Form 990

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

A For the 2019 calendar year, or tax year beginning

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

, 2019, and ending

OMB No. 1545-0047

Open to Public Inspection

В	Check if a	applicable:	С			D Employ	er identi	fication number
	Addr	ess change	Friends Life Com	munitv		41-	2242	504
	Nam	e change	4414 Granny Whit	e Pike		E Telepho		
		ıl return	Nashville, TN 37	204		615	730-	-9370
	-	return/terminated				013	750	3370
		nded return				G Gross re	acaints (943,288.
		ication pending	F Name and address of principa	Lofficer:	H(a)	Is this a group return		
	Appi	ication pending		Tofficer.	` '			
_	Toy ov	omnt ototuor	Same As C Above X 501(c)(3) 501(c) ((inport no.) 4047(a)(1) or	527	Are all subordinates If "No," attach a list.	(see ins	tructions)
÷		empt status:) ◀ (insert no.) 4947(a)(1) or				
<u>, , , , , , , , , , , , , , , , , , , </u>			iendslife.org			Group exemption nu		
K		f organization:	X Corporation Trust	Association Other ► L	Year of formation:	2007 Wis	State of le	egal domicile: TN
Pa	rt I	Summar	y ha tha armanization's miss	ion or most significant activities.				£
	1 B	rietly descri	be the organization's miss	ion or most significant activities:To	create th	e opportu	<u>nıty</u>	ior
မွ				n disabilities to devel		<u>ly, grow p</u>	ersc	nally, and
퍨		en Joy Co	<u> </u>	<u>experience life togethe</u>	<u></u>	- – – – – – -		
Activities & Governance	2 -	hook this be	if the organization	n discontinued its operations or disp	ocod of more th	250/ of its	not acc	
g				rning body (Part VI, line 1a)			3	14
•ಶ				s of the governing body (Part VI, line			4	14
<u>.e</u>				n calendar year 2019 (Part V, line 2a			5	24
⅀				necessary)			6	250
Acı	7 a ⊤	otal unrelate	ed business revenue from I	Part VIII, column (C), line 12			7a	0.
	b N	let unrelated	business taxable income	from Form 990-T, line 39			7b	0.
						Prior Year		Current Year
Ð				1h)		157,8		226,329.
Revenue				e 2g)	<u> </u>	409,3		445,087.
eve				A), lines 3, 4, and 7d)	<u> </u>	1,4	51.	1,889.
Œ				nes 5, 6d, 8c, 9c, 10c, and 11e)		160,3		231,059.
				(must equal Part VIII, column (A), li		729,0	03.	904,364.
			·	X, column (A), lines 1-3)				
				X, column (A), line 4)				
S	15 S	alaries, othe	er compensation, employed	e benefits (Part IX, column (A), lines	5 5-10)	523,8	85.	643,590.
JSe	16a P	rofessional	fundraising fees (Part IX, o	column (A), line 11e)		9,5	00.	4,946.
Expenses	b ⊤	otal fundrais	sing expenses (Part IX, col	lumn (D), line 25) ► 13	36,991.			
ũ	17 C	ther expens	es (Part IX. column (A). li	nes 11a-11d, 11f-24e)		174,8	41	180,149.
		•		equal Part IX, column (A), line 25)	<u> </u>	708,2		828,685.
				8 from line 12		20,7		75,679.
. s						eginning of Curren		End of Year
£ Ě	20 T	otal assets ((Part X, line 16)			791,1		875,973.
Net Asse Fund Bal	21 T					28,5		37,662.
ξē	22 N	let assets or	fund halances. Subtract li	ne 21 from line 20		762,6		838,311.
	rt II	Signatur		TIC 21 HOIT IIIC 20		702,0	52.	030,311.
				urn, including accompanying schodules and state	monts and to the he	ct of my knowledge	and hali	of it is true correct and
com	olete. Decl	laration of prepa	rer (other than officer) is based on	urn, including accompanying schedules and state all information of which preparer has any knowle	edge.	st of filly knowledge	and bene	er, it is true, correct, and
Sig	ın	Signatu	re of officer			Date		
He	re	Marz	erly Ann Harris		F-	xecutive I)i rod	rtor
	. •		print name and title		ــــــــــــــــــــــــــــــــــــــ	xecutive i)TTE(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
		Print/Type p	reparer's name	Preparer's signature	Date	Check	if	PTIN
D-	اہ:		nomason	Kim Thomason		self-employe	J"	P01382233
Pa					1	sen-employe	Ju .	1 01302233
He	eparer e Only	-		ancial Resources		Figure 1 - F/81	- 22	1040004
U3	Comy	Firm's addre		Trace Ut.				-1040094 -479-4770
			Nachti I A 'l'	N 4 / / / I		Phone no	6 I 5 =	. // / U = // / / / /

May the IRS discuss this return with the preparer shown above? (see instructions)

