

PUBLIC DISCLOSURE COPY

Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.**2021****Open to Public Inspection**

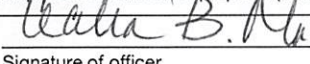
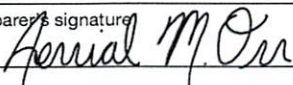
A For the 2021 calendar year, or tax year beginning 07/01, 2021, and ending 06/30, 2022																									
B Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Final return/terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td colspan="2">C Name of organization VANDERBILT UNIVERSITY MEDICAL CENTER</td> <td>D Employer identification number 35-2528741</td> </tr> <tr> <td colspan="2">Doing business as</td> <td rowspan="3">E Telephone number (615) 322-2381</td> </tr> <tr> <td>Number and street (or P.O. box if mail is not delivered to street address)</td> <td>Room/suite</td> </tr> <tr> <td colspan="2">1161 21ST AVE S., SUITE D3300 MCN</td> </tr> <tr> <td colspan="2">City or town, state or province, country, and ZIP or foreign postal code NASHVILLE, TN 37232</td> <td rowspan="2">G Gross receipts \$ 6,937,406,137</td> </tr> <tr> <td colspan="2">F Name and address of principal officer: JEFFREY R. BALSER, MD, PHD SAME AS C ABOVE</td> </tr> <tr> <td colspan="2">I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527</td> <td> H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "No," attach a list. See instructions. </td> </tr> <tr> <td colspan="2">J Website: ▶ WWW.VUMC.ORG</td> <td>H(c) Group exemption number ▶</td> </tr> <tr> <td colspan="2">K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶</td> <td>L Year of formation: 2015 M State of legal domicile: TN</td> </tr> </table>	C Name of organization VANDERBILT UNIVERSITY MEDICAL CENTER		D Employer identification number 35-2528741	Doing business as		E Telephone number (615) 322-2381	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	1161 21ST AVE S., SUITE D3300 MCN		City or town, state or province, country, and ZIP or foreign postal code NASHVILLE, TN 37232		G Gross receipts \$ 6,937,406,137	F Name and address of principal officer: JEFFREY R. BALSER, MD, PHD SAME AS C ABOVE		I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "No," attach a list. See instructions.	J Website: ▶ WWW.VUMC.ORG		H(c) Group exemption number ▶	K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		L Year of formation: 2015 M State of legal domicile: TN
C Name of organization VANDERBILT UNIVERSITY MEDICAL CENTER		D Employer identification number 35-2528741																							
Doing business as		E Telephone number (615) 322-2381																							
Number and street (or P.O. box if mail is not delivered to street address)	Room/suite																								
1161 21ST AVE S., SUITE D3300 MCN																									
City or town, state or province, country, and ZIP or foreign postal code NASHVILLE, TN 37232		G Gross receipts \$ 6,937,406,137																							
F Name and address of principal officer: JEFFREY R. BALSER, MD, PHD SAME AS C ABOVE																									
I Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) () ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527		H(a) Is this a group return for subordinates? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No H(b) Are all subordinates included? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No If "No," attach a list. See instructions.																							
J Website: ▶ WWW.VUMC.ORG		H(c) Group exemption number ▶																							
K Form of organization: <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶		L Year of formation: 2015 M State of legal domicile: TN																							

Part I Summary

Activities & Governance	1	Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O, FORM 990, PART III, LINE 1		
	2	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3	Number of voting members of the governing body (Part VI, line 1a)	3	12
	4	Number of independent voting members of the governing body (Part VI, line 1b)	4	11
	5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)	5	33,651
	6	Total number of volunteers (estimate if necessary)	6	836
	7a	Total unrelated business revenue from Part VIII, column (C), line 12	7a	46,783,902
	b	Net unrelated business taxable income from Form 990-T, Part I, line 11	7b	0
Revenue	8	Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9	Program service revenue (Part VIII, line 2g)	438,346,168	505,781,347
	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)	5,106,259,432	5,830,205,703
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	18,217,757	41,389,396
	12	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)	11,756,841	35,923,669
	12		5,574,580,198	6,413,300,115
Expenses	13	Grants and similar amounts paid (Part IX, column (A), lines 1–3)	151,088,546	185,663,198
	14	Benefits paid to or for members (Part IX, column (A), line 4)		
	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	2,836,543,128	3,304,332,272
	16a	Professional fundraising fees (Part IX, column (A), line 11e)	427,175	655,909
	b	Total fundraising expenses (Part IX, column (D), line 25) ▶ 18,960,489		
	17	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	2,375,649,927	2,708,434,526
	18	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	5,363,708,776	6,199,085,905
	19	Revenue less expenses. Subtract line 18 from line 12	210,871,422	214,214,210
Net Assets or Fund Balances	20	Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21	Total liabilities (Part X, line 26)	5,443,308,715	5,527,589,693
	22	Net assets or fund balances. Subtract line 21 from line 20	3,712,928,574	3,607,321,246
			1,730,380,141	1,920,268,447

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here		05/03/2023			
	Signature of officer	Date			
	CECELIA B. MOORE, CFO & TREASURER				
	Type or print name and title				
Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature 	Date 4/26/23	Check <input type="checkbox"/> if self-employed	PTIN P01598400
	Firm's name ▶ ERNST & YOUNG US LLP	Firm's EIN ▶ 34-6565596			
	Firm's address ▶ 55 IVAN ALLEN JR BLVD, SUITE 1000, ATLANTA, GA 30308	Phone no. (404) 874-8300			
May the IRS discuss this return with the preparer shown above? See instructions <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No					

For Paperwork Reduction Act Notice, see the separate instructions.

Cat. No. 11282Y

Form **990** (2021)

PUBLIC DISCLOSURE COPY

Form **8453-TE****Tax Exempt Entity Declaration and Signature
for Electronic Filing**

OMB No. 1545-0047

Department of the Treasury
Internal Revenue ServiceFor calendar year 2021, or tax year beginning 07/01, 2021, and ending 06/30, 20 22

For use with Forms 990, 990-EZ, 990-PF, 990-T, 1120-POL, 4720, 8868, 5227, 5330, and 8038-CP

▶ Go to www.irs.gov/Form8453TE for the latest information.**2021**

Name of filer

VANDERBILT UNIVERSITY MEDICAL CENTER

EIN or SSN

35-2528741

Part I Type of Return and Return Information

Check the box for the type of return being filed with Form 8453-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line of the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). If you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.

1a Form 990 check here . . . ▶ <input checked="" type="checkbox"/>	b Total revenue, if any (Form 990, Part VIII, column (A), line 12) . . .	1b	6,413,300,115
2a Form 990-EZ check here . . . ▶ <input type="checkbox"/>	b Total revenue, if any (Form 990-EZ, line 9)	2b	
3a Form 1120-POL check here ▶ <input type="checkbox"/>	b Total tax (Form 1120-POL, line 22)	3b	
4a Form 990-PF check here . . . ▶ <input type="checkbox"/>	b Tax based on investment income (Form 990-PF, Part V, line 5) . . .	4b	
5a Form 8868 check here . . . ▶ <input type="checkbox"/>	b Balance due (Form 8868, line 3c)	5b	
6a Form 990-T check here . . . ▶ <input type="checkbox"/>	b Total tax (Form 990-T, Part III, line 4)	6b	
7a Form 4720 check here . . . ▶ <input type="checkbox"/>	b Total tax (Form 4720, Part III, line 1)	7b	
8a Form 5227 check here . . . ▶ <input type="checkbox"/>	b FMV of assets at end of tax year (Form 5227, Item D)	8b	
9a Form 5330 check here . . . ▶ <input type="checkbox"/>	b Tax due (Form 5330, Part II, line 19)	9b	
10a Form 8038-CP check here ▶ <input type="checkbox"/>	b Amount of credit payment requested (Form 8038-CP, Part III, line 22)	10b	

Part II Declaration of Officer or Person Subject to Tax

11a ☐ I authorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment.

b ☐ If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I certify that I executed the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Form 990/990-EZ/990-PF (as specifically identified in Part I above) to the selected state agency(ies).

Under penalties of perjury, I declare that ☒ I am an officer of the above named entity or ☐ I am the person subject to tax with respect to (name of entity) _____, (EIN) _____, and that I have examined a copy of the 2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund.

Sign
Here

Signature of officer or person subject to tax

05/10/2023

Date

CFO & TREASURER

Title, if applicable

Part III Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions)

I declare that I have reviewed the above return and that the entries on Form 8453-TE are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The entity officer or person subject to tax will have signed this form before I submit the return. I will give a copy of all forms and information to be filed with the IRS to the officer or person subject to tax, and have followed all other requirements in Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge.

ERO's Use Only	ERO's signature ▶	Date	Check if also paid preparer <input type="checkbox"/>	Check if self-employed <input type="checkbox"/>	ERO's SSN or PTIN
	Firm's name (or yours if self-employed), address, and ZIP code ▶				EIN
					Phone no.

Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge.

Paid Preparer Use Only	Print/Type preparer's name	Preparer's signature	Date	Check if self-employed <input type="checkbox"/>	PTIN
	AERIAL M. ORR	<i>Aerial M. Orr</i>	4/26/23		P01598400
	Firm's name ▶	ERNST & YOUNG US LLP	Firm's EIN ▶	34-6565596	
	Firm's address ▶	55 IVAN ALLEN JR BLVD, SUITE 1000, ATLANTA, GA 30308	Phone no.	(404) 874-8300	

Form **8868**

(Rev. January 2022)

Department of the Treasury
Internal Revenue Service**PUBLIC DISCLOSURE COPY**
Application for Automatic Extension of Time To File an
Exempt Organization Return▶ **File a separate application for each return.**
▶ **Go to www.irs.gov/Form8868 for the latest information.**

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print File by the due date for filing your return. See instructions.	Name of exempt organization or other filer, see instructions.	Taxpayer identification number (TIN)
	VANDERBILT UNIVERSITY MEDICAL CENTER	35-2528741
	Number, street, and room or suite no. If a P.O. box, see instructions.	
	1161 21ST AVE S., SUITE D3300 MCN	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions.	
	NASHVILLE, TN 37232	

Enter the Return Code for the return that this application is for (file a separate application for each return) **01**

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12
Form 990-T (corporation)	07		

- The books are in the care of ▶ SCOTT PHILLIPS
3841 GREEN HILLS VILLAGE DRIVE, STE 200 NASHVILLE TN 37215
Telephone No. ▶ 615 322-2381 Fax No. ▶ 615 322-8589

- If the organization does not have an office or place of business in the United States, check this box ☐
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this box ☐ . If it is for part of the group, check this box ☐ and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until 05/15, 2023, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

- ▶ ☐ calendar year 20____ or
 ▶ ☒ tax year beginning 07/01, 2021, and ending 06/30, 2022.

2 If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return
☐ Change in accounting period

3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	NONE
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	NONE
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	NONE

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

For Privacy Act and Paperwork Reduction Act Notice, see instructions.Form **8868** (Rev. 1-2022)

PUBLIC DISCLOSURE COPY



Department of the Treasury
Internal Revenue Service
Ogden, UT 84201

Notice	CP211A
Tax period	June 30, 2022
Notice date	November 28, 2022
Employer ID number	35-2528741
To contact us	Phone 877-829-5500

Page 1 of 1

206404.479622.266091.5610 1 AB 0.491 372



VANDERBILT UNIVERSITY MEDICAL
% SCOTT PHILLIPS
1161 21ST AVE S SUITE D3300 MCN
NASHVILLE TN 37232-0011

206404

Important information about your June 30, 2022, Form 990

We approved your Form 8868, Application for Automatic Extension of Time to File an Exempt Organization Return

We approved the Form 8868 for your June 30, 2022, Form 990, Return of Organization Exempt From Income Tax. Your new due date is May 15, 2023.

What you need to do

File your June 30, 2022, Form 990 by May 15, 2023. We encourage you to use electronic filing—the fastest and easiest way to file.

Visit www.irs.gov/charities to learn about approved e-file providers, the types of returns you can file electronically, and whether you're required to file electronically.

Additional information

- Visit www.irs.gov/cp211a.
- Find tax forms or publications by visiting www.irs.gov/forms or calling 800-TAX-FORM (800-829-3676).
- Keep this notice for your records.

PUBLIC DISCLOSURE COPY

Cumulative e-File History 2021	
FED	
Locator:	2109NW
Account:	2217
Taxpayer Name:	VANDERBILT UNIVERSITY MEDICAL CENTER
Return Type:	990, 990 & 990T (Corp)
Submitted Date:	11/08/2022 07:52:46
Acknowledgement Date:	11/08/2022 08:29:33
Status:	Accepted
Submission ID:	58145420223125000001

PUBLIC DISCLOSURE COPY

Form 990 (2021)

Page 2

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III ☐ Yes ☒ No

1 Briefly describe the organization's mission:
SEE SCHEDULE O FORM 990, PART III, LINE 1

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No
If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No
If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ 4,154,617,873 including grants of \$ 26,056,466) (Revenue \$ 5,356,272,513)
PATIENT SERVICES - SEE SCHEDULE O FORM 990, PART III, LINE 4A

4b (Code:) (Expenses \$ 858,972,890 including grants of \$ 159,606,732) (Revenue \$ 212,539,460)
ACADEMIC AND SCIENTIFIC RESEARCH - SEE SCHEDULE O FORM 990, PART III, LINE 4B

4c (Code:) (Expenses \$ including grants of \$) (Revenue \$)

4d Other program services (Describe on Schedule O.)
(Expenses \$ 228,331,229 including grants of \$ 0) (Revenue \$ 276,742,669)

4e Total program service expenses 5,241,921,992

PUBLIC DISCLOSURE COPY

Form 990 (2021)

Page **3**

Part IV Checklist of Required Schedules

		Yes	No
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1	✓	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions	2		✓
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		✓
4 Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4	✓	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		✓
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		✓
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		✓
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8	✓	
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>	9		✓
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>	10	✓	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	11a	✓	
b Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b		✓
c Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		✓
d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		✓
e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	11e	✓	
f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f		✓
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i>	12a		✓
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i>	12b	✓	
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>	13		✓
14a Did the organization maintain an office, employees, or agents outside of the United States?	14a	✓	
b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	14b	✓	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15	✓	
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	16		✓
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I. See instructions</i>	17	✓	
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18	✓	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19	✓	
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>	20a	✓	
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b	✓	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	✓	

Form **990** (2021)

PUBLIC DISCLOSURE COPY

Form 990 (2021)

Page **4**

Part IV Checklist of Required Schedules (continued)

		Yes	No
22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	✓	
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	✓	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	✓	
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		✓
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		✓
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		✓
25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		✓
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		✓
26 Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		✓
27 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		✓
28 Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV	28a		✓
b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b	✓	
c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		✓
29 Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	✓	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	✓	
31 Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		✓
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		✓
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33	✓	
34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	✓	
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	✓	
b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	✓	
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		✓
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		✓
38 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	✓	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V ☐

		Yes	No
1a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable	1a	2,193	
b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable	1b	0	
c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	1c	✓	

Form **990** (2021)

PUBLIC DISCLOSURE COPY

Form 990 (2021)

Page **5**

Part V Statements Regarding Other IRS Filings and Tax Compliance <i>(continued)</i>				Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	33,651		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.	2b		✓	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		✓	
b	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation on Schedule O</i>	3b		✓	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		✓	
b	If "Yes," enter the name of the foreign country ▶ <u>MZ</u> See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).				
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a			✓
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b			✓
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c			
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a			✓
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b			
7	Organizations that may receive deductible contributions under section 170(c).				
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		✓	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		✓	
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c			✓
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e			✓
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f			✓
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g			
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h			
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?				
		8			
9	Sponsoring organizations maintaining donor advised funds.				
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a			
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b			
10	Section 501(c)(7) organizations. Enter:				
a	Initiation fees and capital contributions included on Part VIII, line 12	10a			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b			
11	Section 501(c)(12) organizations. Enter:				
a	Gross income from members or shareholders	11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?				
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.				
a	Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O.	13a			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b			
c	Enter the amount of reserves on hand	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a			✓
b	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i>	14b			
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? If "Yes," see the instructions and file Form 4720, Schedule N.	15		✓	
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16			✓
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? If "Yes," complete Form 6069.				
		17			

PUBLIC DISCLOSURE COPY

Form 990 (2021)

Page **6**

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI ☒

Section A. Governing Body and Management

			Yes	No
1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.	1a	12		
b Enter the number of voting members included on line 1a, above, who are independent	1b	11		
2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		<input checked="" type="checkbox"/>	
3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3			<input checked="" type="checkbox"/>
4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		<input checked="" type="checkbox"/>	
5 Did the organization become aware during the year of a significant diversion of the organization's assets?	5			<input checked="" type="checkbox"/>
6 Did the organization have members or stockholders?	6			<input checked="" type="checkbox"/>
7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a			<input checked="" type="checkbox"/>
b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b			<input checked="" type="checkbox"/>
8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:				
a The governing body?	8a		<input checked="" type="checkbox"/>	
b Each committee with authority to act on behalf of the governing body?	8b		<input checked="" type="checkbox"/>	
9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9			<input checked="" type="checkbox"/>

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a Did the organization have local chapters, branches, or affiliates?	10a		<input checked="" type="checkbox"/>
b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	<input checked="" type="checkbox"/>	
b Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12a Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	<input checked="" type="checkbox"/>	
b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	<input checked="" type="checkbox"/>	
c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done.	12c	<input checked="" type="checkbox"/>	
13 Did the organization have a written whistleblower policy?	13	<input checked="" type="checkbox"/>	
14 Did the organization have a written document retention and destruction policy?	14	<input checked="" type="checkbox"/>	
15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a The organization's CEO, Executive Director, or top management official	15a	<input checked="" type="checkbox"/>	
b Other officers or key employees of the organization	15b	<input checked="" type="checkbox"/>	
If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	<input checked="" type="checkbox"/>	
b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	<input checked="" type="checkbox"/>	

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ► NONE

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
☐ Own website ☐ Another's website ☒ Upon request ☐ Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records ►
SCOTT PHILLIPS, 3841 GREEN HILLS VILLAGE DR, STE 20, NASHVILLE, TN 37215-2691, (615) 322-2381

PUBLIC DISCLOSURE COPY

Form 990 (2021)

Page **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII ☐

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/ 1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) JEFFREY R. BALSER, MD, PHD PRESIDENT AND CEO	50.0	✓		✓				5,461,441	0	1,326,469
(2) C. WRIGHT PINSON, MD, MBA DEPUTY CEO AND CHIEF HEALTH SYSTEM OFFICER	48.9 1.1			✓				5,056,321	0	614,854
(3) JOHN F. MANNING, JR., PHD, MBA COO AND CORPORATE CHIEF OF STAFF	50.0			✓				2,404,355	0	428,326
(4) MICHAEL J. REGIER, JD GENERAL COUNSEL AND SECRETARY	50.0			✓				2,120,568	0	340,503
(5) CECILIA B. MOORE, MHA, CPA, CHFP CFO AND TREASURER	50.0			✓				1,935,319	0	379,642
(6) BYRON F. STEPHENS, II, MD ASST PROFESSOR COMPREHENSIVE SPINE CENTER	50.0					✓		2,149,624	0	45,343
(7) DAVID S. RAIFORD, MD CHIEF OF CLINICAL STAFF	50.0				✓			1,874,969	0	205,681
(8) AMIR M. ABTAHI, MD ASST PROFESSOR COMPREHENSIVE SPINE CENTER	50.0					✓		1,724,162	0	38,528
(9) MATTHEW R. FUSCO, BA, MD ASST PROFESSOR, NEUROLOGICAL SURGERY	50.0					✓		1,500,160	0	53,578
(10) GINGER HOLT, MD PROFESSOR, ORTHO-ONCOLOGY	50.0					✓		1,425,422	0	54,578
(11) JACOB P. SCHWARZ, MD ASST PROFESSOR, NEUROLOGICAL SURGERY	50.0					✓		1,445,226	0	15,812
(12) JENNIFER A. PIETENPOL, PHD CHIEF SCIENTIFIC AND STRATEGY OFFICER	50.0				✓			1,147,430	0	201,522
(13) SHON DWYER, MBA, RN PRESIDENT, VANDERBILT ADULT HOSPITAL	50.0				✓			1,064,588	0	182,055
(14) DAVID R. POSCH EVP FOR POPULATION HEALTH	49.6 0.4				✓			1,126,030	0	42,853

Form **990** (2021)

PUBLIC DISCLOSURE COPY

Form 990 (2021)

Page **8**

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC/1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(15) ZEENA M. ABDULAHAD, MPA EVP AND CHIEF DEVELOPMENT OFFICER	50.0				✓			944,167	0	158,401
(16) THOMAS S. NANTAIS, MBA EVP ADULT AMBULATORY	50.0				✓			942,435	0	136,145
(17) MARGARET G. RUSH, MD, MMHC PRESIDENT AND EXECUTIVE MEDICAL DIRECTOR, MONROE CARELL JR. CHILDREN'S HOSPITAL A	49.1 0.9				✓			882,032	0	167,254
(18) AMY SCHOENY, PHD CHIEF HR OFFICER	50.0				✓			628,621	0	99,253
(19) GREGORY SCOTT ALLEN, JD DIRECTOR	1.0	✓						0	0	0
(20) DANIEL DIERMEIER, PHD DIRECTOR	1.0	✓						0	0	0
(21) SARA J. FINLEY, JD DIRECTOR (BEGINNING JANUARY 1, 2022)	1.0	✓						0	0	0
(22) MICHAEL M. E. JOHNS, MD DIRECTOR	1.0	✓						0	0	0
(23) EDITH SCOTT CARELL JOHNSON, JD DIRECTOR	1.0	✓						0	0	0
(24) RICHARD B. JOHNSTON, JR., MD DIRECTOR	1.0	✓						0	0	0
(25) (SEE STATEMENT)										
1b Subtotal								33,832,870	0	4,490,797
c Total from continuation sheets to Part VII, Section A								335,746	0	24,112
d Total (add lines 1b and 1c)								34,168,616	0	4,514,909
2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization								5,266		

	Yes	No
3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	✓	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	✓	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>		✓

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.		
(A) Name and business address	(B) Description of services	(C) Compensation
(SEE STATEMENT)		
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization	484	

Form **990** (2021)

PUBLIC DISCLOSURE COPY

Form 990 (2021)

Page **9**

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII ☐

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
Contributions, Gifts, Grants, and Other Similar Amounts	1a	Federated campaigns	1a					
	b	Membership dues	1b					
	c	Fundraising events	1c	1,323,067				
	d	Related organizations	1d					
	e	Government grants (contributions)	1e	400,178,358				
	f	All other contributions, gifts, grants, and similar amounts not included above	1f	104,279,922				
	g	Noncash contributions included in lines 1a-1f	1g	\$ 13,445,785				
	h	Total. Add lines 1a-1f		505,781,347				
	Program Service Revenue							Business Code
2a		NET PATIENT SERVICE REVENUE		622110	5,356,272,513	5,343,090,846	13,181,667	
b		OTHER PROGRAM REVENUE		611310	261,393,730	227,791,490	33,602,240	
c		ACADEMIC AND RESEARCH REVENUE		611310	212,539,460	212,539,460		
d								
e								
f		All other program service revenue . .			0	0	0	
g		Total. Add lines 2a-2f			5,830,205,703			
Other Revenue	3	Investment income (including dividends, interest, and other similar amounts)			32,527,941	(5)	32,527,946	
	4	Income from investment of tax-exempt bond proceeds						
	5	Royalties			17,611,515		17,611,515	
	6a	Gross rents	(i) Real	7,943,130				
	b	Less: rental expenses	(ii) Personal					
	c	Rental income or (loss)		0				
	d	Net rental income or (loss)		2,982,608				2,982,608
	7a	Gross amount from sales of assets other than inventory	(i) Securities	527,163,687	(ii) Other	20,500		
	b	Less: cost or other basis and sales expenses . .		518,297,993	24,740			
	c	Gain or (loss)		8,865,694	(4,240)			
	d	Net gain or (loss)		8,861,455	8,861,455			
	8a	Gross income from fundraising events (not including \$ 1,323,067 of contributions reported on line 1c). See Part IV, line 18		153,957				
	b	Less: direct expenses		323,555				
	c	Net income or (loss) from fundraising events . .		(169,598)				(169,598)
	9a	Gross income from gaming activities. See Part IV, line 19		649,417				
	b	Less: direct expenses		499,212				
	c	Net income or (loss) from gaming activities . . .		150,205				150,205
	10a	Gross sales of inventory, less returns and allowances						
	b	Less: cost of goods sold						
	c	Net income or (loss) from sales of inventory . . .						
Miscellaneous Revenue				Business Code				
	11a	REVENUE FROM UNCONSOLIDATED ORGS		900099	15,348,939	15,348,939		
	b							
	c							
	d	All other revenue			0	0	0	
	e	Total. Add lines 11a-11d			15,348,939			
12	Total revenue. See instructions			6,413,300,115	5,798,770,735	46,783,902	61,964,131	

PUBLIC DISCLOSURE COPY

Form 990 (2021)

Page **10**

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX ☒

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.

	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	141,572,420	141,572,420		
2 Grants and other assistance to domestic individuals. See Part IV, line 22	34,295,235	34,295,235		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	9,795,543	9,795,543		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	26,650,372	9,524,008	15,772,113	1,354,251
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	230,084	230,084		
7 Other salaries and wages	2,694,954,749	2,397,004,830	290,862,096	7,087,823
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	86,935,620	73,806,538	12,773,146	355,936
9 Other employee benefits	328,018,988	278,482,982	48,193,059	1,342,947
10 Payroll taxes	167,542,459	142,241,698	24,614,844	685,917
11 Fees for services (nonemployees):				
a Management	4,696,286	2,094,607	2,601,679	
b Legal	10,155,483	3,345,409	6,801,784	8,290
c Accounting	1,737,438	458,042	1,279,396	
d Lobbying				
e Professional fundraising services. See Part IV, line 17	655,909			655,909
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schedule O.)	488,833,484	174,061,136	313,907,596	864,752
12 Advertising and promotion	17,821,590	5,050,323	12,745,470	25,797
13 Office expenses	148,666,129	109,841,228	35,776,832	3,048,069
14 Information technology	103,734,445	23,482,019	80,198,398	54,028
15 Royalties				
16 Occupancy	289,270,162	260,340,438	25,584,853	3,344,871
17 Travel	12,512,097	10,736,923	1,747,573	27,601
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	10,761,268	8,827,680	1,915,559	18,029
20 Interest	65,933,601	51,205,695	14,727,906	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	172,999,109	130,938,739	42,060,370	
23 Insurance	38,466,757	38,466,757		
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a DRUGS AND MEDICAL SUPPLIES	1,311,224,380	1,307,575,788	3,648,592	
b OTHER ACADEMIC AND RESEARCH	7,262,436	3,059,795	4,176,470	26,171
c TAXES (EXCLUDING UBI TAXES)	7,788,400	7,788,400		
d GIFTS AND COMMUNITY CONTRIBUTIONS	668,252	240,650	427,602	
e All other expenses	15,903,209	17,455,025	(1,611,914)	60,098
25 Total functional expenses. Add lines 1 through 24e	6,199,085,905	5,241,921,992	938,203,424	18,960,489
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

PUBLIC DISCLOSURE COPY

Form 990 (2021)

Page **11**

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X ☐

		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest-bearing	215,673,845	1	77,726,348
	2 Savings and temporary cash investments	649,041,881	2	592,656,867
	3 Pledges and grants receivable, net	108,251,184	3	134,252,521
	4 Accounts receivable, net	638,502,982	4	753,916,631
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0	5	0
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)	0	6	0
	7 Notes and loans receivable, net	2,610,278	7	2,650,887
	8 Inventories for sale or use	140,281,125	8	134,367,172
	9 Prepaid expenses and deferred charges	26,123,805	9	14,281,448
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	3,426,215,287		
	b Less: accumulated depreciation	901,589,700		
	11 Investments—publicly traded securities	2,470,175,398	10c	2,524,625,587
	12 Investments—other securities. See Part IV, line 11	1,122,286,008	11	1,179,249,525
	13 Investments—program-related. See Part IV, line 11	63,109,442	12	62,079,615
	14 Intangible assets	0	13	0
	15 Other assets. See Part IV, line 11	27,028,333	14	24,754,759
16 Total assets. Add lines 1 through 15 (must equal line 33)	7,252,767	15	5,443,308,715	
Liabilities	17 Accounts payable and accrued expenses	5,443,308,715	16	5,527,589,693
	18 Grants payable	1,005,605,267	17	939,548,391
	19 Deferred revenue		18	
	20 Tax-exempt bond liabilities	7,162,033	19	11,054,149
	21 Escrow or custodial account liability. Complete Part IV of Schedule D	699,979,893	20	770,180,383
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons	0	21	0
	23 Secured mortgages and notes payable to unrelated third parties	930,173,016	22	866,475,027
	24 Unsecured notes and loans payable to unrelated third parties	25,121,239	23	20,829,732
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D	1,044,887,126	24	999,233,564
	26 Total liabilities. Add lines 17 through 25	3,712,928,574	25	3,607,321,246
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here <input checked="" type="checkbox"/> and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions	1,505,823,954	27	1,651,837,983
	28 Net assets with donor restrictions	224,556,187	28	268,430,464
	Organizations that do not follow FASB ASC 958, check here <input type="checkbox"/> and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund		30	
	31 Retained earnings, endowment, accumulated income, or other funds		31	
	32 Total net assets or fund balances	1,730,380,141	32	1,920,268,447
33 Total liabilities and net assets/fund balances	5,443,308,715	33	5,527,589,693	

Form **990** (2021)

PUBLIC DISCLOSURE COPY

Form 990 (2021)

Page **12**

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI ☒

1	Total revenue (must equal Part VIII, column (A), line 12)	1	6,413,300,115
2	Total expenses (must equal Part IX, column (A), line 25)	2	6,199,085,905
3	Revenue less expenses. Subtract line 2 from line 1	3	214,214,210
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	1,730,380,141
5	Net unrealized gains (losses) on investments	5	(80,606,059)
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain on Schedule O)	9	56,280,155
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))	10	1,920,268,447

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII ☐

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		✓
b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	✓	
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.	✓	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	✓	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.	✓	

Form **990** (2021)

PUBLIC DISCLOSURE COPY

Part VII

Section B. Independent Contractors (continued)

(A) Name and business address	(B) Description of services	(C) Compensation
VANDERBILT UNIVERSITY, PMB 406310, 2301 VANDERBILT PLACE, NASHVILLE, TN 37240	VARIOUS SERVICES	175,845,639
CROSS COUNTRY STAFFING INC, 6551 PARK OF COMMERCE BLVD., BOCA RATON, FL 33487	TEMPORARY LABOR SERVICES	52,976,859
TRIMEDX INC, 5451 LAKEVIEW PKWY S DRIVE, INDIANAPOLIS, IN 46268	MEDICAL EQUIPMENT SERVICING	22,243,751
MESSER CONSTRUCTION CO, 230 GREAT CIRCLE RD, 218, NASHVILLE, TN 37228	CONSTRUCTION SERVICES	22,038,637
AMERICAN FOUNDATION FOR DONATION AND TRANSPLANTATION, 8154 FOREST HILL AVE, STE 3, RICHMOND, VA 23235	MEDICAL SERVICES	16,090,351

PUBLIC DISCLOSURE COPY

Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (Check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(25) SAMUEL E. LYNCH, DMD, DMSC ----- DIRECTOR	1.0 -----	✓						0	0	0
(26) ROBERT C. SCHIFF, JR., MD ----- DIRECTOR	1.0 -----	✓						0	0	0
(27) THOMAS J. SHERRARD, III, JD ----- DIRECTOR	1.0 -----	✓						0	0	0
(28) JOHN F. STEIN, MBA ----- DIRECTOR	1.0 -----	✓						0	0	0
(29) ALEXANDER C. TAYLOR ----- DIRECTOR (BEGINNING JULY 1, 2021)	1.0 -----	✓						0	0	0
(30) WILLIAM W. STEAD, MD ----- FORMER CHIEF STRATEGY OFFICER (ROLE ENDED DECEMBER 2020)	50.0 -----						✓	335,746	0	24,112

PUBLIC DISCLOSURE COPY

SCHEDULE A (Form 990)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Name of the organization

VANDERBILT UNIVERSITY MEDICAL CENTER

Employer identification number

35-2528741

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 ☐ A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990).)
- 3 ☒ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vii)**. (Complete Part II.)
- 9 ☐ An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: _____
- 10 ☐ An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
 - a ☐ **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
 - b ☐ **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
 - c ☐ **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
 - d ☐ **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
 - e ☐ Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
 - f Enter the number of supported organizations
 - g Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	(iv) Is the organization listed in your governing document?		(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
			Yes	No		
(A)						
(B)						
(C)						
(D)						
(E)						
Total						

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 11285F

Schedule A (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule A (Form 990) 2021

Page **2**

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	355,841,563	378,866,982	401,620,114	438,346,168	505,781,347	2,080,456,174
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
3 The value of services or facilities furnished by a governmental unit to the organization without charge						0
4 Total. Add lines 1 through 3	355,841,563	378,866,982	401,620,114	438,346,168	505,781,347	2,080,456,174
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						0
6 Public support. Subtract line 5 from line 4						2,080,456,174

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4	355,841,563	378,866,982	401,620,114	438,346,168	505,781,347	2,080,456,174
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	29,004,907	21,476,633	26,063,542	12,605,831	58,082,586	147,233,499
9 Net income from unrelated business activities, whether or not the business is regularly carried on	0	0	0	0	0	0
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	4,127,008	4,324,295	5,057,739	8,142,646	15,502,896	37,154,584
11 Total support. Add lines 7 through 10						2,264,844,257
12 Gross receipts from related activities, etc. (see instructions)					12	23,304,954,960
13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f))	14	91.86 %
15 Public support percentage from 2020 Schedule A, Part II, line 14	15	93.15 %
16a 33 1/3% support test—2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input checked="" type="checkbox"/>	
b 33 1/3% support test—2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
17a 10%-facts-and-circumstances test—2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
b 10%-facts-and-circumstances test—2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>	
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	<input type="checkbox"/>	

Schedule A (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule A (Form 990) 2021

Page **3****Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.
If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons . .						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here <input type="checkbox"/>						

Section C. Computation of Public Support Percentage

15 Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f))	15	%
16 Public support percentage from 2020 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2021 (line 10c, column (f), divided by line 13, column (f)) . . .	17	%
18 Investment income percentage from 2020 Schedule A, Part III, line 17	18	%
19a 33 1/3% support tests—2021. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization . . . <input type="checkbox"/>		
b 33 1/3% support tests—2020. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and stop here . The organization qualifies as a publicly supported organization . . . <input type="checkbox"/>		
20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . <input type="checkbox"/>		

Schedule A (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule A (Form 990) 2021

Page **4**

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

		Yes	No
1 Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>	1		
2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>	2		
3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer lines 3b and 3c below.</i>	3a		
b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>	3b		
c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>	3c		
4a Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.</i>	4a		
b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>	4b		
c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>	4c		
5a Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i>	5a		
b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
c Substitutions only. Was the substitution the result of an event beyond the organization's control?	5c		
6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>	6		
7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>	7		
8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? <i>If "Yes," complete Part I of Schedule L (Form 990).</i>	8		
9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>	9a		
b Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>	9b		
c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>	9c		
10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer line 10b below.</i>	10a		
b Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>	10b		

Schedule A (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule A (Form 990) 2021

Page **5**

Part IV Supporting Organizations (continued)

		Yes	No
11 Has the organization accepted a gift or contribution from any of the following persons?			
a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?			
	11a		
b A family member of a person described on line 11a above?			
	11b		
c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI .			
	11c		

Section B. Type I Supporting Organizations

		Yes	No
1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.			
	1		
2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.			
	2		

Section C. Type II Supporting Organizations

		Yes	No
1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).			
	1		

Section D. All Type III Supporting Organizations

		Yes	No
1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?			
	1		
2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).			
	2		
3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.			
	3		

Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
a	The organization satisfied the Activities Test. Complete line 2 below.		
b	The organization is the parent of each of its supported organizations. Complete line 3 below.		
c	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).		
2 Activities Test. Answer lines 2a and 2b below.			
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.		
	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.		
	2b		
3 Parent of Supported Organizations. Answer lines 3a and 3b below.			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI .		
	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.		
	3b		

PUBLIC DISCLOSURE COPY

Schedule A (Form 990) 2021

Page **6**

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

- 1** ☐ Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). **See instructions.** All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1	
2	Recoveries of prior-year distributions	2	
3	Other gross income (see instructions)	3	
4	Add lines 1 through 3.	4	
5	Depreciation and depletion	5	
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6	
7	Other expenses (see instructions)	7	
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8	
Section B—Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):		
a	Average monthly value of securities	1a	
b	Average monthly cash balances	1b	
c	Fair market value of other non-exempt-use assets	1c	
d	Total (add lines 1a, 1b, and 1c)	1d	
e	Discount claimed for blockage or other factors (<i>explain in detail in Part VI</i>):		
2	Acquisition indebtedness applicable to non-exempt-use assets	2	
3	Subtract line 2 from line 1d.	3	
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4	
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5	
6	Multiply line 5 by 0.035.	6	
7	Recoveries of prior-year distributions	7	
8	Minimum Asset Amount (add line 7 to line 6)	8	
Section C—Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1	
2	Enter 0.85 of line 1.	2	
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3	
4	Enter greater of line 2 or line 3.	4	
5	Income tax imposed in prior year	5	
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6	
7	<input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).		

Schedule A (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule A (Form 990) 2021

Page **7**

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Section D—Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required—provide details in Part VI)	5
6	Other distributions (describe in Part VI). See instructions.	6
7	Total annual distributions. Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.	8
9	Distributable amount for 2021 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required—explain in Part VI). See instructions.			
3 Excess distributions carryover, if any, to 2021			
a From 2016			
b From 2017			
c From 2018			
d From 2019			
e From 2020			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI . See instructions.			
6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI . See instructions.			
7 Excess distributions carryover to 2022. Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2017 . . .			
b Excess from 2018 . . .			
c Excess from 2019 . . .			
d Excess from 2020 . . .			
e Excess from 2021 . . .			

Schedule A (Form 990) 2021

PUBLIC DISCLOSURE COPY

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Return Reference - Identifier	Explanation
SCHEDULE A, PART II, LINE 10 -	THE AMOUNT REPORTED ON LINE 10 COMPRISES GROSS FUNDRAISING REVENUE OF \$153,957 AND REVENUE FROM UNCONSOLIDATED ORGANIZATIONS OF \$15,348,939.

PUBLIC DISCLOSURE COPY

Return Reference - Identifier	Explanation						
SCHEDULE A, PART II, LINE 10 - OTHER INCOME	Description	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	(1) UNCONSOLIDATED ORGS AND FUNDRAISING	4,127,008	4,324,295	5,057,739	8,142,646	15,502,896	37,154,584
	Total	4,127,008	4,324,295	5,057,739	8,142,646	15,502,896	37,154,584

SCHEDULE C
(Form 990)

Department of the Treasury
Internal Revenue Service

PUBLIC DISCLOSURE COPY
Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527
▶ **Complete if the organization is described below.** ▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2021

**Open to Public
Inspection**

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization VANDERBILT UNIVERSITY MEDICAL CENTER	Employer identification number 35-2528741
---------------------------------------------------------------------	-----------------------------------------------------

Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."
- 2 Political campaign activity expenditures. See instructions ▶ \$
- 3 Volunteer hours for political campaign activities. See instructions

Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? ☐ Yes ☐ No
- 4a Was a correction made? ☐ Yes ☐ No
- b If "Yes," describe in Part IV.

Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ▶ \$
- 4 Did the filing organization file **Form 1120-POL** for this year? ☐ Yes ☐ No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50084S

Schedule C (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule C (Form 990) 2021

Page **2**

Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).

- A** Check ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check ☐ if the filing organization checked box A and "limited control" provisions apply.

Limits on Lobbying Expenditures (The term "expenditures" means amounts paid or incurred.)		(a) Filing organization's totals	(b) Affiliated group totals												
1a	Total lobbying expenditures to influence public opinion (grassroots lobbying)														
b	Total lobbying expenditures to influence a legislative body (direct lobbying)	131,862													
c	Total lobbying expenditures (add lines 1a and 1b)	131,862													
d	Other exempt purpose expenditures	6,147,590,670													
e	Total exempt purpose expenditures (add lines 1c and 1d)	6,147,722,532													
f	Lobbying nontaxable amount. Enter the amount from the following table in both columns.	1,000,000													
	<table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th style="width:40%;">If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>	If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
g	Grassroots nontaxable amount (enter 25% of line 1f)	250,000													
h	Subtract line 1g from line 1a. If zero or less, enter -0-	0													
i	Subtract line 1f from line 1c. If zero or less, enter -0-	0													
j	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year?	<input type="checkbox"/> Yes <input type="checkbox"/> No													

4-Year Averaging Period Under Section 501(h)
 (Some organizations that made a section 501(h) election do not have to complete all of the five columns below.
 See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a Lobbying nontaxable amount	1,000,000	1,000,000	1,000,000	1,000,000	4,000,000
b Lobbying ceiling amount (150% of line 2a, column (e))					6,000,000
c Total lobbying expenditures	379,409	249,219	132,676	131,862	893,166
d Grassroots nontaxable amount	250,000	250,000	250,000	250,000	1,000,000
e Grassroots ceiling amount (150% of line 2d, column (e))					1,500,000
f Grassroots lobbying expenditures	0	0	0		0

Schedule C (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule C (Form 990) 2021

Page **3****Part II-B** Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.

	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers?			
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?			
c Media advertisements?			
d Mailings to members, legislators, or the public?			
e Publications, or published or broadcast statements?			
f Grants to other organizations for lobbying purposes?			
g Direct contact with legislators, their staffs, government officials, or a legislative body?			
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?			
i Other activities?			
j Total. Add lines 1c through 1i			
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?			
b If "Yes," enter the amount of any tax incurred under section 4912			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			

Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members?	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2	
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3	

Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
a Current year	2a	
b Carryover from last year	2b	
c Total	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5 Taxable amount of lobbying and political expenditures. See instructions	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

[SEE NEXT PAGE](#)

PUBLIC DISCLOSURE COPY

Part IV

Supplemental Information. Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE C, PART II-A, LINE 2 -	VUMC DULY FILED FEDERAL FORM 5768 ELECTING TO HAVE THE PROVISIONS OF 501(H) APPLY TO ITS TAX YEAR ENDING JUNE 30, 2015. THIS ELECTION WAS NOT REVOKED PRIOR TO VUMC'S TAX YEAR BEGINNING JULY 1, 2021.

**SCHEDULE D
(Form 990)**

Department of the Treasury
Internal Revenue Service

**PUBLIC DISCLOSURE COPY
Supplemental Financial Statements**

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Name of the organization

VANDERBILT UNIVERSITY MEDICAL CENTER

Employer identification number

35-2528741

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate value of contributions to (during year)		
3 Aggregate value of grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply). <input type="checkbox"/> Preservation of land for public use (for example, recreation or education) <input type="checkbox"/> Preservation of a historically important land area <input type="checkbox"/> Protection of natural habitat <input type="checkbox"/> Preservation of a certified historic structure <input type="checkbox"/> Preservation of open space	
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.	
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register	2d
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ►	
4 Number of states where property subject to conservation easement is located ►	
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?	<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ►	
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$	
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?	<input type="checkbox"/> Yes <input type="checkbox"/> No
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.	

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.	
b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:	
(i) Revenue included on Form 990, Part VIII, line 1	► \$ 20,730
(ii) Assets included in Form 990, Part X	► \$ 840,564
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:	
a Revenue included on Form 990, Part VIII, line 1	► \$
b Assets included in Form 990, Part X	► \$

PUBLIC DISCLOSURE COPY

Schedule D (Form 990) 2021

Page **2****Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

a ☒ Public exhibition

d ☐ Loan or exchange program

b ☐ Scholarly research

e ☐ Other _____

c ☐ Preservation for future generations

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☒ **Yes** ☐ **No**

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ **Yes** ☐ **No**

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
c Beginning balance	1c
d Additions during the year	1d
e Distributions during the year	1e
f Ending balance	1f

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability? ☐ **Yes** ☐ **No**

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII ☐

Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	212,061,255	159,065,950	141,833,236	122,002,502	97,918,225
b Contributions	27,282,435	24,390,084	15,676,038	17,463,426	18,514,911
c Net investment earnings, gains, and losses	(22,005,027)	32,876,965	5,609,226	6,206,602	8,271,392
d Grants or scholarships					
e Other expenditures for facilities and programs	5,522,348	4,271,744	4,052,550	3,839,294	2,702,026
f Administrative expenses					
g End of year balance	211,816,315	212,061,255	159,065,950	141,833,236	122,002,502

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ☒ 58.81 %

b Permanent endowment ☒ 37.30 %

c Term endowment ☒ 3.89 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations

(ii) Related organizations

	Yes	No
3a(i)		<input checked="" type="checkbox"/>
3a(ii)		<input checked="" type="checkbox"/>
3b		

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?

4 Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		44,229,876		44,229,876
b Buildings		1,303,473,955	400,974,713	902,499,242
c Leasehold improvements		154,486,165	47,523,041	106,963,124
d Equipment		894,309,348	269,537,178	624,772,170
e Other		1,029,715,943	183,554,768	846,161,175
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)				2,524,625,587

Schedule D (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule D (Form 990) 2021

Page **3**

Part VII Investments—Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely held equity interests		
(3) Other _____		
(A) _____		
(B) _____		
(C) _____		
(D) _____		
(E) _____		
(F) _____		
(G) _____		
(H) _____		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) . ▶		

Part VIII Investments—Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) . ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) <u>SHORT TERM LEASE LIABILITIES</u>	68,509,501
(3) <u>OPERATING LEASE LIABILITIES</u>	783,177,666
(4) <u>FAIR VALUE OF INTEREST RATE SWAP AGREEMENTS</u>	45,019,304
(5) <u>TENANT IMPROVEMENT ALLOWANCES</u>	45,000
(6) <u>ASSET RETIREMENT OBLIGATION</u>	6,970,621
(7) <u>SHARED SAVINGS PAYABLE</u>	6,447,184
(8) <u>NOTE PAYABLE TO RELATED ORGANIZATION</u>	88,970,899
(9) <u>OTHER NONCURRENT LIABILITIES</u>	93,389
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	999,233,564

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII . ☐

PUBLIC DISCLOSURE COPY

Schedule D (Form 990) 2021

Page **4**

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d		2e
3	Subtract line 2e from line 1		3
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b		4c
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d		2e
3	Subtract line 2e from line 1		3
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b		4c
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5

Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

[SEE STATEMENT](#)

PUBLIC DISCLOSURE COPY

Part XIII

Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference - Identifier	Explanation
SCHEDULE D, PART III, LINE 4 - COLLECTIONS OF ART - DESCRIPTION OF COLLECTIONS	VUMC MAINTAINS VARIOUS COLLECTIONS OF ART AND SIMILAR ASSETS. SUCH COLLECTIONS INCLUDE, BUT ARE NOT LIMITED TO, PAINTINGS, PHOTOGRAPHY, SCULPTURES AND OTHER SIMILAR ITEMS. ALL SUCH COLLECTIONS FURTHER VUMC'S EXEMPT PURPOSE BY PROVIDING CULTURAL, HISTORICAL, AND EDUCATIONAL OPPORTUNITIES TO VUMC STAFF AND PATIENTS AND THE COMMUNITY AT LARGE THROUGH EXHIBITS AND DISPLAYS.
SCHEDULE D, PART V, LINE 4 - INTENDED USES OF ENDOWMENT FUNDS	ENDOWMENT FUNDS ARE UTILIZED TO GENERATE EARNINGS AND SUBSEQUENT DISTRIBUTIONS FOR THE USE OF FUNDING MEDICAL RESEARCH, MEDICAL CHAIRS IN CLINICAL DEPARTMENTS, MEDICAL TRAINING FELLOWSHIPS, MEDICAL DIRECTORSHIPS, AND OTHER PROGRAMS CONSISTENT WITH THE MISSION OF THE INSTITUTION.

