

Form **990**Department of the Treasury
Internal Revenue Service**Return of Organization Exempt From Income Tax**
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

2013**Open to Public
Inspection**

Do not enter Social Security numbers on this form as it may be made public.
 Information about Form 990 and its instructions is at www.irs.gov/form990

A For the **2013** calendar year, or tax year beginning and ending

B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	C Name of organization CUMBERLAND HEIGHTS FOUNDATION, INC.		D Employer identification number 62-6050684
	Doing Business As		E Telephone number (615) 352-1757
	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	
	P.O. BOX 90727		
City or town, state or province, country, and ZIP or foreign postal code NASHVILLE, TN 37209			G Gross receipts \$ 25,219,044.
F Name and address of principal officer: JAY S. CROSSON 8283 RIVER ROAD, NASHVILLE, TN 37209			H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527			H(b) Are all subordinates included? <input type="checkbox"/> Yes <input type="checkbox"/> No
J Website: WWW.CUMBERLANDHEIGHTS.ORG			If "No," attach a list. (see instructions)
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other			H(c) Group exemption number
L Year of formation: 1965			M State of legal domicile: TN

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: TO PROVIDE QUALITY CARE FOR PEOPLE AFFECTED BY THE DISEASE OF CHEMICAL DEPENDENCY.		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	36
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	36
	5 Total number of individuals employed in calendar year 2013 (Part V, line 2a)	5	409
	6 Total number of volunteers (estimate if necessary)	6	3
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
b Net unrelated business taxable income from Form 990-T, line 34	7b	0.	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	1,358,265.	693,336.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	22,477,733.	23,774,509.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	26,690.	70,089.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	491,396.	522,324.
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	24,354,084.	25,060,258.
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	0.	0.
	16a Professional fundraising fees (Part IX, column (A), line 11e)	13,316,862.	14,538,889.
	b Total fundraising expenses (Part IX, column (D), line 25)	0.	0.
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	341,239.	
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	10,107,177.	8,691,152.
Net Assets or Fund Balances	19 Revenue less expenses. Subtract line 18 from line 12	23,424,039.	23,230,041.
	20 Total assets (Part X, line 16)	930,045.	1,830,217.
	21 Total liabilities (Part X, line 26)	Beginning of Current Year	End of Year
	22 Net assets or fund balances. Subtract line 21 from line 20	24,533,311.	25,988,254.
		6,500,743.	5,754,485.
		18,032,568.	20,233,769.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer		Date		
	JAY S. CROSSON, CFO				
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check <input type="checkbox"/> if self-employed	PTIN
	JULIE BARTLETT		07/15/14		P00742923
	Firm's name	Firm's EIN			
	LATTIMORE BLACK MORGAN & CAIN, P.C.	62-1199757			
	Firm's address	Phone no. (615) 377-4600			
	P.O. BOX 1869				
	BRENTWOOD, TN 37024-1869				

May the IRS discuss this return with the preparer shown above? (see instructions) ☒ Yes ☐ No

Part III Statement of Program Service AccomplishmentsCheck if Schedule O contains a response or note to any line in this Part III ☒ **X**

