# **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest info .....

20 **Open to Public** 

OMB No. 1545-0047

| Inspection |
|------------|
|------------|

|                                | nui neve                        | enue Service     |   |                               | st mormation.      |                 | Inspection                    |
|--------------------------------|---------------------------------|------------------|---|-------------------------------|--------------------|-----------------|-------------------------------|
| Α                              | For the                         | e 2021 calen     | lar year, or tax year beginning 07/01                         | , 2021, and end               | ling 06            | /30             | <b>, 20</b> 22                |
| в                              | Check if                        | f applicable:    | C Name of organization VANDERBILT UNIVERSIT                   | Y                             |                    | D Empl          | oyer identification number    |
|                                | Address                         | s change         | Doing business as   |                               |                    |                 | 62-0476822                    |
|                                | Name c                          | hange            | Number and street (or P.O. box if mail is not delivere        | d to street address)          | Room/suite         | E Teleph        | hone number                   |
|                                | Initial re                      | eturn            | PMB 406310, 2301 VANDERBILT PLACE                             |                               |                    |                 | (615) 343-6601                |
|                                | Final ret                       | urn/terminated   | City or town, state or province, country, and ZIP or fo       | preign postal code            |                    |                 |                               |
|                                | Amende                          | ed return        | NASHVILLE, TN 37240-6310                                      |                               |                    | G Gross         | receipts \$ 10,734,967,138    |
|                                | Applicat                        | tion pending     | F Name and address of principal officer: DANIEL DIE           | RMEIER                        | H(a) Is this a     | group return fo | or subordinates? 🗌 Yes 🔽 No   |
|                                |                                 |                  | 211 KIRKLAND, 2201 WESTEND, NASHVILLE,                        | TN 37240                      | H(b) Are all       | subordinat      | es included? 🗌 Yes 🗌 No       |
| I                              | Tax-exe                         | empt status:     | ✓ 501(c)(3) 501(c) ( ) ◄ (insert no.)                         | 4947(a)(1) or 527             | / If "No,"         | ' attach a li   | st. See instructions.         |
| J                              | J Website: ► WWW.VANDERBILT.EDU |                  |   |                               |                    |                 | number 🕨                      |
| κ                              | Form of                         | organization: 🗸  | Corporation Trust Association Other                           | L Year of for                 | mation: 1873       | M State         | of legal domicile: TN         |
| Ρ                              | art I                           | Summa            | ſy  |                               |                    |                 |                               |
| _                              | 1                               | Briefly des      | cribe the organization's mission or most sig                  | nificant activities: SEE      | SCHEDULE O         |                 |                               |
| e                              |                                 |                  |   |                               |                    |                 |                               |
| an                             |                                 |                  |   |                               |                    |                 |                               |
| /err                           | 2                               | Check this       | box $\blacktriangleright$ if the organization discontinued it | s operations or dispos        | ed of more thar    | n 25% of        | its net assets.               |
| Governance                     | 3                               | Number of        | voting members of the governing body (Par                     | t VI, line 1a)                |                    | 3               | 35                            |
| જ                              | 4                               | Number of        | independent voting members of the govern                      | ing body (Part VI, line       | lb)                | 4               | 34                            |
| Activities &                   | 5                               | Total numb       | 5   | 12,902                        |                    |                 |                               |
| tivil                          | 6                               | Total numb       | 6   | 10,700                        |                    |                 |                               |
| Ac                             | 7a                              | Total unrel      | ated business revenue from Part VIII, colum                   | n (C), line 12                |                    | 7a              | 76,829,457                    |
|                                | b                               | Net unrelat      | ed business taxable income from Form 990                      | -T, Part I, line 11           |                    | 7b              | (                             |
|                                |                                 |                  |   |                               | Prior Ye           | ar              | Current Year                  |
| Ð                              | 8                               | Contributio      | ons and grants (Part VIII, line 1h)                           |                               | 306                | ,947,408        | 325,430,127                   |
| 'nu                            | 9                               | Program se       | ervice revenue (Part VIII, line 2g)                           |                               | 1,208              | ,081,899        | 1,274,537,853                 |
| Revenue                        | 10                              | Investment       | income (Part VIII, column (A), lines 3, 4, and                | d.7d)                         | 1,299              | ,794,832        | 1,589,140,119                 |
| £                              | 11                              | Other reve       | nue (Part VIII, column (A), lines 5, 6d, 8c, 9c               | 10c, and 11e)                 | 29                 | ,422,008        | 127,532,583                   |
|                                | 12                              | Total reven      | ue—add lines 8 through 11 (must equal Part                    | VIII, column (A), line 12)    | 2,844              | ,246,147        | 3,316,640,682                 |
|                                | 13                              | Grants and       | l similar amounts paid (Part IX, column (A), l                | ines 1–3)                     | 410                | ,818,784        | 437,904,982                   |
|                                | 14                              | Benefits pa      | aid to or for members (Part IX, column (A), lir               | ne 4)                         |                    |                 |                               |
| S                              | 15                              | Salaries, ot     | her compensation, employee benefits (Part IX                  | , column (A), lines 5–10)     | 724                | ,662,639        | 765,411,669                   |
| Expenses                       | 16a                             | Profession       | al fundraising fees (Part IX, column (A), line <sup>-</sup>   | 11e)                          |                    | 183,844         | 328,102                       |
| e de                           | b                               | Total fundr      | aising expenses (Part IX, column (D), line 25                 | ) ► 33,999,362                |                    |                 |                               |
| ш                              | 17                              | Other expe       | nses (Part IX, column (A), lines 11a–11d, 11                  |                               | 786                | ,933,220        | 826,245,539                   |
|                                | 18                              | Total expe       | nses. Add lines 13–17 (must equal Part IX, c                  | olumn (A), line 25) .         | 1,922              | ,598,487        | 2,029,890,292                 |
|                                | 19                              | Revenue le       | ess expenses. Subtract line 18 from line 12                   | <u></u>                       | 921                | ,647,660        | 1,286,750,390                 |
| Net Assets or<br>Fund Balances |                                 |                  |   |                               | Beginning of Cu    | rrent Year      | End of Year                   |
| sets                           | 20                              | Total asset      | s (Part X, line 16)   |                               | 13,854             | ,160,867        | 13,531,777,510                |
| t As<br>d Ba                   | 21                              | Total liabili    | ties (Part X, line 26)  |                               | 3,400              | ,411,597        | 3,573,286,552                 |
| a Tu                           | 22                              | Net assets       | or fund balances. Subtract line 21 from line                  | 20                            | 10,453             | ,749,270        | 9,958,490,958                 |
|                                | art II                          | Signatu          | re Block  |                               |                    |                 |                               |
|                                |                                 |                  | I declare that I have examined this return, including ac      |                               |                    |                 | my knowledge and belief, it i |
| tru                            | e, correc                       | ct, and complete | e. Declaration of preparer (other than officer) is based or   | all information of which prep | arer has any knowl | edge.           |                               |

| Sign   | Signature of Officer                 | Z                    |              |             | 5<br>Date | /2/2023       |            |    |
|--|--------------------------------------|----------------------|--------------|-------------|-----------|---------------|------------|----|
| Here   | BRETT SWEET, CFO                     |                      |              |             |           |               |            |    |
|  | Type or print name and title         | _                    |              |             |           |               |            |    |
| Paid   | Print/Type preparer's name           | Preparer's signature |              | Date        |           | Check if      | PTIN       |    |
| Preparer   | TRAVIS PATTON                        |                      | 600          | 4/27/20     | 23        | self-employed | P003696    | 23 |
| Use Only   | Firm's name                          | COOPERS, LLP         |              | <b>&gt;</b> | Firm's    | EIN ►         | 13-4008324 |    |
| Use Only   | Firm's address ► 655 NEW YORK AVE, N | e no. (20            | 02) 414-1000 | )           |           |               |            |    |
| May the IRS discuss this return with the preparer shown above? See instructions                    |                                      |                      |              |             |           |               |            |    |
| For Paperwork Reduction Act Notice, see the separate instructions. Cat. No. 11282Y Form 990 (2021) |                                      |                      |              |             |           |               |            |    |



