

Form **990**Department of the Treasury
Internal Revenue Service**Return of Organization Exempt From Income Tax**Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung
benefit trust or private foundation)

OMB No 1545-0047

2003Open to Public
Inspection

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

A For the 2003 calendar year, or tax year beginning **JUL 1, 2003** and ending **JUN 30, 2004****B** Check if
applicable

- ☒ Address
change
- ☐ Name
change
- ☐ Initial
return
- ☐ Final
return
- ☐ Amended
return
- ☐ Application
pending

Please
use IRS
label or
print or
type
See
Specific
Instruc-
tions**C** Name of organization**TENNESSEE PERFORMING ARTS CENTER (TPAC)
MANAGEMENT COMPANY**

Number and street (or P O box if mail is not delivered to street address)

505 DEADERICK STREET

City or town, state or country, and ZIP + 4

NASHVILLE, TN 37243**D** Employer identification number**58-1320590****E** Telephone number**(615) 782-4033****F** Accounting method☐ Cash ☒ Accrual
☐ Other (specify) ▶• Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts
must attach a completed Schedule A (Form 990 or 990-EZ)**H and I are not applicable to section 527 organizations****H(a)** Is this a group return for affiliates? ☐ Yes ☒ No**H(b)** If "Yes," enter number of affiliates ▶**H(c)** Are all affiliates included? **N/A** ☐ Yes ☐ No
(If "No," attach a list)**H(d)** Is this a separate return filed by an or-
ganization covered by a group ruling? ☐ Yes ☒ No**I** Group Exemption Number ▶**M** Check ☐ if the organization is **not** required to attach
Sch B (Form 990, 990-EZ, or 990-PF)**G** Website ▶ **WWW.TPAC.ORG****J** Organization type (check only one) ☒ 501(c) (3) (insert no.) ☐ 4947(a)(1) or ☐ 527**K** Check here ☐ if the organization's gross receipts are normally not more than \$25,000. The
organization need not file a return with the IRS, but if the organization received a Form 990 Package
in the mail, it should file a return without financial data. **Some states require a complete return.****L** Gross receipts. Add lines 6b, 8b, 9b, and 10b to line 12 ▶ **11,212,178.****Part I Revenue, Expenses, and Changes in Net Assets or Fund Balances****1** Contributions, gifts, grants, and similar amounts received**a** Direct public support**1a** **1,489,846.****b** Indirect public support**1b** **996,468.****c** Government contributions (grants)**1c** **449,140.****d** Total (add lines 1a through 1c) (cash \$ **2,820,475.** noncash \$ **114,979.**)**1d** **2,935,454.****2** Program service revenue including government fees and contracts (from Part VII, line 93)**2** **8,140,284.****3** Membership dues and assessments**3****4** Interest on savings and temporary cash investments**4****5** Dividends and interest from securities**5** **1,193.****6 a** Gross rents**6a****b** Less rental expenses**6b****c** Net rental income or (loss) (subtract line 6b from line 6a)**6c****7** Other investment income (describe ▶)**7****8 a** Gross amount from sales of assets other
than inventory**(A) Securities****(B) Other****2,503.****8a****b** Less cost or other basis and sales expenses**2,503.****8b** **1,294.****c** Gain or (loss) (attach schedule)**8c** **<1,294.>****d** Net gain or (loss) (combine line 8c, columns (A) and (B))**STMT 2****STMT 3****8d** **<1,294.>****9** Special events and activities (attach schedule) If any amount is from gaming, check here ☐**a** Gross revenue (including \$ **398,012.** of contributions
reported on line 12)**9a** **132,744.****b** Less direct expenses other than fundraising expenses**9b** **394,714.****c** Net income or (loss) from special events (subtract line 9b from line 9a)**SEE STATEMENT 4****9c** **<261,970.>****10 a** Gross sales of inventory, less returns and allowances**10a****b** Less cost of goods sold**10b****c** Gross profit or (loss) from sales of inventory (attach schedule) (subtract line 10b from line 10a)**10c****11** Other revenue (from Part VII, line 103)**11****12** Total revenue (add lines 1d, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11)**12** **10,813,667.****13** Program services (from line 44, column (B))**13** **8,777,531.****14** Management and general (from line 44, column (C))**14** **1,557,610.****15** Fundraising (from line 44, column (D))**15** **599,380.****16** Payments to affiliates (attach schedule)**16****17** Total expenses (add lines 16 and 44, column (A))**17** **10,934,521.****18** Excess or (deficit) for the year (subtract line 17 from line 12)**18** **<120,854.>****19** Net assets or fund balances at beginning of year (from line 73, column (A))**19** **3,692,412.****20** Other changes in net assets or fund balances (attach explanation)**SEE STATEMENT 5****20** **97,977.****21** Net assets or fund balances at end of year (combine lines 18, 19, and 20)**21** **3,669,535.**323001
12-17-03**LHA** For Paperwork Reduction Act Notice, see the separate instructions

Form 990 (2003)

08591220 781331 18961

2003.08000 TENNESSEE PERFORMING ARTS C 18961_1

**TENNESSEE PERFORMING ARTS CENTER (TPAC)
MANAGEMENT COMPANY**

58-1320590

Part II Statement of Functional Expenses

All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others.

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Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22	Grants and allocations (attach schedule)				
	cash \$ _____ noncash \$ _____				
23	Specific assistance to individuals (attach schedule)				
24	Benefits paid to or for members (attach schedule)				
25	Compensation of officers, directors, etc.	889,511.	496,604.	254,430.	138,477.
26	Other salaries and wages	2,821,461.	2,148,692.	416,763.	256,006.
27	Pension plan contributions				
28	Other employee benefits	759,887.	491,570.	192,816.	75,501.
29	Payroll taxes				
30	Professional fundraising fees				
31	Accounting fees				
32	Legal fees				
33	Supplies	33,349.	15,858.	14,759.	2,732.
34	Telephone	49,031.	34,886.	9,703.	4,442.
35	Postage and shipping	39,218.	25,837.	2,497.	10,884.
36	Occupancy	69,742.	34,871.		34,871.
37	Equipment rental and maintenance				
38	Printing and publications	62,344.	50,356.	3,529.	8,459.
39	Travel				
40	Conferences, conventions, and meetings				
41	Interest	63,748.		63,748.	
42	Depreciation, depletion, etc. (attach schedule)	332,718.	122,881.	198,757.	11,080.
43	Other expenses not covered above (itemize).				
a					
b					
c					
d					
e	SEE STATEMENT 6	5,813,512.	5,355,976.	400,608.	56,928.
44	Total functional expenses (add lines 22 through 43) Organizations completing columns (B)-(D), carry these totals to lines 13-15	10,934,521.	8,777,531.	1,557,610.	599,380.