- 1** Briefly describe the organization's mission:
WE ARE COMMITTED TO THE TRADITION OF PROVIDING THE HIGHEST QUALITY OF CARE POSSIBLE, IN A COST EFFECTIVE MANNER, FOR PEOPLE - AND THEIR FAMILIES - WHO ARE AT RISK FOR, OR WHO ARE SUFFERING FROM, THE DISEASE OF CHEMICAL DEPENDENCY. TREATMENT ENCOMPASSES THE PHYSICAL, MENTAL,
- 2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No
 If "Yes," describe these new services on Schedule O.
- 3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No
 If "Yes," describe these changes on Schedule O.
- 4** Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
- 4a** (Code:) (Expenses \$ **1,210,482.** including grants of \$) (Revenue \$ **2,451,010.**)
YOUTH RESIDENTIAL PROGRAM: CUMBERLAND HEIGHT'S YOUTH SERVICES OFFERS PRIMARY CARE FOR ADOLESCENTS FROM 14-18 STRUGGLING WITH DRUG AND ALCOHOL ABUSE AS WELL AS AN EXTENDED CARE PROGRAM. SERVICES OFFERED, AMONG OTHERS, ARE INDIVIDUAL AND GROUP THERAPY, RECREATION, EDUCATION, PSYCHIATRIC CARE, IF NEEDED, AND FAMILY PROGRAMMING. THESE SERVICES ALLOW US TO SUPPORT FAMILIES IN STOPPING THE ADDICTIVE PROCESS BEFORE THE CYCLE CONTINUES INTO ANOTHER GENERATION. WHEN OTHER PROGRAMS ARE RESTRICTING THEIR SERVICES TO ADOLESCENTS, CUMBERLAND HEIGHTS IS MOVING FORWARD TOWARD EXPANDED SERVICES AT HIGHLY COMPETITIVE RATES.
- 4b** (Code:) (Expenses \$ **1,754,498.** including grants of \$) (Revenue \$)
MEDICAL SERVICES: CUMBERLAND HEIGHTS MEDICAL SERVICES OPERATES A 30 BED DETOXIFICATION UNIT, AS WELL AS PROVIDES MEDICAL SERVICES FOR ALL 142 LICENSED BEDS AT THE RIVER ROAD LOCATION. CUMBERLAND HEIGHTS MAKES AVAILABLE PHYSICAL HEALTH SERVICES TO PATIENTS, WHICH IS NECESSARY FOR THE EVALUATION AND TREATMENT OF ALCOHOL OR OTHER DRUG DEPENDENCIES. MEDICAL SERVICES OPERATES WITHIN THE FRAMEWORK OF THE DISEASE MODEL OF ADDICTION AS A PHYSICAL, EMOTIONAL, MENTAL AND SPIRITUAL DISEASE. NURSING PRACTICE IS BASED AROUND BIO-PSYCHOSOCIAL PRINCIPLES THAT APPROACH THE PATIENT ON A HOLISTIC BASIS. STAFF IS MAINTAINED 24 HOURS DAILY, SEVEN DAYS/WEEK AND CONSISTS OF REGISTERED NURSES, LICENSED PRACTICAL NURSES AND MEDICAL TECHNICIANS. THERE IS THREE PHYSICIANS ON STAFF, INCLUDING ONE PSYCHIATRIST. THE GOALS OF THE MEDICAL SERVICES
- 4c** (Code:) (Expenses \$ **773,654.** including grants of \$) (Revenue \$ **4,749,813.**)
WOMENS PROGRAM: OUR RESIDENTIAL WOMENS PROGRAM OFFERS GENDER RESPONSIVE TREATMENT TO ADULTS 18 AND UP. SERVICES INCLUDE A FIRST STEP PROGRAM WHICH FOCUSES ON BIO-PSYCHO-SOCIAL-SPIRITUAL CRISIS STABILIZATION, PSYCHO-EDUCATION AND AN INTRODUCTION TO THE RECOVERY SKILLS THAT WILL ASSIST THE PATIENT IN SUCCESSFULLY TRANSITIONING TO THE TRADITIONAL PROGRAM. THE TRADITIONAL PROGRAM SERVICES INCLUDE INDIVIDUAL, GROUP, AND FAMILY COUNSELING, PSYCHO-EDUCATION, INTRODUCTION TO 12 STEP PROGRAMS AND ACTIVITIES, ART THERAPY, RECREATION THERAPY, ADVENTURE BASED COUNSELING, AND EQUINE THERAPY. TREATMENT IS INDIVIDUALIZED BASED ON THE PATIENT'S IDENTIFIED NEEDS. PSYCHIATRIC SERVICES ARE AVAILABLE AS AN ADJUNCT FOR THOSE WHO NEED THIS ASSISTANCE TO BEST MEET THE CHALLENGE OF RECOVERY FROM ADDICTION. IN ADDITION, SPECIALTY
- 4d** Other program services (Describe in Schedule O.)
 (Expenses \$ **11,196,393.** including grants of \$) (Revenue \$ **16,929,423.**)
- 4e** Total program service expenses **14,935,027.**

Part IV Checklist of Required Schedules

	Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1 X	
2 Is the organization required to complete Schedule B, Schedule of Contributors?	2 X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	X
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	X
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5	X
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	X
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7	X
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8	X
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9	X
10 Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10 X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a X	
b Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X
c Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c	X
d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X
e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e X	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f X	
12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	X
b Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b X	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	X
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	X
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	X
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	X
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16	X
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17	X
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18 X	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19	X
20a Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	X
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	

Part IV Checklist of Required Schedules (continued)

	Yes	No
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II		X
22 Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and II		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a		X
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I		X
26 Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	X	
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	X	
b A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	X	
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	X	
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M		X
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		X
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	X	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	X	
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		X
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	X	

Note. All Form 990 filers are required to complete Schedule OForm **990** (2013)

Part V Statements Regarding Other IRS Filings and Tax ComplianceCheck if Schedule O contains a response or note to any line in this Part V ☐

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	142	
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	0	
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	409	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	X	
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7 Organizations that may receive deductible contributions under section 170(c).			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	X	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	X	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d	If "Yes," indicate the number of Forms 8282 filed during the year		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		
9 Sponsoring organizations maintaining donor advised funds.			
a	Did the organization make any taxable distributions under section 4966?		
b	Did the organization make a distribution to a donor, donor advisor, or related person?		
10 Section 501(c)(7) organizations. Enter:			
a	Initiation fees and capital contributions included on Part VIII, line 12		
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities		
11 Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders		
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year		
13 Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state?		
Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans		
c	Enter the amount of reserves on hand		
14a	Did the organization receive any payments for indoor tanning services during the tax year?		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O		

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.Check if Schedule O contains a response or note to any line in this Part VI ☒**Section A. Governing Body and Management**

		Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year	36		
If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b Enter the number of voting members included in line 1a, above, who are independent	36		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	X	
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6 Did the organization have members or stockholders?	6		X
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		X
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		X
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
a The governing body?	8a	X	
b Each committee with authority to act on behalf of the governing body?	8b	X	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a	X
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X
b Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	X
13 Did the organization have a written whistleblower policy?	13	X
14 Did the organization have a written document retention and destruction policy?	14	X
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a The organization's CEO, Executive Director, or top management official	15a	X
b Other officers or key employees of the organization	15b	X
If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).		
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	X
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed **TN**

18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☒ Another's website ☐ Upon request ☐ Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: **JAY S. CROSSON, CFO - 615-352-1757**
8283 RIVER ROAD, NASHVILLE, TN 37209

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent ContractorsCheck if Schedule O contains a response or note to any line in this Part VII ☐**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees****1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."

- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) JAMES W. PERKINS, III PRESIDENT	3.00	X						0.	0.	0.
(2) ALEC MCDUGALL VICE PRESIDENT	3.00	X						0.	0.	0.
(3) JAMES N. STANSELL, JR. SECRETARY/TREASURER	3.00	X						0.	0.	0.
(4) EDDIE BRYAN BOARD MEMBER	0.30	X						0.	0.	0.
(5) HOWARD BURLEY BOARD MEMBER	0.30	X						0.	0.	0.
(6) NEAL CLAYTON BOARD MEMBER	0.30	X						0.	0.	0.
(7) DON CRICHTON BOARD MEMBER	0.30	X						0.	0.	0.
(8) ROBERT M. CRICHTON, JR. BOARD MEMBER	0.30	X						0.	0.	0.
(9) LESLIE DABROWIAK BOARD MEMBER	0.30	X						0.	0.	0.
(10) LAKE EAKIN BOARD MEMBER	0.30	X						0.	0.	0.
(11) ALEC ESTES BOARD MEMBER	0.30	X						0.	0.	0.
(12) J. ANTHONY FORT BOARD MEMBER	0.30	X						0.	0.	0.
(13) FRANK GORRELL, III BOARD MEMBER	0.30	X						0.	0.	0.
(14) JAMIE GRANBERY BOARD MEMBER	0.30	X						0.	0.	0.
(15) ANDREW HEALY BOARD MEMBER	0.30	X						0.	0.	0.
(16) TORRY JOHNSON BOARD MEMBER	0.30	X						0.	0.	0.
(17) VADEN LACKEY BOARD MEMBER	0.30	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) JANICE LOVVORN BOARD MEMBER	0.30	X						0.	0.	0.
(19) PHIL MARTIN BOARD MEMBER	0.30	X						0.	0.	0.
(20) CRAIG E. PHILIP BOARD MEMBER	0.30	X						0.	0.	0.
(21) JODY ROBERTS BOARD MEMBER	0.30	X						0.	0.	0.
(22) BURT STEIN BOARD MEMBER	0.30	X						0.	0.	0.
(23) FRANK WADE BOARD MEMBER	0.30	X						0.	0.	0.
(24) HORACE E. WILLIAMS BOARD MEMBER	0.30	X						0.	0.	0.
(25) JOHN E. CAIN, III HONORARY LIFETIME MEMBER	0.30	X						0.	0.	0.
(26) GAYLE EADIE HONORARY LIFETIME MEMBER	0.30	X						0.	0.	0.
1b Sub-total								0.	0.	0.
c Total from continuation sheets to Part VII, Section A								600,925.	0.	25,377.
d Total (add lines 1b and 1c)								600,925.	0.	25,377.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **5**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
PHIPPS CONSTRUCTION COMPANY 5711 OLD HARDING RD., NASHVILLE, TN 37205	CONSTRUCTION	213,007.
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization	1	

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 (2013)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) ELIZABETH FOX HONORARY LIFETIME MEMBER	0.30	X						0.	0.	0.
(28) JOHN E. HIATT HONORARY LIFETIME MEMBER	0.30	X						0.	0.	0.
(29) STAFFORD MCNAMEE HONORARY LIFETIME MEMBER	0.30	X						0.	0.	0.
(30) EDWARD NELSON HONORARY LIFETIME MEMBER	0.30	X						0.	0.	0.
(31) BETTY STADLER HONORARY LIFETIME MEMBER	0.30	X						0.	0.	0.
(32) ELEANOR TEMPLETON HONORARY LIFETIME MEMBER	0.30	X						0.	0.	0.
(33) WILLIAM J. TYNE, JR. HONORARY LIFETIME MEMBER	0.30	X						0.	0.	0.
(34) A. WYLIE MCDUGALL HONORARY LIFETIME MEMBER	0.30	X						0.	0.	0.
(35) LOUIE BUNTIN HONORARY LIFETIME MEMBER	0.30	X						0.	0.	0.
(36) CAROLYN GODDARD HONORARY LIFETIME MEMBER	0.30	X						0.	0.	0.
(37) JIM MOORE CHIEF EXECUTIVE OFFICER	40.00			X				286,796.	0.	14,267.
(38) JAY CROSSON CHIEF FINANCIAL OFFICER	40.00			X				148,381.	0.	8,746.
(39) FRANK MILLER JR. CHIEF BUSINESS DEVELOPMENT OFFICER	40.00				X			165,748.	0.	2,364.
Total to Part VII, Section A, line 1c								600,925.		25,377.

Part VIII Statement of RevenueCheck if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a	Federated campaigns	1a				
	b	Membership dues	1b				
	c	Fundraising events	1c				
	d	Related organizations	1d				
	e	Government grants (contributions)	1e				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	693,336.			
	g	Noncash contributions included in lines 1a-1f: \$		9,650.			
	h	Total. Add lines 1a-1f		693,336.			
	Program Service Revenue			Business Code			
2 a		PATIENT SERVICE REVENUE	623990	23,774,509.	23,774,509.		
b						
c						
d						
e						
f		All other program service revenue					
g		Total. Add lines 2a-2f		23,774,509.			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)		68,568.			68,568.
	4	Income from investment of tax-exempt bond proceeds					
	5	Royalties					
	6 a	Gross rents	(i) Real	(ii) Personal			
		Less: rental expenses					
		Rental income or (loss)					
		Net rental income or (loss)					
	7 a	Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other			
		Less: cost or other basis and sales expenses	69,650.				
		Gain or (loss)	43,813.	24,316.			
		Net gain or (loss)	25,837.	-24,316.			
	8 a	Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	a	283,081.			
	b	Less: direct expenses	b	90,657.			
	c	Net income or (loss) from fundraising events		192,424.			192,424.
	9 a	Gross income from gaming activities. See Part IV, line 19	a				
		Less: direct expenses	b				
		Net income or (loss) from gaming activities					
	10 a	Gross sales of inventory, less returns and allowances	a				
		Less: cost of goods sold	b				
		Net income or (loss) from sales of inventory					
Miscellaneous Revenue			Business Code				
11 a	MISCELLANEOUS	623990	329,900.	329,900.			
b						
c						
d	All other revenue						
e	Total. Add lines 11a-11d		329,900.				
12	Total revenue. See instructions.		25,060,258.	24,130,246.	0.	236,676.	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☐

