**Cheekwood** Budget FY 2009

## Revenues

Contributions         1,781,250           Restoration Contributions         573,763           Government Grants         190,171           Memberships         485,000           Swan Ball, A&G and Garden Club         1,286,000           Swan Ball         1,011,000           Antiques and Garden Show         225,000           Garden Club of Nashville         50,000           Admissions, Classes, Program Fees         492,035           Restaurant, Rentals, Gift Shop         1,518,022           Use of Investment Earnings         148,803           Miscellaneous Income & Rental Property         49,000           Total Revenues         6,524,044           Expenses         197,935           Exhibitions/Public Programs         354,650           Communication/Donor Cultivation         439,532           Utilities         360,925           Maintenance/Repairs/Alarms/Storage         190,474           Equipment Rental/Maintenance/Repairs         149,926           Supplies (Office/Janitorial/Kitchen)         105,644           Commercial Insurance         138,168           Interest Expense & Bank Fees         196,595           Permits/Fees/Miscellaneous         89,999           Uncollectible Pledges & Bad Debt	Contributions, Grants & Memberships	3,030,184
Government Grants         190,171           Memberships         485,000           Swan Ball, A&G and Garden Club         1,286,000           Swan Ball         1,011,000           Antiques and Garden Show         225,000           Garden Club of Nashville         50,000           Admissions, Classes, Program Fees         492,035           Restaurant, Rentals, Gift Shop         1,518,022           Use of Investment Earnings         148,803           Miscellaneous Income & Rental Property         49,000           Total Revenues         6,524,044           Expenses         197,935           Personnel         3,307,151           Professional and Contract Services         197,935           Exhibitions/Public Programs         354,650           Communication/Donor Cultivation         439,532           Utilities         360,925           Maintenance/Repairs/Alarms/Storage         190,474           Equipment Rental/Maintenance/Repairs         149,926           Supplies (Office/Janitorial/Kitchen)         105,644           Commercial Insurance         138,168           Interest Expense & Bank Fees         196,595           Permits/Fees/Miscellaneous         89,999           Uncollectible Pledges & Bad Debt <td>Contributions</td> <td>1,781,250</td>	Contributions	1,781,250
Memberships         485,000           Swan Ball, A&G and Garden Club         1,286,000           Swan Ball         1,011,000           Antiques and Garden Show         225,000           Garden Club of Nashville         50,000           Admissions, Classes, Program Fees         492,035           Restaurant, Rentals, Gift Shop         1,518,022           Use of Investment Earnings         148,803           Miscellaneous Income & Rental Property         49,000           Total Revenues         6,524,044           Expenses         Personnel         3,307,151           Professional and Contract Services         197,935           Exhibitions/Public Programs         354,650           Communication/Donor Cultivation         439,532           Utilities         360,925           Maintenance/Repairs/Alarms/Storage         190,474           Equipment Rental/Maintenance/Repairs         149,926           Supplies (Office/Janitorial/Kitchen)         105,644           Commercial Insurance         138,168           Interest Expense & Bank Fees         196,595           Permits/Fees/Miscellaneous         89,999           Uncollectible Pledges & Bad Debt         4,800           COGS Restaurant/Rentals/Shop         425,367 <td>Restoration Contributions</td> <td>573,763</td>	Restoration Contributions	573,763
