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CLIENT'S COPY

SEPTEMBER 28, 2021

MR. EDDIE LATIMER AFFORDABLE HOUSING RESOURCES, INC. 50 VANTAGE WAY NO. 107 NASHVILLE, TN 37228

DEAR EDDIE,

ENCLOSED ARE THE ORIGINAL AND ONE COPY OF THE 2020 EXEMPT ORGANIZATION RETURN, AS FOLLOWS...

2020 FORM 990

EACH ORIGINAL SHOULD BE DATED, SIGNED AND FILED IN ACCORDANCE WITH THE FILING INSTRUCTIONS. THE COPY SHOULD BE RETAINED FOR YOUR FILES.

WE PREPARED THE RETURN FROM INFORMATION YOU FURNISHED US WITHOUT VERIFICATION. UPON EXAMINATION OF THE RETURN BY TAX AUTHORITIES, REQUESTS MAY BE MADE FOR UNDERLYING DATA. WE THEREFORE RECOMMEND THAT YOU PRESERVE ALL RECORDS WHICH YOU MAY BE CALLED UPON TO PRODUCE IN CONNECTION WITH SUCH POSSIBLE EXAMINATIONS.

WE SINCERELY APPRECIATE THE OPPORTUNITY TO SERVE YOU. PLEASE CONTACT US IF YOU HAVE ANY QUESTIONS CONCERNING THE TAX RETURN.

VERY TRULY YOURS,

JEFF TALLEY SHAREHOLDER

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

DECEMBER 31, 2020

PREPARED FOR:

MR. EDDIE LATIMER AFFORDABLE HOUSING RESOURCES, INC. 50 VANTAGE WAY NO. 107 NASHVILLE, TN 37228

PREPARED BY:

LBMC, PC P.O. BOX 1869 BRENTWOOD, TN 37024-1869

AMOUNT DUE OR REFUND:

NOT APPLICABLE

MAKE CHECK PAYABLE TO:

NOT APPLICABLE

MAIL TAX RETURN AND CHECK (IF APPLICABLE) TO:

DEPARTMENT OF THE TREASURY INTERNAL REVENUE SERVICE CENTER OGDEN, UT 84201-0027

RETURN MUST BE MAILED ON OR BEFORE:

NOVEMBER 15, 2021

SPECIAL INSTRUCTIONS:

THE RETURN SHOULD BE SIGNED AND DATED.

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification print	, ,						
Type or print Name of exempt organization or other filer, see instructions. Taxpayer identification	, ,						
print	, ,						
print	, ,						
	7324						
AFFORDABLE HOUSING RESOURCES, INC. 58-1857324							
File by the due date for Number, street, and room or suite no. If a P.O. box, see instructions.							
our 50 VANTAGE WAY NO. 107							
return. See instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions. NASHVILLE, TN 37228							
Enter the Return Code for the return that this application is for (file a separate application for each return)	0 1						
Application Return Application	Return						
Is For Code Is For	Code						
Form 990 or Form 990-EZ 01 Form 990-T (corporation)	07						
Form 990-BL 02 Form 1041-A	08						
Form 4720 (individual) 03 Form 4720 (other than individual)	09						
Form 990-PF 04 Form 5227	10						
Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069	11						
Form 990-T (trust other than above) 06 Form 8870	12						
TOM KELLER							
• The books are in the care of ► 50 VANTAGE WAY, SUITE 107 - NASHVILLE, TN 37228							
Telephone No. ► 615-251-0025 Fax No. ►	. —						
If the organization does not have an office or place of business in the United States, check this box							
• If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole gi							
box If it is for part of the group, check this box and attach a list with the names and TINs of all members the extens	ion is for.						
NOVEMBED 15 2021							
1 I request an automatic 6-month extension of time until NOVEMBER 15, 2021 , to file the exempt organization	on return for						
the organization named above. The extension is for the organization's return for: \mathbf{X} calendar year $\mathbf{Z020}$ or							
tax year beginning , and ending							
2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return							
Change in accounting period							
Change in accounting period							
3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less							
any nonrefundable credits. See instructions.	0.						
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and							
estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b \$	0.						
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by							
using EFTPS (Electronic Federal Tax Payment System). See instructions.	0.						

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)

EXTENDED TO NOVEMBER 15, 2021

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

A F	or the	2020 calendar year, or tax year beginning an	d ending		
B c	heck if oplicable	C Name of organization		D Employer identific	cation number
	Addres				
	Name change			58-18573	24
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite		
	Final return/	50 VANTAGE WAY	107	615-251-	
	termin- ated		G Gross receipts \$	4,606,354.	
	Amend			H(a) Is this a group re	
	Application	F Name and address of principal officer: EDDIE LATIMEN			? Yes X No
	pendin	SAME AS C ABOVE		H(b) Are all subordinates in	
<u> </u>	ax-exe	empt status: X 501(c)(3) 501(c) () ((insert no.) 4947(a)(1) or 52	7 If "No," attach a	list. See instructions
		e: ▶ WWW.AHRHOUSING.ORG		H(c) Group exemptio	n number 🕨
K F	orm of	organization: X Corporation Trust Association Other	L Yea	r of formation: 1988 n	M State of legal domicile: $\mathbf{T}\mathbf{N}$
Pa	rt I	Summary			
Δ)		Briefly describe the organization's mission or most significant activities: ${\color{red} \underline{AFF0}}$			
ğ		INC. (AHR) IS A NON-PROFIT ORGANIZATION	WHOSE	MISSION IS T	O CREATE
Activities & Governance	2	Check this box 🕨 🔛 if the organization discontinued its operations or disposit	osed of mor	e than 25% of its net ass	
8				3	13
জ		Number of independent voting members of the governing body (Part VI, line 1b)			13
es		Total number of individuals employed in calendar year 2020 (Part V, line 2a)			8
ĭĒ		Total number of volunteers (estimate if necessary)			13
Act		Total unrelated business revenue from Part VIII, column (C), line 12			0.
	b	Net unrelated business taxable income from Form 990-T, Part I, line 11	<u></u>		0.
			_	Prior Year	Current Year
пe		Contributions and grants (Part VIII, line 1h)		1,460,361.	3,010,018.
Revenue		Program service revenue (Part VIII, line 2g)		655,028. 329,310.	621,543.
Вè		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		329,310.	148,831. 30,169.
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		2,444,699.	3,810,561.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		0.	956.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
		Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		532,325.	617,009.
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.	
oen		Total fundraising expenses (Part IX, column (D), line 25)	^		
X		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		687,468.	1,340,734.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		1,219,793.	1,958,699.
		Revenue less expenses. Subtract line 18 from line 12		1,224,906.	1,851,862.
or			В	eginning of Current Year	End of Year
sets	20	Total assets (Part X, line 16)		18,848,203.	20,979,124.
ASS	21	Total liabilities (Part X, line 26)		17,178,228.	17,457,287.
Net Assets or	22	Net assets or fund balances. Subtract line 21 from line 20		1,669,975.	3,521,837.
Pa	rt II	Signature Block			
		ties of perjury, I declare that I have examined this return, including accompanying schedul			/ knowledge and belief, it is
true,	correc	t, and complete. Declaration of preparer (other than officer) is based on all information of v	which prepare	er has any knowledge.	
		Construct of the		Data	
Sig	י	Signature of officer		Date	
Her	е	EDDIE LATIMER, CEO Type or print name and title			
				Data Jaket E	
		Print/Type preparer's name Preparer's signature		Date Check	PTIN
Paid	- 1	JULIE BARTLETT		09/28/21 self-employ	
Prep	1	Firm's name LBMC, PC		Firm's EIN ▶	62-1199757
Use	Ulliy	Firm's address P.O. BOX 1869 BRENTWOOD, TN 37024-1869		Dhore / 6	15)377-4600
N/-:	the !"			I Prione no. (O	
ıvıay	∵me ⊪	S discuss this return with the preparer shown above? See instructions			X Yes No