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21				
2 Grants and other assistance to individuals in the United States. See Part IV, line 22				
3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	626,301.	575,832.	47,784.	2,685.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	11,320,244.	7,791,151.	3,341,356.	187,737.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	211,353.	147,903.	60,075.	3,375.
9 Other employee benefits	1,542,329.	1,023,844.	490,197.	28,288.
10 Payroll taxes	838,662.	605,006.	220,137.	13,519.
11 Fees for services (non-employees):				
a Management				
b Legal	87,259.		87,259.	
c Accounting				
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	27,770.		27,770.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch O.)				
12 Advertising and promotion	522,786.	590.	522,056.	140.
13 Office expenses	195,097.	9,749.	170,964.	14,384.
14 Information technology	90,886.		90,886.	
15 Royalties				
16 Occupancy	308,497.	260,292.	48,205.	
17 Travel	312,763.	120,407.	187,078.	5,278.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	278,571.	17,414.	260,880.	277.
20 Interest	219,998.	134,199.	85,799.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	1,032,481.	629,813.	402,668.	
23 Insurance	450,257.	2,340.	447,917.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a CONTRACT SERVICES	1,106,163.	714,511.	318,520.	73,132.
b FOOD SERVICES	830,920.	830,920.		
c UTILITIES	605,655.	117,553.	486,985.	1,117.
d BAD DEBT EXPENSE	526,214.	526,214.		
e All other expenses	2,095,835.	1,427,289.	657,239.	11,307.
25 Total functional expenses. Add lines 1 through 24e	23,230,041.	14,935,027.	7,953,775.	341,239.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ☐ if following SOP 98-2 (ASC 958-720)

Part X Balance SheetCheck if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing	5,000.	1	5,000.
	2 Savings and temporary cash investments	3,155,242.	2	4,273,314.
	3 Pledges and grants receivable, net	58,854.	3	29,291.
	4 Accounts receivable, net	2,794,443.	4	3,090,523.
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L	3,534.	5	4,052.
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	166,141.	9	143,834.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 27,191,041.		
	b Less: accumulated depreciation	10b 11,331,630.		
	11 Investments - publicly traded securities	16,292,348.	10c	15,859,411.
	12 Investments - other securities. See Part IV, line 11	1,491,001.	11	2,016,361.
	13 Investments - program-related. See Part IV, line 11	541,138.	12	566,468.
	14 Intangible assets		13	
	15 Other assets. See Part IV, line 11	25,610.	14	
16 Total assets. Add lines 1 through 15 (must equal line 34)	24,533,311.	15	25,988,254.	
Liabilities	17 Accounts payable and accrued expenses	1,315,811.	16	993,564.
	18 Grants payable		17	
	19 Deferred revenue		18	
	20 Tax-exempt bond liabilities		19	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		20	
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		21	
	23 Secured mortgages and notes payable to unrelated third parties	4,660,987.	22	
	24 Unsecured notes and loans payable to unrelated third parties		23	4,372,102.
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	523,945.	24	
	26 Total liabilities. Add lines 17 through 25	6,500,743.	25	388,819.
	Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.		26
27 Unrestricted net assets		15,713,113.	27	17,793,547.
28 Temporarily restricted net assets		1,778,317.	28	1,873,754.
29 Permanently restricted net assets		541,138.	29	566,468.
Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.				
30 Capital stock or trust principal, or current funds			30	
31 Paid-in or capital surplus, or land, building, or equipment fund			31	
32 Retained earnings, endowment, accumulated income, or other funds			32	
33 Total net assets or fund balances		18,032,568.	33	20,233,769.
34 Total liabilities and net assets/fund balances		24,533,311.	34	25,988,254.

Form 990 (2013)

Part XI Reconciliation of Net AssetsCheck if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	25,060,258.
2	Total expenses (must equal Part IX, column (A), line 25)	2	23,230,041.
3	Revenue less expenses. Subtract line 2 from line 1	3	1,830,217.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	18,032,568.
5	Net unrealized gains (losses) on investments	5	219,517.
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	151,467.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	20,233,769.

Part XII Financial Statements and ReportingCheck if Schedule O contains a response or note to any line in this Part XII ☒

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
b Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits		

Form 990 (2013)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013

**Open to Public
Inspection**

Name of the organization

CUMBERLAND HEIGHTS FOUNDATION, INC.

Employer identification number

62-6050684

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E.)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☒ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 ☐ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h.
- a ☐ Type I b ☐ Type II c ☐ Type III - Functionally integrated d ☐ Type III - Non-functionally integrated
- e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
- f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
- (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? ☐
- (ii) A family member of a person described in (i) above? ☐
- (iii) A 35% controlled entity of a person described in (i) or (ii) above? ☐
- h Provide the following information about the supported organization(s).