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

PUBLIC DISCLOSURE COPY

Statement of Activities Outside the United States

- **Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.**
 ► **Attach to Form 990.**
 ► **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the organization

VANDERBILT UNIVERSITY MEDICAL CENTER

Employer identification number

35-2528741

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- 1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ **Yes** ☐ **No**
- 2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1) CENTRAL AMERICA AND THE CARIBBEAN	0	0	SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES	N/A	15,108
(2) EAST ASIA AND THE PACIFIC	0	0	SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES	N/A	14,447
(3) EUROPE (INCLUDING ICELAND AND GREENLAND)	0	0	SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES	N/A	172,155
(4) MIDDLE EAST AND NORTH AFRICA	0	0	SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES	N/A	2,602
(5) NORTH AMERICA (CANADA & MEXICO ONLY)	0	0	SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES	N/A	53,770
(6) SOUTH AMERICA	0	0	SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES	N/A	711
(7) SOUTH ASIA	0	0	SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES	N/A	1,053
(8) SUB-SAHARAN AFRICA	0	0	SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES	N/A	19,704
(9) CENTRAL AMERICA AND THE CARIBBEAN	0	1	GRANTMAKING-SUBCONTRACTS	N/A	157,665
(10) EAST ASIA AND THE PACIFIC	0	0	GRANTMAKING-SUBCONTRACTS	N/A	57,177
(11) EUROPE (INCLUDING ICELAND AND GREENLAND)	0	1	GRANTMAKING-SUBCONTRACTS	N/A	653,697
(12) NORTH AMERICA (CANADA & MEXICO ONLY)	0	0	GRANTMAKING-SUBCONTRACTS	N/A	410,028
(13) RUSSIA AND NEIGHBORING STATES	0	0	GRANTMAKING-SUBCONTRACTS	N/A	9,720
(14) SOUTH AMERICA	0	5	GRANTMAKING-SUBCONTRACTS	N/A	1,720,111
(15) SUB-SAHARAN AFRICA	0	6	GRANTMAKING-SUBCONTRACTS	N/A	6,787,145
(16) CENTRAL AMERICA AND THE CARIBBEAN (SEE STATEMENT)	0	0	PROGRAM SERVICES	EDUCATION AND HEALTH-CARE	9,718
(17)					
3a Subtotal	0	13			10,084,811
b Total from continuation sheets to Part I	13	2,548			39,564,093
c Totals (add lines 3a and 3b)	13	2,561			49,648,904

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50082W

Schedule F (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule F (Form 990) 2021

Page **2**

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)			SUB-SAHARAN AFRICA	RESEARCH	1,515,165	WIRE		N/A	N/A
(2)			SUB-SAHARAN AFRICA	RESEARCH	13,100	WIRE		N/A	N/A
(3)			EUROPE (INCLUDING ICELAND AND GREENLAND)	RESEARCH	87,549	WIRE		N/A	N/A
(4)			EUROPE (INCLUDING ICELAND AND GREENLAND)	RESEARCH	229,266	WIRE		N/A	N/A
(5)			SUB-SAHARAN AFRICA	RESEARCH	365,989	WIRE		N/A	N/A
(6)			SOUTH AMERICA	RESEARCH	945,391	WIRE		N/A	N/A
(7)			SOUTH AMERICA	RESEARCH	89,331	WIRE		N/A	N/A
(8)			SOUTH AMERICA	RESEARCH	54,737	WIRE		N/A	N/A
(9)			SOUTH AMERICA	RESEARCH	126,478	EFT		N/A	N/A
(10)			RUSSIA AND NEIGHBORING STATES	RESEARCH	9,720	WIRE		N/A	N/A
(11)			CENTRAL AMERICA AND THE CARIBBEAN	RESEARCH	95,006	WIRE		N/A	N/A
(12)			NORTH AMERICA (CANADA & MEXICO ONLY)	RESEARCH	18,326	CHECK		N/A	N/A
(13)			SUB-SAHARAN AFRICA	RESEARCH	8,756	WIRE		N/A	N/A
(14)			SOUTH AMERICA	RESEARCH	403,400	WIRE		N/A	N/A
(15)			NORTH AMERICA (CANADA & MEXICO ONLY)	RESEARCH	175,027	WIRE		N/A	N/A
(16)			(SEE STATEMENT)						

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter . . . 37

3 Enter total number of other organizations or entities . . . 40

Schedule F (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule F (Form 990) 2021

Page **3**

Part III **Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 16.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Schedule F (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule F (Form 990) 2021

Page **4**

Part IV Foreign Forms

- 1** Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* ☐ Yes ☒ No
- 2** Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* ☐ Yes ☒ No
- 3** Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* ☐ Yes ☒ No
- 4** Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* ☐ Yes ☒ No
- 5** Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* ☐ Yes ☒ No
- 6** Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* ☐ Yes ☒ No

Schedule F (Form 990) 2021

PUBLIC DISCLOSURE COPY

Part I

Activities per Region (continued)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
(17) EAST ASIA AND THE PACIFIC	0	0	PROGRAM SERVICES	EDUCATION AND HEALTH-CARE	16,591
(18) EUROPE (INCLUDING ICELAND AND GREENLAND)	0	0	PROGRAM SERVICES	EDUCATION AND RESEARCH	87,352
(19) MIDDLE EAST AND NORTH AFRICA	0	0	PROGRAM SERVICES	EDUCATION AND RESEARCH	9,485
(20) NORTH AMERICA (CANADA & MEXICO ONLY)	0	0	PROGRAM SERVICES	EDUCATION	11,445
(21) SOUTH AMERICA	0	0	PROGRAM SERVICES	EDUCATION AND RESEARCH	36,754
(22) SOUTH ASIA	0	0	PROGRAM SERVICES	EDUCATION AND RESEARCH	9,629
(23) SUB-SAHARAN AFRICA	13	2,548	PROGRAM SERVICES	EDUCATION, HEALTH-CARE, RESEARCH	39,392,837

PUBLIC DISCLOSURE COPY

Part II

Grants and Other Assistance to Organizations or Entities Outside the United States (continued)

(a) Name of Organization	(b) IRS code section and EIN	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(16)		SUB-SAHARAN AFRICA	RESEARCH	91,003	WIRE		N/A	N/A
(17)		SUB-SAHARAN AFRICA	GENERAL	26,290	WIRE		N/A	N/A
(18)		CENTRAL AMERICA AND THE CARIBBEAN	RESEARCH	62,659	WIRE		N/A	N/A
(19)		NORTH AMERICA (CANADA & MEXICO ONLY)	RESEARCH	50,995	CHECK		N/A	N/A
(20)		EAST ASIA AND THE PACIFIC	RESEARCH	18,179	WIRE		N/A	N/A
(21)		SUB-SAHARAN AFRICA	GENERAL	61,984	WIRE		N/A	N/A
(22)		EAST ASIA AND THE PACIFIC	GENERAL	21,761	WIRE		N/A	N/A
(23)		EUROPE (INCLUDING ICELAND AND GREENLAND)	RESEARCH	28,902	WIRE		N/A	N/A
(24)		SUB-SAHARAN AFRICA	RESEARCH	11,058	WIRE		N/A	N/A
(25)		SUB-SAHARAN AFRICA	RESEARCH	161,102	WIRE		N/A	N/A
(26)		NORTH AMERICA (CANADA & MEXICO ONLY)	RESEARCH	35,726	CHECK		N/A	N/A
(27)		EUROPE (INCLUDING ICELAND AND GREENLAND)	RESEARCH	31,446	WIRE		N/A	N/A
(28)		EUROPE (INCLUDING ICELAND AND GREENLAND)	RESEARCH	166,405	WIRE		N/A	N/A
(29)		SUB-SAHARAN AFRICA	GENERAL	32,220	WIRE		N/A	N/A
(30)		SOUTH AMERICA	RESEARCH	28,284	WIRE		N/A	N/A
(31)		EUROPE (INCLUDING ICELAND AND GREENLAND)	RESEARCH	26,584	WIRE		N/A	N/A
(32)		EAST ASIA AND THE PACIFIC	RESEARCH	17,236	WIRE		N/A	N/A
(33)		NORTH AMERICA (CANADA & MEXICO ONLY)	RESEARCH	78,462	CHECK		N/A	N/A
(34)		SUB-SAHARAN AFRICA	RESEARCH	180,679	WIRE		N/A	N/A
(35)		SOUTH AMERICA	RESEARCH	72,489	WIRE		N/A	N/A
(36)		EUROPE (INCLUDING ICELAND AND GREENLAND)	RESEARCH	54,000	WIRE		N/A	N/A
(37)		SUB-SAHARAN AFRICA	GENERAL	12,420	WIRE		N/A	N/A
(38)		SUB-SAHARAN AFRICA	RESEARCH	6,869	WIRE		N/A	N/A
(39)		SUB-SAHARAN AFRICA	RESEARCH	32,191	WIRE		N/A	N/A
(40)		SUB-SAHARAN AFRICA	GENERAL	63,958	WIRE		N/A	N/A
(41)		EUROPE (INCLUDING ICELAND AND GREENLAND)	RESEARCH	20,736	WIRE		N/A	N/A
(42)		SUB-SAHARAN AFRICA	RESEARCH	268,855	WIRE		N/A	N/A
(43)		NORTH AMERICA (CANADA & MEXICO ONLY)	RESEARCH	51,493	CHECK		N/A	N/A
(44)		SUB-SAHARAN AFRICA	GENERAL	543,647	WIRE		N/A	N/A
(45)		SUB-SAHARAN AFRICA	GENERAL	16,767	WIRE		N/A	N/A
(46)		SUB-SAHARAN AFRICA	GENERAL	17,904	WIRE		N/A	N/A
(47)		SUB-SAHARAN AFRICA	GENERAL	23,236	WIRE		N/A	N/A
(48)		SUB-SAHARAN AFRICA	GENERAL	10,742	WIRE		N/A	N/A
(49)		SUB-SAHARAN AFRICA	GENERAL	16,354	WIRE		N/A	N/A

PUBLIC DISCLOSURE COPY

(a) Name of Organization	(b) IRS code section and EIN	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(50)		SUB-SAHARAN AFRICA	GENERAL	17,688	WIRE		N/A	N/A
(51)		SUB-SAHARAN AFRICA	GENERAL	10,753	WIRE		N/A	N/A
(52)		SUB-SAHARAN AFRICA	GENERAL	13,321	WIRE		N/A	N/A
(53)		SUB-SAHARAN AFRICA	GENERAL	17,983	WIRE		N/A	N/A
(54)		SUB-SAHARAN AFRICA	GENERAL	50,263	WIRE		N/A	N/A
(55)		SUB-SAHARAN AFRICA	GENERAL	94,252	WIRE		N/A	N/A
(56)		SUB-SAHARAN AFRICA	GENERAL	18,049	WIRE		N/A	N/A
(57)		SUB-SAHARAN AFRICA	GENERAL	56,056	WIRE		N/A	N/A
(58)		SUB-SAHARAN AFRICA	GENERAL	144,281	WIRE		N/A	N/A
(59)		SUB-SAHARAN AFRICA	GENERAL	10,927	WIRE		N/A	N/A
(60)		SUB-SAHARAN AFRICA	GENERAL	79,380	WIRE		N/A	N/A
(61)		SUB-SAHARAN AFRICA	GENERAL	185,794	WIRE		N/A	N/A
(62)		SUB-SAHARAN AFRICA	GENERAL	299,640	WIRE		N/A	N/A
(63)		SUB-SAHARAN AFRICA	GENERAL	68,516	WIRE		N/A	N/A
(64)		SUB-SAHARAN AFRICA	GENERAL	91,452	WIRE		N/A	N/A
(65)		SUB-SAHARAN AFRICA	GENERAL	660,908	WIRE		N/A	N/A
(66)		SUB-SAHARAN AFRICA	GENERAL	82,649	WIRE		N/A	N/A
(67)		SUB-SAHARAN AFRICA	GENERAL	78,209	WIRE		N/A	N/A
(68)		SUB-SAHARAN AFRICA	GENERAL	198,775	WIRE		N/A	N/A
(69)		SUB-SAHARAN AFRICA	GENERAL	75,896	WIRE		N/A	N/A
(70)		SUB-SAHARAN AFRICA	GENERAL	100,099	WIRE		N/A	N/A
(71)		SUB-SAHARAN AFRICA	GENERAL	215,552	WIRE		N/A	N/A
(72)		SUB-SAHARAN AFRICA	GENERAL	11,085	WIRE		N/A	N/A
(73)		SUB-SAHARAN AFRICA	GENERAL	252,293	WIRE		N/A	N/A
(74)		SUB-SAHARAN AFRICA	GENERAL	11,419	WIRE		N/A	N/A
(75)		SUB-SAHARAN AFRICA	GENERAL	250,366	WIRE		N/A	N/A
(76)		SUB-SAHARAN AFRICA	GENERAL	211,248	WIRE		N/A	N/A
(77)		SUB-SAHARAN AFRICA	GENERAL		N/A	445,892	MEDICAL SUPPLIES & EQUIPMENT	FMV

PUBLIC DISCLOSURE COPY

Part V

Supplemental Information. Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

Return Reference - Identifier	Explanation
SCHEDULE F, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS	<p>VANDERBILT UNIVERSITY MEDICAL CENTER MAINTAINS A FORMAL POLICY DEFINING ITS PROCEDURES FOR MONITORING THE USE OF SPONSORED FUNDS BY SUBRECIPIENTS LOCATED OUTSIDE OF THE UNITED STATES WHO ARE PERFORMING A PORTION OF A SPONSORED PROJECT EXTERNALLY AWARDED TO VANDERBILT UNIVERSITY MEDICAL CENTER. THE POLICY PROVIDES GUIDANCE TO ENSURE THAT SUBRECIPIENTS CONDUCT THEIR PORTIONS OF SPONSORED PROJECTS IN COMPLIANCE WITH LAWS, REGULATIONS, TERMS AND CONDITIONS OF AWARDS AND SUBAWARDS, AND THAT REIMBURSED COSTS INCURRED BY SUBRECIPIENTS ARE ALLOWED. THE POLICY ADDRESSES THE ROLES AND RESPONSIBILITIES OF CENTRAL OFFICES AND DEPARTMENTS OF THE MEDICAL CENTER AND DESCRIBES THE MONITORING PROCEDURES FOR EACH AREA.</p> <p>THE FULL TEXT OF VANDERBILT UNIVERSITY MEDICAL CENTER'S SUBRECIPIENT MONITORING GUIDELINES ARE AVAILABLE ONLINE AT THE FOLLOWING WEB ADDRESS:</p> <p>HTTPS://WWW.VUMC.ORG/ADMINISTRATORS-RESOURCE/POLICIES-PROCEDURES (PLEASE USE LOWERCASE TO ACCESS THE WEBSITE)</p>
SCHEDULE F, PART I, LINE 3 - METHOD USED TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS	<p>CENTRAL AMERICA AND THE CARIBBEAN -ACCRUAL EAST ASIA AND THE PACIFIC -ACCRUAL EUROPE (INCLUDING ICELAND AND GREENLAND) -ACCRUAL MIDDLE EAST AND NORTH AFRICA -ACCRUAL NORTH AMERICA (CANADA & MEXICO ONLY) -ACCRUAL RUSSIA AND NEIGHBORING STATES -ACCRUAL SOUTH AMERICA -ACCRUAL SOUTH ASIA -ACCRUAL SUB-SAHARAN AFRICA -ACCRUAL</p>
SCHEDULE F, PART II, LINE 1 - METHOD USED TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS	<p>CENTRAL AMERICA AND THE CARIBBEAN -ACCRUAL EAST ASIA AND THE PACIFIC -ACCRUAL EUROPE (INCLUDING ICELAND AND GREENLAND) -ACCRUAL NORTH AMERICA (CANADA & MEXICO ONLY) -ACCRUAL RUSSIA AND NEIGHBORING STATES -ACCRUAL SOUTH AMERICA -ACCRUAL SUB-SAHARAN AFRICA -ACCRUAL</p>

SCHEDULE G
(Form 990)

Department of the Treasury
Internal Revenue Service

PUBLIC DISCLOSURE COPY

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

▶ Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public
Inspection

Name of the organization

VANDERBILT UNIVERSITY MEDICAL CENTER

Employer identification number

35-2528741

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17.
Form 990-EZ filers are not required to complete this part.

- 1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- | | |
|------------------------------------------------------------------------|-----------------------------------------------------------------------------|
| a <input checked="" type="checkbox"/> Mail solicitations | e <input checked="" type="checkbox"/> Solicitation of non-government grants |
| b <input checked="" type="checkbox"/> Internet and email solicitations | f <input checked="" type="checkbox"/> Solicitation of government grants |
| c <input type="checkbox"/> Phone solicitations | g <input checked="" type="checkbox"/> Special fundraising events |
| d <input checked="" type="checkbox"/> In-person solicitations | |
- 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☒ Yes ☐ No
- b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1 MARKETTEAM LLC, 1200 ABERNATHY ROAD, NE SUITE 1600, ATLANTA, GA 30328	(SEE STATEMENT)		✓	3,992,670	637,909	3,354,761
2 PG CALC INC., 129 MOUNT AUBURN ST., CAMBRIDGE, MA 02138	(SEE STATEMENT)		✓	3,416,506	18,000	3,398,506
3						
4						
5						
6						
7						
8						
9						
10						
Total				7,409,176	655,909	6,753,267

- 3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

AL, AK, AZ, AR, CA, CO, CT, DE, DC, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO, MT, NE, NV,
NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY

PUBLIC DISCLOSURE COPY

Schedule G (Form 990) 2021

Page **2**

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1 <u>FRIENDS IN FASHION</u> (event type)	(b) Event #2 <u>CELEBRITY GOLF CLASSIC</u> (event type)	(c) Other events <u>9</u> (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1 Gross receipts	276,406	258,895	941,723	1,477,024
	2 Less: Contributions	214,236	252,895	855,936	1,323,067
	3 Gross income (line 1 minus line 2)	62,170	6,000	85,787	153,957
Direct Expenses	4 Cash prizes				0
	5 Noncash prizes				0
	6 Rent/facility costs			9,374	9,374
	7 Food and beverages		7,835	31,016	38,851
	8 Entertainment			3,754	3,754
	9 Other direct expenses	118,337	18,500	134,739	271,576
	10 Direct expense summary. Add lines 4 through 9 in column (d) ▶				323,555
	11 Net income summary. Subtract line 10 from line 3, column (d) ▶				(169,598)

Part III Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	1 Gross revenue			649,417	649,417
	2 Cash prizes				0
Direct Expenses	3 Noncash prizes			317,000	317,000
	4 Rent/facility costs				0
	5 Other direct expenses			182,212	182,212
	6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input checked="" type="checkbox"/> No	
	7 Direct expense summary. Add lines 2 through 5 in column (d) ▶				499,212
	8 Net gaming income summary. Subtract line 7 from line 1, column (d) ▶				150,205

9 Enter the state(s) in which the organization conducts gaming activities: TN

a Is the organization licensed to conduct gaming activities in each of these states? ☒ Yes ☐ No

b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? ☐ Yes ☒ No

b If "Yes," explain: _____

Schedule G (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule G (Form 990) 2021

Page 3

- 11 Does the organization conduct gaming activities with nonmembers? ☒ Yes ☐ No
- 12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☒ No
- 13 Indicate the percentage of gaming activity conducted in:
- | | | |
|-------------------------------|-----|-------|
| a The organization's facility | 13a | 100 % |
| b An outside facility | 13b | 0 % |
- 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ PATTERSON HARDEE AND BALLENTINE PC

Address ▶ 1889 GENERAL GEORGE PATTON DRIVE, SUITE 200, FRANKLIN, TN 37067

- 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☒ No
- b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$
- c If "Yes," enter name and address of the third party:

Name ▶

Address ▶

16 Gaming manager information:

Name ▶ JENNY STREAMS, DEVELOPMENT DIRECTOR

Gaming manager compensation ▶ \$ 18,800

Description of services provided ▶ MANAGER OF THE RAFFLE

☐ Director/officer

☒ Employee

☐ Independent contractor

17 Mandatory distributions:

- a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☒ No
- b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$

Part IV **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

SEE NEXT PAGE

PUBLIC DISCLOSURE COPY**Part IV**

Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Return Reference - Identifier	Explanation
SCHEDULE G, PART I, LINE 2B(II) - LINE 2B COLUMN (II) ACTIVITY 1	CONSULTING SERVICES RELATED TO FUNDRAISING
SCHEDULE G, PART I, LINE 2B(II) - LINE 2B COLUMN (II) ACTIVITY 2	CONSULTING SERVICES RELATED TO FUNDRAISING
SCHEDULE G, PART I, LINE 2B(V) - LINE 2B COLUMN (V) AMOUNT PAID TO FUNDRAISER LISTED IN COLUMN (I)	THE TOTAL AMOUNT PAID TO MARKETEAM, LLC WAS \$637,909, WHICH INCLUDES PROFESSIONAL FUNDRAISING FEES AND EXPENSES. THE CONTRACT BETWEEN VANDERBILT UNIVERSITY MEDICAL CENTER AND MARKETEAM, LLC CALLS FOR THE REIMBURSEMENT OF FUNDRAISING EXPENSES INCURRED BY MARKETEAM, LLC, SUCH AS PRINTING AND POSTAGE, WHICH ARE INVOICED SEPARATELY FROM PROFESSIONAL FUNDRAISING EXPENSES. MARKETEAM, LLC PROVIDES CONSULTING SERVICES FOR VANDERBILT UNIVERSITY MEDICAL CENTER'S OVERALL FUNDRAISING PROGRAM AND DOES NOT RAISE FUNDS FOR VANDERBILT UNIVERSITY MEDICAL CENTER OR HELP RAISE FUNDS FOR A SPECIFIC PURPOSE.
SCHEDULE G, PART I, LINE 2B(V) - LINE 2B COLUMN (V) AMOUNT PAID TO FUNDRAISER LISTED IN COLUMN (I)	THE TOTAL AMOUNT PAID TO PG CALC, INC. WAS \$18,000, WHICH INCLUDES PLANNED GIVING STRATEGIC CONSULTING AND TECHNICAL ASSISTANCE FEES. THE CONTRACT BETWEEN VANDERBILT UNIVERSITY MEDICAL CENTER AND PG CALC, INC. CALLS FOR THE REIMBURSEMENT OF FUNDRAISING EXPENSES INCURRED BY PG CALC, INC., SUCH AS PRINTING AND POSTAGE, WHICH ARE INVOICED SEPARATELY FROM PROFESSIONAL SERVICES. PG CALC, INC. PROVIDES CONSULTING SERVICES FOR VANDERBILT UNIVERSITY MEDICAL CENTER'S PLANNED GIVING PROGRAM AND DOES NOT RAISE FUNDS FOR VANDERBILT UNIVERSITY MEDICAL CENTER OR HELP RAISE FUNDS FOR A SPECIFIC PURPOSE.
SCHEDULE G, PART III - (C) - OTHER GAMING	ALL RAFFLE TICKETS WERE SOLD USING AN ONLINE PLATFORM HOSTED BY BUMP, INC. AND PROCEEDS WERE DIRECTLY DEPOSITED INTO A TRUST ACCOUNT AND HELD UNTIL THE RAFFLE CONCLUDED, THE WINNER WAS SELECTED, AND ALL RELATED EXPENSES WERE PAID. THE RAFFLE WAS A JOINT EFFORT BETWEEN VANDERBILT UNIVERSITY MEDICAL CENTER AND I AM SECOND WITH NET PROCEEDS SPLIT EQUALLY, WITH EACH ORGANIZATION RECEIVING \$150,205.

**SCHEDULE H
(Form 990)**

Department of the Treasury
Internal Revenue Service

**PUBLIC DISCLOSURE COPY
Hospitals**

- **Complete if the organization answered "Yes" on Form 990, Part IV, question 20.**
► **Attach to Form 990.**
► **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Name of the organization

VANDERBILT UNIVERSITY MEDICAL CENTER

Employer identification number

35 2528741

Part I Financial Assistance and Certain Other Community Benefits at Cost

	Yes	No
1a Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a	✓	
b If "Yes," was it a written policy?	✓	
2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year. <input type="checkbox"/> Applied uniformly to all hospital facilities <input checked="" type="checkbox"/> Applied uniformly to most hospital facilities <input type="checkbox"/> Generally tailored to individual hospital facilities		
3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.		
a Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing <i>free</i> care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: <input type="checkbox"/> 100% <input type="checkbox"/> 150% <input checked="" type="checkbox"/> 200% <input type="checkbox"/> Other _____%	✓	
b Did the organization use FPG as a factor in determining eligibility for providing <i>discounted</i> care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: <input type="checkbox"/> 200% <input checked="" type="checkbox"/> 250% <input type="checkbox"/> 300% <input type="checkbox"/> 350% <input type="checkbox"/> 400% <input type="checkbox"/> Other _____%	✓	
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.		
4 Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?	✓	
5a Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year?	✓	
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?	✓	
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?		✓
6a Did the organization prepare a community benefit report during the tax year?	✓	
b If "Yes," did the organization make it available to the public?	✓	

Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

7 Financial Assistance and Certain Other Community Benefits at Cost

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
Financial Assistance and Means-Tested Government Programs						
a Financial Assistance at cost (from Worksheet 1)			141,426,844		141,426,844	2.28
b Medicaid (from Worksheet 3, column a)			992,252,489	863,159,423	129,093,066	2.08
c Costs of other means-tested government programs (from Worksheet 3, column b)					0	0.00
d Total. Financial Assistance and Means-Tested Government Programs	0	0	1,133,679,333	863,159,423	270,519,910	4.36
Other Benefits						
e Community health improvement services and community benefit operations (from Worksheet 4)			6,296,562	137,985	6,158,577	0.10
f Health professions education (from Worksheet 5)			246,747,666	54,373,216	192,374,450	3.10
g Subsidized health services (from Worksheet 6)					0	0.00
h Research (from Worksheet 7)			875,745,233	740,795,513	134,949,720	2.18
i Cash and in-kind contributions for community benefit (from Worksheet 8)					0	0.00
j Total. Other Benefits	0	0	1,128,789,461	795,306,714	333,482,747	5.38
k Total. Add lines 7d and 7j	0	0	2,262,468,794	1,658,466,137	604,002,657	9.74

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50192T

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **2**

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense
1 Physical improvements and housing					0	0.00
2 Economic development					0	0.00
3 Community support					0	0.00
4 Environmental improvements					0	0.00
5 Leadership development and training for community members					0	0.00
6 Coalition building					0	0.00
7 Community health improvement advocacy					0	0.00
8 Workforce development					0	0.00
9 Other					0	0.00
10 Total	0	0	0	0	0	0.00

Part III Bad Debt, Medicare, & Collection Practices

Section A. Bad Debt Expense

		Yes	No
1 Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?	1	✓	
2 Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount	2	31,423,236	
3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit.	3	2,612,567	
4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.			

Section B. Medicare

5 Enter total revenue received from Medicare (including DSH and IME)	5	559,318,180	
6 Enter Medicare allowable costs of care relating to payments on line 5	6	842,808,260	
7 Subtract line 6 from line 5. This is the surplus (or shortfall)	7	(283,490,080)	
8 Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: <input type="checkbox"/> Cost accounting system <input checked="" type="checkbox"/> Cost to charge ratio <input type="checkbox"/> Other			

Section C. Collection Practices

9a Did the organization have a written debt collection policy during the tax year?	9a	✓	
b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI	9b	✓	

Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions)

(a) Name of entity	(b) Description of primary activity of entity	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %
1 VIP MIDSOUTH, LLC	PEDIATRIC CLINICS	65.02	0.00	34.98
2 SPRINGFIELD VIP REALTY, LLC	OWN REAL ESTATE USED AS MEDICAL FACILITY	49.00	0.00	51.00
3				
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **3**

Part V Facility Information

Section A. Hospital Facilities

(list in order of size, from largest to smallest—see instructions)

How many hospital facilities did the organization operate during the tax year? 6

Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)

	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	ER-other	Other (describe)	Facility reporting group
1 VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS 1211 22ND AVENUE SOUTH, NASHVILLE, TN 37212 WWW.VANDERBILTHEALTH.COM STATE LICENSE NO. : 0000000027	✓	✓	✓	✓		✓	✓			
2 VANDERBILT WILSON COUNTY HOSPITAL 1411 W. BADDOUR PARKWAY, LEBANON, TN 37087 HTTPS://VANDERBILTWILSONCOUNTYHOSPITAL.COM/ STATE LICENSE NO. : 00000137	✓	✓					✓			
3 VANDERBILT TULLAHOMA-HARTON HOSPITAL 1801 N JACKSON ST, TULLAHOMA, TN 37388 WWW.VANDERBILTTULLAHOMAHARTONHOSPITAL.COM STATE LICENSE NO. : 00000018	✓	✓					✓			
4 VANDERBILT BEDFORD HOSPITAL 835 US-231, SHELBYVILLE, TN 37160 HTTPS://WWW.VANDERBILTBEDFORDHOSPITAL.COM/ STATE LICENSE NO. : 00000002	✓	✓					✓			
5 VANDERBILT STALLWORTH REHABILITATION HOSPITAL 2201 CHILDREN'S WAY, NASHVILLE, TN 37212 WWW.VANDERBILTSTALLWORTHREHAB.COM STATE LICENSE NO. : 0000000141	✓									
6 TENNOVA HEALTHCARE - CLARKSVILLE 651 DUNLOP LN, CLARKSVILLE, TN 37040 HTTPS://WWW.TENNOVACLARKSVILLE.COM/ STATE LICENSE NO. : 00000090	✓	✓					✓			
7										
8										
9										
10										

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **4**

Part V Facility Information *(continued)*

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 1

		Yes	No
Community Health Needs Assessment			
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1		✓
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2		✓
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	✓	
If "Yes," indicate what the CHNA report describes (check all that apply):			
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility			
b <input checked="" type="checkbox"/> Demographics of the community			
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d <input checked="" type="checkbox"/> How data was obtained			
e <input checked="" type="checkbox"/> The significant health needs of the community			
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs			
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests			
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
j <input type="checkbox"/> Other (describe in Section C)			
4 Indicate the tax year the hospital facility last conducted a CHNA: 20 <u>19</u>			
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	✓	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	✓	
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C	6b		✓
7 Did the hospital facility make its CHNA report widely available to the public?	7	✓	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>(SEE STATEMENT)</u>			
b <input type="checkbox"/> Other website (list url): _____			
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility			
d <input type="checkbox"/> Other (describe in Section C)			
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	✓	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: 20 <u>19</u>			
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	✓	
a If "Yes," (list url): <u>(SEE STATEMENT)</u>			
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.			
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a		✓
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **5**

Part V Facility Information *(continued)*

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP:	13	✓	
a <input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>2</u> <u>0</u> <u>0</u> % and FPG family income limit for eligibility for discounted care of <u>2</u> <u>5</u> <u>0</u> %			
b <input type="checkbox"/> Income level other than FPG (describe in Section C)			
c <input type="checkbox"/> Asset level			
d <input checked="" type="checkbox"/> Medical indigency			
e <input checked="" type="checkbox"/> Insurance status			
f <input checked="" type="checkbox"/> Underinsurance status			
g <input type="checkbox"/> Residency			
h <input type="checkbox"/> Other (describe in Section C)			
14 Explained the basis for calculating amounts charged to patients?	14	✓	
15 Explained the method for applying for financial assistance?	15	✓	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
a <input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application			
b <input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
c <input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
d <input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
e <input type="checkbox"/> Other (describe in Section C)			
16 Was widely publicized within the community served by the hospital facility?	16	✓	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a <input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
b <input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
c <input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
d <input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e <input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f <input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
g <input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
h <input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i <input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations			
j <input checked="" type="checkbox"/> Other (describe in Section C)			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **6**

Part V Facility Information *(continued)*

Billing and Collections

Name of hospital facility or letter of facility reporting group VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS

		Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	✓	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a <input type="checkbox"/> Reporting to credit agency(ies)			
b <input type="checkbox"/> Selling an individual's debt to another party			
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d <input type="checkbox"/> Actions that require a legal or judicial process			
e <input type="checkbox"/> Other similar actions (describe in Section C)			
f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted			
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		✓
If "Yes," check all actions in which the hospital facility or a third party engaged:			
a <input type="checkbox"/> Reporting to credit agency(ies)			
b <input type="checkbox"/> Selling an individual's debt to another party			
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d <input type="checkbox"/> Actions that require a legal or judicial process			
e <input type="checkbox"/> Other similar actions (describe in Section C)			
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):			
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)			
c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)			
d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)			
e <input type="checkbox"/> Other (describe in Section C)			
f <input type="checkbox"/> None of these efforts were made			

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	✓	
If "No," indicate why:			
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions			
b <input type="checkbox"/> The hospital facility's policy was not in writing			
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d <input type="checkbox"/> Other (describe in Section C)			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **7**

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS

		Yes	No
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.			
a <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
b <input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
c <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
d <input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method			
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		✓
If "Yes," explain in Section C.			
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		✓
If "Yes," explain in Section C.			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Part V, Section C

Supplemental Information. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 3E - THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY	<p>THE SIGNIFICANT HEALTH NEEDS IDENTIFIED IN THE 2019 CHNA OF VANDERBILT UNIVERSITY MEDICAL CENTER (VUMC) ARE A PRIORITIZED DESCRIPTION OF THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY.</p> <p>THE 2019 PROCESS OF PRIORITIZING SIGNIFICANT HEALTH NEEDS INCLUDED SEVERAL PHASES. VUMC AND COLLABORATORS COLLECTED AND ANALYZED PRIMARY DATA FROM A BROAD ARRAY OF PARTNERS AND COMMUNITY MEMBERS. ADDITIONALLY, VUMC PULLED AND REVIEWED HUNDREDS OF INDICATORS FROM PUBLICLY AVAILABLE SECONDARY DATA. IN EACH OF THE THREE COUNTIES, THE CHNA COMMUNITIES SERVED (DAVIDSON, RUTHERFORD, AND WILLIAMSON COUNTIES), VUMC HELD A COMMUNITY SUMMIT, WHICH INCLUDED HOSPITAL LEADERSHIP, LOCAL HEALTH DEPARTMENTS, COMMUNITY LEADERS REPRESENTING SEVERAL SECTORS, COMMUNITY MEMBERS AS WELL AS INDIVIDUALS WHO PARTICIPATED IN INTERVIEWS AND LISTENING SESSIONS AS A PART OF THE CHNA PROCESS. VUMC ALSO CONDUCTED AN ENVIRONMENTAL SCAN IN EACH COUNTY. THE RESULTS OF VUMC'S DATA COLLECTION AND ANALYSIS WERE PRESENTED TO THE COMMUNITY, AND PARTICIPANTS WERE ASKED TO PRIORITIZE THEIR COMMUNITIES' MOST PRESSING HEALTH NEEDS THROUGH INTERACTIVE EXERCISES. THE NEEDS PRIORITIZED BY THE COMMUNITY WERE ADOPTED BY VUMC, AND EACH IS DESCRIBED AT LENGTH IN VUMC'S 2019 CHNA. THROUGH THIS CHNA PROCESS, THE COMMUNITY PRIORITIZED THE SIGNIFICANT HEALTH NEEDS OF MENTAL HEALTH AND SUBSTANCE ABUSE, ACCESS TO RESOURCES AND SERVICES, BASIC NEEDS AND SOCIAL DETERMINANTS, PREVENTION, AND EDUCATION.</p>

PUBLIC DISCLOSURE COPY

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 5 - INPUT FROM PERSONS WHO REPRESENT BROAD INTERESTS OF COMMUNITY SERVED	<p>Facility Name: Vanderbilt University Medical Center Hospitals</p> <p>Description: VUMC received input from people representing the broad interests of the community, including those with expertise in public health, through face-to-face interviews and community listening sessions. Interviews took place from February 2018 to May 2018. Listening sessions took place from June 2018 to September 2018. Community summits were held in the fall and winter of 2018 and into 2019.</p> <p>During the 2019 CHNA, VUMC identified leaders from public health, government, education, the faith community, private foundations, community organizations, and academia among others as interviewees. Interviewees were identified in collaboration with Ascension Saint Thomas and local health departments in each county and were selected based on their understanding of the broad interests of the community and marginalized populations. Interviewees also included health department directors from the community served, community physicians, public health researchers, and community-based organizations that have special knowledge and expertise in public health. Sixty-eight community leaders were interviewed with particular attention to marginalized, low-income, and minority populations.</p> <p>Organizations represented in the 2019 Davidson County interviews included Davidson County Metro Council, Nashville Organized for Action and Hope (NOAH), Metro Homeless Impact Division, Metropolitan Government, Nashville Mayor's Office, Meharry Medical College, 58th Legislative District Office, Ascension Saint Thomas, Vanderbilt University Medical Center, Tennessee Office for Refugees, Safety Net Consortium of Middle Tennessee, Salahadeen Center of Nashville, Mental Health Cooperative, Walk Bike Nashville, Sycamore Institute, PFLAG Nashville, Metro Nashville Public Schools, Metro Public Health Department, Interfaith Dental Clinic, Family & Children's Services, Matthew Walker Comprehensive Health Center, Nashville General Hospital, and First Presbyterian.</p> <p>Organizations represented in the 2019 Rutherford County Interviews included Middle Tennessee State University Center for Health & Human Services, Ascension Saint Thomas Rutherford, Rutherford District 13 Office, Nissan Diversity and Inclusion Committee, ATLAS, Murfreesboro Cold Patrol, Rutherford Opioid Taskforce, Middle Tennessee State University, First Baptist Church, Rutherford County EMS, St. Louise Clinic, Rutherford District 21 Office, Smyrna Senior Center, Narcotics Anonymous, Rutherford County Government Office, Veterans' Affairs, Journey Home, Primary Care and Hope Clinic of Rutherford County, Interfaith Dental Clinic, Matthew Walker Comprehensive Health Center - Smyrna, Rutherford County Health Department, and Rutherford County Police Department.</p> <p>Organizations represented in the 2019 Williamson County interviews included Franklin Tomorrow, Williamson County Schools, Fairview Mayor's Office, Williamson Medical Center, Franklin Special School District, Williamson County Public Library, Coordinated School Health, Department of Children's Services, Veterans' Affairs, Williamson County Juvenile Court, Williamson County Health Department, Franklin Mayor's Office, Williamson County Parks & Recreation, Mercy Clinic, Williamson County Anti-Drug Coalition, Franklin Housing Authority, and Graceworks.</p> <p>Populations served by these organizations include racial and ethnic minority groups, individuals seeking social services such as housing or food assistance, individuals seeking affordable healthcare, at-risk youth, those experiencing homelessness, Hispanic/Latinx communities, the medically marginalized, those experiencing mental illness, those with addiction, children, low-income individuals, minorities, marginalized communities, and other vulnerable populations.</p> <p>To better understand community members' opinions of the health needs present in 2019, VUMC held 13 focus groups. These focus groups were conducted across the three counties that represent the community served. The focus groups in Davidson County were held in collaboration with Ascension Saint Thomas as well as the Metro Public Health Department. In Davidson County, sessions were held at Salahadeen Center, Building Lives Foundation, Outreach Base, Elizabeth Park Center, Hartman Park, and Hadley Park. Populations served by these organizations include Muslim youth, people experiencing homelessness, older adults, African American populations, and Latinx populations.</p> <p>In 2019 VUMC held listening sessions that were coordinated with Ascension Saint Thomas and the Rutherford County Health Department. Recruitment was done in coordination with the host sites, which included First Baptist Church of Rutherford, Rutherford County Health Department, and Journey Home. These organizations primarily serve those experiencing homelessness, Latinx, African American, and older adult populations.</p> <p>For the 2019 CHNA in Williamson County, recruitment was done in collaboration with the Williamson County Health Department. Host sites include the Fairview Branch of the Public Library, Mercy Clinic, and the health department. Rural, uninsured/underinsured, and Latinx populations are served by these organizations. Both English and Spanish speakers were included in listening sessions in each county.</p>
SCHEDULE H, PART V, SECTION B, LINE 6A - CHNA CONDUCTED WITH ONE OR MORE OTHER HOSPITAL FACILITIES	<p>Facility Name: Vanderbilt University Medical Center Hospitals</p> <p>Description: For the 2019 CHNA, Vanderbilt University Medical Center conducted a community health needs assessment in partnership with its affiliated hospital, Vanderbilt Stallworth Rehabilitation Hospital.</p>
SCHEDULE H, PART V, SECTION B, LINE 7 - HOSPITAL FACILITY'S WEBSITE (LIST URL)	https://www.vumc.org/communityhealthimprovement/welcome-office-health-equitys-community-health-improvement-page
SCHEDULE H, PART V, SECTION B, LINE 10 - IF "YES", (LIST URL)	https://www.vumc.org/communityhealthimprovement/welcome-office-health-equitys-community-health-improvement-page

PUBLIC DISCLOSURE COPY

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 11 - HOW HOSPITAL FACILITY IS ADDRESSING NEEDS IDENTIFIED IN CHNA	<p>Facility Name: Vanderbilt University Medical Center Hospitals</p> <p>Description: Vanderbilt University Medical Center (VUMC) identified four significant health needs in the 2019 CHNA. The four significant health needs identified are - alphabetically - 1) Access to Resources and Services; 2) Basic Needs and Social Determinants; 3) Mental Health and Substance Abuse, and 4) Prevention and Education. VUMC addresses all four needs, with a detailed list of programs, investments, and services in the 2019 Implementation Strategy (IS). The 2019 Implementation Strategy includes 83 activities and programs. To date, we have identified 260 activities and programs.</p> <p>The Community Health Improvement Team released a Request for Proposals for community projects that addressed one or more of the CHNA priority areas, specifically requiring applicants to discuss how their proposal would promote health equity and address broader policy, environmental, or systems change. After a competitive review process with a committee of both academic and community reviewers, organizations were selected as recipients of these awards. The grantees received up to \$10,000 to carry out their work over 12 months. The Community Health Improvement team is currently planning for the sixth cycle of this mini-grant program. To date, the program has supported 38 community projects.</p> <p>The Community Health Improvement Team continues to support local health departments and health councils in all three counties in the development of their Community Health Improvement Plans (CHIP), which outline their strategies to address the health needs identified through the Community Health Needs Assessment. The team also participates in health and wellness council meetings to develop goals, objectives, and evaluation metrics for the CHIP. VUMC's involvement in this work allows the Community Health Improvement Team to bring VUMC resources to the community and align the CHNA priorities with the Community Health Improvement Plan objectives.</p> <p>In Davidson County, VUMC is involved in collaboratives focused on the four prioritized needs. The Safety Net Consortium of Middle Tennessee (SNC), which focused on access to, and quality of care for the uninsured continues to meet monthly and launched My Health Care Home, a web-based tool that facilitates finding and accessing federally qualified health centers, faith-based and charitable clinics that serve the under/uninsured. Leaders from the Office of Population Health, the Meharry-Vanderbilt Alliance, and the Office of Health Equity both participate in monthly SNC meetings.</p> <p>The Community Health Improvement Team is also active with the Healthy Nashville Leadership Council and the Associate Vice President Chairs this mayoral-appointed committee and continues to co-lead the Health Equity Workgroup. The workgroup's focus is to educate the community on topics related to addressing health inequities as well as strengthening capacity and advancing equity for minority-led non-profit organizations that are on the front lines of promoting health equity and well-being in vulnerable communities.</p> <p>Finally, VUMC's Office of Health Equity has increased its working knowledge of health equity by presenting Seeds of Equity training internally and externally. The team will have presented the Seeds of Equity training (created by the Healthy Nashville Leadership Council) 10 times during FY2022 to audiences of about 10 to 100 persons. While this training is specific to Nashville, VUMC Community Health Improvement Team is working with community partners in other counties of focus and Vanderbilt Wilson County Hospital to expand the reach of the training.</p> <p>VUMC staff has also participated in the opioid task force (currently known as WE CARE Coalition) spear-headed by Saint Thomas Rutherford, the Prevention Coalition for Success, and the Patterson Park Coalition. VUMC's Community Health Improvement team also participates in the Rutherford County Wellness Council.</p> <p>In Williamson County, VUMC's Community Health Improvement Team also participates in local community groups such as the anti-drug coalition, Franklin Justice, Equity Coalition, and the Williamson County Health Council, which promotes improvements in community health and equity. The VUMC Community Health Improvement Team has addressed the Williamson Health Council meeting to share the four priorities and data from the CHNA.</p>
SCHEDULE H, PART V, SECTION B, LINE 16A - FAP AVAILABLE WEBSITE	https://www.vanderbilthealth.com/information/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16B - FAP APPLICATION FORM WEBSITE	https://www.vanderbilthealth.com/information/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16C - PLAIN LANGUAGE FAP SUMMARY WEBSITE	https://www.vanderbilthealth.com/information/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16J - OTHER HOSPITAL PUBLICIZED FINANCIAL ASSISTANCE POLICY	<p>Facility Name: VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS</p> <p>Description: In addition to notification on the website, or patient request, VUMC patients are notified of available assistance under federal, state or local government programs or under the organization's charity care policy via signage posted in the patient care registration points including hospitals, emergency departments, and hospital based clinics; brochures available at registration points; and language included on all billing statements mailed to patients advising that VUMC has a financial assistance program if help is needed paying medical bills. Pre-admitting, registration, or billing personnel may refer uninsured or low income patients to financial counseling personnel to discuss qualifications for free or discounted care.</p>

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **4****Part V Facility Information** (continued)**Section B. Facility Policies and Practices**

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group VANDERBILT WILSON COUNTY HOSPITALLine number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 2

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1	✓
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2	✓
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	✓
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: 20 <u>21</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	✓
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	✓
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C	6b	✓
7 Did the hospital facility make its CHNA report widely available to the public?	7	✓
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>(SEE STATEMENT)</u>		
b <input type="checkbox"/> Other website (list url): _____		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	✓
9 Indicate the tax year the hospital facility last adopted an implementation strategy: 20 <u>21</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	✓
a If "Yes," (list url): <u>(SEE STATEMENT)</u>		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a	✓
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b	
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **5**

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group VANDERBILT WILSON COUNTY HOSPITAL

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP:	13	✓	
a <input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>2</u> <u>0</u> <u>0</u> % and FPG family income limit for eligibility for discounted care of <u>2</u> <u>5</u> <u>0</u> %			
b <input type="checkbox"/> Income level other than FPG (describe in Section C)			
c <input type="checkbox"/> Asset level			
d <input checked="" type="checkbox"/> Medical indigency			
e <input checked="" type="checkbox"/> Insurance status			
f <input checked="" type="checkbox"/> Underinsurance status			
g <input type="checkbox"/> Residency			
h <input type="checkbox"/> Other (describe in Section C)			
14 Explained the basis for calculating amounts charged to patients?	14	✓	
15 Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):	15	✓	
a <input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application			
b <input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
c <input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
d <input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
e <input type="checkbox"/> Other (describe in Section C)			
16 Was widely publicized within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply):	16	✓	
a <input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
b <input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
c <input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
d <input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e <input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f <input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
g <input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
h <input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i <input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations			
j <input checked="" type="checkbox"/> Other (describe in Section C)			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **6**

Part V Facility Information *(continued)*

Billing and Collections

Name of hospital facility or letter of facility reporting group VANDERBILT WILSON COUNTY HOSPITAL

		Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	✓	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a <input type="checkbox"/> Reporting to credit agency(ies)			
b <input type="checkbox"/> Selling an individual's debt to another party			
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d <input type="checkbox"/> Actions that require a legal or judicial process			
e <input type="checkbox"/> Other similar actions (describe in Section C)			
f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted			
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		✓
If "Yes," check all actions in which the hospital facility or a third party engaged:			
a <input type="checkbox"/> Reporting to credit agency(ies)			
b <input type="checkbox"/> Selling an individual's debt to another party			
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d <input type="checkbox"/> Actions that require a legal or judicial process			
e <input type="checkbox"/> Other similar actions (describe in Section C)			
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):			
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)			
c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)			
d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)			
e <input type="checkbox"/> Other (describe in Section C)			
f <input type="checkbox"/> None of these efforts were made			

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	✓	
If "No," indicate why:			
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions			
b <input type="checkbox"/> The hospital facility's policy was not in writing			
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d <input type="checkbox"/> Other (describe in Section C)			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **7**

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group VANDERBILT WILSON COUNTY HOSPITAL

		Yes	No
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.			
a <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
b <input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
c <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
d <input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method			
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		✓
If "Yes," explain in Section C.			
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		✓
If "Yes," explain in Section C.			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Part V, Section C

Supplemental Information. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 3E - THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY	<p>THE SIGNIFICANT HEALTH NEEDS IDENTIFIED IN THE 2022 CHNA OF VANDERBILT WILSON COUNTY HOSPITAL (VWCH) ARE A PRIORITIZED DESCRIPTION OF THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY, IDENTIFIED BY THE CHNA.</p> <p>THE 2022 PROCESS OF PRIORITIZING THE SIGNIFICANT NEEDS INCLUDED SEVERAL PHASES. VWCH COLLECTED AND ANALYZED PRIMARY DATA FROM A BROAD ARRAY OF PARTNERS AND COMMUNITY MEMBERS AS WELL AS CONDUCTED AN ENVIRONMENTAL SCAN. ADDITIONALLY, VWCH PULLED AND REVIEWED INDICATORS FROM PUBLICLY AVAILABLE SECONDARY DATA. IN COLLABORATION WITH THE LOCAL HEALTH DEPARTMENT AND HEALTH COUNCIL, VWCH CONVENED A SUBCOMMITTEE THAT INCLUDED HOSPITAL LEADERSHIP, THE LOCAL HEALTH DEPARTMENT, COMMUNITY LEADERS, AND COMMUNITY MEMBERS AS A PART OF THE CHNA PROCESS. THE RESULTS OF VWCH'S DATA COLLECTION AND ANALYSIS WERE PRESENTED TO THE HEALTH COUNCIL AND PARTICIPANTS WERE ASKED TO PRIORITIZE THEIR MOST PRESSING HEALTH NEEDS THROUGH INTERACTIVE EXERCISES AND A ELECTRONIC SURVEY THAT WAS PART OF THE PRIORITIZATION PROCESS. THE NEEDS PRIORITIZED BY THE COMMUNITIES WERE ADOPTED BY VWCH, AND EACH IS DESCRIBED AT LENGTH IN VWCH'S 2022 CHNA. THROUGH THIS CHNA PROCESS, THE COMMUNITY PRIORITIZED THE SIGNIFICANT HEALTH NEEDS OF MENTAL HEALTH AND SUBSTANCE ABUSE, ACCESS TO HEALTHCARE, HOUSING AND TRANSPORTATION, AND HEALTH LITERACY.</p>
SCHEDULE H, PART V, SECTION B, LINE 5 - INPUT FROM PERSONS WHO REPRESENT BROAD INTERESTS OF COMMUNITY SERVED	<p>Facility Name: Vanderbilt Wilson County Hospital</p> <p>Description: Input from people representing the broad interests of the community, including those with expertise in public health, was obtained through virtual and face-to-face interviews. Interviews took place from August 2021 to September 2021. In October 2021, the Wilson County Health Council facilitated meetings to prioritize the needs of Wilson County.</p> <p>For the 2022 CHNA, Vanderbilt Wilson County Hospital (VWCH) identified leaders from public health, government, education, the faith community, community organizations, and substance use providers among others as interviewees. Interviewees were identified in collaboration with the local health department and were selected based on their understanding of the broad interests of the community and marginalized populations. Interviewees also included the health department director from the community served, medical providers, and community-based organizations that have special knowledge and expertise in public health. Eleven community leaders were interviewed with particular attention to marginalized, low-income, and minority populations.</p> <p>Organizations represented in Wilson County interviews held in 2021 included Brooks House, Charis Health, DrugFree Wilco, Mt. Juliet Senior Center, Wilson County CASA, Wilson County Chamber of Commerce, Wilson County Health Department, Wilson County Mayor's Office, a member of the Latinx community, Wilson County Schools, and the Wilson County Sheriff's Office.</p> <p>Populations served by these organizations include racial and ethnic minority groups, individuals seeking social services such as housing or food assistance, individuals seeking affordable healthcare, at-risk youth, those experiencing homelessness, Hispanic and Latinx, the medically marginalized, those experiencing mental illness, those with addiction, children, low-income individuals, minorities, marginalized communities, and other vulnerable populations.</p> <p>To better understand community members' opinions of the health needs present in 2022, VWCH conducted forty-six community member interviews. The interviews were held at Compassionate Hands, Mt. Juliet Senior Center, and the Wilson County Health Department. Populations served by these organizations included people experiencing homelessness, older adults, and the Latinx community. Both English and Spanish speakers were included in the interviews.</p>
SCHEDULE H, PART V, SECTION B, LINE 7 - HOSPITAL FACILITY'S WEBSITE (LIST URL)	https://www.vumc.org/communityhealthimprovement/welcome-office-health-equitys-community-health-improvement-page
SCHEDULE H, PART V, SECTION B, LINE 10 - IF "YES", (LIST URL)	https://www.vumc.org/communityhealthimprovement/welcome-office-health-equitys-community-health-improvement-page