Swan Ball, A&G and Garden Club         1,286,000           Swan Ball         1,011,000           Antiques and Garden Show         225,000           Garden Club of Nashville         50,000           Admissions, Classes, Program Fees         492,035           Restaurant, Rentals, Gift Shop         1,518,022           Use of Investment Earnings         148,803           Miscellaneous Income & Rental Property         49,000           Total Revenues         6,524,044           Expenses         Personnel         3,307,151           Professional and Contract Services         197,935           Exhibitions/Public Programs         354,650           Communication/Donor Cultivation         439,532           Utilities         360,925           Maintenance/Repairs/Alarms/Storage         190,474           Equipment Rental/Maintenance/Repairs         149,926           Supplies (Office/Janitorial/Kitchen)         105,644           Commercial Insurance         138,168           Interest Expense & Bank Fees         196,595           Permits/Fees/Miscellaneous         89,999           Uncollectible Pledges & Bad Debt         4,800           COGS Restaurant/Rentals/Shop         425,367           Capital Expenses (Deferred Maintenance)	Government Grants	190,171
Swan Ball         1,011,000           Antiques and Garden Show         225,000           Garden Club of Nashville         50,000           Admissions, Classes, Program Fees         492,035           Restaurant, Rentals, Gift Shop         1,518,022           Use of Investment Earnings         148,803           Miscellaneous Income & Rental Property         49,000           Total Revenues         6,524,044           Expenses         197,935           Personnel         3,307,151           Professional and Contract Services         197,935           Exhibitions/Public Programs         354,650           Communication/Donor Cultivation         439,532           Utilities         360,925           Maintenance/Repairs/Alarms/Storage         190,474           Equipment Rental/Maintenance/Repairs         149,926           Supplies (Office/Janitorial/Kitchen)         105,644           Commercial Insurance         138,168           Interest Expense & Bank Fees         196,595           Permits/Fees/Miscellaneous         89,999           Uncollectible Pledges & Bad Debt         4,800           COGS Restaurant/Rentals/Shop         425,367           Capital Expenses (Deferred Maintenance)         7,800           R	Memberships	485,000
Antiques and Garden Show         225,000           Garden Club of Nashville         50,000           Admissions, Classes, Program Fees         492,035           Restaurant, Rentals, Gift Shop         1,518,022           Use of Investment Earnings         148,803           Miscellaneous Income & Rental Property         49,000           Total Revenues         6,524,044           Expenses         197,935           Personnel         3,307,151           Professional and Contract Services         197,935           Exhibitions/Public Programs         354,650           Communication/Donor Cultivation         439,532           Utilities         360,925           Maintenance/Repairs/Alarms/Storage         190,474           Equipment Rental/Maintenance/Repairs         149,926           Supplies (Office/Janitorial/Kitchen)         105,644           Commercial Insurance         138,168           Interest Expense & Bank Fees         196,595           Permits/Fees/Miscellaneous         89,999           Uncollectible Pledges & Bad Debt         4,800           COGS Restaurant/Rentals/Shop         425,367           Capital Expenses         521,603           Total Expenses         6,490,569	Swan Ball, A&G and Garden Club	1,286,000
Garden Club of Nashville         50,000           Admissions, Classes, Program Fees         492,035           Restaurant, Rentals, Gift Shop         1,518,022           Use of Investment Earnings         148,803           Miscellaneous Income & Rental Property         49,000           Total Revenues         6,524,044           Expenses         197,935           Personnel         3,307,151           Professional and Contract Services         197,935           Exhibitions/Public Programs         354,650           Communication/Donor Cultivation         439,532           Utilities         360,925           Maintenance/Repairs/Alarms/Storage         190,474           Equipment Rental/Maintenance/Repairs         149,926           Supplies (Office/Janitorial/Kitchen)         105,644           Commercial Insurance         138,168           Interest Expense & Bank Fees         196,595           Permits/Fees/Miscellaneous         89,999           Uncollectible Pledges & Bad Debt         4,800           COGS Restaurant/Rentals/Shop         425,367           Capital Expenses (Deferred Maintenance)         7,800           Restoration Expenses         521,603           Total Expenses         6,490,569	Swan Ball	1,011,000