Department of the Treasury Internal Revenue Service Ogden, UT 84201

| June 30, 2022      |
|--------------------|
| November 28, 2022  |
| 62-0476822         |
| Phone 877-829-5500 |
|                    |

206407

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Important information about your June 30, 2022, Form 990

# We approved your Form 8868, Application for Automatic Extension of Time to File an Exempt Organization Return

| We approved the Form 8868 for your   | What you need to do   |
|--|---|
| June 30, 2022, Form 990, Return of<br>Organization Exempt From Income Tax.<br>Your new due date is May 15, 2023. | File your June 30, 2022, Form 990 by May 15, 2023. We encourage you to use electronic filing—the fastest and easiest way to file.   |
|  | Visit www.irs.gov/charities to learn about approved e-file providers, the types of returns you can file electronically, and whether you're required to file electronically.                             |
| Additional information   | <ul> <li>Visit www.irs.gov/cp211a.</li> <li>Find tax forms or publications by visiting www.irs.gov/forms or calling 800-TAX-FORM (800-829-3676).</li> <li>Keep this notice for your records.</li> </ul> |

| Form 99 | 90 (2021)  | Page <b>2</b>   |
|---------|--|---|
| Part    |  |   |
| 1       | Briefly describe the organization's miss   | a response or note to any line in this Part III   |
|         |  |   |
|         |  |   |
| 2       |  | gnificant program services during the year which were not listed on the   |
| 3       | If "Yes," describe these new services of<br>Did the organization cease conducti<br>services? | on Schedule O.<br>ing, or make significant changes in how it conducts, any program  |
| 4       |  | service accomplishments for each of its three largest program services, as measured by c)(4) organizations are required to report the amount of grants and allocations to others, |
| 4a      | (Code:) (Expenses \$1,30   | 01,762,002 including grants of \$377,916,413 ) (Revenue \$1,197,274,993 )   |
|         |  |   |
|         |  |   |
|         |  |   |
|         |  |   |
| 4b      | (Code: ) (Expenses \$ 25<br>SEE SCHEDULE O - ACADEMIC AND SC                                 | 51,295,818         including grants of \$59,988,569         ) (Revenue \$77,248,175         )           IENTIFIC RESEARCH   |
|         |  |   |
|         |  |   |
|         |  |   |
| 4c      | (Code:) (Expenses \$   | including grants of \$) (Revenue \$)  |
|         |  |   |
|         |  |   |
|         |  |   |
|         |  |   |
|         |  |   |
| 4d      | Other program services (Describe on S<br>(Expenses \$ including                              | Schedule O.)<br>grants of \$  |
| 4e      | Total program service expenses ►   | 1,553,057,820   |

| Form 9   | 90 (2021)   |            | I   | Page <b>3</b> |
|----------|---|------------|-----|---------------|
| Part     | IV Checklist of Required Schedules  |            |     |               |
|          |   |            | Yes | No            |
| 1        | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A   | 1          | ~   |               |
| 2        | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions   | 2          | ~   |               |
| 3        | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  | 3          |     | ~             |
| 4        | <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>  | 4          | ~   |               |
| 5        | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III  | 5          |     | ~             |
| 6        | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If</i> "Yes," <i>complete Schedule D, Part I</i>  | 6          |     | ~             |
| 7        | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>   | 7          |     | ~             |
| 8        | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>  | 8          | ~   |               |
| 9        | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .           | 9          |     | ~             |
| 10       | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i>   | 10         | ~   |               |
| 11       | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.  |            |     |               |
| а        | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI   | 11a        | ~   |               |
| b        | Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>   | 11b        | ~   |               |
| С        | Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>   | 11c        |     | ~             |
| d        | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>  | 11d        |     | ~             |
| е        | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X   | 11e        | ~   |               |
| f        | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>   | 11f        | ~   |               |
| 12a      | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII  | 12a        |     | ~             |
| b        | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional   | 12b        | ~   |               |
| 13       | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13         | ~   |               |
| 14a      | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a        | ~   | <u> </u>      |
| b        | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i> |            | ~   |               |
| 15       | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV  | 14b        | ~   |               |
| 16       | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.   | 15         | -   | ~             |
| 17       | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on  | 16         | ~   |               |
| 18       | Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I.</i> See instructions  | 17         | ~   |               |
| 19       | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?  | 18         | •   | ~             |
| 20a      | If "Yes," complete Schedule G, Part III   | 19<br>20a  |     | ~             |
| 20a<br>b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  | 20a<br>20b |     | <u> </u>      |
| 21       | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>  | 21         | ~   |               |

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| Form 99      | 90 (2021)   |            | I                              | Page <b>4</b> |
|--------------|---|------------|--------------------------------|---------------|
| Part         | IV Checklist of Required Schedules (continued)  |            |                                |               |
| 22           | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22         | Yes                            | No            |
| 23           | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .  | 23         | ~                              |               |
| 24a          | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>   | 23<br>24a  |                                | ~             |
| b<br>c       | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?  | 24b<br>24c |                                |               |
| d<br>25a     | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disgualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>  | 24d<br>25a |                                | ~             |
| b            | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>  | 25b        |                                | ~             |
| 26           | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>   | 26         | ~                              |               |
| 27           | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> | 27         | ~                              |               |
| 28           | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):  |            |                                |               |
| а            | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>  | 28a        |                                | ~             |
| b<br>c       | A family member of any individual described in line 28a? <i>If "Yes," complete Schedule L, Part IV</i> A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? <i>If "Yes," complete Schedule L, Part IV</i>  | 28b<br>28c | •                              | ~             |
| 29<br>30     | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i><br>Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>  | 29<br>30   | <ul> <li></li> <li></li> </ul> |               |
| 31<br>32     | Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>   | 31<br>32   |                                | ~             |
| 33           | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>   | 33         | ~                              |               |
| 34           | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1  | 34         | ~                              |               |
| 35a<br>b     | Did the organization have a controlled entity within the meaning of section 512(b)(13)?   | 35a<br>35b | <ul> <li></li> <li></li> </ul> |               |
| 36           | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2  | 36         |                                | ~             |
| 37           | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>  | 37         |                                | ~             |
| 38           | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O   | 38         | ~                              |               |
| Part         | V         Statements Regarding Other IRS Filings and Tax Compliance           Check if Schedule O contains a response or note to any line in this Part V  |            |                                | <b>V</b>      |
| 1a<br>b<br>c | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable <b>1a</b> 18,882<br>Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable <b>1b</b> 0<br>Did the organization comply with backup withholding rules for reportable payments to vendors and  |            | Yes                            | No            |
|              | reportable gaming (gambling) winnings to prize winners?   | 1c         | ~                              |               |