Pa	Statement of Program Service Accomplishments	[T 27]
	Check if Schedule O contains a response or note to any line in this Part III	X
1	Briefly describe the organization's mission:	7 7 M T O M
	AFFORDABLE HOUSING RESOURCES, INC. (AHR) IS A NON-PROFIT ORGANIZ	ZATION
	WHOSE MISSION IS TO CREATE AFFORDABLE HOUSING AND STRONG	
	NEIGHBORHOODS. FOR OVER 20 YEARS, AHR HAS BEEN LAYING A FOUNDAY	
	FOR SUCCESSFUL HOME OWNERSHIP FOR MIDDLE TENNESSEE'S WORKFORCE.	AHR IS
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by e	xpenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total exp	enses, and
	revenue, if any, for each program service reported.	
4a		517,192.)
	LENDING - INTEREST ON LOANS SERVICED BY PINNACLE BANK ON BEHALF	OF AHR.
4b	(Code:) (Expenses \$ 401,981. including grants of \$) (Revenue \$	190,544.)
TIJ	HOMEBUYER EDUCATION - AHR OFFERED PRE-PURCHASE HOME BUYER EDUCA:	
	PROGRAMS THROUGH PARTNERSHIPS WITH THE TENNESSEE HOUSING DEVELOR	
	AGENCY AND NEIGHBORWORKS AMERICA TO CREATE SUCCESSFUL HOMEBUYERS	
	MODINET THE RELEASED THEREOF TO CREATE BOCCEDE OF HOMEBOTER,	•
	1-2 2	
4c		81,662.)
	SINGLE FAMILY DEVELOPMENT - AHR PROVIDES HOUSING TO LOW INCOME 1	FAMILIES
	THROUGH CONSTRUCTION, SALES, REHAB, AND RENTAL OF HOMES.	
4d	Other program services (Describe on Schedule O.)	
·u		1
	(Expenses \$ including grants of \$) (Revenue \$	

Page 3

Form 990 (2020) AFFORDABLE HOUSING RESOURCES, INC. Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	_
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	_		,,
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect	_		3,7
_	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		, v
_	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			 ₩
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		 ₩
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete	_		, v
_	Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?	_		3,7
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			3,7
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	l	37	
_	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	l		, v
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			 ₩
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			x
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		_
f	3		Х	
40-	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Λ	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		Х	
	Schedule D, Parts XI and XII	12a	Λ	
D	Was the organization included in consolidated, independent audited financial statements for the tax year?	401	v	
40	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		<u> </u>
D	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	, 30 0	14b		x
15	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	140		1
15		15		X
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	13		25
10		16		X
17	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		125
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	17		x
18	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	⊢'′		 ^
10		18		x
10	1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	16		<u> </u>
19	,	40		x
20-	complete Schedule G, Part III	19 20a		X
20a		20a 20b		 ^
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	200		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	24		x
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	L	_ 41

Form 990 (2020) AFFORDABLE HOUSING RESOURCES, INC.

Part IV Checklist of Required Schedules (continued)

Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current		Х
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current	\dashv	Х
and former officers after the state of the s	- 1	
and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		
Schedule J 23	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the		
last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete		
Schedule K. If "No," go to line 25a		_X_
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease		
any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	_	
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit		37
transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		<u> </u>
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and		
that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete		v
Schedule L, Part I		<u>X</u>
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current		
or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%		Х
controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II		
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,		
creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III		х
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV		
instructions, for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If		
"Yes," complete Schedule L, Part IV		Х
100, 001101010 001100010 2,1 01111	x	
c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If		
"Yes," complete Schedule L, Part IV		Х
100, 001101010 001101010 2,1 01111	х	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation		
contributions? If "Yes," complete Schedule M		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete		
Schedule N, Part II		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations		
sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		X
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		
Part V, line 1	Х	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		_X_
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity		
within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		
Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?		
If "Yes," complete Schedule R, Part V, line 2	_	<u>X</u>
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization		
and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	_	<u> </u>
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	τ,	
Note: All Form 990 filers are required to complete Schedule O Statements Regarding Other IRS Filings and Tax Compliance	Х	
Check if Schedule O contains a response or note to any line in this Part V		<u> </u>
	Yes	No
b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b U c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming		
	x	
032004 12-23-20 Form 9	_	2020)

020) AFFORDABLE HOUSING RESOURCES, INC.
Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
	filed for the calendar year ending with or within the year covered by this return	2a 8			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	s?	2b	Х	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)				
3а	Did the organization have unrelated business gross income of \$1,000 or more during the year?		3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule 0)	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other at	uthority over, a			l
	financial account in a foreign country (such as a bank account, securities account, or other financial account	count)?	4a		X
b	If "Yes," enter the name of the foreign country				
_	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Ac	, ,			v
		L'0	5a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction that it was or is a party to a prohibited tax shelter transaction for the line for an orbital tax appropriation for the form 1990 TO		5b		
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		5c		
oa	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the any contributions that were not tax deductible as charitable contributions?	•	6a		x
h	any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contributions.		<u> </u>		1
b	were not tax deductible?	•	6b		
7	Organizations that may receive deductible contributions under section 170(c).				
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and serv	ices provided to the payor?	7a		х
		iooo promada to tiio payor.	7b		
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was				
	to file Form 8282?		7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co	ntract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra	ct?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file For	m 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization	ion file a Form 1098-C?	7h		
8	$\textbf{Sponsoring organizations maintaining donor advised funds.} \ \ \textbf{Did a donor advised fund maintained}$	by the			
			8		
9	Sponsoring organizations maintaining donor advised funds.		_		
а			9a		
			9b		
10	Section 501(c)(7) organizations. Enter:	40-			
	Initiation fees and capital contributions included on Part VIII, line 12	10a 10b			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	100			
'' a		11a			
h	Gross income from other sources (Do not net amounts due or paid to other sources against				
-	amounts due or received from them.)	11b			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	•	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.				
а	Is the organization licensed to issue qualified health plans in more than one state?		13a		
	Note: See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the	1			
	organization is licensed to issue qualified health plans	13b			
	Enter the amount of reserves on hand	13c			
			14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule		14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration subject to the section subj				.
	excess parachute payment(s) during the year?		15		X
16	If "Yes," see instructions and file Form 4720, Schedule N.	ingama?	40		х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment If "Yes," complete Form 4720, Schedule O.	income?	16		
	n res, complete rollin 4720, somedule O.				

Part VI Governance, Management, and Disclosure
For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI					X
Sec	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	13			
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		- 1			
b	Enter the number of voting members included on line 1a, above, who are independent	1b	13			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with any other				
	officer, director, trustee, or key employee?		[2		Х
3	Did the organization delegate control over management duties customarily performed by or under the					
				3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 9			4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's ass			5		Х
6	Did the organization have members or stockholders?			6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or ap	point one or				
	more members of the governing body?			7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, st					
	persons other than the governing body?		[7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the yea	r by the following:	[
а	The governing body?		[8a	Х	
b	Each committee with authority to act on behalf of the governing body?		L	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read	ched at the				
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O			9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Re	venue Code.)				
			_		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such ch	apters, affiliates,				
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	before filing the f	orm?	11a	X	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		J			
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	X	
b	$Were \ of ficers, \ directors, \ or \ trustees, \ and \ key \ employees \ required \ to \ disclose \ annually \ interests \ that \ could \ give \ rise$	to conflicts?		12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$	es," describe				
	in Schedule O how this was done			12c	X	
13	Did the organization have a written whistleblower policy?			13	X	
14	Did the organization have a written document retention and destruction policy?			14	Х	
15	Did the process for determining compensation of the following persons include a review and approva					
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		- 1			
а	The organization's CEO, Executive Director, or top management official			15a	X	
b	Other officers or key employees of the organization			15b		X
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		-			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	nent with a				
	taxable entity during the year?			16a	Х	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat					
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ	ization's	- 1		37	
800	exempt status with respect to such arrangements?			16b	X	
	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed TN	1000 T (2 ··· -	-04()(2)			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, ar	ia 990-1 (Section 5	ou1(c)(3)s	only)	availa	pie
	for public inspection. Indicate how you made these available. Check all that apply.					
40	, ,	on Schedule O)		.		
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, co	nilict of interest po	olicy, and	ıınand	cial	
00	statements available to the public during the tax year.	lea and was suited.				
20	State the name, address, and telephone number of the person who possesses the organization's boot \underline{TOM} KELLER $ 615-251-0025$	ks and records	_			
	50 VANTAGE WAY, SUITE 107, NASHVILLE, TN 37228					