Admissions, Classes, Program Fees         492,035           Restaurant, Rentals, Gift Shop         1,518,022           Use of Investment Earnings         148,803           Miscellaneous Income & Rental Property         49,000           Total Revenues         6,524,044           Expenses         197,935           Personnel         3,307,151           Professional and Contract Services         197,935           Exhibitions/Public Programs         354,650           Communication/Donor Cultivation         439,532           Utilities         360,925           Maintenance/Repairs/Alarms/Storage         190,474           Equipment Rental/Maintenance/Repairs         149,926           Supplies (Office/Janitorial/Kitchen)         105,644           Commercial Insurance         138,168           Interest Expense & Bank Fees         196,595           Permits/Fees/Miscellaneous         89,999           Uncollectible Pledges & Bad Debt         4,800           COGS Restaurant/Rentals/Shop         425,367           Capital Expenses (Deferred Maintenance)         7,800           Restoration Expenses         521,603           Total Expenses         6,490,569	Antiques and Garden Show	225,000
Restaurant, Rentals, Gift Shop       1,518,022         Use of Investment Earnings       148,803         Miscellaneous Income & Rental Property       49,000         Total Revenues       6,524,044         Expenses       8         Personnel       3,307,151         Professional and Contract Services       197,935         Exhibitions/Public Programs       354,650         Communication/Donor Cultivation       439,532         Utilities       360,925         Maintenance/Repairs/Alarms/Storage       190,474         Equipment Rental/Maintenance/Repairs       149,926         Supplies (Office/Janitorial/Kitchen)       105,644         Commercial Insurance       138,168         Interest Expense & Bank Fees       196,595         Permits/Fees/Miscellaneous       89,999         Uncollectible Pledges & Bad Debt       4,800         COGS Restaurant/Rentals/Shop       425,367         Capital Expenses (Deferred Maintenance)       7,800         Restoration Expenses       521,603         Total Expenses       6,490,569	Garden Club of Nashville	50,000
Use of Investment Earnings       148,803         Miscellaneous Income & Rental Property       49,000         Total Revenues       6,524,044         Expenses       9ersonnel         Personnel       3,307,151         Professional and Contract Services       197,935         Exhibitions/Public Programs       354,650         Communication/Donor Cultivation       439,532         Utilities       360,925         Maintenance/Repairs/Alarms/Storage       190,474         Equipment Rental/Maintenance/Repairs       149,926         Supplies (Office/Janitorial/Kitchen)       105,644         Commercial Insurance       138,168         Interest Expense & Bank Fees       196,595         Permits/Fees/Miscellaneous       89,999         Uncollectible Pledges & Bad Debt       4,800         COGS Restaurant/Rentals/Shop       425,367         Capital Expenses (Deferred Maintenance)       7,800         Restoration Expenses       521,603         Total Expenses       6,490,569	Admissions, Classes, Program Fees	492,035