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| Form 99 | 0 (2021)   |     | F   | Page 5 |  |  |  |  |
|---------|--|-----|-----|--------|--|--|--|--|
| Part    | V Statements Regarding Other IRS Filings and Tax Compliance (continued)  |     | Yes | No     |  |  |  |  |
| 2a      | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return <b>2a</b> 12,902   |     |     |        |  |  |  |  |
| b       | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .   | 2b  | ~   |        |  |  |  |  |
|         | Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> . See instructions.  |     |     |        |  |  |  |  |
| 3a      | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a  | ~   |        |  |  |  |  |
| b       |  |     |     |        |  |  |  |  |
| 4a      | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a  | ~   |        |  |  |  |  |
| b       | If "Yes," enter the name of the foreign country AR, AS, BD, BC, BR, (CONTINUED ON SCHEDULE O)<br>See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).                       |     |     |        |  |  |  |  |
| 5a      | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a  |     | ~      |  |  |  |  |
| b       | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 5b  |     | ~      |  |  |  |  |
| с       | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | 5c  |     |        |  |  |  |  |
| 6a      | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?                                    | 6a  |     | ~      |  |  |  |  |
| b       | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  | 6b  |     |        |  |  |  |  |
| 7       | Organizations that may receive deductible contributions under section 170(c).  |     |     |        |  |  |  |  |
| а       | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods  |     |     |        |  |  |  |  |
|         | and services provided to the payor?  | 7a  | ~   |        |  |  |  |  |
| b       | If "Yes," did the organization notify the donor of the value of the goods or services provided?  | 7b  | ~   |        |  |  |  |  |
| С       | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?   | 7c  |     | ~      |  |  |  |  |
| d       | If "Yes," indicate the number of Forms 8282 filed during the year  |     |     |        |  |  |  |  |
| е       | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e  |     | ~      |  |  |  |  |
| f       | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .   | 7f  |     | ~      |  |  |  |  |
| g       | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g  |     |        |  |  |  |  |
| h       | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   | 7h  | ~   |        |  |  |  |  |
| 8       | <b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?   | 0   |     |        |  |  |  |  |
| 9       | Sponsoring organizations maintaining donor advised funds.  | 8   |     |        |  |  |  |  |
| a       | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a  |     |        |  |  |  |  |
| b       | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 9b  |     |        |  |  |  |  |
| 10      | Section 501(c)(7) organizations. Enter:  |     |     |        |  |  |  |  |
| а       | Initiation fees and capital contributions included on Part VIII, line 12   |     |     |        |  |  |  |  |
| b       | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b  |     |     |        |  |  |  |  |
| 11      | Section 501(c)(12) organizations. Enter:   |     |     |        |  |  |  |  |
| а       | Gross income from members or shareholders  |     |     |        |  |  |  |  |
| b       | Gross income from other sources. (Do not net amounts due or paid to other sources  |     |     |        |  |  |  |  |
|         | against amounts due or received from them.)  |     |     |        |  |  |  |  |
| 12a     | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a |     |        |  |  |  |  |
| ь<br>13 | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  |     |     |        |  |  |  |  |
| is<br>a | Is the organization licensed to issue qualified health plans in more than one state?   | 13a |     |        |  |  |  |  |
|         | Note: See the instructions for additional information the organization must report on Schedule O.  |     |     |        |  |  |  |  |
| b       | Enter the amount of reserves the organization is required to maintain by the states in which   |     |     |        |  |  |  |  |
|         | the organization is licensed to issue qualified health plans   |     |     |        |  |  |  |  |
| С       | Enter the amount of reserves on hand   |     |     |        |  |  |  |  |
| 14a     | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a |     | ~      |  |  |  |  |
| b<br>15 | If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i> . Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or           | 14b |     |        |  |  |  |  |
| 15      | excess parachute payment(s) during the year?   | 15  | ~   |        |  |  |  |  |
|         | If "Yes," see the instructions and file Form 4720, Schedule N.   | 13  | •   |        |  |  |  |  |
| 16      | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?  | 16  | V   |        |  |  |  |  |
|         | If "Yes," complete Form 4720, Schedule O.  |     | -   |        |  |  |  |  |
| 17      | Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any   |     |     |        |  |  |  |  |
|         | activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?  | 17  |     |        |  |  |  |  |
|         | If "Yes," complete Form 6069.  |     |     |        |  |  |  |  |

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| Form 99                   | 0 (2021)   |                   | F  | -<br>age <b>6</b> |
|---------------------------|--|-------------------|--|-------------------|
| Part                      | Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. Check if Schedule O contains a response or note to any line in this Part VI  | See in            | struc  | tions.            |
| Secti                     | on A. Governing Body and Management  | <u> </u>          |  |                   |
|                           |  |                   | Yes  | No                |
| 1a                        | Enter the number of voting members of the governing body at the end of the tax year <b>1a</b> 35<br>If there are material differences in voting rights among members of the governing body, or<br>if the governing body delegated broad authority to an executive committee or similar<br>committee, explain on Schedule O.  | -                 |  |                   |
| b<br>2                    | Enter the number of voting members included on line 1a, above, who are independent . <b>1b</b> 34<br>Did any officer, director, trustee, or key employee have a family relationship or a business relationship with<br>any other officer, director, trustee, or key employee?  | 2                 | ~  |                   |
| 3                         | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? .  | 3                 |  | ~                 |
| 4<br>5<br>6<br>7a         | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?<br>Did the organization become aware during the year of a significant diversion of the organization's assets? .<br>Did the organization have members or stockholders?   | 4<br>5<br>6<br>7a |  | ン<br>ン<br>ン<br>ン  |
| b                         | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?  | 7b                |  | ~                 |
| 8                         | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  |                   |  |                   |
| a<br>b<br>9               | The governing body?  | 8a<br>8b<br>9     | <ul> <li></li> <li></li> </ul>   | ~                 |
| Secti                     | on B. Policies (This Section B requests information about policies not required by the Internal Rever  | ue Co             | ode.)  |                   |
|                           |  |                   | Yes  | No                |
| 10a<br>b                  | Did the organization have local chapters, branches, or affiliates?   | 10a<br>10b        |  | <b>/</b>          |
| 11a<br>b<br>12a<br>b<br>c | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?<br>Describe on Schedule O the process, if any, used by the organization to review this Form 990.<br>Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>   | 11a<br>12a<br>12b | <ul> <li></li> &lt;</ul> |                   |
| 13<br>14<br>15            | describe on Schedule O how this was done.       Did the organization have a written whistleblower policy?         Did the organization have a written document retention and destruction policy?       Did the organization have a written document retention and destruction policy?         Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | 12c<br>13<br>14   | ><br>><br>>  |                   |
| a<br>b                    | The organization's CEO, Executive Director, or top management official   | 15a<br>15b        | <ul> <li></li> <li></li> </ul>   |                   |
| 16a                       | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  | 16a               | ~  |                   |
| b                         | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?   | 16b               | ~  |                   |
| Secti                     | on C. Disclosure   |                   |  |                   |
| 17<br>18                  | List the states with which a copy of this Form 990 is required to be filed ► NONE<br>Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-<br>(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.<br>Own website Another's website V Upon request Other (explain on Schedule O)   | T (sec            | tion 5   | 501(c)            |
| 19                        | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict or<br>and financial statements available to the public during the tax year.  | f inter           | rest p   | olicy,            |

20 State the name, address, and telephone number of the person who possesses the organization's books and records ► DALANA ROBERTSON, 110 21ST AVENUE SOUTH SUITE 900, NASHVILLE, TN 37203, (615) 343-6601

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII . . . . . . . . . . . . .

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

|                          |   | (C)                               |                       |         |              |                              |        |   |  |   |
|--------------------------|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|--------|---|--|---|
| (A)                      | (B)   |                                   |                       |         | ition        |                              |        | (D)   | (E)  | (F)   |
| Name and title           | Average   |                                   |                       |         |              | e than o<br>is both          |        | Reportable                                    | Reportable                                     | Estimated amount  |
|                          | hours   |                                   |                       |         |              | or/trust                     |        | compensation<br>from the                      | compensation<br>from related                   | of other  |
|                          | per week<br>(list any<br>hours for<br>related<br>organizations<br>below<br>dotted line) | Individual trustee<br>or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | organization (W-2/<br>1099-MISC/<br>1099-NEC) | organizations (W-2/<br>1099-MISC/<br>1099-NEC) | compensation<br>from the<br>organization and<br>related organizations |
| (1) ANDERS W. HALL       | 50.0  |                                   |                       |         |              |                              |        |   |  |   |
| SEE SCHEDULE O           | 3.8   |                                   |                       | ~       |              |                              |        | 2,873,269                                     | 0  | 1,561,096   |
| (2) JERRY STACKHOUSE     | 50.0  |                                   |                       |         |              |                              |        |   |  |   |
| SEE SCHEDULE O           | 0.0   |                                   |                       |         |              | ~                            |        | 3,056,059                                     | 0  | 141,223   |
| (3) CLARK LEA            | 50.0  |                                   |                       |         |              |                              |        |   |  |   |
| SEE SCHEDULE O           | 0.0   |                                   |                       |         |              | ~                            |        | 3,011,618                                     | 0  | 40,263  |
| (4) TIMOTHY C. CORBIN    | 50.0  |                                   |                       |         |              |                              |        |   |  |   |
| SEE SCHEDULE O           | 0.0   |                                   |                       |         |              | ~                            |        | 2,264,990                                     | 0  | 182,069   |
| (5) DANIEL DIERMEIER     | 50.0  |                                   |                       |         |              |                              |        |   |  |   |
| SEE SCHEDULE O           | 0.0   | ~                                 |                       | ~       |              |                              |        | 1,911,404                                     | 0  | 305,519   |
| (6) DEREK MASON          | 50.0  | ]                                 |                       |         |              |                              |        |   |  |   |
| SEE SCHEDULE O           | 0.0   |                                   |                       |         |              | ~                            |        | 2,166,660                                     | 0  | 0   |
| (7) TRAVIS W. SHORE      | 50.0  | ]                                 |                       |         |              |                              |        |   |  |   |
| SEE SCHEDULE O           | 8.1   |                                   |                       |         |              | ~                            |        | 1,364,456                                     | 0  | 657,731   |
| (8) BRETT C. SWEET       | 50.0  | ]                                 |                       |         |              |                              |        |   |  |   |
| SEE SCHEDULE O           | 5.0   |                                   |                       | ~       |              |                              |        | 1,508,313                                     | 0  | 241,091   |
| (9) JOHN M. LUTZ         | 50.0  |                                   |                       |         |              |                              |        |   |  |   |
| SEE SCHEDULE O           | 0.0   |                                   |                       | ~       |              |                              |        | 1,114,110                                     | 0  | 104,821   |
| (10) SUSAN WENTE         | 50.0  |                                   |                       |         |              |                              |        |   |  |   |
| SEE SCHEDULE O           | 0.1   |                                   |                       |         |              |                              | ~      | 976,444                                       | 0  | 49,836  |
| (11) NICHOLAS S. ZEPPOS  | 50.0  | ]                                 |                       |         |              |                              |        |   |  |   |
| SEE SCHEDULE O           | 0.0   |                                   |                       |         |              |                              | ~      | 961,716                                       | 0  | 34,152  |
| (12) CANDICE S. LEE      | 50.0  |                                   |                       |         |              |                              |        |   |  |   |
| SEE SCHEDULE O           | 0.2   |                                   |                       | ~       |              |                              |        | 883,473                                       | 0  | 64,991  |
| (13) LAWRENCE J. MARNETT | 50.0  |                                   |                       |         |              |                              |        |   |  |   |
| SEE SCHEDULE O           | 0.0   |                                   |                       |         | ~            |                              |        | 819,273                                       | 0  | 36,126  |
| (14) JOHN GEER           | 50.0  |                                   |                       |         |              |                              |        |   |  |   |
| SEE SCHEDULE O           | 0.0   |                                   |                       |         | ~            |                              |        | 692,671                                       | 0  | 117,160   |

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|------|-----|
|      |     |

| Part VII Section A. Officers, Directors,   | Trustees,   | Key                               | Emp                   | ploy    | yee          | s, an                        | d F      | lighest Compe                                 | ensated Emplo                                  | yees (continued)                                      |
|--|---|-----------------------------------|-----------------------|---------|--------------|------------------------------|----------|---|--|---|
|  |   |                                   |                       | (0      | C)           |                              |          |   |  |   |
| (A)  | (B)   | (do r                             | ot ch                 |         | ition        | e than o                     | 200      | (D)   | (E)  | (F)   |
| Name and title   | Average   | box,                              | unles                 | s pe    | rson         | is both                      | n an     | Reportable                                    | Reportable                                     | Estimated amount                                      |
|  | hours<br>per week   |                                   | -                     |         | -            | or/trust                     | <u> </u> | compensation<br>from the                      | compensation<br>from related                   | of other compensation                                 |
|  | (list any<br>hours for<br>related<br>organizations<br>below<br>dotted line) | Individual trustee<br>or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former   | organization (W-2/<br>1099-MISC/<br>1099-NEC) | organizations (W-2/<br>1099-MISC/<br>1099-NEC) | from the<br>organization and<br>related organizations |
| (15) ERIC C. KOPSTAIN  | 50.0  |                                   |                       |         |              |                              |          |   |  |   |
| SEE SCHEDULE O   | 2.0   |                                   |                       | ~       |              |                              |          | 720,494                                       | 0  | 64,510  |
| (16) RUBY SHELLAWAY  | 50.0  |                                   |                       |         |              |                              |          |   |  |   |
| SEE SCHEDULE O   | 1.6   |                                   |                       | ~       |              |                              |          | 716,127                                       | 0  | 51,036  |
| (17) C. CYBELE RAVER   | 50.0  |                                   |                       |         |              |                              |          |   |  |   |
| SEE SCHEDULE O   | 0.0   |                                   |                       | ~       |              |                              |          | 561,539                                       | 0  | 128,211   |
| (18) ANDRE L. CHURCHWELL   | 30.0  |                                   |                       |         |              |                              |          |   |  |   |
| SEE SCHEDULE O   | 0.0   |                                   |                       | ~       |              |                              |          | 609,491                                       | 0  | 0   |
| (19) MALCOLM TURNER  | 0.0   |                                   |                       |         |              |                              |          |   |  |   |
| SEE SCHEDULE O   | 0.0   |                                   |                       |         |              |                              | ~        | 549,333                                       | 0  | 0   |
| (20) STEVE ERTEL   | 50.0  | -                                 |                       |         |              |                              |          |   |  |   |
| SEE SCHEDULE O   | 0.1   |                                   |                       | ~       |              |                              |          | 417,398                                       | 0  | 57,397  |
| (21) NATHAN GREEN  | 50.0  | -                                 |                       |         |              |                              |          |   |  |   |
| SEE SCHEDULE O   | 0.0   |                                   |                       | ~       |              |                              |          | 433,607                                       | 0  | 36,447  |
| (22) ADENA FRIEDMAN  | 1.0   | -                                 |                       |         |              |                              |          |   |  |   |
| TRUSTEE  | 0.0   | ~                                 |                       |         |              |                              |          | 0   | 0  | 0   |
| (23) ADOLPHO A. BIRCH III  | 1.0   | +                                 |                       |         |              |                              |          |   |  |   |
| SECRETARY  | 0.0   | ~                                 |                       |         |              |                              |          | 0   | 0  | 0   |
| (24) ALEXANDER C. TAYLOR   | 1.0   |                                   |                       |         |              |                              |          |   |  |   |
| TRUSTEE  | 0.0   | ~                                 |                       |         |              |                              |          | 0   | 0  | 0   |
| (25) (SEE STATEMENT)   |   |                                   |                       |         |              |                              |          |   |  |   |
| 1b Subtotal  |   |                                   | ·                     |         |              |                              |          | 27,612,445                                    | 0  | 3,873,679   |
| c Total from continuation sheets to Part   | VII, Sectio   | n A                               |                       |         |              |                              |          | 0   | 0  | 0   |
| d Total (add lines 1b and 1c)  |   |                                   |                       |         |              |                              |          | 27,612,445                                    | 0  | 3,873,679   |
| 2 Total number of individuals (including bu reportable compensation from the organ | t not limited   | d to th                           | nose                  | e list  | ted a        | above                        | e) w     |   | e than \$100,000                               | of  |
| reportable compensation from the organ   |   |                                   |                       |         |              |                              |          | 1,507   |  | Yes No  |