No

Yes

Pan			П
1	Check if Schedule O contains a response or note to any line in this Part III		
'	Briefly describe the organization's mission:	orrolom	
	To create the opportunity for teenagers and adults with disabilities to de		
	socially, grow personally, and enjoy community as they experience life to	<u>getner.</u>	
2	Did the organization undertake any significant program services during the year which were not listed on the prior		
_	Form 990 or 990-EZ?	Yes X	No
	If "Yes," describe these new services on Schedule O.] .cs [X]	
	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X	No
	If "Yes," describe these changes on Schedule O.	1 1 2 21	
	Describe the organization's program service accomplishments for each of its three largest program services, as measured.	ured by exper	ises.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the	e total expens	ses,
	and revenue, if any, for each program service reported.		
4 a	(Code:) (Expenses \$ 204,069. including grants of \$) (Revenue \$))
	Arts - Clients learn self-expression, advocacy, confidence, and life skill		
	visual and performing arts. The Visual Arts program hosted an art show w		.nal
	works of art by the Friends. The Performing Arts program has a traveling		
	Troupe group that has written, directed and performed their original plays	<u>s.</u>	
4 b	(Code:) (Expenses \$166,685. including grants of \$) (Revenue \$))
	Life Skills-FLC prioritizes skill-building activities and sculpts its dai		те
	to include routines that require Friends clients to practice important so		
	independent, and communication skills daily. At the end of 2018, 35 individuals in the day program Clients prosting these skills in along		<u>lere</u>
	participating in the day program. Clients practice these skills in classe allow them to practice appropriate skills, such as Power Skills where clients		
	participate in simulated stations that replicate settings they face independent		in -
	the community and at home. Additional life skills programs include Coach		_
	Social Club. Coaching is a one-to-one service designed to enhance skill		
	for individuals in specific areas of need. Social Club allows clients to		1110
	skills required to have an active social life with peers.		
	brills required to have an accive social life with pecis.		
4 c	(Code:) (Expenses \$ 111,704. including grants of \$) (Revenue \$)
	Service Learning - FLC coordinates with local nonprofits to give clients	 the	
	opportunity to build employment skills, social skills and independence the		
	volunteer work. As they serve the community and strengthen their abilities		
	also educate the community in their strengths and have a positive influence		
	changing the expectations of their community members.		
4 d	Other program services (Describe on Schedule O.)		
	(Expenses \$ including grants of \$) (Revenue \$)	
	Total program service expenses ► 482.458.		

Form 990 (2019) Friends Life Community Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Χ	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If 'Yes,' complete Schedule C, Part l</i>	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If 'Yes,' complete Schedule D, Part II</i>	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If 'Yes,' complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI	11 a	Х	
b	Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.	11 b		Х
c	: Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII.	11 c		Х
c	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX.	11 d		Х
e	Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e		Χ
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If 'Yes,' complete Schedule D, Part X</i>	11 f		Х
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII	12a		Х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		Χ
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV.	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV	15		Х
	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If 'Yes,' complete Schedule F, Parts III and IV</i>	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions).	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.	18	Х	71
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19	21	Х
20a	Did the organization operate one or more hospital facilities? <i>If 'Yes,' complete Schedule H</i>	20a		Х
b	If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II.	21		Х

Form 990 (2019) Friends Life Community Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III.	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J</i> .	23		Х
24	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a	24a		Х
	b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
	d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25	a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
	b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I.	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If 'Yes,' complete Schedule L, Part II</i>	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If 'Yes,' complete Schedule L, Part III.	27		Х
28	instructions, for applicable filing thresholds, conditions, and exceptions):			
	a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> 'Yes,' complete Schedule L, Part IV	28a		Х
	b A family member of any individual described in line 28a? If 'Yes,' complete Schedule L, Part IV.	28b		X
	c A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If Yes,' complete Schedule L, Part IV.	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II.	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If 'Yes,' complete Schedule R, Part l</i>	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1	34		Х
35	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	b If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If 'Yes,' complete Schedule R, Part V, line 2</i>	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If 'Yes,' complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pa	rt V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V		Yes	. No
1	a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		162	140
	b Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	1.0	X	
RΛ	(gambling) winnings to prize winners?	1 c	A gan	2010

Form 990 (2019) Friends Life Community

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No
2 8	a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 24			
ı	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Χ	
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
	a Did the organization have unrelated business gross income of \$1,000 or more during the year?	3 a	X	
ı	a If 'Yes,' has it filed a Form 990-T for this year? <i>If 'No' to line 3b, provide an explanation on Schedule 0</i>	3 b	X	
4 8	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4 a		Х
ı	olf 'Yes,' enter the name of the foreign country►			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
	a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5 a		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5 b		X
•	c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?	5 c		
6 8	a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6 a		Х
ı	olf 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6 b		
7	Organizations that may receive deductible contributions under section 170(c).			
á	a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and		.,	
	services provided to the payor?	7 a	X	
	s If 'Yes,' did the organization notify the donor of the value of the goods or services provided?	7 b	X	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7 c		Х
	d If 'Yes,' indicate the number of Forms 8282 filed during the year	_		Х
	e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7 e 7 f		X
		/1		Λ
	g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7 g		
	n If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7 h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring			
	organization have excess business holdings at any time during the year?	8		
	Sponsoring organizations maintaining donor advised funds.			
	a Did the sponsoring organization make any taxable distributions under section 4966?	9 a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9 b		
	Section 501(c)(7) organizations. Enter:			
	a Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10 b Section 501(c)(12) organizations. Enter:			
	a Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)	12a		
	b If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year	12 a		
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	a Is the organization licensed to issue qualified health plans in more than one state?	13a		
•	Note: See the instructions for additional information the organization must report on Schedule O.	100		
ı	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand			
14 a	a Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
ı	If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?	15		Х
_	If 'Yes,' see instructions and file Form 4720, Schedule N.			37
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If 'Yes,' complete Form 4720, Schedule O.	16		X