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization r	nor any related	orga	niza	tion	con	nper	ısat	ed any current officer, di	rector, or trustee.	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average	(do	not c	Pos			one	Reportable	Reportable	Estimated
	hours per	box	, unle	ss per	rson i	is bot	n an	compensation	compensation	amount of
	week	_	Cei ai		II ecit	Tuus	100)	from	from related	other
	(list any hours for	irecto						the organization	organizations (W-2/1099-MISC)	compensation from the
	related	e or 0	stee			satec		(W-2/1099-MISC)	(***2/1099****100)	organization
	organizations	Individual trustee or director	Institutional trustee		yee	Highest compensated employee		(11 2) 1000 111100)		and related
	below	idual	ution	la e	Key employee	est co	e.			organizations
	line)	Indiv	Insti	Officer	Key	High	Former			
(1) EDDIE LATIMER	40.00	1								
CEO		Х		Х		_		147,014.	0.	6,819.
(2) KENT CLEAVER	1.00	1							_	_
DIRECTOR		Х						0.	0.	0.
(3) JOHN A. BEAM, III	2.00	1							_	_
SECRETARY & COMMITTEE CHAIR		Х		Х		_		0.	0.	0.
(4) BEN JORDAN	2.00	1								_
BOARD CHAIR		Х		Х		_		0.	0.	0.
(5) W. PERRY BLANDFORD	2.00	J								
TREASURER		Х		Х		_		0.	0.	0.
(6) KATHY FLOYD-BUGGS	2.00	l								
HC CHAIR		Х		Х		_		0.	0.	0.
(7) DAVID CRANE	1.00	l								
DIRECTOR	1	Х				_		0.	0.	0.
(8) DEWAYNE OLIVE	1.00	l								
DIRECTOR	1	Х				_		0.	0.	0.
(9) AMY DELK	1.00	ļ								
DIRECTOR	1 00	Х						0.	0.	0.
(10) JIM RIENIETS	1.00	٠,,								0
DIRECTOR	1 00	Х				_		0.	0.	0.
(11) JEROME MOORE	1.00	٠,,							0	0
DIRECTOR	1 00	Х				┝		0.	0.	0.
(12) KAITLIN DASTUGUE	1.00	х							0	0
DIRECTOR (13) ALFRED DEGRAFINREID	1.00	^				┢		0.	0.	0.
DIRECTOR	1.00	х						0.	0.	0.
(14) JACKIE SIMMS	1.00	Α				\vdash		1	0.	0.
DIRECTOR	1.00	Х						0.	0.	0.
BIRDETOR						\vdash		0.	0.	0.
		1								
						\vdash				
		1								
		1								
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58-1857324

Name and title Average Nours per veek Nours per ve		t VII Section A. Officers, Directors, Trus (A)	(B)		<i></i>) C)	J C		(D)	(E)			(F)	
Subtotal		` <i>'</i>				•	•	1		` '	` '		_,		24
Complete the organization Subtotal		Name and title	1							I	•		1		
Subtotal											•		"		01
related organizations below line) 1b Subtotal 1 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization from the organization greater than \$150,000? If "Res." completes Schedule J for such individual for services rendered to the organization greater than \$150,000? If "Res." completes Schedule J for such individual for services rendered to the organization greater than \$150,000? If "Res." completes Schedule J for such individual for services rendered to the organization greater than \$150,000? If "Res." completes Schedule J for such individual for services rendered to the organization greater than \$150,000? If "Res." complete Schedule J for such individual for services rendered to the organization greater than \$150,000? If "Res." complete Schedule J for such individual for services rendered to the organizations greater than \$150,000? If "Res." complete Schedule J for such individual for services rendered to the organizations greater than \$150,000? If "Res." complete Schedule J for such individual for services rendered to the organizations greater than \$150,000? If "Res." complete Schedule J for such individual for services rendered to the organizations greater than \$150,000? If "Res." complete Schedule J for such individual for services rendered to the organizations greater than \$150,000? If "Res." complete Schedule J for such person. A) None Description of services Compensation from the organization for the calendar year ending with or within the organization is tax year. A) None Description of services Compensation from the organization for the calendar year ending with or within the organization is tax year. A) Complete Installe for your the highest compensation from the organization of individual for services Compensation for the calendar year ending with or within the organization is tax year. A) Complete Installed for your the highest compensation from the organization is the person is			(list any	ctor									com		tion
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d Total (add lines 1b and 1c)									•			0.			0.
2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization Yes No 3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Compensation Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than									•	147,014.		0.		6,8	19.
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For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual													3		Х
and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4	•													
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes." complete Schedule J for such person. Section B. Independent Contractors 1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B) (C) Name and business address NONE Description of services 2 Total number of independent contractors (including but not limited to those listed above) who received more than													4	Х	
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Name and business address NONE Description of services Compensation 2 Total number of independent contractors (including but not limited to those listed above) who received more than		<u> </u>			,,,,,,,,,	· <u>g</u> ···		J					((<i>-</i> 1	
2 Total number of independent contractors (including but not limited to those listed above) who received more than			address	NO	ONE	3					ervices	(n
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•		Total number of independent contractors (i	ncluding but a	ot lin	nitos	1 +0 +	than	ما م	+64	ahove) who received me	ore than				
	~	rotal number of independent contractors (I	iolaaling but III	J. 111			105	,	icu	above, will received III	oro urari				

Page 9

		Check if Schedule O conta	ains a response o	or note to any lin	e in this Part VIII			
					(A)	(B)	(C)	(D)
					Total revenue	Related or exempt function revenue	Unrelated business revenue	Revenue excluded from tax under
						lunction revenue	business revenue	sections 512 - 514
S S	1 a	Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts								
جَ ۾		Fundraising events						
řts,		Related organizations						
nia G		Government grants (contribution		8,000.				
Sin		All other contributions, gifts, grant		0,0001				
e É	•	similar amounts not included abov		002,018.				
흕				107,618.				
Š	g h	Total. Add lines 1a-1f			3,010,018.			
0 0		Total. Add lines 1a-11		Business Code	3,010,010.			
	2 2	LOAN INTEREST		522291	327,285.	327,285.		
ļĢ	Za	COUNSELING & MOI	RTCACE.	522291	274,259.	274,259.		
er ue	D	RENTAL INCOME PI		531390	19,999.	19,999.		
m S	C		NOGRAM_	331390	19,999.	19,999.		
gra Re	d							
Program Service Revenue	e	All all and a second and a second as a						
-	T	All other program service rever			621,543.			
$\overline{}$	<u>g</u>	Total. Add lines 2a-2f			021,545.			
	3	Investment income (including of			11,145.			11,145.
		other similar amounts)			11,143.			11,140.
	4	Income from investment of tax		roceeas				
	5	Royalties	(i) Real	(ii) Personal				
	_		(i) Neai	(II) Fersonal				
	6 a	Gross rents 6a						
	b	Less: rental expenses 6b						
	С.	Rental income or (loss) 6c						
		Net rental income or (loss)	(i) Coourition	(ii) Othor				
	7 a	Gross amount from sales of	(i) Securities	(ii) Other 933,479.				
		assets other than inventory 7a		933,4/9.				
	b	Less: cost or other basis		705 702				
ng		and sales expenses 7b		795,793. 137,686.				
ther Revenue		Gain or (loss) 7c			127 606	127 606		
Æ		Net gain or (loss)		D	137,686.	137,686.		
the l	8 a	Gross income from fundraising even	·					
0		including \$						
		contributions reported on line	I					
		Part IV, line 18						
		Less: direct expenses						
		Net income or (loss) from fundi						
	9 a	Gross income from gaming act						
		Part IV, line 19	I					
		Less: direct expenses						
		Net income or (loss) from gami	-	<u> </u>				
	10 a	Gross sales of inventory, less r	l l					
		and allowances						
		Less: cost of goods sold						
\rightarrow	С	Net income or (loss) from sales	of inventory	<u> </u>				
2			DEDE	Business Code	20 100	20 100		
eor re	11 a			900099	30,169.	30,169.		
Miscellaneous Revenue	b							
Scel Rev	c							
Σ		All other revenue			20 160			
		Total. Add lines 11a-11d			30,169.	700 200		11 145
	12	Total revenue. See instructions			3,810,561.	789,398.	0.	11,145.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Secil	on 501(c)(3) and 501(c)(4) organizations must comp. Check if Schedule O contains a response				
Do	not include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C)	(D) Fundraising
	8b, 9b, and 10b of Part VIII.	lotal expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations		•		
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	956.	956.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	153,833.	76,916.	76,917.	
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	369,763.	244,319.	125,444.	
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	14,772. 41,121.	9,085.	5,687.	
9	Other employee benefits	41,121.	26,075.	15,046.	
10	Payroll taxes	37,520.	23,075.	14,445.	
11	Fees for services (nonemployees):				
а	Management				
b	Legal				
С	Accounting				
	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	`	42 241	27 707	F 624	
	column (A) amount, list line 11g expenses on Sch O.)	43,341.	37,707. 43,576.	5,634.	
12	Advertising and promotion	50,087.		6,511.	
13	Office expenses	71,059.	61,821.	9,238.	
14	Information technology				
15	Royalties	75 557	65 725	0 022	
16	Occupancy	75,557. 10,655.	65,735. 9,270.	9,822.	
17	Travel	10,033.	9,470.	1,303.	
18	Payments of travel or entertainment expenses				
40	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	8,284.	8,284.		
20	Interest Payments to affiliates	0,204.	0,204.		
21	Payments to affiliates Depreciation, depletion, and amortization	22,769.	20 037	2,732.	
22	Inquirongo	19,064.	20,037. 16,776.	2,288.	
23	Other expenses, Itemize expenses not covered	15,004.	10,770.	2,2001	
24	above (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	COVID RELIEF EXPENSE AN	728,685.	728,685.		
a h	PROVISION FOR UNCOLLECT	96,000.	96,000.		
	CONTRACT LABOR	74,258.	64,604.	9,654.	
d	DEVELOPED PROPERTY EXPE	72,130.	72,130.	2,0020	
	All other expenses	68,845.	60,297.	8,548.	
25	Total functional expenses. Add lines 1 through 24e	1,958,699.	1,665,348.	293,351.	0.
26	Joint costs. Complete this line only if the organization	,,	,,	,	
-	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
					E 000 (2222)