PUBLIC DISCLOSURE COPY

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 11 - HOW HOSPITAL FACILITY IS ADDRESSING NEEDS IDENTIFIED IN CHNA	<p>Facility Name: Vanderbilt Wilson County Hospital</p> <p>Description: Vanderbilt Wilson County Hospital (VWCH) identified four significant health needs in the 2022 CHNA. The four significant health needs identified are - alphabetically: 1) Access to Healthcare; 2) Health Literacy; 3), Housing and Transportation and 4) Mental Health and Substance Abuse. VWCH addresses all four needs, with a detailed list of programs and services in the 2022 Implementation Strategy (IS). The 2022 Implementation Strategy includes 57 activities and programs.</p> <p>The Community Health Improvement Team released a Request for Proposals for community projects that addressed one or more of the CHNA priority areas, specifically requiring applicants to discuss how their proposal would promote health equity and address broader policy, environmental, or systems change. After a competitive review process with a committee of both academic and community reviewers, organizations were selected as recipients of these awards. The grantees received up to \$10,000 to carry out their work over 12 months. The Community Health Improvement team is currently planning for the sixth cycle of this mini-grant program. To date, the program has supported 38 community projects.</p> <p>The Community Health Improvement Team continues to support the local health department and health council in the development of their Community Health Improvement Plans (CHIP), which outline their strategies to address the health needs identified through the Community Health Needs Assessment. VWCH's involvement in this work allows the Community Health Improvement Team to bring VWCH resources to the community and align the CHNA priorities with the Community Health Improvement Plan objectives.</p> <p>Finally, VUMC's Office of Health Equity has increased its working knowledge of health equity by presenting Seeds of Equity training internally and externally. The team will have presented the Seeds of Equity training (created by the Healthy Nashville Leadership Council) 10 times during FY2022 to audiences of about 10 to 100 persons. While this training is specific to Nashville, VUMC Community Health Improvement Team is working with community partners in other counties of focus and VWCH to expand the reach of the training.</p>
SCHEDULE H, PART V, SECTION B, LINE 16A - FAP AVAILABLE WEBSITE	https://www.vanderbilthealth.com/information/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16B - FAP APPLICATION FORM WEBSITE	https://www.vanderbilthealth.com/information/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16C - PLAIN LANGUAGE FAP SUMMARY WEBSITE	https://www.vanderbilthealth.com/information/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16J - OTHER WAYS HOSPITAL PUBLICIZED FINANCIAL ASSISTANCE POLICY	<p>Facility Name: Vanderbilt Wilson County Hospital</p> <p>Description: In addition to notification on the website, or patient request, VWCH patients are notified of available assistance under federal, state or local government programs or under the organization's charity care policy via signage posted in the patient care registration points including hospitals, emergency departments, and hospital based clinics; brochures available at registration points; and language included on all billing statements mailed to patients advising that VWCH has a financial assistance program if help is needed paying medical bills. Pre-admitting, registration, or billing personnel may refer uninsured or low income patients to financial counseling personnel to discuss qualifications for free or discounted care.</p>

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **4**

Part V Facility Information *(continued)*

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group VANDERBILT TULLAHOMA-HARTON HOSPITAL

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 3

		Yes	No
Community Health Needs Assessment			
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1		✓
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2	✓	
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3		✓
If "Yes," indicate what the CHNA report describes (check all that apply):			
a <input type="checkbox"/> A definition of the community served by the hospital facility			
b <input type="checkbox"/> Demographics of the community			
c <input type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community			
d <input type="checkbox"/> How data was obtained			
e <input type="checkbox"/> The significant health needs of the community			
f <input type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups			
g <input type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs			
h <input type="checkbox"/> The process for consulting with persons representing the community's interests			
i <input type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)			
j <input type="checkbox"/> Other (describe in Section C)			
4 Indicate the tax year the hospital facility last conducted a CHNA: 20__			
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5		
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a		
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C	6b		
7 Did the hospital facility make its CHNA report widely available to the public?	7		
If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
a <input type="checkbox"/> Hospital facility's website (list url): _____			
b <input type="checkbox"/> Other website (list url): _____			
c <input type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility			
d <input type="checkbox"/> Other (describe in Section C)			
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8		
9 Indicate the tax year the hospital facility last adopted an implementation strategy: 20__			
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	10		
a If "Yes," (list url): _____			
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b		
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.			
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a		✓
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b		
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$			

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **5**

Part V Facility Information *(continued)*

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group VANDERBILT TULLAHOMA-HARTON HOSPITAL

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP:	13	✓	
a <input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>2</u> <u>0</u> <u>0</u> % and FPG family income limit for eligibility for discounted care of <u>2</u> <u>5</u> <u>0</u> %			
b <input type="checkbox"/> Income level other than FPG (describe in Section C)			
c <input type="checkbox"/> Asset level			
d <input checked="" type="checkbox"/> Medical indigency			
e <input checked="" type="checkbox"/> Insurance status			
f <input checked="" type="checkbox"/> Underinsurance status			
g <input type="checkbox"/> Residency			
h <input type="checkbox"/> Other (describe in Section C)			
14 Explained the basis for calculating amounts charged to patients?	14	✓	
15 Explained the method for applying for financial assistance?	15	✓	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
a <input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application			
b <input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
c <input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
d <input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
e <input type="checkbox"/> Other (describe in Section C)			
16 Was widely publicized within the community served by the hospital facility?	16	✓	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a <input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
b <input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
c <input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
d <input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e <input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f <input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
g <input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
h <input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i <input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations			
j <input checked="" type="checkbox"/> Other (describe in Section C)			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **6**

Part V Facility Information *(continued)*

Billing and Collections

Name of hospital facility or letter of facility reporting group VANDERBILT TULLAHOMA-HARTON HOSPITAL

		Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	✓	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a <input type="checkbox"/> Reporting to credit agency(ies)			
b <input type="checkbox"/> Selling an individual's debt to another party			
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d <input type="checkbox"/> Actions that require a legal or judicial process			
e <input type="checkbox"/> Other similar actions (describe in Section C)			
f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted			
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		✓
If "Yes," check all actions in which the hospital facility or a third party engaged:			
a <input type="checkbox"/> Reporting to credit agency(ies)			
b <input type="checkbox"/> Selling an individual's debt to another party			
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d <input type="checkbox"/> Actions that require a legal or judicial process			
e <input type="checkbox"/> Other similar actions (describe in Section C)			
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):			
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)			
c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)			
d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)			
e <input type="checkbox"/> Other (describe in Section C)			
f <input type="checkbox"/> None of these efforts were made			

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	✓	
If "No," indicate why:			
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions			
b <input type="checkbox"/> The hospital facility's policy was not in writing			
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d <input type="checkbox"/> Other (describe in Section C)			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **7**

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group VANDERBILT TULLAHOMA-HARTON HOSPITAL

		Yes	No
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.			
a <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
b <input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
c <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
d <input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method			
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		✓
If "Yes," explain in Section C.			
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		✓
If "Yes," explain in Section C.			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY**Part V, Section C**

Supplemental Information. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 2 - ACQUIRED OR PLACED IN SERVICE AS A TAX EXEMPT HOSPITAL	ON JANUARY 1, 2021, VANDERBILT UNIVERSITY MEDICAL CENTER ACQUIRED THE ASSETS AND OPERATIONS OF VANDERBILT TULLAHOMA-HARTON HOSPITAL (FORMERLY TENNOVA HEALTHCARE-HARTON, STATE LICENSE 00000018), A 135-BED FACILITY, FROM SUBSIDIARIES OF COMMUNITY HEALTH SYSTEMS, INC.
SCHEDULE H, PART V, SECTION B, LINE 16A - FAP AVAILABLE WEBSITE	https://www.vanderbilthealth.com/information/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16B - FAP APPLICATION FORM WEBSITE	https://www.vanderbilthealth.com/information/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16C - PLAIN LANGUAGE FAP SUMMARY WEBSITE	https://www.vanderbilthealth.com/information/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16J - OTHER WAYS HOSPITAL PUBLICIZED FINANCIAL ASSISTANCE POLICY	<p>Facility Name: Vanderbilt Tullahoma-Harton Hospital</p> <p>Description: In addition to notification on the website, or patient request, Vanderbilt Tullahoma-Harton Hospital ("VTHH") patients are notified of available assistance under federal, state or local government programs or under the organization's charity care policy via signage posted in the patient care registration points including hospitals, emergency departments, and hospital based clinics; brochures available at registration points; and language included on all billing statements mailed to patients advising that VTHH has a financial assistance program if help is needed paying medical bills. Pre-admitting, registration, or billing personnel may refer uninsured or low income patients to financial counseling personnel to discuss qualifications for free or discounted care.</p>

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **4****Part V Facility Information** (continued)**Section B. Facility Policies and Practices**

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group VANDERBILT BEDFORD HOSPITALLine number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 4

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1	✓
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2	✓
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	✓
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input type="checkbox"/> A definition of the community served by the hospital facility		
b <input type="checkbox"/> Demographics of the community		
c <input type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input type="checkbox"/> How data was obtained		
e <input type="checkbox"/> The significant health needs of the community		
f <input type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: 20 ____		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C	6b	
7 Did the hospital facility make its CHNA report widely available to the public?	7	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input type="checkbox"/> Hospital facility's website (list url): _____		
b <input type="checkbox"/> Other website (list url): _____		
c <input type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: 20 ____		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	
a If "Yes," (list url): _____		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a	✓
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b	
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **5**

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group VANDERBILT BEDFORD HOSPITAL

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP:	13	✓	
a <input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>2</u> <u>0</u> <u>0</u> % and FPG family income limit for eligibility for discounted care of <u>2</u> <u>5</u> <u>0</u> %			
b <input type="checkbox"/> Income level other than FPG (describe in Section C)			
c <input type="checkbox"/> Asset level			
d <input checked="" type="checkbox"/> Medical indigency			
e <input checked="" type="checkbox"/> Insurance status			
f <input checked="" type="checkbox"/> Underinsurance status			
g <input type="checkbox"/> Residency			
h <input type="checkbox"/> Other (describe in Section C)			
14 Explained the basis for calculating amounts charged to patients?	14	✓	
15 Explained the method for applying for financial assistance?	15	✓	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
a <input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application			
b <input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
c <input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
d <input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
e <input type="checkbox"/> Other (describe in Section C)			
16 Was widely publicized within the community served by the hospital facility?	16	✓	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a <input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
b <input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
c <input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
d <input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e <input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f <input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
g <input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
h <input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i <input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations			
j <input checked="" type="checkbox"/> Other (describe in Section C)			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **6**

Part V Facility Information *(continued)*

Billing and Collections

Name of hospital facility or letter of facility reporting group VANDERBILT BEDFORD HOSPITAL

		Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	✓	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a <input type="checkbox"/> Reporting to credit agency(ies)			
b <input type="checkbox"/> Selling an individual's debt to another party			
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d <input type="checkbox"/> Actions that require a legal or judicial process			
e <input type="checkbox"/> Other similar actions (describe in Section C)			
f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted			
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		✓
If "Yes," check all actions in which the hospital facility or a third party engaged:			
a <input type="checkbox"/> Reporting to credit agency(ies)			
b <input type="checkbox"/> Selling an individual's debt to another party			
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d <input type="checkbox"/> Actions that require a legal or judicial process			
e <input type="checkbox"/> Other similar actions (describe in Section C)			
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):			
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)			
c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)			
d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)			
e <input type="checkbox"/> Other (describe in Section C)			
f <input type="checkbox"/> None of these efforts were made			

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	✓	
If "No," indicate why:			
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions			
b <input type="checkbox"/> The hospital facility's policy was not in writing			
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d <input type="checkbox"/> Other (describe in Section C)			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **7**

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group VANDERBILT BEDFORD HOSPITAL

		Yes	No
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.			
a <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
b <input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
c <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
d <input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method			
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		✓
If "Yes," explain in Section C.			
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		✓
If "Yes," explain in Section C.			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY**Part V, Section C**

Supplemental Information. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 2 - ACQUIRED OR PLACED IN SERVICE AS A TAX EXEMPT HOSPITAL	ON JANUARY 1, 2021, VANDERBILT UNIVERSITY MEDICAL CENTER ACQUIRED THE ASSETS AND OPERATIONS OF VANDERBILT BEDFORD HOSPITAL (FORMERLY TENNOVA HEALTHCARE-SHELBYVILLE, STATE LICENSE 00000002), A 60-BED FACILITY, FROM SUBSIDIARIES OF COMMUNITY HEALTH SYSTEMS, INC.
SCHEDULE H, PART V, SECTION B, LINE 16A - FAP AVAILABLE WEBSITE	https://www.vanderbilthealth.com/information/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16B - FAP APPLICATION FORM WEBSITE	https://www.vanderbilthealth.com/information/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16C - PLAIN LANGUAGE FAP SUMMARY WEBSITE	https://www.vanderbilthealth.com/information/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16J - OTHER WAYS HOSPITAL PUBLICIZED FINANCIAL ASSISTANCE POLICY	<p>Facility Name: Vanderbilt Bedford Hospital</p> <p>Description: In addition to notification on the website, or patient request, Vanderbilt Bedford Hospital ("VBCH") patients are notified of available assistance under federal, state or local government programs or under the organization's charity care policy via signage posted in the patient care registration points including hospitals, emergency departments, and hospital based clinics; brochures available at registration points; and language included on all billing statements mailed to patients advising that VBCH has a financial assistance program if help is needed paying medical bills. Pre-admitting, registration, or billing personnel may refer uninsured or low income patients to financial counseling personnel to discuss qualifications for free or discounted care.</p>

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **4****Part V Facility Information** (continued)**Section B. Facility Policies and Practices**

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group VANDERBILT STALLWORTH REHABILITATION HOSPITALLine number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 5

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1	✓
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2	✓
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	✓
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: 20 <u>19</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	✓
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	✓
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C	6b	✓
7 Did the hospital facility make its CHNA report widely available to the public?	7	✓
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>(SEE STATEMENT)</u>		
b <input type="checkbox"/> Other website (list url): _____		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	✓
9 Indicate the tax year the hospital facility last adopted an implementation strategy: 20 <u>19</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	✓
a If "Yes," (list url): <u>(SEE STATEMENT)</u>		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a	✓
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b	
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **5**

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group VANDERBILT STALLWORTH REHABILITATION HOSPITAL

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP:	13	✓	
a <input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>2</u> <u>0</u> <u>0</u> % and FPG family income limit for eligibility for discounted care of <u>4</u> <u>0</u> <u>0</u> %			
b <input type="checkbox"/> Income level other than FPG (describe in Section C)			
c <input type="checkbox"/> Asset level			
d <input checked="" type="checkbox"/> Medical indigency			
e <input checked="" type="checkbox"/> Insurance status			
f <input type="checkbox"/> Underinsurance status			
g <input type="checkbox"/> Residency			
h <input type="checkbox"/> Other (describe in Section C)			
14 Explained the basis for calculating amounts charged to patients?	14	✓	
15 Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):	15	✓	
a <input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application			
b <input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
c <input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
d <input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
e <input type="checkbox"/> Other (describe in Section C)			
16 Was widely publicized within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply):	16	✓	
a <input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
b <input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
c <input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
d <input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e <input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f <input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
g <input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
h <input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i <input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations			
j <input checked="" type="checkbox"/> Other (describe in Section C)			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **6**

Part V Facility Information *(continued)*

Billing and Collections

Name of hospital facility or letter of facility reporting group VANDERBILT STALLWORTH REHABILITATION HOSPITAL

		Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	✓	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a <input type="checkbox"/> Reporting to credit agency(ies)			
b <input type="checkbox"/> Selling an individual's debt to another party			
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d <input type="checkbox"/> Actions that require a legal or judicial process			
e <input type="checkbox"/> Other similar actions (describe in Section C)			
f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted			
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		✓
If "Yes," check all actions in which the hospital facility or a third party engaged:			
a <input type="checkbox"/> Reporting to credit agency(ies)			
b <input type="checkbox"/> Selling an individual's debt to another party			
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d <input type="checkbox"/> Actions that require a legal or judicial process			
e <input type="checkbox"/> Other similar actions (describe in Section C)			
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):			
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)			
c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)			
d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)			
e <input type="checkbox"/> Other (describe in Section C)			
f <input type="checkbox"/> None of these efforts were made			

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	✓	
If "No," indicate why:			
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions			
b <input type="checkbox"/> The hospital facility's policy was not in writing			
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d <input type="checkbox"/> Other (describe in Section C)			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **7**

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group VANDERBILT STALLWORTH REHABILITATION HOSPITAL

		Yes	No
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.			
a <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
b <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
c <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
d <input checked="" type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method			
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		✓
If "Yes," explain in Section C.			
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		✓
If "Yes," explain in Section C.			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Part V, Section C

Supplemental Information. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 3E - THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY	<p>THE SIGNIFICANT HEALTH NEEDS IDENTIFIED IN THE 2019 CHNA OF VANDERBILT STALLWORTH REHABILITATION HOSPITAL (STALLWORTH) ARE A PRIORITIZED DESCRIPTION OF THE SIGNIFICANT HEALTH NEEDS OF THE COMMUNITY, IDENTIFIED BY THE CHNA.</p> <p>THE 2019 PROCESS OF PRIORITIZING SIGNIFICANT HEALTH NEEDS INCLUDED SEVERAL PHASES. STALLWORTH AND COLLABORATORS COLLECTED AND ANALYZED PRIMARY DATA FROM A BROAD ARRAY OF PARTNERS AND COMMUNITY MEMBERS. ADDITIONALLY, STALLWORTH PULLED AND REVIEWED HUNDREDS OF INDICATORS FROM PUBLICLY AVAILABLE SECONDARY DATA. IN EACH OF THE THREE COUNTIES, THE CHNA COMMUNITIES SERVED (DAVIDSON, RUTHERFORD, AND WILLIAMSON COUNTIES), STALLWORTH HELD A COMMUNITY SUMMIT, WHICH INCLUDED HOSPITAL LEADERSHIP, LOCAL HEALTH DEPARTMENTS, COMMUNITY LEADERS REPRESENTING SEVERAL SECTORS, COMMUNITY MEMBERS AS WELL AS INDIVIDUALS WHO PARTICIPATED IN INTERVIEWS AND LISTENING SESSIONS AS A PART OF THE CHNA PROCESS. STALLWORTH ALSO CONDUCTED AN ENVIRONMENTAL SCAN IN EACH COUNTY. THE RESULTS OF STALLWORTH'S DATA COLLECTION AND ANALYSIS WERE PRESENTED TO THE COMMUNITY, AND PARTICIPANTS WERE ASKED TO PRIORITIZE THEIR COMMUNITIES' MOST PRESSING HEALTH NEEDS THROUGH INTERACTIVE EXERCISES. THE NEEDS PRIORITIZED BY THE COMMUNITY WERE ADOPTED BY VUMC AND STALLWORTH, AND EACH IS DESCRIBED AT LENGTH IN VUMC'S 2019 CHNA. THROUGH THIS CHNA PROCESS, THE COMMUNITY PRIORITIZED THE SIGNIFICANT HEALTH NEEDS OF MENTAL HEALTH AND SUBSTANCE ABUSE, ACCESS TO RESOURCES AND SERVICES, BASIC NEEDS AND SOCIAL DETERMINANTS, PREVENTION, AND EDUCATION.</p>

PUBLIC DISCLOSURE COPY

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 5 - INPUT FROM PERSONS WHO REPRESENT BROAD INTERESTS OF COMMUNITY SERVED	<p>Facility Name: Vanderbilt Stallworth Rehabilitation Hospital</p> <p>Description: Input from people representing the broad interests of the community, including those with expertise in public health, was obtained through face-to-face interviews and community listening sessions. Interviews took place from February 2018 to May 2018. Listening sessions took place from June 2018 to September 2018. Community summits were held in the fall and winter of 2018 and into 2019.</p> <p>For the 2019 CHNA, Stallworth identified leaders from public health, government, education, the faith community, private foundations, community organizations, and academia among others as interviewees. Interviewees were identified in collaboration with local health departments in each county and were selected based on their understanding of the broad interests of the community and underserved populations. Interviewees also included health department directors from the community served, community physicians, public health researchers, and community-based organizations that have special knowledge and expertise in public health. Sixty-eight community leaders were interviewed with particular attention to marginalized, low-income, and minority populations.</p> <p>Organizations represented in Davidson County interviews held in 2019 included Davidson County Metro Council, Nashville Organized for Action and Hope (NOAH), Metro Homeless Impact Division, Metropolitan Government, Nashville Mayor's Office, Meharry Medical College, 58th Legislative District Office, Saint Thomas Health, Vanderbilt University Medical Center, Tennessee Office for Refugees, Safety Net Consortium of Middle Tennessee, Salahadeen Center of Nashville, Mental Health Cooperative, Walk Bike Nashville, Sycamore Institute, PFLAG Nashville, Metro Nashville Public Schools, Metro Public Health Department, Interfaith Dental Clinic, Family & Children's Services, Matthew Walker Comprehensive Health Center, Nashville General Hospital, and First Presbyterian.</p> <p>Organizations represented in the 2019 Rutherford County Interviews included MTSU Center for Health & Human Services, Ascension Saint Thomas Rutherford, Rutherford District 13 Office, Nissan Diversity and Inclusion Committee, ATLAS, Murfreesboro Cold Patrol, Rutherford Opioid Taskforce, Middle Tennessee State University, First Baptist Church, Rutherford County EMS, St. Louise Clinic, Rutherford District 21 Office, Smyrna Senior Center, Narcotics Anonymous, Rutherford County Government Office, Veterans' Affairs, Journey Home, Primary Care and Hope Clinic of Rutherford County, Interfaith Dental Clinic, Matthew Walker Comprehensive Health Center - Smyrna, Rutherford County Health Department, and Rutherford County Police Department.</p> <p>Organizations represented in Williamson County interviews held in 2019 included Franklin Tomorrow, Williamson County Schools, Fairview Mayor's Office, Williamson Medical Center, Franklin Special School District, Williamson County Public Library, Coordinated School Health, Department of Children's Services, Veterans' Affairs, Williamson County Juvenile Court, Williamson County Health Department, Franklin Mayor's Office, Williamson County Parks & Recreation, Mercy Clinic, Williamson County Anti-Drug Coalition, Franklin Housing Authority, and Graceworks.</p> <p>Populations served by these organizations include racial and ethnic minority groups, individuals seeking social services such as housing or food assistance, individuals seeking affordable healthcare, at-risk youth, those experiencing homelessness, Hispanic and Latinx community leaders, the medically marginalized, those experiencing mental illness, those with addiction, children, low-income individuals, minorities, marginalized communities, and other vulnerable populations.</p> <p>To better understand community members' opinions of the health needs present in 2019 Stallworth held 13 focus groups. These were conducted across the three counties that represent the community served. The focus groups in Davidson County were held in collaboration with Ascension Saint Thomas as well as the Metro Public Health Department. In Davidson County, sessions were held at Salahadeen Center, Building Lives Foundation, Outreach Base, Elizabeth Park Center, Hartman Park, and Hadley Park. Populations served by these organizations include Muslim youth, people experiencing homelessness, older adults, African American populations, and Latinx populations.</p> <p>In 2019 Stallworth held listening sessions that were coordinated with Ascension Saint Thomas and the Rutherford County Health Department. Recruitment was done in coordination with the host sites, which included First Baptist Church of Rutherford (2), Rutherford County Health Department, and Journey Home. These organizations primarily serve those experiencing homelessness and Latino, African American, and older adult populations.</p> <p>For the 2019 CHNA in Williamson County, recruitment was done in collaboration with the Williamson County Health Department. Host sites include the Fairview Branch of the Public Library, Mercy Clinic, and the health department. Rural, uninsured/underinsured, and Latinx populations are served by these organizations. Both English and Spanish speakers were included in listening sessions in each county.</p>
SCHEDULE H, PART V, SECTION B, LINE 6A - CHNA CONDUCTED WITH ONE OR MORE OTHER HOSPITAL FACILITIES	<p>Facility Name: Vanderbilt Stallworth Rehabilitation Hospital</p> <p>Description: For the 2019 CHNA, Vanderbilt Stallworth Rehabilitation Hospital conducted a health needs assessment in partnership with its affiliated health system, Vanderbilt University Medical Center.</p>
SCHEDULE H, PART V, SECTION B, LINE 7 - HOSPITAL FACILITY'S WEBSITE (LIST URL)	https://encompasshealth.com/locations/vanderbiltstallworth#Vandy-CHNA
SCHEDULE H, PART V, SECTION B, LINE 10 - IF "YES", (LIST URL)	https://encompasshealth.com/locations/vanderbiltstallworth#Vandy-CHNA

PUBLIC DISCLOSURE COPY

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 11 - HOW HOSPITAL FACILITY IS ADDRESSING NEEDS IDENTIFIED IN CHNA	<p>Facility Name: Vanderbilt Stallworth Rehabilitation Hospital</p> <p>Description: Vanderbilt Stallworth Rehabilitation Hospital (Stallworth) identified four significant health needs in the 2019 CHNA. The four significant health needs identified are - alphabetically: 1) Access to Resources and Services; 2) Basic Needs and Social Determinants; 3) Mental Health and Substance Abuse, and 4) Prevention and Education. Stallworth addresses all four needs, with a detailed list of programs, investments, and services in the 2019 Implementation Strategy (IS). The 2019 Implementation Strategy includes 83 activities and programs. To date, we have identified 260 activities and programs.</p> <p>Stallworth holds monthly grand rounds for members of the medical community to discuss topics that have an impact on rehabilitation and post-acute care. In addition, Stallworth offers several support groups and educational classes for patients and caregivers. The monthly stroke support group and stroke education classes, which meet weekly, are open to both patients and caregivers. Stallworth works to build strong collaborations throughout the community and throughout the country and currently supports the work of the American Heart and Stroke Association, United Spinal Association, Achilles Foundation, the Arthritis Foundation, Brain Injury Association of Tennessee, Williamson County Senior Expo, the Annual Harold "Jobe" Bernard Stroke and Neurosciences Symposium, Senior Health Fairs, Fifty Forward assisted living facilities, Maury County Senior Center, and the Hendersonville Senior Center.</p> <p>In December 2020, Stallworth expanded hours for its psychologist's contract to provide a resource for the inpatient population. Stallworth collaborates with the Trauma Survivors Network, which provides a host of free resources to help patients and families cope with the challenges of trauma recovery. In addition, the Spinal Cord Injury Peer Mentor Program, which is held monthly, includes training for peer mentor volunteers who help patients as they make the significant life changes often associated with trauma recovery. Finally, housing evaluations are done during the pre-admission process to assess home readiness after a traumatic injury. Once an individual is admitted as an inpatient at Stallworth, a recurring housing assessment is done, and Stallworth staff often connect patients with community resources to assist in the transition. Through ongoing partnerships and engagement of key stakeholders, Stallworth will continue to collaborate to meet the needs identified in the most recent needs assessment.</p> <p>Stallworth serves a patient demographic that has needs that are unique in the patient landscape of Vanderbilt University Medical Center. As such, the CHNA team conducted a listening session to explore more granular needs of Stallworth's patients related to the identified needs. The listening session was conducted with the patients participating in a support group for traumatic brain injuries hosted at Stallworth.</p>
SCHEDULE H, PART V, SECTION B, LINE 16A - FAP AVAILABLE WEBSITE	https://encompasshealth.com/locations/vanderbiltstallworth/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16B - FAP APPLICATION FORM WEBSITE	https://encompasshealth.com/locations/vanderbiltstallworth/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16C - PLAIN LANGUAGE FAP SUMMARY WEBSITE	https://encompasshealth.com/locations/vanderbiltstallworth/financial-assistance
SCHEDULE H, PART V, SECTION B, LINE 16J - OTHER WAYS HOSPITAL PUBLICIZED FINANCIAL ASSISTANCE POLICY	<p>Facility Name: VANDERBILT STALLWORTH REHABILITATION HOSPITAL</p> <p>Description: Patients are notified of available assistance under federal, state or local government programs or under Stallworth's charity care policy via signage at the front desk, in the main elevator to the patient care units & along the back hallway of the hospital. Pamphlets regarding this information are distributed upon admission and a statement is included on any patient bills. In addition, pre-admitting, registration, case management or billing personnel may refer uninsured or low income patients to financial personnel to discuss qualifications for free or discounted care.</p>

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **4****Part V Facility Information** (continued)**Section B. Facility Policies and Practices**

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group TENNOVA HEALTHCARE - CLARKSVILLELine number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 6

	Yes	No
Community Health Needs Assessment		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1	✓
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2	✓
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12	3	✓
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input type="checkbox"/> A definition of the community served by the hospital facility		
b <input type="checkbox"/> Demographics of the community		
c <input type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input type="checkbox"/> How data was obtained		
e <input type="checkbox"/> The significant health needs of the community		
f <input type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: 20 _____		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	
b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C	6b	
7 Did the hospital facility make its CHNA report widely available to the public?	7	
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input type="checkbox"/> Hospital facility's website (list url): _____		
b <input type="checkbox"/> Other website (list url): _____		
c <input type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	
9 Indicate the tax year the hospital facility last adopted an implementation strategy: 20 _____		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	
a If "Yes," (list url): _____		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a	✓
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b	
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$		

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **5**

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group TENNOVA HEALTHCARE - CLARKSVILLE

		Yes	No
Did the hospital facility have in place during the tax year a written financial assistance policy that:			
13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? If "Yes," indicate the eligibility criteria explained in the FAP:	13	✓	
a <input checked="" type="checkbox"/> Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of <u>2</u> <u>0</u> <u>0</u> % and FPG family income limit for eligibility for discounted care of <u>4</u> <u>0</u> <u>0</u> %			
b <input type="checkbox"/> Income level other than FPG (describe in Section C)			
c <input checked="" type="checkbox"/> Asset level			
d <input checked="" type="checkbox"/> Medical indigency			
e <input checked="" type="checkbox"/> Insurance status			
f <input checked="" type="checkbox"/> Underinsurance status			
g <input type="checkbox"/> Residency			
h <input type="checkbox"/> Other (describe in Section C)			
14 Explained the basis for calculating amounts charged to patients?	14	✓	
15 Explained the method for applying for financial assistance?	15	✓	
If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):			
a <input checked="" type="checkbox"/> Described the information the hospital facility may require an individual to provide as part of his or her application			
b <input checked="" type="checkbox"/> Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application			
c <input checked="" type="checkbox"/> Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process			
d <input type="checkbox"/> Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications			
e <input type="checkbox"/> Other (describe in Section C)			
16 Was widely publicized within the community served by the hospital facility?	16	✓	
If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a <input checked="" type="checkbox"/> The FAP was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
b <input checked="" type="checkbox"/> The FAP application form was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
c <input checked="" type="checkbox"/> A plain language summary of the FAP was widely available on a website (list url): <u>(SEE STATEMENT)</u>			
d <input checked="" type="checkbox"/> The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
e <input checked="" type="checkbox"/> The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)			
f <input checked="" type="checkbox"/> A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)			
g <input checked="" type="checkbox"/> Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention			
h <input checked="" type="checkbox"/> Notified members of the community who are most likely to require financial assistance about availability of the FAP			
i <input checked="" type="checkbox"/> The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations			
j <input checked="" type="checkbox"/> Other (describe in Section C)			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **6**

Part V Facility Information *(continued)*

Billing and Collections

Name of hospital facility or letter of facility reporting group TENNOVA HEALTHCARE - CLARKSVILLE

		Yes	No
17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	✓	
18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
a <input type="checkbox"/> Reporting to credit agency(ies)			
b <input type="checkbox"/> Selling an individual's debt to another party			
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d <input type="checkbox"/> Actions that require a legal or judicial process			
e <input type="checkbox"/> Other similar actions (describe in Section C)			
f <input checked="" type="checkbox"/> None of these actions or other similar actions were permitted			
19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19		✓
If "Yes," check all actions in which the hospital facility or a third party engaged:			
a <input type="checkbox"/> Reporting to credit agency(ies)			
b <input type="checkbox"/> Selling an individual's debt to another party			
c <input type="checkbox"/> Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			
d <input type="checkbox"/> Actions that require a legal or judicial process			
e <input type="checkbox"/> Other similar actions (describe in Section C)			
20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):			
a <input checked="" type="checkbox"/> Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
b <input checked="" type="checkbox"/> Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)			
c <input checked="" type="checkbox"/> Processed incomplete and complete FAP applications (if not, describe in Section C)			
d <input checked="" type="checkbox"/> Made presumptive eligibility determinations (if not, describe in Section C)			
e <input type="checkbox"/> Other (describe in Section C)			
f <input type="checkbox"/> None of these efforts were made			

Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	✓	
If "No," indicate why:			
a <input type="checkbox"/> The hospital facility did not provide care for any emergency medical conditions			
b <input type="checkbox"/> The hospital facility's policy was not in writing			
c <input type="checkbox"/> The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			
d <input type="checkbox"/> Other (describe in Section C)			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **7**

Part V Facility Information *(continued)*

Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group TENNOVA HEALTHCARE - CLARKSVILLE

		Yes	No
22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.			
a <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period			
b <input checked="" type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
c <input type="checkbox"/> The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period			
d <input type="checkbox"/> The hospital facility used a prospective Medicare or Medicaid method			
23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care?	23		✓
If "Yes," explain in Section C.			
24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual?	24		✓
If "Yes," explain in Section C.			

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY**Part V, Section C**

Supplemental Information. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 2 - ACQUIRED OR PLACED IN SERVICE AS A TAX EXEMPT HOSPITAL	ON JANUARY 1, 2021, VANDERBILT UNIVERSITY MEDICAL CENTER ACQUIRED A MINORITY INTEREST IN TENNOVA HEALTHCARE - CLARKSVILLE (STATE LICENSE 00000090), A 270-BED FACILITY, FROM SUBSIDIARIES OF CLARKSVILLE VOLUNTEER HEALTH INC.
SCHEDULE H, PART V, SECTION B, LINE 16A - FAP AVAILABLE WEBSITE	https://www.tennovaclarksville.com/hospital-501-r-information
SCHEDULE H, PART V, SECTION B, LINE 16B - FAP APPLICATION FORM WEBSITE	https://www.tennovaclarksville.com/hospital-501-r-information
SCHEDULE H, PART V, SECTION B, LINE 16C - PLAIN LANGUAGE FAP SUMMARY WEBSITE	https://www.tennovaclarksville.com/hospital-501-r-information
SCHEDULE H, PART V, SECTION B, LINE 16J - OTHER WAYS HOSPITAL PUBLICIZED FINANCIAL ASSISTANCE POLICY	<p>Facility Name: Tennova Healthcare - Clarksville</p> <p>Description: IN ADDITION TO NOTIFICATION ON THE WEBSITE, OR PATIENT REQUEST, Tennova Healthcare - Clarksville PATIENTS ARE NOTIFIED OF AVAILABLE ASSISTANCE UNDER FEDERAL, STATE OR LOCAL GOVERNMENT PROGRAMS OR UNDER THE ORGANIZATION'S CHARITY CARE POLICY VIA SIGNAGE POSTED IN THE PATIENT CARE REGISTRATION POINTS INCLUDING HOSPITALS, EMERGENCY DEPARTMENTS, AND HOSPITAL BASED CLINICS.</p>

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **9**

Part V Facility Information *(continued)*

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 34

Name and address	Type of Facility (describe)
1 AMBULATORY SURGERY CENTER OF COOL SPRINGS, LLC 2009 MALLORY LANE, SUITE 100 FRANKLIN, TN 37067	AMBULATORY SURGERY TREATMENT CENTER
2 VANDERBILT-MAURY RADIATION ONCOLOGY, LLC 1003 RESERVE BOULEVARD SPRING HILL, TN 37174	ONCOLOGY SERVICES
3 ONE HUNDRED OAKS IMAGING, LLC 719 THOMPSON LANE NASHVILLE, TN 37204	OUTPATIENT DIAGNOSTIC CENTER
4 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 134 PEWITT DRIVE BRENTWOOD, TN 37027	AMBULATORY CLINIC
5 SPRING HILL IMAGING CENTER, LLC 5421 MAIN STREET SPRING HILL, TN 37174	OUTPATIENT DIAGNOSTIC CENTER
6 WILLIAMSON IMAGING, LLC (D/B/A COOL SPRINGS IMAGING) 2009 MALLORY LANE, SUITE 150 FRANKLIN, TN 37067	OUTPATIENT DIAGNOSTIC CENTER
7 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 919 MURFREESBORO PIKE FRANKLIN, TN 37064	AMBULATORY CLINIC
8 VANDERBILT-GATEWAY CANCER CENTER, GP 375 ALFRED THUN ROAD CLARKSVILLE, TN 37040	ONCOLOGY SERVICES
9 VANDERBILT IMAGING SERVICES, LLC (D/B/A VANDERBILT IMAGING BELLE MEADE) 4525 HARDING ROAD, SUITE 102 NASHVILLE, TN 37232	OUTPATIENT DIAGNOSTIC CENTER
10 VANDERBILT IMAGING SERVICES, LLC (D/B/A HILLSBORO IMAGING SERVICES) 1909 ACKLEN AVENUE NASHVILLE, TN 37212	OUTPATIENT DIAGNOSTIC CENTER

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **9**

Part V Facility Information *(continued)*

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 34

Name and address	Type of Facility (describe)
1 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 1834 WEST MCEWEN DR, SUITE B FRANKLIN, TN 37067	AMBULATORY CLINIC
2 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 3098 CAMPBELL STATION PKWY SPRING HILL, TN 37174	AMBULATORY CLINIC
3 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 940 OLDHAM DRIVE NOLENSVILLE, TN 37135	AMBULATORY CLINIC
4 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 7601 HIGHWAY 70 S BELLEVUE, TN 37221	AMBULATORY CLINIC
5 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 1954 MADISON STREET CLARKSVILLE, TN 37043	AMBULATORY CLINIC
6 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9100 CAROTHERS PKWY FRANKLIN, TN 37067	AMBULATORY CLINIC
7 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 585 NASHVILLE PIKE GALLATIN, TN 37066	AMBULATORY CLINIC
8 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 198 E MAIN STREET HENDERSONVILLE, TN 37075	AMBULATORY CLINIC
9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 400 TULIP GROVE ROAD HERMITAGE, TN 37076	AMBULATORY CLINIC
10 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5000 MURFREESBORO ROAD LAVERGNE, TN 37086	AMBULATORY CLINIC

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page **9**

Part V Facility Information *(continued)*

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 34

Name and address	Type of Facility (describe)
1 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 1303 W. MAIN STREET LEBANON, TN 37087	AMBULATORY CLINIC
2 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 2401 OLD FORT PKWY MURFREESBORO, TN 37128	AMBULATORY CLINIC
3 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 3500 GALLATIN PIKE NASHVILLE, TN 37216	AMBULATORY CLINIC
4 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5555 EDMONDSON PIKE NASHVILLE, TN 37211	AMBULATORY CLINIC
5 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 518 DONELSON PIKE NASHVILLE, TN 37214	AMBULATORY CLINIC
6 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 4243 HARDING PIKE NASHVILLE, TN 37205	AMBULATORY CLINIC
7 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 400 SAM RIDLEY PKWY SMYRNA, TN 37167	AMBULATORY CLINIC
8 SPRING HILL SURGERY CENTER, LLC. 1003 RESERVE BLVD., SUITE 210 SPRING HILL, TN 37174	AMBULATORY SURGERY TREATMENT CENTER
9 VANDERBILT-INGRAM CANCER CENTER, FRANKLIN 2107 EDWARD CURD LANE FRANKLIN, TN 37067	AMBULATORY SURGERY TREATMENT CENTER
10 VANDERBILT HOME DIALYSIS CLINIC 2906 FOSTER CREIGHTON DRIVE, SUITE NASHVILLE, TN 37204	END STAGE RENAL DIALYSIS

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule H (Form 990) 2021

Page 9

Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility
(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 34

Name and address	Type of Facility (describe)
1 VANDERBILT DIALYSIS CLINIC 2906 FOSTER CREIGHTON DRIVE, SUITE NASHVILLE, TN 37214	END STAGE RENAL DIALYSIS
2 VANDERBILT UNIVERSITY MEDICAL CENTER DIALYSIS CLINIC-EAST 20 RACHEL DRIVE NASHVILLE, TN 37214	END STAGE RENAL DIALYSIS
3 VANDERBILT BIRTH CENTER 3212 WEST END AVE, SUITE 100 NASHVILLE, TN 37203	BIRTHING CENTER
4 OUTPATIENT DIAGNOSTIC CENTER OF NASHVILLE 337 22ND AVENUE NORTH NASHVILLE, TN 37203	OUTPATIENT DIAGNOSTIC CENTER
5 VANDERBILT INTEGRATED PEDIATRICS - TULLAHOMA 1440 CEDAR LANE, SUITE 100 TULLAHOMA, TN 37388	PEDIATRICS CLINIC
6	
7	
8	
9	
10	

Schedule H (Form 990) 2021

PUBLIC DISCLOSURE COPY

Part VI

Supplemental Information.

Provide the following information.

- 1 **Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 2, 3, 4, 8 and 9b.
- 2 **Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 **Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 **State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Return Reference - Identifier	Explanation
SCHEDULE H, PART I, LINE 7 - EXPLANATION OF COSTING METHODOLOGY USED FOR CALCULATING LINE 7 TABLE	THE COSTING METHODOLOGY USED TO CALCULATE CHARITY CARE AND CERTAIN OTHER COMMUNITY BENEFIT COSTS REPORTED WAS BASED ON AN OVERALL COST-TO-CHARGE RATIO FOR ALL PATIENT POPULATIONS. THE COST TO CHARGE RATIO WAS CALCULATED USING IRS WORKSHEET 2.
SCHEDULE H, PART I, LINE 7K - VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS	COLUMN (F) COMMUNITY BENEFIT EXPENSE: THE TOTAL COMMUNITY BENEFIT EXPENSE USING PART I, LINE 7, COLUMN (C) (BEFORE DIRECT OFFSETTING REVENUE) AS A PERCENTAGE OF TOTAL EXPENSES IS 36.47%.
SCHEDULE H, PART III, LINE 2 - METHODOLOGY USED TO ESTIMATE BAD DEBT	THE COSTING METHODOLOGY USED TO CALCULATE BAD DEBT EXPENSE REPORTED IN PART III, LINES 2 AND 3 WAS BASED ON AN OVERALL COST-TO-CHARGE RATIO FOR ALL PATIENT POPULATIONS. DISCOUNTS AND PAYMENTS ON ACCOUNTS CONSIDERED AS BAD DEBT OFFSET THE TOTAL BAD DEBT EXPENSE RECORDED. PROCESS TO DETERMINE AMOUNT OF BAD DEBT ATTRIBUTABLE TO INDIVIDUALS ELIGIBLE FOR FINANCIAL ASSISTANCE - THE ACCOUNTS THAT HAVE NOT BEEN PAID ARE FIRST REVIEWED UNDER A PRESUMPTIVE CHARITY POLICY. FOR THOSE ACCOUNTS THAT DO NOT MEET PRESUMPTIVE ELIGIBILITY CRITERIA, IT IS ESTIMATED THAT 3% OF THE BALANCES ARE ATTRIBUTABLE TO INDIVIDUALS WHO WOULD QUALIFY FOR FINANCIAL ASSISTANCE. THIS ESTIMATE IS BASED ON EXPERIENCE OF PATIENT ACCOUNTING MANAGEMENT AS WELL AS A METHODOLOGICAL REVIEW OF OUTSTANDING PATIENT ACCOUNTS.
SCHEDULE H, PART III, LINE 4 - FOOTNOTE IN ORGANIZATION'S FINANCIAL STATEMENTS DESCRIBING BAD DEBT	DUE TO THE ADOPTION OF ASC 606, THE AUDITED FINANCIAL STATEMENTS OF VUMC NO LONGER DISCLOSE THE CONSOLIDATED AMOUNT OF BAD DEBT EXPENSE.
SCHEDULE H, PART III, LINE 7 - MEDICARE SHORTFALL	THE AMOUNT REPORTED AS MEDICARE SHORTFALL ON SCHEDULE H, PART III, LINE 7 DOES NOT INCLUDE MEDICARE MANAGED PROGRAMS. IF MEDICARE MANAGED PROGRAMS WERE INCLUDED IN SCHEDULE H, MEDICARE COSTS REPORTED ON LINE 6 WOULD BE AN ADDITIONAL \$563M AND MEDICARE REVENUE REPORTED ON LINE 5 WOULD BE AN ADDITIONAL \$311M, FOR A NET INCREASE IN THE MEDICARE SHORTFALL OF \$252M. IF VUMC INCLUDES TRADITIONAL MEDICARE AND MEDICARE MANAGED PROGRAMS, THE MEDICARE SHORTFALL IS \$536M FOR THE FISCAL YEAR ENDED JUNE 30, 2022.
SCHEDULE H, PART III, LINE 8 - DESCRIBE EXTENT ANY SHORTFALL FROM LINE 7 TREATED AS COMMUNITY BENEFIT AND COSTING METHOD USED	COSTING METHODOLOGY - MEDICARE ALLOWABLE COSTS: THE METHODOLOGY FOR DETERMINING MEDICARE ALLOWABLE COSTS CONSISTED OF APPLYING AN OVERALL HOSPITAL COST-TO-CHARGE RATIO TO GROSS MEDICARE CHARGES FROM THE HOSPITAL BILLING SYSTEM. THE RESULTING SHORTFALL IS ENTIRELY DEEMED AS COMMUNITY BENEFIT BECAUSE THE COST OF PROVIDING RELATED CARE CONSISTENTLY EXCEEDS REIMBURSEMENT FROM MEDICARE. THE HOSPITAL ACCEPTS ALL MEDICARE PATIENTS WITH THE KNOWLEDGE THAT THERE MAY BE SHORTFALLS AND OPERATES TO PROMOTE THE HEALTH OF THE COMMUNITY. THE ORGANIZATION BELIEVES THE MEDICARE SHORTFALL SHOULD BE TREATED AS A COMMUNITY BENEFIT BECAUSE MEDICARE DOES NOT FULLY COMPENSATE HOSPITALS FOR THE COST OF PROVIDING HOSPITAL CARE TO MEDICARE BENEFICIARIES. IN FY22, SUCH SHORTFALLS AMOUNTED TO 283,490,080.
SCHEDULE H, PART III, LINE 9B - DID COLLECTION POLICY CONTAIN PROVISIONS ON COLLECTION PRACTICES FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR ASSISTANCE	COLLECTION PRACTICES: ALTHOUGH VANDERBILT UNIVERSITY MEDICAL CENTER'S POLICIES DO NOT CONTAIN PROVISIONS ON THE COLLECTION PRACTICES TO BE FOLLOWED FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR FINANCIAL ASSISTANCE, IN PRACTICE, IF A PATIENT QUALIFIES FOR A 100% CHARITY CARE WRITE OFF, THE ACCOUNT IS CLOSED AND NO FURTHER COLLECTION EFFORTS ARE MADE. IF A PATIENT QUALIFIES FOR A PARTIAL CHARITY CARE WRITE OFF, THE ACCOUNT IS REDUCED FOR THE APPLICABLE CHARITY DISCOUNT AND NORMAL COLLECTION EFFORTS ARE MADE. ALTHOUGH NO EXTRAORDINARY COLLECTION ACTIONS WERE TAKEN IN FY22, THE EXTRAORDINARY COLLECTION ACTIONS THAT MAY BE TAKEN, AFTER REASONABLE EFFORTS ARE MADE TO ENSURE A PATIENT IS NOT ELIGIBLE FOR FINANCIAL ASSISTANCE ON THE REMAINING BALANCE, INCLUDE: *ATTACHMENT OR SEIZURE OF A BANK ACCOUNT OR OTHER PERSONAL PROPERTY *COMMENCEMENT OF A CIVIL ACTION AGAINST AN INDIVIDUAL *WAGE GARNISHMENT WRITTEN APPROVAL MUST BE OBTAINED FROM VUMC BEFORE ANY OF THE ABOVE ECAS CAN TAKE PLACE.