Joint Costs. Check ☐ if you are following SOP 98-2.

Are any joint costs from a combined educational campaign and fundraising solicitation reported in (B) Program services? ☐ Yes ☒ No

If "Yes," enter (i) the aggregate amount of these joint costs \$ _____; (ii) the amount allocated to Program services \$ _____;

(iii) the amount allocated to Management and general \$ _____; and (iv) the amount allocated to Fundraising \$ _____.

Part III Statement of Program Service Accomplishments

What is the organization's primary exempt purpose? **SEE STATEMENT 7**

All organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of clients served, publications issued, etc. Discuss achievements that are not measurable. (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)

Program Service Expenses
(Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts, but optional for others.)

a	SEE ATTACHED STATEMENT	
	(Grants and allocations \$ _____)	8,777,531.
b		
	(Grants and allocations \$ _____)	
c		
	(Grants and allocations \$ _____)	
d		
	(Grants and allocations \$ _____)	
e	Other program services (attach schedule)	(Grants and allocations \$ _____)
f	Total of Program Service Expenses (should equal line 44, column (B), Program services)	8,777,531.

**TENNESSEE PERFORMING ARTS CENTER (TPAC)
MANAGEMENT COMPANY**

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Part IV Balance Sheets

Note: Where required, attached schedules and amounts within the description column should be for end-of-year amounts only

		(A) Beginning of year	(B) End of year
Assets	45 Cash - non-interest-bearing	6,460.	10,442.
	46 Savings and temporary cash investments	1,234,980.	786,568.
	47 a Accounts receivable	269,681.	
	b Less: allowance for doubtful accounts	7,541.	262,140.
	48 a Pledges receivable		
	b Less: allowance for doubtful accounts		
	49 Grants receivable		40,000.
	50 Receivables from officers, directors, trustees, and key employees		
	51 a Other notes and loans receivable		
	b Less: allowance for doubtful accounts		
	52 Inventories for sale or use		
	53 Prepaid expenses and deferred charges	119,213.	66,354.
	54 Investments - securities STMT 8 <input type="checkbox"/> Cost <input checked="" type="checkbox"/> FMV	2,213,068.	760,554.
	55 a Investments - land, buildings, and equipment basis		
	b Less: accumulated depreciation		
56 Investments - other			
57 a Land, buildings, and equipment: basis	7,251,688.		
b Less: accumulated depreciation	1,672,345.	5,579,343.	
58 Other assets (describe SEE STATEMENT 9)	1,306,665.	2,024,386.	
59 Total assets (add lines 45 through 58) (must equal line 74)	9,843,313.	9,529,787.	
Liabilities	60 Accounts payable and accrued expenses	1,396,539.	957,698.
	61 Grants payable		
	62 Deferred revenue		
	63 Loans from officers, directors, trustees, and key employees		
	64 a Tax-exempt bond liabilities		
	b Mortgages and other notes payable	2,500,000.	2,849,398.
	65 Other liabilities (describe SEE STATEMENT 10)	2,254,362.	2,053,156.
66 Total liabilities (add lines 60 through 65)	6,150,901.	5,860,252.	
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 67 through 69 and lines 73 and 74.		
	67 Unrestricted	3,436,007.	3,445,545.
	68 Temporarily restricted	256,405.	223,990.
	69 Permanently restricted		
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 70 through 74.		
	70 Capital stock, trust principal, or current funds		
	71 Paid-in or capital surplus, or land, building, and equipment fund		
	72 Retained earnings, endowment, accumulated income, or other funds		
	73 Total net assets or fund balances (add lines 67 through 69 or lines 70 through 72, column (A) must equal line 19; column (B) must equal line 21)	3,692,412.	3,669,535.
	74 Total liabilities and net assets / fund balances (add lines 66 and 73)	9,843,313.	9,529,787.

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments

Form 990 (2003)

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Part IV-B	Reconciliation of Expenses per Audited Financial Statements with Expenses per Return	
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Form 990		Form 990	
a Total revenue, gains, and other support per audited financial statements	a <u>11,242,363.</u>	a Total expenses and losses per audited financial statements	a <u>11,265,240.</u>
b Amounts included on line a but not on line 12, Form 990:		b Amounts included on line a but not on line 17, Form 990:	
(1) Net unrealized gains on investments \$ <u>33,982.</u>		(1) Donated services and use of facilities \$ _____	
(2) Donated services and use of facilities \$ _____		(2) Prior year adjustments reported on line 20, Form 990 \$ _____	
(3) Recoveries of prior year grants \$ _____		(3) Losses reported on line 20, Form 990 \$ _____	
(4) Other (specify): \$ _____		(4) Other (specify): <u>STMT 11</u> \$ <u><63,995.></u>	
Add amounts on lines (1) through (4)	b <u>33,982.</u>	Add amounts on lines (1) through (4)	b <u><63,995.></u>
c Line a minus line b	c <u>11,208,381.</u>	c Line a minus line b	c <u>11,329,235.</u>
d Amounts included on line 12, Form 990 but not on line a :		d Amounts included on line 17, Form 990 but not on line a :	
(1) Investment expenses not included on line 6b, Form 990 \$ _____		(1) Investment expenses not included on line 6b, Form 990 \$ _____	
(2) Other (specify): <u>STMT 12</u> \$ <u><394,714.></u>		(2) Other (specify): <u>STMT 13</u> \$ <u><394,714.></u>	
Add amounts on lines (1) and (2)	d <u><394,714.></u>	Add amounts on lines (1) and (2)	d <u><394,714.></u>
e Total revenue per line 12, Form 990 (line c plus line d)	e <u>10,813,667.</u>	e Total expenses per line 17, Form 990 (line c plus line d)	e <u>10,934,521.</u>

Part V	List of Officers, Directors, Trustees, and Key Employees (List each one even if not compensated)
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[illegible]

