		Year Ending 2012		Year Ending		Year Ending 2014		Year Ending 2015	
	Voc	2012 ar_5	Vo	2013 ar _6	Vo	2014 ar_7		Year_8	
Devenues	rea	ม _3	re	ar_0	rea	ar_ <i>r</i>		rear_o	
Revenues:	•	0.000		00.000		00.000	•	00.000	
Annual Charity Fall Concert	\$	9,000	\$	20,000	\$	30,000	\$	30,000	
Annual Warehouse Sale	\$	72,000	\$	100,000	\$	225,000	\$	275,000	
Other Income	\$	14,000	\$	14,000	\$	10,000	\$	10,000	
Academy Business Revenue	\$	140,000	\$	154,000	\$	80,000	\$	90,000	
Individual Contributions	\$	6,000	\$	8,000	\$	20,000	\$	15,000	
Grant Funding-Supporting Organizations	\$	39,000	\$	45,000	\$	48,000	\$	57,000	
Grant Funding-Corporate	\$	10,000	\$	10,000	\$	10,000	\$	15,000	
Gifts In Kind	\$	· -	\$	62,000	\$	50,000	\$	70,000	
Grant Funding-Churches	\$	4,000	\$	6,000	\$	10,000	\$	5,000	
Revenues	\$	294,000	\$	419,000	\$	483,000	\$	567,000	
Cost of Concert/Whse Sale:									
Fundraising Efforts/Mailings	\$	12,000	\$	12,000	\$	15,000	\$	20,000	
Location, other	\$	7,000	\$	10,000	\$	15,000	\$	25,000	
Advertising/Marketing	\$	12,000	\$	12,000	\$	22,000	\$	20,000	
Labor	\$	8,000	\$	34,000	\$	34,000	\$	45,000	
Product for Warehouse sale	\$	37,500	\$	-	\$	25,000	\$	34,000	
Total Cost of Concert/whse sale:	\$	76,500	\$	68,000	\$	111,000	\$	144,000	
Net Revenue	\$	217,500	\$	351,000	\$	372,000	\$	423,000	
Operating Expenditures:									
President/Director	\$	-	\$	-			\$	-	
Resource Coord MGR	\$	-	\$	-			\$	8.000	
Project Advance Mgr	•		\$	16,000	\$	35,000	\$	40,000	
Academy Staff	\$	29,500	\$	30,000	\$	30,000	\$	30,000	
Executive Director					\$				
Executive Director Staff Admin	\$ \$	24,000 6,000	\$ \$	18,000 6,000	\$	12,000 8,000	\$ \$	8,000 6,000	
Total Personnel	\$	59,500	\$	70,000	\$	85,000	\$	92,000	
	Ψ	33,300	φ	70,000	φ	85,000	Ψ	92,000	
Non-Personnel:									
Office Supplies/Postage	\$	500	\$	500	\$	500	\$	600	
Lab/Drug Tests	\$	1,200	\$	1,500	\$	1,500	\$	2,500	
Insurance (WC, Lia, bond)	\$	6,000	\$	6,000	\$	7,000	\$	8,000	
Post Office Box Rental		#REF!	\$	360	\$	360	\$	360	
Professional fees	\$	6,000	\$	4,500	\$	4,500	\$	6,500	
Depreciation	Š	1,200	\$	5,000	\$	6,000	\$	5,000	
TOTAL		#REF!	\$	17,860	\$	19,860	\$	22,960	
		#KLF:	φ	17,000	φ	19,000	Ψ	22,900	
CLIENT SERVICES:	_		_		_		•		
Personal Hygene Supplies	\$	2,600	\$	3,000	\$	2,000	\$	3,000	
Vehicle Expenses	\$	20,500	\$	15,000	\$	14,000	\$	14,000	
Food	\$	4,500	\$	4,500	\$	5,000	\$	8,000	
Rent Expense	\$	18,000	\$	36,000	\$	40,000	\$	40,000	
Utilities	\$	16,500	\$	28,000	\$	30,000	\$	35,000	
Apartment Furnishings	\$	16,250	\$	22,000	\$	23,000	\$	55,000	
Client Support	\$	59,000	\$	95,000	\$	95,000	•	105,000	
TOTAL CLIENT SERVICES	\$	137,350	\$	203,500	\$	209,000	\$	260,000	
NET REVENUE (LOSS)		#REF!	\$	59,640	\$	58,140	\$	48,040	
Cash Reserves		0	\$	50,000	\$	50,000		25,000	
Net Funding Excess/(Deficit)		#REF!	\$	9,640	\$	8,140	\$	23,040	

## Notes:

Mentor volunteer hours equivalent to \$25,000 per year are not shown in revenue or in expenses.

The fiscal year of the organization is July 1st to June 30.

Fundraising efforts include postage cost.

Client Services includes clothing, bus tickets, toiletries, housing, utilities, food, car expenses, job search, financial counse

Begin Academy operations August 16, 2010.