PUBLIC DISCLOSURE COPY

Return Reference - Identifier	Explanation
SCHEDULE H, PART V, SECTION B, LINE 20 - EXTRAORDINARY COLLECTION ACTIONS	<p>THE VUMC, VWCH, VTHH, AND VBCH FINANCIAL ASSISTANCE POLICY PERMITS THE USE OF ECAS. HOWEVER, VUMC, VWCH, VTHH, AND VBCH DID NOT ENGAGE IN ANY ECAS DURING FY2022.</p> <p>THE STALLWORTH FINANCIAL ASSISTANCE POLICY EXPLICITLY FORBIDS THE USE OF ECAS.</p> <p>THE TENNOVA HEALTHCARE - CLARKSVILLE FINANCIAL ASSISTANCE POLICY PERMITS THE USE OF ECAS. HOWEVER, THE FINANCIAL ASSISTANCE POLICY FORBIDS THE USE OF ANY ECAS PRIOR TO MAKING REASONABLE EFFORTS TO DETERMINE THE INDIVIDUAL'S ELIGIBILITY UNDER THE FACILITY'S FINANCIAL ASSISTANCE POLICY.</p>

PUBLIC DISCLOSURE COPY

Return Reference - Identifier	Explanation
SCHEDULE H, PART VI, LINE 2 - NEEDS ASSESSMENT	<p>VANDERBILT UNIVERSITY MEDICAL CENTER ("VUMC") AND VANDERBILT STALLWORTH REHABILITATION HOSPITAL (STALLWORTH) CONTINUALLY ASSESS THE HEALTHCARE NEEDS OF THE COMMUNITIES THEY SERVE. THE VANDERBILT PATIENT AND FAMILY ADVISORY COUNCIL IS COMPRISED OF COMMUNITY VOLUNTEERS AND PARTNERS WITH VUMC'S HEALTH CARE TEAM AND LEADERSHIP TO ASSESS NEEDS AND EVALUATE SERVICES AND PROGRAMS. VUMC AND STALLWORTH HAVE ALSO FORMED THE COMMUNITY HEALTH IMPROVEMENT WORKING GROUP, AN INTERNAL COMMITTEE OF PROGRAM MANAGERS AS WELL AS OTHER LEADERSHIP ROLES WHICH MEET REGULARLY AND MAKE RECOMMENDATIONS TO THE CHNA ADVISORY COMMITTEE. THE CHNA ADVISORY COMMITTEE COMPRISES VUMC AND STALLWORTH SENIOR LEADERS WHO MEET CONTINUALLY TO ASSESS THE NEEDS OF THE COMMUNITY AND DRIVE IMPROVEMENTS IN CARE AND PROCESSES FOR THE COMMUNITIES THEY SERVE.</p> <p>TO UNDERSTAND IN MORE DEPTH THE NEEDS OF SPECIFIC POPULATIONS, VUMC'S COMMUNITY HEALTH IMPROVEMENT TEAM HAS CONDUCTED ADDITIONAL LISTENING SESSIONS TO DETERMINE HOW THEIR EXPERIENCES ALIGN WITH THE BROAD CATEGORIES OF NEEDS THAT WERE IDENTIFIED IN THE 2019 CHNA, AND WHAT STRATEGIES WILL BEST ADDRESS THE NEEDS OF THE COMMUNITY. THESE LISTENING SESSIONS HAVE INCLUDED ONE (1) SESSION WITH PATIENTS SERVED BY STALLWORTH AND THREE (3) WITH THE LGBTQ COMMUNITY.</p> <p>VUMC AND STALLWORTH FURTHER ASSESS THE HEALTH CARE NEEDS OF THE COMMUNITIES SERVED BY PLAYING AN ACTIVE ROLE IN GROUPS SUCH AS THE HEALTHY NASHVILLE LEADERSHIP COUNCIL, WILLIAMSON COUNTY HEALTH COUNCIL, AND THE RUTHERFORD COUNTY WELLNESS COUNCIL. VUMC AND STALLWORTH REVIEW THE MANY NEEDS ASSESSMENTS PUBLISHED BY THESE LOCAL GROUPS (ALIGNMENT NASHVILLE, SAINT THOMAS HEALTH, NASHVILLE AREA CHAMBER OF COMMERCE, METRO SOCIAL SERVICES, HEALTHY NASHVILLE, AND THE TN DEPARTMENT OF HEALTH, AMONG OTHERS) TO HELP GAUGE THE NEEDS AND RESOURCES WITHIN THE COMMUNITY. FOR THE 2019 CHNA, VUMC AND STALLWORTH COMPLETED A SYSTEMATIC REVIEW OF 31 RECENT ASSESSMENTS COMPLETED BY COMMUNITY PARTNERS ACROSS THE THREE COUNTIES, HIGHLIGHTING POPULATIONS SERVED, THE GEOGRAPHIC AREA COVERED, AND THEMES HIGHLIGHTED IN THE REPORT. IN ADDITION, VUMC AND STALLWORTH HAVE DEVELOPED PARTNERSHIPS WITH THE STATE DEPARTMENT OF HEALTH TO STAY ABREAST OF IMPORTANT COMMUNITY HEALTH NEEDS.</p> <p>THE COVID-19 PANDEMIC EXPOSED AND EXACERBATED LONGSTANDING DRIVERS OF HEALTH INEQUITIES, DISPROPORTIONATELY IMPACTING RACIAL AND ETHNIC MINORITIES AND VUMC HAS BEEN AT THE FOREFRONT OF ADDRESSING THESE. VUMC ENACTED MANY COVID-19-SPECIFIC INITIATIVES TO ENSURE THAT RESOURCES AND IMPORTANT COMMUNICATIONS REMAIN AVAILABLE TO ALL COMMUNITY MEMBERS. FOR EXAMPLE, THE COMMUNITY HEALTH IMPROVEMENT TEAM PROMPTLY CONVENED A WORKGROUP WITH OTHER RELEVANT COMMUNITY ORGANIZATIONS TO CREATE, SHARE, AND DISTRIBUTE RESOURCES FOR POPULATIONS THAT SPEAK LANGUAGES OTHER THAN ENGLISH. ALONG WITH THIS EFFORT, VUMC SELECTED A GROUP OF LEADERS TO SIT ON THE "VUMC COVID-19 EXPERT VACCINE PANEL," PROVIDING EXPERTISE AND ADDRESSING VACCINE HESITANCY AT VARIOUS TOWN HALLS OR COMMUNITY EVENTS.</p> <p>VUMC ALSO EMBEDDED STRATEGIES TO MITIGATE HEALTH INEQUITIES IN ITS COVID-19 COMMAND CENTER EARLY IN THE PANDEMIC. LED BY THE OFFICE OF HEALTH EQUITY, AN INTER-PROFESSIONAL COVID HEALTH EQUITY TEAM COMPRISED OF PHYSICIANS, NURSES, SOCIAL WORKERS, AND OPERATIONAL LEADERS WITH EXPERTISE IN MINORITY HEALTH, SDOH, QUALITY IMPROVEMENT, PUBLIC HEALTH, HEALTH COMMUNICATION, CLINICAL RESEARCH, DIVERSITY AND INCLUSION, AND TELEHEALTH WAS ASSEMBLED. THIS TEAM WAS CRITICAL IN IMPLEMENTING A SYSTEMS APPROACH TO ADDRESS THE COMPLEX DRIVERS OF COVID-19 INEQUITIES.</p> <p>THE CREATION OF INTERACTIVE DASHBOARDS POPULATED WITH DATA FOR ALL PATIENTS TESTED FOR SARS-COV-2 AT VUMC FACILITATED DISAGGREGATION OF METRICS BY RACE, ETHNICITY, PRIMARY LANGUAGE, AND ZIP CODE. THESE DATA POINTS WERE ALSO LINKED TO COMMUNITY-LEVEL SOCIOECONOMIC DATA TO UNDERSTAND DISPARITIES IN TESTING, POSITIVITY RATES, HOSPITALIZATIONS, TREATMENT, AND DEATH. FOR EXAMPLE, TO UNDERSTAND THE SOCIAL AND ENVIRONMENTAL CONTEXT FOR PATIENTS MOST IMPACTED BY INEQUITIES, THE HEALTH EQUITY WORKSTREAM MAPPED THE ZIP CODES OF PATIENTS WHO TESTED POSITIVE AND FOUND THE HIGHEST NUMBER OF CASES IN TWO ADJACENT ZIP CODES. IN THESE TWO ZIP CODES, MORE THAN 30% OF RESIDENTS' PRIMARY LANGUAGE IS NOT ENGLISH AND THE ADJUSTED GROSS INCOME IS \$36,384, COMPARED WITH THE COUNTY AVERAGE OF \$56,507 MEDIAN. BY DISAGGREGATING DATA BY REAL, AND IMPLEMENTING STRATEGIES INFORMED BY SOCIAL CONTEXT, VUMC MAY PREVENT OR LESSEN HEALTH INEQUITIES AND BE BETTER POSITIONED TO ADDRESS UNDERLYING CONTRIBUTORS TO HEALTH.</p> <p>VANDERBILT WILSON COUNTY HOSPITAL (VWCH) CONTINUALLY ASSESSES THE HEALTHCARE NEEDS OF THE COMMUNITIES IT SERVES. IN OCTOBER OF 2021, VWCH CONVENED ITS PATIENT AND FAMILY ADVISORY COUNCIL TO IMPROVE UPON THE PATIENT EXPERIENCE IN WILSON COUNTY THROUGH REGULAR COUNCIL MEETINGS AND INTERACTION WITH VWCH PATIENTS. VWCH HAS ALSO FORMED THE COMMUNITY HEALTH IMPROVEMENT WORKING GROUP, AN INTERNAL COMMITTEE OF PROGRAM MANAGERS AS WELL AS OTHER LEADERSHIP ROLES WHICH MEET REGULARLY AND MAKE RECOMMENDATIONS TO THE CHNA ADVISORY COMMITTEE. THE CHNA ADVISORY COMMITTEE COMPRISES SENIOR LEADERS, INCLUDING THE CEO OF VWCH, WHO MEET CONTINUALLY TO ASSESS THE NEEDS OF THE COMMUNITY AND DRIVE IMPROVEMENTS IN CARE AND PROCESSES FOR THE COMMUNITIES THEY SERVE.</p> <p>IN FEBRUARY 2021, VWCH AND THE OFFICE OF GOVERNMENT AND COMMUNITY AFFAIRS COLLABORATED WITH THE WILSON COUNTY HEALTH DEPARTMENT TO OFFER COVID-19 VACCINATIONS TO ELIGIBLE INDIVIDUALS AS DETERMINED BY THE CDC GUIDELINES. DURING THIS EFFORT, OVER 15,000 VACCINATIONS WERE GIVEN TO WILSON COUNTY RESIDENTS, WHICH INCLUDES MANY OFFSITE VACCINATION EVENTS. SOME OF THESE SITES INCLUDE DEL WEBB RESIDENTS (55+ COMMUNITY), WILSON COUNTY JAIL, WILSON COUNTY SCHOOLS STAFF, MT. JULIET CHRISTIAN ACADEMY STAFF, AS WELL AS VARIOUS OTHER EVENTS.</p> <p>VWCH DONATED 4,100 KN95 MASKS TO COMMUNITY ORGANIZATIONS IN WILSON COUNTY. ORGANIZATIONS RECEIVING THE DONATIONS INCLUDED SHELTERS AND LOCAL UNIVERSITIES. IN COLLABORATION WITH OHE, THE VANDERBILT SCHOOL OF NURSING MOBILE VACCINATION PROGRAM HAS PARTNERED WITH VWCH, THE LOCAL HEALTH DEPARTMENT, AND THE HEALTH COUNCIL TO INCREASE THE PERCENTAGE OF COVID-19-VACCINATED INDIVIDUALS LIVING IN UNDERSERVED AND/OR VULNERABLE COMMUNITIES WITHIN WILSON COUNTY. THE PROGRAM HAS SUCCESSFULLY VACCINATED 120 PEOPLE IN WILSON COUNTY WHO MAY NOT HAVE HAD ACCESS TO THE VACCINE IF NOT FOR THE PROGRAM.</p> <p>IN ADDITION TO THE INITIATIVES LISTED ABOVE, VANDERBILT'S PEDIATRIC PRIMARY CARE CLINIC LOCATED</p>

PUBLIC DISCLOSURE COPY

Return Reference - Identifier	Explanation
	<p>IN WILSON COUNTY, ALONG WITH ALL VANDERBILT PEDIATRIC CLINICS HAS PROVIDED AN ABUNDANCE OF ONLINE INFORMATION ON THE COVID-19 VACCINE, AS WELL AS SUPPORTED FAMILIES AS CHILDREN (5-11 YEARS) BECAME ELIGIBLE TO RECEIVE THE VACCINE. IN THE FIRST TWO WEEKS OF THIS GROUP BECOMING ELIGIBLE, THESE CLINICS ADMINISTERED 2,000 VACCINES TO CHILDREN.</p> <p>VWCH FURTHER ASSESSES THE HEALTH CARE NEEDS OF THE COMMUNITIES IT SERVES BY PLAYING AN ACTIVE ROLE IN GROUPS SUCH AS THE WILSON COUNTY HEALTH COUNCIL AND DRUG-FREE WILCO TO HELP GAUGE THE NEEDS AND RESOURCES WITHIN THE COMMUNITY. FOR THE 2022 CHNA, VWCH COMPLETED A SYSTEMATIC REVIEW OF 6 RECENT ASSESSMENTS COMPLETED BY COMMUNITY PARTNERS HIGHLIGHTING POPULATIONS SERVED, THE GEOGRAPHIC AREA COVERED, AND THEMES HIGHLIGHTED IN THE REPORT. IN ADDITION, VWCH HAS DEVELOPED PARTNERSHIPS WITH THE STATE DEPARTMENT OF HEALTH TO STAY AHEAD OF IMPORTANT COMMUNITY HEALTH NEEDS.</p>
SCHEDULE H, PART VI, LINE 3 - PATIENT EDUCATION	<p>VUMC, VWCH, VTHH, AND VBCH PATIENTS ARE NOTIFIED OF AVAILABLE ASSISTANCE UNDER FEDERAL, STATE OR LOCAL GOVERNMENT PROGRAMS OR UNDER VUMC'S CHARITY CARE POLICY VIA SIGNAGE POSTED IN THE PATIENT CARE REGISTRATION POINTS INCLUDING HOSPITALS, EMERGENCY DEPARTMENTS, AND HOSPITAL-BASED CLINICS; BROCHURES AVAILABLE AT REGISTRATION POINTS; AND LANGUAGE INCLUDED ON ALL STATEMENTS MAILED TO PATIENTS ADVISING THAT VUMC HAS A FINANCIAL ASSISTANCE PROGRAM IF HELP IS NEEDED PAYING MEDICAL BILLS. PRE-ADMITTING, REGISTRATION, OR BILLING PERSONNEL MAY REFER UNINSURED OR LOW-INCOME PATIENTS TO FINANCIAL COUNSELING PERSONNEL TO DISCUSS QUALIFICATIONS FOR FREE OR DISCOUNTED CARE.</p> <p>STALLWORTH PATIENTS ARE NOTIFIED OF AVAILABLE ASSISTANCE UNDER FEDERAL, STATE OR LOCAL GOVERNMENT PROGRAMS OR UNDER STALLWORTH'S CHARITY CARE POLICY VIA SIGNAGE POSTED AT VARIOUS LOCATIONS WITHIN THE HOSPITAL. PAMPHLETS REGARDING THIS INFORMATION ARE DISTRIBUTED UPON ADMISSION AND A STATEMENT IS INCLUDED ON ANY PATIENT BILLS. IN ADDITION, PRE-ADMITTING, REGISTRATION, CASE MANAGEMENT OR BILLING PERSONNEL MAY REFER UNINSURED OR LOW-INCOME PATIENTS TO FINANCIAL PERSONNEL TO DISCUSS QUALIFICATIONS FOR FREE OR DISCOUNTED CARE.</p> <p>TENNOVA HEALTHCARE - CLARKSVILLE PATIENTS ARE NOTIFIED OF AVAILABLE ASSISTANCE UNDER FEDERAL, STATE OR LOCAL GOVERNMENT PROGRAMS OR UNDER THE ORGANIZATION'S CHARITY CARE POLICY VIA THE FACILITY'S WEBSITE, BY PATIENT REQUEST, AND VIA SIGNAGE POSTED IN THE PATIENT CARE REGISTRATION POINTS INCLUDING HOSPITALS, EMERGENCY DEPARTMENTS, AND HOSPITAL BASED CLINICS.</p>
SCHEDULE H, PART VI, LINE 4 - COMMUNITY INFORMATION	<p>VANDERBILT UNIVERSITY MEDICAL CENTER, LOCATED IN NASHVILLE, TENNESSEE, SERVES PRIMARILY TENNESSEE, NORTHERN ALABAMA AND SOUTHERN KENTUCKY. VANDERBILT UNIVERSITY MEDICAL CENTER OWNS THE VANDERBILT UNIVERSITY HOSPITAL, THE MONROE CARELL JR. CHILDREN'S HOSPITAL AT VANDERBILT, AND VANDERBILT PSYCHIATRIC HOSPITAL. THESE FACILITIES OPERATE UNDER ONE HOSPITAL LICENSE AS VANDERBILT UNIVERSITY MEDICAL CENTER (VUMC). VUMC (EXCLUDES VANDERBILT HEALTH SERVICES, LLC AND SUBSIDIARIES) HAVE APPROXIMATELY 75,000 ANNUAL DISCHARGES. VUMC ALSO PROVIDES APPROXIMATELY 2.8 MILLION ANNUAL OUTPATIENT VISITS, INCLUDING 190,000 TO THE EMERGENCY DEPARTMENTS. VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS PROVIDE CRITICAL AND OFTEN UNIQUE HEALTH CARE RESOURCES TO THE COMMUNITY AND PROVIDE BROAD ACCESS TO CARE. THE MAJORITY OF VUMC'S PATIENTS LIVE IN FOUR TENNESSEE COUNTIES: DAVIDSON, WILLIAMSON, RUTHERFORD AND MONTGOMERY.</p> <p>VANDERBILT WILSON COUNTY HOSPITAL IS A TWO-CAMPUS 245-BED FACILITY LOCATED IN MOUNT JULIET, TENNESSEE AND IS THE SOLE PROVIDER OF INPATIENT AND OUTPATIENT MEDICAL SERVICES IN WILSON COUNTY.</p> <p>VANDERBILT TULLAHOMA-HARTON HOSPITAL IS A 135-BED FACILITY LOCATED IN TULLAHOMA, TENNESSEE AND SERVES COFFEE COUNTY, TENNESSEE.</p> <p>VANDERBILT BEDFORD HOSPITAL IS A 60-BED FACILITY LOCATED IN SHELBYVILLE, TENNESSEE AND IS THE SOLE PROVIDER OF INPATIENT AND OUTPATIENT MEDICAL SERVICES IN BEDFORD COUNTY, TENNESSEE.</p> <p>VANDERBILT STALLWORTH REHABILITATION HOSPITAL, LOCATED IN NASHVILLE, TENNESSEE, SERVES MIDDLE TENNESSEE, SOUTHERN KENTUCKY AND THE NORTHERN PARTS OF MISSISSIPPI, ALABAMA AND GEORGIA. THIS 80-BED HOSPITAL IS A JOINT VENTURE BETWEEN VANDERBILT UNIVERSITY MEDICAL CENTER AND ENCOMPASS HEALTH AND OFFERS COMPREHENSIVE ACUTE REHABILITATION SERVICES. ANNUALLY, VANDERBILT STALLWORTH REHABILITATION HOSPITAL HAS APPROXIMATELY 1,168 DISCHARGES. THE MAJORITY OF STALLWORTH'S PATIENTS LIVE IN FOUR TENNESSEE COUNTIES - DAVIDSON, WILLIAMSON, RUTHERFORD AND MONTGOMERY.</p> <p>TENNOVA HEALTHCARE - CLARKSVILLE IS A 270-BED FACILITY LOCATED IN CLARKSVILLE, TENNESSEE AND IS THE SOLE PROVIDER OF INPATIENT AND OUTPATIENT MEDICAL SERVICES IN MONTGOMERY COUNTY, TENNESSEE. TENNOVA HEALTHCARE - CLARKSVILLE IS A JOINT VENTURE BETWEEN VANDERBILT UNIVERSITY MEDICAL CENTER AND COMMUNITY HEALTH SYSTEMS, INC.</p>
SCHEDULE H, PART VI, LINE 5 - PROMOTION OF COMMUNITY HEALTH	<p>FOR INFORMATION ON HOW VUMC PROMOTES THE HEALTH OF THE COMMUNITY PLEASE SEE:</p> <p>"FACTS ABOUT VANDERBILT UNIVERSITY MEDICAL CENTER" AS FOUND AT: HTTPS://WWW.VUMC.ORG/ABOUT/VANDERBILT-UNIVERSITY-MEDICAL-CENTER (PLEASE USE LOWERCASE TO ACCESS THE WEBSITE)</p> <p>"VANDERBILT IN TENNESSEE: COUNTY BY COUNTY" AS FOUND AT: HTTPS://WWW.VANDERBILT.EDU/COMMUNITY-RELATIONS/MAP/ (PLEASE USE LOWERCASE TO ACCESS THE WEBSITE)</p> <p>"2019 ECONOMIC IMPACT REPORT" AS FOUND AT: HTTPS://WWW.VANDERBILT.EDU/REPORTS/2019-ECONOMIC-IMPACT-REPORT/ (PLEASE USE LOWERCASE TO ACCESS THE WEBSITE)</p>

PUBLIC DISCLOSURE COPY

Return Reference - Identifier	Explanation
SCHEDULE H, PART VI, LINE 6 - DESCRIPTION OF AFFILIATED GROUP	<p>VANDERBILT UNIVERSITY MEDICAL CENTER OWNS THE VANDERBILT UNIVERSITY HOSPITAL, THE MONROE CARELL JR. CHILDREN'S HOSPITAL AT VANDERBILT, AND VANDERBILT PSYCHIATRIC HOSPITAL. THESE FACILITIES OPERATE UNDER ONE HOSPITAL LICENSE AS VANDERBILT UNIVERSITY MEDICAL CENTER (VUMC). ADDITIONALLY, VUMC OWNS VANDERBILT WILSON COUNTY HOSPITAL, VANDERBILT TULLAHOMA-HARTON HOSPITAL, AND VANDERBILT BEDFORD HOSPITAL WHICH EACH OPERATE UNDER THEIR OWN RESPECTIVE HOSPITAL LICENSES.</p> <p>VUMC ALSO HAS OWNERSHIP INTEREST IN SEVERAL AFFILIATED ENTITIES, WHICH PROVIDE CLINICAL SERVICES. VUMC'S HOSPITALS, CLINICS, AND AFFILIATED ENTITIES PROVIDE THE FOLLOWING HEALTHCARE SERVICES TO THE COMMUNITIES IT SERVES: EMERGENCY CARE, INPATIENT HOSPITAL CARE, OUTPATIENT TREATMENT, DIAGNOSTIC TESTING, ANCILLARY CARE, PRIMARY CARE SERVICES, AND HOME HEALTH CARE. VUMC PROVIDES A NUMBER OF CLINICAL SERVICES UNIQUE TO ITS REGION INCLUDING: A LEVEL 1 TRAUMA CENTER, A LEVEL 1 PEDIATRIC TRAUMA CENTER, A COMPREHENSIVE REGIONAL BURN CENTER, A LEVEL 4 NEONATAL INTENSIVE CARE UNIT, TENNESSEE'S ONLY COMPREHENSIVE SOLID ORGAN TRANSPLANT CENTER, THE VANDERBILT-ESKIND DIABETES CENTER, AND THE VANDERBILT-INGRAM CANCER CENTER, THE ONLY NATIONAL CANCER INSTITUTE-DESIGNATED COMPREHENSIVE CANCER CENTER IN TENNESSEE TO TREAT BOTH ADULT AND PEDIATRIC CANCER PATIENTS. IN ADDITION, VUMC'S HEALTH CARE SYSTEM INCLUDES THE VANDERBILT HEALTH AFFILIATED NETWORK, AN AFFILIATED NETWORK OF DOCTORS, REGIONAL HEALTH SYSTEMS AND OTHER HEALTH CARE PROVIDERS THAT COLLABORATE TO PROVIDE COORDINATED AND COST-EFFECTIVE HEALTH CARE SERVICES TO THE COMMUNITIES SERVED. THESE ARE CONTRACTUAL AFFILIATE RELATIONSHIPS ONLY WITH NO OWNERSHIP INTEREST IN THE FACILITIES OR PHYSICIAN PRACTICES. VUMC ALSO COLLABORATES WITH OTHER HOSPITAL SYSTEMS IN THE REGION, PROVIDING HEALTH CARE AND/OR RESEARCH AND ACADEMIC SUPPORT. FOR A LIST OF ALL ORGANIZATIONS RELATED TO VANDERBILT UNIVERSITY MEDICAL CENTER AND THE PRIMARY ACTIVITY OF EACH, PLEASE REFER TO SCHEDULE R.</p>
SCHEDULE H, PART VI, LINE 7 - STATE FILING OF COMMUNITY BENEFIT REPORT	NOT APPLICABLE.

**SCHEDULE I
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

VANDERBILT UNIVERSITY MEDICAL CENTER

PUBLIC DISCLOSURE COPY
**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**
Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Employer identification number

35-2528741

Part I General Information on Grants and Assistance

- 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ☒ Yes ☐ No
- 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) UNIVERSITY OF VERMONT 85 S PROSPECT ST, BURLINGTON, VT 05405	03-0179440	GOVT	16,748		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(2) NORTHEASTERN UNIVERSITY 360 HUNTINGTON AVE, BOSTON, MA 02115	04-1679980	501(C)(3)	36,876		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(3) TRUSTEES OF BOSTON UNIVERSITY P O BOX 28763, NEW YORK, NY 10087	04-2103547	501(C)(3)	332,099		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(4) HARVARD MEDICAL SCHOOL P O BOX 415649, BOSTON, MA 02241	04-2103580	501(C)(3)	224,438		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(5) MASSACHUSETTS EYE & EAR INFIRMARY PO BOX 412356, BOSTON, MA 02241	04-2103591	501(C)(3)	47,653		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(6) MASSACHUSETTS INSTITUTE OF TECHNOLOGY 77 MASSACHUSETTS AVE, CAMBRIDGE, MA 02139	04-2103594	501(C)(3)	83,055		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(7) NEWTON WELLESLEY HOSPITAL 2014 WASHINGTON ST., NEWTON, MA 02462	04-2103611	501(C)(3)	1,112,197		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(8) BETH ISRAEL DEACONESS MEDICAL CENTER 330 BROOKLINE AVE, E BR 259, BOSTON, MA 02215	04-2103881	501(C)(3)	4,455,417		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(9) THE PRESIDENTS & TRUSTEE OF WILLIAMS PO BOX 67, WILLIAMSTOWN, MA 01267	04-2104847	501(C)(3)	10,079		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(10) SCHEPENS EYE RESEARCH INSTITUTE P O BOX 412360, BOSTON, MA 02241	04-2129889	501(C)(3)	506,180		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(11) BRIGHAM & WOMENS HOSPITAL INC P O BOX 3887, BOSTON, MA 02241	04-2312909	501(C)(3)	183,538		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(12) (SEE STATEMENT)							

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 251

3 Enter total number of other organizations listed in the line 1 table 26

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50055P

Schedule I (Form 990) 2021

PUBLIC DISCLOSURE COPY

Schedule I (Form 990) 2021

Page **2**

Part III **Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1 PATIENT ASSISTANCE	332	0	77,297	FMV	HEALTHCARE SUPPLIES & MEDICINE
2 PATIENT ASSISTANCE	91	0	5,000	FMV	CAR SEATS & HOME SAFETY KITS
3 PATIENT ASSISTANCE	13,330	0	24,627,844	FMV	PRESCRIPTION DRUGS
4 PATIENT ASSISTANCE	26	0	97,000	FMV	POST ACUTE CARE
5 AWARDS AND RESEARCH GRANTS	609	8,238,769	0		
6 PATIENT ASSISTANCE	13	0	54,475	FMV	PATIENT HOUSING
7 (SEE STATEMENT)					

Part IV **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

(SEE STATEMENT)

Schedule I (Form 990) 2021

PUBLIC DISCLOSURE COPY

Part II Grants and Other Assistance to Governments and Organizations in the United States (continued)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(12) MASSACHUSETTS GENERAL HOSPITAL P O BOX 3829, BOSTON, MA 02241	04-2697983	501(C)(3)	233,566		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(13) LAHEY CLINIC INC 41 MALL ROAD, BURLINGTON, MA 01805	04-2704683	501(C)(3)	346,680		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(14) BOSTON CHILDREN'S HOSPITAL P O BOX 414413, BOSTON, MA 02241	04-2774441	501(C)(3)	6,000		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(15) BAYSTATE MEDICAL CENTER INC 759 CHESTNUT STREET, SPRINGFIELD, MA 01199	04-2790311	501(C)(3)	613,560		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(16) NEW ENGLAND RESEACH INSTITUTES INC C/O HEALTHCORE INC, 123 JUSTISON ST STE 200, WILMINGTON, DE 19801	04-2919509	N/A	14,848		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(17) BOSTON MEDICAL CENTER 660 HARRISON AVE, 2ND FLOOR, BOSTON, MA 02118	04-3314093	501(C)(3)	64,996		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(18) HARTFORD HOSPITAL 80 SEYMOUR STREET, HARTFORD, CT 06102	06-0646668	501(C)(3)	56,428		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(19) YALE UNIVERSITY GRANT & CONTRACT FINANCIAL ADMIN, P O BOX 1873, NEW HAVEN, CT 06508	06-0646973	501(C)(3)	1,221,113		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(20) UNIVERSITY OF CONNECTICUT 438 WHITNEY ROAD EXTENSION, UNIT 1133, STORRS MANSFIELD, CT 06269	06-0772160	GOVT	72,345		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(21) WEILL CORNELL MEDICAL COLLEGE 575 LEXINGTON AVENUE, 9TH FLOOR, NEW YORK, NY 10022	13-1623978	501(C)(3)	485,651		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(22) ROCKEFELLER UNIVERSITY 1230 YORK AVE, BOX 259, NEW YORK, NY 10065	13-1624158	501(C)(3)	13,162		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(23) ALBERT EINSTEIN COLLEGE OF MEDICINE 1300 MORRIS PARK AVE, BRONX, NY 10461	13-1624225	501(C)(3)	814,783		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(24) MEMORIAL SLOAN - KETTERING CANCER CENTER P O BOX 29049, NEW YORK, NY 10087	13-1924236	501(C)(3)	71,728		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(25) RESEARCH FOUNDATION OF THE CITY UNIVERSITY OF NEW YORK 230 W 41ST ST 7TH FL, NEW YORK, NY 12207	13-1988190	501(C)(3)	26,148		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(26) THE FOUNDATION FOR AIDS RESEARCH 120 WALL STREET 13TH FLOOR, NEW YORK, NY 10005	13-3163817	501(C)(3)	15,001		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(27) DATA SOLUTIONS LLC 2601 HENRY HUDSON PARKWAY SUITE 1 E, BRONX, NY 10463	13-3979408	N/A	17,500		NOT APPLICABLE	NOT APPLICABLE	RESEARCH

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(28) CATALENT PHARMA SOLUTIONS LLC 25111 NETWORK PLACE, CHICAGO, IL 60673	13-4268760	N/A	53,666		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(29) NEW YORK UNIVERSITY SCHOOL OF MEDICINE P O BOX 415026, BANK OF AMERICA, BOSTON, MA 02241	13-5562308	501(C)(3)	459,602		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(30) COLUMBIA UNIVERSITY P O BOX 29789, NEW YORK, NY 10087	13-5598093	501(C)(3)	2,226,065		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(31) MASONIC MEDICAL RESEARCH LABORATORY 2150 BLEECKER STREET, UTICA, NY 13501	13-5648611	501(C)(3)	64,549		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(32) ICAHN SCHOOL OF MEDICINE AT MOUNT SINAI ONE GUSTAVE L LEVY PLACE, BOX 3500, NEW YORK, NY 10029	13-6171197	501(C)(3)	232,388		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(33) ALBANY MEDICAL COLLEGE 47 NEW SCOTLAND AVE, SPONSORED PROGRAMS MC 107, ALBANY, NY 12208	14-1338310	501(C)(3)	36,593		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(34) RESEARCH FOUNDATION FOR THE STATE UNIVERSITY OF NEW YORK P O BOX 9, ALBANY, NY 12201	14-1368361	501(C)(3)	179,387		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(35) HEALTH RESEARCH INC ELM & CARLTON STREETS, BUFFALO, NY 14263	14-1402155	501(C)(3)	55,982		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(36) THE ROCHESTER GENERAL HOSPITAL 1424 PORTLAND AVE, CENTER FOR CLINICAL RESEARCH, ROCHESTER, NY 14621	16-0743134	501(C)(3)	713,309		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(37) UNIVERSITY OF ROCHESTER 601 ELMWOOD AVE, BOX 704, ROCHESTER, NY 14642	16-0743209	501(C)(3)	33,779		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(38) SARAH CANNON RESEARCH INSTITUTE LLC P O BOX 27025, RICHMOND, VA 23261	20-1557751	N/A	23,825		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(39) THE COOPER HEALTH SYSTEM 1 FEDERAL STREET, SUITE NW 400 A, CAMDEN, NJ 08103	21-0634462	501(C)(3)	15,900		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(40) VALLEY HOSPITAL INC 223 NORTH VAN DIEN AVE, RIDGEWOOD, NJ 07450	22-1487307	501(C)(3)	33,795		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(41) YALE NEW HAVEN HEALTH SERVICES CORP 1 CHURCH ST 4TH FLOOR, NEW HAVEN, CT 06510	22-2529464	501(C)(3)	113,362		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(42) ROWAN UNIVERSITY OFFICE OF SPONSORED RESEARCH, 201 MULLICA HILL RD, GLASSBORO, NJ 08028	22-2764819	GOVT	25,634		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(43) CHILDRENS HOSPITAL OF PHILADELPHIA LOCKBOX 1457, P O BOX 8500, PHILADELPHIA, PA 19178	23-1352166	501(C)(3)	3,549,074		NOT APPLICABLE	NOT APPLICABLE	RESEARCH

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(44) UNIVERSITY OF PENNSYLVANIA P O BOX 785541, INSTITUTION NO 10052177, PHILADELPHIA, PA 19178	23-1352685	501(C)(3)	897,461		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(45) TEMPLE UNIVERSITY OF THE COMMONWEALTH PO BOX 22432, BROOKLYN, NY 11245	23-1365971	501(C)(3)	15,000		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(46) GEISINGER CLINIC 100 N ACADEMY AVENUE, DANVILLE, PA 17822	23-6291113	501(C)(3)	426,683		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(47) INSTITUTE FOR CANCER RESEARCH 333 COTTMAN AVE, SUITE C227, PHILADELPHIA, PA 19111	23-6296135	501(C)(3)	105,019		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(48) RURAL HEALTH SERVICES INC 1000 CLYBURN PL, AIKEN, SC 29801	23-7085643	501(C)(3)	32,500		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(49) PIEDMONT HEALTH SERVICES & SICKLE CELL 1102 EAST MARKET ST, GREENSBORO, NC 27401	23-7362747	501(C)(3)	80,000		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(50) FAMILY HEALTH INTERNATIONAL 359 BLACKWELL ST, STE 200, DURHAM, NC 27701	23-7413005	501(C)(3)	20,074		NOT APPLICABLE	NOT APPLICABLE	PUBLIC SERVICE
(51) PENNSYLVANIA STATE UNIVERSITY 500 UNIVERSITY DR P O BOX 850, COLLEGE OF MEDICINE, HERSHEY, PA 17033	24-6000376	GOVT	103,462		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(52) UNIVERSITY OF PITTSBURGH P O BOX 371220, OFFICE/RESEARCH ACCOUNTING, PITTSBURGH, PA 15251	25-0965591	GOVT	4,318,645		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(53) CARNEGIE MELLON UNIVERSITY P O BOX 371032, PITTSBURGH, PA 15250	25-0969449	501(C)(3)	113,789		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(54) THE BROAD INSTITUTE INC 415 MAIN ST, CAMBRIDGE, MA 02142	26-3428781	501(C)(3)	6,621,404		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(55) SHAWNEE CHRISTIAN HEALTHCARE CENTER INC 234 AMY AVE, LOUISVILLE, KY 40212	26-4345390	501(C)(3)	60,000		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(56) APPLIED DECISION SCIENCE LLC 1776 MENTOR AVE, SUITE 424, CINCINNATI, OH 45212	27-1438501	N/A	38,154		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(57) REGENSTRIEF INSTITUTE INC 1101 WEST 10TH STREET, INDIANAPOLIS, IN 46202	30-0007730	501(C)(3)	32,993		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(58) CINCINNATI CHILDREN'S HOSPITAL 3333 BURNET AVE, MLC 2018, CINCINNATI, OH 45229	31-0833936	501(C)(3)	166,067		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(59) BATTELLE MEMORIAL INSTITUTE P O BOX 84391, SEATTLE, WA 98124	31-4379427	501(C)(3)	279,044		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(60) UNIVERSITY OF CINCINNATI P O BOX 210222, CINCINNATI, OH 45221	31-6000989	GOVT	741,798		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(61) OHIO STATE UNIVERSITY 1960 KENNY ROAD, 4TH FLOOR, COLUMBUS, OH 43210	31-6025986	GOVT	1,329,171		NOT APPLICABLE	NOT APPLICABLE	RESEARCH

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(62) RESEARCH INSTITUTE AT NATIONWIDE DEPT 781653, PO BOX 78000, DETROIT, MI 48278	31-6056230	501(C)(3)	26,400		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(63) OHIOHEALTH CORPORATION 3545 OLENTANGY RIVER RD, STE 301, COLUMBUS, OH 43214	31-6059784	501(C)(3)	90,352		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(64) OHIO STATE UNIV RESEARCH FOUNDATION 1960 KENNY ROAD, 4TH FLOOR, COLUMBUS, OH 43210	31-6401599	501(C)(3)	113,492		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(65) BIOFOURIS INC 33 ARCH ST 17TH FLOOR, BOSTON, MA 02110	32-0581876	N/A	329,166		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(66) LA JOLLA INSTITUTE FOR IMMUNOLOGY 9420 ATHENA CIR, LA JOLLA, CA 92037	33-0328688	501(C)(3)	88,136		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(67) ILLUMINA INC 12864 COLLECTIONS CENTER DR, CHICAGO, IL 60693	33-0804655	N/A	39,600		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(68) POSITIVE ORAL HEALTH CONSULTING LLC 3020 NE 32ND AVE, # 1113, FORT LAUDERDALE, FL 33308	33-3087230	N/A	55,867		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(69) CLEVELAND CLINIC P O BOX 931531, CLEVELAND, OH 44193	34-0714585	501(C)(3)	1,314,491		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(70) CASE WESTERN RESERVE UNIVERSITY 10900 EUCLID AVENUE, NORD HALL SUITE 615, CLEVELAND, OH 44106	34-1018992	501(C)(3)	230,341		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(71) UNIVERSITY HOSPITALS CLEVELAND MEDICAL DEPT 781686, PO BOX 78000, DETROIT, MI 48278	34-1567805	501(C)(3)	15,156		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(72) INDIANA UNIVERSITY DEPT 78867, PO BOX 78000, DETROIT, MI 48278	35-6001673	GOVT	411,342		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(73) PURDUE UNIVERSITY 23510 NETWORK PL, SPONSORED PROGRAM SERVICES, CHICAGO, IL 60673	35-6002041	GOVT	342,608		NOT APPLICABLE	NOT APPLICABLE	PUBLIC SERVICE
(74) LOYOLA UNIVERSITY CHICAGO 2160 S FIRST AVE, MAYWOOD, IL 60153	36-1408475	501(C)(3)	18,420		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(75) NORTHWESTERN UNIVERSITY 633 CLARK ST, ROOM G547, EVANSTON, IL 60208	36-2167817	501(C)(3)	484,250		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(76) ANN AND ROBERT H LURIE 225 E CHICAGO AVE, BOX 44, CHICAGO, IL 60611	36-2170833	501(C)(3)	19,766		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(77) RUSH UNIVERSITY MEDICAL CENTER 1700 WEST VAN BUREN, ROOM 277, CHICAGO, IL 60612	36-2174823	501(C)(3)	833,167		NOT APPLICABLE	NOT APPLICABLE	RESEARCH

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(78) UNIVERSITY OF CHICAGO 6054 SOUTH DREXEL AVE SUITE 200, BILLING AMD COLLECTIONS, CHICAGO, IL 60637	36-2177139	501(C)(3)	186,125		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(79) ALEXIAN BROTHERS HEALTH SYSTEM 2601 NAVISTAR DRIVE, LISLE, IL 60532	36-3260495	501(C)(3)	39,766		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(80) GRANDVIEW MEDICAL GROUP RESEARCH LLC 3686 GRANDVIEW PARKWAY SUITE 620, BIRMINGHAM, AL 35243	36-4919197	N/A	16,100		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(81) THE CARLE FOUNDATION HOSPITAL 611 W PARK ST, URBANA, IL 61801	37-1119538	501(C)(3)	70,073		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(82) UNIVERSITY OF ILLINOIS 28392 NETWORK PLACE, CHICAGO, IL 60673	37-6000511	GOVT	538,280		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(83) SOUTHERN ILLINOIS UNIVERSITY CARBONDALE PO BOX 19607, SPRINGFIELD, IL 62794	37-6005961	GOVT	5,639		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(84) ARBOR RESEARCH COLLABORATIVE FOR HEALTH 3700 EARHART ROAD, ANN ARBOR, MI 48105	38-3289521	501(C)(3)	18,234		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(85) MICHIGAN STATE UNIVERSITY 426 AUDITORIUM ROAD, ROOM 2, EAST LANSING, MI 48824	38-6005984	GOVT	80,086		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(86) UNIVERSITY OF MICHIGAN PO BOX 223131, PITTSBURGH, PA 15251	38-6006309	GOVT	1,703,394		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(87) WAYNE STATE UNIVERSITY 5057 WOODWARD AVE, SUITE 13000, DETROIT, MI 48202	38-6028429	GOVT	297,154		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(88) MEDICAL COLLEGE OF WISCONSIN P O BOX 26509, 8701 WATERTOWN PLANK ROAD, MILWAUKEE, WI 53226	39-0806261	501(C)(3)	107,786		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(89) UNIVERSITY OF WISCONSIN - MADISON OFFICE FOR RESEARCH & SPONSORED PRG, DRAWER #538, MILWAUKEE, WI 53278	39-1805963	GOVT	468,944		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(90) BOARD OF REGENTS OF UNIV OF WISCONSIN UW-MADISON GAR ACCOUNT, DRAWER 538, MILWAUKEE, WI 53278	39-6006492	GOVT	254,151		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(91) MINNEAPOLIS MEDICAL RESEARCH FOUNDATION 701 PARK AVE, PP7 700, MINNEAPOLIS, MN 55415	41-1677920	501(C)(3)	719,890		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(92) UNIVERSITY OF MINNESOTA NW 5957, PO BOX 1450, MINNEAPOLIS, MN 55485	41-6007513	GOVT	538,923		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(93) MAYO CLINIC ROCHESTER PO BOX 860334, RESERACH FINANCE - ROCHESTER, MINNEAPOLIS, MN 55486	41-6011702	501(C)(3)	421,618		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(94) UNIVERSITY OF IOWA 2410 UCC, 201 S CLINTON ST, IOWA CITY, IA 52242	42-6004813	GOVT	495,673		NOT APPLICABLE	NOT APPLICABLE	RESEARCH

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(95) WASHINGTON UNIVERSITY CB #1034, 700 ROSEDALE AVE, SAINT LOUIS, MO 63112	43-0653611	501(C)(3)	4,161,399		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(96) UNIVERSITY OF MISSOURI PO BOX 807012, KANSAS CITY, MO 64180	43-6003859	GOVT	34,039		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(97) ST LUKES HOSPITAL OF KANSAS CITY P O BOX 505335, SAINT LOUIS, MO 63150	44-0545297	501(C)(3)	58,009		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(98) HEALTHFIRST BLUEGRASS INC 450 SOUTHLAND DRIVE SUITE E, LEXINGTON, KY 40503	45-2710251	501(C)(3)	40,000		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(99) BAPTIST CLINICAL RESEARCH INSTITUTE P O BOX 771364, MEMPHIS, TN 38177	45-3032246	501(C)(3)	165,677		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(100) SANFORD RESEACH P O BOX 5064, SIOUX FALLS, SD 57104	46-0450378	501(C)(3)	203,989		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(101) RUTGERS,THE STATE UNIVERSITY OF NEW 33 KNIGHTSBRIDGE ROAD, 2ND FLOOR EAST, PISCATAWAY, NJ 08854	46-2354111	GOVT	253,825		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(102) UNIVERSITY OF NEBRASKA LINCOLN 985045 NEBRASKA MEDICAL CENTER, OMAHA, NE 68198	47-0049123	GOVT	86,372		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(103) ADVANCED RESPIRATORY TECHNOLOGIES LLC 1105 WILLIAM PITT WAY, PITTSBURGH, PA 15238	47-3573079	N/A	156,035		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(104) UNIVERSITY OF KANSAS CENTER FOR RESEARCH MAIL STOP 1039, 3901 RAINBOW BOULEVARD, KANSAS CITY, KS 66160	48-0680117	501(C)(3)	701,427		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(105) KUMC RESEARCH INSTITUTE INC 3901 RAINBOW BLVD, MAILSTOP 1039, KANSAS CITY, KS 66160	48-1108830	501(C)(3)	18,808		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(106) UNIVERSITY OF DELAWARE CASHIERS OFFICE, 116 STUDENT SERVICES BUILDING, NEWARK, DE 19716	51-6000297	GOVT	40,657		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(107) JOHNS HOPKINS UNIVERSITY 12529 COLLECTIONS CENTER DRIVE, C/O BANK OF AMERICA, CHICAGO, IL 60693	52-0595110	501(C)(3)	1,696,999		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(108) THE HENRY M JACKSON FOUNDATION FOR THE 6720 A ROCKLEDGE DRIVE, SUITE 100, BETHESDA, MD 20817	52-1317896	501(C)(3)	51,969		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(109) CHILDRENS RESEARCH INSTITUTE 801 ROEDER ROAD, SUITE 500, SILVER SPRING, MD 20910	52-1654453	501(C)(3)	363,898		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(110) UNIVERSITY OF MARYLAND BALTIMORE P O BOX 41428, BALTIMORE, MD 21203	52-6002033	GOVT	283,634		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(111) MEDSTAR HEALTH RESEARCH INSTITUTE INC P O BOX 418223, BOSTON, MA 02241	52-6056274	501(C)(3)	28,552		NOT APPLICABLE	NOT APPLICABLE	RESEARCH

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(112) GEORGE WASHINGTON UNIVERSITY P O BOX 829896, PHILADELPHIA, PA 19182	53-0196584	501(C)(3)	200,841		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(113) SENTARA HOSPITALS 835 GLENROCK ROAD SUITE 220, NORFOLK, VA 23502	54-1547408	501(C)(3)	49,900		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(114) KENNEL AND ASSOCIATES INC 3130 FAIRVIEW PARK DRIVE, SUITE 450, FALLS CHURCH, VA 22042	54-1771141	N/A	75,162		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(115) US CIVILIAN RESEARCH & DEVELOPMENT 1776 WILSON BLVD, SUITE 300, ARLINGTON, VA 22209	54-1773406	501(C)(3)	62,944		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(116) VIRGINIA COMMONWEALTH UNIVERSITY PO BOX 843039, 800 E LEIGH ST, SUITE 3100, RICHMOND, VA 23284	54-6001758	GOVT	1,297,909		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(117) UNIVERSITY OF VIRGINIA PO BOX 400195, CHARLOTTESVILLE, VA 22904	54-6001796	GOVT	589,144		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(118) WEST VIRGINIA UNIVERSITY RESEARCH CORP FINANCIAL SERVICES, P O BOX 6001, MORGANTOWN, WV 26506	55-0665758	501(C)(3)	280,516		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(119) DUKE UNIVERSITY P O BOX 602651, CHARLOTTE, NC 28260	56-0532129	501(C)(3)	1,343,292		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(120) WAKE FOREST UNIVERSITY MEDICAL CENTER BLVD., WINSTON SALEM, NC 27157	56-0532138	501(C)(3)	2,445,436		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(121) RESEARCH TRIANGLE INSTITUTE PO BOX 900002, RALEIGH, NC 27675	56-0686338	501(C)(3)	56,038		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(122) UNIVERSITY OF NORTH CAROLINA CHARLOTTE 9201 UNIVERSITY CITY BLVD, CHARLOTTE, NC 28223	56-0791228	GOVT	118,326		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(123) NC A&T STATE UNIVERSITY 1601 EAST MARKET ST, GREENSBORO, NC 27411	56-6000007	GOVT	30,020		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(124) UNIVERSITY OF NORTH CAROLINA CHAPEL HILL C/O BANK OF AMERICA LOCK BOX, PO BOX 402420, ATLANTA, GA 30384	56-6001393	GOVT	1,771,363		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(125) CAROLINA HEALTH CENTERS 313 MAIN STREET, SUITE B, GREENWOOD, SC 29646	57-0650154	501(C)(3)	20,000		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(126) MEDICAL UNIVERSITY OF SOUTH CAROLINA 1 SOUTH PARK CIRCLE, BUILDING #1 SUITE 402, CHARLESTON, SC 29407	57-6000722	GOVT	114,324		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(127) UNIVERSITY OF SOUTH CAROLINA 1600 HAMPTON STREET, SUITE 612, COLUMBIA, SC 29208	57-6001153	GOVT	786,812		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(128) MERCER UNIVERSITY 1501 MERCER UNIVERSITY DRIVE, MACON, GA 31207	58-0566167	501(C)(3)	24,640		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(129) EMORY UNIVERSITY P O BOX 935084, ATLANTA, GA 31193	58-0566256	501(C)(3)	1,202,337		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(130) AUGUSTA UNIVERSITY RESEARCH INSTITUTE P O BOX 945552, ATLANTA, GA 30394	58-1418202	501(C)(3)	58,353		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(131) MOREHOUSE SCHOOL OF MEDICINE 720 WESTVIEW DRIVE SW, ATLANTA, GA 30310	58-1438873	501(C)(3)	312,493		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(132) SAINT THOMAS HEALTH 4220 HARDING RD, NASHVILLE, TN 37205	58-1716804	501(C)(3)	21,347		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(133) GEORGIA STATE UNIVERSITY RESEARCH PO BOX 3999, ATLANTA, GA 30302	58-1845423	501(C)(3)	50,000		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(134) CHILDREN'S HEALTHCARE OF ATLANTA INC 3375 NORTHEAST EXPRESSWAY, SUITE 100, ATLANTA, GA 30341	58-2367819	501(C)(3)	12,611		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(135) GEORGIA TECH APPLIED RESEARCH CORP P O BOX 277004, ATLANTA, GA 30384	58-2374837	501(C)(3)	87,324		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(136) UNIVERSITY OF MIAMI SPONSORED PROGRAMS, P O BOX 405803, ATLANTA, GA 30384	59-0624458	501(C)(3)	2,228,874		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(137) NEMOURS FOUNDATION ATTN GRANT DEPT 3 EAST, 10140 CENTURION PKWY NORTH, JACKSONVILLE, FL 32256	59-0634433	501(C)(3)	71,166		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(138) RURAL HEALTH CARE INC P O DRAWER 817, PALATKA, FL 32178	59-1792958	501(C)(3)	220,000		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(139) CASWELL FAMILY MEDICAL CENTER INC P O BOX 1448, YANCEYVILLE, NC 27379	59-1812757	501(C)(3)	60,000		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(140) H LEE MOFFITT CANCER CENTER AND 1209 MAGNOLIA DR M2GEN-INNOV, TAMPA, FL 33612	59-2451713	501(C)(3)	43,972		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(141) UNIVERSITY OF SOUTH FLORIDA ATTN RESEARCH PROJECTS RECEIVABLES, P O BOX 864568, ORLANDO, FL 32886	59-3102112	GOVT	125,159		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(142) MAYO CLINIC JACKSONVILLE P O BOX 860334, MINNEAPOLIS, MN 55486	59-3337028	501(C)(3)	117,245		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(143) TAMPA GENERAL HOSPITAL P O BOX 95000, LB # 7870, PHILADELPHIA, PA 19195	59-3458145	501(C)(3)	9,160		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(144) UNIVERSITY OF FLORIDA 33 TIGERT HALL, P O BOX 113001, GAINESVILLE, FL 32611	59-6002052	GOVT	2,180,644		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(145) UNIVERSITY OF LOUISVILLE RESEARCH 300 EAST MARKET ST, SUITE 300, OFFICE OF SPONSORED PROGRAMS ADMIN, LOUISVILLE, KY 40202	61-1029626	501(C)(3)	541,684		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(146) BALLAD HEALTH CREDENTIALING 311 PRINCETON ROAD, SUITE 3, JOHNSON CITY, TN 37601	61-1771290	501(C)(3)	31,172		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(147) UNIVERSITY OF KENTUCKY PNC BANK, P O BOX 931113, CLEVELAND, OH 44193	61-6001218	GOVT	27,277		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(148) UNIVERSITY OF KENTUCKY RESEARCH PNC BANK, P O BOX 931113, CLEVELAND, OH 44193	61-6033693	501(C)(3)	386,871		NOT APPLICABLE	NOT APPLICABLE	PUBLIC SERVICE
(149) NASHVILLE MACHINE COMPANY INC P O. BOX 101603, NASHVILLE, TN 37224	62-0304860	N/A	10,730		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(150) COUNCIL ON AGING OF GREATER NASHVILLE 95 WHITE BRIDGE ROAD, SUITE 250, NASHVILLE, TN 37205	62-0476667	501(C)(3)	106,425		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(151) VANDERBILT UNIVERSITY CONTRACT & GRANT PMB 401591, 2301 VANDERBILT PLACE, NASHVILLE, TN 37240	62-0476822	501(C)(3)	17,156,595		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(152) TENNESSEE VALLEY HEALTHCARE SYSTEM 1310 24TH AVENUE SOUTH, NASHVILLE CAMPUS, NASHVILLE, TN 37212	62-0484828	GOVT	70,920		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(153) DAVID LIPSCOMB UNIVERSITY ONE UNIVERSITY PARK DRIVE, NASHVILLE, TN 37204	62-0485733	501(C)(3)	43,787		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(154) MEHARRY MEDICAL COLLEGE 1005 DR D B TODD JR BOULEVARD, NASHVILLE, TN 37208	62-0488046	501(C)(3)	1,670,457		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(155) FORT SANDERS REGIONAL MEDICAL CENTER 1420 CENTERPOINT BLVD BLDG C, KNOXVILLE, TN 37932	62-0528340	501(C)(3)	58,308		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(156) TENNESSEE HOSPITAL ASSOCIATION 5201 VIRGINIA WAY, BRENTWOOD, TN 37027	62-0534232	501(C)(3)	65,648		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(157) CHEROKEE HEALTH SYSTEMS INC 6350 WEST ANDREW JOHNSON HWY, TALBOTT, TN 37877	62-0637925	501(C)(3)	120,000		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(158) ST JUDES CHILDRENS RESEARCH HOSPITAL P O BOX 1000, DEPARTMENT 949, MEMPHIS, TN 38148	62-0646012	501(C)(3)	134,341		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(159) UNIVERSITY OF MEMPHIS PO BOX 1000, DEPT 313, MEMPHIS, TN 38148	62-0648618	GOVT	28,498		NOT APPLICABLE	NOT APPLICABLE	RESEARCH