75 Did any officer, director, trustee, or key employee receive aggregate compensation of more than \$100,000 from your organization and all related organizations, of which more than \$10,000 was provided by the related organizations? If "Yes," attach schedule ☐ Yes ☒ No

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Part VI Other Information		Yes	No
76	Did the organization engage in any activity not previously reported to the IRS? If "Yes," attach a detailed description of each activity		X
77	Were any changes made in the organizing or governing documents but not reported to the IRS? If "Yes," attach a conformed copy of the changes		X
78 a	Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?		X
b	If "Yes," has it filed a tax return on Form 990-T for this year? N/A		
79	Was there a liquidation, dissolution, termination, or substantial contraction during the year? If "Yes," attach a statement		X
80 a	Is the organization related (other than by association with a statewide or nationwide organization) through common membership, governing bodies, trustees, officers, etc., to any other exempt or nonexempt organization?	X	
b	If "Yes," enter the name of the organization _____ and check whether it is <input type="checkbox"/> exempt or <input type="checkbox"/> nonexempt		
81 a	Enter direct or indirect political expenditures. See line 81 instructions	81a	0.
b	Did the organization file Form 1120-POL for this year?	81b	X
82 a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	82a	X
b	If "Yes," you may indicate the value of these items here. Do not include this amount as revenue in Part I or as an expense in Part II. (See instructions in Part III.)	82b	
83 a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X
b	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	X
84 a	Did the organization solicit any contributions or gifts that were not tax deductible?	84a	X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? N/A	84b	
85	501(c)(4), (5), or (6) organizations a Were substantially all dues nondeductible by members? N/A	85a	
b	Did the organization make only in-house lobbying expenditures of \$2,000 or less? N/A	85b	
	If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a waiver for proxy tax owed for the prior year		
c	Dues, assessments, and similar amounts from members	85c	N/A
d	Section 162(e) lobbying and political expenditures	85d	N/A
e	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices	85e	N/A
f	Taxable amount of lobbying and political expenditures (line 85d less 85e)	85f	N/A
g	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f? N/A	85g	
h	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85f to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year? N/A	85h	
86	501(c)(7) organizations Enter a Initiation fees and capital contributions included on line 12	86a	N/A
b	Gross receipts, included on line 12, for public use of club facilities	86b	N/A
87	501(c)(12) organizations. Enter a Gross income from members or shareholders	87a	N/A
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)	87b	N/A
88	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Part IX	88	X
89 a	501(c)(3) organizations Enter Amount of tax imposed on the organization during the year under section 4911 0., section 4912 0., section 4955 0.		
b	501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction	89b	X
c	Enter Amount of tax imposed on the organization managers or disqualified persons during the year under sections 4912, 4955, and 4958		0.
d	Enter Amount of tax on line 89c, above, reimbursed by the organization		0.
90 a	List the states with which a copy of this return is filed TENNESSEE	90b	250
b	Number of employees employed in the pay period that includes March 12, 2003		
91	The books are in care of JULIE GILLEN Telephone no (615) 782-4000		
Located at 505 DEADERICK STREET, NASHVILLE, TN		ZIP + 4	37243
92	Section 4947(a)(1) nonexempt charitable trusts filing Form 990 in lieu of Form 1041 - Check here and enter the amount of tax-exempt interest received or accrued during the tax year	92	N/A

**TENNESSEE PERFORMING ARTS CENTER (TPAC)
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Part VII Analysis of Income-Producing Activities (See page 33 of the instructions.)

	Unrelated business income		Excluded by section 512, 513, or 514		(E) Related or exempt function income
	(A) Business code	(B) Amount	(C) Exclu- sion code	(D) Amount	
Note: Enter gross amounts unless otherwise indicated					
93 Program service revenue					
a SEE STATEMENT 16					8,140,284.
b					
c					
d					
e					
f Medicare/Medicaid payments					
g Fees and contracts from government agencies					
94 Membership dues and assessments					
95 Interest on savings and temporary cash investments					
96 Dividends and interest from securities			14	1,193.	
97 Net rental income or (loss) from real estate.					
a debt-financed property					
b not debt-financed property					
98 Net rental income or (loss) from personal property					
99 Other investment income					
100 Gain or (loss) from sales of assets other than inventory			18	<1,294.>	
101 Net income or (loss) from special events					<261,970.>
102 Gross profit or (loss) from sales of inventory					
103 Other revenue:					
a					
b					
c					
d					
e					
104 Subtotal (add columns (B), (D), and (E))		0.		<101.>	7,878,314.
105 Total (add line 104, columns (B), (D), and (E))					7,878,213.

Note: Line 105 plus line 1d, Part I, should equal the amount on line 12, Part I

Part VIII Relationship of Activities to the Accomplishment of Exempt Purposes (See page 34 of the instructions.)

Line No.	Explain how each activity for which income is reported in column (E) of Part VII contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes).
93A	THE ORGANIZATION PROVIDES THE NASHVILLE AND MIDDLE TENNESSEE
THRU	COMMUNITY WITH CULTURAL EVENTS INCLUDING PROFESSIONAL AND
101	AMATEUR PERFORMING ARTS PRODUCTIONS, CULTURAL FESTIVALS, AND
	EDUCATIONAL PROGRAMS THROUGH SPONSORSHIP USING THE REVENUE RECEIVED.

Part IX Information Regarding Taxable Subsidiaries and Disregarded Entities (See page 34 of the instructions.)

(A) Name, address, and EIN of corporation, partnership, or disregarded entity	(B) Percentage of ownership interest	(C) Nature of activities	(D) Total income	(E) End-of-year assets
N/A	%			
	%			
	%			
	%			

Part X Information Regarding Transfers Associated with Personal Benefit Contracts (See page 34 of the instructions.)

(a) Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? ☐ Yes ☒ No

(b) Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? ☐ Yes ☒ No

Note: If "Yes" to (b), file Form 8870 and Form 4720 (see instructions).

Please Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Date 12/27/04 STEVEN J. GREIL, PRESIDENT & CEO

Date 12/17/04 Check if self-employed ☒ Preparer's SSN or PTIN

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(a), 501(f), 501(k),
501(n), or Section 4947(a)(1) Nonexempt Charitable Trust

Supplementary Information-(See separate instructions.)