Part VI Governance, Management, and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management No Yes 1 a Enter the number of voting members of the governing body at the end of the tax year. 14 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. **b** Enter the number of voting members included on line 1a, above, who are independent..... 14 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?..... Χ 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?..... 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Χ 4 X Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 Χ Did the organization have members or stockholders?..... 6 7 a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7 a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... Χ 7 b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?.... X 8a X **b** Each committee with authority to act on behalf of the governing body?..... 8 b 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses on Schedule O..... 9 **Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10 a Did the organization have local chapters, branches, or affiliates?..... Χ 10 a b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?.......... Χ b Describe in Schedule O the process, if any, used by the organization to review this Form 990. See Schedule O Χ 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13...... 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise 12b Χ to conflicts?..... **c** Did the organization regularly and consistently monitor and enforce compliance with the policy? *If 'Yes,' describe in Schedule O how this was done* ... See .Schedule .Q Χ 12c 13 Did the organization have a written whistleblower policy?..... 13 Χ 14 Did the organization have a written document retention and destruction policy?..... 14 Χ Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? X a The organization's CEO, Executive Director, or top management official.. See . Schedule.. 0....... 15 a **b** Other officers or key employees of the organization..... 15 b X If 'Yes' to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a X taxable entity during the year?..... 16 a **b** If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?. 16 b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed > TNSection 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply X Upon request Own website X Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. See Schedule O State the name, address, and telephone number of the person who possesses the organization's books and records Waverly Harris 4414 Granny White Pike Nashville TN 37204 615 730-9370

Form 990 (2019)	Friends	Life	Community	7

41-2242504

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.....

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Company		hours	director/trustee)						compensation from	compensation from	Estimated amount of other	
Naverly Ann Harris		(list any hours for related organiza- tions below dotted	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	and related	
California Cal	(1) Waverly Ann Harris	40										
Chairman	Executive Dir.				Χ				75,232.	0.	0.	
Color Colo	(2) Shanna Belott	2										
Vice President	Chairman	0	Х		Χ				0.	0.	0.	
Column Stephen Joest Secretary O X X O O O O O O O	(3) JR Garrett	2										
Secretary	Vice President	0	Х		Χ				0.	0.	0.	
Colay Ezell	(4) Stephen Joest	2										
Treasurer	Secretary	-	Х		Χ				0.	0.	0.	
Column C	(5) Clay Ezell	2										
Director	Treasurer	0	Х		Χ				0.	0.	0.	
The state of the	(6) Logan Rogers	11										
Director	Director	0	Х						0.	0.	0.	
Many Richards	(7) Jeff Aycock	11										
Director	Director	0	Х						0.	0.	0.	
Howell O'Rear	(8) Amy Richards	11										
Director 0 X 0. 0. 0. (10) Russ Phillippi 1 0. 0. 0. 0. Director 0 X 0. 0. 0. 0. (11) Daniel Talbert 1 0. 0. 0. 0. 0. Director 0 X 0. 0. 0. 0. 0. 0. (12) Jaclyn Berry 1 0. 0. 0. 0. 0. 0. 0. 0. (13) Annalisa Beltz 1 0. 0. 0. 0. 0. 0. 0. (14) Chris Beckler 1 0.	Director	0	Х						0.	0.	0.	
(10) Russ Phillippi 1 Director 0 X 0 0 0 (11) Daniel Talbert 1 0	<u>(9) Howell O'Rear</u>	11										
Director 0 X 0. 0. 0. (11) Daniel Talbert 1 Director 0 X 0. 0. 0. Director 0 X 0. 0. 0. 0. (12) Jaclyn Berry Director 0 X 0. 0. 0. 0. (13) Annalisa Beltz Director 0 X 0. 0. 0. 0. (14) Chris Beckler 1 0. 0. 0. 0.	Director	0	Х						0.	0.	0.	
(11) Daniel Talbert 1 Director 0 (12) Jaclyn Berry 1 Director 0 X 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	(10) Russ Phillippi	11										
Director 0 X 0. 0. 0. (12) Jaclyn Berry 1 0. 0. 0. 0. 0. Director 0 X 0. 0. 0. 0. 0. (13) Annalisa Beltz 1 0. 0. 0. 0. 0. Director 0 X 0. 0. 0. 0. 0. (14) Chris Beckler 1 0. 0. 0. 0.	Director		Х						0.	0.	0.	
(12) Jaclyn Berry 1 Director 0 X (13) Annalisa Beltz 1 Director 0 X (14) Chris Beckler 1	(11) Daniel Talbert	11										
Director	Director		Х						0.	0.	0.	
(13) Annalisa Beltz 1 Director 0 (14) Chris Beckler 1	(12) Jaclyn Berry	11										
Director 0 X 0. 0. 0. (14) Chris Beckler 1 0 0 0 0	Director	0	Х						0.	0.	0.	
(14) Chris Beckler 1	(13) Annalisa Beltz	11										
		0	Χ						0.	0.	0.	
Director 0 X 0. 0. 0.		11										
	Director	0	X						0.	0.	0.	