- **3** Did the organization list any **former** officer, director, trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*
- 5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address   | <b>(B)</b><br>Description of services | <b>(C)</b><br>Compensation |
|--|---------------------------------------|----------------------------|
| LAYTON CONSTRUCTION COMPANY LLC, 9090 SANDY PKWY, SANDY, UT 84070                            | CONSTRUCTION SERVICES                 | 59,438,725                 |
| VANDERBILT UNIVERSITY MEDICAL CENTER, 1161 21ST AVE S., D-3300 MCN, NASHVILLE, TN 37232-5445 | AFFILIATION SERVICES                  | 35,784,617                 |
| 2U, INC., 7900 HARKINS RD., LANHAM, MD 20706   | ONLINE EDUCATION SERVICES             | 12,406,253                 |
| BARTON MALOW BUILDERS, 26500 AMERICAN DRIVE, SOUTHFIELD, MI 48034-2252                       | CONSTRUCTION SERVICES                 | 11,489,365                 |
| PARENT COMPANY INC., 643 W. COURT STREET, CINCINNATI, OH 45203                               | CONSTRUCTION SERVICES                 | 5,532,556                  |
| 2 Total number of independent contractors (including but not limited to                      | those listed above) who               |                            |
| received more than \$100,000 of compensation from the organization $\blacktriangleright$     | 241                                   |                            |

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| Part                      | : VIII | Statement of Rev                                  |          |             |         |                   |                             |  |   | -   |
|---------------------------|--------|---|----------|-------------|---------|-------------------|-----------------------------|--|---|---|
|                           |        | Check if Schedule                                 |          | ntains a re | spor    | ise or note to an | (A)<br>(A)<br>Total revenue | (B)<br>Related or exempt<br>function revenue | <b>(C)</b><br>Unrelated<br>business revenue | (D)<br>Revenue exclude<br>from tax under<br>sections 512–51 |
| s,<br>Is                  | 1a     | Federated campaig                                 | ns .     |             | 1a      |                   |                             |  |   |   |
| and Other Similar Amounts | b      | Membership dues                                   |          |             | 1b      |                   |                             |  |   |   |
| , di                      | С      | Fundraising events                                |          |             | 1c      | 58,205            |                             |  |   |   |
| ar A                      | d      | Related organizatio                               |          |             | 1d      |                   |                             |  |   |   |
| mil                       | e      | Government grants                                 |          |             | 1e      | 186,117,348       |                             |  |   |   |
| Sil                       | f      | All other contribution<br>and similar amounts no  |          |             |         |                   |                             |  |   |   |
| her                       |        | Noncash contributio                               |          |             | 1f      | 139,254,574       |                             |  |   |   |
| ō                         | g      | lines 1a-1f.                                      |          |             | 1.0     | \$ 25,708,952     |                             |  |   |   |
| anc                       | h      | Total. Add lines 1a-                              |          |             | 1g      |                   | 325,430,127                 |  |   |   |
|                           |        |   | -11 .    |             | • •     | Business Code     | 525,450,121                 |  |   |   |
|                           | 2a     | TUITION AND FEES                                  |          |             |         | 611310            | 689,932,749                 | 689,932,749                                  |   |   |
| Revenue                   | b      | AFFILLIATED ENTIT                                 | Y REV    | '           |         | 611310            | 324,257,679                 | 324,257,679                                  |   |   |
| nue                       | c      | ROOM, BOARD & AU                                  |          |             |         | 611310            | 163,912,821                 | 163,690,067                                  | 222,754                                     |   |
| Revenue                   | d      | RESEARCH & OTHE                                   |          |             |         | 611310            | 77,248,175                  | 77,248,175                                   |   |   |
| , ŭ                       | e      | OTHER AUXILIARY                                   |          |             |         | 611310            | 5,573,810                   |  | 110,625                                     |   |
|                           | f      | All other program se                              | ervice   | revenue     |         | 611310            | 13,612,619                  | 13,612,619                                   | 0   |   |
|                           | g      | Total. Add lines 2a-                              | -2f.     |             |         | 🕨                 | 1,274,537,853               |  |   |   |
|                           | 3      | Investment income                                 | (incl    | uding divi  | dend    | s, interest, and  |                             |  |   |   |
|                           |        | other similar amoun                               | its) .   |             |         | 🕨                 | 262,051,226                 |  | 51,391,961                                  | 210,659,2   |
|                           | 4      | Income from investr                               | nent c   | of tax-exem | npt bo  | ond proceeds ►    |                             |  |   |   |
|                           | 5      | Royalties   |          |             |         |                   | 107,452,718                 |  | 11,354                                      | 107,441,3   |
|                           |        |   |          | (i) Rea     |         | (ii) Personal     |                             |  |   |   |
|                           | 6a     | Gross rents                                       | 6a       |             | 6,661   |                   |                             |  |   |   |
|                           | b      | Less: rental expenses                             | 6b       |             | 3,359   |                   |                             |  |   |   |
|                           | C      | Rental income or (loss)                           |          |             | 3,302   | 0                 |                             |  |   |   |
|                           | d      | Net rental income o                               | r (loss  | , ´         |         |                   | 4,113,302                   |  |   | 4,113,3   |
|                           | 7a     | Gross amount from                                 |          | (i) Securit | lies    | (ii) Other        |                             |  |   |   |
|                           |        | sales of assets 8,741,715,00                      |          | 5,000       |         |                   |                             |  |   |   |
| •                         | ь      | other than inventory<br>Less: cost or other basis | 7a       |             |         |                   |                             |  |   |   |
| venue                     |        | and sales expenses .                              | 7b       | 7,414,62    | 6 107   |                   |                             |  |   |   |
| ivel                      |        | Gain or (loss) .                                  |          |             |         | 0                 |                             |  |   |   |
| Other Rev                 | c<br>d | Net gain or (loss)                                |          |             |         |                   | 1,327,088,893               |  | 9,431,107                                   | 1,317,657,7   |
| ner                       | -      | Gross income fro                                  |          |             | <br>    |                   | 1,021,000,000               |  | 0,101,101                                   | 1,017,007,1   |
| đ                         | 0u     | events (not including                             |          | 58,205      |         |                   |                             |  |   |   |
|                           |        | of contributions re                               |          |             |         |                   |                             |  |   |   |
|                           |        | 1c). See Part IV, line                            |          |             | 8a      | 73,203            |                             |  |   |   |
|                           | b      | Less: direct expens                               | es.      |             | 8b      | 86,990            |                             |  |   |   |
|                           | с      | Net income or (loss)                              | ) from   | fundraisin  | g eve   | nts 🕨             | (13,787)                    |  |   | (13,7   |
|                           | 9a     | Gross income f                                    |          |             |         |                   |                             |  |   |   |
|                           |        | activities. See Part                              | IV, line | e19.        | 9a      |                   |                             |  |   |   |
|                           |        | Less: direct expens                               |          |             | 9b      |                   |                             |  |   |   |
|                           |        | Net income or (loss)                              |          |             | ctiviti | es 🕨              |                             |  |   |   |
|                           | 10a    | Gross sales of in                                 |          | -           |         |                   |                             |  |   |   |
|                           | _      | returns and allowan                               |          |             | 10a     |                   |                             |  |   |   |
|                           | b      | Less: cost of goods                               |          |             | 10b     |                   |                             |  |   |   |
|                           | C      | Net income or (loss)                              | ) from   | sales of ir | ivento  | -                 |                             |  |   |   |
|                           |        |   |          |             |         | Business Code     | 45,000,050                  | 040.001                                      | 45.004.052                                  |   |
| ne                        | 11a    | OTHER REVENUE                                     |          |             |         | 721110            | 15,980,350                  | 318,694                                      | 15,661,656                                  |   |
| Revenue                   | b      |   |          |             |         |                   |                             |  |   |   |
| Rev                       | С<br>С | All other revenue                                 |          |             |         |                   | 0                           | 0  | ^   |   |
| Revenue                   | d      | All other revenue                                 |          | ••••        | • •     | L                 |                             | -  | 0   |   |
|                           | е      | Total. Add lines 11a                              |          |             |         |                   | 15,980,350                  |  |   |   |
|                           | 12     | Total revenue. See                                | inctr    | intione     |         |                   | 3,316,640,682               | 1,274,523,168                                | 76,829,457                                  | 1,639,857,9   |

