Cheekwood 2019 Operating Budget

6 Corporate GirtsSponsorabips 660,00 6 Government Grants-Metro 145,50 7 Government Grants-State 72,50 8 Memberships 510,00 9 Special Project Contributions 550 10 Special Project Contributions 550 12 Outside Fundraisers 550 14 Garden Club of Nashville 35,00 15 Aniques & Garden Show 35,00 16 Swan Ball (Cash Received) 1,150,00 17 Total Outside Fundraisers 3,557,60 16 Swan Ball (Cash Received) 1,150,00 17 Total Outside Fundraisers 2,520,00 18 Admissions, Programs and Events 2,820,00 19 Gate Admissions 2,820,00 20 Group Tours 2,820,00 21 Classes and Public Programs 2,280,00 22 Special Events 2,280,00 23 Total Admissions, Programs and Events 2,280,00 24 Restulant	1	Revenues	
6 Corporate Giffat-Sponsorahips 6.50.00 6 Government Grants-Metro 14.55.0 7 Government Grants-State 72.50 8 Membrarhips 5.00 9 Special Project Grants-Intense 6.00 10 Special Project Contributions 6.00 12 Countside Fundraisers 6.00 12 Outside Fundraisers 35.00 14 Garden Club of Nashville 35.00 15 Antiques & Garden Show 36.70 16 Swan Ball (Cash Raceived) 1,15.00 17 Case Admissions 1,15.00 18 Admissions, Programs and Events 22.50.00 20 Group Tours 77.84 21 Classes and Public Programs 22.94.60 22 Special Events 30.303.29 23 Total Admissions, Programs and Events 19.006.98 24 Restaurant 6.00 25 Gift Shop 15.00 26 Restaurant 70.00	2	Contributed Income	
4 Corporate GRIAS/Sponsorathips 650,00 5 Foundation Giving/Griants 610,00 6 Government Grants-Metro 114,50 7 Government Grants-State 72,50 8 Membarships 550,00 9 Special Project Contributions 550,00 11 Special Project Contributions 550,00 12 Outside Fundraisers 550,00 14 Garden Club of Nashville 550,00 15 Antiques & Garden Show 36,50 16 Swam Ball (Cash Racewod) 1,150,00 17 Crass and Public Programs and Events 77,84 19 Gate Admissions, Programs and Events 22,50,00 20 Group Tours 77,84 21 Classes and Public Programs 22,94 22 Special Events 70 Set	3	Individual Contributions	\$ 949,000
5 Foundation Giving/Grants 150.00 6 Government Grants-Mater 145.50 7 Government Grants-State 72.50 8 Memberships 12.25.00 9 Special Projects Released from Restriction -5.50 10 Special Project Contributions 3.57.00 12 Outside Fundraisers	4	Corporate Gifts/Sponsorships	650,000
6 Government Grants-State 17.25.00 8 Memberships 1.225.00 9 Special Projects Released from Restriction -5.50 10 Special Projects Contributions -5.50 11 Vorticulture Society -5.50 12 Outside Fundraisers	5		150,000
8 Memberships 1,225.00 10 Special Projects Released from Restriction - 65.00 11 Special Projects Contributions - 65.00 12 Outside Fundraisers - 35.00 13 Horticulture Society - 35.00 14 Garden Club of Nashville - 35.00 15 Antiques & Garden Show - 36.70 16 Swan Ball (Cash Received) - 115.00 77 Total Outside Fundraisers - 1,550.76 18 Admissions, Programs and Events - 2,520.00 20 Group Tours - 25.00 21 Classes and Public Programs - 2,280.00 22 Special Events - 226.00 23 Special Events - 226.00 24 Rentals and Gift Shop - 166.82 25 Gift Shop - 100.00 26 Restaurant - 20.00 27 Rentals - 100.00 31 Interest on Checking - 100.00 31 Interest on Checking - 100.00<	6	Government Grants-Metro	145,50
96 Special Projects Released from Restriction 6.50.00 11 Special Project Contributions 6.50.00 12 Outside Fundraisers 3.50.00 13 Horticuture Society 3.50.00 15 Antiques & Carden Show 3.50.00 15 Antiques & Carden Show 1.150.00 16 Swan Ball (Cash Received) Total Outside Fundraisers 1.556.76 18 Admissions, Programs and Events 2.28.00 2.29.45 19 Gate Admissions 2.29.45 2.29.45 20 Group Tours 77.84 2.28.00 2.29.45 21 Classes and Public Programs 2.29.80 2.29.45 <td>7</td> <td>Government Grants-State</td> <td>72,50</td>	7	Government Grants-State	72,50