Part VII Section A. Officers, Directors, Tr	(B)	ney		•	_	es,	and	a nignest com	ipensated Emp	loyees (continuea)
	Position		(D)	(E)	/5	-					
(A) Name and title	hours	nours box, unless person is both an		(D) Reportable	(E) Reportable	(F Estimated					
Table and the	per week (list any							compensation from the organization (W-2/1099-MISC)	compensation from related organizations	of of compensa	ther
	hours	Individual trustee or director	Institutional trustee	Officer	Key employee	ighe:	Former	(W-2/1099-MISC)	(W-2/1099-MISC)	the organ	nization elated
	related organiza	dual	tions	74	mplc	st co yee	약			organiz	
	- tions below	trust	n.)yee	mper					
	dotted line)	èè	stee			Highest compensated employee					
(AE) II	1					0					
<u>(15) Keane Barger</u> Director	$-\frac{1}{0}$	Х						0.	0.		0.
(16)		71						0.	0.		0.
	1	•									
(17)											
(18)											
(19)											
	1										
(20)											
(21)											
(22)											
(22)											
(23)											
		•									
(24)	1										
(05)											
(25)											
1 b Subtotal							>	75,232.	0.		0.
c Total from continuation sheets to Part VII, Secti	ion A						>	0.	0.		0.
d Total (add lines 1b and 1c)							>	75,232.	0.		0.
2 Total number of individuals (including but not limited	to those I	isted	abo	ve) v	who	recei	ved	more than \$100,00	0 of reportable comp	ensation	
from the organization • 0										Īv	es No
3 Did the organization list any former officer, direct	tor tructo	ما د		mnl	0) (0.0	0.5	hiak	hoot componented	omployee		es No
3 Did the organization list any former officer, direct on line 1a? If 'Yes,' complete Schedule J for suc	ch individu	e, ке ıal							· · · · · · · · · · · · · · · · · · ·	. 3	Х
4 For any individual listed on line 1a, is the sum o	f reportab	le co	mpe	ensa	ation	and	oth	ner compensation	from		
the organization and related organizations greates such individual	er than \$1	50,0	00?	If '	es,	com	ıple	te Schedule J for		4	X
5 Did any person listed on line 1a receive or accru	ıe comper	satio	n fr	om	anv	unre	late	ed organization or	individual		
for services rendered to the organization? If 'Ye	s,' comple	te S	chea	lule	J fo	rsuc	ch p	person		. 5	X
Section B. Independent Contractors 1 Complete this table for your five highest comper	sated ind	enen	dent	t coi	ntra	rtors	tha	at received more th	nan \$100 000 of		
Complete this table for your five highest comper compensation from the organization. Report comper	nsation for	the c	alen	dar	year	endi	ng v	with or within the or	ganization's tax year		
(A) Name and business add	lress							(B) Description (of services	(C) Compens	ation
								2 000p	3. 30. 1.330		
2 Total number of independent contractors (including \$100,000 of componentian from the organization		ited to	o tho	se l	ısted	abo	ve)	who received more	than		
\$100,000 of compensation from the organization	1 0									Farma 00	(2010)

		Check if Schedule O contains a response or note	to any line in this Part V	TIL		
			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	b c d e f	Federated campaigns	329.			
豆豆	g	Noncash contributions included in lines 1a-1f				
<u>8</u> 0	h	Total. Add lines 1a-1f	> 226,329.			
Program Service Revenue		Business Co				
ev e	2 a	<u>Tuition</u> 611710	375,030.	375,030.		
ě	b	Life Skill Fees 611710	31,362.	31,362.		
<u>Ş</u> .	C	Performing & Visual Arts 611710	15,561.	15,561.		
န္တ	u	Transportation Fees 611710	11,037.	11,037.		
ran	f	Merchandise Sales 453220 All other program service revenue	9,197.	9,197.		
Ş.		Total. Add lines 2a-2f	2,900. 445,087.	2,900.		
	3	Investment income (including dividends, interest, and other similar amounts) Income from investment of tax-exempt bond procee	1,889.	1,889.		
	5	Royalties				
		(i) Real (ii) Person	nal			
	6 a	Gross rents 6a				
	b	Less: rental expenses 6b				
		Rental income or (loss) 6c				
	d	Net rental income or (loss)				
	7 a Gross amount from (i) Securities (ii) Other		r			
		sales of assets other than inventory 7a				
	b	Less: cost or other basis and sales expenses 7 b				
	_	Gain or (loss) 7c				
		Net gain or (loss)	>			
•		Gross income from fundraising events				
Other Revenue	оа	(not including \$ of contributions reported on line 1c).				
<u> </u>	h	See Part IV, line 18 8a 275, 5 Less: direct expenses 8b 38, 9				
Ě		Net income or (loss) from fundraising events				
U		Gross income from gaming activities. See Part IV, line 19	230,014.			
	b	Less: direct expenses 9b				
	С	Net income or (loss) from gaming activities	▶			
		Gross sales of inventory, less returns and allowances 10a Less: cost of goods sold 10b				
		Less: cost of goods sold 10b Net income or (loss) from sales of inventory	>			
(A	_	Business Con				
Miscellaneous Revenue	11 a		-5,555.	-5,555.		
ᇍ	11 a b c d		3,330.	2,3331		
	С					
<u>⊼</u>						
		Total. Add lines 11a-11d	0,000.			
	12	Total revenue. See instructions	▶ 904.364.	441.421.	0	0