► **MUST be completed by the above organizations and attached to their Form 990 or 990-EZ**

OMB No 1545-0047

2003

Name of the organization **TENNESSEE PERFORMING ARTS CENTER (TPAC)**
MANAGEMENT COMPANY Employer identification number **58 1320590**

Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees

(See page 1 of the instructions. List each one. If there are none, enter "None.")

(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
JANE LINTON 1024 MAYNOR AVENUE, NASHVILLE TN 3721640	OP. MANAGER	51,500.	6,295.	
Total number of other employees paid over \$50,000	0			

Part II Compensation of the Five Highest Paid Independent Contractors for Professional Services

(See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.")

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
THE TENNESSEAN PO BOX 24887, NASHVILLE, TN 37202	ADVERTISING	107,540.
PACE THEATRICAL GROUP 2000 WEST LOOP SOUTH, HOUSTON, TX 77027	BROADWAY PROMOTION	106,736.
CHANNEL 4 5700 KNOB ROAD, NASHVILLE, TN 37209	ADVERTISING	103,199.
ROSS PRODUCTIONS, INC PO BOX 3474, BRENTWOOD, TN 37027	MUSICIANS FOR VARIOUS SHOWS	76,255.
ACTORS BRIDGE ENSEMBLE THEATER 918 FATHERHOOD ST, NASHVILLE, TN 37206	ARTIST FEES FOR VARIOUS SHOWS	55,661.
Total number of others receiving over \$50,000 for professional services	0	

Part III Statements About Activities (See page 2 of the instructions.)

	Yes	No
1 During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities ▶ \$ _____ \$ _____ (Must equal amounts on line 38, Part VI-A, or line i of Part VI-B.) Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes," must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities	1	X
2 During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions) SEE STATEMENT 17		
a Sale, exchange, or leasing of property?	2a	X
b Lending of money or other extension of credit?	2b	X
c Furnishing of goods, services, or facilities?	2c	X
d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	2d	X
e Transfer of any part of its income or assets?	2e	X
3 a Do you make grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how you determine that recipients qualify to receive payments.)	3a	X
b Do you have a section 403(b) annuity plan for your employees?	3b	X
4 Did you maintain any separate account for participating donors where donors have the right to provide advice on the use or distribution of funds?	4	X

Part IV Reason for Non-Private Foundation Status (See pages 3 through 6 of the instructions.)

The organization is not a private foundation because it is: (Please check only **ONE** applicable box.)

5 ☐ A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i).

6 ☐ A school. Section 170(b)(1)(A)(ii). (Also complete Part V.)

7 ☐ A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii).

8 ☐ A Federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v).

9 ☐ A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state **▶** _____

10 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). (Also complete the **Support Schedule** in Part IV-A.)

11a ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)

11b ☐ A community trust. Section 170(b)(1)(A)(vi). (Also complete the **Support Schedule** in Part IV-A.)

12 ☒ An organization that normally receives: (1) **more than 33 1/3%** of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions - subject to certain exceptions, and (2) **no more than 33 1/3%** of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the **Support Schedule** in Part IV-A.)

13 ☐ An organization that is not controlled by any disqualified persons (other than foundation managers) and supports organizations described in: (1) lines 5 through 12 above; or (2) section 501(c)(4), (5), or (6), if they meet the test of section 509(a)(2). (See section 509(a)(3).)

Provide the following information about the supported organizations. (See page 5 of the instructions.)

(a) Name(s) of supported organization(s)	(b) Line number from above

14 ☐ An organization organized and operated to test for public safety. Section 509(a)(4). (See page 6 of the instructions.)

TENNESSEE PERFORMING ARTS CENTER (TPAC)

Schedule A (Form 990 or 990-EZ) 2003

MANAGEMENT COMPANY

58-1320590 Page 3

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12) **Use cash method of accounting.**
Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting

Calendar year (or fiscal year beginning in)	(a) 2002	(b) 2001	(c) 2000	(d) 1999	(e) Total
15 Gifts, grants, and contributions received (Do not include unusual grants. See line 28.)	2,878,125.	3,570,533.	4,088,549.	3,565,897.	14,103,104.
16 Membership fees received					
17 Gross receipts from admissions, merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose	9,905,761.	9,052,048.	8,909,735.	8,450,205.	36,317,749.
18 Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975	18,126.	30,281.	68,503.	108,181.	225,091.
19 Net income from unrelated business activities not included in line 18					
20 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf					
21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge.	67,620.	67,620.	67,620.	67,620.	270,480.
22 Other income. Attach a schedule. Do not include gain or (loss) from sale of capital assets.			SEE STATEMENT 18		
			86,656.	31,590.	118,246.
23 Total of lines 15 through 22	12,869,632.	12,720,482.	13,221,063.	12,223,493.	51,034,670.
24 Line 23 minus line 17	2,963,871.	3,668,434.	4,311,328.	3,773,288.	14,716,921.
25 Enter 1% of line 23	128,696.	127,205.	132,211.	122,235.	
26 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24					26a N/A
b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 1999 through 2002 exceeded the amount shown in line 26a. Do not file this list with your return. Enter the total of all these excess amounts					26b N/A
c Total support for section 509(a)(1) test; Enter line 24, column (e)					26c N/A
d Add: Amounts from column (e) for lines: 18 _____ 19 _____ 22 _____ 26b _____					26d N/A
e Public support (line 26c minus line 26d total)					26e N/A
f Public support percentage (line 26e (numerator) divided by line 26c (denominator))					26f N/A %
27 Organizations described on line 12. a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person." Do not file this list with your return. Enter the sum of such amounts for each year: (2002) 0. (2001) 0. (2000) 0. (1999) 0.					
b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year: (2002) 0. (2001) 0. (2000) 0. (1999) 0.					
c Add: Amounts from column (e) for lines: 15 14,103,104. 16 _____ 17 36,317,749. 20 _____ 21 270,480.					27c 50,691,333.
d Add: Line 27a total 0. and line 27b total 0.					27d 0.
e Public support (line 27c total minus line 27d total)					27e 50,691,333.
f Total support for section 509(a)(2) test; Enter amount on line 23, column (e)			51,034,670.		
g Public support percentage (line 27e (numerator) divided by line 27f (denominator))					99.3272%
h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))					.4411%
28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 1999 through 2002, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15.	NONE				

Part V**Private School Questionnaire** (See page 7 of the instructions.)