Form 990 (2020)
Part X Balance Sheet

Pai	rt X	Balance Sneet					
		Check if Schedule O contains a response or not	e to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		3,261,144.	1	2,074,874.	
	2	Savings and temporary cash investments			709,134.	2	481,337.
	3	Pledges and grants receivable, net				3	-
	4	Accounts receivable, net			79,831.	4	477,924.
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, subs					
		controlled entity or family member of any of the				5	
	6	Loans and other receivables from other disquali	fied per				
		under section 4958(f)(1)), and persons described		6			
S	7	Notes and loans receivable, net		T T	11,019,659.	7	12,568,921.
Assets	8	Inventories for sale or use			3,103,322.	8	4,394,809.
As	9	5			24,326.	9	44,551.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	753,512.			
	b	Less: accumulated depreciation	10b	66,804.	400,787.	10c	686,708.
	11	Investments - publicly traded securities		11			
	12	Investments - other securities. See Part IV, line		12			
	13	Investments - program-related. See Part IV, line		250,000.	13	250,000.	
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11		15			
	16	Total assets. Add lines 1 through 15 (must equ	al line 3	33)	18,848,203.	16	20,979,124.
	17	Accounts payable and accrued expenses		156,333.	17	130,693.	
	18	Grants payable		18			
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	
S	22	Loans and other payables to any current or form					
Liabilities		trustee, key employee, creator or founder, subs		i i			
jab		controlled entity or family member of any of the			15 001 005	22	15 206 504
_	23	Secured mortgages and notes payable to unrela			17,021,895.	23	17,326,594.
	24	Unsecured notes and loans payable to unrelated		T T		24	
	25	Other liabilities (including federal income tax, pa					
		parties, and other liabilities not included on lines	s 17-24)	. Complete Part X			
		of Schedule D			17 170 220	25	17 /57 207
	26	Total liabilities. Add lines 17 through 25		► ▼	17,178,228.	26	17,457,287.
ဟ္		Organizations that follow FASB ASC 958, che	ck her	e ▶ 🔼			
JCe		and complete lines 27, 28, 32, and 33.			-956,121.		1 252 000
<u>a</u>	27	Net assets without donor restrictions	2,626,096.	27	1,352,889. 2,168,948.		
e B	28	Net assets with donor restrictions			2,020,090.	28	2,100,940.
ڃَ		Organizations that do not follow FASB ASC 9	58, cne	eck nere			
P		and complete lines 29 through 33.				00	
Net Assets or Fund Balances	29	Capital stock or trust principal, or current funds		T T		29	
SSE	30	Paid-in or capital surplus, or land, building, or ed		T T		30	
¥.	31	Retained earnings, endowment, accumulated in			1,669,975.	31	3,521,837.
ž	32	Total liabilities and not accepta/fund balances			18,848,203.	32	
	33	Total liabilities and net assets/fund balances .			10,040,203.	33	20,979,124.

Form **990** (2020)

Pai	T XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI						
1	Total revenue (must equal Part VIII, column (A), line 12)	1	3,81				
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,95				
3	Revenue less expenses. Subtract line 2 from line 1	3	1,85				
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	1,669,9				
5	Net unrealized gains (losses) on investments	5					
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,						
	column (B))						
Pai	t XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII				X		
				Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.						
2a	2a Were the organization's financial statements compiled or reviewed by an independent accountant?						
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?		. 2b	X			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,					
	consolidated basis, or both:						
	X Separate basis Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the						
	review, or compilation of its financial statements and selection of an independent accountant?		. 2c	<u> </u>			
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche						
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing	-					
	Act and OMB Circular A-133?		3a		X		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit					
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		. 3b	000			
			Form	990	(2020)		

SCHEDULE A

Department of the Treasury

Internal Revenue Service

Total

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number AFFORDABLE HOUSING RESOURCES, 58-1857324 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 X An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed n your governing document? (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support		ı				
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 4		, ,			, ,	
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
	Gross receipts from related activities,	etc. (see instruction	ons)		•	12	
	First 5 years. If the Form 990 is for the	•				501(c)(3)	
	organization, check this box and stop	here			•		
Sec	ction C. Computation of Public	Support Per	centage				
14	Public support percentage for 2020 (lin	ne 6, column (f), d	livided by line 11,	column (f))		14	%
15	Public support percentage from 2019	Schedule A, Part	II, line 14			15	%
16a	33 1/3% support test - 2020. If the o	rganization did no	ot check the box o	n line 13, and line	14 is 33 1/3% or m	nore, check this box	and
	stop here. The organization qualifies a		-				
b	33 1/3% support test - 2019. If the o	rganization did no	ot check a box on	line 13 or 16a, and	line 15 is 33 1/3%	or more, check thi	s box
	and stop here. The organization qualit	ies as a publicly s	supported organiz	ation			▶□
17a	10% -facts-and-circumstances test	- 2020. If the org	anization did not	check a box on line	e 13, 16a, or 16b,	and line 14 is 10% o	or more,
	and if the organization meets the facts	-and-circumstanc	es test, check this	box and stop he	re. Explain in Part	VI how the organiz	ation
	meets the facts-and-circumstances tes	t. The organizatio	on qualifies as a pu	ublicly supported o	rganization		▶□
b	10% -facts-and-circumstances test	- 2019. If the org	anization did not	check a box on line	e 13, 16a, 16b, or	17a, and line 15 is 1	10% or
	more, and if the organization meets the	e facts-and-circun	nstances test, che	eck this box and st	top here. Explain i	in Part VI how the	
	organization meets the facts-and-circu	mstances test. Th	ne organization qu	alifies as a publicly	supported organi	zation	▶□
18	Private foundation. If the organization	ı did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box a	and see instructions	>