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(160) METRO PUBLIC HEALTH DEPARTMENT 2500 CHARLOTTE AVENUE, SUITE 100, NASHVILLE, TN 37209	62-0694743	GOVT	60,781		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(161) TENNESSEE STATE UNIVERSITY 3500 JOHN A MERRITT BLVD, VICE PRESIDENT FOR BUSINESS FINANCE, NASHVILLE, TN 37209	62-0786119	GOVT	107,463		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(162) MEMPHIS CENTER FOR REPRODUCTIVE HEALTH 1203 POPLAR AVE, MEMPHIS, TN 38104	62-0931089	501(C)(3)	107,500		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(163) ALZHEIMERS TENNESSEE INC 5801 KINGSTON PIKE, KNOXVILLE, TN 37919	62-1206312	501(C)(3)	47,125		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(164) NASHVILLE CARES 633 THOMPSON LANE, NASHVILLE, TN 37204	62-1274532	501(C)(3)	54,042		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(165) MIDDLE TENNESSEE RESEARCH INSTITUTE 1310 24TH AVENUE SOUTH, ROOM F-201, NASHVILLE, TN 37212	62-1387860	501(C)(3)	37,031		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(166) POSITIVELY LIVING INC 317 N GAY ST, KNOXVILLE, TN 37917	62-1698383	501(C)(3)	31,764		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(167) UNIVERSITY OF TENNESSEE KNOXVILLE 910 MADISON AVENUE SUITE 816, MEMPHIS, TN 38163	62-6001636	GOVT	95,307		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(168) JACKSON MADISON COUNTY GENERAL HOSPITAL 620 SKYLINE DRIVE, JACKSON, TN 38301	62-6010402	GOVT	86,839		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(169) EAST TENNESSEE STATE UNIVERSITY 1276 GILBREATH DRIVE, P O BOX 70732, JOHNSON CITY, TN 37614	62-6021046	GOVT	110,332		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(170) MONTGOMERY AIDS OUTREACH, INC PO BOX 11087, MONTGOMERY, AL 36111	63-0959628	501(C)(3)	297,162		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(171) UNIVERSITY OF ALABAMA 1720 2ND AVENUE SOUTH, AB 990, BIRMINGHAM, AL 35294	63-6001138	GOVT	93,946		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(172) UNIVERSITY OF ALABAMA AT BIRMINGHAM 1720 2ND AVENUE SOUTH, AB 990, BIRMINGHAM, AL 35294	63-6005396	GOVT	2,063,990		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(173) DELTA HEALTH CENTER INC 702 MARTIN LUTHER KING RD, MOUND BAYOU, MS 38762	64-0443928	501(C)(3)	40,000		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(174) JEFFERSON COMPREHENSIVE HEALTH CENTER 405 MAIN ST, FAYETTE, MS 39069	64-0667610	501(C)(3)	32,500		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(175) OUTREACH HEALTH SERVICES INC PO BOX 527, SHUBUTA, MS 39360	64-0736857	501(C)(3)	107,500		NOT APPLICABLE	NOT APPLICABLE	RESEARCH

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(176) UNIVERSITY OF MISSISSIPPI MEDICAL CENTER 2500 N STATE ST, ROOM U 019, JACKSON, MS 39216	64-6008520	501(C)(3)	495,892		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(177) UNIVERSITY OF PUERTO RICO MEDICAL P O BOX 365067, SAN JUAN, PR 00936	66-0433762	GOVT	27,467		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(178) UNIVERSITY OF ARKANSAS FAYETTEVILLE P O BOX 1404, TREASURERS OFFICE, FAYETTEVILLE, AR 72702	71-6003252	GOVT	34,713		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(179) UNIVERSITY OF ARKANSAS FOR MEDICAL 4301 WEST MARKHAM STREET, TREASURER'S OFFICE SLOT 560, LITTLE ROCK, AR 72205	71-6046242	501(C)(3)	152,154		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(180) OUR LADY OF THE LAKE HOSPITAL INC OFFICE OF RESEARCH - OLQL, 7556 HENNESSY BLVD, BATON ROUGE, LA 70808	72-0423651	501(C)(3)	98,056		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(181) ADMINISTRATORS OF THE TULANE EDUCATIONAL 1555 POYDRAS ST STE 805, MAILBOX 8711, NEW ORLEANS, LA 70112	72-0423889	501(C)(3)	37,882		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(182) OCHSNER CLINIC FOUNDATION P O BOX 54996, NEW ORLEANS, LA 70154	72-0502505	501(C)(3)	89,298		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(183) LSU HEALTH SCIENCES CENTER NEW ORLEANS 433 BOLIVAR STREET, ROOM 519, NEW ORLEANS, LA 70112	72-6087770	GOVT	147,525		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(184) NAZIH ZUHDI TRANSPLANTATION INSTITUTE 3300 NORTHWEST EXPY, OKLAHOMA CITY, OK 73112	73-1034824	501(C)(3)	22,569		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(185) UNIVERSITY OF TEXAS HEALTH SCIENCE FINANCIAL ADMIN SUPPORT, PO BOX 301418, DALLAS, TX 75303	74-1586031	GOVT	194,893		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(186) BAYLOR COLLEGE OF MEDICINE P.O. BOX 301207, DALLAS, TX 75303	74-1613878	501(C)(3)	239,465		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(187) NATIONAL JEWISH HEALTH 1400 JACKSON STREET, ATTN TREASURY DEPT M216, DENVER, CO 80206	74-2044647	501(C)(3)	10,166		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(188) UNIVERSITY OF ARIZONA P O BOX 41817, TUCSON, AZ 85717	74-2652689	GOVT	160,584		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(189) TEXAS A & M UNIVERSITY HEALTH SCIENCE 400 HARVEY MITCHELL PARKWAY S, SUITE 300, COLLEGE STATION, TX 77845	74-2907553	GOVT	5,601		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(190) UNIVERSITY OF TEXAS AT AUSTIN P O BOX 7159, AUSTIN, TX 78713	74-6000203	GOVT	188,896		NOT APPLICABLE	NOT APPLICABLE	RESEARCH

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(191) UNIVERSITY OF TEXAS MEDICAL BRANCH PO BOX 660120, DEPT #750, DALLAS, TX 75266	74-6000949	GOVT	120,456		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(192) UNIVERSITY OF TEXAS M D ANDERSON CANCER CENTER, PO BOX 4461, HOUSTON, TX 77210	74-6001118	GOVT	338,831		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(193) UNIVERSITY OF HOUSTON TREASURERS OFFICE, PO BOX 988, HOUSTON, TX 77001	74-6001399	GOVT	10,257		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(194) UNIVERSITY OF TEXAS AT DALLAS CALLIER 800 WEST CAMPBELL ROAD, AD37, RICHARDSON, TX 75080	75-1305566	GOVT	41,922		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(195) BAYLOR RESEARCH INSTITUTE P O BOX 846275, DALLAS, TX 75284	75-1921898	501(C)(3)	456,200		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(196) TRANSLATIONAL GENOMICS RESEARCH INST 445 NORTH FIFTH STREET, SUITE 600, PHOENIX, AZ 85004	75-3065445	501(C)(3)	94,482		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(197) UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL PO BOX 841765, DALLAS, TX 75284	75-6002868	GOVT	665,792		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(198) PALO ALTO VETERANS INSTITUTE FOR POST OFFICE BOX V-38, PALO ALTO, CA 94304	77-0207331	501(C)(3)	14,225		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(199) MJD WELLNESS & COMMUNITY CENTER INC 822 NE 125TH ST STE 103, MIAMI, FL 33161	81-5404209	501(C)(3)	40,000		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(200) PREMIER MOBILE HEALTH SERVICES CORP 3903 DR MARTIN LUTHER KING JR BLVD, STE K, FORT MYERS, FL 33916	82-5372657	501(C)(3)	20,000		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(201) PHYSICIANS CARE OF CLARKE 24B CAMDEN BYP, CAMDEN, AL 36726	83-2589567	501(C)(3)	32,500		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(202) RADIOLOGY IMAGING ASSOCIATES PC 10700 EAST GEDDES AVE, SUITE 200, ENGLEWOOD, CO 80112	84-0597929	N/A	5,580		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(203) DENVER HEALTH AND HOSPITAL AUTHORITY POST OFFICE BOX 17093, UMB BANK OF COLORADO, DENVER, CO, DENVER, CO 80217	84-1343242	GOVT	361,724		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(204) DENVER RESEARCH INSTITUTE 3401 QUEBEC STREET, SUITE 5000, DENVER, CO 80207	84-1392442	501(C)(3)	49,124		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(205) UNIVERSITY OF COLORADO DENVER OFFICE OF GRANTS & CONTRACTS F428, P O BOX 910238, DENVER, CO 80291	84-6000555	GOVT	1,804,112		NOT APPLICABLE	NOT APPLICABLE	RESEARCH

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(206) UNIVERSITY OF NEW MEXICO 1 UNIVERSITY OF NEW MEXICO, MSC09 5225, ALBUQUERQUE, NM 87131	85-6000642	GOVT	1,731,104		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(207) DIGNITY HEALTH FILE 57431, LOS ANGELES, CA 90074	86-0096787	N/A	302,738		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(208) ARIZONA STATE UNIVERSITY GRANT AND CONTRACT ACCOUNTING, PO BOX 876011, TEMPE, AZ 85287	86-0196696	GOVT	100,599		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(209) MAYO CLINIC RESEARCH FINANCE - ARIZONA, PO BOX 860334, MINNEAPOLIS, MN 55486	86-0800150	501(C)(3)	141,274		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(210) BRIGHAM YOUNG UNIVERSITY GRANTS AND CONTRACTS ACCOUNTING, A-261 ASB, PROVO, UT 84602	87-0217280	501(C)(3)	41,064		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(211) METHODIST HOSPITAL RESEARCH INSTITUTE OFFICE OF GRANTS AND CONTRACTS, PO BOX 4805, HOUSTON, TX 77210	87-0721923	501(C)(3)	57,320		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(212) UNIVERSITY OF UTAH 201 S PRESIDENTS CIR, RM 406, SALT LAKE CITY, UT 84112	87-6000525	GOVT	350,531		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(213) KAISER FOUNDATION HEALTH PLAN OF ATTN CASH DESK, PO BOX 34587, SEATTLE, WA 98124	91-0511770	501(C)(3)	5,421		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(214) UNIVERSITY OF NEBRASKA MEDICAL CENTER 985100 NEBRASKA MEDICAL CENTER, OMAHA, NE 68198	91-1858433	501(C)(3)	931,342		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(215) UNIVERSITY OF WASHINGTON- DEPARTMENT OF 12455 COLLECTIONS DRIVE, GRANT AND CONTRACT ACCOUNTING, CHICAGO, IL 60693	91-6000153	GOVT	799,938		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(216) UNIVERSITY OF WASHINGTON 12455 COLLECTIONS DRIVE, GRANT AND CONTRACT ACCOUNTING, CHICAGO, IL 60693	91-6001537	GOVT	1,635,092		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(217) PROVIDENCE PORTLAND MEDICAL CENTER LB 1133 PO BOX 35143, SEATTLE, WA 98124	93-0386906	N/A	11,500		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(218) OREGON HEALTH & SCIENCE UNIVERSITY P O BOX 3003, PORTLAND, OR 97208	93-1176109	GOVT	757,084		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(219) KAISER FOUNDATION RESEARCH INSTITUTE 1800 HARRISON STREET, 16TH FLOOR, OAKLAND, CA 94612	94-1105628	501(C)(3)	19,889		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(220) STANFORD UNIVERSITY P O BOX 44253, SAN FRANCISCO, CA 94144	94-1156365	501(C)(3)	1,816,265		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(221) INTERMOUNTAIN HEALTHCARE P O BOX 57828, SALT LAKE CITY, UT 84157	94-2854057	501(C)(3)	946,729		NOT APPLICABLE	NOT APPLICABLE	RESEARCH

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(222) REGENTS OF THE UNIVERSITY OF CALIFORNIA (PSC) BOX 957089, 1125 MURPHY HALL, 405 HILGARD AVENUE, LOS ANGELES, CA 90095	94-6036493	GOVT	730,751		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(223) UNIVERSITY OF SOUTHERN CALIFORNIA 3500 S FIGUEROA STREET, SUITE 102, LOS ANGELES, CA 90074	95-1642394	501(C)(3)	1,486,476		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(224) CEDARS SINAI MEDICAL CENTER 8700 BEVERLY BOULEVARD, 65-WIL, STE 1150, LOS ANGELES, CA 90048	95-1644600	501(C)(3)	372,324		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(225) CITY OF HOPE NATIONAL MEDICAL CENTER 1500 EAST DUARTE RD, MONROVIA 2562, DUARTE, CA 91010	95-1683875	501(C)(3)	35,079		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(226) SCRIPPS HEALTH 10140 CAMPUS POINT DRIVE, SUITE 200, SAN DIEGO, CA 92121	95-1684089	501(C)(3)	99,332		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(227) BECKMAN RESEARCH INSTITUTE OF THE 1500 EAST DUARTE ROAD, DUARTE, CA 91010	95-3432210	501(C)(3)	29,256		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(228) AIDS HEALTHCARE FOUNDTION 2231 MCGREGOR BLVD, FORT MYERS, FL 33901	95-4112121	N/A	20,000		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION
(229) UNIVERSITY OF CALIFORNIA SAN DIEGO P O BOX 741539, LOS ANGELES, CA 90074	95-6006144	GOVT	62,882		NOT APPLICABLE	NOT APPLICABLE	RESEARCH
(230) TENNESSEE DISABILITY COALITION 955 WOODLAND STREET, NASHVILLE, TN 37206	62-1447320	501(C)(3)	23,792		NOT APPLICABLE	NOT APPLICABLE	INSTRUCTION & CONTRIBUTION
(231) MIDDLE TENNESSEE STATE UNIVERSITY 103 COPE ADMINISTRATION BUILDING, 1301 EAST MAIN ST, MURFREESBORO, TN 37132	62-6005794	GOVT	15,671		NOT APPLICABLE	NOT APPLICABLE	RESEARCH & CONTRIBUTION
(232) GOOD NEIGHBOR FESTIVALS 2817 WEST END AVE 126 439, NASHVILLE, TN 37203	46-3543791	N/A	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(233) SMITHSONIAN INSTITUTION 1000 JEFFERSON DRIVE SW, WASHINGTON, DC 20560	53-0206027	501(C)(3)	10,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(234) TENNESSEE WALKING HORSE NATIONAL CELEBRATION ASSOCIATION 1110 EVANS STREET, SHELBYVILLE, TN 37162	62-0682046	501(C)(5)	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(235) FRANKLIN ROTARY CLUB AT NOON INC. P.O. BOX 1557, FRANKLIN, TN 37065	62-6075146	501(C)(4)	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(236) WALK ACROSS WILSON 3574 LINWOOD RD., WATERTOWN, TN 37184	81-3542995	N/A	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(237) SHERRY'S RUN P.O. BOX 8, LEBANON, TN 37088	06-1799885	501(C)(3)	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(238) AMERICAN CANCER SOCIETY 3380 CHASTAIN MEADOWS PKWY NW, SUITE 200, KENNESAW, GA 30144	13-1788491	501(C)(3)	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(239) MARCH OF DIMES 1550 CRYSTAL DR, SUITE 1300, ARLINGTON, VA 22202	13-1846366	501(C)(3)	6,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(240) ALZHEIMER'S ASSOCIATION 225 N. MICHIGAN AVE. , FLOOR 17, CHICAGO, IL 60601	13-3039601	501(C)(3)	10,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(241) AMERICAN HEART ASSOCIATION 7272 GREENVILLE AVE., DALLAS, TX 75231	13-5613797	501(C)(3)	220,500		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(242) NATIONAL MULTIPLE SCLEROSIS SOCIETY 733 THIRD AVENUE, 3RD FLOOR, NEW YORK, NY 10017	13-5661935	501(C)(3)	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(243) JDRF DIABETES FOUNDATION 200 VESEY STREET, 28TH FLOOR, NEW YORK, NY 10281	23-1907729	501(C)(3)	10,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(244) HERITAGE FOUNDATION 112 BRIDGE STREET, FRANKLIN, TN 37064	23-7042596	501(C)(3)	50,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(245) MOTLOW COLLEGE FOUNDATION PO BOX 8500, LYNCHBURG, TN 37352	23-7450071	501(C)(3)	11,500		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(246) TENNESSEE KIDNEY FOUNDATION P.O. BOX 330989, NASHVILLE, TN 37203	27-0812507	501(C)(3)	16,200		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(247) HIMSS TN CHAPTER 330 FRANKLIN ROAD, STE 135A-277, BRENTWOOD, TN 37027	30-0104473	501(C)(6)	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(248) WILLIAMSON, INC. 4031 ASPEN GROVE DRIVE, SUITE 630, FRANKLIN, TN 37067	36-4720381	501(C)(6)	25,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(249) SPRING HILL CHAMBER OF COMMERCE 5326 MAIN ST, SPRING HILL, TN 37174	45-0484327	501(C)(6)	7,500		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(250) THE NASHVILLE FOOD PROJECT 5904 CALIFORNIA AVENUE, NASHVILLE, TN 37209	45-2905951	501(C)(3)	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(251) FUND RECOVERY 306 42ND AVE N, NASHVILLE, TN 37209	45-3821946	501(C)(3)	25,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(252) COALITION TO PROTECT AMERICA'S HEALTH CARE P.O. BOX 30211, BETHESDA, MD 20824	52-2253225	501(C)(3)	31,250		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(253) SOUTH JACKSON CIVIC CENTER P.O. BOX 326, TULLAHOMA, TN 37388	58-1309734	501(C)(3)	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(254) SHELBYVILLE-BEDFORD COUNTY CHAMBER OF COMMERCE 100 N CANNON BLVD, SHELBYVILLE, TN 67160	62-0417185	501(C)(6)	10,250		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(255) JUNIOR LEAGUE OF NASHVILLE 2202 CRESTMOOR ROAD, NASHVILLE, TN 37215	62-0476815	501(C)(3)	50,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(256) NASHVILLE SYMPHONY ORCHESTRA 1 SYMPHONY PLACE, NASHVILLE, TN 37201	62-0550979	501(C)(3)	10,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(257) CUMBERLAND UNIVERSITY 1 CUMBERLAND SQUARE, LEBANON, TN 37087	62-0599339	501(C)(3)	10,800		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(258) CHEEKWOOD BOTANICAL GARDEN & MUSEUM OF ART 1200 FORREST PARK DRIVE, NASHVILLE, TN 37205	62-0627921	501(C)(3)	65,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(259) MENTAL HEALTH AMERICA OF MD TN 446 METROPLEX DR, SUITE A-224, NASHVILLE, TN 37211	62-0637710	501(C)(3)	10,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(260) PINSON HOSPITAL HOSPITALITY HOUSE 214 REIDHURST AVENUE, NASHVILLE, TN 37203	62-0909363	501(C)(3)	52,500		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(261) LEADERSHIP NASHVILLE 222 2ND AVENUE SOUTH #2410, NASHVILLE, TN 37201	62-0986090	501(C)(3)	7,200		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(262) COURT APPOINTED SPECIAL ADVOCATES (CASA) 340 21ST AVENUE NORTH, NASHVILLE, TN 37203	62-1203459	501(C)(3)	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(263) TENNESSEE CHAMBER OF COMMERCE & INDUSTRY 414 UNION ST , SUITE 107, NASHVILLE, TN 37219	62-1236022	501(C)(6)	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(264) RONALD MCDONALD HOUSE CHARITIES OF NASHVILLE 2144 FAIRFAX AVE, NASHVILLE, TN 37212	62-1310717	501(C)(3)	11,400		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(265) RURAL HEALTH ASSOCIATION PO BOX 656, DECATURVILLE, TN 38329	62-1613239	501(C)(3)	10,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(266) CUMBERLAND PEDIATRIC FOUNDATION 5141 VIRGINIA WAY, SUITE 230, BRENTWOOD, TN 37027	62-1615913	501(C)(3)	27,950		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(267) OPERATION STAND DOWN TENNESSEE 1125 12TH AVE S, NASHVILLE, TN 37203	62-1638832	501(C)(3)	6,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(268) NASHVILLE DOWNTOWN PARTNERSHIP 150 4TH AVENUE NORTH, SUITE 110, NASHVILLE, TN 37219	62-1774641	501(C)(6)	7,500		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(269) FRANKLIN TOMORROW P.O. BOX 383, FRANKLIN, TN 37065	62-1821869	501(C)(3)	5,500		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(270) PARTNERS FOR HEALING 109 W. BLACKWELL ST., TULLAHOMA, TN 37388	62-1834800	501(C)(3)	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(271) SUSAN G. KOMEN 13770 NOEL ROAD, SUITE 801889, DALLAS, TX 75380	75-1835298	501(C)(3)	10,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION

PUBLIC DISCLOSURE COPY

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(272) NATIONAL ALLIANCE ON MENTAL ILLNESS DAVIDSON COUNTY 392 HARDING PLACE, SUITE 203, NASHVILLE, TN 37211	80-0597038	501(C)(3)	9,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(273) MEDICAL FOUNDATION OF NASHVILLE 28 WHITE BRIDGE ROAD, SUITE 400, NASHVILLE, TN 37205	82-4237528	501(C)(3)	12,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(274) COALITION FOR BETTER HEALTH 3796 BEDFORD AVENUE, SUITE 302, NASHVILLE, TN 37215	83-4259201	501(C)(3)	20,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(275) HILLSBORO VILLAGE CENTENNIAL CELEBRATION 2102 BELCOURT AVE, NASHVILLE, TN 37212	84-3006251	501(C)(3)	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(276) CHI BOULE FOUNDATION PO BOX 210051, NASHVILLE, TN 37221	85-1360222	501(C)(3)	5,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION
(277) THE NEW BEGINNINGS CENTER 509 CRAIGHEAD ST., NASHVILLE, TN 37204	90-0751722	501(C)(3)	10,000		NOT APPLICABLE	NOT APPLICABLE	CONTRIBUTION

PUBLIC DISCLOSURE COPY

Part III Grants and Other Assistance to Individuals in the United States (continued)

(a) Type of grant or assistance	(b) Number of Recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
(7) PATIENT ASSISTANCE	3,108	0	842,797	FMV	AMBULANCE RIDES
(8) PATIENT ASSISTANCE	1,418	0	262,746	FMV	CAR RIDES
(9) PATIENT ASSISTANCE	5,000	0	89,307	FMV	MEAL TRAYS

PUBLIC DISCLOSURE COPY

Part IV

Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Return Reference - Identifier	Explanation
SCHEDULE I, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS.	<p>VANDERBILT UNIVERSITY MEDICAL CENTER MAINTAINS A FORMAL POLICY DEFINING ITS PROCEDURES FOR MONITORING THE USE OF SPONSORED FUNDS BY SUBRECIPIENTS WHO ARE PERFORMING A PORTION OF A SPONSORED PROJECT EXTERNALLY AWARDED TO VANDERBILT UNIVERSITY MEDICAL CENTER. THE POLICY PROVIDES GUIDANCE TO ENSURE THAT SUBRECIPIENTS CONDUCT THEIR PORTIONS OF SPONSORED PROJECTS IN COMPLIANCE WITH LAWS, REGULATIONS, TERMS AND CONDITIONS OF AWARDS AND SUBAWARDS, AND THAT REIMBURSED COSTS INCURRED BY SUBRECIPIENTS ARE ALLOWED. THE POLICY ADDRESSES THE ROLES AND RESPONSIBILITIES OF CENTRAL OFFICES AND DEPARTMENTS OF THE MEDICAL CENTER AND DESCRIBES THE MONITORING PROCEDURES FOR EACH AREA. THE FULL TEXT OF VANDERBILT UNIVERSITY MEDICAL CENTER'S SUBRECIPIENT POLICY IS AVAILABLE ONLINE AT THE FOLLOWING WEB ADDRESS:</p> <p>HTTPS://WWW.VUMC.ORG/ADMINISTRATORS-RESOURCE/POLICIES-PROCEDURES (PLEASE USE LOWERCASE TO ACCESS THE WEBSITE)</p>

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

VANDERBILT UNIVERSITY MEDICAL CENTER

PUBLIC DISCLOSURE COPY

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
► Attach to Form 990.
► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Employer identification number

35-2528741

Part I Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <div style="display: flex; justify-content: space-between;"> <div> <input checked="" type="checkbox"/> First-class or charter travel <input type="checkbox"/> Travel for companions <input checked="" type="checkbox"/> Tax indemnification and gross-up payments <input type="checkbox"/> Discretionary spending account </div> <div> <input type="checkbox"/> Housing allowance or residence for personal use <input type="checkbox"/> Payments for business use of personal residence <input type="checkbox"/> Health or social club dues or initiation fees <input type="checkbox"/> Personal services (such as maid, chauffeur, chef) </div> </div>		
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.	1b ✓	
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2 ✓	
3 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. <div style="display: flex; justify-content: space-between;"> <div> <input checked="" type="checkbox"/> Compensation committee <input checked="" type="checkbox"/> Independent compensation consultant <input checked="" type="checkbox"/> Form 990 of other organizations </div> <div> <input type="checkbox"/> Written employment contract <input checked="" type="checkbox"/> Compensation survey or study <input checked="" type="checkbox"/> Approval by the board or compensation committee </div> </div>		
4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: <div style="margin-left: 20px;"> a Receive a severance payment or change-of-control payment? </div>	4a	✓
<div style="margin-left: 20px;"> b Participate in or receive payment from a supplemental nonqualified retirement plan? </div>	4b	✓
<div style="margin-left: 20px;"> c Participate in or receive payment from an equity-based compensation arrangement? </div> If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III.	4c	✓
Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9.		
5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: <div style="margin-left: 20px;"> a The organization? </div>	5a	✓
<div style="margin-left: 20px;"> b Any related organization? </div> If "Yes" on line 5a or 5b, describe in Part III.	5b	✓
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: <div style="margin-left: 20px;"> a The organization? </div>	6a	✓
<div style="margin-left: 20px;"> b Any related organization? </div> If "Yes" on line 6a or 6b, describe in Part III.	6b	✓
7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III.	7	✓
8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.	8	✓
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9	

PUBLIC DISCLOSURE COPY

Schedule J (Form 990) 2021

Page **2**

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(SEE STATEMENT)	(i)							
1	(ii)							
2	(i)							
2	(ii)							
3	(i)							
3	(ii)							
4	(i)							
4	(ii)							
5	(i)							
5	(ii)							
6	(i)							
6	(ii)							
7	(i)							
7	(ii)							
8	(i)							
8	(ii)							
9	(i)							
9	(ii)							
10	(i)							
10	(ii)							
11	(i)							
11	(ii)							
12	(i)							
12	(ii)							
13	(i)							
13	(ii)							
14	(i)							
14	(ii)							
15	(i)							
15	(ii)							
16	(i)							
16	(ii)							

Schedule J (Form 990) 2021

PUBLIC DISCLOSURE COPY

Part II

Officers, Directors, Trustees, Key Employees and Highest Compensated Employees (continued)

(a) Name		(b) Breakdown of W-2 and/or 1099-MISC compensation			(c) Retirement and other deferred compensation	(d) Nontaxable benefits	(e) Total of columns (b)(i)-(d)	(f) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) JEFFREY R. BALSER , MD, PHD PRESIDENT AND CEO	(i)	2,699,917	2,061,999	699,525	1,304,125	22,344	6,787,910	666,333
	(ii)	0	0	0	0	0	0	0
(2) C. WRIGHT PINSON, MD, MBA DEPUTY CEO AND CHIEF HEALTH SYSTEM OFFICER	(i)	1,979,805	772,680	2,303,836	594,197	20,657	5,671,175	2,268,623
	(ii)	0	0	0	0	0	0	0
(3) JOHN F. MANNING, JR., PHD, MBA COO AND CORPORATE CHIEF OF STAFF	(i)	1,103,620	426,159	874,576	394,998	33,328	2,832,681	860,512
	(ii)	0	0	0	0	0	0	0
(4) MICHAEL J. REGIER, JD GENERAL COUNSEL AND SECRETARY	(i)	859,015	331,482	930,071	308,425	32,078	2,461,071	907,007
	(ii)	0	0	0	0	0	0	0
(5) CECELIA B. MOORE, MHA, CPA, CHFP CFO AND TREASURER	(i)	1,204,120	459,178	272,021	359,044	20,598	2,314,961	163,390
	(ii)	0	0	0	0	0	0	0
(6) BYRON F. STEPHENS, II, MD ASST PROFESSOR COMPREHENSIVE SPINE CENTER	(i)	1,339,837	760,173	49,614	14,125	31,218	2,194,967	0
	(ii)	0	0	0	0	0	0	0
(7) DAVID S. RAIFORD, MD CHIEF OF CLINICAL STAFF	(i)	783,565	314,737	776,667	171,646	34,035	2,080,650	742,234
	(ii)	0	0	0	0	0	0	0
(8) AMIR M. ABTAHI, MD ASST PROFESSOR COMPREHENSIVE SPINE CENTER	(i)	1,076,264	636,912	10,986	14,125	24,403	1,762,690	0
	(ii)	0	0	0	0	0	0	0
(9) MATTHEW R. FUSCO, BA, MD ASST PROFESSOR, NEUROLOGICAL SURGERY	(i)	536,880	952,240	11,040	14,125	39,453	1,553,738	0
	(ii)	0	0	0	0	0	0	0
(10) GINGER HOLT, MD PROFESSOR, ORTHO-ONCOLOGY	(i)	1,405,680	8,000	11,742	14,125	40,453	1,480,000	0
	(ii)	0	0	0	0	0	0	0
(11) JACOB P. SCHWARZ, MD ASST PROFESSOR, NEUROLOGICAL SURGERY	(i)	969,416	445,000	30,810	14,125	1,687	1,461,038	0
	(ii)	0	0	0	0	0	0	0
(12) JENNIFER A. PIETENPOL, PHD CHIEF SCIENTIFIC AND STRATEGY OFFICER	(i)	791,927	322,312	33,191	175,638	25,884	1,348,952	0
	(ii)	0	0	0	0	0	0	0
(13) SHON DWYER, MBA, RN PRESIDENT, VANDERBILT ADULT HOSPITAL	(i)	744,855	297,911	21,822	163,426	18,629	1,246,643	0
	(ii)	0	0	0	0	0	0	0
(14) DAVID R. POSCH EVP FOR POPULATION HEALTH	(i)	806,689	314,107	5,234	14,326	28,527	1,168,883	0
	(ii)	0	0	0	0	0	0	0
(15) ZEENA M. ABDULAHAD, MPA EVP AND CHIEF DEVELOPMENT OFFICER	(i)	680,344	262,581	1,242	145,744	12,657	1,102,568	0
	(ii)	0	0	0	0	0	0	0
(16) THOMAS S. NANTAIS, MBA EVP ADULT AMBULATORY	(i)	673,480	262,581	6,374	112,890	23,255	1,078,580	0
	(ii)	0	0	0	0	0	0	0
(17) MARGARET G. RUSH, MD, MMHC PRESIDENT AND EXECUTIVE MEDICAL DIRECTOR, MONROE CARELL JR. CHILDREN'S HOSPITAL AT VANDERBILT	(i)	622,207	245,761	14,064	152,125	15,129	1,049,286	0
	(ii)	0	0	0	0	0	0	0
(18) AMY SCHOENY, PHD CHIEF HR OFFICER	(i)	419,121	198,286	11,214	86,826	12,427	727,874	0
	(ii)	0	0	0	0	0	0	0

PUBLIC DISCLOSURE COPY

(a) Name		(b) Breakdown of W-2 and/or 1099-MISC compensation			(c) Retirement and other deferred compensation	(d) Nontaxable benefits	(e) Total of columns (b)(i)-(d)	(f) Compensation reported in prior Form 990 or Form 990-EZ
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(19) WILLIAM W. STEAD, MD FORMER CHIEF STRATEGY OFFICER (ROLE ENDED DECEMBER 2020)	(i)	172,353	153,611	9,782	8,701	15,411	359,858	0
	(ii)	0	0	0	0	0	0	0

PUBLIC DISCLOSURE COPY**Part III**

Supplemental Information. Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE J, PART I, LINE 1A - FIRST-CLASS OR CHARTER TRAVEL	VANDERBILT UNIVERSITY MEDICAL CENTER EXCLUDES THE BENEFITS FROM TAXABLE INCOME WHEN A DOCUMENTED BUSINESS PURPOSE IS SERVED. 1 OFFICER RECEIVED CHARTER TRAVEL BENEFITS THAT WERE NOT INCLUDED IN TAXABLE COMPENSATION.
SCHEDULE J, PART I, LINE 1A - TAX INDEMNIFICATION AND GROSS-UP PAYMENTS	1 OFFICER AND 1 HIGHEST COMPENSATED EMPLOYEE RECEIVED TAX GROSS-UP PAYMENT BENEFITS THAT WERE INCLUDED IN TAXABLE COMPENSATION.
SCHEDULE J, PART I, LINE 4B - SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN	CERTAIN INDIVIDUALS LISTED IN FORM 990, SCHEDULE J, PART II PARTICIPATE IN NONQUALIFIED DEFERRED COMPENSATION PLANS. AMOUNTS CONTRIBUTED TO THE PLANS INCLUDE FIXED PERCENTAGES OF ANNUAL BONUS PAYMENTS AND FIXED DOLLAR AMOUNTS. CONTRIBUTIONS TO THE PLAN VEST ON THE FIRST DAY OF THE FOURTH PLAN YEAR FOLLOWING CONTRIBUTION, OR UPON OCCURRENCE OF OTHER EVENTS SPECIFIED IN THE PLAN (INCLUDING EXPIRATION OF THE PARTICIPANT'S EMPLOYMENT AGREEMENT, IF PARTICIPANT HAS REACHED AGE 65). CURRENT YEAR ACCRUALS OF COMPENSATION ASSOCIATED WITH THESE PLANS ARE INCLUDED IN THE AMOUNTS REPORTED FOR EACH INDIVIDUAL IN SCHEDULE J, PART II, COLUMN (C). THE PAYOUT OF THESE AMOUNTS IN FUTURE YEARS WILL BE INCLUDED IN THE AMOUNTS REPORTED IN SCHEDULE J, PART II, COLUMN (B)(III) FOR SUCH INDIVIDUALS. AMOUNTS ACCRUED IN PRIOR YEARS AND PREVIOUSLY REPORTED IN SCHEDULE J, PART II, COLUMN (C) ARE REPORTED IN SCHEDULE J, PART II, COLUMN (F). PAYOUTS WERE MADE UNDER THESE PLANS TO 5 OFFICERS AND 1 KEY EMPLOYEE DURING 2021. JEFFREY R. BALSER RECEIVED A PAYOUT TOTALING \$666,333; C. WRIGHT PINSON RECEIVED A PAYOUT TOTALING \$2,268,623; JOHN F. MANNING, JR. RECEIVED A PAYOUT TOTALING \$860,512; CECELIA B. MOORE RECEIVED A PAYOUT TOTALING \$163,390; MICHAEL J. REGIER RECEIVED A PAYOUT TOTALING \$907,007; AND DAVID RAIFORD RECEIVED A PAYOUT TOTALING \$742,234.
SCHEDULE J, PART I, LINE 7 - NON-FIXED PAYMENTS	CERTAIN INDIVIDUALS LISTED IN SCHEDULE J, PART II RECEIVED VARIABLE INCENTIVE COMPENSATION BASED ON THE ACHIEVEMENT OF PRE-ESTABLISHED GOALS WHERE JUDGMENT WAS DETERMINED BY THE COMPENSATION COMMITTEE. INCENTIVE PAYMENTS ARE SHOWN IN SCHEDULE J, PART II, COLUMN B(II).

**SCHEDULE K
(Form 990)**

Department of the Treasury
Internal Revenue Service

PUBLIC DISCLOSURE COPY

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Name of the organization

VANDERBILT UNIVERSITY MEDICAL CENTER

Employer identification number

35-2528741

Part I Bond Issues

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
							Yes	No	Yes	No	Yes	No
A	THE HEALTH AND EDUCATIONAL FACILITIES BOARD OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY, TENNESSEE - SERIES 2021A	62-6139016	592041ZV2	11/04/2021	74,101,302	CAPITAL PROJECTS		✓		✓		✓
B	THE HEALTH AND EDUCATIONAL FACILITIES BOARD OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY, TENNESSEE - SERIES 2018	62-6139016	000000000	04/20/2018	53,385,000	REFUNDING OF THE 2016F ISSUE		✓		✓		✓
C	THE HEALTH AND EDUCATIONAL FACILITIES BOARD OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY, TENNESSEE SERIES 2017A	62-6139016	592041YC5	07/26/2017	126,334,390	(SEE STATEMENT)		✓		✓		✓
D	THE HEALTH AND EDUCATIONAL FACILITIES BOARD OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY, TENNESSEE - SERIES 2016A	62-6139016	592041WH6	04/29/2016	536,573,506	(SEE STATEMENT)		✓		✓		✓

Part II Proceeds

		A		B		C		D	
1	Amount of bonds retired								
2	Amount of bonds legally defeased								
3	Total proceeds of issue	74,101,302		53,385,000		127,128,208		536,573,506	
4	Gross proceeds in reserve funds								
5	Capitalized interest from proceeds								
6	Proceeds in refunding escrows								
7	Issuance costs from proceeds	578,814		285,000		1,334,390		10,700,399	
8	Credit enhancement from proceeds								
9	Working capital expenditures from proceeds								
10	Capital expenditures from proceeds	73,522,488				125,793,818		525,873,107	
11	Other spent proceeds			53,100,000					
12	Other unspent proceeds								
13	Year of substantial completion	2021		2018		2019		2016	
		Yes	No	Yes	No	Yes	No	Yes	No
14	Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?		✓	✓			✓		✓
15	Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?		✓		✓		✓		✓
16	Has the final allocation of proceeds been made?	✓		✓		✓		✓	
17	Does the organization maintain adequate books and records to support the final allocation of proceeds?	✓		✓		✓		✓	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50193E

Schedule K (Form 990) 2021

PUBLIC DISCLOSURE COPY

Part III Private Business Use

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		✓		✓		✓		✓
2	Are there any lease arrangements that may result in private business use of bond-financed property?	✓		✓		✓		✓	
3a	Are there any management or service contracts that may result in private business use of bond-financed property?	✓		✓		✓		✓	
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	✓		✓		✓		✓	
c	Are there any research agreements that may result in private business use of bond-financed property?	✓		✓		✓		✓	
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	✓		✓		✓		✓	
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government . . . ►	0.00 %		0.10 %		0.00 %		0.60 %	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . . . ►	0.00 %		0.00 %		0.00 %		0.20 %	
6	Total of lines 4 and 5	0.00 %		0.10 %		0.00 %		0.80 %	
7	Does the bond issue meet the private security or payment test?		✓		✓		✓		✓
8a	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		✓		✓		✓		✓
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of	%		%		%		%	
c	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?	✓		✓		✓		✓	

Part IV Arbitrage

		A		B		C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate?		✓		✓		✓		✓
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?	✓			✓	✓			✓
b	Exception to rebate?		✓	✓			✓	✓	
c	No rebate due?		✓		✓		✓		✓
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	✓		✓			✓		✓

PUBLIC DISCLOSURE COPY**Part VI****Supplemental Information.** Supplemental Information Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

Return Reference - Identifier	Explanation
SCHEDULE K, PART I, COLUMN (F) - DESCRIPTION OF PURPOSE	ROW (C) - THE ISSUE IS FINANCING VARIOUS NEW CAPITAL PROJECTS FOR THE MEDICAL CENTER. ROW (D) - THE ISSUE IS FINANCING A PORTION OF THE COSTS OF ACQUIRING THE UNIVERSITY'S CLINICAL SERVICES OPERATIONS, POST-GRADUATE TRAINING PROGRAMS, AND CLINICAL RESEARCH ACTIVITIES, ALONG WITH RELATED ASSETS AND LIABILITIES.
SCHEDULE K, PART II, LINE 3 - TOTAL PROCEEDS OF ISSUE	COLUMN (C) - THE DIFFERENCE IN THE ISSUE PRICE AND TOTAL PROCEEDS OF \$793,818 IS DUE TO INVESTMENT EARNINGS ON THE PROJECT FUND. AS OF 6/30/2021 ALL PROCEEDS WERE SPENT ON CAPITAL PROJECTS FOR THE ISSUE AND ARE INCLUDED IN THE TOTAL AMOUNT SPENT ON CAPITAL EXPENDITURES ON LINE 10, AS WELL AS THE TOTAL PROCEEDS OF LINE 3.
SCHEDULE K, PART II, LINE 11 - OTHER SPENT PROCEEDS	COLUMN (B) - THE OTHER SPENT PROCEEDS ARE THE REFUNDING PROCEEDS NO LONGER IN ESCROW.
SCHEDULE K, PART IV, LINE 3 - VARIABLE RATE ISSUE	COLUMN (A) - THE SERIES 2021A BONDS ARE CURRENTLY IN LONG-RATE MODE, BUT MAY BE REOFFERED AT A FIXED OR VARIABLE RATE ON THE CONVERSION DATE.

**SCHEDULE L
(Form 990)**

Department of the Treasury
Internal Revenue Service

**PUBLIC DISCLOSURE COPY
Transactions With Interested Persons**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.**
▶ **Attach to Form 990 or Form 990-EZ.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2021

**Open To Public
Inspection**

Name of the organization

VANDERBILT UNIVERSITY MEDICAL CENTER

Employer identification number

35-2528741

Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958. ▶ \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the organization?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
			To	From			Yes	No	Yes	No	Yes	No
(1)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												

Total ▶ \$

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 50056A

Schedule L (Form 990) 2021

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) (SEE STATEMENT)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Provide additional information for responses to questions on Schedule L (see instructions).

This image shows a single sheet of white paper with horizontal ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.

PUBLIC DISCLOSURE COPY

Part IV

Business Transactions Involving Interested Persons (continued)

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1) KAYLEE LYNCH	FAMILY MEMBER OF CURRENT DIRECTOR, SAMUEL E. LYNCH, DMD, DMSC	\$16,312	EMPLOYMENT AT VANDERBILT UNIVERSITY MEDICAL CENTER		✓
(2) MEAGHAN C. LYNCH	FAMILY MEMBER OF CURRENT DIRECTOR, SAMUEL E. LYNCH, DMD, DMSC	\$97,368	EMPLOYMENT AT VANDERBILT UNIVERSITY MEDICAL CENTER		✓
(3) KATHRYN ELESE RUSH	FAMILY MEMBER OF CURRENT KEY EMPLOYEE, MARGARET G. RUSH, MD, MMHC	\$113,704	EMPLOYMENT AT VANDERBILT UNIVERSITY MEDICAL CENTER		✓

**SCHEDULE M
(Form 990)**

Department of the Treasury
Internal Revenue Service

**PUBLIC DISCLOSURE COPY
Noncash Contributions**

- ▶ **Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.**
▶ **Attach to Form 990.**
▶ **Go to www.irs.gov/Form990 for instructions and the latest information.**

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Name of the organization

VANDERBILT UNIVERSITY MEDICAL CENTER

Employer identification number

35-2528741

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art—Works of art	✓	23	20,730	MARKET VALUE
2 Art—Historical treasures				
3 Art—Fractional interests				
4 Books and publications	✓		4,195	MARKET VALUE
5 Clothing and household goods	✓		49,580	MARKET VALUE
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities—Publicly traded	✓	63	13,330,215	MARKET VALUE
10 Securities—Closely held stock				
11 Securities—Partnership, LLC, or trust interests				
12 Securities—Miscellaneous				
13 Qualified conservation contribution—Historic structures				
14 Qualified conservation contribution—Other				
15 Real estate—Residential				
16 Real estate—Commercial				
17 Real estate—Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies	✓	29	35,730	MARKET VALUE
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (GIFT CERTIFICATES)	✓	41	5,335	MARKET VALUE
26 Other ▶ ()				
27 Other ▶ ()				
28 Other ▶ ()				

29	Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement	29	0
----	---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----	---

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period?		✓
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions?	✓	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		✓
b If "Yes," describe in Part II.		
33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

PUBLIC DISCLOSURE COPY

Part II

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference - Identifier	Explanation
SCHEDULE M, PART I - COLUMN (B) - NUMBER OF CONTRIBUTIONS OR ITEMS CONTRIBUTED	COLUMN (B) REPORTS THE NUMBER OF CONTRIBUTIONS MADE.
SCHEDULE M, PART I, LINE 5 - CLOTHING AND HOUSEHOLD GOODS	DONATION OF VARIOUS HOUSEHOLD ITEMS FOR SILENT AUCTION BENEFITING THE MONROE CARELL JR. CHILDREN'S HOSPITAL AT VANDERBILT.
SCHEDULE M, PART I, LINE 20 - DRUGS AND MEDICAL SUPPLIES	DONATION OF VARIOUS HEARING AID SUPPLIES BENEFITING BILL WILKERSON CENTER PATIENTS AT VANDERBILT.

PUBLIC DISCLOSURE COPY

SCHEDULE O (Form 990)

Department of Treasury Internal
Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.