10 Special Project Contributions 5.500 11 Obuside Fundraisers 3,257,00 13 Horticulture Society 35.00 14 Garden Club of Nashville 35.00 15 Antiques & Garden Show 35.00 16 Swan Ball (Cash Received) 1,150,00 17 Total Outside Fundraises 1,150,00 18 Admissions, Programs and Events 2,520,00 19 Gate Admissions 2,520,00 20 Group Tours 77,28 21 Classes and Public Programs 225,00 22 Special Events 30,229,45 22 Special Events 30,226,00 23 Total Admissions, Programs and Events 226,00 24 Rentals and Gift Shop 30,226,00 25 Glift Shop 10,86,22 26 Restalumnt 10,006,86 27 Rentals Total Rental and Gift Shop 30,006,86 31 Investment Earnings and Releases from Restrictions 1,100,86 31,500 3	8	Memberships	1,225,00
10 Special Project Contributions 5.500 11 Obuside Fundraisers 3,257,00 13 Horticulture Society 35.00 14 Garden Club of Nashville 35.00 15 Antiques & Garden Show 35.00 16 Swan Ball (Cash Received) 1,150,00 17 Total Outside Fundraises 1,150,00 18 Admissions, Programs and Events 2,520,00 19 Gate Admissions 2,520,00 20 Group Tours 77,28 21 Classes and Public Programs 225,00 22 Special Events 30,229,45 22 Special Events 30,226,00 23 Total Admissions, Programs and Events 226,00 24 Rentals and Gift Shop 30,226,00 25 Glift Shop 10,86,22 26 Restalumnt 10,006,86 27 Rentals Total Rental and Gift Shop 30,006,86 31 Investment Earnings and Releases from Restrictions 1,100,86 31,500 3	9	·	_
13	10	Special Project Contributions	65,00
13 Horticulture Society 35,00 14 Garden Club of Nashville 35,00 15 Aniques & Garden Show 1,150,00 16 Swan Ball (Cash Received) 1,150,00 17 Total Quiside Fundraises 1,150,00 18 Admissions, Programs and Events 2,250,00 20 Group Tours 77,84 21 Classes and Public Programs 22,800 22 Special Events 226,00 23 Total Admissions, Programs and Events 226,00 24 Restaurant 3,053,29 25 Gift Shop 186,82 26 Restaurant 7,006,89 29 Other Income 30,01,89 30 Investment Earnings and Releases from Restrictions 315,00 31 Interest on Checking 65,00 32 Miscoellancous Income 7,00 35 Experies 3,05,00 37 Exhibitions 9,268,13 38 GardenseBduanic 9,268,13	11		3,257,00
13 Horticulture Society 35,00 14 Garden Club of Nashville 35,00 15 Antuges & Garden Show 1,150,00 16 Swan Ball (Cash Received) 1,150,00 17 Total Quiside Fundraises 1,150,00 18 Admissions, Programs and Events 2,250,00 20 Group Tours 77,84 21 Classes and Public Programs 22,800 22 Special Events 226,00 23 Total Admissions, Programs and Events 226,00 24 Renals and Gift Shop 186,82 25 Gift Shop 186,82 26 Restaurant 20,01 29 Other Income 30,05,89 30 Investment Earnings and Releases from Restrictions 315,00 31 Inferest on Checking 65,00 32 Miscollaneous Income 70tal Other Income 39,268,13 35 Experises 39,268,13 37 Exhibition 9,268,13 38 Gardens Botanic	12	Outside Fundraisers	
14 Garden Club of Nashville 335,00 15 Antiques & Garden Show 1,150,00 17 Total Cutside Fundraisers 1,150,00 18 Admissions, Program and Events 2,520,00 20 Group Tours 77,44 21 Classes and Public Programs 229,40 22 Special Events 226,00 23 Total Admissions, Programs and Events 228,00 24 Restal and Gift Shop 88,06 25 Gift Shop 18,8,82 26 Restaurant 80,16 27 Rentals 820,16 28 Festaurant 80,16 29 Other Income 10,005,86 29 Investment Earnings and Releases from Restrictions 315,00 31 Interest on Checking 14,10 34 Total Rental and Gift Shop 14,10 34 Personnel \$4,855,24 35 Expenses 14,10 36 Personnel \$4,855,24 37			35.00
15 Antiques & Garden Show 336,76 16 Swan Ball (Cash Received) 1,150,000 17 Total Outside Fundraises 1,556,76 18 Admissions, Program and Events 2,520,00 20 Group Tours 2,252,00 21 Classes and Public Programs 229,45 22 Special Events 226,00 23 Forest Events 3053,29 24 Rentals and Gift Shop 186,82 25 Gift Shop 186,82 26 Restaurant 201,88 27 Rentals 820,16 29 Other Income 315,00 31 Interest on Checking 65,00 31 Interest on Checking 65,00 31 Interest on Checking 334,10 34 Expenses 701al Revenue 9,268,13 35 Expenses 34,865,24 36 Porsonnel \$ 4,865,24 37 Exhibitions 9,268,13 38 Education/Pr		•	