N/A

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

	Yes	No
29 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?		
30 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?		
31 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)		
32 Does the organization maintain the following:		
a Records indicating the racial composition of the student body, faculty, and administrative staff?		
b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?		
c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?		
d Copies of all material used by the organization or on its behalf to solicit contributions? If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)		
33 Does the organization discriminate by race in any way with respect to:		
a Students' rights or privileges?		
b Admissions policies?		
c Employment of faculty or administrative staff?		
d Scholarships or other financial assistance?		
e Educational policies?		
f Use of facilities?		
g Athletic programs?		
h Other extracurricular activities? If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)		
34 a Does the organization receive any financial aid or assistance from a governmental agency?		
b Has the organization's right to such aid ever been revoked or suspended? If you answered "Yes" to either 34a or b, please explain using an attached statement.		
35 Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation		

Part VI-A Lobbying Expenditures by Electing Public Charities (See page 9 of the instructions.)

N/A

(To be completed ONLY by an eligible organization that filed Form 5768)

Check ☐ **a** if the organization belongs to an affiliated group.Check ☐ **b** if you checked "a" and "limited control" provisions apply.**Limits on Lobbying Expenditures**

(The term "expenditures" means amounts paid or incurred.)

	(a) Affiliated group totals	(b) To be completed for ALL electing organizations												
36 Total lobbying expenditures to influence public opinion (grassroots lobbying)	N/A													
37 Total lobbying expenditures to influence a legislative body (direct lobbying)														
38 Total lobbying expenditures (add lines 36 and 37)														
39 Other exempt purpose expenditures														
40 Total exempt purpose expenditures (add lines 38 and 39)														
41 Lobbying nontaxable amount Enter the amount from the following table -														
<table border="0"> <tr> <td>If the amount on line 40 is -</td> <td>The lobbying nontaxable amount is -</td> </tr> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 40</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000</td> </tr> </table>	If the amount on line 40 is -	The lobbying nontaxable amount is -	Not over \$500,000	20% of the amount on line 40	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000	Over \$17,000,000	\$1,000,000		
If the amount on line 40 is -	The lobbying nontaxable amount is -													
Not over \$500,000	20% of the amount on line 40													
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000													
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000													
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000													
Over \$17,000,000	\$1,000,000													
42 Grassroots nontaxable amount (enter 25% of line 41)														
43 Subtract line 42 from line 36. Enter -0- if line 42 is more than line 36														
44 Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38														

Caution: If there is an amount on either line 43 or line 44, you must file Form 4720**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 11 of the instructions.)

Calendar year (or fiscal year beginning in) ▶	Lobbying Expenditures During 4-Year Averaging Period				N/A
	(a) 2003	(b) 2002	(c) 2001	(d) 2000	
45 Lobbying nontaxable amount					0.
46 Lobbying ceiling amount (150% of line 45(a))					0.
47 Total lobbying expenditures					0.
48 Grassroots nontaxable amount					0.
49 Grassroots ceiling amount (150% of line 48(a))					0.
50 Grassroots lobbying expenditures					0.

Part VI-B Lobbying Activity by Nonelecting Public Charities

(For reporting only by organizations that did not complete Part VI-A) (See page 12 of the instructions.)

N/A

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:

- a** Volunteers
- b** Paid staff or management (Include compensation in expenses reported on lines c through h.)
- c** Media advertisements
- d** Mailings to members, legislators, or the public
- e** Publications, or published or broadcast statements
- f** Grants to other organizations for lobbying purposes
- g** Direct contact with legislators, their staffs, government officials, or a legislative body
- h** Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i** Total lobbying expenditures (Add lines c through h)

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.

Yes	No	Amount
		0.

N/A

N/A

13

FOOTNOTES

STATEMENT 1

FORM 990, PART II, LINE 42:

IMPROVEMENTS, EQUIPMENT AND FURNITURE ARE RECORDED AT COST, WHEN PURCHASED, OR AT FAIR MARKET VALUE, WHEN GIFTED TO THE ORGANIZATION. DEPRECIATION IS CALCULATED BY THE STRAIGHT-LINE METHOD TO ALLOCATE THE COST OF DEPRECIABLE ASSETS, AS SO DETERMINED, TO OPERATIONS OVER ESTIMATED USEFUL LIVES OF THREE TO SEVEN YEARS FOR COMPUTERS, EQUIPMENT AND FURNITURE, AND TEN YEARS FOR IMPROVEMENTS.

FIXED ASSETS ARE COMPRISED OF THE FOLLOWING AT THE END OF THIS FILING YEAR:

PROPERTY, PLANT & EQUIPMENT
ACCUMULATED DEPRECIATION

7,251,688.
<1,672,345.>

NET FIXED ASSETS

5,579,343.

FORM 990	GAIN (LOSS) FROM PUBLICLY TRADED SECURITIES	STATEMENT	2
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DESCRIPTION	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE OF SALE	NET GAIN OR (LOSS)
SECURITIES	2,503.	2,503.	0.	0.
TO FORM 990, PART I, LINE 8	2,503.	2,503.	0.	0.

FORM 990	GAIN (LOSS) FROM SALE OF OTHER ASSETS	STATEMENT	3
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DESCRIPTION	DATE ACQUIRED	DATE SOLD	METHOD ACQUIRED		
FIXED ASSETS	VARIOUS	VARIOUS	PURCHASED		
NAME OF BUYER	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE OF SALE	DEPREC	NET GAIN OR (LOSS)
SCRAPPED	0.	52,626.	0.	51,332.	<1,294.>
TO FM 990, PART I, LN 8		52,626.	0.	51,332.	<1,294.>

FORM 990	SPECIAL EVENTS AND ACTIVITIES	STATEMENT	4
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DESCRIPTION OF EVENT	GROSS RECEIPTS	CONTRIBUT. INCLUDED	GROSS REVENUE	DIRECT EXPENSES	NET INCOME
DEV PREMIERE EVENING	128,956.	123,241.	5,715.	96,968.	<91,253.>
GALA EVENT	300,895.	177,546.	123,349.	196,567.	<73,218.>
NASHVILLE SQUARES	100,905.	97,225.	3,680.	101,179.	<97,499.>
TO FM 990, PART I, LINE 9	530,756.	398,012.	132,744.	394,714.	<261,970.>

FORM 990	OTHER CHANGES IN NET ASSETS OR FUND BALANCES	STATEMENT	5
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DESCRIPTION	AMOUNT
UNREALIZED GAIN ON INVESTMENTS	33,982.
GAIN ON DERIVATIVE FINANCIAL INSTRUMENT	63,995.
TOTAL TO FORM 990, PART I, LINE 20	97,977.