- ▶ Attach to Form 990 or 990-EZ.
- ▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name of the Organization

VANDERBILT UNIVERSITY MEDICAL CENTER

Employer Identification Number

35-2528741

Return Reference - Identifier	Explanation
FORM 990, PART III, LINE 1 -	<p>VANDERBILT UNIVERSITY MEDICAL CENTER ("VUMC") IS ONE OF THE NATION'S LONGEST SERVING AND MOST PRESTIGIOUS ACADEMIC MEDICAL CENTERS. THROUGH ITS HISTORIC BOND WITH VANDERBILT UNIVERSITY, VUMC CULTIVATES DISTINGUISHED RESEARCH AND EDUCATIONAL PROGRAMS TO ADVANCE A CLINICAL ENTERPRISE THAT PROVIDES COMPASSIONATE AND PERSONALIZED CARE AND SUPPORT FOR MILLIONS OF PATIENTS AND FAMILY MEMBERS EACH YEAR. WORLD-LEADING ACADEMIC DEPARTMENTS AND COMPREHENSIVE CENTERS OF EXCELLENCE PURSUE SCIENTIFIC DISCOVERIES, TRANSFORMATIONAL EDUCATIONAL AND CLINICAL ADVANCEMENTS ACROSS THE ENTIRE SPECTRUM OF HEALTH AND DISEASE.</p> <p>THE MEDICAL CENTER'S VISION IS TO BE THE WORLD LEADER IN ADVANCING PERSONALIZED HEALTH WHILE ITS MISSION IS PERSONALIZING THE PATIENT EXPERIENCE THROUGH ITS CARING SPIRIT AND REMARKABLE CAPABILITIES.</p>

PUBLIC DISCLOSURE COPY

Return Reference - Identifier	Explanation
FORM 990, PART III, LINE 4A -	<p>4A. PATIENT SERVICES -</p> <p>VUMC PROVIDES HIGH QUALITY MEDICAL AND HEALTH CARE SERVICES REGARDLESS OF RACE, CREED, GENDER, NATIONAL ORIGIN, HANDICAP, AGE OR ABILITY TO PAY. ALTHOUGH REIMBURSEMENT FOR SERVICES RENDERED IS CRITICAL TO THE OPERATION AND STABILITY OF VUMC, IT IS RECOGNIZED THAT NOT ALL INDIVIDUALS POSSESS THE ABILITY TO PURCHASE ESSENTIAL MEDICAL SERVICES, AND FURTHER THAT PART OF VUMC'S MISSION IS TO SERVE THE COMMUNITY. THEREFORE, IN KEEPING WITH VUMC'S COMMITMENT TO SERVE ALL MEMBERS OF ITS COMMUNITY, FREE CARE AND/OR SUBSIDIZED CARE, CARE PROVIDED TO PERSONS COVERED BY GOVERNMENTAL PROGRAMS AT BELOW COST, AND HEALTH ACTIVITIES AND PROGRAMS TO SUPPORT THE COMMUNITY ARE PROVIDED WHERE THE NEED AND/OR AN INDIVIDUAL'S INABILITY TO PAY COEXISTS. THESE ACTIVITIES INCLUDE WELLNESS PROGRAMS, COMMUNITY EDUCATION PROGRAMS, SPECIAL PROGRAMS FOR THE ELDERLY, HANDICAPPED, MEDICALLY UNDERSERVED, AND A VARIETY OF BROAD COMMUNITY SUPPORT ACTIVITIES. CHARITY CARE IS ALSO PROVIDED THROUGH MANY REDUCED-PRICE SERVICES AND FREE PROGRAMS OFFERED THROUGHOUT THE YEAR BASED UPON ACTIVITIES AND SERVICES WHICH VUMC BELIEVES WILL SERVE A BONA FIDE COMMUNITY HEALTH NEED.</p> <p>DURING THE FISCAL YEAR, VUMC SERVICED 74,763 INPATIENTS AND 2,811,500 EMERGENCY AND OUTPATIENT CLINIC VISITS. THE MEDICAL CENTER IS THE LARGEST NON-GOVERNMENTAL EMPLOYER OF MIDDLE TENNESSEANS, WITH NEARLY 40,000 STAFF, INCLUDING MORE THAN 3,000 PHYSICIANS, ADVANCED PRACTICE NURSES AND SCIENTISTS APPOINTED TO THE VANDERBILT UNIVERSITY FACULTY.</p> <p>VUMC'S LEADERSHIP IN THE DELIVERY OF ACADEMICALLY BASED HEALTH CARE IS RECOGNIZED BY THE NATION'S MOST TRUSTED ADVISORY BODIES AND REPORTING ORGANIZATIONS, INCLUDING THE NATIONAL ACADEMIES, THE MAGNET RECOGNITION PROGRAM, U.S. NEWS & WORLD REPORT, BECKER'S HOSPITAL REVIEW AND OTHERS:</p> <p>*U.S. NEWS & WORLD REPORT: FOR 2022 VANDERBILT UNIVERSITY MEDICAL CENTER WAS NAMED TO THE 'HONOR ROLL' OF THE NATION'S TOP 20 HOSPITALS, NO. 1 HOSPITAL IN TENNESSEE FOR THE 11TH CONSECUTIVE YEAR; NO.1 IN METRO NASHVILLE; 9 ADULT CLINICAL SPECIALTIES RANKED AMONG THE NATION'S BEST; MONROE CARELL JR. CHILDREN'S HOSPITAL AT VANDERBILT WAS NAMED AS ONE OF THE ELITE CHILDREN'S HOSPITAL IN THE NATION BY U.S. NEWS, AND NO. 1 IN THE SOUTHEAST AND NO. 1 IN TENNESSEE WITH 10 OUT OF 10 SPECIALTIES NATIONALLY RANKED IN 2022.</p> <p>*BECKER'S HOSPITAL REVIEW: ONE OF THE "100 GREAT HOSPITALS IN AMERICA," THE ONLY HEALTH CARE FACILITY IN TENNESSEE TO MAKE THE LIST IN 2021</p> <p>*NATIONAL INSTITUTES OF HEALTH: VANDERBILT UNIVERSITY SCHOOL OF MEDICINE CURRENTLY RANKED 12TH AMONG THE TOP GRANT AWARDEES FOR MEDICAL RESEARCH IN THE U.S. AS OF DECEMBER 2021</p> <p>*MAGNET DESIGNATION FROM AMERICAN NURSES CREDENTIALING CENTER: VANDERBILT UNIVERSITY MEDICAL CENTER IS THE ONLY ORGANIZATION IN MIDDLE TENNESSEE THAT HAS BEEN MAGNET-DESIGNATED THREE CONSECUTIVE TIMES</p> <p>*FOR THE 11TH TIME, VUMC WAS NAMED A LEADER IN LGBTQ HEALTHCARE EQUALITY BY THE HUMAN RIGHTS CAMPAIGN HEALTHCARE EQUALITY INDEX (HEI) IN 2020. VUMC IS THE ONLY HEALTHCARE ORGANIZATION IN TENNESSEE TO BE SIMILARLY RECOGNIZED FOR ITS COMMITMENT TO ADOPTING LGBTQ-INCLUSIVE PATIENT, VISITATION AND EMPLOYMENT POLICIES.</p> <p>ALONG WITH THE VARIOUS NATIONAL RANKINGS, THERE ARE SEVERAL VUMC PROGRAMS UNIQUE TO TENNESSEE OR THE REGION, WHICH INCLUDE:</p> <p>*ONLY LEVEL 1 (HIGHEST LEVEL) TRAUMA CENTER IN MIDDLE TENNESSEE</p> <p>*ONLY LEVEL 4 (HIGHEST LEVEL) NEONATAL INTENSIVE CARE UNIT, AS WELL AS A DEDICATED PEDIATRIC EMERGENCY DEPARTMENT AND LEVEL 1 PEDIATRIC TRAUMA PROGRAM</p> <p>*VANDERBILT-INGRAM CANCER CENTER, THE ONLY NATIONAL CANCER INSTITUTE-DESIGNATED COMPREHENSIVE CANCER CENTER IN TENNESSEE THAT CONDUCTS RESEARCH AND CARES FOR BOTH CHILDREN AND ADULTS; ALSO, A MEMBER OF THE ELITE NATIONAL COMPREHENSIVE CANCER NETWORK, A GROUP OF THE NATION'S TOP 21 CLINICAL CANCER INSTITUTES</p> <p>*ONLY JOINT COMMISSION-ACCREDITED PROGRAM FOR TRAUMATIC BRAIN INJURY REHABILITATION (ONE OF SEVEN NATIONALLY)</p> <p>*DEDICATED REGIONAL BURN CENTER</p> <p>*LIFEFIGHT, AN INTEGRATED AIR AND GROUND EMERGENCY PATIENT TRANSPORT SYSTEM</p> <p>*TENNESSEE POISON CENTER</p> <p>*TENNESSEE'S ONLY COMPREHENSIVE SOLID ORGAN TRANSPLANT CENTER, SERVING BOTH ADULT AND PEDIATRIC PATIENTS</p> <p>FOR MORE INFORMATION REGARDING HEALTH CARE AT VANDERBILT UNIVERSITY MEDICAL CENTER, VISIT HTTPS://WWW.VANDERBILTHEALTH.COM/PATIENTANDVISITORINFO/48538</p>

PUBLIC DISCLOSURE COPY

Return Reference - Identifier	Explanation
FORM 990, PART III, LINE 4B -	<p>4B. ACADEMIC AND SCIENTIFIC RESEARCH -</p> <p>VUMC IS AN INTERNATIONALLY RECOGNIZED RESEARCH INSTITUTION. A MAJORITY OF VUMC'S RESEARCH FUNDING, INCLUDING SUBSTANTIAL SUPPORT FROM THE NATIONAL INSTITUTES OF HEALTH, IS RECEIVED FROM THE FEDERAL GOVERNMENT. FUNDING IS ALSO RECEIVED FROM FOUNDATIONS, ASSOCIATIONS, CORPORATIONS, AND OTHER SOURCES. VUMC'S RESEARCHERS ARE AT THE FOREFRONT OF DISCOVERY AND ARE POSING INNOVATIVE SOLUTIONS TO SOME OF THE MOST CHALLENGING QUESTIONS ABOUT DISEASES AFFECTING HUMANKIND.</p> <p>VUMC'S PROGRAMS IN GRADUATE MEDICAL EDUCATION ARE CONSISTENTLY AMONG THE MOST SELECTIVE, AND ARE NATIONALLY RECOGNIZED FOR THEIR DIVERSITY & INCLUSION, INNOVATION AND CAPACITY TO TRANSFORM THE EDUCATIONAL EXPERIENCE, WHILE THE BREADTH OF THE SCIENTIFIC DISCOVERIES WE MAKE ARE PROPELLED BY A RESEARCH ENTERPRISE THAT IS CONSISTENTLY RANKED AMONG THE NATION'S TOP RECIPIENTS IN TOTAL FEDERAL FUNDING.</p> <p>FOR MORE INFORMATION REGARDING RESEARCH AT VANDERBILT UNIVERSITY MEDICAL CENTER VISIT: HTTPS://WWW.VUMC.ORG/OOR/ (PLEASE USE LOWERCASE TO ACCESS THE WEBSITE)</p>
FORM 990, PART III, LINE 4D - DESCRIPTION OF OTHER PROGRAM SERVICES	<p>(EXPENSES \$228,331,229 INCLUDING GRANTS OF)(REVENUE \$276,742,669)</p> <p>4D. OTHER PROGRAM SERVICES -</p> <p>OTHER PROGRAM SERVICES INCLUDE PUBLIC HEALTH SERVICE, ACADEMIC SUPPORT, INSTITUTIONAL SUPPORT, AND OTHER AUXILIARY SERVICES. VANDERBILT UNIVERSITY MEDICAL CENTER ENGAGES IN A VARIETY OF PUBLIC SERVICE PROJECTS, INCLUDING, BUT NOT LIMITED TO FORMULATING NEW APPROACHES TO INCREASE HEALTH, SAFETY, QUALITY AND OUTCOMES, WHILE DECREASING TOTAL COSTS; AND MANY OTHER SPONSORED COMMUNITY HEALTH AND EDUCATIONAL PROGRAMS.</p> <p>TO READ MORE ABOUT VUMC'S ROLE IN THE COMMUNITY, VISIT HTTPS://WWW.VANDERBILTHEALTH.COM/MAIN/38766</p>
FORM 990, PART VI, LINE 1A - DELEGATE BROAD AUTHORITY TO A COMMITTEE	<p>THE EXECUTIVE COMMITTEE OF THE BOARD OF THE DIRECTORS CONSISTS OF AT LEAST THREE DIRECTORS, INCLUDING THE BOARD CHAIRPERSON, THE CEO OF VUMC, AND THE CHANCELLOR OF VANDERBILT UNIVERSITY. THE EXECUTIVE COMMITTEE IS EMPOWERED TO EXERCISE ALL OF THE POWERS OF THE BOARD WHEN THE BOARD IS NOT IN SESSION, SUBJECT TO CERTAIN RESTRICTIONS INVOLVING MAJOR CORPORATE DECISIONS.</p>
FORM 990, PART VI, LINE 2 - FAMILY/BUSINESS RELATIONSHIPS AMONGST INTERESTED PARTIES	<p>AS A RESULT OF VUMC'S CONTINUING RELATIONSHIP WITH VANDERBILT UNIVERSITY, ALEXANDER C. TAYLOR, ROBERT C. SCHIFF, JR., GREGORY SCOTT ALLEN, AND DANIEL DIERMEIER SERVE ON THE VANDERBILT UNIVERSITY BOARD OF TRUST AND WERE APPOINTED BY VANDERBILT UNIVERSITY TO SERVE ON THE VUMC BOARD OF DIRECTORS.</p>
FORM 990, PART VI, LINE 4 - SIGNIFICANT CHANGES TO ORGANIZATIONAL DOCUMENTS	<p>VUMC ADOPTED AMENDED BYLAWS ON NOVEMBER 10, 2021 TO INCORPORATE THE FOLLOWING CHANGES:</p> <p>SECTION 3.4(C) WAS AMENDED TO CLARIFY THE ABILITY OF A BOARD MEMBER WHO HAS SERVED THREE SUCCESSIVE TERMS TO REQUEST AN ADDITIONAL TERM OF BOARD SERVICE.</p>
FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY	<p>THE FORM 990 IS PREPARED BY VUMC AND PROVIDED TO ERNST & YOUNG, VUMC'S INDEPENDENT ACCOUNTING FIRM FOR REVIEW. AFTER REVIEW BY ERNST & YOUNG, VUMC PROVIDES A DRAFT COPY OF THE FORM 990 AND ALL REQUIRED SCHEDULES FOR REVIEW TO ALL GENERAL OFFICERS, WHICH INCLUDES THE CHIEF EXECUTIVE OFFICER, CHIEF FINANCIAL OFFICER AND SECRETARY. ONCE THIS REVIEW PROCESS IS COMPLETE, THE AUDIT AND COMPLIANCE COMMITTEE IS PROVIDED ELECTRONIC ACCESS TO THE DRAFT FORM 990 AND ALL REQUIRED SCHEDULES FOR REVIEW. THE FINAL FORM 990 AND ALL REQUIRED SCHEDULES ARE MADE AVAILABLE TO THE FULL BOARD OF DIRECTORS FOR REVIEW PRIOR TO THE FILING OF THE RETURN.</p>

PUBLIC DISCLOSURE COPY

Return Reference - Identifier	Explanation												
FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY	<p>VUMC HAS A CONFLICT OF INTEREST ("COI") POLICY, WHICH REQUIRES THAT ALL STAFF MEMBERS AND VUMC EMPLOYED FACULTY COMPLETE A CONFLICT OF INTEREST FORM ANNUALLY, DISCLOSING ANY POTENTIAL CONFLICTS OF INTEREST. IF A CONFLICT IS DISCLOSED BY A STAFF MEMBER, THE CONFLICT IS REVIEWED BY THE INDIVIDUAL'S SUPERVISOR AND THE COI DIRECTOR, IN THE OFFICE OF LEGAL AFFAIRS, WHICH REPORTS TO THE VUMC GENERAL COUNSEL / CORPORATE SECRETARY.</p> <p>FOR VUMC EMPLOYED FACULTY, DISCLOSED CONFLICTS ARE REVIEWED BY THE FACULTY MEMBER'S DEPARTMENT CHAIR AND THE ASSOCIATE DEAN FOR FACULTY AFFAIRS.</p> <p>VUMC HAS A CONFLICT OF INTEREST COMMITTEE WHICH CONSISTS OF REPRESENTATIVES FROM RELEVANT AREAS ACROSS VUMC AND ARE APPOINTED BY THE CEO UPON THE RECOMMENDATION OF THE CHIEF OF CLINICAL STAFF. THE CHIEF OF CLINICAL STAFF SERVES AS CHAIR OF THE COMMITTEE.</p> <p>THE CONFLICT OF INTEREST COMMITTEE IS RESPONSIBLE FOR REVIEWING CONFLICT OF INTEREST CASES OF VUMC EMPLOYEES (INCLUDING THOSE HOLDING VU FACULTY APPOINTMENTS) WHERE A DECISION IS NOT MADE AFTER THE INITIAL REVIEW OF THE DISCLOSURE; AND WHERE VUMC AS A PARTY, OR IN WHICH VUMC AS AN INSTITUTION, IS SUBJECT TO A CONFLICT OF INTEREST. ANY REPORTED CONFLICT IS MANAGED OR ELIMINATED AS APPROPRIATE.</p> <p>THE CONFLICT OF INTEREST COMMITTEE REPORTS SEMIANNUALLY TO THE VUMC BOARD AUDIT & COMPLIANCE COMMITTEE.</p> <p>MEMBERS OF THE BOARD OF DIRECTORS ALSO MUST COMPLETE ANNUAL CONFLICT OF INTEREST DISCLOSURES. THOSE WITH DISCLOSED POTENTIAL CONFLICTS OF INTEREST ARE PRESENTED TO THE AUDIT AND COMPLIANCE COMMITTEE OF THE BOARD OF DIRECTORS, ALONG WITH THEIR RESPECTIVE MANAGEMENT ACTION PLANS, WHERE APPLICABLE. MANAGEMENT PLANS MAY INCLUDE RESTRICTIONS ON MEMBERS, SUCH AS RECUSING THEMSELVES DURING DELIBERATIONS AND DECISIONS IN WHICH A POTENTIAL CONFLICT MAY EXIST, WITH THE MINUTES OF THE MEETING REFLECTING THEIR RECUSAL.</p>												
FORM 990, PART VI, LINE 15A - PROCESS TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL	<p>FORM 990, PART VI, LINES 15A & 15B -</p> <p>TO ENSURE THAT VUMC IS PAYING REASONABLE TOTAL COMPENSATION, IS NOT VIOLATING THE PRIVATE INUREMENT PROHIBITION, WHICH REQUIRES THAT NONE OF THE ORGANIZATION'S INCOME OR ASSETS UNREASONABLY BENEFIT ANY OF ITS DIRECTORS, OFFICERS, OR KEY EMPLOYEES, AND IS IN COMPLIANCE WITH THE INTERMEDIATE SANCTIONS PROVISIONS WITH RESPECT TO THE GENERAL OFFICERS, VUMC'S BOARD OF DIRECTORS HAS DESIGNATED THE MANAGEMENT DEVELOPMENT AND COMPENSATION COMMITTEE MADE UP OF OUTSIDE, INDEPENDENT, BOARD MEMBERS TO REVIEW AND RECOMMEND TO THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS THE TOTAL COMPENSATION ANNUALLY FOR THE GENERAL OFFICERS. THE COMMITTEE UTILIZES AN OUTSIDE CONSULTING FIRM TO PROVIDE EXPERT INFORMATION REGARDING INDUSTRY-WIDE COMPENSATION NORMS AND COMPLIANCE WITH ALL INTERNAL REVENUE SERVICE RULES CONCERNING EXECUTIVE COMPENSATION, INCLUDING THE INTERNAL REVENUE CODE PROVISION RELATED TO INTERMEDIATE SANCTIONS, DEFERRED COMPENSATION, AND PRIVATE INUREMENT. THE MANAGEMENT DEVELOPMENT AND COMPENSATION COMMITTEE REVIEWS THE EXECUTIVE COMPENSATION PHILOSOPHY AND AFFIRMS THAT IT IS IN LINE WITH THE BOARD'S EXPECTATION. EACH YEAR THE TOTAL COMPENSATION REVIEW AND RECOMMENDATIONS ARE RECORDED IN THE MINUTES OF THE MANAGEMENT DEVELOPMENT AND COMPENSATION COMMITTEE MEETINGS. THE FULL BOARD IS INFORMED ANNUALLY OF THE TOTAL COMPENSATION OF THE GENERAL OFFICERS DURING PRIVATE SESSION.</p>												
FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC	<p>VUMC'S GOVERNING DOCUMENTS ARE MADE AVAILABLE FOR PUBLIC INSPECTION UPON REQUEST. VUMC'S FINANCIAL STATEMENTS ARE POSTED TO THE EMMA (ELECTRONIC MUNICIPAL MARKET ACCESS) WEBSITE. THE CONFLICT OF INTEREST POLICY IS AVAILABLE ON THE FOLLOWING WEBSITE:</p> <p>HTTPS://WWW.VUMC.ORG/FACULTY/POLICIES-PROCEDURES (PLEASE USE LOWERCASE TO ACCESS THE WEBSITE).</p>												
FORM 990, PART IX, LINE 24E - UBI TAXES	<p>OF THE TOTAL \$15,903,209 REPORTED ON PART IX, LINE 24E AS OTHER EXPENSES, UBI TAXES COMPRISE \$54,738 OF THE AMOUNT REPORTED IN COLUMN B.</p>												
FORM 990, PART XI, LINE 9 - OTHER CHANGES IN NET ASSETS OR FUND BALANCES	<table> <tr> <th>(a) Description</th><th>(b) Amount</th></tr> <tr> <td>TEMPORARILY AND PERMANENTLY RESTRICTED CONTRIBUTIONS</td><td>46,823,693</td></tr> <tr> <td>NET ASSETS RELEASED FROM RESTRICTIONS</td><td>- 15,646,920</td></tr> <tr> <td>ENDOWMENT APPRECIATION</td><td>11,168,900</td></tr> <tr> <td>CHANGE IN NON-CONTROLLING INTEREST NET ASSETS</td><td>1,704,056</td></tr> <tr> <td>OTHER CHANGES IN NET ASSETS</td><td>12,230,426</td></tr> </table>	(a) Description	(b) Amount	TEMPORARILY AND PERMANENTLY RESTRICTED CONTRIBUTIONS	46,823,693	NET ASSETS RELEASED FROM RESTRICTIONS	- 15,646,920	ENDOWMENT APPRECIATION	11,168,900	CHANGE IN NON-CONTROLLING INTEREST NET ASSETS	1,704,056	OTHER CHANGES IN NET ASSETS	12,230,426
(a) Description	(b) Amount												
TEMPORARILY AND PERMANENTLY RESTRICTED CONTRIBUTIONS	46,823,693												
NET ASSETS RELEASED FROM RESTRICTIONS	- 15,646,920												
ENDOWMENT APPRECIATION	11,168,900												
CHANGE IN NON-CONTROLLING INTEREST NET ASSETS	1,704,056												
OTHER CHANGES IN NET ASSETS	12,230,426												

**SCHEDULE R
(Form 990)**

Department of the Treasury
Internal Revenue Service

Name of the organization

VANDERBILT UNIVERSITY MEDICAL CENTER

PUBLIC DISCLOSURE COPY

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

**Open to Public
Inspection**

Employer identification number
35-2528741

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) VANDERBILT HEALTH SERVICES, LLC (62-1176354) 2100 WEST END AVE., SUITE 750, NASHVILLE, TN 37203	HOLDING COMPANY	TN	1,770,014	3,124,504	VUMC
(2) FRIENDS IN GLOBAL HEALTH, LLC (26-0170070) 2525 WEST END AVE., SUITE 750, NASHVILLE, TN 37203	PUBLIC HEALTH	TN	39,434,665	503,198	VHS
(3) VANDERBILT-WILSON RADIATION ONCOLOGY, LLC (26-1241612) 2100 WEST END AVE., SUITE 750, NASHVILLE, TN 37203	HOLDING COMPANY	TN	3,156,499	1,359,045	VHS
(4) VANDERBILT HEALTH AFFILIATED NETWORK, LLC (46-1571024) 3401 WEST END AVE., SUITE 290, NASHVILLE, TN 37203	CLINICAL NETWORK	TN	25,905,434	19,339,890	VHS
(5) PROJECT HOLDING COMPANY, LLC (81-3915926) 4350 LASSITER AT NORTH HILLS AVE, SUITE 300, RALEIGH, NC 27609-5793	HOLDING COMPANY	TN	0	9,645,014	VUMC
(6) (SEE STATEMENT)					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50135Y

Schedule R (Form 990) 2021

PUBLIC DISCLOSURE COPY

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512—514)	(f) Share of total income	(g) Share of end-of- year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) (SEE STATEMENT)												
(2)												
(3)												
(4)												
(5)												
(6)												
(7)												

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1) (SEE STATEMENT)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									

PUBLIC DISCLOSURE COPY

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

	Yes	No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?		
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a	✓
b Gift, grant, or capital contribution to related organization(s)	1b	✓
c Gift, grant, or capital contribution from related organization(s)	1c	✓
d Loans or loan guarantees to or for related organization(s)	1d	✓
e Loans or loan guarantees by related organization(s)	1e	✓
f Dividends from related organization(s)	1f	✓
g Sale of assets to related organization(s)	1g	✓
h Purchase of assets from related organization(s)	1h	✓
i Exchange of assets with related organization(s)	1i	✓
j Lease of facilities, equipment, or other assets to related organization(s)	1j	✓
k Lease of facilities, equipment, or other assets from related organization(s)	1k	✓
l Performance of services or membership or fundraising solicitations for related organization(s)	1l	✓
m Performance of services or membership or fundraising solicitations by related organization(s)	1m	✓
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	✓
o Sharing of paid employees with related organization(s)	1o	✓
p Reimbursement paid to related organization(s) for expenses	1p	✓
q Reimbursement paid by related organization(s) for expenses	1q	✓
r Other transfer of cash or property to related organization(s)	1r	✓
s Other transfer of cash or property from related organization(s)	1s	✓

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a–s)	(c) Amount involved	(d) Method of determining amount involved
AMBULATORY SURGERY CENTER OF COOL SPRINGS, LLC	O	153,564	FMV
(1) AMBULATORY SURGERY CENTER OF COOL SPRINGS, LLC	S	3,685,398	FMV
(2) NEW LIGHT IMAGING, LLC	O	958,917	FMV
(3) NEW LIGHT IMAGING, LLC	Q	578,958	FMV
(4) NEW LIGHT IMAGING, LLC	S	1,246,629	FMV
(5) (SEE STATEMENT)			
(6)			

PUBLIC DISCLOSURE COPY

Part VI **Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512—514)	(e) Are all partners section 501(c)(3) organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
				Yes	No			Yes	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													

PUBLIC DISCLOSURE COPY

Part I Identification of Disregarded Entities (continued)

(a) Name, address and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total Income	(e) End-of-year assets	(f) Direct controlling entity
(6) HEALTH PROFESSIONAL SOLUTIONS, LLC (30-0964540) 3319 WEST END AVE., SUITE 700, NASHVILLE, TN 37203	HOLDING COMPANY	TN	0	2,098,344	VUMC
(7) VANDERBILT HEALTH RX SOLUTIONS, LLC (82-1456647) 3319 WEST END AVE., SUITE 700, NASHVILLE, TN 37203	PHARMACY ADMINISTRATION	TN	3,409,695	5,334,532	HPS
(8) VANDERBILT HEALTH PHARMACY GROUP, LLC (82-1462688) 3319 WEST END AVE., SUITE 700, NASHVILLE, TN 37203	PHARMACY SERVICES	TN	5,956,346	623,051	VHRXS
(9) RETAIL HEALTH CLINICS, LLC (82-1942209) 2525 WEST END AVE., SUITE 700, NASHVILLE, TN 37203	WALK-IN CLINICS	TN	12,356,080	379,889	VHS
(10) NASHVILLE BIOSCIENCES, LLC (82-4174759) 2525 WEST END AVE., SUITE 930, NASHVILLE, TN 37203	RESEARCH & DEVELOPMENT IN BIOTECHNOLOGY	TN	10,006,659	4,984,747	VUMC
(11) VANDERBILT HEALTH SUPPLY CHAIN SOLUTIONS, LLC (82-4143617) MCN 1161 21ST AVE, D-3300, NASHVILLE, TN 37203	CONSULTING	TN	1,013,171	729,489	HPS
(12) VANDERBILT HEALTH PURCHASING COLLABORATIVE, LLC (82-4148840) MCN 1161 21ST AVE, D-3300, NASHVILLE, TN 37203	GROUP PURCHASING ORGANIZATION	TN	7,392,791	11,490,722	VHSCS
(13) ACO OF CENTRAL ALABAMA 1, LLC (82-1681443) 3401 WEST END AVE., SUITE 290, NASHVILLE, TN 37203-6866	ACCOUNTABLE CARE ORGANIZATION	DE	542,762	130,307	VWRO
(14) ACO OF LOUISIANA, LLC (82-1686154) 3401 WEST END AVE., SUITE 290, NASHVILLE, TN 37203-6866	ACCOUNTABLE CARE ORGANIZATION	DE	0	2,482	VWRO
(15) ACO OF NORTH DELAWARE, LLC (81-2692564) 3401 WEST END AVE., SUITE 290, NASHVILLE, TN 37203-6866	ACCOUNTABLE CARE ORGANIZATION	DE	562,148	277,883	VWRO
(16) MID SOUTH ACO, LLC (82-1685569) 3401 WEST END AVE., SUITE 290, NASHVILLE, TN 37203-6866	ACCOUNTABLE CARE ORGANIZATION	DE	1,568,822	465	VWRO
(17) VANDERBILT HOME CARE SERVICES, LLC (62-1404948) 2120 BELCOURT AVENUE, NASHVILLE, TN 37212	HOME HEALTH	TN	16,521,853	(6,613,274)	VHS
(18) CAREFLUENT CONNECT, LLC (84-3131467) 3319 WEST END AVE., SUITE 700, NASHVILLE, TN 37203	COMPREHENSIVE CARE SERVICES	TN	294,388	(4,123,222)	VHSCS
(19) BUNDLE PAYMENT SERVICES, LLC (84-3700835) 3319 WEST END AVE., SUITE 700, NASHVILLE, TN 37203	ADMINISTRATIVE SERVICES	TN	0	0	VUMC
(20) VANDERBILT INTEGRATED PROVIDERS, LLC (62-1650124) 3319 WEST END AVE., SUITE 700, NASHVILLE, TN 37203	PHYSICIAN OFFICES	TN	36,663,891	(3,623,393)	VHS
(21) VANDERBILT BEDFORD HOSPITAL, LLC (85-3419620) 2835 US-231, SHELBYVILLE, TN 37160	GENERAL MEDICAL AND SURGICAL HOSPITALS	TN	43,524,370	19,961,567	VUMC
(22) VANDERBILT COFFEE HOSPITAL, LLC (85-3420386) 1801 N JACKSON STREET, TULLAHOMA, TN 37388	GENERAL MEDICAL AND SURGICAL HOSPITALS	TN	64,515,612	23,295,793	VUMC
(23) VANDERBILT MONTGOMERY HOLDINGS, LLC (85-3448238) 1161 21ST AVENUE SOUTH, D-3300 MEDICAL CENTER NORTH, NASHVILLE, TN 37232	HOLDING COMPANY	TN	4,611,996	41,589,633	VUMC

PUBLIC DISCLOSURE COPY

Part III

Identification of Related Organizations Taxable as a Partnership (continued)

(a) Name, address and EIN of related organization	(b) Primary Activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income related, unrelated, excluded from tax under sections 512-514	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
							Yes	No		Yes	No	
(1) AMBULATORY SURGERY CENTER OF COOL SPRINGS, LLC (62-1809227) 40 BURTON HILLS BLVD., STE. 500, NASHVILLE, TN 37215	AMBULATORY SURGERY	TN	VHS	RELATED	3,042,632	3,795,640		✓			✓	52.04
(2) NEW LIGHT IMAGING, LLC (14-1895171) 2000 RICHARD JONES ROAD, STE. 270, NASHVILLE, TN 37215	MANAGEMENT SERVICES	TN	VHS	RELATED	1,490,295	631,039		✓			✓	66.67
(3) ONE HUNDRED OAKS IMAGING, LLC (26-3762022) 2000 RICHARD JONES ROAD, STE. 270, NASHVILLE, TN 37215	DIAGNOSTIC IMAGING	TN	VHS/VIS	RELATED	4,157,248	4,554,459		✓			✓	77.60
(4) SPRINGFIELD VIP REALTY, LLC (26-1237360) 3319 WEST END AVE., STE. 700, NASHVILLE, TN 37203	REAL ESTATE	TN	VUMC	EXCLUDED	22,667	391,735		✓		✓		49.00
(5) VANDERBILT-INGRAM CANCER CENTER AT TENNOVA HEALTHCARE - CLARKSVILLE (20-3844791) 3319 WEST END AVE., STE. 700, NASHVILLE, TN 37203	ONCOLOGY SERVICES	DE	VHS/CHSGP	RELATED	1,431,025	4,287,422		✓		✓		60.00
(6) VANDERBILT IMAGING SERVICES, LLC (62-1787098) 2000 RICHARD JONES ROAD, STE. 270, NASHVILLE, TN 37215	RADIOLOGY SERVICES	TN	VHS	RELATED	7,700,099	8,658,998		✓			✓	62.67
(7) VANDERBILT STALLWORTH REHABILITATION HOSPITAL, LP (63-1077470) 3660 GRANDVIEW PARKWAY, STE. 200, BIRMINGHAM, AL 35243	REHAB SERVICES	TN	VUMC/VHS	RELATED	(446,505)	7,172,547		✓		✓		50.00
(8) VANDERBILT-MAURY RADIATION ONCOLOGY, LLC (46-0757412) 1003 RESERVE BLVD., STE 120, SPRING HILL, TN 37174	ONCOLOGY SERVICES	TN	VHS	RELATED	123,285	1,453,838		✓		✓		40.00
(9) VANDERBILT HEALTH AND WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES (62-1864145) 512 AUTUMN SPRINGS CT., STE C, FRANKLIN, TN 37067	WALK-IN CLINICS	TN	VHS	RELATED	1,571,051	4,635,681		✓		✓		51.00
(10) VIP MIDSOUTH, LLC (62-1654580) 3319 WEST END AVE., STE. 700, NASHVILLE, TN 37203	PHYSICIAN OFFICES	TN	VIP	RELATED	1,878,310	6,806,806		✓		✓		65.01
(11) WILLIAMSON IMAGING, LLC (62-1855535) 2000 RICHARD JONES ROAD, STE. 270, NASHVILLE, TN 37215	DIAG. IMAGING	TN	VHS/VIS	RELATED	2,415,682	2,109,351		✓			✓	70.00
(12) SPRING HILL SURGERY CENTER, LLC (46-2325870) 310 SEVEN SPRINGS WAY, SUITE 500, BRENTWOOD, TN 37027	AMBULATORY SURGERY	TN	VHS	RELATED	(222,718)	928,099		✓			✓	51.00

PUBLIC DISCLOSURE COPY

Part IV

Identification of Related Organizations Taxable as a Corporation or Trust (continued)

(a) Name, address and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C-corp, S-corp or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
(1) CHARITABLE REMAINDER TRUST (8)	CHARITABLE TRUST	TN	VUMC	TRUST			N/A	✓	
(2) PERPETUAL TRUSTS (1)	CHARITABLE TRUST	TN	VUMC	TRUST			N/A	✓	

PUBLIC DISCLOSURE COPY

Part V

Transactions with Related Organizations (continued)

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount Involved	(d) Method of determining amount involved
(6) ONE HUNDRED OAKS IMAGING, LLC	Q	3,045,721	FMV
(7) ONE HUNDRED OAKS IMAGING, LLC	O	1,750,993	FMV
(8) ONE HUNDRED OAKS IMAGING, LLC	S	1,946,654	FMV
(9) SPRING HILL SURGERY CENTER	B	255,000	FMV
(10) VANDERBILT HEALTH AND WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES LLC	J	84,871	FMV
(11) VANDERBILT HEALTH AND WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES LLC	O	11,544,718	FMV
(12) VANDERBILT HEALTH AND WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES LLC	Q	5,020,176	FMV
(13) VANDERBILT HEALTH AND WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES LLC	S	1,020,000	FMV
(14) VANDERBILT IMAGING SERVICES, LLC	O	2,362,257	FMV
(15) VANDERBILT IMAGING SERVICES, LLC	Q	3,641,059	FMV
(16) VANDERBILT IMAGING SERVICES, LLC	S	6,809,878	FMV
(17) VANDERBILT MAURY RADIATION ONCOLOGY, LLC	L	569,069	FMV
(18) VANDERBILT MAURY RADIATION ONCOLOGY, LLC	O	756,187	FMV
(19) VANDERBILT MAURY RADIATION ONCOLOGY, LLC	Q	310,925	FMV
(20) VANDERBILT STALLWORTH REHABILITATION HOSPITAL, L.P.	B	500,000	FMV
(21) VANDERBILT STALLWORTH REHABILITATION HOSPITAL, L.P.	K	536,900	FMV
(22) VANDERBILT STALLWORTH REHABILITATION HOSPITAL, L.P.	Q	2,583,741	FMV
(23) VANDERBILT-INGRAM CANCER CENTER AT TENNOVA HEALTHCARE - CLARKSVILLE	L	1,176,373	FMV
(24) VANDERBILT-INGRAM CANCER CENTER AT TENNOVA HEALTHCARE - CLARKSVILLE	O	1,016,858	FMV
(25) VANDERBILT-INGRAM CANCER CENTER AT TENNOVA HEALTHCARE - CLARKSVILLE	Q	650,604	FMV
(26) VANDERBILT-INGRAM CANCER CENTER AT TENNOVA HEALTHCARE - CLARKSVILLE	S	996,078	FMV
(27) VIP MIDSOUTH, LLC	L	780,086	FMV
(28) VIP MIDSOUTH, LLC	S	203,336	FMV
(29) WILLIAMSON IMAGING, LLC (COOL SPRINGS IMAGING)	O	1,950,916	FMV
(30) WILLIAMSON IMAGING, LLC (COOL SPRINGS IMAGING)	Q	2,762,864	FMV

Vanderbilt University Medical Center

**Consolidated Financial Statements and
Supplementary Information
Years Ended June 30, 2022 and 2021**

PUBLIC DISCLOSURE COPY

**Vanderbilt University Medical Center
Index to Consolidated Financial Statements
June 30, 2022 and 2021**

	Page
Report of Independent Auditors	1
Consolidated Financial Statements	
Consolidated Balance Sheets	3
Consolidated Statements of Operations	4
Consolidated Statements of Changes in Net Assets	5
Consolidated Statements of Cash Flows	6
Notes to Consolidated Financial Statements	7
Report of Independent Auditors on Supplementary Information	46
Consolidating Balance Sheets	47
Consolidating Statements of Operations	49
Note to Supplementary Financial Information	51



PUBLIC DISCLOSURE COPY

Ernst & Young LLP
Suite 2100
222 2nd Avenue South
Nashville, TN 37201

Tel: +1 615 252 2000
ey.com

Report of Independent Auditors

The Board of Directors
Vanderbilt University Medical Center

Opinion

We have audited the consolidated financial statements of Vanderbilt University Medical Center (VUMC), which comprise the consolidated balance sheets as of June 30, 2022 and 2021, and the related consolidated statements of operations, changes in net assets and cash flows for the years then ended, and the related notes (collectively referred to as the “financial statements”).

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of VUMC at June 30, 2022 and 2021, and the results of its operations, changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor’s Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of VUMC and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about VUMC’s ability to continue as a going concern for one year after the date that the financial statements are issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free of material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of VUMC's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about VUMC's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Ernst & Young LLP

September 30, 2022

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Consolidated Balance Sheets
June 30, 2022 and 2021

(\$ in thousands)	<u>2022</u>	<u>2021</u>
Assets		
Current assets:		
Cash and cash equivalents	\$ 651,720	\$ 837,312
Current investments	255,090	215,484
Patient accounts receivable	658,644	553,874
Grants and contracts receivable	88,793	77,365
Inventories	134,557	140,281
Other current assets	122,903	118,259
Total current assets	<u>1,911,707</u>	<u>1,942,575</u>
Restricted cash	18,662	27,404
Noncurrent investments	773,234	779,389
Noncurrent investments limited as to use	150,925	127,414
Property, plant, and equipment, net	1,679,768	1,630,325
Operating lease assets	826,560	839,850
Other noncurrent assets	166,734	96,351
Total assets	<u>\$ 5,527,590</u>	<u>\$ 5,443,308</u>
Liabilities and Net Assets		
Current liabilities:		
Current portion of long-term debt	\$ 18,193	\$ 14,704
Short-term borrowings	—	300,000
Accounts payable and other accrued expenses	404,059	356,171
Medicare accelerated payments	15,956	189,427
Estimated liabilities under third-party programs	89,328	37,669
Accrued compensation and benefits	353,270	316,531
Current portion of operating lease liabilities	68,510	67,343
Current portion of deferred revenue	9,494	4,240
Current portion of medical malpractice self-insurance reserves	15,820	15,820
Total current liabilities	<u>974,630</u>	<u>1,301,905</u>
Long-term debt, net of current portion	1,728,263	1,432,150
Noncurrent portion of operating lease liabilities	783,178	795,330
Fair value of interest rate exchange agreements	45,019	76,864
Noncurrent portion of medical malpractice self-insurance reserves	65,816	56,770
Noncurrent portion of deferred revenue	1,560	2,923
Other noncurrent liabilities	8,856	46,986
Total liabilities	<u>3,607,322</u>	<u>3,712,928</u>
Net assets without donor restrictions:		
Net assets without donor restrictions controlled by Vanderbilt University Medical Center	1,631,068	1,497,483
Net assets without donor restrictions related to noncontrolling interests	20,768	8,339
Total net assets without donor restrictions	<u>1,651,836</u>	<u>1,505,822</u>
Net assets with donor restrictions	268,432	224,558
Total net assets	<u>1,920,268</u>	<u>1,730,380</u>
Total liabilities and net assets	<u>\$ 5,527,590</u>	<u>\$ 5,443,308</u>

The accompanying notes are an integral part of these consolidated financial statements.

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Consolidated Statements of Operations
Years Ended June 30, 2022 and 2021

<i>(\$ in thousands)</i>	<u>2022</u>	<u>2021</u>
Operating revenues		
Patient service revenue	\$ 5,356,273	\$ 4,691,814
Academic and research revenue	705,859	614,611
Other operating revenue	278,736	228,204
Total operating revenues	<u>6,340,868</u>	<u>5,534,629</u>
Operating expenses		
Salaries, wages, and benefits	3,304,333	2,836,544
Supplies and drugs	1,426,939	1,216,203
Facilities and equipment	306,378	296,748
Services and other	919,405	795,287
Depreciation and amortization	172,999	151,454
Interest	59,930	60,530
Total operating expenses	<u>6,189,984</u>	<u>5,356,766</u>
Income from operations	<u>150,884</u>	<u>177,863</u>
Nonoperating revenues and expenses		
(Loss) income from investments	(71,057)	68,201
Gift income	21,477	19,104
Earnings of unconsolidated organizations	9,392	8,100
Unrealized gain on interest rate exchange agreements, net of cash settlements	25,841	17,372
Other nonoperating gains	5,957	—
Total nonoperating revenues and expenses	<u>(8,390)</u>	<u>112,777</u>
Excess of revenues over expenses	142,494	290,640
Excess of revenues over expenses attributable to noncontrolling interests	<u>(8,886)</u>	<u>(6,295)</u>
Excess of revenues over expenses attributable to VUMC	133,608	284,345
Other changes in net assets without donor restrictions		
Change in noncontrolling interests' net assets	12,429	1,704
Net assets released from restriction for capital	6,733	474
Other changes	(6,756)	3,868
Total changes in net assets without donor restrictions	<u>\$ 146,014</u>	<u>\$ 290,391</u>

The accompanying notes are an integral part of these consolidated financial statements.

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Consolidated Statements of Changes in Net Assets
Years Ended June 30, 2022 and 2021

<i>(\$ in thousands)</i>	<u>2022</u>	<u>2021</u>
Net assets without donor restrictions		
Net assets without donor restrictions at the beginning of the period	\$ 1,505,822	\$ 1,215,431
Excess of revenues over expenses	133,608	284,345
Change in noncontrolling interests' net assets	12,429	1,704
Net assets released from restriction for capital	6,733	474
Other changes	(6,756)	3,868
Change in net assets without donor restrictions	<u>146,014</u>	<u>290,391</u>
Net assets without donor restrictions at the end of the period	<u>\$ 1,651,836</u>	<u>\$ 1,505,822</u>
Net assets with donor restrictions		
Net assets with donor restrictions at the beginning of the period	\$ 224,558	\$ 186,555
Contributions	73,294	46,824
Restricted investment (loss) income	(8,482)	11,169
Net assets released from restrictions for operations	(15,697)	(15,647)
Net assets released from restriction for capital	(6,733)	(474)
Other changes	1,492	(3,869)
Change in net assets with donor restrictions	<u>43,874</u>	<u>38,003</u>
Net assets with donor restrictions at the end of the period	<u>\$ 268,432</u>	<u>\$ 224,558</u>
Total net assets		
Beginning of the period	\$ 1,730,380	\$ 1,401,986
Change in total net assets	<u>189,888</u>	<u>328,394</u>
End of the period	<u>\$ 1,920,268</u>	<u>\$ 1,730,380</u>

The accompanying notes are an integral part of these consolidated financial statements.

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Consolidated Statements of Cash Flows
Years Ended June 30, 2022 and 2021

(\$ in thousands)	<u>2022</u>	<u>2021</u>
Cash flows from operating activities		
Change in total net assets	\$ 189,888	\$ 328,394
Adjustments to reconcile change in total net assets to net cash provided by operating activities:		
Depreciation and amortization	172,999	151,454
Gain on acquisition of equity method investment	(14,669)	—
Investment losses (gains)	102,832	(64,917)
Purchases of trading securities	(289,027)	(391,959)
Sales of trading securities	306,081	363,454
Unrealized gain on interest rate exchange agreements	(31,845)	(23,478)
Implementation costs incurred on hosting arrangements	(18,108)	—
Restricted contributions for endowments and property, plant, and equipment	(24,323)	(21,755)
Noncash lease expense	76,325	77,755
Other noncash activities	(2,805)	(3,852)
(Decrease) increase in cash due to changes in:		
Patient accounts receivable	(102,805)	(83,324)
Accounts payable and other accrued expenses	51,693	44,666
Medicare accelerated payments	(174,428)	(33,018)
Other assets and other liabilities, net	(42,617)	(31,344)
Net cash provided by operating activities	<u>199,191</u>	<u>312,076</u>
Cash flows from investing activities		
Purchases of property, plant, and equipment	(213,532)	(236,244)
Acquisition of hospitals	—	(15,600)
Acquisition of equity method investment	—	(36,927)
Acquisition of additional investment interest	(7,660)	—
Purchases of long-term securities	(399,028)	(437,281)
Sales and maturities of long-term securities	221,191	295,673
Proceeds on sale of property, plant, and equipment	—	15
Net cash used in investing activities	<u>(399,029)</u>	<u>(430,364)</u>
Cash flows from financing activities		
Proceeds from issuance of long-term debt	361,666	200,000
Draws on lines of credit	—	100,000
Debt issuance costs	(3,160)	(459)
Repayment of long-term debt and lines of credit	(359,292)	(510,267)
Principal payments under finance lease obligations	(7,333)	(5,766)
Restricted contributions for endowments and property, plant, and equipment	24,323	21,755
Distributions to noncontrolling interests	(10,700)	(4,591)
Net cash provided by (used in) financing activities	<u>5,504</u>	<u>(199,328)</u>
Net change in cash, cash equivalents, and restricted cash	(194,334)	(317,616)
Cash, cash equivalents, and restricted cash		
Beginning of the period	864,716	1,182,332
End of the period	<u>\$ 670,382</u>	<u>\$ 864,716</u>

The accompanying notes are an integral part of these consolidated financial statements.

1. Description of Organization

Vanderbilt University Medical Center ("VUMC") is a Tennessee not-for-profit corporation incorporated in March of 2015 to operate an academic medical center including a comprehensive research, teaching, and patient care health system (the "Medical Center"). Until April 29, 2016, the Medical Center operated as a unit within Vanderbilt University (the "University" or "VU"), as a part of the University's administrative structure, with the same governing board, legal, financial, and other shared services. VUMC began operations effective April 30, 2016, following the closing of the sale of the Medical Center by the University (the "Acquisition").

VUMC owns and operates three hospitals located on the main campus ("Medical Center Main Campus" or "MCMC") of the University in Nashville, Tennessee: Vanderbilt University Hospital ("VUH"), Monroe Carell Junior Children's Hospital at Vanderbilt ("MCJCHV"), and Vanderbilt Psychiatric Hospital ("VPH"). In addition, VUMC partially owns Vanderbilt Stallworth Rehabilitation Hospital ("VSRH"), also located on the main campus of the University, through a joint venture with Encompass Health Corp. in which VUMC holds a 50% interest, including a 1% interest held by Vanderbilt Health Services, LLC, ("VHS"), a VUMC wholly owned subsidiary. Effective August 1, 2019, VUMC acquired from Community Health Systems, Inc. ("CHS"): Tennova Healthcare – Lebanon, now known as Vanderbilt Wilson County Hospital ("VWCH"). Effective January 1, 2021, VUMC acquired from CHS: Tennova Healthcare – Shelbyville and Tennova Healthcare – Harton, now known as Vanderbilt Bedford Hospital ("VBCH") and Vanderbilt Tullahoma-Harton Hospital ("VTHH"), respectively. At the same time as the acquisition of VBCH and VTHH, VUMC acquired a noncontrolling ownership interest in CHS's affiliated Tennova Healthcare – Clarksville ("VMH"). VUH, MCJCHV, VPH, VWCH, VBCH, and VTHH are licensed for 1,664 beds, and VSRH is licensed for 80 beds.

VUMC consists of two major operating divisions and an administrative overhead division. The operating divisions include the Clinical Enterprise and Academic Enterprise divisions. The administrative overhead division is referred to as Medical Center Administration ("MCA").

The Clinical Enterprise division includes the professional clinical practice revenues and related expenses of the Vanderbilt Medical Group ("VMG"), and technical revenues and associated expenses for the operation of VUMC's hospitals and clinic facilities, including VUH, MCJCHV, VPH, VWCH, VBCH, and VTHH. The Clinical Enterprise also includes VHS.

- VUH is a quaternary care teaching hospital licensed for 726 acute care and specialty beds. VUH, a Level I trauma center, provides advanced patient care and serves as a key site for medical education and clinical research conducted by physician faculty. VUH includes a comprehensive burn center, the Vanderbilt Transplant Center, the Vanderbilt Heart and Vascular Institute, and the Vanderbilt Ingram Cancer Center. As of June 30, 2022, VUMC held a temporary license provided under the Board for Licensing Health Care Facilities ("BLHCF") Policy 82 to license 49 additional beds in response to COVID-19. This licensure increase is comprised of 34 observation beds and 15 double occupancy beds. The beds associated with this temporary license are not included in the above VUH bed count.
- MCJCHV is a pediatric quaternary care teaching hospital licensed for 343 beds (159 acute and specialty, 65 pediatric intensive care, and 119 neonatal intensive care). MCJCHV is the region's only full-service pediatric hospital, with over 30 pediatric specialties. MCJCHV serves as a site for medical education and clinical research conducted by pediatric physician faculty, houses the only Level IV neonatal intensive care center and the only Level 1 pediatric trauma center within the region, and is a regional referral center for extracorporeal membrane oxygenation (heart and lung failure).

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

- VPH is a psychiatric hospital licensed for 106 beds and provides inpatient care to pediatric, adolescent, adult, and geriatric patients. Also, VPH provides partial hospitalization programs to both adult and adolescent patients, psychiatric assessment services, adult intensive outpatient programs, pediatric and adult ambulatory outpatient treatment, and neuromodulation procedures through electroconvulsive therapy and transcranial magnetic stimulation.
- VWCH is a two-campus facility licensed for 245 beds and is a substantial provider of both inpatient and outpatient medical services in Lebanon, Tennessee. Services offered include an accredited chest pain center, a stroke center, and a comprehensive total joint program for orthopedics. In addition, Vanderbilt Ingram Cancer Center extended services to this campus in 2020, and it includes a state-of-the-art linear accelerator.
- VBCH is a 60 licensed bed, Joint Commission-accredited hospital, which offers a range of inpatient and outpatient medical and surgical services, along with urgent care services.
- VTHH is a 135 licensed bed Joint Commission-accredited hospital, which offers a full range of inpatient and outpatient surgical and specialty services including a sleep center, cardiac rehabilitation, and physical rehabilitation. The hospital also features an accredited Chest Pain Center.
- VMG is the practice group of physicians and advanced practice practitioners employed by VUMC, many of whom, when appropriate and required, have faculty appointments from the University, who perform billable professional medical services. VMG is not a separate legal entity. VMG has a board which consists of the VUMC clinical service chiefs, who also serve as clinical department chairs. Under the oversight of VUMC executive leadership, VMG sets professional practice standards, bylaws, policies, and procedures. VUMC bills for services rendered by VMG clinicians in both inpatient and outpatient locations. Collected fees derive a component of each VMG clinician's compensation. VMG includes nationally recognized physicians whose expertise spans the spectrum from primary care to the most specialized quaternary discipline. VMG members are "board certified" or eligible for board certification, as required by bylaws. All VMG members are re-credentialed every two years in accordance with the Centers for Medicare and Medicaid Services, The Joint Commission, and the National Committee for Quality Assurance Standards. The majority of the specialties and subspecialties currently recognized by the various national specialty boards are represented on the clinical faculty.
- VHS serves as a holding company for 16 first-tier health care related subsidiaries and joint ventures owned with various entities, including, but not limited to, VSRH and the Vanderbilt Health Affiliated Network ("VHAN"). VHS operations primarily consist of community physician practices, walk-in and retail health clinics, imaging services, outpatient surgery centers, radiation oncology centers, a home health care agency, a home infusion and respiratory service, an affiliated health network, accountable care organizations, and a rehabilitation hospital. These subsidiaries include clinics managed in multiple outpatient locations throughout middle Tennessee and southwestern Kentucky.
- Health Professional Solutions, LLC ("HPS") is a holding company that holds interest in five VUMC subsidiaries that engage in or support various health care related activities in order to improve the quality and availability of health care services in the community. These subsidiaries include businesses focused on pharmacy, supply chain, and clinically integrated support services.