16 Swan Ball (Cash Received) Total Outside Fundraisers 1,550,76 17 Admissions, Programs and Events 1,556,76 18 Admissions 2,520,00 20 Group Tours 22,540 21 Classes and Public Programs 2229,45 22 Special Events 226,00 23 Total Admissions, Programs and Events 3,053,29 24 Rentals and Gift Shop 186,82 26 Restaurant 2.0 27 Rentals 1006,88 28 Total Rental and Gift Shop 1,006,88 29 Other Income 1,006,88 31 Intrest on Checking 315,00 31 Intrests on Checking 315,00 32 Miscellaneous Income 104,10 33 Expenses 141,10 34 Personnel \$4,865,24 35 Expenses \$4,865,24 36 Personnel \$4,865,24 37 Exhibitions 944,79 38 <td></td> <td></td> <td></td>			
17 Catal Admissions, Programs and Events 1.556,766 19 Gate Admissions 2,520,00 20 Group Tours 77,84 21 Classes and Public Programs 229,45 22 Special Events 2226,00 23 Total Admissions, Programs and Events 3,053,29 24 Rentals and Gift Shop 186,82 25 Gift Shop 186,82 26 Restaurant 820,16 27 Rentals 820,16 28 Total Rental and Gift Shop 1,006,88 29 Other Income 1,006,88 30 Investment Earnings and Releases from Restrictions 315,00 31 Interest on Checking 65,00 32 Miscellaneous Income 70tal Rental 35 Expenses 70tal Other Income 394,10 36 Personnel \$4,865,24 37 Exhibitions 94,27 38 Gardens/Botanic 90,22 39 Education/Programming 115,59		·	
Admissions, Programs and Events 19 Gate Admissions 2,520,00 20 Group Tours 77,84 11 Classes and Public Programs 229,45 22 Special Events 228,00 23 Total Admissions, Programs and Events 3,053,29 24 Rentals and Gift Shop 186,82 26 Restaurant 2.0 27 Rentals 1,006,38 29 Other Income 320,10 30 Investment Earnings and Releases from Restrictions 315,00 31 Interest on Checking 65,00 32 Miscellaneous Income 14,10 33 Total Revence \$9,286,13 34 Total Revence \$9,286,13 35 Expenses \$9,286,13 35 Expenses \$9,286,13 36 Personnel \$1,485,24 36 Personnel \$1,485,24 37 Exhibitions \$1,485,24 39 Education/Programming \$1,50 <td></td> <td></td> <td></td>			
19 Gate Admissions 2,520,00 20 Group Tours 77,34 21 Classes and Public Programs 229,45 22 Special Events 226,00 23 Total Admissions, Programs and Events 3,053,29 24 Rentals and Gift Shop 186,82 26 Restaurant 2.0 27 Rentals 1,006,98 29 Other Income 301,006,98 30 Investment Earnings and Releases from Restrictions 315,00 31 Interest on Checking 56,00 32 Miscellaneous Income 14,10 34 Total Cher Income 394,10 34 Fersonnel \$9,268,13 34 Fersonnel \$9,268,13 35 Expenses \$9,268,13 36 Personnel \$4,865,24 36 Personnel \$4,865,24 37 Exhibitions 376,07 38 Gardens/Botanic 376,07 39 Education/Programming			1,000,10
20 Group Tours 77,84 21 Classes and Public Programs 229,46 22 Special Events 3,053,29 24 Rentals and Gift Shop 186,82 25 Gift Shop 186,82 26 Restaurant 820,16 27 Rentals 20,16 29 Other Income 1,006,98 30 Investment Earnings and Releases from Restrictions 315,00 31 Inferest on Checking 65,00 32 Miscellaneous Income 14,10 34 Total Other Income 39,265,13 35 Expenses 39,265,13 36 Personnel \$ 4,865,24 37 Exhibitions \$ 94,479 38 Garden-Slotanic 376,07 39 Education/Programming 157,42 40 Special Events 90,20 41 Printing/Mailing/Signage 115,59 42 Development/Donor Cultivation 414,19 43 Adventising/Promot			
21 Classes and Public Programs 229,45 22 Special Events 3,053,29 24 Rentals and Gift Shop 186,82 25 Gift Shop 186,82 26 Restaurant 2.0 27 Rentals Total Rental and Gift Shop 1,006,98 29 Other Income 301,006,98 30 Investment Earnings and Releases from Restrictions 315,00 31 Interest on Checking 65,00 32 Miscellaneous Income 14,10 33 Total Other Income 39,268,13 34 Personnel \$ 4,865,24 35 Expenses 5 35 Expenses 5 36 Personnel \$ 4,865,24 37 Exhibitions 90,20 39 Education/Programming 157,42 40 Special Events 90,20 41 Printing/Mailing/Signage 115,59 42 Development/Donor Cultivation 419,68 43			