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	etion A. Public Support	ciow, picase comp	1010 1 411 11.)				
	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Gifts, grants, contributions, and	, ,	, ,	,	,	. ,	
	membership fees received. (Do not						
	include any "unusual grants.")	561,343.	1330451.	492,613.	1460361.	3010018.	6854786.
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	523,482.	442,029.	608,790.	696,665.	632,650.	2903616.
3	Gross receipts from activities that	,	,	,	,	,	
	are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	1084825.	1772480.	1101403.	2157026.	3642668.	9758402.
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						0.
k	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						0
	amount on line 13 for the year						0.
	Add lines 7a and 7b Public support. (Subtract line 7c from line 6.)						9758402.
	etion B. Total Support						3730402.
Cale	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	Amounts from line 6	1084825.	1772480.	1101403.	2157026.	3642668.	9758402.
	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties, and income from similar sources	559.	5,159.	129.	178.	38.	6,063.
t	Unrelated business taxable income (less section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b	559.	5,159.	129.	178.	38.	6,063.
	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)	1085384.	1777639.	1101532.	2157204.	3642706.	9764465.
14	First 5 years. If the Form 990 is for the	e organization's fir	st, second, third, t	ourth, or fifth tax y	ear as a section 50	01(c)(3) organizatio	on,
	check this box and stop here						>
	ction C. Computation of Publi					П	
	Public support percentage for 2020 (li		•	olumn (f))		15	99.94 %
	Public support percentage from 2019					16	99.90 %
	ction D. Computation of Inves						06
	Investment income percentage for 20					17	.06 %
	Investment income percentage from 2					18	.10 %
198	33 1/3% support tests - 2020. If the						► V
b	more than 33 1/3%, check this box ar 33 1/3% support tests - 2019. If the	-	-	•	•		
	line 18 is not more than 33 1/3%, chec	ck this box and ste	op here. The orga	nization qualifies a	s a publicly suppo	rted organization	▶□
20	Private foundation. If the organizatio	n did not check a l	oox on line 14. 19a	a. or 19b. check th	is box and see inst	tructions	ightharpoonup

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
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	3b		
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Par	t IV	Supporting Organizations (continued)			
				Yes	No
11	Has t	the organization accepted a gift or contribution from any of the following persons?			
а	A per	rson who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c b	pelow, the governing body of a supported organization?	11a		
b	A fam	nily member of a person described in line 11a above?	11b		
С	A 359	% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
		in Part VI.	11c		
Sec	tion I	B. Type I Supporting Organizations			
				Yes	No
1	Did th	he governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more	supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
		tors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
		tively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
		nization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the orted organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2		the organization operate for the benefit of any supported organization other than the supported	-		
_		nization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
		VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
		rvised, or controlled the supporting organization.	2		
Sec	tion (C. Type II Supporting Organizations			
				Yes	No
1	Were	a majority of the organization's directors or trustees during the tax year also a majority of the directors			140
•		ustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
		anagement of the supporting organization was vested in the same persons that controlled or managed			
		upported organization(s).	1		
Sec	tion l	D. All Type III Supporting Organizations	•		
		<i>y</i>		Yes	No
1	Did th	he organization provide to each of its supported organizations, by the last day of the fifth month of the		103	140
•		nization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
		(ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	•	nization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	-	any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
_		nization(s) or (ii) serving on the governing body of a supported organization? If "No." explain in Part VI how			
		rganization maintained a close and continuous working relationship with the supported organization(s).	2		
3		rganization maintained a crose and continuous working relationship with the supported organization(s). Pason of the relationship described in line 2, above, did the organization's supported organizations have a			
Ū	•	ficant voice in the organization's investment policies and in directing the use of the organization's			
	_	ne or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
		· · · · · · · · · · · · · · · · · · ·	3		
Sec	tion I	orted organizations played in this regard. E. Type III Functionally Integrated Supporting Organizations			
1		ok the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а		The organization satisfied the Activities Test. Complete line 2 below.			
b	一	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	一	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	truction	s)	
2	Activi	ities Test. Answer lines 2a and 2b below.	in dollon	Yes	No
а		ubstantially all of the organization's activities during the tax year directly further the exempt purposes of			
		upported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
		e supported organizations and explain how these activities directly furthered their exempt purposes,			
		the organization was responsive to those supported organizations, and how the organization determined			
		these activities constituted substantially all of its activities.	2a		
b		the activities described in line 2a, above, constitute activities that, but for the organization's involvement,			
		or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	_	VI the reasons for the organization's position that its supported organization(s) would have engaged in			
		e activities but for the organization's involvement.	2b		
3		nt of Supported Organizations. Answer lines 3a and 3b below.			
		he organization have the power to regularly appoint or elect a majority of the officers, directors, or			
		ees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b		he organization exercise a substantial degree of direction over the policies, programs, and activities of each			
		supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Pa	t V Type III Non-Functionally Integrated 509(a)(3) Support	ing Organia	zations							
1	1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions.									
	All other Type III non-functionally integrated supporting organizations mu		•							
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)						
1	Net short-term capital gain	1								
2	Recoveries of prior-year distributions	2								
3	Other gross income (see instructions)	3								
4	Add lines 1 through 3.	4								
5	Depreciation and depletion	5								
6	Portion of operating expenses paid or incurred for production or									
	collection of gross income or for management, conservation, or									
	maintenance of property held for production of income (see instructions)	6								
7	Other expenses (see instructions)	7								
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8								
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)						
1	Aggregate fair market value of all non-exempt-use assets (see									
	instructions for short tax year or assets held for part of year):									
а	Average monthly value of securities	1a								
b	Average monthly cash balances	1b								
С	Fair market value of other non-exempt-use assets	1c								
d	Total (add lines 1a, 1b, and 1c)	1d								
е	Discount claimed for blockage or other factors									
	(explain in detail in Part VI):									
2	Acquisition indebtedness applicable to non-exempt-use assets	2								
3	Subtract line 2 from line 1d.	3								
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,									
	see instructions).	4								
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5								
6	Multiply line 5 by 0.035.	6								
7	Recoveries of prior-year distributions	7								
8	Minimum Asset Amount (add line 7 to line 6)	8								
Sect	ion C - Distributable Amount			Current Year						
1	Adjusted net income for prior year (from Section A, line 8, column A)	1								
2	Enter 0.85 of line 1.	2								
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3								
4	Enter greater of line 2 or line 3.	4								
5	Income tax imposed in prior year	5								
6	Distributable Amount. Subtract line 5 from line 4, unless subject to									
	emergency temporary reduction (see instructions).	6								
7	Check here if the current year is the organization's first as a non-function	nally integrated	Type III supporting orga	nization (see						

Schedule A (Form 990 or 990-EZ) 2020

instructions).

Par	t V	Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	anizations _{(continu}	ıed)	
Secti	on D -	Distributions			·	Current Year
1	Amou	nts paid to supported organizations to accomplish exer	mpt purposes		1	
2	Amou	nts paid to perform activity that directly furthers exemp	t purposes of supported			
	organ	izations, in excess of income from activity			2	
3	Admir	nistrative expenses paid to accomplish exempt purpose	s of supported organizations	S	3	
4	Amou	nts paid to acquire exempt-use assets		4		
5	Qualif	ied set-aside amounts (prior IRS approval required - pro		5		
6	Other	distributions (describe in Part VI). See instructions.		6		
7	Total	annual distributions. Add lines 1 through 6.		7		
8	Distrib	outions to attentive supported organizations to which th	e organization is responsive)		
	(provi	de details in Part VI). See instructions.			8	
9	Distrik	outable amount for 2020 from Section C, line 6			9	
10	Line 8	amount divided by line 9 amount			10	
Secti	on E -	Distribution Allocations (see instructions)	(ii) Underdistributior Pre-2020	าร	(iii) Distributable Amount for 2020	
1	Distrib	outable amount for 2020 from Section C, line 6				
2	Unde	distributions, if any, for years prior to 2020 (reason-				
	able c	ause required - explain in Part VI). See instructions.				
3	Exces	s distributions carryover, if any, to 2020				
a	From	2015				
b	From	2016				
С	From	2017				
d	From	2018				
е	From	2019				
f	Total	of lines 3a through 3e				
g	Applie	ed to underdistributions of prior years				
h	Applie	ed to 2020 distributable amount				
i_	Carry	over from 2015 not applied (see instructions)				
<u>j</u>		inder. Subtract lines 3g, 3h, and 3i from line 3f.				
4		outions for 2020 from Section D,				
	line 7:	•				
		ed to underdistributions of prior years ed to 2020 distributable amount				
		inder. Subtract lines 4a and 4b from line 4.				
		ining underdistributions for years prior to 2020, if				
J		Subtract lines 3g and 4a from line 2. For result greater				
	-	ero, explain in Part VI. See instructions.				
6		ining underdistributions for 2020. Subtract lines 3h				
Ū		b from line 1. For result greater than zero, explain in				
		/I. See instructions.				
7		ss distributions carryover to 2021. Add lines 3j				
-	and 4	-				
8		down of line 7:				
		s from 2016				
		s from 2017				
		s from 2018				
		s from 2019				

Schedule A (Form 990 or 990-EZ) 2020

e Excess from 2020

Schedule A (Form 990 or 990-EZ) 2020 AFFORDABLE HOUSING RESOURCES, INC.