Form 990 (2019) Friends Life Community Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do i	check if Schedule O contains a report include amounts reported on lines 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	3	
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	75,232.	43,635.	17,303.	14,294.
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.	0.	0.	0.
7	Other salaries and wages	479,543.	282,570.	112,692.	84,281.
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	6,531.	2,507.	4,024.	01,201.
9	Other employee benefits	39,553.	20,102.	10,097.	9,354.
10	Payroll taxes	42,731.	25,722.	9,489.	7,520.
11	Fees for services (nonemployees):	127.021	20, . 22,	3, 203,	.,0201
á	Management				
	Legal				
	: Accounting	14,618.		14,618.	
	Lobbying	11,0101		= 1, 0 = 0 .	
	Professional fundraising services. See Part IV, line 17	4,946.			4,946.
f	Investment management fees	,			,
_	Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule 0.)	10,125.		10,125.	
13	Office expenses	7,486.	2,035.	2,917.	2,534.
14	Information technology	13,726.	8,235.	2,746.	2,745.
15	Royalties.	13,720.	0,233.	2,740.	2,745.
16	Occupancy	62,286.	56,257.	6,029.	
17	Travel	3,750.	30,237.	1,875.	1,875.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials.	3,730.		1,073.	1,013.
	Conferences, conventions, and meetings				
20	Interest				
21		1.6.060	F FFF	11 405	
22	' ' ' '	16,960.	5,555.	11,405.	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.).	16,389.	11,472.	4,917.	
ā	Direct program services	16,456.	16,456.		
	Development	9,442.			9,442.
	Transportation	7,912.	7,912.		
	Miscellaneous	999.		999.	
	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	828,685.	482,458.	209,236.	136,991.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720).				

Part X Balance Sheet

		Check if Schedule O contains a response or note to	any lin	e in this Part X				
					(A) Beginning of year		(B) End of year	
	1	Cash – non-interest-bearing			167,836.	1	215,570.	
	2	Savings and temporary cash investments			545,000.	2	560,695.	
	3	Pledges and grants receivable, net			9,587.	3	25,405.	
	4	Accounts receivable, net	8,455.	4	9,944.			
	5	Loans and other receivables from any current or form trustee, key employee, creator or founder, substantial controlled entity or family member of any of these per	er office contrib rsons	er, director, utor, or 35%		5		
	6	Loans and other receivables from other disqualified pe		-				
		section 4958(f)(1)), and persons described in section				6		
	7	Notes and loans receivable, net			7			
ts	8	Inventories for sale or use				8		
Assets	9	Prepaid expenses and deferred charges			16,590.	9	11,674.	
A	10 a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10 a	132,363.	·		·	
		Less: accumulated depreciation		79,678.	43,691.	10 c	52,685.	
	11	Investments – publicly traded securities	,	,	11			
	12	, -	nvestments – other securities. See Part IV, line 11					
	13	Investments – program-related. See Part IV, line 11.			13			
	14	Intangible assets				14		
	15	Other assets. See Part IV, line 11				15		
	16	Total assets. Add lines 1 through 15 (must equal line	791,159.	16	875,973.			
	17	Accounts payable and accrued expenses			28,527.	17	37,662.	
	18	Grants payable		<u> </u>	•	18	•	
	19	Deferred revenue		19				
	20	Tax-exempt bond liabilities	 -		20			
es	21	Escrow or custodial account liability. Complete Part I		<u> </u>		21		
Liabilities	22	Loans and other payables to any current or former off key employee, creator or founder, substantial contribu- controlled entity or family member of any of these per	ficer, dir utor, or 3 rsons	rector, trustee, 35%		22		
⊐	23	Secured mortgages and notes payable to unrelated th		_		23		
	24	Unsecured notes and loans payable to unrelated third	•	 -		24		
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com	s to rela plete Pa	ated third parties, art X of Schedule D.		25		
	26	Total liabilities. Add lines 17 through 25			28,527.	26	37,662.	
ces		Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.	• •	X			·	
lar	27	Net assets without donor restrictions			758,529.	27	785,811.	
Ba	28	Net assets with donor restrictions			4,103.	28	52,500.	
Net Assets or Fund Balance		Organizations that do not follow FASB ASC 958, che and complete lines 29 through 33.	ck here	· [,		,	
ō	29	Capital stock or trust principal, or current funds				29		
ध	30	Paid-in or capital surplus, or land, building, or equipm				30		
SS	31	Retained earnings, endowment, accumulated income,		<u></u>		31		
t A	32	Total net assets or fund balances		<u> </u>	762,632.	32	838,311.	
ş	33	Total liabilities and net assets/fund balances		<u> </u>	791,159.	33	875,973.	
					•			