Miscellaneous Income & Rental Property         49,000           Total Revenues         6,524,044           Expenses         3,307,151           Professional and Contract Services         197,935           Exhibitions/Public Programs         354,650           Communication/Donor Cultivation         439,532           Utilities         360,925           Maintenance/Repairs/Alarms/Storage         190,474           Equipment Rental/Maintenance/Repairs         149,926           Supplies (Office/Janitorial/Kitchen)         105,644           Commercial Insurance         138,168           Interest Expense & Bank Fees         196,595           Permits/Fees/Miscellaneous         89,999           Uncollectible Pledges & Bad Debt         4,800           COGS Restaurant/Rentals/Shop         425,367           Capital Expenses (Deferred Maintenance)         7,800           Restoration Expenses         521,603           Total Expenses         6,490,569	Restaurant, Rentals, Gift Shop	1,518,022
Total Revenues         6,524,044           Expenses         3,307,151           Professional and Contract Services         197,935           Exhibitions/Public Programs         354,650           Communication/Donor Cultivation         439,532           Utilities         360,925           Maintenance/Repairs/Alarms/Storage         190,474           Equipment Rental/Maintenance/Repairs         149,926           Supplies (Office/Janitorial/Kitchen)         105,644           Commercial Insurance         138,168           Interest Expense & Bank Fees         196,595           Permits/Fees/Miscellaneous         89,999           Uncollectible Pledges & Bad Debt         4,800           COGS Restaurant/Rentals/Shop         425,367           Capital Expenses (Deferred Maintenance)         7,800           Restoration Expenses         521,603           Total Expenses         6,490,569	Use of Investment Earnings	148,803
Expenses Personnel Professional and Contract Services Exhibitions/Public Programs Exhibitions/Public Programs Style="color: blue;">197,935  Interest Expense & Bank Fees Interest Expense & Bank Fees Permits/Fees/Miscellaneous Uncollectible Pledges & Bad Debt COGS Restaurant/Rentals/Shop Capital Expenses Conmunication/Donor Cultivation A39,532 Communication/Donor Cultivation A39,532 A360,925 A	Miscellaneous Income & Rental Property	49,000
Personnel         3,307,151           Professional and Contract Services         197,935           Exhibitions/Public Programs         354,650           Communication/Donor Cultivation         439,532           Utilities         360,925           Maintenance/Repairs/Alarms/Storage         190,474           Equipment Rental/Maintenance/Repairs         149,926           Supplies (Office/Janitorial/Kitchen)         105,644           Commercial Insurance         138,168           Interest Expense & Bank Fees         196,595           Permits/Fees/Miscellaneous         89,999           Uncollectible Pledges & Bad Debt         4,800           COGS Restaurant/Rentals/Shop         425,367           Capital Expenses (Deferred Maintenance)         7,800           Restoration Expenses         521,603           Total Expenses         6,490,569	Total Revenues	6,524,044
Professional and Contract Services Exhibitions/Public Programs 354,650 Communication/Donor Cultivation 439,532 Utilities 360,925 Maintenance/Repairs/Alarms/Storage 190,474 Equipment Rental/Maintenance/Repairs 149,926 Supplies (Office/Janitorial/Kitchen) 105,644 Commercial Insurance 138,168 Interest Expense & Bank Fees 196,595 Permits/Fees/Miscellaneous 89,999 Uncollectible Pledges & Bad Debt 4,800 COGS Restaurant/Rentals/Shop Capital Expenses (Deferred Maintenance) Restoration Expenses 521,603 Total Expenses 6,490,569	Expenses	
Exhibitions/Public Programs       354,650         Communication/Donor Cultivation       439,532         Utilities       360,925         Maintenance/Repairs/Alarms/Storage       190,474         Equipment Rental/Maintenance/Repairs       149,926         Supplies (Office/Janitorial/Kitchen)       105,644         Commercial Insurance       138,168         Interest Expense & Bank Fees       196,595         Permits/Fees/Miscellaneous       89,999         Uncollectible Pledges & Bad Debt       4,800         COGS Restaurant/Rentals/Shop       425,367         Capital Expenses (Deferred Maintenance)       7,800         Restoration Expenses       521,603         Total Expenses       6,490,569	Personnel	3,307,151