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SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

AFFORDABLE HOUSING RESOURCES, INC. **Employer identification number** 58-1857324

		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in wr	iting that the assets held in donor advi	sed funds
	are the organization's property, subject to the organization's ex	cclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor adv	visors in writing that grant funds can be	e used only
	for charitable purposes and not for the benefit of the donor or o	donor advisor, or for any other purpose	e conferring
Part	t II Conservation Easements. Complete if the orga	nization answered "Yes" on Form 990,	, Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	(check all that apply).	
	Preservation of land for public use (for example, recreation	on or education) Preservation of	of a historically important land area
	Protection of natural habitat	Preservation of	of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualifie	d conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Yea
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic struc	ture included in (a)	2c
d	Number of conservation easements included in (c) acquired aft	er 7/25/06, and not on a historic struct	ture
	listed in the National Register		2d
	Number of conservation easements modified, transferred, relea		
	year >		
4	Number of states where property subject to conservation ease	ment is located	_
5	Does the organization have a written policy regarding the perio	dic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it h	olds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, ha	andling of violations, and enforcing con	nservation easements during the year
			
7	Amount of expenses incurred in monitoring, inspecting, handlir	ng of violations, and enforcing conserva	ation easements during the year
	> \$		
8	Does each conservation easement reported on line 2(d) above	satisfy the requirements of section 170	0(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports conservation	easements in its revenue and expense	e statement and
	balance sheet, and include, if applicable, the text of the footnot	te to the organization's financial statem	nents that describes the
	organization's accounting for conservation easements.		
Part	Organizations Maintaining Collections of A		ther Similar Assets.
	Complete if the organization answered "Yes" on Form 9		
1a	If the organization elected, as permitted under FASB ASC 958,	not to report in its revenue statement	and balance sheet works
	of art, historical treasures, or other similar assets held for public	c exhibition, education, or research in f	furtherance of public
	service, provide in Part XIII the text of the footnote to its financi	ial statements that describes these iter	ns.
b	If the organization elected, as permitted under FASB ASC 958,	to report in its revenue statement and	balance sheet works of
	art, historical treasures, or other similar assets held for public e	xhibition, education, or research in furt	therance of public service,
	provide the following amounts relating to these items:		
	(i) Revenue included on Form 990, Part VIII, line 1		> \$
2	If the organization received or held works of art, historical treas		
	the following amounts required to be reported under FASB ASC	C 958 relating to these items:	
	Revenue included on Form 990, Part VIII, line 1		\$

			BLE HOUSIN						<u>58-18</u>			ge 2
Pai	t III	Organizations Maintaining C	collections of Ar	t, Hist	orical Tre	asures, or	Other	Simila	r Assets	(continu	ued)	
3	Using	the organization's acquisition, accessi	on, and other record	ls, check	any of the f	ollowing that	make sig	nificant ι	use of its			
	collec	tion items (check all that apply):										
а		Public exhibition	(d 🔲	Loan or exc	hange progra	ım					
b		Scholarly research	•	е 🔲	Other							
С		Preservation for future generations										
4	Provid	de a description of the organization's co	ollections and explai	n how th	ey further th	e organizatio	n's exem	pt purpo	se in Part	XIII.		
5		g the year, did the organization solicit o		,		,				_		
_		sold to raise funds rather than to be ma								Yes		No
Pai	t IV	Escrow and Custodial Arran		lete if the	organizatio	n answered "	Yes" on F	Form 990), Part IV, I	ine 9, or		
		reported an amount on Form 990, Pa										
1a		organization an agent, trustee, custodi								7		
		rm 990, Part X?							L	」Yes		No
b	If "Ye	s," explain the arrangement in Part XIII	and complete the fo	llowing t	able:							
										Amount		
		ning balance						1c				
d		ions during the year						1d				
e		outions during the year										
f		g balance						1f		7	$\overline{}$	
		ne organization include an amount on F								Yes		No
Pai		s," explain the arrangement in Part XIII. Endowment Funds. Complete										
-			(a) Current year		Prior year	(c) Two year			ears back	(a) Four v	veare h	
12	Regin	ning of year balance	(a) Current year	(6)	noi yeai	(C) TWO year	3 Dack 1	uj mico y	Cars back	(e) i oui	/cars b	ack
		ibutions										
c		vestment earnings, gains, and losses										
d		s or scholarships										
		expenditures for facilities										
_		rograms										
f		nistrative expenses										
g		of year balance										
2		de the estimated percentage of the curr	rent year end balanc	e (line 1	g, column (a)) held as:						
а		d designated or quasi-endowment	•	%	, ,	,						
b		anent endowment	%									
			%									
	The p	ercentages on lines 2a, 2b, and 2c sho	uld equal 100%.									
За	Are th	nere endowment funds not in the posse	ssion of the organiz	ation tha	t are held ar	nd administer	ed for the	organiza	ation	_		
	by:									\	Yes	No
	(i) U	nrelated organizations								3a(i)		
	(ii) R	elated organizations								3a(ii)		
b	If "Ye	s" on line 3a(ii), are the related organiza	ations listed as requi	red on S	chedule R?					3b	Ш	
4		ibe in Part XIII the intended uses of the		wment f	unds.							
Pai	t VI	Land, Buildings, and Equipm										
		Complete if the organization answere							Т			
		Description of property	(a) Cost or o			or other		cumulate		(d) Book	value	
			basis (investi	ment)		(other)	dep	reciation		1.00		
						0,000.		20 2	00	160		
		ngs			49	5,410.		20,0	09.	475	,40	<u> 1 • </u>
		ehold improvements			A	0 764		26 7	<u>, </u>	0.1		
		ment				8,764.		26,7			, 96	
	Other				•	9,338.		20,0	00.		, 33	
ota	. Add	lines 1a through 1e. (Column (d) must e	equal Form 990 Part	X. colun	nn (B), line 10	Oc.)				686	, / U	0.

Schedule D (Form 990) 2020

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

Schedule D (Form 990) 2020 AFFORDABLE H	OUSING RESOU	RCES, INC.	58-1857324 Pag
Complete if the organization answered "Yes" or	n Form 990 Part IV line	11h See Form 990 Part X line	a 12
(a) Description of security or category (including name of security)	(b) Book value		Cost or end-of-year market value
(1) Financial derivatives			•
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes" or		11c. See Form 990, Part X, line	e 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: (Cost or end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes" or		11d. See Form 990, Part X, line	
(a) D	escription		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990. Part X. col. (B) line : Part X Other Liabilities.	<u>15.)</u>		>
Complete if the organization answered "Yes" or	n Form 990, Part IV, line	11e or 11f. See Form 990, Par	t X, line 25.
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2)			
(0)			

(4) (5) (6) (7) (8)

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

(9)