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization in col. (i) listed in your governing document?		(v) Did you notify the organization in col. (i) of your support?		(vi) Is the organization in col. (i) organized in the U.S.?		(vii) Amount of monetary support
			Yes	No	Yes	No	Yes	No	
Total									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	504,618.	810,698.	516,901.	1,358,265.	693,336.	3,883,818.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	504,618.	810,698.	516,901.	1,358,265.	693,336.	3,883,818.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						3,883,818.

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7 Amounts from line 4	504,618.	810,698.	516,901.	1,358,265.	693,336.	3,883,818.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	43,784.	47,321.	40,603.	55,160.	94,405.	281,273.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11 Total support. Add lines 7 through 10						4,165,091.
12 Gross receipts from related activities, etc. (see instructions)					12 109,367,450.	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))	14	93.25 %
15 Public support percentage from 2012 Schedule A, Part II, line 14	15	91.12 %
16a 33 1/3% support test - 2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input checked="" type="checkbox"/>
b 33 1/3% support test - 2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
b 10% -facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization		<input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions		<input type="checkbox"/>

Schedule A (Form 990 or 990-EZ) 2013

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2012 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2012 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2013. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

☐

b 33 1/3% support tests - 2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

☐

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

☐

Part IV Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12.

Also complete this part for any additional information. (See instructions).

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**
▶ **Attach to Form 990.**

▶ **Information about Schedule D (Form 990) and its instructions is at** www.irs.gov/form990

OMB No. 1545-0047

2013

**Open to Public
Inspection**

Name of the organization

CUMBERLAND HEIGHTS FOUNDATION, INC.

Employer identification number

62-6050684

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?	<input type="checkbox"/> Yes	<input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?	<input type="checkbox"/> Yes	<input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

<input type="checkbox"/> Preservation of land for public use (e.g., recreation or education)	<input type="checkbox"/> Preservation of an historically important land area
<input type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

☐ Yes ☐ No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1

▶ \$

(ii) Assets included in Form 990, Part X

▶ \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenues included in Form 990, Part VIII, line 1

▶ \$

b Assets included in Form 990, Part X

▶ \$

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items

(check all that apply):

- a** ☐ Public exhibition
b ☐ Scholarly research
c ☐ Preservation for future generations

- d** ☐ Loan or exchange programs
e ☐ Other _____

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets

to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII ☐

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	2,233,479.	1,649,542.	1,657,424.	1,491,528.	1,208,673.
b Contributions	186,075.	469,247.	82,371.	87,100.	228,438.
c Net investment earnings, gains, and losses	272,056.	173,096.	-13,804.	134,183.	217,172.
d Grants or scholarships					
e Other expenditures for facilities and programs	69,650.	58,406.	76,449.	55,387.	162,755.
f Administrative expenses					
g End of year balance	2,621,960.	2,233,479.	1,649,542.	1,657,424.	1,491,528.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment **78.40** %

b Permanent endowment **21.60** %

c Temporarily restricted endowment _____ %

The percentages in lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations

(ii) related organizations

	Yes	No
3a(i)	X	
3a(ii)		X
3b		

b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? ☐

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		440,442.		440,442.
b Buildings		22,921,642.	8,300,052.	14,621,590.
c Leasehold improvements				
d Equipment		3,345,046.	2,905,876.	439,170.
e Other		483,911.	125,702.	358,209.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				15,859,411.

Schedule D (Form 990) 2013

Part VII Investments - Other Securities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value	
(1) Federal income taxes		
(2) FMV INTEREST RATE SWAP AGREEMENT	372,478.	
(3) PAYABLE TO RELATED PARTIES	16,341.	
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	388,819.	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII ☒

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains on investments	2a		
b	Donated services and use of facilities	2b		
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a		
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4:

EXPLANATION: THE GOAL IS FOR THE ENDOWMENT FUNDS TO GROW SUCH THAT THE INCOME CAN PROVIDE ADDITIONAL FUNDS TO THE ORGANIZATION. CURRENTLY, INCOME FROM THE ENDOWMENT IS USED FOR BUILDING AND GROUNDS UPKEEP AS WELL AS PATIENT ASSISTANCE FUNDS.

PART X, LINE 2:

EXPLANATION: AS OF DECEMBER 31, 2013, THE FOUNDATION HAS ACCRUED NO INTEREST AND NO PENALTIES RELATED TO UNCERTAIN TAX POSITIONS.

Schedule D (Form 990) 2015		CONFIDENTIAL	
Part XIII	Supplemental Information <i>(continued)</i>		

[illegible]

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events (add col. (a) through col. (c))
		CONCERT (event type)	LUNCHEON (event type)	NONE (total number)	
Revenue	1 Gross receipts	215,001.	68,080.		283,081.
	2 Less: Contributions				
	3 Gross income (line 1 minus line 2)	215,001.	68,080.		283,081.
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs	27,131.	6,177.		33,308.
	7 Food and beverages				
	8 Entertainment				
	9 Other direct expenses	48,249.	9,100.		57,349.
	10 Direct expense summary. Add lines 4 through 9 in column (d)				90,657.
	11 Net income summary. Subtract line 10 from line 3, column (d)				192,424.