- Nashville Biosciences, LLC (“NashBio”) operates exclusively in support of VUMC’s non-academic medical research activities. NashBio deploys the biospecimens and genomic data and de-identified medical records of VUMC known as “BioVU”, along with other information, to provide commercial services and products to life science industry customers in connection with pharmaceutical, biotechnology, and medical research and development activities.

The Academic Enterprise division includes all research, research-support activities, and faculty endeavors supporting post-graduate training programs. A significant funding source for VUMC’s research has historically been the federal government. Federal funding is received from the Department of Health and Human Services, the Department of Defense, the National Science Foundation, and other federal agencies. Sponsored research awards, including multi-year grants and contracts from government sources, foundations, associations, and corporations signify future research commitments. Also, core activities supporting research, including advanced computing and grant administration, are included in this division.

VUMC has entered into debt agreements further discussed below. Certain of these debt agreements contain required disclosures outlining annual and quarterly reporting requirements. In addition, certain of these debt agreements require notices of the occurrence of significant events which include but are not limited to delinquencies, bond calls, rating changes, bankruptcies, and mergers or acquisitions. The Obligated Group includes the wholly-owned hospitals located on the MCMC along with all associated on-campus and off-campus ambulatory clinics, the Academic Enterprise, MCA, VWCH, and VMG.

The terms “Company,” “VUMC,” “we,” “our,” or “us” as used herein and unless otherwise stated or indicated by context refer to Vanderbilt University Medical Center and its affiliates. The terms “facilities” or “hospitals” refer to entities owned and operated by VUMC and its affiliates, and the term “employees” refers to employees of VUMC and its affiliates.

VUMC operates on a fiscal year which ends on June 30. The term “Fiscal” preceding a year refers to a particular VUMC fiscal year.

2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying consolidated financial statements have been prepared on the accrual basis in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”). Based on the existence or absence of donor-imposed restrictions, VUMC classifies resources into two categories: net assets without donor restrictions and net assets with donor restrictions.

Principles of Consolidation

The consolidated financial statements include the accounts of VUMC and its wholly owned, majority-owned, and controlled organizations. Noncontrolling interests in less-than-wholly owned consolidated subsidiaries of VUMC are presented as a component of net assets to distinguish between the interests of VUMC and the interests of the noncontrolling owners. All material intercompany transactions and account balances among the various entities have been eliminated.

VUMC uses the equity method to account for its interests in unconsolidated partnerships, joint ventures, and limited liability entities over which it exercises significant influence. Investment carrying amounts are adjusted for VUMC’s share of investee earnings or losses based on percentage of ownership. Distributions received from unconsolidated entities that represent returns on VUMC’s

investment (i.e., dividends) are reported as cash flows from operating activities in VUMC's consolidated statements of cash flows.

Use of Estimates

The preparation of consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect amounts reported in the consolidated financial statements and accompanying notes. These estimates affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated balance sheets and the reported amounts of revenues and expenses during the reporting periods. Actual results ultimately could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents are liquid assets with minimal interest rate risk and maturities of three months or less when purchased. VUMC invests operating assets in a diversified manner. At times, VUMC may have cash and cash equivalents at a financial institution in excess of federally insured limits, and therefore, bears a risk of loss.

Liquidity and Availability

As of June 30, 2022, VUMC has \$2,338.6 million of financial assets available within one year of the balance sheet date to meet cash needs for general expenditures consisting of cash and cash equivalents of \$651.7 million, patient accounts receivable of \$658.6 million, and unrestricted investments of \$1,028.3 million. As of June 30, 2021, VUMC had \$2,386.1 million of financial assets available within one year of the balance sheet date to meet cash needs for general expenditures consisting of cash and cash equivalents of \$837.3 million, patient accounts receivable of \$553.9 million, and unrestricted investments of \$994.9 million. None of these financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditures within one year of the balance sheet date.

VUMC has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, as part of its liquidity management, VUMC invests cash in excess of daily requirements in various short-term investments, including certificates of deposit and short-term treasury instruments.

As more fully described in Note 11 Long-Term Debt, VUMC also has committed lines of credit in the amount of \$150.0 million, which it could draw upon in the event of an unanticipated liquidity need, with no amount drawn as of June 30, 2022 and \$100.0 million drawn as of June 30, 2021.

Revenue Recognition – Patient Services

VUMC contracts with patients to provide healthcare services that are tailored to each patient's medical needs and health conditions. VUMC recognizes patient service revenue over time as performance obligations are ultimately satisfied. Performance obligations related to inpatient services are generally satisfied as the healthcare services are rendered to the patient, which generally begins at the time of patient admission and extends through the time of patient discharge. Performance obligations for outpatient services are generally satisfied on the same day that services are rendered to the patient. VUMC uses a portfolio approach consisting of major payor classes to account for categories of patient contracts as a collective group rather than recognizing revenue on an individual contract basis. Based on historical collection trends and other analysis, VUMC believes that revenue recognized by utilizing the portfolio approach approximates the revenue that would have been recognized if an individual contract approach were used.

Patient service revenue is recognized on an accrual basis using a best estimate of the transaction price for the type of service rendered to the patient. The transaction price ultimately represents the estimated amount to be received from the patient and third-party payors in exchange for the services rendered by VUMC. VUMC estimates the transaction price based on standard charges, reduced for estimated price concessions. The price concessions include items that are explicit, such as contractual adjustments provided to third-party payors and discounts provided to uninsured and underinsured patients in accordance with VUMC policy, and also implicit in nature, such as the estimated uncollectible amounts from uninsured or underinsured patients. VUMC regularly reviews transactional data for the major revenue categories to evaluate the reasonableness of the transaction price, including any price concessions, and takes into consideration recent experience by payor category and payor agreement rate changes among other factors.

VUMC carries the value of the related patient accounts receivable balances at the transaction price, inclusive of all estimated price concessions. Given the complexities involved in determining amounts ultimately due to VUMC under reimbursement arrangements with third-party payors, which are often subject to interpretation, VUMC may receive reimbursement for healthcare services authorized and provided that differs from these estimates. If actual results differ from these estimates, a change in estimate will be recorded in the period the change is identified and such differences could be material.

VUMC has elected to apply the optional exemption provided in the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") 606-10-50-14 as substantially all of its performance obligations relate to contracts with a duration of less than one year. Therefore, VUMC is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially satisfied at the end of the reporting period. Unsatisfied or partially satisfied performance obligations are primarily related to in-house patients at the end of the reporting period. The performance obligations for these contracts are generally completed when the patient is discharged, which is typically within a week.

In addition to reimbursement received in fee-for-service arrangements, VUMC participates in certain federal healthcare programs, as well as state and commercial payor programs, through which VUMC may be entitled to additional payments. These arrangements are complex and may extend over multiple accounting periods. The arrangements are subject to the interpretation of federal and state-specific reimbursement rules, new or changing legislation, and final cost report settlements. Any changes to reimbursement rules or the introduction of new or changing legislation could impact levels and timing of reimbursements received from these programs. As a participant in these programs, VUMC is also required to meet certain financial reporting requirements which include the filing of an annual cost report for each hospital. Each annual cost report is also subjected to an audit performed by the regulatory agency and may extend several years before ultimate settlement becomes known. Therefore, determining the actual amounts earned under these programs involves judgement and estimates that may extend into future periods. These estimates are frequently evaluated and subsequently may be adjusted based on new developments or the receipt of new information related to these settlements. If actual results vary from these estimates, a change in estimate will be recorded in the period the change is identified and such differences could be material.

VUMC provides care to patients who meet the criteria for charity care under its financial assistance policy for no payment or at payment amounts less than its established charge rates. VUMC does not recognize the charges that qualify as charity care as revenue because VUMC does not pursue collection of these amounts.

Revenue Recognition – Non-Patient Services

Revenue for non-patient services is recognized at an amount that reflects the consideration VUMC expects to be entitled in exchange for providing goods or services. The amounts recognized reflect considerations due from customers, the U.S. government, and others, and is recognized as performance obligations are satisfied. Primary categories of non-patient revenue include academic and research revenue as well as other miscellaneous activities as further described in Note 8 Other Relevant Financial Information.

VUMC receives funding through grants and contracts issued by departments and agencies of the U.S. government, industry, and other foundation sponsors who restrict the use of such funds to academic and research purposes. VUMC recognizes revenue from these grants and contracts in accordance with contract terms, as defined in the agreements governing that funding. VUMC recognizes facilities and administrative ("F&A") costs recovery as revenue when the allowable expenditure is incurred on the associated grant or contract. This activity represents reimbursement, primarily from the federal government, of F&A costs on sponsored activities.

Grants and contracts receivable include amounts due from these sponsors of externally funded research. These amounts have been billed or are billable to the sponsor and are recorded at the amount that reflects the consideration VUMC expects to receive.

Deferred Revenue

Deferred revenue is recorded for funds received in advance. The related revenue is recognized when the performance obligations have been met.

Gift Income and Pledges

VUMC recognizes unconditional promises to give cash and other assets, referred to as pledges, as gift income at fair value when the pledge is received. Conditional promises to give are recognized as pledges once the conditions are substantially met. Pledges are recognized as net assets with donor restrictions. Gifts received with donor stipulations limiting the use of the donated assets are reported as net assets with donor restrictions. Donor-restricted contributions whose restrictions are met within the same year as received are reported as gift income in the consolidated statements of operations. Gift income is recognized when a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished. Gifts of cash or other assets that must be used to acquire long-lived assets are reported as net assets with donor restrictions until the assets are placed in service, at which point they are reclassified to net assets without donor restrictions.

Pledges receivable are reported net of allowances for uncollectible amounts based on an analysis of past collection experience and other judgmental factors. Pledges receivable are included in other current or other noncurrent assets in the consolidated balance sheets based on the expected timing of cash flows. VUMC discounts the noncurrent portion of pledges receivables at a rate commensurate with the scheduled timing of receipt. VUMC applied annual discount rates ranging from 0.5% to 1.5% to amounts outstanding as of June 30, 2022 and 2021.

Concentrations of Risk

VUMC grants unsecured credit to its patients, primarily residing in Nashville, Tennessee and the surrounding areas of middle Tennessee, most of whom are insured under commercial, Medicare (both traditional fee-for-service and Managed Medicare), or TennCare agreements. Medicare, Blue Cross Blue Shield ("BCBS"), and TennCare (which includes BCBS of Tennessee, United, and Amerigroup) represent VUMC's significant concentrations of credit risk from payors.

The collection of revenue and accounts receivables from Medicare, TennCare, Blue Cross, other third-party payors, and patients is a significant source of operating cash flow. The payor composition of patient service revenue and related accounts receivable portfolio may fluctuate from time to time and generally correlate to the prevailing economic conditions, such as periods of economic expansion or recession or changes in unemployment levels, and those fluctuations may impact the realization of patient service revenue and collectability of accounts receivable. Other factors such as unexpected disruptions to business office operations or trends in federal or state governmental and private employer healthcare coverage could affect the ultimate collectability of accounts receivable balances. As a result, VUMC may be exposed to gains or losses in future periods that could affect the financial position and operating cash flows of the organization and may be material to its financial position, operating income and cash flow from operations.

Inventories

VUMC reports inventories at the lower of cost or market, with cost being determined on the first-in, first-out method. Inventories consist primarily of medical supplies, surgical implants, and pharmaceuticals.

Restricted Cash

VUMC reports cash whose use is restricted at cost, which approximates fair value. The cash is primarily restricted for use in purchasing and constructing property, plant, and equipment and restricted cash associated with our self-insurance trust.

Investments

VUMC reports investments held at fair value in the consolidated balance sheets. Private equity investments, multi-strategy hedge funds, and hedged equity funds are reported based on net asset value ("NAV"), provided by the respective fund manager, as a practical expedient to estimate fair value. VUMC records purchases and sales of securities on the trade dates, and realized gains and losses are determined based on the average historical cost of the securities sold. VUMC reports net receivables and payables arising from unsettled trades as a component of investments.

Property, Plant, and Equipment, Net

VUMC records purchases of property, plant, and equipment at cost and expenses repairs and maintenance costs as incurred. VUMC capitalizes interest cost incurred on borrowed funds during the period of construction of capital assets as a component of the cost of acquiring those assets. VUMC capitalizes donated assets at fair value on the date of donation.

Capitalized software for internal use is recorded during the application development stage. These costs include fees paid to third parties for direct costs of materials and services consumed in developing or obtaining the software; payroll related costs and capitalized interest costs. Costs for training and application maintenance in the post-implementation operation stage are expensed as incurred.

VUMC computes depreciation using the straight-line method over the estimated useful life of land improvements (5 to 18 years), buildings and leasehold improvements (2 to 40 years), and equipment (2 to 20 years). Equipment costs also include capitalized internal use software costs, which are expensed over the expected useful life, which is generally 3 to 12 years.

Software for internal use is amortized on a straight-line basis over its estimated useful life. In determining the estimated useful life, management considers the effects of obsolescence, technology, competition, other economic factors, and rapid changes that may be occurring in the development of software products, operating systems, and computer hardware. Amortization begins once the software is ready for its intended use.

Costs Associated with Hosting Arrangements under Service Contracts

Costs associated with hosting arrangements under service contracts are presented in other noncurrent assets on our consolidated balance sheets. These assets total \$18.1 million and \$0 as of June 30, 2022 and June 30, 2021, respectively. The related capitalization policy is consistent with the policy described above for internal use software. Once placed into service, these assets will be amortized over their respective estimated useful lives. Currently these assets largely consist of costs associated with the implementation of an enterprise resource planning system, which has not yet been placed into service.

Impairment of Long-Lived Assets

VUMC reviews long-lived assets, such as property, plant, and equipment, for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. VUMC measures the recoverability of assets to be held and used by comparing the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, VUMC recognizes an impairment charge to the extent the carrying amount of the asset exceeds its fair value.

Conditional Asset Retirement Costs and Obligations

VUMC recognizes the estimated fair value of liabilities for existing legal obligations to perform certain activities, primarily asbestos removal, in connection with the retirement, disposal, or abandonment of assets. These liabilities are included in other noncurrent liabilities on the consolidated balance sheets and total \$7.0 million and \$6.7 million as of June 30, 2022 and 2021, respectively. VUMC measures these liabilities using estimated cash flows with an inflation rate applied of 3.0% as of June 30, 2022 and 2021. VUMC discounts those cash flow estimates at a credit-adjusted, risk-free rate, which ranged from 2.9% to 4.2% as of June 30, 2022 and 2021, and adjusts these liabilities for accretion costs and revisions in estimated cash flows.

Long-Term Debt

The carrying value of VUMC's debt is the par amount adjusted for the net unamortized amount of debt issuance costs and bond premiums and discounts.

Interest Rate Exchange Agreements

VUMC reports interest rate exchange agreements at fair value, which is determined to be the present value of future net cash settlements that reflect market yields as of the measurement date and estimated amounts that VUMC would pay, or receive, to terminate the contracts as of the report date. VUMC considers current interest rates and creditworthiness of the interest rate exchange counterparties when estimating termination settlements.

Self-Insurance Reserves

VUMC elects to self-insure a portion of its medical malpractice, professional, and general liability coverage via an irrevocable self-insurance trust. For Fiscal 2022 and 2021, the maximum annual self-insurance retention was \$6.0 million per occurrence, up to \$46.0 million in the aggregate. Actuarial firms assist management in estimating expected losses on an annual basis, at which time VUMC records medical malpractice, professional, and general liability expense within the limits of the program. These liabilities are classified as current or noncurrent based on the expected timing of cash flows and are measured at the net present value of those cash flows using a discount rate of 2.5% as of June 30, 2022 and 2021. For both Fiscal 2022 and 2021, VUMC obtained excess medical malpractice, professional, and general liability coverage from commercial insurance carriers for claims exceeding the retention limits, up to \$175.0 million. These policies would also provide coverage up to \$175.0 million if any claims in the aggregate exceeded the retention limits.

VUMC also elects to self-insure for employee health and workers' compensation expenses. Actuarial firms assist management in estimating expected losses on an annual basis. The maximum retention for workers' compensation was \$0.8 million per occurrence for both Fiscal 2022 and 2021. There is no stop loss insurance on health plan claims.

Income Taxes

VUMC is a tax-exempt organization as described in Section 501(c)(3) of the Internal Revenue Code (the "Code") and is generally exempt from federal income taxes under Section 501(a) of the Code.

Excess of Revenues Over Expenses

The consolidated statements of operations include excess of revenues over expenses as a performance indicator. Excess of revenues over expenses includes all changes in net assets without donor restrictions, except for changes in noncontrolling interest holders' share of consolidated entities, net assets released from restrictions used for capital, and certain other items.

Statement of Cash Flows

For VUMC's consolidated statements of cash flows, cash, cash equivalents, and restricted cash is defined as those amounts included in the cash and cash equivalents caption and restricted cash caption on the consolidated balance sheets.

Reclassifications

Certain reclassifications have been made to the Fiscal 2021 consolidated financial statements to conform to the Fiscal 2022 presentation. The reclassifications had no effect on net assets or changes in net assets as previously reported.

Recent Accounting Pronouncements

Periodically, the FASB issues Accounting Standards Updates ("ASUs") that may impact the recognition, measurement, and presentation of balances and activity in VUMC's consolidated financial statements or the disclosures contained within those statements. As part of preparing consolidated financial statements, VUMC evaluates the effects of the ASUs and applies the updated guidance within the required effective dates.

Adopted

- Effective July 1, 2021, VUMC adopted FASB ASU 2018-15, Intangibles – Goodwill and Other, Internal-Use Software (Subtopic 350-40): Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That is a Service Contract. The primary effect of adopting this ASU is the capitalization of implementation costs incurred in hosting arrangements that are service contracts and subsequent amortization expenses in the consolidated statements of operations. The ASU was adopted prospectively and resulted in \$18.1 million of implementation costs being capitalized during Fiscal 2022, which are recorded in other noncurrent assets on the consolidated balance sheet.
- Effective July 1, 2021, VUMC adopted FASB ASU 2020-07, Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets (Topic 958). This ASU requires presentation of nonfinancial assets as a separate line in the consolidated statement of operations, apart from contributions of cash or other financial assets. The adoption of this ASU did not materially impact the consolidated financial statements.
- Effective July 1, 2021, VUMC adopted FASB ASU 2021-03, Intangibles – Goodwill and Other (Topic 350): Accounting Alternative for Evaluating Triggering Events. This ASU provides private companies and not-for-profit entities with an accounting alternative to perform the goodwill

impairment triggering event evaluation as required in Subtopic 350-20 as of the end of the reporting period. An entity that elects this alternative is not required to monitor for goodwill impairment triggering events during the reporting period but, instead, should evaluate the facts and circumstances as of the end of each reporting period to determine whether a triggering event exists and, if so, whether it is more likely than not that goodwill is impaired. VUMC has elected this alternative and evaluates goodwill, recorded in other noncurrent assets on the consolidated balance sheet, for impairment as of the end of each annual reporting period. The adoption of this ASU did not have a material impact on our consolidated financial statements.

3. Related Parties

On April 29, 2016, VUMC acquired the assets, liabilities, rights, and obligations of the clinical enterprise, postgraduate medical training programs, and clinically related research of the University's owned and operated Medical Center through the Acquisition.

The assets acquired and liabilities assumed from the Acquisition were detailed in a Master Transfer and Separation Agreement ("MTSA"). The MTSA contains the framework for the ongoing economic relationship between VUMC and the University. The relationship is memorialized in the form of an Academic Affiliation Agreement ("AAA"), a Trademark License Agreement ("TMLA"), a Ground Lease, and a Reciprocal Master Services Agreement ("MSA"). The agreements are described below.

- The AAA outlines the ongoing academic, research, and clinical affiliation between the University and VUMC for all the University's degree-granting, certificate, and research programs. The AAA allocates responsibility between the University and VUMC for jointly administered research and academic programs and is an exclusive agreement between VUMC and VU requiring VUMC to be organized, governed, and operated in a manner that supports VU's academic and research mission. The agreement provides that VU will be the exclusive academic affiliate of VUMC, and VUMC will be the exclusive clinical affiliate of VU.

The AAA requires VUMC to pay VU an annual fee in equal monthly payments adjusted annually for inflation based upon the Biomedical Research and Development Price Index ("BRDPI") in perpetuity under certain mutually agreed-upon termination or default clauses. During Fiscal 2022 and 2021, VUMC recorded operating expense totaling \$79.8 million and \$78.5 million, respectively, in connection with fees due under the AAA.

- Under the TMLA, VU grants, subject to certain consents and approvals, a perpetual license to use various VU-owned licensed marks in connection with VUMC's fundamental activities after the Acquisition date. The licensed marks, which VUMC continues to use as its primary brands, include virtually all those previously in use by VUMC. This agreement requires VUMC to pay VU royalties consisting of a monthly payment equal to 1% of all operating revenue of VUMC and 15% of income from operations. During Fiscal 2022 and 2021, VUMC recorded operating expense totaling \$88.0 million and \$83.7 million, respectively, in connection with the 1% of operating revenue and 15% of operating income payments due under the TMLA. Also, VUMC is required to pay in equal monthly installments an annual TMLA base fee royalty, which increases 3% annually, but is also reduced by the amount of principal payments made under a subordinated note discussed in Note 11 Long-Term Debt (the "Fixed TMLA Royalty Payment"). During Fiscal 2022 and 2021, VUMC recorded operating expense totaling \$66.6 million and \$64.6 million, respectively, in connection with this base fee royalty. In Fiscal 2018, VU sold its rights to future base fee royalty payments to a third party. In Fiscal 2019, VU sold its rights to future 1% of operating revenue payments to a third party. The TMLA is in force in perpetuity under certain mutually agreed-upon termination or default clauses.

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

- The Ground Lease is an agreement between VU and VUMC that allows VUMC to use the land on which VUMC's campus and related buildings are located. The initial term of the Ground Lease ends June 30, 2114, with the option to extend the lease for two additional terms of up to 50 to 99 years each with agreement between VU and VUMC. The lease covers 1.7 million square feet or 38.75 acres of space, payable monthly and CPI adjusted annually. During Fiscal 2022 and 2021, VUMC recorded operating expense totaling \$20.4 million and \$19.6 million, respectively, in connection with fees due under the Ground Lease.
- The University and VUMC provide services to one another for agreed-upon consideration as outlined in the MSA. VU provides services to VUMC, such as information technology infrastructure support, utilities, and law enforcement staffing. VUMC provides various operational services for the University, such as a student health clinic and animal care. Additionally, the MSA encompasses an Employee Matters Agreement ("EMA") and specific Employee Service Agreements ("ESAs"). The EMA and ESAs govern employee transactions and ongoing sharing between VU and VUMC in various capacities, such as research, teaching, clinical, and other administrative services. Services under the MSA can be terminated by either party subject to predetermined cancellation notification periods. In connection with the MSA, during Fiscal 2022 and 2021, VUMC recognized revenue totaling \$44.5 million and \$43.4 million, respectively, and recorded operating expense totaling \$121.2 million and \$119.5 million, respectively.
- Also, as part of the Acquisition, VUMC issued to VU a \$100.0 million subordinated promissory note payable, which is further described in Note 11 Long-Term Debt, with a balance of \$69.6 million as of June 30, 2022, and \$74.6 million as of June 30, 2021. VU sold its rights to future principal and interest payments on this note to a third party.

The impact of these agreements in the consolidated statements of operations during Fiscal 2022 and 2021 is as follows:

<i>(\$ in thousands)</i>	2022	2021
Academic and research revenue	\$ 13,540	\$ 15,816
Other operating revenue	30,958	27,565
Total operating revenues	<u>\$ 44,498</u>	<u>\$ 43,381</u>
Operating expenses		
Salaries, wages, and benefits	\$ 9,111	\$ 8,223
Facilities and equipment	58,610	56,910
Services and other	308,290	300,656
Interest	2,336	2,498
Total operating expenses	<u>\$ 378,347</u>	<u>\$ 368,287</u>

Other current assets include amounts receivable from VU, which totaled \$7.0 million as of June 30, 2022, and \$8.0 million as of June 30, 2021. Accounts payable and other accrued expenses include amounts payable to related parties, which totaled \$58.5 million as of June 30, 2022 and 2021.

In the normal course of business, members of VUMC's Board of Directors or VUMC employees may be directly or indirectly associated with companies engaged in business activities with VUMC. VUMC has a written conflict of interest policy that requires, among other things, that members of the VUMC community (including trustees) may not review, approve, or administratively control contracts or business relationships when (i) the contract or business relationship is between VUMC and a

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

business in which the individual or a family member has a material financial interest, or (ii) the individual or a family member is an employee of the business and is directly involved with activities pertaining to VUMC.

Furthermore, VUMC's conflict of interest policy extends beyond the foregoing business activities in that disclosure is required for any situation in which an applicable individual's financial, professional, or other personal activities may directly or indirectly affect, or have the appearance of affecting, an individual's professional judgment in exercising any VUMC duty or responsibility, including the conduct or reporting of research.

The policy extends to all individual members of the VUMC community (including Board of Directors, VUMC officials, full-time, part-time, temporary faculty and staff). Each applicable person is required to certify compliance with the conflict of interest policy on an annual basis. This certification includes specifically disclosing whether VUMC conducts business with an entity in which he or she (or an immediate family member) has a material financial interest, as well as any other situation that could appear to present a conflict with VUMC's best interests.

When situations exist relative to the conflict of interest policy, VUMC takes active measures to appropriately manage the actual or perceived conflict in the best interests of VUMC, including periodic reporting of measures taken to the Audit and Compliance Committee of the Board of Directors.

4. Patient Service Revenue, Patient Accounts Receivable, and Estimated Third-Party Settlements

The sources of patient service revenue by payor for Fiscal 2022 and 2021 are as follows:

<i>(\$ in thousands)</i>	2022	2021
Other third-party payors, primarily commercial carriers	\$ 3,307,671	\$ 2,961,480
Medicare/Managed Medicare	1,262,330	1,084,216
TennCare/Medicaid	724,030	608,791
Uninsured (self-pay)	62,242	37,327
	<u>\$ 5,356,273</u>	<u>\$ 4,691,814</u>

Patient accounts receivable comprise amounts due from the following sources as of June 30, 2022 and 2021:

<i>(\$ in thousands)</i>	2022	2021
Medicare/Managed Medicare	\$ 119,626	\$ 95,382
TennCare/Medicaid	87,357	70,487
Blue Cross	134,528	115,028
Other third-party payors, primarily commercial carriers	260,034	219,643
Patient responsibility ⁽¹⁾	57,099	53,334
Patient accounts receivable	<u>\$ 658,644</u>	<u>\$ 553,874</u>

⁽¹⁾ Includes self-pay after insurance.

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

Estimated third-party settlements by major payor category as of June 30, 2022 and 2021 are as follows:

<i>(\$ in thousands)</i>	<u>2022</u>	<u>2021</u>
Receivables under third-party programs		
Tricare/Champus ⁽¹⁾	\$ 5,338	\$ 4,635
Total receivables under third-party programs	<u>\$ 5,338</u>	<u>\$ 4,635</u>
Liabilities under third-party programs		
TennCare/Medicaid	\$ 88,296	\$ 33,781
Medicare ⁽¹⁾	6,370	8,170
Other	—	353
Total liabilities under third-party programs	<u>\$ 94,666</u>	<u>\$ 42,304</u>

⁽¹⁾ These two federal healthcare programs are combined for presentation purposes on the face of the consolidated balance sheets and are reflected as an obligation in Fiscal 2022 and 2021.

Certain contracts require pay for performance or episode of care settlements whereby VUMC receives additional payment or pays a penalty based on its ability to achieve certain clinical measures or manage the cost of care for patients within various thresholds. VUMC estimates and accrues these adjustments in the period the related services are rendered and adjusts these estimates in future periods as settlements are finalized. The aggregate liability associated with pay for performance and episode of care settlements at June 30, 2022 and 2021 was \$4.8 million and \$1.1 million, respectively, with the ultimate resolution of such financial arrangements not expected to have a material impact on the operating results of VUMC.

Medicare

Amounts received under Medicare are subject to review and final determination by program intermediaries or their agents. Final settlements have been reached for program periods ended June 30, 2015. Final settlements have not been reached for subsequent years due to audit delays experienced with the Medicare Administrative Contractor, and thus, those periods remain subject to audit by program representatives.

TennCare

TennCare is a Medicaid managed care program implemented by the state of Tennessee to provide healthcare coverage to those patients eligible for Medicaid through the Federal 1115 Waiver Program. VUMC contracts with each of the three TennCare managed care organizations ("MCOs"), which offer health maintenance organization ("HMO") and Medicare Special Needs Products for Dual Eligible Enrollees. VUMC receives inpatient reimbursement through payments that are primarily based on the Medicare severity diagnostic related group system ("MS-DRG") for these plans. VUMC receives outpatient payments generally based on an ambulatory payment classification system ("APC"), and/or a payor-developed fee schedule.

In accordance with the Tennessee Hospital Assessment Act, VUMC receives a payment of a portion of its unreimbursed TennCare costs based upon VUMC's share of uninsured TennCare costs for all of the covered hospitals.

There is no assurance that this program will be continued in its current structure or will not be materially modified in the future, however, we anticipate funding will remain relatively stable over the coming year.

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

In Fiscal 2022 and 2021, patient service revenue includes the following supplemental amounts received in each respective period from TennCare.

<i>(\$ in thousands)</i>	<u>2022</u>	<u>2021</u>
Directed payments	\$ 36,633	\$ —
Charity pool	26,026	26,659
Graduate medical education	14,688	14,618
Trauma fund	1,192	1,560
Workforce development and other	2,621	—
Virtual disproportionate share	7,651	6,400
Changes in prior year virtual disproportionate share reserve estimate	—	20,411
Total supplemental TennCare revenue	<u>\$ 88,811</u>	<u>\$ 69,648</u>

5. Charity Care Assistance, Community Benefits, and Other Unrecovered Costs

VUMC maintains a policy which sets forth the criteria under which health care services are provided to patients who have minimal financial resources to pay for medical care. Additionally, VUMC provides other services that benefit the economically disadvantaged for which little or no payment is expected.

Charity care is determined by examining patient and family income relative to the federal poverty guidelines. VUMC provides additional discounts based on the income level of the patient household using a sliding scale for those patients with a major catastrophic medical event not qualifying for full charity assistance. Tennessee law mandates that all uninsured patients receive a discount from billed charges for medically necessary services. These amounts are classified as charity care if the patient meets charity care criteria, for which no revenue is recorded, or are included as a part of price concessions.

VUMC maintains records to identify and monitor the level of charity care provided, and these records include gross charges and patient deductibles, coinsurance and copayments foregone for services furnished under its charity care policy, and the estimated cost of those services. VUMC calculates a ratio of total costs to gross charges and then multiplies the ratio by foregone charity care charges in determining the estimated cost of charity care. The gross amount of foregone charity care revenue in Fiscal 2022 and 2021 totals \$530.5 million and \$474.1 million, respectively. The estimated cost of providing care to charity patients in Fiscal 2022 and 2021 totals \$140.0 million and \$123.6 million, respectively.

In addition to the charity care services described above, TennCare/Medicaid and state indigent programs do not cover the full cost of providing care to beneficiaries of those programs. As a result, in addition to direct charity care costs, VUMC provided services related to TennCare/Medicaid and state indigent programs and was reimbursed substantially below the cost of rendering such services. VUMC also provides public health education and training for new health professionals and provides, without charge, services to the community at large for many patients with special needs.

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

6. Academic and Research Revenue, and Grants and Contracts Receivable

Academic and research revenue comprises the following for Fiscal 2022 and 2021:

<i>(\$ in thousands)</i>	<u>2022</u>	<u>2021</u>
Grants and contracts revenue		
Federally funded	\$ 415,566	\$ 345,745
Non-federally funded	123,825	124,690
	539,391	470,435
Facilities and administrative costs recovery	166,468	144,176
Academic and research revenue	<u>\$ 705,859</u>	<u>\$ 614,611</u>

Grants and contracts receivable comprise the following as of June 30, 2022 and 2021:

<i>(\$ in thousands)</i>	<u>2022</u>	<u>2021</u>
Federally funded	\$ 47,210	\$ 38,472
Non-federally funded	41,583	38,893
Total grants and contracts receivable	<u>\$ 88,793</u>	<u>\$ 77,365</u>

7. Pledges Receivable, Net

Pledges receivable, net of applied discounts and allowance for uncollectible pledges, as of June 30, 2022 and 2021, were as follows:

<i>(\$ in thousands)</i>	<u>2022</u>	<u>2021</u>
Amounts due		
Within one year	\$ 19,476	\$ 10,660
In one to five years	34,312	26,257
Total pledges receivable	53,788	36,917
Unamortized discount	(1,336)	(1,225)
	52,452	35,692
Allowance for uncollectible pledges	(6,993)	(4,806)
Net pledges receivable	<u>\$ 45,459</u>	<u>\$ 30,886</u>
Net pledges receivable classified as		
Current	\$ 13,349	\$ 6,615
Noncurrent	32,110	24,271
	<u>\$ 45,459</u>	<u>\$ 30,886</u>

In addition to pledges reported as pledges receivable, VUMC had cumulative bequest intentions and conditional promises to give totaling \$76.6 million and \$79.5 million as of June 30, 2022 and 2021, respectively. Due to their conditional nature, VUMC does not recognize intentions to give as assets. Pledges receivables are presented in other current assets and other noncurrent assets on our consolidated balance sheets, as shown in Note 8.

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

8. Other Relevant Financial Information

Other current assets comprise the following as of June 30, 2022 and 2021:

<i>(\$ in thousands)</i>	2022	2021
Prepaid expenses	\$ 35,547	\$ 44,552
Other receivables	61,043	55,295
Amounts due from VU (see Note 3 Related Parties)	7,017	7,977
Current pledges receivable, net (see Note 7 Pledges Receivable, Net)	13,349	6,615
Expected recoveries from commercial insurance excess coverage	5,947	3,820
Total other current assets	<u>\$ 122,903</u>	<u>\$ 118,259</u>

Other noncurrent assets comprise the following as of June 30, 2022 and 2021:

<i>(\$ in thousands)</i>	2022	2021
Equity in unconsolidated organizations	\$ 62,080	\$ 63,109
Noncurrent pledges receivable, net (see Note 7 Pledges Receivable, Net)	32,110	24,271
Goodwill	27,028	—
Implementation costs incurred on hosting arrangements	18,108	—
Other	27,408	8,971
Total other noncurrent assets	<u>\$ 166,734</u>	<u>\$ 96,351</u>

Other operating revenues comprise the following for Fiscal 2022 and 2021

<i>(\$ in thousands)</i>	2022	2021
CARES funding	\$ 72,682	\$ 63,045
Clinical contracts	55,645	49,701
Amounts recognized under MSA with VU (see Note 3 Related Parties)	30,958	27,565
VHS other revenue	22,726	21,556
Nonclinical contracts	20,588	16,846
Resident and house staff rotations	9,123	10,151
Royalty revenue	17,612	1,222
Other	49,402	38,118
Total other operating revenue	<u>\$ 278,736</u>	<u>\$ 228,204</u>

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

9. Investments

VUMC investments are made up of current investments, restricted cash, noncurrent investments, and noncurrent investments limited as to use on the face of the consolidated balance sheets. VUMC investments include assets limited as to use related to the following specified purposes as of June 30, 2022 and 2021:

<i>(\$ in thousands)</i>	<u>2022</u>	<u>2021</u>
Self-insured malpractice program	\$ 49,290	\$ 46,991
Donor endowments	85,430	65,083
Split-interest trusts	8,515	9,503
Supplemental employee retirement program assets	7,690	5,837
	<u>\$ 150,925</u>	<u>\$ 127,414</u>

VUMC's endowment does not include gift annuities, interests in trusts held by others, contributions pending donor designation, or contributions receivable.

The Board of Directors' interpretation of its fiduciary responsibilities for donor-restricted endowments under the Uniform Prudent Management of Institutional Funds Act ("UPMIFA") requirements is to preserve intergenerational equity, barring the existence of any donor-specific provisions. Under this broad guideline, future endowment beneficiaries should receive at least the same level of real economic support as the current generation. The overarching objective is to preserve and enhance the real (inflation-adjusted) purchasing power of the endowment in perpetuity. VUMC invests assets to provide a relatively predictable and stable stream of earnings to meet spending needs and attain long-term return objectives without the assumption of undue risks.

Self-insured malpractice program – VUMC elects to self-insure a portion of its medical malpractice, professional, and general liability via an irrevocable self-insurance trust.

Donor endowments – Donor-restricted gifts where the principal amount is to be held in perpetuity. Distributions of earnings are restricted for use according to the donor's intent, as specified in a gift agreement. Donor endowments typically benefit specific programs in clinical departments of the Medical Center, for either, research, directorships, or general program support.

Split-interest trusts – Trusts established by donors where VUMC is named as beneficiary. Depending on the terms of the trust, VUMC may receive periodic distributions, and potentially a principal amount at some point in the future. Like donor endowments, split-interest trusts typically benefit specific programs as defined in the terms of the trust.

Supplemental executive retirement program assets – Assets set aside to fulfill obligations as they come due according to the terms of the retirement program.

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

Investments were as follows as of June 30, 2022 and 2021:

<i>(\$ in thousands)</i>	2022	2021
Corporate bonds	\$ 345,781	\$ 336,905
Equity mutual funds	123,707	151,200
Cash and cash equivalents	17,852	27,681
Split-interest trusts	8,515	9,503
Hedged equity mutual funds	137,325	107,548
Fixed income mutual funds	167,261	217,762
Certificates of deposit	18,301	21,162
Asset-backed securities	28,022	28,971
Mortgage-backed securities	6,542	6,503
Commercial paper	22,755	37,040
Government bonds	44,126	53,133
Hedged debt mutual funds	150,056	114,474
Commodities and managed futures mutual funds	42,063	19,802
Target date mutual funds	6,422	5,168
Equity securities	12,033	—
Total investments reported at fair value	1,130,761	1,136,852
Private equity investments recorded at net asset value	31,022	12,839
Multi-strategy funds recorded at net asset value	17,055	—
Hedged equity funds recorded at net asset value	19,073	—
Total investments	<u>\$ 1,197,911</u>	<u>\$ 1,149,691</u>

Investment returns comprise the following elements for Fiscal 2022 and 2021:

<i>(\$ in thousands)</i>	2022	2021
Interest and dividend income	\$ 23,891	\$ 14,910
Net realized gains on sales of securities	9,619	14,922
Realized investment gains	33,510	29,832
Unrealized investment (losses) gains, net	(112,451)	49,995
Total investment returns	(78,941)	79,827
Investment manager, trustee and other fees	(598)	(457)
Restricted investment loss (income)	8,482	(11,169)
Total (loss) income from investments, net	<u>\$ (71,057)</u>	<u>\$ 68,201</u>

VUMC has exposure to risks, including liquidity, interest rate, counterparty, basis, regulatory, market, and credit risks, for marketable securities. Due to the level of risk exposure, it is possible that material near-term valuation changes for investment securities may occur.

VUMC manages all investments, including endowments, in various investment pools.

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

10. Property, Plant, and Equipment, Net

Property, plant, and equipment comprise the following as of June 30, 2022 and 2021:

<i>(\$ in thousands)</i>	<u>2022</u>	<u>2021</u>
Land and land improvements	\$ 44,230	\$ 40,800
Buildings and improvements	1,303,474	1,249,125
Equipment and software	813,736	683,108
Leasehold improvements	154,486	141,358
Construction in progress	98,300	94,027
Property, plant, and equipment at cost	2,414,226	2,208,418
Accumulated depreciation and amortization	(734,458)	(578,093)
Property, plant, and equipment, net	<u><u>\$ 1,679,768</u></u>	<u><u>\$ 1,630,325</u></u>

As part of the MTSA, VUMC acquired land and land improvements and buildings and improvements which are not allowed to be repurposed without the express consent of VU.

In Fiscal 2022 and 2021, VUMC capitalized interest of \$1.3 million and \$2.3 million, respectively, related to long-term capital projects, primarily the VUH lobby and operating room renovations in Fiscal 2022 and the construction of ambulatory and outpatient facilities in Fiscal 2021.

Property, plant, and equipment balances above include the following amounts related to capitalized internal use software:

<i>(\$ in thousands)</i>	<u>2022</u>	<u>2021</u>
Equipment and software	\$ 211,790	\$ 188,334
Construction in progress	3,931	7,095
	215,721	195,429
Accumulated amortization	(85,071)	(58,662)
Internal use software, carrying value	<u><u>\$ 130,650</u></u>	<u><u>\$ 136,767</u></u>

Depreciation and amortization comprise the following amounts in Fiscal 2022 and 2021:

<i>(\$ in thousands)</i>	<u>2022</u>	<u>2021</u>
Depreciation of tangible assets	\$ 131,677	\$ 117,183
Amortization of finance leases, leasehold improvements, and internal use software	41,322	34,271
Total depreciation and amortization	<u><u>\$ 172,999</u></u>	<u><u>\$ 151,454</u></u>

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

11. Long-Term Debt

Long-term debt comprises the following as of June 30, 2022 and 2021:

(\$ in thousands)	<u>2022</u> <u>Carrying</u> <u>Amount</u>	<u>2021</u> <u>Carrying</u> <u>Amount</u>	<u>Effective</u> <u>Interest</u> <u>Rate</u> ⁽²⁾	<u>Fiscal</u> <u>Year of</u> <u>Maturity</u>
Series debt				
Fixed-rate debt				
Series 2016A	\$ 476,930	\$ 476,930	4.1%	2047
Series 2016B	300,000	300,000	4.1%	2027
Series 2017A	121,270	121,270	4.1%	2049
Series 2017	100,000	100,000	4.2%	2038
Series 2021A	57,860	—	1.8%	2032
Series 2021B	237,565	—	3.2%	2053
Total fixed-rate debt	<u>1,293,625</u>	<u>998,200</u>	4.1%	
Variable-rate debt				
Series 2016F	21,900	21,900	1.2%	2042
Series 2017B	—	50,000	1.3%	2047
Series 2018	53,385	53,385	0.8%	2050
Series 2021C	50,000	—	1.0%	2047
Total variable-rate debt	<u>125,285</u>	<u>125,285</u>	1.0%	
Total series debt	<u>1,418,910</u>	<u>1,123,485</u>		
Other long-term debt				
2019 Term Loan	35,000	35,000	0.8%	2050
2019 Notes	128,600	128,600	3.9%	2055
2021 Short-Term Loan	—	200,000	0.5%	2022
Subordinated note payable	69,583	74,583	3.2%	2036
Product financing arrangement	20,830	25,121	4.3%	2027
Lines of credit	—	100,000	0.7%	2023
Finance leases	19,388	16,997	2.6%	Various
Total other long-term debt	<u>273,401</u>	<u>580,301</u>	2.3%	
Subtotal ⁽¹⁾	1,692,311	1,703,786	3.4%	
Net unamortized premiums	66,838	53,986		
Net unamortized issuance costs	<u>(12,693)</u>	<u>(10,918)</u>		
Total long-term debt	1,746,456	1,746,854		
Short-term borrowings	—	(300,000)		
Current portion of long-term debt	<u>(18,193)</u>	<u>(14,704)</u>		
Long-term debt, net	<u>\$ 1,728,263</u>	<u>\$ 1,432,150</u>		

(1) The effective interest rate of 3.4% as of June 30, 2022, is presented exclusive of interest rate exchange agreements discussed in Note 12 Interest Rate Exchange Agreements. Inclusive of these agreements, the overall portfolio effective interest rate was 3.8%.

(2) The effective interest rate for each debt instrument is calculated by dividing each instrument's interest expense by the weighted average debt outstanding, and where applicable, interest expense is reduced by premium amortization and increased by original issue discount amortization. Interest rates per the agreements are detailed in the accompanying notes.

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

On April 29, 2016, VUMC issued the Series 2016 A, B, C, D, E, and F bonds ("2016 Series Debt") and notes aggregating \$1.3 billion of proceeds for the purpose of financing the Medical Center Acquisition and paying a portion of the costs of issuance associated with the 2016 Series Debt.

The bonds and notes comprising the 2016 Series Debt were issued by the Health and Educational Facilities Board of The Metropolitan Government of Nashville and Davidson County, Tennessee ("HEFB"). As a conduit issuer, the HEFB loaned the debt proceeds to VUMC. VUMC's debt service requirements under these loan agreements coincide with required debt service of the actual HEFB bonds.

- The Series 2016A tax-exempt fixed-rate revenue bonds were issued in the par amount of \$476.9 million and include an original issue premium of \$59.6 million. The Series 2016A bonds have a final maturity date of July 1, 2046, and can be optionally redeemed at par on or after July 1, 2026. The 2016A bonds were structured as serial bonds with maturities from Fiscal 2030 through 2032, as well as three term bonds maturing Fiscal 2036 through 2047, which are subject to mandatory sinking fund redemption in lots. The Series 2016A bonds bear interest at 5% per annum and pay interest semiannually on July 1 and January 1.
- The Series 2016B taxable fixed-rate revenue bonds were issued in the par amount of \$300.0 million, bearing interest at 4.1% per annum. Interest is paid semiannually on July 1 and January 1, and has a bullet maturity of July 1, 2026. VUMC is entitled, at its option, to redeem all or a portion of the Series 2016B bonds before April 1, 2026, at a make-whole redemption price, which equals the greater of (i) 100% of the remaining outstanding principal and (ii) the net present value of the remaining scheduled principal and interest payments to the original maturity date, using a discount rate of 35 basis points above rates for U.S. Treasury securities with comparable maturities.
- The Series 2016F taxable variable-rate revenue bonds were issued in the par amount of \$75.0 million and were placed privately with a bank. The bonds bear interest in a variable-rate mode at a fixed spread to one-month LIBOR of 2.5% through the initial mandatory tender date of July 1, 2022. During Fiscal 2018, \$53.1 million of the Series 2016F bonds were extinguished using proceeds from the 2018 tax-exempt fixed-rate revenue bonds, discussed further below. The renegotiated interest rate on the remaining \$21.9 million of principal outstanding is a variable-rate mode at a fixed spread to one-month LIBOR of 1.2%. During Fiscal 2022, the Series 2016F taxable variable-rate revenue bonds were modified and the renegotiated interest rate is a variable-rate mode at a fixed spread to SOFR of 0.8%. The remaining principal has a mandatory tender date of December 1, 2028. Prior to that, beginning on July 1, 2022, VUMC must pay annual principal payments ranging from \$2.1 million to \$2.7 million. The remaining \$5.3 million of principal is due on December 1, 2028.
- Prior to Fiscal 2022, Series 2016 C, D and E bonds were extinguished.

On July 26, 2017, the Series 2017A Tax-Exempt and Series 2017 Taxable Corporate Bonds were issued, and on August 1, 2017, the Series 2017B Taxable Revenue Bonds were issued ("2017 Series Debt"), aggregating \$271.3 million of proceeds for the purpose of refinancing existing debt, funding capital projects related to the MCJCHV expansion and the VUH bed expansion/clinical relocation, which was a phased project, and paying a portion of the costs of issuance associated with the 2017 Series Debt.

The Series 2017A Tax-Exempt Revenue Bonds and the Series 2017B Taxable Term Loan Revenue Note were issued by the HEFB. The Series 2017 Taxable Bonds were a corporate issue with VUMC as the issuer.

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

- The Series 2017A tax-exempt fixed-rate revenue bonds were issued in the par amount of \$121.3 million and include an original issue premium of \$5.1 million. The final maturity date is July 1, 2048, and optional redemption at par can occur on or after July 1, 2027. The Series 2017A bonds bear interest at 4.4% per annum and pay interest semiannually on July 1 and January 1.
- The Series 2017 taxable fixed-rate corporate bonds were issued in the par amount of \$100.0 million, bearing interest at 4.2% per annum. Interest is paid semiannually on July 1 and January 1, and the bonds have a final maturity date of July 1, 2037. There is a bullet payable beginning July 1, 2026, that allows VUMC to call the debt.
- The Series 2017B taxable variable-rate term loan notes were issued in the par amount of \$50 million and placed privately with a bank. The notes bear interest initially at a fixed-spread to one-month LIBOR of 1.2%. The notes have a final maturity date of July 1, 2046, a tender date of August 1, 2024, and may be redeemed at any time. Proceeds from the issuance of the Series 2017B notes were used to extinguish the Series 2016C R-FLOATs, initially issued on April 29, 2016. During Fiscal 2022, the Series 2017B notes were extinguished using proceeds from the Series 2021C Taxable Revenue Bonds, discussed further below.

On April 20, 2018, the Series 2018 Tax-Exempt Revenue Bonds ("2018 Series Debt") aggregating \$53.4 million of proceeds were issued for the purpose of refinancing existing debt and paying a portion of the costs of issuance associated with the 2018 Series Debt. The Series 2018 Tax-Exempt Revenue Bonds were issued by the HEFB, were placed privately with a bank, and bear interest at a fixed spread to 81% of one-month LIBOR of 0.6%. The bonds have a final maturity date of July 1, 2049 and can be optionally redeemed on or after July 1, 2025. Proceeds from the issuance of the Series 2018 bonds were used to extinguish a portion of the Series 2016F taxable variable-rate bonds. During Fiscal 2022, the Series 2018 bonds were modified, and the renegotiated interest rate is a fixed spread to 79% of SOFR of 0.6%. The renegotiated bonds have a final maturity date of July 1, 2049 and can be optionally redeemed on or after December 3, 2029.

On July 30, 2019, VUMC entered into a term loan agreement ("2019 Term Loan") with a lender for \$35 million to pay for the acquisition of Tennova – Lebanon (now VWCH) hospital facilities, near term capital expenditures, and costs of issuance. The term loan bears interest at a variable rate plus a fixed spread to one-month LIBOR of 0.50% through the maturity date of August 1, 2029. VUMC has the option to prepay all or a portion of the loan at any time, subject to notice. The 2019 loan is subject to principal amortization commencing on July 1, 2024 and ending July 1, 2049, as defined in the 2019 loan agreement between VUMC and the lender.