FORM 990

OTHER EXPENSES

STATEMENT 6

DESCRIPTION	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT AND GENERAL	(D) FUNDRAISING
ARTIST FEES	3,225,431.	3,225,431.		
CONTRACT LABOR	719,318.	718,118.		1,200.
BAD DEBT EXPENSE	10,100.			10,100.
CASH OVER/SHORT	457.	594.		<137.>
CONCESSIONS SUPPLIES	83,862.	83,862.		
CREDIT CARD FEES	187,430.	180,276.		7,154.
CUSTODIAL	73,254.	73,239.		15.
DUES AND SUBSCRIPTIONS	25,205.	6,434.	14,114.	4,657.
FEES -				
TICKETING/BANK/OTHER	33,664.	8,901.	24,198.	565.
FREIGHT AND SHIPPING	2,757.	1,969.	607.	181.
MARKETING -				
INSTITUTION	38,699.	38,699.		
MEALS/ENTERTAINMENT	34,767.	15,732.	11,257.	7,778.
MISCELLANEOUS	91,579.	32,991.	51,572.	7,016.
INSURANCE	122,793.	185.	122,608.	
PRESENTER SHARE	<7,417.>	<7,417.>		0.
PRODUCTION COSTS	94,754.	93,161.		1,593.
PROFESSIONAL				
CONSULTING	212,012.	72,534.	137,378.	2,100.
REPAIRS AND				
MAINTENANCE	61,779.	45,513.	6,563.	9,703.
SECURITY	47,789.	47,449.	80.	260.
STATE MAINTENANCE				
EXPENSES	16,440.	16,440.		
TECH AND HOUSE				
SUPPLIES	17,220.	17,220.		
TRANSPORTATION				
GRANTS EXPENSE	8,896.	8,896.		
TRAVEL -				
AIR/HOTEL/AUTO	58,806.	32,590.	22,856.	3,360.
UNIFORMS AND				
ALTERATIONS	397.	397.		
MARKETING-				
PROGRAMMING	626,334.	626,334.		
EQUIPMENT RENTALS	27,186.	16,428.	9,375.	1,383.
TOTAL TO FM 990, LN 43	5,813,512.	5,355,976.	400,608.	56,928.

FORM 990	STATEMENT OF ORGANIZATION'S PRIMARY EXEMPT PURPOSE	STATEMENT	7
	PART III		

EXPLANATION

TO PROVIDE THE NASHVILLE AND MIDDLE TENNESSEE COMMUNITY WITH CULTURAL EVENTS, INCLUDING PROFESSIONAL & AMATEUR PERFORMING ARTS PRODUCTIONS.

FORM 990	NON-GOVERNMENT SECURITIES	STATEMENT	8
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SECURITY DESCRIPTION	CORPORATE STOCKS	CORPORATE BONDS	OTHER PUBLICLY TRADED SECURITIES	OTHER SECURITIES	TOTAL NON-GOV'T SECURITIES
INVESTMENTS				10,554.	10,554.
INVESTMENTS HELD BY TENNESSEE PERFORMING ARTS FOUNDATION				750,000.	750,000.
TO 990, LN 54 COL B				760,554.	760,554.

FORM 990	OTHER ASSETS	STATEMENT	9
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DESCRIPTION	AMOUNT
CURRENT CONTRIBUTIONS RECEIVABLE	183,707.
OTHER ASSETS	352,083.
RECEIVABLE-TENNESSEE PERFORMING ARTS FOUNDATION	166,078.
INTERCOMPANY RECEIVABLE	1,322,518.
TOTAL TO FORM 990, PART IV, LINE 58, COLUMN B	2,024,386.

FORM 990	OTHER LIABILITIES	STATEMENT	10
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DESCRIPTION	AMOUNT
DEFERRED REVENUES	1,946,006.
DEPOSITS	15,663.
INTEREST RATE SWAP LIABILITY	19,923.
INTERCOMPANY PAYABLE	71,564.
TOTAL TO FORM 990, PART IV, LINE 65, COLUMN B	2,053,156.

FORM 990	OTHER EXPENSES NOT INCLUDED ON FORM 990	STATEMENT 11
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DESCRIPTION	AMOUNT
GAIN ON DERIVATIVE INSTRUMENT	<63,995.>
TOTAL TO FORM 990, PART IV-B	<63,995.>

FORM 990	OTHER REVENUE INCLUDED ON FORM 990	STATEMENT 12
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DESCRIPTION	AMOUNT
SPECIAL EVENTS DIRECT EXPENSES	<394,714.>
TOTAL TO FORM 990, PART IV-A	<394,714.>

FORM 990	OTHER EXPENSES INCLUDED ON FORM 990	STATEMENT 13
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DESCRIPTION	AMOUNT
SPECIAL EVENTS DIRECT EXPENSES	<394,714.>
TOTAL TO FORM 990, PART IV-B	<394,714.>

FORM 990

PART V - LIST OF OFFICERS, DIRECTORS,
TRUSTEES AND KEY EMPLOYEES

STATEMENT 14

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
STEVEN GREIL 7 WYNDHAM PLACE NASHVILLE, TN 37215	PRESIDENT/CEO 40	177,222.	15,874.	6,000.
ROBERTA CIUFFO 2125 BELMONT BLVD NASHVILLE, TN 37212	SR VP EDUCATION & OUTREACH 40	87,500.	11,180.	0.
KATHLEEN O'BRIEN 6224 DEERBROOK DRIVE NASHVILLE, TN 37221	CHIEF OPERATING OFFICER 40	89,900.	6,123.	2,400.
TARI HUNT 101 BONNIE BRIAR LANE NASHVILLE, TN 37212	VP DEVELOPMENT 40	77,500.	11,057.	0.
ERIC SWARTZ 509 WELTON COURT NASHVILLE, TN 37221	GENERAL MANAGER AND SR VP 40	76,500.	10,697.	0.
DAVID STEPHENS 332 WEST JEFFERSON STREET PULASKI, TN 38478	VP FINANCE AND ADMIN 40	67,000.	10,665.	0.
TOMMY BAKER 1811 MCGAVOCK PIKE NASHVILLE, TN 37216	VP OPERATIONS 40	62,300.	7,296.	0.
CHRISTI GOINS 1018 BRADFORD PLACE JOELTON, TN 37080	VP SALES & CUSTOMER SERV. 40	47,500.	7,362.	0.
BENNETT TARLETON 1405 HAMPSHIRE PLACE NASHVILLE, TN 37221	DIRECTOR OF AUDIENCE DV 40	92,700.	7,013.	0.
BRENT HYAMS 1613 RUSSELL STREET NASHVILLE, TN 37206	DIRECTOR OF MARKETING 40	61,300.	8,377.	0.
SUSAN SANDERS 1017 WOODMONT BLVD NASHVILLE, TN 37204	DIRECTORS OF EDUCATION OPS 40	50,089.	7,349.	0.
TOTALS INCLUDED ON FORM 990, PART V		889,511.	102,993.	8,400.