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23 Rentals and Gift Shop			
24 Rentals and Gift Shop 186,82 25 Gift Shop 186,82 26 Restaurant 20,11 27 Rentals 320,116 28 Total Rental and Gift Shop 1,006,38 29 Other Income 7 30 Investment Earnings and Releases from Restrictions 315,00 31 Interest on Checking 515,00 32 Miscellaneous Income 14,10 33 Total Other Income 394,10 34 Total Revenues \$ 9,268,13 35 Expenses 34,10 36 Personnel \$ 4,865,24 37 Exhibitions 944,79 38 Gardens/Botanic 376,07 39 Education/Programming 157,42 40 Special Events 90,20 41 Printing/Mailing/Signage 115,59 42 Development/Donor Cultivation 1413,19 43 Advertising/Promotion 1413,19 44 Utilities			
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26 Restaurant 20.16 27 Rentals 320.16 28 Total Rental and Gift Shop 1,006,98 29 Other Income 315,00 31 Investment Earnings and Releases from Restrictions 315,00 31 Interest on Checking 65,00 32 Miscellaneous Income 14,10 33 Total Other Income 394,13 34 Total Revenues \$ 9,268,13 35 Expenses Total Other Income 394,13 36 Personnel \$ 4,865,24 31 37 Exhibitions \$ 44,865,24 32 38 Gardens/Botanic 376,07 39 Education/Programming 157,42 40 Special Events 90,20 30 115,59 42 20 30 30 115,59 42 20 115,59 42 20 115,59 42 20 115,59 42 20 115,59 42 20 115,59 42 115,59	24	Rentals and Gift Shop	
27 Rentals Total Rental and Gift Shop 1,006,98 29 Other Income	25	Gift Shop	186,82
28 Other Income 1,006,98 30 Investment Earnings and Releases from Restrictions 315,00 31 Interest on Checking 65,00 32 Miscellaneous Income 14,10 33 Total Other Income 394,10 34 Total Revenue 9,268,13 35 Expenses 54,865,24 37 Exhibitions 944,79 38 Gardens/Botanic 376,07 39 Education/Programming 157,42 40 Special Events 90,20 41 Printing/Mailing/Signage 115,59 42 Development/Donor Cultivation 143,19 43 Advertising/Promotion 143,19 44 Utilities 392,12 45 Facility Maintenance 166,52 46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 105,08 48 Gift Shop COGS 105,08 49 Contract Services and Parking 213,51 51	26	Restaurant	-
29	27	Rentals	820,16
30 Investment Earnings and Releases from Restrictions 315,00 31 Interest on Checking 65,00 32 Miscellaneous Income 14,10 33 Total Other Income 394,10 34 Total Revenues \$ 9,268,13 35 Expenses ***********************************	28	Total Rental and Gift Shop	1,006,98
30 Investment Earnings and Releases from Restrictions 315,00 31 Interest on Checking 65,00 32 Miscellaneous Income 14,10 33 Total Other Income 394,10 34 Total Revenues \$ 9,268,13 35 Expenses ***********************************	29	Other Income	
31 Interest on Checking 65,00 32 Miscellaneous Income 14,10 33 Total Other Income 394,10 34 Total Revenus 9,268,13 35 Expenses 3 36 Personnel \$4,865,24 37 Exhibitions 944,79 38 Gardens/Botanic 376,07 39 Education/Programming 157,42 40 Special Events 90,22 41 Printing/Mailing/Signage 115,59 42 Development/Donor Cultivation 413,19 43 Advertising/Promotion 419,68 44 Utilities 392,12 45 Facility Maintenance 166,52 46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 184,88 48 Gift Shop COGS 184,88 49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 174,14 51			315 00
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Total Other Income 394,10 34 Total Revenues 9,268,13 Total Revenues 9,268,13 Total Revenues 9,268,13 35 Expenses Exhibitions 34,865,24 37 Exhibitions 376,07 39 Education/Programming 157,42 40 Special Events 90,20 41 Printing/Mailing/Signage 115,59 42 Development/Donor Cultivation 1143,19 43 Advertising/Promotion 143,19 43 Advertising/Promotion 419,66,62 44 Utilities 392,12 45 Facility Maintenance 166,62 46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 184,88 48 Gift Shop COGS 184,88 48 Gift Shop COGS 194,94 49 Contract Services and Parking <th< td=""><td></td><td></td><td></td></th<>			