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1 Gross revenue				
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
	6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
	7 Direct expense summary. Add lines 2 through 5 in column (d)				
	8 Net gaming income summary. Subtract line 7 from line 1, column (d)				

9 Enter the state(s) in which the organization operates gaming activities: _____**a** Is the organization licensed to operate gaming activities in each of these states? ☐ Yes ☐ No**b** If "No," explain: _____**10a** Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? ☐ Yes ☐ No**b** If "Yes," explain: _____

11 Does the organization operate gaming activities with nonmembers?
12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?
13 Indicate the percentage of gaming activity operated in:

a The organization's facility

b An outside facility

13a %
13b %

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name
Address

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?

b If "Yes," enter the amount of gaming revenue received by the organization and the amount of gaming revenue retained by the third party .
c If "Yes," enter name and address of the third party:

Name
Address

16 Gaming manager information:

Name
Gaming manager compensation \$
Description of services provided

☐ Director/officer
☐ Employee
☐ Independent contractor

17 Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \$

Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Part IV	Supplemental Information <i>(continued)</i>
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**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 23.**

▶ **Attach to Form 990.** ▶ **See separate instructions.**

▶ **Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990**

OMB No. 1545-0047

2013

Open to Public Inspection

Name of the organization

CUMBERLAND HEIGHTS FOUNDATION, INC.

Employer identification number

62-6050684

Part I Questions Regarding Compensation

1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

- | | |
|--|--|
| <input type="checkbox"/> First-class or charter travel | <input type="checkbox"/> Housing allowance or residence for personal use |
| <input type="checkbox"/> Travel for companions | <input type="checkbox"/> Payments for business use of personal residence |
| <input type="checkbox"/> Tax indemnification and gross-up payments | <input type="checkbox"/> Health or social club dues or initiation fees |
| <input type="checkbox"/> Discretionary spending account | <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |

b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain

2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a?

3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

- | | |
|--|--|
| <input checked="" type="checkbox"/> Compensation committee | <input type="checkbox"/> Written employment contract |
| <input type="checkbox"/> Independent compensation consultant | <input checked="" type="checkbox"/> Compensation survey or study |
| <input type="checkbox"/> Form 990 of other organizations | <input type="checkbox"/> Approval by the board or compensation committee |

4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

a Receive a severance payment or change-of-control payment?

b Participate in, or receive payment from, a supplemental nonqualified retirement plan?

c Participate in, or receive payment from, an equity-based compensation arrangement?

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.

5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

a The organization?

b Any related organization?

If "Yes" to line 5a or 5b, describe in Part III.

6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

a The organization?

b Any related organization?

If "Yes" to line 6a or 6b, describe in Part III.

7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III

8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?

Yes No

1b

2

4a

4b

4c

5a

5b

6a

6b

7

8

9

X

X

X

X

X

X

X

X

X

1

[illegible]

(Form 990 or 990-EZ)

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**

▶ **Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.**

▶ **Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.**

OMB No. 1545-0047

2013

Open To Public Inspection

Department of the Treasury
Internal Revenue Service

Name of the organization

CUMBERLAND HEIGHTS FOUNDATION, INC.

Employer identification number
62-6050684

Part I	Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only).
---------------	--

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

[illegible]

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization

Part II	Loans to and/or From Interested Persons.
----------------	---

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
JAMES B MOORE	CEO	USE OF O		X	0.	4,038.		X		X		X
JAY S. CROSSON	CFO	USE OF O		X	0.	14.		X		X		X
Total					\$	4,052.						

Part III	Grants or Assistance Benefiting Interested Persons.
-----------------	--

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

[illegible]

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
ROB CRICHTON	BOARD MEMBER AFFILI	0.	INSURANCE P		X
X-TREME GREEN, LLC	KEY EMPLOYEE ROBIN	0.	LANDSCAPING		X
STAFFORD MCNAMEE	BOARD MEMBER AND VE	0.	ATTORNEY WI		X
FRANK GORRELL, III	BOARD MEMBER AND VE	0.	PRESIDENT O		X
JAMES STANSELL	BOARD MEMBER AND VE	0.	WE USE STAN		X

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART II, LOANS TO AND FROM INTERESTED PERSONS:

(A) NAME OF PERSON: JAMES B MOORE

(C) PURPOSE OF LOAN: USE OF ORGANIZATIONS CREDIT CARD

(A) NAME OF PERSON: JAY S. CROSSON

(C) PURPOSE OF LOAN: USE OF ORGANIZATIONS CREDIT CARD

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF PERSON: ROB CRICHTON

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

BOARD MEMBER AFFILIATED WITH THE CRICHTON GROUP

(D) DESCRIPTION OF TRANSACTION: INSURANCE PREMIUMS/CONSULTING

(A) NAME OF PERSON: X-TREME GREEN, LLC

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

KEY EMPLOYEE ROBIN COX, HALF OWNER OF COMPANY

(D) DESCRIPTION OF TRANSACTION: LANDSCAPING SERVICES

(A) NAME OF PERSON: STAFFORD MCNAMEE

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

BOARD MEMBER AND VENDOR

(D) DESCRIPTION OF TRANSACTION: ATTORNEY WITH HOOPER, ZINN, & MCNAMEE
WITH WHOM DOES LEGAL WORK FOR US

(A) NAME OF PERSON: FRANK GORRELL, III

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

BOARD MEMBER AND VENDOR

(D) DESCRIPTION OF TRANSACTION: PRESIDENT OF JAMISON BEDDING FROM WHOM
WE BUY MATTRESSES

(A) NAME OF PERSON: JAMES STANSELL

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

BOARD MEMBER AND VENDOR

(D) DESCRIPTION OF TRANSACTION: WE USE STANSELL ELECTRIC OCCASIONALLY
FOR ELECTRIC WORK

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990

OMB No. 1545-0047

2013

Open to Public
Inspection

Name of the organization

CUMBERLAND HEIGHTS FOUNDATION, INC.