FORM 990

IDENTIFICATION OF RELATED ORGANIZATIONS
PART VI, LINE 80B

STATEMENT 15

NAME OF ORGANIZATION

EXEMPT

NONEXEMPT

TENNESSEE REPERTORY THEATRE

X

TENNESSEE PERFORMING ARTS FOUNDATION

X

NASHVILLE INSTITUTE FOR THE ARTS

X

FORM 990

PROGRAM SERVICE REVENUE

STATEMENT 16

DESCRIPTION

BUS
CODEUNRELATED
BUSINESS INCEXCL
CODEEXCLUDED
AMOUNTRELATED OR
EXEMPT FUNC-
TION INCOME

TICKET SALES

5,043,261.

RENTAL INCOME

481,491.

REIMBURSEMENTS

1,159,470.

CONCESSION SALES

246,491.

TICKET SERVICE CHG/FEES

981,531.

CONSULTING INCOME

50,000.

SPONSORSHIPS

131,598.

OTHER INCOME

46,442.

TO FORM 990, PART VII, LINE 93

8,140,284.

SCHEDULE A

STATEMENT REGARDING ACTIVITIES WITH
SUBSTANTIAL CONTRIBUTORS, TRUSTEES, DIRECTORS,
CREATORS, KEY EMPLOYEES, ETC.,
PART III, LINE 2

STATEMENT 17

TPAC PURCHASED APPROXIMATELY \$19,000 OF INVENTORY FROM A BOARD MEMBER'S COMPANY. TPAC ALSO PAID APPROXIMATELY \$70,000 IN RENT EXPENSE TO OFFICE SPACE LEASED FROM ANOTHER BOARD MEMBER'S COMPANY. ONE BOARD MEMBER IS EMPLOYED BY TPAC'S PRINCIPAL LENDER.

SCHEDULE A

OTHER INCOME

STATEMENT 18

DESCRIPTION	2002 AMOUNT	2001 AMOUNT	2000 AMOUNT	1999 AMOUNT
OTHER INCOME	0.	0.	86,656.	31,590.
TOTAL TO SCHEDULE A, LINE 22	0.	0.	86,656.	31,590.

**TENNESSEE PERFORMING ARTS CENTER
MANAGEMENT CORPORATION
BOARD OF DIRECTORS
2003 - 2004**

**Aubrey B. Harwell, Jr. - Chairman
William E. Knestrick - Vice Chairman
Alan R. Yuspeh - Vice Chairman
J. Stephen Turner - Secretary
Michael D. Shmerling - Treasurer**

<u>NAME, ADDRESS & PHONE</u> <u>EXPIRATION</u>	<u>APPOINTING AUTHORITY</u>	<u>OF TERM</u>
C. Dale Allen 30, 2006 Colbert and Winstead 1812 Broadway Nashville, Tennessee 37203 321-0555 321-9555 (fax)	Governor	June
E. Michael Blanton 30, 2004 Blanton, Harrell, Cooke & Corzine 5300 Virginia Way, Suite 100 Brentwood, Tennessee 37027 627-0456 627-0449 (fax)	Tennessee Arts Commission	June
Dennis C. Bottorff 30, 2005 Council Ventures 150 2 nd Avenue North, Suite 415 Nashville, Tennessee 37201 255-3707 255-3709 (fax)	Tennessee Performing Arts Management Corporation	June
Jeanette Crosswhite Fine Arts Consultant 710 James Robertson Parkway, 5 th floor Nashville, Tennessee 37243-0379 532-6278 532-8536 (fax)		June 30, 2004

Sandra Fulton
124 Brighton Close
Nashville, Tennessee 37205
292-3355 292-3355 (fax)

Director Emerita

Kerry B. Graham
The Buntin Group
1001 Hawkins
Nashville, Tennessee, 37203
244-5720 256-5539 (fax)

Tennessee Performing
Arts Foundation

June 30, 2006

Aubrey B. Harwell, Jr.
30, 2006
Neal & Harwell
150- 4th Avenue North, Suite 2000
Nashville, Tennessee 37219
244-1713 726-0573 (fax)

Tennessee Performing
Arts Foundation

June

Samuel H. Howard
30, 2006
Phoenix Holdings, Inc.
216 Centerview Drive, Suite 300
Brentwood, Tennessee 37027-3226
377-9480 377-3746 (fax)

Tennessee Arts Commission

June

MaryAnne Howland
June 30, 2004
IBIS Communications
1024 17th Avenue South
Nashville, Tennessee 37212-2207
777-1900 777-1906 (fax)

Tennessee Performing Arts

Management Corporation

Martha R. Ingram
Ingram Industries Inc
4400 Harding Road
Nashville, Tennessee 37205
298-8204 298-7579 (fax)

Tennessee Performing
Arts Foundation

June 30, 2004

William E. Knestrick
June 30, 2006
Knestrick Contractor, Inc.
P.O. Box 40547
Nashville, Tennessee 37204
346-0280 256-7578 (fax)

Tennessee Performing Arts

Management Corporation

Howard H. Lamar, III
June 30, 2005
Bass, Berry & Sims
315 Deaderick Street, Suite 2700
Nashville, Tennessee 37238-0002
742-6209 742-2709 (fax)

Tennessee Arts Commission

Robert S. Lipman
30, 2005
Lipman Brothers, Inc.
P.O. Box 280300
Nashville, TN 37228-0300
244-2230 256-4865 (fax)