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Expenses 36 Personnel \$ 4,865,24 37 Exhibitions 944,79 38 Gardens/Botanic 376,07 39 Education/Programming 157,42 40 Special Events 90,20 41 Printing/Mailing/Signage 115,59 42 Development/Donor Cultivation 143,19 43 Advertising/Promotion 419,68 44 Utilities 392,12 45 Facility Maintenance 166,52 46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 184,88 48 Gift Shop COGS 105,08 49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible		Total Other Income	394,100
36 Personnel \$ 4,865,24 37 Exhibitions 944,79 38 Gardens/Botanic 376,07 39 Education/Programming 157,42 40 Special Events 90,20 41 Printing/Mailing/Signage 115,59 42 Development/Donor Cultivation 143,19 43 Advertising/Promotion 419,68 44 Utilities 392,12 45 Facility Maintenance 166,52 46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 184,88 48 Gift Shop COGS 105,08 49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 <th>34</th> <th></th> <th>\$ 394,100 9,268,130</th>	34		\$ 394,100 9,268,130
37 Exhibitions 944,79 38 Gardens/Botanic 376,07 39 Education/Programming 157,42 40 Special Events 90,20 41 Printing/Mailing/Signage 115,59 42 Development/Donor Cultivation 143,19 43 Advertising/Promotion 419,68 44 Utilities 392,12 45 Facility Maintenance 166,52 46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 105,08 48 Gift Shop COGS 105,08 49 Contract Services and Parking 271,00 50 Offfice/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt 77,00 56 Capital Expenses 77,00 57 Special Projects Total Expense 9,268,13<	34		\$
38 Gardens/Botanic 376,07 39 Education/Programming 157,42 40 Special Events 90,20 41 Printing/Mailing/Signage 115,59 42 Development/Donor Cultivation 143,19 43 Advertising/Promotion 419,68 44 Utilities 392,12 45 Facility Maintenance 166,52 46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 184,88 48 Gift Shop COGS 105,08 49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,60 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 59,268,13		Total Revenues	\$
39 Education/Programming 157,42 40 Special Events 90,20 41 Printing/Mailing/Signage 115,59 42 Development/Donor Cultivation 143,19 43 Advertising/Promotion 419,68 44 Utilities 392,12 45 Facility Maintenance 166,52 46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 184,88 48 Gift Shop COGS 105,08 49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00	35	Expenses Personnel	9,268,13
40 Special Events 90,20 41 Printing/Mailing/Signage 115,59 42 Development/Donor Cultivation 143,19 43 Advertising/Promotion 419,68 44 Utilities 392,12 45 Facility Maintenance 166,52 46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 184,88 48 Gift Shop COGS 105,08 49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00	35 36	Expenses Personnel Exhibitions	9,268,13 4,865,24 944,79
41 Printing/Mailing/Signage 115,59 42 Development/Donor Cultivation 143,19 43 Advertising/Promotion 419,68 44 Utilities 392,12 45 Facility Maintenance 166,52 46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 184,88 48 Gift Shop COGS 105,08 49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00	35 36 37 38	Expenses Personnel Exhibitions Gardens/Botanic	9,268,13 4,865,24 944,79 376,07
42 Development/Donor Cultivation 143,19 43 Advertising/Promotion 419,68 44 Utilities 392,12 45 Facility Maintenance 166,52 46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 184,88 48 Gift Shop COGS 105,08 49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00	35 36 37 38 39	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming	9,268,13 4,865,24 944,79 376,07 157,42