#### Form 990 (2021)

|          | Check if Schedule O contains a response  | e or note to any line   | in this Part IX .                         |  | 🗌                                     |
|----------|--|-------------------------|---|--|---------------------------------------|
|          | ot include amounts reported on lines 6b, 7b,<br>b, and 10b of Part VIII.   | (A)<br>Total expenses   | <b>(B)</b><br>Program service<br>expenses | <b>(C)</b><br>Management and<br>general expenses | <b>(D)</b><br>Fundraising<br>expenses |
| 1        | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 .   | 58,554,466              | 58,554,466                                |  |                                       |
| 2        | Grants and other assistance to domestic individuals. See Part IV, line 22  | 377,916,413             | 377,916,413                               |  |                                       |
| 3        | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16   | 1,434,103               | 1,434,103                                 |  |                                       |
| 4<br>5   | Benefits paid to or for members<br>Compensation of current officers, directors,<br>trustees, and key employees   | 17 700 405              | 0.000.004                                 |  |                                       |
| 6        | Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) .   | 17,729,425              | 3,300,891                                 | 11,661,637                                       | 2,766,897                             |
| 7        | Other salaries and wages   | 613,373,380             | 538,774,116                               | 59,994,249                                       | 14,605,015                            |
| 8        | Pension plan accruals and contributions (include   |                         |   |  |                                       |
|          | section 401(k) and 403(b) employer contributions)  | 31,056,746              | 27,279,585                                | 3,037,670  | 739,491                               |
| 9        | Other employee benefits  | 64,803,072              | 52,060,886                                | 10,253,421                                       | 2,488,765                             |
| 10       | Payroll taxes  | 38,348,580              | 33,684,576                                | 3,750,887  | 913,117                               |
| 11       | Fees for services (nonemployees):  | 2 024 566               | 101.004                                   | 1 922 472  |                                       |
| a<br>b   | Management   | 2,024,566<br>11,975,312 | 191,094                                   | 1,833,472<br>11,975,312                          |                                       |
| c        |  | 859,251                 |   | 859,251  |                                       |
| d        |  | 000,201                 |   | 000,201  |                                       |
| e        | Professional fundraising services. See Part IV, line 17  | 328,102                 |   |  | 328,10                                |
| f        | Investment management fees   | 254,591,083             |   | 254,591,083                                      |                                       |
| g        | Other. (If line 11g amount exceeds 10% of line 25, column  |                         |   |  |                                       |
|          | (A), amount, list line 11g expenses on Schedule O.) .  | 89,513,840              | 74,103,361                                | 13,491,849                                       | 1,918,630                             |
| 12       | Advertising and promotion  | 4,895,315               | 3,632,684                                 | 726,194  | 536,43                                |
| 13       | Office expenses  | 79,329,873              | 68,815,491                                | 8,179,069  | 2,335,31                              |
| 14       | Information technology   | 29,002,597              | 24,760,653                                | 3,251,621  | 990,32                                |
| 15       | Royalties  | 61,025,596              | 61,025,596                                |  |                                       |
| 16       |  | 95,053,920              | 77,473,500                                | 15,299,615                                       | 2,280,80                              |
| 17<br>18 | Travel   | 19,651,647              | 17,702,565                                | 1,039,452  | 909,630                               |
| 19       | Conferences, conventions, and meetings .   | 4,026,543               | 3,571,543                                 | 436,162  | 18,83                                 |
| 20       | Interest   | 17,568,915              | 15,070,123                                | 2,498,792  |                                       |
| 21       | Payments to affiliates   |                         |   |  |                                       |
| 22       | Depreciation, depletion, and amortization .  | 95,539,448              | 70,289,500                                | 23,711,178                                       | 1,538,770                             |
| 23       | Insurance  | 12,358,482              | 7,542,122                                 | 4,815,623  | 73                                    |
| 24       | Other expenses. Itemize expenses not covered<br>above. (List miscellaneous expenses on line 24e. If<br>line 24e amount exceeds 10% of line 25, column<br>(A), amount, list line 24e expenses on Schedule O.)       |                         |   |  |                                       |
| а        | OTHER- PROGRAM   | 9,418,576               | 9,404,532                                 | 14,044   |                                       |
| b        | OTHER- LIBRARY   | 16,951,115              | 16,951,115                                |  |                                       |
| c<br>d   | OTHER- SUBSCRIPTIONS   | 1,525,372               | 1,144,884                                 | 372,877  | 7,611                                 |
| е        | All other expenses   | 20,934,088              | 8,273,555                                 | 11,039,652                                       | 1,620,881                             |
| 25       | Total functional expenses. Add lines 1 through 24e   | 2,029,890,292           | 1,553,057,820                             | 442,833,110                                      | 33,999,362                            |
| 26       | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► [] if following SOP 98-2 (ASC 958-720) |                         |   |  |                                       |