Tennessee Performing Arts

June

Management Corporation

Eilene D. Maupin
2 Morningside
Nashville, Tennessee 37215
377-2307 377-1961 (home fax)

Governor

June 30, 2005

Beth E. Mooney
30, 2005
AmSouth Bank
AmSouth Center, 6th floor
Nashville, Tennessee 37237
748-2870 748-2412 (fax)

Tennessee Arts Commission

June

Priscilla Partridge de Garcia
30, 2006
5012 High Valley Drive
Brentwood, Tennessee 37027
373-9569

Tennessee Performing

June

Arts Foundation

Sandra G. Powell
250 Urbana Road
Limestone, Tennessee 37681
(423) 257-2775 257-2211 (fax) * (304) 255-6019 255-1608 (fax) (West Virginia)

Governor

June 30, 2004

Colin V. Reed
30, 2005
Gaylord Entertainment
One Gaylord Drive
Nashville, Tennessee 37214

Tennessee Performing

June

Arts Foundation

316-6550 316-6010 (fax)

Michael D. Shmerling	Tennessee Performing	June 30, 2005
Kroll, The Risk Consulting Co..	Arts Foundation	
1900 Church Street, Suite 400		
Nashville, Tennessee 37203		
320-9800 X221 321-9585 (fax)		

J. Stephen Turner	Tennessee Performing	June 30, 2004
Butler's Run	Arts Foundation	
138- 2 nd Avenue North, Suite 500		
Nashville, Tennessee 37201		
742-3656 742-7423 (fax)		

Alan R. Yuspeh	Tennessee Performing	June 30, 2004
HCA, The Healthcare Corporation	Arts Foundation	
One Park Plaza		
Nashville, Tennessee 37203-1505		
344-1005 344-1045		

7/22/03

TENNESSEE PERFORMING ARTS MANAGEMENT CENTER
EIN. 58-1320590
STATEMENT OF PROGRAM SERVICES

For over 20 years, TPAC Education has been providing teachers and students from across Tennessee experiences in the performing arts. Humanities Outreach in Tennessee (H.O.T) has reached more than 1.2 million kindergarten through twelfth-grade students and serves over 45,000 students annually. Performances are selected to compliment curriculum objectives and to introduce students to a rich variety of artistic and cultural expression. TPAC Education provides a variety of opportunities to enhance the educational benefits of the H.O.T. season for young people. Performance guidebooks and in-school visits and talk-backs give teachers powerful choices to maximize for their students the learning impact of attending a performance.

TPAC Education's Artsmart brings professional artists, teachers and students together in residencies that create intense explorations of works of art. Artists and teachers receive special training in implementing classroom partnerships that provide unique learning experiences for students. Artsmart studies present students with creative challenges that cultivate understanding of diverse ideas, sharpen their critical thinking skills and fire the drive to learn. Eight thousand to ten thousand students receive over 25,000 hours of enrichment experience through the Artsmart program each year.

TPAC Education's Wolf Trap early learning through the arts places professional performing artists in preschool classes to work with children three to five years old. With the teaching artists' guidance, dance, puppetry, music, storytelling and theater become exciting ways to learn for children and powerful educational tools for teachers and parents. Over 7,000 pre-school children are served each year.

TPAC Education's newest program, "Inside/Out" offers a variety of programs for adult audiences that serve over 3,000 people annually. Inside/Out takes TPAC into the community by providing opportunities for adult learners (18 and over) to enhance their understanding and appreciation for the performing arts and to enrich their experiences at TPAC performances.

In addition to education, the corporation has presented numerous quality arts entertainment events to the residents of Tennessee.

**Application for Extension of Time To File an
Exempt Organization Return**

OMB No. 1545-1709

► File a separate application for each return.

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ☒
- If you are filing for an **Additional (not automatic) 3-Month Extension**, complete only **Part II** (on page 2 of this form).

Note: Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868.**Part I Automatic 3-Month Extension of Time** - Only submit original (no copies needed)**Note: Form 990-T corporations** requesting an automatic 6-month extension - check this box and complete **Part I** only ☐

All other corporations (including Form 990-C filers) must use Form 7004 to request an extension of time to file income tax returns. Partnerships, REMICs and trusts must use Form 8736 to request an extension of time to file Form 1065, 1066, or 1041.

Type or print File by the due date for filing your return. See instructions.	Name of Exempt Organization TENNESSEE PERFORMING ARTS CENTER (TPAC) MANAGEMENT COMPANY	Employer identification number 58-1320590
	Number, street, and room or suite no. If a P.O. box, see instructions. 505 DEADERICK ST.	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. NASHVILLE, TN 37219	

Check type of return to be filed (file a separate application for each return):

- | | | |
|--|---|------------------------------------|
| <input checked="" type="checkbox"/> Form 990 | <input type="checkbox"/> Form 990-T (corporation) | <input type="checkbox"/> Form 4720 |
| <input type="checkbox"/> Form 990-BL | <input type="checkbox"/> Form 990-T (sec. 401(a) or 408(a) trust) | <input type="checkbox"/> Form 5227 |
| <input type="checkbox"/> Form 990-EZ | <input type="checkbox"/> Form 990-T (trust other than above) | <input type="checkbox"/> Form 6069 |
| <input type="checkbox"/> Form 990-PF | <input type="checkbox"/> Form 1041-A | <input type="checkbox"/> Form 8870 |

- If the organization does **not** have an office or place of business in the United States, check this box ☐
- If this is for a **Group Return**, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the **whole** group, check this box ☐. If it is for part of the group, check this box ☐ and attach a list with the names and EINs of all members the extension will cover.

- 1 I request an automatic 3-month (6-month, for **990-T corporation**) extension of time until **FEBRUARY 15, 2005** to file the exempt organization return for the organization named above. The extension is for the organization's return for:
- ☐ calendar year _____ or
- ☒ tax year beginning **JUL 1, 2003**, and ending **JUN 30, 2004**.

- 2 If this tax year is for less than 12 months, check reason: ☐ Initial return ☐ Final return ☐ Change in accounting period

- 3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions \$ _____

- b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit \$ _____

- c **Balance Due.** Subtract line 3b from line 3a. Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions \$ **N/A**

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form

Signature ► *Mayra Huel* Title ► CRA Date ► 11/1/04

LHA For Paperwork Reduction Act Notice, see instruction Form **8868** (12-2000)