43 Advertising/Promotion 419,68 44 Utilities 392,12 45 Facility Maintenance 166,52 46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 184,88 48 Gift Shop COGS 105,08 49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00 58 Total Expenses 9,268,13	35 36 37 38 39 40	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events	9,268,13 4,865,24 944,79 376,07 157,42 90,20
44 Utilities 392,12 45 Facility Maintenance 166,52 46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 184,88 48 Gift Shop COGS 105,08 49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00 58 Total Expenses \$ 9,268,13	35 36 37 38 39 40 41	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59
45 Facility Maintenance 166,52 46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 184,88 48 Gift Shop COGS 105,08 49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00 58 Total Expenses \$ 9,268,13	35 36 37 38 39 40 41 42	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19
46 Equipment Rental & Leases 213,51 47 Restaurant/Catering COGS 184,88 48 Gift Shop COGS 105,08 49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00	35 36 37 38 39 40 41 42 43	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68
47 Restaurant/Catering COGS 184,88 48 Gift Shop COGS 105,08 49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00	35 36 37 38 39 40 41 42 43 44	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68 392,12
48 Gift Shop COGS 105,08 49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00	35 36 37 38 39 40 41 42 43 44 45	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities Facility Maintenance	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68 392,12 166,52
49 Contract Services and Parking 271,00 50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00	35 36 37 38 39 40 41 42 43 44 45 46	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities Facility Maintenance Equipment Rental & Leases	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68 392,12 166,52 213,51
50 Office/Administrative/Storage 174,14 51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00	35 36 37 38 39 40 41 42 43 44 45 46 47	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities Facility Maintenance Equipment Rental & Leases Restaurant/Catering COGS	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68 392,12 166,52 213,51 184,88
51 Commercial Insurance 266,60 52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00 58 Total Expenses 9,268,13	35 36 37 38 39 40 41 42 43 44 45 46 47	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities Facility Maintenance Equipment Rental & Leases Restaurant/Catering COGS Gift Shop COGS	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68 392,12 166,52 213,51 184,88 105,08
52 Interest Expense, Credit Card Fees & Bank Fees 161,69 53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00 58 Total Expenses 9,268,13	35 36 37 38 39 40 41 42 43 44 45 46 47 48 49	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities Facility Maintenance Equipment Rental & Leases Restaurant/Catering COGS Gift Shop COGS Contract Services and Parking	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68 392,12 166,52 213,51 184,88 105,08 271,00
53 Permits/Fees/Miscellaneous 53,16 54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00 58 Total Expenses 9,268,13	35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities Facility Maintenance Equipment Rental & Leases Restaurant/Catering COGS Gift Shop COGS Contract Services and Parking Office/Administrative/Storage	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68 392,12 166,52 213,51 184,88 105,08 271,00 174,14
54 Travel 25,19 55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00 58 Total Expenses 9,268,13	35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities Facility Maintenance Equipment Rental & Leases Restaurant/Catering COGS Gift Shop COGS Contract Services and Parking Office/Administrative/Storage Commercial Insurance	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68 392,12 166,52 213,51 184,88 105,08 271,00 174,14 266,60