Employer identification number
62-6050684

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

EMOTIONAL, AND SPIRITUAL DIMENSIONS OF RECOVERY BY OFFERING

PROFESSIONAL EXCELLENCE, THE PRINCIPLES OF THE TWELVE STEPS, AND A

SAFE, LOVING ENVIRONMENT.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

DEPARTMENT AT CUMBERLAND HEIGHTS IS TO ENSURE THAT EACH PATIENT GETS

THE HIGHEST QUALITY OF MEDICAL CARE POSSIBLE IN A SAFE, LOVING

ENVIRONMENT.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

SERVICES ARE OFFERED FOR THOSE PATIENTS WHO HAVE EXPERIENCED A RELAPSE

(E.G. A RETURN TO ACTIVE CHEMICAL USE).

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

OUTPATIENT SERVICES: INTENSIVE OUTPATIENT SERVICES ARE OFFERED AT SEVEN

LOCATIONS ACROSS THE MIDDLE TENNESSEE AREA--MURFREESBORO, HERMITAGE,

COOL SPRINGS, CHATTANOOGA, JACKSON, SMYRNA, AND RIVER ROAD. THESE

SERVICES MEET FOR THREE HOURS/NIGHT, FOUR NIGHTS/WEEK AND INCLUDE

PSYCHO-EDUCATION AND GROUP COUNSELING. CLIENTS MAY TRANSITION FROM THE

RESIDENTIAL LEVEL OF CARE TO ONE OF THESE SERVICES OR MAY BE ADMITTED

DIRECTLY DEPENDING ON THE NEEDS IDENTIFIED IN THEIR INDIVIDUAL

ASSESSMENTS. IN ADDITION, A SPECIALTY PROGRAM, THE BRIDGE PROGRAM, HAS

BEEN SPECIFICALLY DEVELOPED FOR PATIENTS COMPLETING A TRADITIONAL 30

DAY PRIMARY CARE PROGRAM. THIS PROGRAM FOCUSES ON INTEGRATION BACK INTO

THE HOME, JOB, AND COMMUNITY.

Name of the organization

CUMBERLAND HEIGHTS FOUNDATION, INC.

Employer identification number

62-6050684

EXPENSES \$ 1,388,582. INCLUDING GRANTS OF \$ 0. REVENUE \$ 2,387,740.

MEN'S PROGRAM; OUR RESIDENTIAL MENS PROGRAM OFFERS GENDER RESPONSIVE TREATMENT TO ADULTS 18 AND UP. SERVICES INCLUDE A FIRST STEP PROGRAM WHICH FOCUSES ON BIO-PSYCHO-SOCIAL-SPIRITUAL CRISIS STABILIZATION, PSYCHO-EDUCATION AND AN INTRODUCTION TO THE RECOVERY SKILLS THAT WILL ASSIST THE PATIENT IN SUCCESSFULLY TRANSITIONING TO THE TRADITIONAL PROGRAM. THE TRADITIONAL PROGRAM SERVICES INCLUDE INDIVIDUAL, GROUP, AND FAMILY COUNSELING, PSYCHO-EDUCATION, INTRODUCTION TO 12 STEP PROGRAMS AND ACTIVITIES, ART THERAPY, RECREATION THERAPY, ADVENTURE BASED COUNSELING, AND EQUINE THERAPY. TREATMENT IS INDIVIDUALIZED BASED ON THE PATIENT'S IDENTIFIED NEEDS. PSYCHIATRIC SERVICES ARE AVAILABLE AS AN ADJUNCT FOR THOSE WHO NEED THIS ASSISTANCE TO BEST MEET THE CHALLENGE OF RECOVERY FROM ADDICTION. IN ADDITION, SPECIALTY SERVICES ARE OFFERED FOR THOSE PATIENTS WHO HAVE EXPERIENCED A RELAPSE (E.G. A RETURN TO ACTIVE CHEMICAL USE). WE ALSO OFFER SPECIALTY PROGRAMMING FOR IMPAIRED PROFESSIONALS.

EXPENSES \$ 1,503,552. INCLUDING GRANTS OF \$ 0. REVENUE \$ 11,014,810.

PROFESSIONALS PROGRAM (CHPP): CUMBERLAND HEIGHTS' PROFESSIONALS PROGRAM (CHPP) IS A HIGHLY-SPECIALIZED DRUG AND ALCOHOL PROGRAM RECOVERY THAT HELPS WORKING PROFESSIONALS ACHIEVE AND MAINTAIN LONG-TERM RECOVERY. SERVICES ARE AND SPAN THE CONTINUUM OF CARE. THEY INCLUDE A COMPREHENSIVE INDIVIDUALIZED EVALUATION, DETOXIFICATION AND STABILIZATION; PRIMARY RESIDENTIAL CARE; EXTENDED RESIDENTIAL CARE; AND AN INTENSIVE OUTPATIENT STEP DOWN THAT ASSISTS WITH TRANSITIONING BACK INTO THE COMMUNITY

EXPENSES \$ 976,150. INCLUDING GRANTS OF \$ 0. REVENUE \$ 2,228,832.

Name of the organization

CUMBERLAND HEIGHTS FOUNDATION, INC.