Communication/Donor Cultivation439,532Utilities360,925Maintenance/Repairs/Alarms/Storage190,474Equipment Rental/Maintenance/Repairs149,926Supplies (Office/Janitorial/Kitchen)105,644Commercial Insurance138,168Interest Expense & Bank Fees196,595Permits/Fees/Miscellaneous89,999Uncollectible Pledges & Bad Debt4,800COGS Restaurant/Rentals/Shop425,367Capital Expenses (Deferred Maintenance)7,800Restoration Expenses521,603Total Expenses6,490,569	Professional and Contract Services	197,935
Utilities       360,925         Maintenance/Repairs/Alarms/Storage       190,474         Equipment Rental/Maintenance/Repairs       149,926         Supplies (Office/Janitorial/Kitchen)       105,644         Commercial Insurance       138,168         Interest Expense & Bank Fees       196,595         Permits/Fees/Miscellaneous       89,999         Uncollectible Pledges & Bad Debt       4,800         COGS Restaurant/Rentals/Shop       425,367         Capital Expenses (Deferred Maintenance)       7,800         Restoration Expenses       521,603         Total Expenses       6,490,569	Exhibitions/Public Programs	354,650
Maintenance/Repairs/Alarms/Storage190,474Equipment Rental/Maintenance/Repairs149,926Supplies (Office/Janitorial/Kitchen)105,644Commercial Insurance138,168Interest Expense & Bank Fees196,595Permits/Fees/Miscellaneous89,999Uncollectible Pledges & Bad Debt4,800COGS Restaurant/Rentals/Shop425,367Capital Expenses (Deferred Maintenance)7,800Restoration Expenses521,603Total Expenses6,490,569	Communication/Donor Cultivation	439,532
Equipment Rental/Maintenance/Repairs149,926Supplies (Office/Janitorial/Kitchen)105,644Commercial Insurance138,168Interest Expense & Bank Fees196,595Permits/Fees/Miscellaneous89,999Uncollectible Pledges & Bad Debt4,800COGS Restaurant/Rentals/Shop425,367Capital Expenses (Deferred Maintenance)7,800Restoration Expenses521,603Total Expenses6,490,569	Utilities	360,925
Supplies (Office/Janitorial/Kitchen)105,644Commercial Insurance138,168Interest Expense & Bank Fees196,595Permits/Fees/Miscellaneous89,999Uncollectible Pledges & Bad Debt4,800COGS Restaurant/Rentals/Shop425,367Capital Expenses (Deferred Maintenance)7,800Restoration Expenses521,603Total Expenses6,490,569	Maintenance/Repairs/Alarms/Storage	190,474
Commercial Insurance         138,168           Interest Expense & Bank Fees         196,595           Permits/Fees/Miscellaneous         89,999           Uncollectible Pledges & Bad Debt         4,800           COGS Restaurant/Rentals/Shop         425,367           Capital Expenses (Deferred Maintenance)         7,800           Restoration Expenses         521,603           Total Expenses         6,490,569	Equipment Rental/Maintenance/Repairs	149,926
Interest Expense & Bank Fees       196,595         Permits/Fees/Miscellaneous       89,999         Uncollectible Pledges & Bad Debt       4,800         COGS Restaurant/Rentals/Shop       425,367         Capital Expenses (Deferred Maintenance)       7,800         Restoration Expenses       521,603         Total Expenses       6,490,569	Supplies (Office/Janitorial/Kitchen)	105,644
Permits/Fees/Miscellaneous89,999Uncollectible Pledges & Bad Debt4,800COGS Restaurant/Rentals/Shop425,367Capital Expenses (Deferred Maintenance)7,800Restoration Expenses521,603Total Expenses6,490,569	Commercial Insurance	138,168
Uncollectible Pledges & Bad Debt 4,800 COGS Restaurant/Rentals/Shop 425,367 Capital Expenses (Deferred Maintenance) 7,800 Restoration Expenses 521,603 Total Expenses 6,490,569	Interest Expense & Bank Fees	196,595
COGS Restaurant/Rentals/Shop425,367Capital Expenses (Deferred Maintenance)7,800Restoration Expenses521,603Total Expenses6,490,569	Permits/Fees/Miscellaneous	89,999
Capital Expenses (Deferred Maintenance)7,800Restoration Expenses521,603Total Expenses6,490,569	Uncollectible Pledges & Bad Debt	4,800
Restoration Expenses521,603Total Expenses6,490,569	COGS Restaurant/Rentals/Shop	425,367
Total Expenses 6,490,569	Capital Expenses (Deferred Maintenance)	7,800
· ————	Restoration Expenses	521,603
Revenues Over/(Under) Expenses 33,475	Total Expenses	6,490,569
	Revenues Over/(Under) Expenses	33,475