On October 22, 2019, the 2019 Taxable Fixed Private Placement Notes ("2019 Notes") aggregating \$128.6 million of proceeds were issued for the purpose of refinancing existing debt and paying a portion of the costs of issuance associated with the 2019 Notes. The 2019 Notes were placed privately with a bank, and bear interest at a fixed rate of 3.9% per annum. The notes have a final maturity date of July 1, 2054.

On April 9, 2020, the 2020 Taxable Fixed Term Loan ("2020 Loan") aggregating \$300 million was issued to provide additional liquidity during the COVID-19 pandemic. The lender for the 2020 Loan was JPMorgan Chase Bank. The debt bore interest at a fixed rate of 2.1% per annum, had an optional redemption after one year, and had a final maturity date of April 1, 2022. During Fiscal 2021, the 2020 Loan was extinguished using proceeds from the 2021 Short-Term Loan discussed further below, and draws on available lines of credit.

On April 9, 2021, the 2021 Short-Term Loan was issued in the par amount of \$200.0 million for the purpose of refinancing the 2020 Loan. The lender for the 2021 Short-Term Loan was Royal Bank of Canada. The debt bore interest at a fixed spread to LIBOR of 0.4% and had a maturity of April 8, 2022. During Fiscal 2022, the 2021 Short-Term Loan was extinguished using proceeds from the Series 2021A Tax-Exempt and Series 2021B Taxable Revenue Bonds discussed further below.

On November 4, 2021, the Series 2021A Tax-Exempt and Series 2021B Taxable Revenue Bonds were issued, and on December 1, 2021, the Series 2021C Taxable Revenue Bonds were issued ("2021 Series Debt"), aggregating \$345.4 million of proceeds for the purpose of refinancing existing debt, funding capital projects, and paying a portion of the costs of issuance associated with the 2021 Series Debt. The 2021 Series was issued by the HEFB.

- The Series 2021A tax-exempt fixed-rate revenue bonds were issued in the par amount of \$57.9 million and include an original issue premium of \$16.2 million. The Series 2021A bonds have a bullet maturity of July 1, 2031, and can be optionally redeemed at par on or after January 1, 2031. The Series 2021A bonds bear interest at 5% per annum and pay interest semiannually on July 1 and January 1.
- The 2021B taxable fixed-rate revenue bonds were issued in the par amount of \$237.6 million, bearing interest at 3.2% per annum, which is paid semiannually on July 1 and January 1. The 2021B bonds have a final maturity of July 1, 2052 and are subject to mandatory sinking fund redemption in lots. VUMC is entitled, at its option, to redeem all or a portion of the Series 2021B bonds before January 1, 2052, at a redemption price, which equals the greater of (i) 100% of the remaining outstanding principal and (ii) the net present value of the remaining scheduled principal and interest payments to the original maturity date, using a discount rate of 20 basis points above rates for U.S. Treasury securities with comparable maturities.
- The 2021C taxable variable-rate revenue bonds were issued in the par amount of \$50.0 million and were placed privately with a bank. The bonds bear interest in a variable-rate mode at a fixed spread to one-month LIBOR of 0.5%. The bonds have a final maturity date of July 1, 2046, a tender date of December 1, 2027, and may be redeemed at any time. Proceeds from the issuance of the Series 2021C bonds were used to extinguish the Series 2017B notes.

Each of the bonds, notes, and loans represent separate obligations under a Master Trust Indenture ("MTI") structure. The MTI provides the flexibility for multiple parties to participate in debt issuances as part of an obligated group; presently, VUMC has no other third-party members participating in the obligated group. All debt issued under the MTI is a general obligation of the obligated group. Under the provisions of the Leasehold Deed of Trust, Security Agreement, Assignment of Rents and Leases, and Fixture Filing (the "Security Agreement") within the MTI, gross receivables of the obligated group are pledged as collateral. Additionally, the Security Agreement established a mortgage lien on (i) the leasehold interest of the land subject to the Ground Lease; (ii) the buildings, structures, improvements, and fixtures now or hereafter located on the land subject to the Ground Lease; and (iii) certain other collateral.

Trust indentures for certain bond issues contain covenants and restrictions, the most material of which include limitations on the issuance of additional debt, maintenance of a specified debt service coverage ratio, and a minimum amount of days cash on hand. VUMC complied with such covenants and restrictions as of June 30, 2022 and 2021.

On April 29, 2016, VUMC delivered a secured subordinated promissory note in the amount of \$100.0 million to VU to finance the Acquisition (the "subordinated note"). In July of 2018, VU sold its rights to future principal and interest payments on this note to a third party. The note was issued at

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

a fixed rate of 3.25% with monthly principal payments totaling \$5.0 million annually commencing on May 31, 2016, for a period of 20 years ending on April 30, 2036. VUMC may, at any time and from time to time, without premium or penalty, prepay all or any portion of the unpaid principal amount of the subordinated note. This note is secured by the gross receivables and mortgaged property described in the Security Agreement subject to the requirements of the 2016 Series Debt and the MTI.

As part of the Acquisition, VUMC assumed a 10-year, unsecured, noninterest-bearing product financing arrangement with a vendor for the purchase and implementation of internal use software. The annual payment of \$5.3 million is payable in monthly installments, is considered principal and imputed interest, and continues through Fiscal 2027. The balance due under the Product Financing Arrangement is \$20.8 million and \$25.1 million as of June 30, 2022 and 2021, respectively. At June 30, 2022 and 2021, \$4.5 million and \$4.3 million, respectively, was included in the current portion of long-term debt caption, with the remaining balance in long-term debt, net of current portion.

In Fiscal 2022 and 2021, noncash investing and financing activities totaled \$10.5 million and \$6.8 million, respectively, related to finance leases.

VUMC has an agreement with a bank to provide a general use line of credit with a maximum available commitment totaling \$100.0 million, which bears interest at a fixed spread to one-month LIBOR of 0.65% and has no maturity date if the line of credit is renewed annually. The outstanding balance on the line of credit is \$59.5 million as of June 30, 2021. During Fiscal 2022, the outstanding balance of the general use line of credit was paid off using proceeds from the Series 2021A Tax-Exempt and Series 2021B Taxable Revenue Bonds, discussed previously. The line of credit accrues a commitment fee of 0.15% per annum on any unused portion of the line of credit. Effective April 4, 2022, the agreement was amended to modify the interest rate and commitment fee and extend the maturity date. The line of credit bears interest at a fixed spread to SOFR of 0.60%, accrues a commitment fee of 0.10% on any unused portion of the line of credit, and has a final maturity date of April 3, 2023.

VUMC established one additional line of credit with a bank in Fiscal 2021. A \$50 million line of credit with Royal Bank of Canada, bearing interest at a fixed spread to one-month LIBOR of 0.45%, maturing in Fiscal 2022 with a commitment fee of 0.2% on any unused portion of the line of credit. As of June 30, 2021, this line of credit had an outstanding balance of \$40.5 million. During Fiscal 2022, the outstanding balance of the line of credit was paid off using proceeds from the Series 2021A Tax-Exempt and Series 2021B Taxable Revenue Bonds, discussed previously. Effective April 8, 2022, the agreement was amended to modify the interest rate and extend the maturity date. The line of credit bears interest at a fixed spread to SOFR of 0.45% and has a maturity date of April 7, 2023.

During Fiscal 2020, VUMC established an additional \$50 million line of credit with Truist, bearing interest at a fixed spread to one-month LIBOR of 1.0%, maturing in Fiscal 2022 with a commitment fee of 0.25% on any unused portion of the line of credit. As of June 30, 2021, this line of credit had no outstanding balance. This line of credit expired during Fiscal 2022.

The total outstanding balance on lines of credit is \$100.0 million as of June 30, 2021. There is no outstanding balance on lines of credit as of June 30, 2022. Commitment fees for the lines of credit totaled \$0.3 million and \$0.4 million in Fiscal 2022 and Fiscal 2021, respectively.

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

Interest paid on all obligations, including interest rate swap settlements, net of amounts capitalized, was \$62.6 million and \$68.4 million in Fiscal 2022 and 2021, respectively.

Principal retirements and scheduled sinking fund requirements based on nominal maturity schedules for long-term debt due in subsequent fiscal years ending June 30 are as follows:

(\$ in thousands)

2023	\$ 18,193
2024	17,319
2025	17,009
2026	19,980
2027	317,167
Thereafter	1,302,643
	<u>\$ 1,692,311</u>

12. Interest Rate Exchange Agreements

Key features of VUMC interest rate exchange agreements are summarized below:

<u>Notional Amount</u>	<u>Pay Fixed Rate</u>	<u>Receive Variable Rate</u>	<u>Mandatory Termination Date</u>
\$75.0 million	4.28%	68% of one-month LIBOR	April 29, 2026
\$75.0 million	4.18%	68% of one-month LIBOR	April 29, 2023

VUMC incorporates these interest rate exchange agreements into its debt portfolio management strategy. There are no collateral pledging requirements. The agreements terminate automatically on April 29, 2026 and 2023, if not renegotiated or extended, at which point the exchange agreements will be settled at fair value.

VUMC recorded the following activity related to the interest rate exchange agreements during Fiscal 2022 and 2021:

(\$ in thousands)

	<u>2022</u>	<u>2021</u>
Mark-to-market adjustments	\$ 31,845	\$ 23,478
Cash settlements	(6,004)	(6,106)
Unrealized gain on interest rate exchange agreements, net of cash settlements	<u>\$ 25,841</u>	<u>\$ 17,372</u>

13. Leases

VUMC has operating and finance leases for real estate, personal property and equipment. VUMC determines if an arrangement is a lease at the inception of a contract. Leases with an initial term of twelve months or less are not recorded in the consolidated balance sheets.

VUMC has lease agreements which require payments for lease and non-lease components and has elected to account for these as a single lease component. For leases that commenced before the effective date of ASU 2016-02, VUMC elected the permitted practical expedients to not reassess the

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

following: (i) whether any expired or existing contracts contain leases; (ii) the lease classification for any expired or existing leases; and (iii) initial direct costs for any existing leases.

Right-of-use assets represent VUMC's right to use an underlying asset during the lease term, and lease liabilities represent VUMC's obligation to make lease payments arising from the lease. Right-of-use assets and liabilities are recognized at the commencement date, based on the net present value of fixed lease payments over the lease term. VUMC's lease terms include options to extend or terminate the lease when it is reasonably certain that the options will be exercised. As most of VUMC's operating leases do not provide an implicit rate, VUMC uses its incremental borrowing rate based on the information available at the commencement date in determining the present value of lease payments. VUMC considers recent debt issuances, as well as publicly available data for instruments with similar characteristics when calculating its incremental borrowing rates. Finance lease agreements generally include an interest rate that is used to determine the present value of future lease payments. Operating fixed lease expense and finance lease depreciation expense are recognized on a straight-line basis over the lease term. Variable lease costs consist primarily of common area maintenance and other index adjustments.

Operating and finance lease right-of-use assets and lease liabilities as of June 30, 2022 and 2021, are as follows:

(\$ in thousands)	Balance Sheet Classification	2022	2021
Assets:			
Operating leases	Operating leases	\$ 826,560	\$ 839,850
Finance leases	Property, plant, and equipment, net	19,412	17,363
Total lease assets		<u>\$ 845,972</u>	<u>\$ 857,213</u>
Liabilities:			
Current:			
Operating leases	Current portion of operating lease liabilities	\$ 68,510	\$ 67,343
Finance leases	Current portion of long-term debt	6,618	5,413
Noncurrent:			
Operating leases	Noncurrent portion of operating lease liabilities	783,178	795,330
Finance leases	Long-term debt, net of current portion	12,770	11,584
Total lease liabilities		<u>\$ 871,076</u>	<u>\$ 879,670</u>
Weighted-average remaining term:			
Operating leases		56.3 years	57.4 years
Finance leases		3.4 years	3.6 years
Weighted-average discount rate:			
Operating leases		3.7%	3.7%
Finance leases		2.7%	2.4%

Included in the tables above is the Ground Lease with VU expiring in 2114 discussed below. Excluding this lease, the weighted average remaining lease term for VUMC's operating leases is 7.5 years as of June 30, 2022 and 8.2 years as of June 30, 2021. As of June 30, 2022 and 2021, the

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

land lease comprises \$488.7 million and \$489.2 million, respectively, of the operating lease asset and \$491.4 million and \$491.9 million, respectively, of the operating lease liability detailed above.

Lease expense for finance and operating leases for the years ended June 30, 2022 and 2021, are as follows:

<i>(\$ in thousands)</i>	<u>2022</u>	<u>2021</u>
Finance lease expense:		
Amortization of leased assets	\$ 8,431	\$ 6,125
Interest on lease liabilities	467	410
Operating lease expense ⁽¹⁾	107,551	109,665
Short-term lease expense ⁽¹⁾	4,551	4,578
Variable lease expense ⁽¹⁾	15,665	16,181
	<u><u>\$ 136,665</u></u>	<u><u>\$ 136,959</u></u>

⁽¹⁾ Expense is included in "Facilities and equipment" in the consolidated statements of operations.

The following table presents supplemental cash flow information for the years ended June 30, 2022 and 2021:

<i>(\$ in thousands)</i>	<u>2022</u>	<u>2021</u>
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows for operating leases	\$ 105,366	\$ 105,136
Operating cash flows for finance leases	467	410
Financing cash flows for finance leases	7,333	5,766

The following table reconciles the undiscounted minimum lease payments to the operating and financing lease liabilities recorded in the consolidated balance sheet at June 30, 2022:

<i>(\$ in thousands)</i>	<u>Operating Leases</u>	<u>Finance Leases</u>
2023	\$ 96,040	\$ 6,974
2024	87,268	5,733
2025	79,137	4,066
2026	66,484	1,555
2027	51,993	1,569
Thereafter	1,812,846	371
Total minimum lease payments	2,193,768	20,268
Less: amount of lease payments representing interest	(1,342,080)	(880)
Present value of future minimum lease payments	851,688	19,388
Less: current lease obligations	(68,510)	(6,618)
Long-term lease obligations	<u><u>\$ 783,178</u></u>	<u><u>\$ 12,770</u></u>

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

Essential provisions of leases considered by management to be material are as follows:

- On April 29, 2016, VUMC entered into a Ground Lease with VU for approximately 1.7 million square feet of land for an initial term ending June 30, 2114, and an option to extend for up to two additional terms of 50 to 99 years each upon agreement by VU and VUMC. The annual base rent is payable monthly, and is CPI adjusted annually. VUMC made rental payments totaling \$20.4 million and \$19.6 million in Fiscal 2022 and 2021, respectively. The Ground Lease allows VUMC to use the land on which its campus and related buildings are located. Included in the table above are \$1.8 billion in ground lease payments representing future minimum rentals based on the initial annual base rent of \$19.4 million, excluding annual CPI adjustments.
- In July 2007, VU entered into an agreement to lease approximately 50% of the space in the 850,000 square foot One Hundred Oaks shopping center located approximately five miles from the main campus ("100 Oaks Lease"). VU redeveloped this leased space primarily for medical and office uses. In October 2014, VU agreed to an amendment which extends the original lease term to November 30, 2035, with an option to renew the lease further for four additional 10-year periods. As part of the lease agreement, the lessee also has first rights on leasing additional space in the shopping center and first rights on purchasing if the landlord desires to sell. On April 29, 2016, the 100 Oaks Lease was assigned to VUMC. VUMC included minimum property rental payments totaling \$104.4 million related to this space in the above minimum lease payments table.
- On April 29, 2016, VU assigned to VUMC a lease for approximately 231,000 square feet of office space at 2525 West End Avenue with expiration dates ranging from 2026 through 2030, with options to renew for two additional five-year periods. VUMC included minimum lease payments totaling \$56.0 million related to this space in the above minimum lease payments table.
- On April 29, 2016, VUMC and VU entered into certain lease agreements for the use of space in buildings owned by both entities. As of June 30, 2022, VUMC's estimated future minimum lease payments to VU totaled \$33.3 million. Estimated future lease receipts from VU for the fiscal year ended June 30, 2023, are \$7.9 million, subject to annual renewal.

14. Net Assets

Net asset restrictions relate to the following purposes as of June 30, 2022 and 2021:

<i>(\$ in thousands)</i>	<u>2022</u>	<u>2021</u>
Donor-restricted – time or purpose		
Property, plant, and equipment	\$ 8,294	\$ 13,044
Research and education	150,086	115,897
Operations	11,575	15,087
Total donor-restricted – time or purpose	<u>\$ 169,955</u>	<u>\$ 144,028</u>
Donor restricted – perpetuity		
Research and education	<u>\$ 98,477</u>	<u>\$ 80,530</u>

Net assets without donor restrictions are free of donor-imposed restrictions. This classification includes all revenues, gains, and losses not restricted by donors. VUMC reports all expenditures in net assets without donor restrictions since the use of restricted contributions in accordance with donors' stipulations results in the release of the restriction.

Donor restricted – time or purpose contain donor-imposed stipulations that expire with the passage of time or that can be satisfied by the action of VUMC. These net assets may include restricted gifts including unconditional pledges, split-interest agreements, interests in trusts held by others, and accumulated appreciation on donor-restricted endowments not yet appropriated by the Board of Directors for distribution. Donor gifts that are restricted for funding capital projects are considered released from restriction once related capital expenditures have been made and the asset is placed in service.

Donor restricted – perpetuity contains amounts held in perpetuity as requested by donors. These net assets may include unconditional pledges, donor-restricted endowments, split-interest agreements, and interests in trusts held by others. Generally, the donors of these assets permit VUMC to use a portion of the income earned on related investments for specific purposes.

UPMIFA specifies that unless stated otherwise in a gift instrument, donor-restricted assets in an endowment fund are restricted assets until appropriated for expenditure. Barring the existence of specific instructions in gift agreements for donor-restricted endowments, VUMC reports the historical value of such endowments as donor restricted – perpetuity and the net accumulated appreciation as donor restricted – time or purpose. In this context, the historical value represents the original value of initial contributions restricted as permanent endowments plus the original value of subsequent contributions and, if applicable, the value of accumulations made in accordance with the direction of specific donor gift agreements.

15. Fair Value Measurements

Fair value measurements represent the amount at which the instrument could be exchanged in an orderly transaction between market participants at the measurement date. VUMC utilizes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into three levels:

- | | |
|---------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Level 1 | Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that VUMC has the ability to access. |
| Level 2 | Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in inactive markets, inputs other than quoted prices that are observable for the assets or liabilities, and inputs that are derived principally from or corroborated by observable market data by correlation or other means. |
| Level 3 | Inputs to the valuation methodology are unobservable and significant to the fair value measurement. Unobservable inputs reflect VUMC's assumptions about the inputs market participants would use in pricing the asset or liability, including assumptions about risk. Unobservable inputs are developed based on the best information available in the circumstances and may include VUMC's own data. |

VUMC's principal assets and liabilities are cash and cash equivalents, investments, patient accounts receivable, estimated receivables and liabilities under third-party programs, grants and contracts receivable, pledges receivable, operating lease assets, accounts payable and other accrued expenses, self-insurance reserves, operating lease liabilities, long-term debt, and interest rate exchange agreements. Except for long-term debt, the carrying amount of these assets and liabilities approximates fair value.

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

As of June 30, 2022, the carrying value and estimated fair value of total long-term debt totaled \$1.7 billion and \$1.7 billion, respectively. As of June 30, 2021, the carrying value and estimated fair value of total long-term debt totaled \$1.7 billion and \$1.9 billion, respectively. VUMC bases estimated fair value of long-term debt on market conditions prevailing at fiscal year-end reporting dates. Besides potentially volatile market conditions, fair value estimates typically reflect limited secondary market trading. The fair values of the fixed-rate Series Debt, as defined in Note 11 Long-Term Debt, were based on a Level 2 computation using quoted prices for similar liabilities in active markets as of June 30, 2022 and 2021, as applicable. The carrying amounts related to VUMC's variable-rate Series Debt and other long-term debt obligations approximate their fair values as of June 30, 2022 and 2021. As of June 30, 2022 and 2021, the fair values of the subordinated note payable and the product financing arrangement were based on a Level 2 discounted cash flow approach applying a risk-adjusted spread for issuers of similar credit quality to U.S. Treasury yields for securities with comparable maturities.

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

For financial instruments measured at fair value on a recurring basis, the following tables summarize valuation hierarchy levels as of June 30, 2022 and 2021, determined by the nature of the financial instrument and the least observable input significant to the fair value measurement:

Fair Value Measurements as of June 30, 2022				
<i>(\$ in thousands)</i>	Level 1	Level 2	Level 3	Total Carrying Amount
Assets				
Corporate bonds	\$ 19,004	\$ 326,777	\$ —	\$ 345,781
Equity mutual funds	19,887	103,820	—	123,707
Cash and cash equivalents	17,055	797	—	17,852
Beneficial interests in split-interest trusts	—	8,515	—	8,515
Hedged equity mutual funds	—	137,325	—	137,325
Fixed-income mutual funds	80,697	86,564	—	167,261
Certificates of deposit	—	18,301	—	18,301
Asset-backed securities	6,680	21,342	—	28,022
Mortgage-backed securities	—	6,542	—	6,542
Commercial paper	—	22,755	—	22,755
Government bonds	10,498	33,628	—	44,126
Hedged debt mutual funds	—	150,056	—	150,056
Commodities and managed futures mutual funds	8,135	33,928	—	42,063
Target date mutual funds	—	6,422	—	6,422
Equity securities	12,033	—	—	12,033
Total assets in the fair value hierarchy	<u>\$ 173,989</u>	<u>\$ 956,772</u>	<u>\$ —</u>	<u>\$ 1,130,761</u>
Investments measured at net asset value				67,150
Total assets reported at fair value				<u>\$ 1,197,911</u>
Liabilities				
Interest rate exchange agreements	\$ —	\$ 45,019	\$ —	\$ 45,019
Total liabilities reported at fair value	<u>\$ —</u>	<u>\$ 45,019</u>	<u>\$ —</u>	<u>\$ 45,019</u>

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

Fair Value Measurements as of June 30, 2021				
(\$ in thousands)	Level 1	Level 2	Level 3	Total Carrying Amount
Assets				
Corporate bonds	\$ 38,310	\$ 298,595	\$ —	\$ 336,905
Equity mutual funds	29,174	122,026	—	151,200
Cash and cash equivalents	27,681	—	—	27,681
Beneficial interests in split-interest trusts	—	9,503	—	9,503
Hedged equity mutual funds	—	107,548	—	107,548
Fixed-income mutual funds	114,871	102,891	—	217,762
Certificates of deposit	—	21,162	—	21,162
Asset-backed securities	6,982	21,989	—	28,971
Mortgage-backed securities	—	6,503	—	6,503
Commercial paper	—	37,040	—	37,040
Government bonds	21,884	31,249	—	53,133
Hedged debt mutual funds	—	114,474	—	114,474
Commodities and managed futures mutual funds	10,759	9,043	—	19,802
Target date mutual funds	—	5,168	—	5,168
Total assets in the fair value hierarchy	<u>\$ 249,661</u>	<u>\$ 887,191</u>	<u>\$ —</u>	<u>\$ 1,136,852</u>
Investments measured at net asset value				12,839
Total assets reported at fair value				<u>\$ 1,149,691</u>
Liabilities				
Interest rate exchange agreements	\$ —	\$ 76,864	\$ —	\$ 76,864
Total liabilities reported at fair value	<u>\$ —</u>	<u>\$ 76,864</u>	<u>\$ —</u>	<u>\$ 76,864</u>

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

Certain of the investments are reported using a calculated NAV per share. These investments are not expected to be sold at amounts that are materially different from NAV. The following table identifies attributes relating to the nature and risk of investments for which fair value is determined using a calculated NAV as of June 30, 2022 and 2021:

June 30, 2022				
<i>(\$ in thousands)</i>	Carrying Amount	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Private equity	\$ 31,022	\$ 3,500	None	None
Multi-strategy hedge funds	17,055	8,000	Quarterly	65-95 Days
Hedged equity funds	19,073	–	Quarterly	90 Days
Total	<u>\$ 67,150</u>	<u>\$ 11,500</u>		

June 30, 2021				
<i>(\$ in thousands)</i>	Carrying Amount	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Private equity	\$ 12,839	–	None	None

VUMC employs derivatives, primarily interest rate exchange agreements, to help manage interest rate risks associated with variable-rate debt. In addition to the credit risk of the counterparty owing a balance, VUMC calculates the fair value of interest rate exchange agreements based on the present value of future net cash settlements that reflect market yields as of the measurement date.

Parties to interest rate exchange agreements are subject to risk for changes in interest rates, as well as the risk of credit loss in the event of nonperformance by the counterparty. VUMC deals only with high-quality counterparties that meet rating criteria for financial stability and credit-worthiness.

16. Retirement Plan

VUMC's full-time employees participate in a 403(b) defined contribution retirement plan administered by a third party. For eligible employees with one year of continuous service, this plan requires employer matching of employee contributions up to 5% of eligible compensation. The employee immediately vests in these contributions.

VUMC funds the obligations under this plan through monthly transfers to the respective retirement plan administrator with the corresponding expense recognized in the year incurred. During Fiscal 2022 and 2021, VUMC recognized \$86.4 million and \$76.8 million, respectively, of expense in connection with this plan.

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

17. Functional Expense

VUMC provides general health care services primarily to residents within its geographic location and supports research and education programs. Total operating expense by nature and function for Fiscal 2022 and 2021 were as follows:

(\$ in thousands)

	For the year ended June 30, 2022			
	Healthcare Services	Academic Research and Education	Administrative and Other	Total
Salaries, wages, and benefits	\$ 2,454,835	\$ 608,296	\$ 241,202	\$ 3,304,333
Supplies and drugs	1,321,793	67,058	38,088	1,426,939
Facilities and equipment	187,646	41,496	77,236	306,378
Services and other	677,021	147,922	94,462	919,405
Depreciation and amortization	150,181	1,140	21,678	172,999
Interest	50,391	9,527	12	59,930
Total operating expense	<u>\$ 4,841,867</u>	<u>\$ 875,439</u>	<u>\$ 472,678</u>	<u>\$ 6,189,984</u>

(\$ in thousands)

	For the year ended June 30, 2021			
	Healthcare Services	Academic Research and Education	Administrative and Other	Total
Salaries, wages, and benefits	\$ 2,021,532	\$ 581,945	\$ 233,067	\$ 2,836,544
Supplies and drugs	1,134,657	56,507	25,039	1,216,203
Facilities and equipment	177,973	44,722	74,053	296,748
Services and other	599,477	107,610	88,200	795,287
Depreciation and amortization	128,181	1,582	21,691	151,454
Interest	49,351	11,163	16	60,530
Total operating expense	<u>\$ 4,111,171</u>	<u>\$ 803,529</u>	<u>\$ 442,066</u>	<u>\$ 5,356,766</u>

Certain expense categories are attributable to more than one function. Therefore, these expenses require an allocation on a reasonable basis that is consistently applied. The expenses that are allocated include salaries, wages, and benefits, and services and other.

18. Commitments and Contingencies

Management has policies, procedures, and an organizational structure to enforce and monitor compliance with government statutes and regulations. VUMC's compliance with such laws and regulations is subject to future government review and interpretations, as well as regulatory actions unknown or unasserted at this time.

- **Litigation.** VUMC is a defendant in certain lawsuits alleging medical malpractice and civil action.

Through the operation of its compliance program, VUMC from time to time initiates the review of billing for clinical services provided by VUMC and its affiliated providers. VUMC has established a liability reserve relating to certain matters under review as of June 30, 2022 and 2021, which is not material to VUMC's overall financial position.

- **Regulations.** VUMC's compliance with regulations and laws is subject to future government reviews and interpretations, as well as regulatory actions unknown at this time. VUMC believes that the liability, if any, from such reviews will not have a significant effect on VUMC's consolidated financial position.
- **Medical Malpractice Self-Insurance.** The consolidated balance sheets include reserves for medical malpractice, professional, and general liability coverage totaling \$81.6 million as of June 30, 2022, and \$72.6 million as of June 30, 2021. These liabilities are measured at the net present value of those cash flows using a discount rate of 2.5% at both dates and are classified as current or noncurrent based on the expected timing of cash flows. Other current assets include expected recoveries from commercial insurance carriers under excess coverage arrangements totaling \$5.9 million as of June 30, 2022, and \$3.8 million as of June 30, 2021. During Fiscal 2022 and 2021, VUMC recorded expenses for medical malpractice self-insurance of \$30.4 million and \$22.4 million, respectively.
- **Employee Health and Workers' Compensation Insurance.** Accrued compensation and benefits included actuarially determined liabilities for employee health and workers' compensation claims totaling \$23.0 million and \$5.7 million, respectively, as of June 30, 2022, and \$21.8 million and \$6.7 million, respectively, as of June 30, 2021. During Fiscal 2022 and 2021, VUMC recorded expenses for self-insured employee health benefit plans, net of employee premiums, totaling \$261.4 million and \$241.9 million, respectively. During Fiscal 2022 and 2021, VUMC recorded expenses for self-insured workers' compensation plans of \$4.9 million.
- **Federal and State Contracts and Other Requirements.** Expenditures related to federal and state grants and contracts are subject to adjustment based upon review by the granting agencies. Amounts of expenditures that granting agencies might disallow cannot be determined at this time. These amounts affect government grants and contracts revenue, as well as facilities and administrative costs recovery. VUMC does not expect these costs to impact the consolidated financial position by material amounts.
- **Health Care Services.** In Fiscal 2022 and 2021, 84% and 85%, respectively, of VUMC's operating revenue was generated by providing health care services, where revenue is affected by reimbursement arrangements with federal and state healthcare programs, commercial insurance, and other managed care payors. If reimbursement rates from third-party payors decrease or if contract terms become less favorable in future periods, VUMC's operating revenues may decline. See Note 4 Patient Service Revenue, Patient Accounts Receivable, and Estimated Third-Party Settlements, for further information regarding healthcare revenues and related receivables.

- **HIPAA Compliance.** Under the Health Insurance Portability and Accountability Act of 1996 ("HIPAA"), the federal government has authority to complete fraud and abuse investigations. HIPAA has established substantial fines and penalties for offenders. VUMC maintains policies, procedures, and organizational structures to enforce and monitor compliance with HIPAA, as well as other applicable local, state, and federal statutes and regulations.
- **Construction.** VUMC had contractual commitments under major construction and equipment contracts totaling \$53.5 million and \$56.8 million as of June 30, 2022 and 2021, respectively.

19. Other Events

COVID-19

In March of Fiscal 2020, COVID-19, a disease caused by the novel strain of the coronavirus, was designated by the World Health Organization as a global pandemic. A state of emergency was subsequently announced by the State of Tennessee, quickly followed by "stay at home" orders and orders for hospitals and outpatient surgical facilities to stop non-essential procedures. This global health crisis negatively impacted many facets of the business, including lower patient volumes and related revenues, significant increases in certain supply costs (in particular personal protective equipment) as well as difficulties sourcing these supplies, and volatility in the U.S. and global financial markets impacting VUMC's investment portfolios. Due to new strains and periodic surges in coronavirus cases, VUMC continued to experience negative impacts to its business in Fiscal 2021 and 2022.

Sources of pandemic relief include the federal stimulus package known as The Coronavirus Aid, Relief, and Economic Security ("CARES") Act, signed into law on March 27, 2020, the Coronavirus Response and Consolidated Appropriations Act ("CRCA") signed into law on December 27, 2020, and the American Rescue Plan ("ARP"), signed into law on March 11, 2021. These laws include a number of provisions: most importantly providing funding through the Public Health and Social Services Emergency Fund ("Provider Relief Fund") to reimburse eligible health care providers for health care-related expenses or lost revenues not otherwise reimbursed that are directly attributable to COVID-19. These provider relief funds included amounts distributed to providers based on their share of the Medicare fee-for-service reimbursement ("General Distributions"). The funds also included for certain targeted distributions ("Targeted Distributions") to qualifying providers (primarily rural and high impact areas). For the period ended June 30, 2022, VUMC recognized as revenue approximately \$44.8 million in General Distributions and \$23.4 million in Targeted Distributions, for a total of \$68.2 million, under the Provider Relief Fund. For the period ended June 30, 2021, VUMC recognized as revenue approximately \$46.3 million in General Distributions and \$8.8 million in Targeted Distributions, for a total of \$55.1 million, under the Provider Relief Fund. These amounts are presented in other operating revenue in the consolidated statements of operations.

In addition, the CARES Act provides for an expansion of the Medicare Accelerated and Advance Payment Program ("MAAPP") whereby inpatient acute care hospitals and other eligible providers may request an advance payment of up to 100% of their Medicare payment amount for a six-month period to be repaid through withholding of future Medicare fee-for-service payments beginning 120 days after receipt. During Fiscal 2020, VUMC received advance payments from Medicare of \$222.4 million.

On October 1, 2020, the Continuing Appropriations and Other Extensions Acts amended the repayment terms for the funds received under the MAAPP. Under the revised repayment terms, the Centers for Medicare and Medicaid Services ("CMS") began to automatically recoup the advance payments one year from the original date of issuance by offsetting the payments against newly

submitted Medicare claims. Once the recoupment period began, for the first eleven (11) months, Medicare automatically recouped payments at a rate of 25% of the Medicare claims amount otherwise owed to VUMC. After the first recoupment period of eleven (11) months, and continuing for the following six (6) months, Medicare automatically recoups payments at a rate of 50% of the Medicare claims amount otherwise owed to VUMC. After this repayment term concludes, any balance that remains outstanding will be subject to interest at a rate of four percent (4%) per annum. In accordance with the repayment terms, CMS began recoupment of VUMC's MAAPP funds in April 2021 and recouped \$33.0 million as of June 30, 2021. CMS recouped an additional \$173.4 million during Fiscal 2022. VUMC expects the remaining liability will be subject to recoupment within the next twelve months, and as such, VUMC has classified the remaining MAAPP liability of \$16.0 million as a current liability in the consolidated balance sheet as of June 30, 2022.

The CARES Act also allows for deferred payment of the employer portion of certain payroll taxes between March 27, 2020 and December 31, 2020, with 50% due December 31, 2021 and the remaining 50% due December 31, 2022. As of June 30, 2022, VUMC had deferred payroll tax payments of \$37.9 million included in accrued compensation and benefits in the consolidated balance sheet. As of June 30, 2021, VUMC had deferred payroll tax payments of \$75.8 million, with \$37.9 million and \$37.9 million included in accrued compensation and benefits and other noncurrent liabilities, respectively, in the consolidated balance sheet.

In addition, the CARES Act suspended the sequestration payment adjustment percentage of 2% applied to all Medicare Fee-for-Service claims from May 1, 2020 through December 31, 2020, with subsequent acts extending through March 31, 2022. Upon conclusion of the suspension period, CMS applied a 1% payment adjustment for the period April 1, 2022 through June 30, 2022, at which time CMS will revert to the 2% payment adjustment for sequestration. This suspension positively impacted patient service revenue in the consolidated statements of operations by approximately \$14 million for Fiscal 2022 and 2021. Beginning, September 1, 2020, the CARES Act also provided for a 20% Medicare supplement for Medicare patients diagnosed with COVID-19 that are admitted to the hospital, reflecting the additional costs of treating a patient with this diagnosis. During Fiscal 2022 and 2021, VUMC recognized an additional \$6 million in patient service revenue in the consolidated statements of operations related to this supplement.

During Fiscal 2022, VUMC received \$73.2 million of supplemental payments directed from the State of Tennessee which covered a uniform increase for inpatient and outpatient services performed for the period January 1, 2022 through December 31, 2022. VUMC recognized \$36.6 million as patient service revenue related to the services performed for the period January 1, 2022 through June 30, 2022. The remaining \$36.6 million of payments received was deferred and is included in the current liability section as an estimated liability under third-party programs in the consolidated balance sheet as of June 30, 2022. This deferred amount will be recognized during Fiscal 2023.

During Fiscal 2022, VUMC recognized as other operating revenue \$4.5 million for Tennessee staffing grants. During Fiscal 2021, VUMC recognized as other operating revenue \$3.1 million for Tennessee staffing grants, \$2.0 million of business interruption insurance payments, \$2.0 million of State of Tennessee CARES funding, and \$0.8 million of other COVID-19 grants.

Acquisition of VBCH and VTHH

Effective January 1, 2021, VUMC acquired from CHS: Tennova Healthcare – Shelbyville and Tennova Healthcare – Harton, now known as Vanderbilt Bedford Hospital ("VBCH") and Vanderbilt Tullahoma-Harton Hospital ("VTHH") for total consideration of \$15.6 million.

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

The following table summarizes the fair value of net assets acquired:

(\$ in thousands)

Inventories	\$ 2,808
Other current assets	882
Property, plant, and equipment, net	11,943
Operating lease assets	4,230
Other noncurrent assets	122
Accounts payable and other accrued expenses	(155)
Operating lease liabilities	(4,230)
Total invested capital	<u>\$ 15,600</u>

The results of operations for these acquisitions are included in the consolidated statements of operations and changes in net assets beginning on the acquisition date. Pro forma results of operations and changes in net assets as though these acquisitions occurred on July 1, 2020 are not materially different and accordingly are not provided.

Acquisition of Noncontrolling Interest in VMH

As discussed in Note 1 Description of Organization, effective January 1, 2021, VUMC acquired a noncontrolling ownership interest of 20% in CHS's affiliated Tennova Healthcare – Clarksville for total consideration of \$36.9 million. The noncontrolling interest is accounted for as an equity method investment and is included in other noncurrent assets in the consolidated balance sheets.

Business Combination of Cool Springs Surgery Center

Effective July 1, 2021, VUMC amended the operating agreement related to the noncontrolling ownership interest held in the Cool Springs Surgery Center ("CSSC"). This amendment constituted a change in control event for CSSC and is now consolidated into the financial statements of VUMC. Prior to the change in control event date, VUMC accounted for its noncontrolling ownership interest in CSSC as an equity method investment. In accordance with FASB ASC 805, Business Combinations, the acquisition method was applied to account for this consolidation and CSSC was recorded at its fair value.

PUBLIC DISCLOSURE COPY

Vanderbilt University Medical Center
Notes to Consolidated Financial Statements
June 30, 2022 and 2021

The following table summarizes the fair values of the assets acquired and liabilities assumed:

(\$ in thousands)

Cash	\$ 3,319
Patient accounts receivable	1,965
Inventories	832
Other current assets	205
Property, plant, and equipment, net	3,489
Total identifiable assets acquired	<u>9,810</u>
Accounts payable and other accrued expenses	(848)
Medicare accelerated payments	(957)
Accrued compensation and benefits	(408)
Long-term debt	(132)
Total liabilities assumed	<u>(2,345)</u>
Net identifiable assets acquired	7,465
Goodwill	27,028
Net assets acquired	<u>\$ 34,493</u>

The acquisition-date fair value of the previous equity interest was \$18.0 million. VUMC recognized a gain of \$14.7 million as a result of remeasuring its previous equity interest to fair value, which is presented in other nonoperating gains in the consolidated statements of operations.

20. Subsequent Events

Management evaluated events after June 30, 2022 through September 30, 2022, the date on which the consolidated financial statements were issued. During this period, there were no subsequent events requiring recognition or disclosure in the consolidated financial statements that have not been recorded or disclosed.



PUBLIC DISCLOSURE COPY

Ernst & Young LLP
Suite 2100
222 2nd Avenue South
Nashville, TN 37201

Tel: +1 615 252 2000
ey.com

Report of Independent Auditors on Supplementary Information

The Board of Directors
Vanderbilt University Medical Center

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying Vanderbilt University Medical Center consolidating balance sheets and consolidating statements of operations are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Ernst & Young LLP

September 30, 2022

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Consolidating Balance Sheet
June 30, 2022

(\$ in thousands)	Obligated Group	Nonobligated Entity	Eliminations	Consolidated
Assets				
Current assets:				
Cash and cash equivalents	\$ 575,892	\$ 75,828	\$ —	\$ 651,720
Intercompany receivable	171,231	—	(171,231)	—
Current investments	255,090	—	—	255,090
Patient accounts receivable	643,840	14,804	—	658,644
Grants and contracts receivable	88,775	18	—	88,793
Inventories	129,968	4,589	—	134,557
Other current assets	94,439	28,464	—	122,903
Total current assets	1,959,235	123,703	(171,231)	1,911,707
Restricted cash	17,744	918	—	18,662
Noncurrent investments	785,234	—	(12,000)	773,234
Noncurrent investments limited as to use	150,925	—	—	150,925
Property, plant, and equipment, net	1,632,827	46,941	—	1,679,768
Operating lease assets	813,633	12,927	—	826,560
Other noncurrent assets	84,644	82,090	—	166,734
Total assets	<u>\$ 5,444,242</u>	<u>\$ 266,579</u>	<u>\$ (183,231)</u>	<u>\$ 5,527,590</u>
Liabilities and Net Assets				
Current liabilities:				
Current portion of long-term debt	\$ 16,832	\$ 1,361	\$ —	\$ 18,193
Intercompany payable	—	171,231	(171,231)	—
Accounts payable and other accrued expenses	375,099	28,960	—	404,059
Medicare accelerated payments	15,959	(3)	—	15,956
Estimated liabilities under third-party programs	88,855	473	—	89,328
Accrued compensation and benefits	342,780	10,490	—	353,270
Current portion of operating lease liabilities	64,883	3,627	—	68,510
Current portion of deferred revenue	8,552	942	—	9,494
Current portion of medical malpractice self-insurance reserves	15,820	—	—	15,820
Total current liabilities	928,780	217,081	(171,231)	974,630
Long-term debt, net of current portion	1,722,940	5,323	—	1,728,263
Noncurrent portion of operating lease liabilities	773,254	9,924	—	783,178
Fair value of interest rate exchange agreements	45,019	—	—	45,019
Noncurrent portion of medical malpractice self-insurance reserves	65,816	—	—	65,816
Noncurrent portion of deferred revenue	1,547	13	—	1,560
Other noncurrent liabilities	8,624	232	—	8,856
Total liabilities	3,545,980	232,573	(171,231)	3,607,322
Net assets:				
Net assets without donor restrictions controlled by Vanderbilt University Medical Center	1,629,830	13,238	(12,000)	1,631,068
Net assets without donor restrictions related to noncontrolling interests	—	20,768	—	20,768
Total net assets without donor restrictions	1,629,830	34,006	(12,000)	1,651,836
Net assets with donor restrictions	268,432	—	—	268,432
Total net assets	1,898,262	34,006	(12,000)	1,920,268
Total liabilities and net assets	<u>\$ 5,444,242</u>	<u>\$ 266,579</u>	<u>\$ (183,231)</u>	<u>\$ 5,527,590</u>

The accompanying notes are an integral part of these consolidating financial statements.

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Consolidating Balance Sheet
June 30, 2021

(\$ in thousands)	Obligated Group	Nonobligated Entity	Eliminations	Consolidated
Assets				
Current assets:				
Cash and cash equivalents	\$ 737,347	\$ 99,965	\$ —	\$ 837,312
Intercompany receivable	174,781	—	(174,781)	—
Current investments	215,484	—	—	215,484
Patient accounts receivable	530,712	23,162	—	553,874
Grants and contracts receivable	77,365	—	—	77,365
Inventories	137,279	3,002	—	140,281
Other current assets	99,962	18,297	—	118,259
Total current assets	1,972,930	144,426	(174,781)	1,942,575
Restricted cash	26,404	1,000	—	27,404
Noncurrent investments	791,389	—	(12,000)	779,389
Noncurrent investments limited as to use	127,414	—	—	127,414
Property, plant, and equipment, net	1,608,313	22,012	—	1,630,325
Operating lease assets	823,092	16,758	—	839,850
Other noncurrent assets	42,348	54,003	—	96,351
Total assets	<u>\$ 5,391,890</u>	<u>\$ 238,199</u>	<u>\$ (186,781)</u>	<u>\$ 5,443,308</u>
Liabilities and Net Assets				
Current liabilities:				
Current portion of long-term debt	\$ 13,906	\$ 798	\$ —	\$ 14,704
Intercompany payable	—	174,781	(174,781)	—
Short-term borrowings	300,000	—	—	300,000
Accounts payable and other accrued expenses	335,424	20,747	—	356,171
Medicare accelerated payments	187,370	2,057	—	189,427
Estimated liabilities under third-party programs	37,669	—	—	37,669
Accrued compensation and benefits	309,306	7,225	—	316,531
Current portion of operating lease liabilities	63,115	4,228	—	67,343
Current portion of deferred revenue	3,182	1,058	—	4,240
Current portion of medical malpractice self-insurance reserves	15,820	—	—	15,820
Total current liabilities	1,265,792	210,894	(174,781)	1,301,905
Long-term debt, net of current portion	1,430,398	1,752	—	1,432,150
Noncurrent portion of operating lease liabilities	782,199	13,131	—	795,330
Fair value of interest rate exchange agreements	76,864	—	—	76,864
Noncurrent portion of medical malpractice self-insurance reserves	56,770	—	—	56,770
Noncurrent portion of deferred revenue	2,335	588	—	2,923
Other noncurrent liabilities	46,122	864	—	46,986
Total liabilities	3,660,480	227,229	(174,781)	3,712,928
Net assets:				
Net assets without donor restrictions controlled by Vanderbilt University Medical Center	1,506,852	2,631	(12,000)	1,497,483
Net assets without donor restrictions related to noncontrolling interests	—	8,339	—	8,339
Total net assets without donor restrictions	1,506,852	10,970	(12,000)	1,505,822
Net assets with donor restrictions	224,558	—	—	224,558
Total net assets	1,731,410	10,970	(12,000)	1,730,380
Total liabilities and net assets	<u>\$ 5,391,890</u>	<u>\$ 238,199</u>	<u>\$ (186,781)</u>	<u>\$ 5,443,308</u>

The accompanying notes are an integral part of these consolidating financial statements.

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Consolidating Statement of Operations
Year Ended June 30, 2022

(\$ in thousands)	Obligated Group	Nonobligated Entity	Eliminations	Consolidated
Operating revenues				
Patient service revenue	\$ 5,092,541	\$ 263,732	\$ —	\$ 5,356,273
Academic and research revenue	693,847	12,012	—	705,859
Other operating revenue	243,992	58,901	(24,157)	278,736
Total operating revenues	<u>6,030,380</u>	<u>334,645</u>	<u>(24,157)</u>	<u>6,340,868</u>
Operating expenses				
Salaries, wages, and benefits	3,134,589	169,744	—	3,304,333
Supplies and drugs	1,378,740	49,207	(1,008)	1,426,939
Facilities and equipment	285,095	21,349	(66)	306,378
Services and other	847,609	94,879	(23,083)	919,405
Depreciation and amortization	165,612	7,387	—	172,999
Interest	59,231	699	—	59,930
Total operating expenses	<u>5,870,876</u>	<u>343,265</u>	<u>(24,157)</u>	<u>6,189,984</u>
Income from operations	<u>159,504</u>	<u>(8,620)</u>	<u>—</u>	<u>150,884</u>
Nonoperating revenues and expenses				
Loss from investments	(71,057)	—	—	(71,057)
Gift income	21,477	—	—	21,477
(Losses) earnings of unconsolidated organizations	(1,417)	10,809	—	9,392
Unrealized gain on interest rate exchange agreements, net of cash settlements	25,841	—	—	25,841
Other nonoperating (losses) gains	(8,713)	14,670	—	5,957
Total nonoperating revenues and expenses	<u>(33,869)</u>	<u>25,479</u>	<u>—</u>	<u>(8,390)</u>
Excess of revenues over expenses	125,635	16,859	—	142,494
Excess of revenues over expenses attributable to noncontrolling interests	—	(8,886)	—	(8,886)
Excess of revenues over expenses attributable to VUMC	<u>\$ 125,635</u>	<u>\$ 7,973</u>	<u>\$ —</u>	<u>\$ 133,608</u>

The accompanying notes are an integral part of these consolidating financial statements.

PUBLIC DISCLOSURE COPY
Vanderbilt University Medical Center
Consolidating Statement of Operations
Year Ended June 30, 2021

(\$ in thousands)	Obligated Group	Nonobligated Entity	Eliminations	Consolidated
Operating revenues				
Patient service revenue	\$ 4,545,568	\$ 146,246	\$ —	\$ 4,691,814
Academic and research revenue	613,820	791	—	614,611
Other operating revenue	198,001	49,401	(19,198)	228,204
Total operating revenues	<u>5,357,389</u>	<u>196,438</u>	<u>(19,198)</u>	<u>5,534,629</u>
Operating expenses				
Salaries, wages, and benefits	2,736,936	99,608	—	2,836,544
Supplies and drugs	1,195,859	21,117	(773)	1,216,203
Facilities and equipment	283,721	13,149	(122)	296,748
Services and other	749,557	64,033	(18,303)	795,287
Depreciation and amortization	147,977	3,477	—	151,454
Interest	60,400	130	—	60,530
Total operating expenses	<u>5,174,450</u>	<u>201,514</u>	<u>(19,198)</u>	<u>5,356,766</u>
Income from operations	<u>182,939</u>	<u>(5,076)</u>	<u>—</u>	<u>177,863</u>
Nonoperating revenues and expenses				
Income from investments	68,201	—	—	68,201
Gift income	19,104	—	—	19,104
(Losses) earnings of unconsolidated organizations	(683)	8,783	—	8,100
Unrealized gain on interest rate exchange agreements, net of cash settlements	17,372	—	—	17,372
Total nonoperating revenues and expenses	<u>103,994</u>	<u>8,783</u>	<u>—</u>	<u>112,777</u>
Excess of revenues over expenses	286,933	3,707	—	290,640
Excess of revenues over expenses attributable to noncontrolling interests	—	(6,295)	—	(6,295)
Excess of revenues over expenses attributable to VUMC	<u>\$ 286,933</u>	<u>\$ (2,588)</u>	<u>\$ —</u>	<u>\$ 284,345</u>

The accompanying notes are an integral part of these consolidating financial statements.

1. Basis of Presentation

As discussed in Note 11 Long-Term Debt, each of the bonds and notes comprising the Series Debt represent separate obligations under an MTI structure. All debt issued under the MTI are general obligations of the obligated group, which, for purposes of the preceding consolidating financial statements comprises VUMC and its affiliates, as described in Note 1 Description of Organization, except for VHS, HPS, NashBio, VTHH, VBCH, and VMH, which are nonobligated entities.

The consolidating information is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position and the results of operations of the individual companies.

The accompanying notes are an integral part of these consolidating financial statements.