Employer identification number

62-6050684

STILL WATERS IS A 30-DAY, 12-STEP IMMERSION RETREAT FOR MEN, WITH AN
 EMPHASIS ON SPIRITUALITY EXPERIENCED WHEN WORKING THE STEPS OF
 ALCOHOLICS

ANONYMOUS/NARCOTICS ANONYMOUS (AA/NA).

EXPENSES \$ 748,436. INCLUDING GRANTS OF \$ 0. REVENUE \$ 1,080,093.

OTHER PROGRAM SERVICES

EXPENSES \$ 6,579,673. INCLUDING GRANTS OF \$ 0. REVENUE \$ 217,948.

FORM 990, PART VI, SECTION A, LINE 2:

EXPLANATION: DON & ROB CRICHTON ARE BOTH BOARD MEMBERS AND BROTHERS.

ALEC & WILEY MCDUGAL ARE FATHER AND SON AND BOARD MEMBERS.

JODY ROBERTS & LESIE ROBERTS DABROWIAK ARE SIBLINGS AND BOARD MEMBERS.

ALEC ESTES IS A COUSIN OF THE MCDUGALS AND BOARD MEMBERS.

FORM 990, PART VI, SECTION B, LINE 11:

EXPLANATION: BEGINNING IN 2009 A DRAFT FORM 990 IS PRESENTED TO ALL BOARD
 MEMBERS ATTENDING THE BOARD MEETING.

FORM 990, PART VI, SECTION B, LINE 12C:

EXPLANATION: REQUIRE A ANNUAL CONFLICT OF INTEREST POLICY STATEMENT FROM
 EACH BOARD MEMBER.

FORM 990, PART VI, SECTION B, LINE 15:

EXPLANATION: THE BOARD OF DIRECTORS IS RESPONSIBLE FOR SETTING THE
 COMPENSATION FOR THE OFFICERS AND KEY EMPLOYEES. THE BOARD HAS DELEGATED
 THIS RESPONSIBILITY TO A SUBCOMMITTEE CALLED THE COMPENSATION COMMITTEE,

Name of the organization

CUMBERLAND HEIGHTS FOUNDATION, INC.

Employer identification number

62-6050684

WHICH IS COMPRISED OF CERTAIN MEMBERS OF THE BOARD. THE COMMITTEE DETERMINES THE COMPENSATION OF THE CEO BY ITSELF, AND THE COMPENSATION OF OTHER OFFICERS AND KEY EMPLOYEES IN CONSULTATION WITH THE CEO. THE COMMITTEE USES OUTSIDE RESOURCES TO ASSIST IT IN DETERMINING MARKET COMPENSATION FOR COMPARISON PURPOSES, INCLUDING USING ANY AVAILABLE INDUSTRY COMPENSATION SURVEYS.

FORM 990, PART VI, SECTION C, LINE 19:

EXPLANATION: COPIES OF OUR GOVERNING DOCUMENTS ARE AVAILABLE THROUGH THE TN SECRETARY OF STATE. OUR ANNUAL AUDITED FINANCIALS AND FORM 990 ARE AVAILABLE ON THE COMPANY'S PROFILE PAGE AT WWW.GIVINGMATTERS.COM. THE CONFLICT OF INTEREST POLICY IS AVAILABLE UPON REQUEST

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

CHANGE IN VALUE OF INTEREST RATE SWAP	151,467.
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FORM 990, PART XII, LINE 2C:

EXPLANATION: NEITHER THE OVERSIGHT PROCESS OR THE SELECTION PROCESS WAS CHANGED DURING THE YEAR.

Name of the organization

CUMBERLAND HEIGHTS FOUNDATION, INC.

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
CUMBERLAND HEIGHTS PROFESSIONAL ASSOCIATES - 58-1965168, P.O. BOX 90727, NASHVILLE, TN 37209	ADDICTION MEDICINE	TENNESSEE	501(C)(3)	LINE 9	CUMBERLAND HEIGHTS FOUNDATION, INC		X
CREATIVE RECOVERIES COMMUNITIES, INC. D/B/A COMMUNITY HIGH SCHOOL - 62-17767, P.O. BOX 90727, NASHVILLE, TN 37209	INACTIVE	TENNESSEE	501(C)(3)	LINE 7	CUMBERLAND HEIGHTS FOUNDATION, INC		X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2013

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

	Yes No	
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	1a	X
b Gift, grant, or capital contribution to related organization(s)	1b	X
c Gift, grant, or capital contribution from related organization(s)	1c	X
d Loans or loan guarantees to or for related organization(s)	1d	X
e Loans or loan guarantees by related organization(s)	1e	X
f Dividends from related organization(s)	1f	X
g Sale of assets to related organization(s)	1g	X
h Purchase of assets from related organization(s)	1h	X
i Exchange of assets with related organization(s)	1i	X
j Lease of facilities, equipment, or other assets to related organization(s)	1j	X
k Lease of facilities, equipment, or other assets from related organization(s)	1k	X
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	X
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	X
o Sharing of paid employees with related organization(s)	1o	X
p Reimbursement paid to related organization(s) for expenses	1p	X
q Reimbursement paid by related organization(s) for expenses	1q	X
r Other transfer of cash or property to related organization(s)	1r	X
s Other transfer of cash or property from related organization(s)	1s	X

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
CUMBERLAND HEIGHTS PROFESSIONAL (1) ASSOCIATION, INC.	P	41,951.	
(2)			
(3)			
(4)			
(5)			
(6)			

Provide additional information for responses to questions on Schedule R (see instructions).