Part XI Reconciliation of Net Assets						
Check if Schedule O contains a response or note to any line in this Part XI.						
1 Total revenue (must equal Part VIII, column (A), line 12)	1		904,3	364.		
2 Total expenses (must equal Part IX, column (A), line 25)	2	:	328,6	585.		
3 Revenue less expenses. Subtract line 2 from line 1	3		75,6	579.		
4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))						
5 Net unrealized gains (losses) on investments	5					
6 Donated services and use of facilities	6					
7 Investment expenses	7					
8 Prior period adjustments	8		0. 838,311. Yes No			
9 Other changes in net assets or fund balances (explain on Schedule O)	9			0.		
Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,	1.0					
column (B))	10	-	338,3	SII.		
Part XII Financial Statements and Reporting				_		
Check if Schedule O contains a response or note to any line in this Part XII						
			Yes	No		
1 Accounting method used to prepare the Form 990: Cash X Accrual Other						
If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.						
2 a Were the organization's financial statements compiled or reviewed by an independent accountant?		28	1	Χ		
If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis						
b Were the organization's financial statements audited by an independent accountant?		21	X			
If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: X Separate basis Both consolidated and separate basis						
c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit review, or compilation of its financial statements and selection of an independent accountant?	, 	20	X			
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.						
3 a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		3a	1	Х		
b If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits		31	,			
BAA TEEA0112L 01/21/20		Fori	n 990 ((2019)		

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2019

Open to Public Inspection

vame	or trie	e organization					Employer identili	ication number
Fri	en	ds Life Community					41-22425	04
Par	t I	Reason for Public Cha	rity Status (All or	rganizations must o	comple	te this	part.) See instru	ctions.
The o	rga	nization is not a private found	dation because it is: (For lines 1 through 12,	check o	nly one	box.)	
1		A church, convention of church	es, or association of ch	nurches described in sect	tion 170(b)(1)(A)(i	i).	
2		A school described in section 1	70(b)(1)(A)(ii). (Attach	Schedule E (Form 990 or	990-EZ	.)	•	
3				•		•	Yiii).	
4	Н	' '					• • •	Enter the hospital's
7		name, city, and state:						
5		A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:						
6 7			G					
,	Ш	An organization that normally r in section 170(b)(1)(A)(vi).	eceives a substantial p Complete Part II.)	eart of its support from a	governm	ental uni	t or from the general p	ublic described
8					•			
9		An agricultural research organi	zation described in sec	tion 170(b)(1)(A)(ix) oper	ated in c	onjunctio	on with a land-grant col	llege
		or university or a non-land-grai	nt college of agriculture	(see instructions). Enter	the nan	ne, city, a	and state of the college	e or
		university:						
10	X	from activities related to its envestment income and unre	exempt functions—sub lated business taxable	oject to certain exception en income (less section	ns, and	(2) no r	nore than 33-1/3% of	f its support from gross
11		An organization organized a	nd operated exclusive	ely to test for public safe	ety. See	section	509(a)(4).	
12		or more publicly supported o	rganizations describe	d in section 509(a)(1) d	r sectio	n 509(a)	(2). See section 509 ((a)(3). Check the box in
а		organization(s) the power to re	gularly appoint or elect	d, or controlled by its sup a majority of the director	ported o	rganizati tees of t	on(s), typically by givir he supporting organiza	ng tne supported tion. You must
b		management of the supporting	organization vested in	ontrolled in connection the same persons that or	with its ontrol or	support manage	ed organization(s), by the supported organization	y having control or ation(s). You
С		, '		ion operated in connection	n with, a	nd functio	onally integrated with, it	s supported
d		Type III non-functionally integ	rated. A supporting org	anization operated in cor	nection	with its s	supported organization	(s) that is not
		functionally integrated. The c instructions). You must com	organization generally plete Part IV, Section	must satisfy a distribu s A and D, and Part V.	tion req	uiremen	t and an attentivenes	s requirement (see
е	ш	integrated, or Type III non-fu	nctionally integrated	supporting organizatior	١.			pe III functionally
		''	3					
			n about the supported	d organization(s).				
	(i) Na	ame of supported organization	(ii) EIN	(déscribed on lines 1-10	organizat in your g	ion listed overning		
					Yes	No		
<u>-</u> -								
(A)								
(B)								
(C)								
(D)								
<u>-, </u>								
(E)								
. 1								