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the X organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	'a		
1			1	3,810,561.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			3,010,3010
a		2a		
b	Donated services and use of facilities			
C				
d	()	1		
е			2e	0.
3	Subtract line 2e from line 1		·····	3,810,561.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
а		4a		
b	Other (Describe in Part XIII.)	4b		
С	Add lines 4a and 4b		4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		5	3,810,561.
Pa	rt XII Reconciliation of Expenses per Audited Financial Stater	nents With Expe	enses per Returi	า.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	a.		
1	Total expenses and losses per audited financial statements		1	1,958,699.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
а	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
С	Other losses	2c		
d	,			•
е	Add lines 2a through 2d			0.
3	Subtract line 2e from line 1		3	1,958,699.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 1		
а	, , , , , , , , , , , , , , , , , , , ,			
b	, , , , , , , , , , , , , , , , , , , ,	4b		0
	Add lines 4a and 4b			1,958,699.
5 D a	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) rt XIII Supplemental Information.		5	1,950,099.
		.± N/ 1:	. Dart V. line 4. Dart V	/ line Or Deut VI
	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any ac		, Part V, line 4, Part 7	K, IIIIe Z, Part XI,
111163	20 and 4b, and Fart All, lines 20 and 4b. Also complete this part to provide any ac	iditional information.		
PAI	RT X, LINE 2:			
	•			
THI	E AGENCY IS EXEMPT FROM FEDERAL INCOME TAX	ES UNDER T	HE PROVISION	ONS OF
IN	rernal revenue code section 501(c)(3), and	, ACCORDIN	GLY, NO PRO	OVISION
FOI	R INCOME TAXES IS INCLUDED IN THE CONSOLII	ATED FINAN	CIAL STATE	MENTS.
- ~	0. 0.000			
<u>AS</u>	OF DECEMBER 31, 2020, THE AGENCY HAS ACCE	RUED NO INT	EREST AND I	NO
ъп.			T ACTION I	DOLLOW TO
PEI	NALTIES RELATED TO UNCERTAIN TAX POSITIONS	S. IT IS TH	E AGENCY'S	POLICY TO
חם	COUNTED THEODERS AND OD DENALETES DELAMED	TO THOOME	may w ammen	7 737
REC	COGNIZE INTEREST AND/OR PENALTIES RELATED	TO INCOME	TAX MATTER	2 TIV
TNI	COME TAX EXPENSE.			
<u> </u>	COME TAX EXPENSE.			
THI	E AGENCY FILES A U.S. FEDERAL INFORMATION	TAX RETURN	. THE AGEN	CY IS
CIII	RRENTLY OPEN TO AUDIT UNDER THE STATUTE OF	ר דידאדידאדיד י	NS BY THE	ΓΝΨΈΡΝΔΤ.

Schedule D (Fo	orm 990) 2020 Supplementa		AFF	ORDABL	E HOUSING I	RESO	URCES,	INC		58-	1857324	Page 5
Part XIII	Supplementa	I Intor	matior	n (continued	d)							
REVENUE	SERVICE	FOR	THE	YEARS	SUBSEQUENT	TO	DECEME	BER	31,	2016.		

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Department of the Treasury

AFFORDABLE HOUSING RESOURCES, INC.

 $Employer\ identification\ number \\ 58-1857324$

Pa	Part I Questions Regarding Compensation			
	·		Yes	No
1 a	a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Forn	n 990,		
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for pers	onal use		
	Travel for companions Payments for business use of personal r	esidence		
	Tax indemnification and gross-up payments Health or social club dues or initiation fe	es		
	Discretionary spending account Personal services (such as maid, chauffe	eur, chef)		
b	b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Pid the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization	s		
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization	ion to		
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation	committee		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	a Receive a severance payment or change-of-control payment?	4a		X
b	b Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
С	c Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensati	on		
	contingent on the revenues of:			
а	a The organization?	5a		X
b	b Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation	on		
	contingent on the net earnings of:			
а	a The organization?	6a		X
	b Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7				
	not described on lines 5 and 6? If "Yes," describe in Part III			X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to	the		
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2020

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(1) EDDIE LATIMER	(i)	125,951.	11,833.	9,230.	0.	6,819.	153,833.	0.
CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
-	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i) (ii)							
-	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Part III Supplemental Information								
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.								

SCHEDULE L

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open To Public Inspection

Name of the	organization
-------------	--------------

AFFORDABLE HOUSING RESOURCES, INC.

Employer identification number 58-1857324

Part I	Excess Bene	fit Trans	actio	ons (section 50)1(c)(3), secti	on 501	(c)(4), and se	ctior	n 501(c)(29) orga	nizatio	ns on	ly).			
	Complete if the c															
1 , , , ,				elationship betv										(d)	Corre	cted?
(a) Name of disqualified person				person and or	ganiza	ation		(0	:) De	escription of tran	sactio	n			es	No
2 Enter t	he amount of tax is	ncurred by	the or	ganization man	agers	or disq	ualified	l persons dur	ing t	the year under						
section	n 4958											> \$				
3 Enter t	he amount of tax,											> \$				
Part II	Loans to and	l/or From	n Inte	erested Pers	ons.											
	Complete if the c	organization	answ	ered "Yes" on F	orm 9	90-EZ,	Part V	, line 38a or F	orm	n 990, Part IV, lin	e 26; c	or if th	e orgai	nizatio	n	
	reported an amo				1 								I			
•	Name of	(b) Relation	nship	(c) Purpose		an to or		Original	(f) Balance due	(g)		(h) App by boa		(i) W	ritten
intere	ested person	with organiz			principal		pal amount			default?		committee?		agree	ment?	
					То	From					Yes	No	Yes	No	Yes	No
																<u> </u>
																<u> </u>
																<u> </u>
																<u> </u>
																<u> </u>
Total		······	<u></u>		·····			> \$								
Part III	Grants or As			•												
	Complete if the c		answ	ered "Yes" on F	orm 9	90, Pa	art IV, Iir	ne 27.		1						
(a) Na	ame of interested p	person	(b) Relationship) Amount of		(d) Type			• •		ose of	f
				interested pers		d		assistance		assistan	ce		ć	assista	ance	
			+	tric organiza	1011							_				
			+									_				
			+									_				
			+									_				
			+									+				
			+									+				
			+-									-+				

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2020

Part IV Business Transactions Involve	ing Interested Persons. "Yes" on Form 990, Part IV, line 28a, 28	2h or 280			
(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	òrģaniz	aring of zation's nues?
				Yes	No
FRANK LATIMER	BROTHER OF CEO EDDI		SALARY FROM		X
BARBARA LATIMER DBA HONEYB	OWNER IS SPOUSE OF	335,904.	GENERAL CON		Х
Part V Supplemental Information. Provide additional information for response.	onses to questions on Schedule L (see i	nstructions).			
SCH L, PART IV, BUSINESS T	RANSACTIONS INVOLVIN	G INTERESTE	D PERSONS:		
(A) NAME OF PERSON: FRANK	LATIMER				
(B) RELATIONSHIP BETWEEN I	NTERESTED PERSON AND	ORGANIZATI	ON:		
BROTHER OF CEO EDDIE LATIM	ER				
(D) DESCRIPTION OF TRANSAC	TION: SALARY FROM OR	GANIZATION.	SUPERVISED	ВУ	
DIRECTOR OF LENDING.					
(A) NAME OF PERSON: BARBAR.	A LATIMER DBA HONEYB	EE BUILDERS	}		
(B) RELATIONSHIP BETWEEN I	NTERESTED PERSON AND	ORGANIZATI	ON:		
OWNER IS SPOUSE OF CEO EDD	IE LATIMER				
(D) DESCRIPTION OF TRANSAC	TION: GENERAL CONTRA	CTOR FOR BU	ILDING CONT	RACT	
. ,				-	

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

➤ Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization AFFORDABLE HOUSING RESOURCES, INC. Employer identification number 58-1857324

Pai	t I Types of Property							
		(a) Check if applicable	(b) Number of contributions or litems contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of de noncash contribu		•	s
1	Art - Works of art		Items contributed	Tomi coo, i are viii, iiie ig				
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	X	1	23.918.	STOCK MARKE	T		
10	Securities - Closely held stock		_					
11	Securities - Partnership, LLC, or							
••	trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation contribution -							
	Historic structures							
14	Qualified conservation contribution - Other							
15	Real estate - Residential	Х	10	1,083,700.	TITLE APPRA	ISAI		
16	Real estate - Commercial		-	, ,				
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other • ()							
26	Other ()							
27	Other ()							
28	Other ()							
29	Number of Forms 8283 received by the organization	zation during	the tax year for co	ontributions				
	for which the organization completed Form 82	83, Part V, D	onee Acknowledg	ement 29				
	•		_				Yes	No
30a	During the year, did the organization receive by	y contributio	n any property rep	orted in Part I, lines 1 throug	h 28, that it			
	must hold for at least three years from the date	e of the initia	l contribution, and	which isn't required to be us	sed for			
	exempt purposes for the entire holding period?			•		30a		Х
b	If "Yes," describe the arrangement in Part II.							
31	Does the organization have a gift acceptance p	oolicy that re	equires the review of	of any nonstandard contribut	ions?	31		Х
32a	Does the organization hire or use third parties	or related or	ganizations to solid	cit, process, or sell noncash				
	contributions?		_			32a		Х
b	If "Yes," describe in Part II.							
33	If the organization didn't report an amount in c	olumn (c) fo	a type of property	for which column (a) is chec	ked,			
	describe in Part II.							
LHA	For Paperwork Reduction Act Notice, see	the Instruct	tions for Form 990).	Schedule M	l (Forn	n 990)	2020

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2020

Schedule M	1 (Form 990) 2020 AFFORDABLE HOUSING RESOURCES, INC. 58-185/324 Page 2
Part II	Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
-	

SCHEDULE 0

Internal Revenue Service

(Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Attach to Form 990 or 990-EZ.
 Go to www.irs.gov/Form990 for the latest information.