55 Uncollectible Pledges & Bad Debt - 56 Capital Expenses 77,00 57 Special Projects 65,00 58 Total Expenses 9,268,13	35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities Facility Maintenance Equipment Rental & Leases Restaurant/Catering COGS Gift Shop COGS Contract Services and Parking Office/Administrative/Storage Commercial Insurance Interest Expense, Credit Card Fees & Bank Fees	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68 392,12 166,52 213,51 184,88 105,08 271,00 174,14 266,60 161,69
56 Capital Expenses 77,00 57 Special Projects 65,00 58 Total Expenses \$ 9,268,13	35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities Facility Maintenance Equipment Rental & Leases Restaurant/Catering COGS Gift Shop COGS Contract Services and Parking Office/Administrative/Storage Commercial Insurance Interest Expense, Credit Card Fees & Bank Fees Permits/Fees/Miscellaneous	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68 392,12 166,52 213,51 184,88 105,08 271,00 174,14 266,60 161,69 53,16
57 Special Projects 65,00 58 Total Expenses \$ 9,268,13	35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities Facility Maintenance Equipment Rental & Leases Restaurant/Catering COGS Gift Shop COGS Contract Services and Parking Office/Administrative/Storage Commercial Insurance Interest Expense, Credit Card Fees & Bank Fees Permits/Fees/Miscellaneous Travel	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68 392,12 166,52 213,51 184,88 105,08 271,00 174,14 266,60 161,69 53,16
58 Total Expenses \$ 9,268,13	35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities Facility Maintenance Equipment Rental & Leases Restaurant/Catering COGS Gift Shop COGS Contract Services and Parking Office/Administrative/Storage Commercial Insurance Interest Expense, Credit Card Fees & Bank Fees Permits/Fees/Miscellaneous Travel Uncollectible Pledges & Bad Debt	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68 392,12 166,52 213,51 184,88 105,08 271,00 174,14 266,60 161,69 53,16 25,19
	35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities Facility Maintenance Equipment Rental & Leases Restaurant/Catering COGS Gift Shop COGS Contract Services and Parking Office/Administrative/Storage Commercial Insurance Interest Expense, Credit Card Fees & Bank Fees Permits/Fees/Miscellaneous Travel Uncollectible Pledges & Bad Debt Capital Expenses	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68 392,12 166,52 213,51 184,88 105,08 271,00 174,14 266,60 161,69 53,16 25,19 - 77,00
59 Revenues Over/(Under) Expenses \$ -	35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities Facility Maintenance Equipment Rental & Leases Restaurant/Catering COGS Gift Shop COGS Contract Services and Parking Office/Administrative/Storage Commercial Insurance Interest Expense, Credit Card Fees & Bank Fees Permits/Fees/Miscellaneous Travel Uncollectible Pledges & Bad Debt Capital Expenses	9,268,13 4,865,24 944,79 376,07 157,42 90,20 115,59 143,19 419,68 392,12 166,52 213,51 184,88 105,08 271,00 174,14 266,60 161,69 53,16 25,19 - 77,00
	35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 50 51 52 53 54 55 56 57	Expenses Personnel Exhibitions Gardens/Botanic Education/Programming Special Events Printing/Mailing/Signage Development/Donor Cultivation Advertising/Promotion Utilities Facility Maintenance Equipment Rental & Leases Restaurant/Catering COGS Gift Shop COGS Contract Services and Parking Office/Administrative/Storage Commercial Insurance Interest Expense, Credit Card Fees & Bank Fees Permits/Fees/Miscellaneous Travel Uncollectible Pledges & Bad Debt Capital Expenses Special Projects	\$