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support			,	•		
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')						_
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						
Sec	tion B. Total Support						
Cale begi	ndar year (or fiscal year nning in) ►	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.).						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activ	ities, etc. (see ins	structions)			12	
13	First five years. If the Form 990 is organization, check this box and	for the organization stop here	n's first, second, th	nird, fourth, or fifth	tax year as a sectio	on 501(c)(3)	▶ □
Sec	tion C. Computation of Pul	olic Support P	ercentage				
14	Public support percentage for 20	19 (line 6, colum	n (f) divided by li	ne 11, column (f))		14	%
15	Public support percentage from 2	2018 Schedule A,	Part II, line 14.				%
16a	33-1/3% support test—2019. If the and stop here. The organization	ne organization di qualifies as a pul	d not check the lolicly supported o	oox on line 13, an organization	d line 14 is 33-1/3	3% or more, check	this box ►
b	33-1/3% support test—2018. If th and stop here. The organization	e organization did qualifies as a pu	d not check a box blicly supported o	on line 13 or 16a organization	a, and line 15 is 3.	3-1/3% or more, ch	neck this box
17a	10%-facts-and-circumstances te or more, and if the organization the organization meets the 'facts	meets the 'facts-a	and-circumstance	s' test, check this	box and stop her	e. Explain in Part	VI how
	10%-facts-and-circumstances te or more, and if the organization organization meets the 'facts-and	meets the 'facts-ad-circumstances'	and-circumstance test. The organiz	es' test, check this ation qualifies as	box and stop her a publicly support	e. Explain in Part ed organization	VI how the►
18	Private foundation. If the organiz	zation did not che	ck a box on line	13, 16a, 16b, 17a	, or 17b, check th	is box and see inst	ructions ►

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
	dar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include						
_	any 'unusual grants.')	79,234.	109,205.	168,578.	157,842.	226,329.	741,188.
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose.	E20 042	F77 020	FF2 F20	CAC 997	720 020	2 042 406
3	Gross receipts from activities	528,043.	577,920.	552,528.	646,887.	738,028.	3,043,406.
	that are not an unrelated trade or business under section 513.						0.
	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.						0.
5	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
	Total. Add lines 1 through 5	607,277.	687,125.	721,106.	804,729.	964,357.	3,784,594.
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons	F.C. F.O.O.	44 725	44,600.	25 000	70 600	241 425
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13	56,500.	44,735.		25,000.	70,600.	241,435.
	for the year	0.	0.	0.	0.	0.	0.
		56,500.	44,735.	44,600.	25,000.	70,600.	241,435.
	Public support. (Subtract line 7c from line 6.)						3,543,159.
	tion B. Total Support	4 > 0015	41.0016	4 > 0017	/ IN 0010	4 > 0010	
	dar year (or fiscal year beginning in)	(a) 2015	(b) 2016	(c) 2017	(d) 2018	(e) 2019	(f) Total
	Amounts from line 6	607,277.	687,125.	721,106.	804,729.	964,357.	3,784,594.
	payments received on securities loans, rents, royalties, and income from similar sources	1,477.	1,474.	1,573.	1,451.	1,889.	7,864.
c	Add lines 10a and 10b	1,477.	1,474.	1,573.	1,451.	1,889.	0. 7,864.
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	1,17.	1,474.	1,373.	1,431.	1,000.	0.
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0.
	Total support. (Add lines 9, 10c, 11, and 12.)	608,754.	688,599.	722,679.	806,180.	966,246.	3,792,458.
	First five years. If the Form 990 organization, check this box and	stop here					
Sec	tion C. Computation of Pul						
15	Public support percentage for 20	•	•				93.43 %
16	Public support percentage from 2				<u></u>	16	92.94 %
Sec	tion D. Computation of Inv	estment Incon	ne Percentage				
17	Investment income percentage for	or 2019 (line 10c,	column (f), divide	d by line 13, colu	ımn (f))	17	0.21 %
18	Investment income percentage f						0.22 %
19a	33-1/3% support tests—2019. If t is not more than 33-1/3%, check	the organization di this box and stop	d not check the b here. The organi	ox on line 14, an zation qualifies a	d line 15 is more is a publicly suppo	than 33-1/3%, an orted organization	d line 17
	33-1/3% support tests—2018. If t line 18 is not more than 33-1/3%	he organization di , check this box a	d not check a box nd stop here. The	on line 14 or line organization qua	e 19a, and line 16 alifies as a publicl	is more than 33- y supported organ	-1/3%, and nization ►
20	Private foundation. If the organiz	zation did not ched	ck a box on line 1	4, 19a, or 19b, cl	neck this box and	see instructions.	