2020
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

AFFORDABLE HOUSING RESOURCES, INC.

Employer identification number 58-1857324

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
AFFORDABLE HOUSING AND STRONG NEIGHBORHOODS. FOR OVER 20 YEARS, AHR
HAS BEEN LAYING A FOUNDATION FOR SUCCESSFUL HOME OWNERSHIP FOR MIDDLE
TENNESSEE'S WORKFORCE. AHR IS COMMITTED TO PROVIDING HOME OWNERSHIP
OPPORTUNITIES FOR LOW TO MODERATE INCOME FAMILIES, WHICH ENABLES THESE
FAMILIES TO BECOME SUCCESSFUL HOMEOWNERS OVER THE LONG TERM.
AHR HAS DEVELOPED AND SOLD OVER 1,500 SINGLE FAMILY HOMES AND ASSISTED
OVER 15,000 PEOPLE IN BUYING THEIR FIRST HOME THROUGH ITS 3 MAIN
PROGRAMS:
1. HOME BUYER EDUCATION AND FINANCIAL LITERACY PROGRAMS
2. SINGLE FAMILY HOUSING DEVELOPMENT
3. MORTGAGE LENDING PROGRAMS
FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
COMMITTED TO PROVIDING HOME OWNERSHIP OPPORTUNITIES FOR LOW TO MODERATE
INCOME FAMILIES, WHICH ENABLES THESE FAMILIES TO BECOME SUCCESSFUL
HOMEOWNERS OVER THE LONG TERM.
FORM 990, PART VI, SECTION B, LINE 11B:
A DRAFT OF THE FORM 990 WILL BE SENT TO THE FINANCE COMMITTEE, THEN
DISCUSSED AND VOTED ON BY THE FINANCE COMMITTEE (REVISIONS WILL BE

DISCUSSED AT THIS TIME), A RECOMMENDATION TO APPROVE IT WILL BE MADE BY THE

FINANCE COMMITTEE TO THE BOARD AND THE BOARD WILL VOTE TO APPROVE IT.

Name of the organization AFFORDABLE HOUSING RESOURCES, INC.	Employer identification number 58-1857324
FORM 990, PART VI, SECTION B, LINE 12C:	
EVERY YEAR IN MARCH, EACH BOARD MEMBER RE-READS AND RE-SIG	NS THE CONFLICT
OF INTEREST FORM	
FORM 990, PART VI, SECTION B, LINE 15A:	
THERE IS AN ANNUAL REVIEW OF THE STAFF BY THE CEO. THE CEO	IS REVIEWED BY
THE BOARD OF DIRECTORS GOVERNANCE COMMITTEE AND THEN BY NE	IGHBORWORKS
AMERICA.	
FORM 990, PART VI, SECTION C, LINE 19:	
UPON REQUEST AND ON OTHER'S WEBSITES	
990 PART XII LINE 2C	
THE PROCESS HAS NOT CHANGED FROM PRIOR YEARS.	

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

AFFORDABLE HOUSING RESOURCES, INC.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

58-1857324

(a)	(b)	(c)	(d)	(e)			(f)	
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state of foreign country)	or Total inco	me End-of-year	/ear assets Direct		ontrolling ntity	9
Part II Identification of Related Tax-Exempt Organizations during the tax year.	anizations. Complete if the organization	answered "Yes" on Form 990	D, Part IV, line 34, I	pecause it had one	or more	related tax-exe	mpt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))			contr	g) 512(b)(13) rolled tity?
				301(0)(3))			Yes	No
RESOURCE FOUNDATION - 58-1786925 11890 BOYLAN AVE BATON ROUGE, LA 70809	PROVIDING HOUSING OPPORTUNITIES AND RENTAL	TENNESSEE	501(C)(3)	LINE 9				X
							1	

	11 "" " (D.) 10 T 11 D 1 11	0 - - - - - - -	IIX / II F 000	D - 4 B/ Page 04 In a 24 I	and an arrangement of the second
David III	Identification of Related Organizations Taxable as a Partnership.	Complete if the organization answered	"Yes" on Form 990	, Part IV, line 34, because it r	nad one or more related
	organizations treated as a partnership during the tax year.		•	, ,	

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations? Yes No		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General emanaging partner	(k) Percentage ownership

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)	Sec	i) ction
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign country)	Direct controlling entity	Type of entity (C corp, S corp, or trust)	Share of total income	Share of end-of-year assets	Percentage ownership		tion b)(13) rolled tity?
		Couriery)						Yes	No

1a

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

X

Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity

b	Gift, grant, or capital contribution to related organization(s)				1b	X				
С	Gift, grant, or capital contribution from related organization(s)				1c	X				
d	Loans or loan guarantees to or for related organization(s)				1d	X				
е	e Loans or loan guarantees by related organization(s)									
f	Dividends from related organization(s)				. 1f	X				
g	Sale of assets to related organization(s)				1g	X				
h	Purchase of assets from related organization(s)				1h	X				
i	i Exchange of assets with related organization(s)									
j Lease of facilities, equipment, or other assets to related organization(s)										
						X				
k	k Lease of facilities, equipment, or other assets from related organization(s)									
					11	X				
	· · · · · · · · · · · · · · · · · · ·					X				
n	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)									
0	Sharing of paid employees with related organization(s)									
						X				
р	p Reimbursement paid to related organization(s) for expenses									
q	Reimbursement paid by related organization(s) for expenses				1q	X				
						<u> X</u>				
	f Dividends from related organization(s) g Sale of assets to related organization(s) h Purchase of assets from related organization(s) i Exchange of assets strom related organization(s) j Lease of facilities, equipment, or other assets from related organization(s) k Lease of facilities, equipment, or other assets from related organization(s) n Performance of services or membership or fundraising solicitations for related organization(s) n Performance of services or membership or fundraising solicitations by related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) n Sharing of facilities, equipment, and include organization(s) n Sharing of facilities, equipment, or other assets with related organization(s) n Sharing of facilities, equipment, or other assets with related organization(s) n Sharing of facilities, equipment, or other assets with related organization(s) n Sharing of facilities, equipment, or other assets with related organization(s) n Sharing of facilities, equipment, or other assets with related organization(s) n Sharing of facilities, equipment, or other assets with related organization(s) n Sharing of facilities, equipment, or other assets with related organization(s) n Sharing of facilities, equipment, or other assets with related organization(s) n Sharing of facilities, equipment, or other assets with related organization(s) n Sharing of facilities, equipment, or other assets with related organization(s) n Sharing of facilities, equipment, or other assets with related organization(s) n Sharing of facilities, equipment, or other assets with related organizat		1s	X						
2	If the answer to any of the above is "Yes," see the instructions for information on w	ho must complete th	iis line, including covered rela	tionships and transaction thresholds.						
	(a)									
	Name of related organization		Amount involved	Method of determining amoun	invoivea					
		typo (a 5)								
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(1)										
(2)										
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(6)										
	10-28-20		· ·	Sched	ule R (Form 9	90) 2020				
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Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Dispretion allocat	opor- late tions?	Genera manag partn Yes	(k) Al or Percentage ging ownership
									000) 0000