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in Part VI how the organization determined that the supported organization was			
3a	described in section 509(a)(1) or (2). Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer (b)	2		
	and (c) below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in Part VI when and how the organization made the determination.	3b		
C	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in Part VI what controls the organization put in place to ensure such use.	3c		
4 a	Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked 12a or 12b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
C	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5с		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of			
	the filing organization's supported organizations? If 'Yes,' provide detail in Part VI.	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If 'Yes,' complete Part I of Schedule L (Form 990 or 990-EZ).	8		
9a	Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))?			
b	If 'Yes,' provide detail in Part VI . Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in Part VI .	9a 9b		
c	Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in Part VI .	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations)? If 'Yes,'			
h	answer 10b below. Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine	10a		
L.	whether the organization had excess business holdings.)	10b		

Par	t IV	Supporting Organizations (continued)			
11	∐ac t	the organization accepted a gift or contribution from any of the following persons?		Yes	No
	gover	rning body of a supported organization?	11a		
b	A fan	nily member of a person described in (a) above?	11b		
			11c		
Sec	tion l	B. Type I Supporting Organizations			
1	Did th	ne directors, trustees, or membership of one or more supported organizations have the power to regularly appoint		Yes	No
•	or ele	ect at least a majority of the organization's directors or trustees at all times during the tax year? If 'No,' describe in			
			1		
2	Did th	the organization operate for the benefit of any supported organization other than the supported organization(s)			
b A family member of a person described in (a) above? c A 35% controlled entity of a person described in (a) or (b) above? If 'Yes' to a, b, or c, provide detail in Part VI. Section B. Type I Supporting Organizations 1 Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organizations directors or trustees at all times during the tax year? If 'No,' describe in Part VI how the supported organizations of electroly operated, supervised, or controlled the organizations of the total supported organization and what conditions or restrictions, if any, applied to such powers during the tax year. 2 Did the organization operate for the benefit of any supported organization other than the supported organizations that operated, supervised, or controlled the supporting organization. 2 Did the organization operate for the benefit of any supported organization other than the supported organizations that operated, supervised, or controlled the supporting organization. 2 Did the organization operate for the benefit of any supported organization other than the supported organizations of the supporting organization. 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization's supporting organization. 2 Section D. All Type III Supporting Organizations 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's lavers, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 2 Were any of the organization's officers, directors, or trustees either (i) appointed organizations			2		
Sec	- ' '	• •			
				Yes	No
1	Were	a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees			
			1		
Sec	tion I	D. All Type III Supporting Organizations			
				Yes	No
1	Did th	he organization provide to each of its supported organizations, by the last day of the fifth month of the			
	orgar	nization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	orgar	nization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were	any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	orgar the o	nization(s) or (ii) serving on the governing body of a supported organization? <i>If 'No,' explain in Part VI how</i> Irganization maintained a close and continuous working relationship with the supported organization(s).	2		
3	Bv re	eason of the relationship described in (2), did the organization's supported organizations have a significant			
	voice	in the organization's investment policies and in directing the use of the organization's income or assets at			
	in thi	is regard.	3		
Sec	tion l	E. Type III Functionally Integrated Supporting Organizations			
1	Check	k the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	т 🔲 т	The organization satisfied the Activities Test. Complete line 2 below.			
b	т 🔲 т	The organization is the parent of each of its supported organizations. Complete line 3 below.			
c	: T	he organization supported a governmental entity. Describe in Part VI how you supported a government entity (see in	nstruc	tions).	
2	Activi	ities Test. Answer (a) and (b) below.		Yes	No
а					
		onsive to those supported organizations, and how the organization determined that these activities constituted tantially all of its activities.	2a		
h		he activities described in (a) constitute activities that, but for the organization's involvement, one or more of			
_	the o	rganization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the reasons for			
		organization's position that its supported organization(s) would have engaged in these activities but for the nization's involvement.	2b		
3	Parer	nt of Supported Organizations. <i>Answer (a) and (b) below.</i>			
а	Did th	he organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of	2-		
		of the supported organizations? Provide details in Part VI.	3a		
b		ne organization exercise a substantial degree of direction over the policies, programs, and activities of each of its orted organizations? If 'Yes,' describe in Part VI the role played by the organization in this regard.	3b		

Sch	edule A (Form 990 or 990-EZ) 2019 Friends Life Community		41-22	42504 Page
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	niza	tions	
1	Check here if the organization satisfied the Integral Part Test as a qualifying trus instructions. All other Type III non-functionally integrated supporting organization	t on N ns mu	ov. 20, 1970 (explain in st complete Sections A	Part VI). See through E.
Section A – Adjusted Net Income (A) Prior Year				(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sec	tion B — Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
ā	Average monthly value of securities	1a		
I	Average monthly cash balances	1b		
	Fair market value of other non-exempt-use assets	1c		
	d Total (add lines 1a, 1b, and 1c)	1d		
	e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035.	6		
_ 7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sec	tion C — Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2019

10 Line 8 amount divided by line 9 amount

Pai	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)	
Sec	tion D - Distributions	Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	
4	Amounts paid to acquire exempt-use assets	
5	Qualified set-aside amounts (prior IRS approval required)	
6	Other distributions (describe in Part VI). See instructions.	
7	Total annual distributions. Add lines 1 through 6.	
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	
9	Distributable amount for 2019 from Section C, line 6	

4

BAA

Schedule A (Form 990 or 990-EZ) 2019

BAA

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) Part VI