| Page | 11 | 1 |
|------|----|---|
| raye |    |   |

| -                           | n 990 (20 | ·   |                                 |     | Page <b>11</b>     |
|-----------------------------|-----------|---|---------------------------------|-----|--------------------|
| Р                           | art X     | Balance Sheet<br>Check if Schedule O contains a response or note to any line in this Par  | tX                              |     | 🗆                  |
|                             |           |   | <b>(A)</b><br>Beginning of year |     | (B)<br>End of year |
|                             | 1         | Cash-non-interest-bearing   | 54,465,387                      | 1   | 102,989,529        |
|                             | 2         | Savings and temporary cash investments  | 1,063,824,980                   | 2   | 1,073,362,225      |
|                             | 3         | Pledges and grants receivable, net  | 141,171,008                     | 3   | 142,785,838        |
|                             | 4         | Accounts receivable, net  | 59,396,205                      | 4   | 76,518,779         |
|                             | 5         | Loans and other receivables from any current or former officer, director,   | , ,                             | -   |                    |
|                             |           | trustee, key employee, creator or founder, substantial contributor, or 35%  |                                 |     |                    |
|                             |           | controlled entity or family member of any of these persons  | 0                               | 5   | 495,931            |
|                             | 6         | Loans and other receivables from other disqualified persons (as defined   |                                 | -   | ,                  |
|                             |           | under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .   | 0                               | 6   | 0                  |
| s                           | 7         | Notes and loans receivable, net   | 513,325                         | 7   | 904,407            |
| Assets                      | 8         | Inventories for sale or use   | 198,529                         | 8   | 273,817            |
| As                          | 9         | Prepaid expenses and deferred charges   | 16,313,741                      | 9   | 14,299,044         |
|                             | 10a       | Land, buildings, and equipment: cost or other   | · · ·                           | -   |                    |
|                             |           | basis. Complete Part VI of Schedule D <b>10a</b> 2,939,084,715  |                                 |     |                    |
|                             | b         | Less: accumulated depreciation  | 1,454,553,385                   | 10c | 1,616,540,131      |
|                             | 11        | Investments-publicly traded securities  | 6,216,468,806                   | 11  | 4,964,936,648      |
|                             | 12        | Investments-other securities. See Part IV, line 11  | 4,766,361,347                   | 12  | 5,463,678,430      |
|                             | 13        | Investments-program-related. See Part IV, line 11   | 19,406,552                      | 13  | 17,578,281         |
|                             | 14        | Intangible assets   |                                 | 14  |                    |
|                             | 15        | Other assets. See Part IV, line 11  | 61,487,602                      | 15  | 57,414,450         |
|                             | 16        | Total assets. Add lines 1 through 15 (must equal line 33)   | 13,854,160,867                  | 16  | 13,531,777,510     |
|                             | 17        | Accounts payable and accrued expenses   | 224,322,103                     | 17  | 289,979,198        |
|                             | 18        | Grants payable  |                                 | 18  |                    |
|                             | 19        | Deferred revenue  | 1,922,500,328                   | 19  | 1,887,200,104      |
|                             | 20        | Tax-exempt bond liabilities   |                                 | 20  |                    |
|                             | 21        | Escrow or custodial account liability. Complete Part IV of Schedule D   |                                 | 21  |                    |
| Liabilities                 | 22        | Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% |                                 |     |                    |
| abi                         |           | controlled entity or family member of any of these persons  | 0                               | 22  | 0                  |
| 1                           | 23        | Secured mortgages and notes payable to unrelated third parties  | 627,102,185                     | 23  | 668,792,354        |
|                             | 24        | Unsecured notes and loans payable to unrelated third parties  |                                 | 24  |                    |
|                             | 25        | Other liabilities (including federal income tax, payables to related third  |                                 |     |                    |
|                             |           | parties, and other liabilities not included on lines 17–24). Complete Part X  |                                 |     |                    |
|                             |           | of Schedule D   | 626,486,981                     | 25  | 727,314,896        |
|                             | 26        | Total liabilities. Add lines 17 through 25  | 3,400,411,597                   | 26  | 3,573,286,552      |
| JCes                        |           | Organizations that follow FASB ASC 958, check here ►<br>and complete lines 27, 28, 32, and 33.  |                                 |     |                    |
| alaı                        | 27        | Net assets without donor restrictions   | 5,839,846,993                   | 27  | 5,611,957,096      |
| Ä                           | 28        | Net assets with donor restrictions  | 4,613,902,277                   | 28  | 4,346,533,862      |
| Net Assets or Fund Balances |           | Organizations that do not follow FASB ASC 958, check here ►<br>and complete lines 29 through 33.  |                                 |     |                    |
| o                           | 29        | Capital stock or trust principal, or current funds  |                                 | 29  |                    |
| ets                         | 30        | Paid-in or capital surplus, or land, building, or equipment fund  |                                 | 30  |                    |
| lss                         | 31        | Retained earnings, endowment, accumulated income, or other funds  |                                 | 31  |                    |
| ∍t ∠                        | 32        | Total net assets or fund balances   | 10,453,749,270                  | 32  | 9,958,490,958      |
| ž                           | 33        | Total liabilities and net assets/fund balances  | 13,854,160,867                  | 33  | 13,531,777,510     |

| Form 99 | 90 (2021)  |         |      |       | Pa    | ige <b>12</b> |
|---------|--|---------|------|-------|-------|---------------|
| Part    | XI Reconciliation of Net Assets  |         |      |       |       | <u> </u>      |
|         | Check if Schedule O contains a response or note to any line in this Part XI  |         |      |       |       | •             |
| 1       | Total revenue (must equal Part VIII, column (A), line 12)  | 1       |      |       |       | 0,682         |
| 2       | Total expenses (must equal Part IX, column (A), line 25)   | 2       |      | 2,0   | 29,89 | 0,292         |
| 3       | Revenue less expenses. Subtract line 2 from line 1   | 3       |      | 1,2   | 86,75 | 0,390         |
| 4       | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))  | 4       |      | 10,4  | 53,74 | 9,270         |
| 5       | Net unrealized gains (losses) on investments   | 5       |      | (1,77 | 0,511 | ,038)         |
| 6       | Donated services and use of facilities   | 6       |      |       |       |               |
| 7       | Investment expenses  | 7       |      |       |       |               |
| 8       | Prior period adjustments   | 8       |      |       |       |               |
| 9       | Other changes in net assets or fund balances (explain on Schedule O)   | 9       |      | (1    | 1,497 | 7,664)        |
| 10      | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line   |         |      |       |       |               |
|         | 32, column (B))  | 10      |      | 9,9   | 58,49 | 0,958         |
| Part    | XII Financial Statements and Reporting   |         |      |       |       |               |
|         | Check if Schedule O contains a response or note to any line in this Part XII   |         |      |       |       |               |
|         |  |         | _    |       | Yes   | No            |
| 1       | Accounting method used to prepare the Form 990: Cash Accrual Other<br>If the organization changed its method of accounting from a prior year or checked "Other," e<br>Schedule O.                        | xplain  | on   |       |       |               |
| 2a      | Were the organization's financial statements compiled or reviewed by an independent accountant?  |         |      | 2a    |       | ~             |
|         | If "Yes," check a box below to indicate whether the financial statements for the year were con reviewed on a separate basis, consolidated basis, or both:  | npilec  | l or |       |       |               |
|         | Separate basis Consolidated basis Both consolidated and separate basis   |         |      |       |       |               |
| b       | Were the organization's financial statements audited by an independent accountant?   |         |      | 2b    | ~     |               |
|         | If "Yes," check a box below to indicate whether the financial statements for the year were aud   | ited o  | na   |       |       |               |
|         | separate basis, consolidated basis, or both:   |         |      |       |       |               |
|         | Separate basis Consolidated basis Both consolidated and separate basis   |         |      |       |       |               |
| С       | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for ov   |         |      |       |       |               |
|         | the audit, review, or compilation of its financial statements and selection of an independent account  |         |      | 2c    | ~     |               |
|         | If the organization changed either its oversight process or selection process during the tax year, e Schedule O.   | •       |      |       |       |               |
| 3a      | As a result of a federal award, was the organization required to undergo an audit or audits as set for   | orth in | the  |       |       |               |
| _       | Single Audit Act and OMB Circular A-133?   | •••     |      | 3a    | ~     |               |
| b       | If "Yes," did the organization undergo the required audit or audits? If the organization did not une<br>required audit or audits, explain why on Schedule O and describe any steps taken to undergo such |         |      | 3b    | ~     |               |

#### Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) (B) Average hours (C) Position (Check all that apply (A) Name and Title (D) Reportable (E) Reportable (F) Estimated (list any hours for related organizations below dotted line) compensation compensation amount of other Officer Former from the from related Key Highest compensation Individual trustee or director Institutional trustee organization (W-2/1099-MISC) organizations (W-2/1099-MISC) from the employee organization and compensated related organizations employee (25) ANDREW HOINE 1.0 0 0 0 TRUSTEE 0.0 (26) BRUCE R. EVANS 1.0 ~ 0 0 0 CHAIRMAN 0.0 1.0 (27) CINDY KENT 0 0 0 TRUSTEE 0.0 (28) CONNER SEARCY 1.0 0 0 0 TRUSTEE 0.0 (29) COREY E. THOMAS 1.0 0 0 0 -TRUSTEE 0.0 (30) DAMONTA MORGAN 1.0 0 0 0 TRUSTEE 0.0 (31) DANIEL LOVINGER 1.0 0 0 0 TRUSTEE 0.0 (32) DAVID W. PATTERSON 1.0 0 0 0 v TRUSTEE 0.0 (33) GEORGE HUBER 1.0 0 0 0 V TRUSTEE 0.0 (34) GREG S. ALLEN 1.0 0 0 0 TRUSTEE 0.0 (35) IKE LAWRENCE EPSTEIN 1.0 0 0 0 TRUSTEE 0.0 (36) JAY C. HOAG 1.0 0 0 0 TRUSTEE 0.0 (37) JEFFREY J. ROTHSCHILD 1.0 1 0 0 0 VICE-CHAIRMAN 0.0 (38) JENNIFER FRIST 1.0 0 0 0 TRUSTEE 0.0 (39) JOHN R. INGRAM 1.0 0 0 0 -TRUSTEE 0.0 (40) JON WINKELRIED 1.0 ~ 0 0 0 TRUSTEE 0.0 (41) JUSTIN ISHBIA 1.0 0 0 0 TRUSTEE 0.0 (42) KATHLEEN E. JUSTICE-MOORE 1.0 0 0 0 TRUSTEE 0.0 (43) KENYA WRIGHT 1.0 ~ 0 0 0 TRUSTEE 0.0 (44) KITO K. HUGGINS 1.0 0 0 0 TRUSTEE 0.0

| (A) Name and Title         | (B) Average hours<br>per week                                      |                                | ()<br>(Che            | C) Po   | ositior      | ר<br>ply)                    |        | (D) Reportable compensation                 | (E) Reportable compensation                      | (F) Estimated amount of other  |
|----------------------------|--|--------------------------------|-----------------------|---------|--------------|------------------------------|--------|---|--|--|
|                            | (list any hours for related<br>organizations below<br>dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | from the<br>organization<br>(W-2/1099-MISC) | from related<br>organizations<br>(W-2/1099-MISC) | compensation<br>from the<br>organization and<br>related<br>organizations |
| (45) LEE BASS              | 1.0  | 1                              |                       |         |              |                              |        | 0   | 0  | 0  |
| TRUSTEE                    | 0.0  | •                              |                       |         |              |                              |        | 0   | 0  | 0  |
| (46) MAKEBA BOATWRIGHT     | 1.0  | 1                              |                       |         |              |                              |        | 0   | 0  |  |
| TRUSTEE                    | 0.0  | •                              |                       |         |              |                              |        | 0   | 0  | 0  |
| (47) MARK P. MAYS          | 1.0  | 1                              |                       |         |              |                              |        | 0   | 0  |  |
| TRUSTEE                    | 0.0  | •                              |                       |         |              |                              |        | 0   | 0  | 0  |
| (48) MARK WILF             | 1.0  | 1                              |                       |         |              |                              |        |   |  |  |
| TRUSTEE                    | 0.0  | •                              |                       |         |              |                              |        | 0   | 0  | 0  |
| (49) NORA W. TYSON         | 1.0  | 1                              |                       |         |              |                              |        | 0   | 0  | 0  |
| VICE-CHARIMAN              | 0.0  | •                              |                       |         |              |                              |        | 0   | 0  | 0  |
| (50) ROBERT C. SCHIFF, JR. | 1.0  | 1                              |                       |         |              |                              |        | 0   | 0  | 0  |
| TRUSTEE                    | 0.0  | •                              |                       |         |              |                              |        | 0   | 0  | 0  |
| (51) ROBERT LEVY           | 1.0  | 1                              |                       |         |              |                              |        | 0   | 0  | 0  |
| TRUSTEE                    | 0.0  | •                              |                       |         |              |                              |        | 0   | 0  | 0  |
| (52) SEAN CONNOLLY         | 1.0  | 1                              |                       |         |              |                              |        | 0   | 0  | 0  |
| TRUSTEE                    | 0.0  |                                |                       |         |              |                              |        | 0   | 0  | 0  |
| (53) SHIRLEY M. COLLADO    | 1.0  | 1                              |                       |         |              |                              |        | 0   | 0  | 0  |
| TRUSTEE                    | 0.0  |                                |                       |         |              |                              |        | 0   | 0  | 0  |
| (54) STEVEN H. MADDEN, SR. | 1.0  | 1                              |                       |         |              |                              |        | 0   | 0  | 0  |
| TRUSTEE                    | 0.0  | •                              |                       |         |              |                              |        | 0   | 0  | 0  |
| (55) SUZANNE PEROT MCGEE   | 1.0  | 1                              |                       |         |              |                              |        | 0   | 0  | 0  |
| TRUSTEE                    | 0.0  | •                              |                       |         |              |                              |        | 0   | 0  | 0  |
| (56) W. DOUGLAS PARKER     | 1.0  | 1                              |                       |         |              |                              |        | 0   | 0  | 0  |
| TRUSTEE                    | 0.0  | •                              |                       |         |              |                              |        | 0   | U  | 0  |

## SCHEDULE A (Form 990)

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.



62-0476822

OMB No. 1545-0047

#### Name of the organization VANDERBILT UNIVERSITY

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).
- 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).)
- 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).
- 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)
- 9 An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:
- 10 An organization that normally receives (1) more than 33<sup>1</sup>/<sub>3</sub>% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33<sup>1</sup>/<sub>3</sub>% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4).
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - **a Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B.
  - **b** Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C.
  - c Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E.
  - d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.
  - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations . . . . .

g Provide the following information about the supported organization(s)

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization<br>(described on lines 1–10<br>above (see instructions)) | listed in you | organization<br>ur governing<br>ment? | (v) Amount of monetary<br>support (see<br>instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|---|---------------|---------------------------------------|---|---|
|                                    |          |   | Yes           | No                                    |   |   |
| (A)                                |          |   |               |                                       |   |   |
| (B)                                |          |   |               |                                       |   |   |
| (C)                                |          |   |               |                                       |   |   |
| (D)                                |          |   |               |                                       |   |   |
| (E)                                |          |   |               |                                       |   |   |
| Total                              |          |   |               |                                       | 0   | 0   |

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| Part  | Ile A (Form 990) 2021 Support Schedule for Organiza  | tions Descri                       | hed in Secti                    | ons 170/h)/1)                     | (Δ)(iv) and 1                     | 70(b)(1)(A)(v                           | Page 2             |
|-------|--|------------------------------------|---------------------------------|-----------------------------------|-----------------------------------|---|--------------------|
|       | (Complete only if you checked th   |                                    |                                 |                                   |                                   |   | •                  |
|       | Part III. If the organization fails to   |                                    |                                 |                                   |                                   |   |                    |
| Secti | on A. Public Support   |                                    |                                 |                                   |                                   |   |                    |
|       | dar year (or fiscal year beginning in) ►   | (a) 2017                           | <b>(b)</b> 2018                 | (c) 2019                          | (d) 2020                          | (e) 2021                                | (f) Total          |
| 1     | Gifts, grants, contributions, and<br>membership fees received. (Do not<br>include any "unusual grants.")   | 316,042,655                        | 360,736,447                     | 294,665,646                       | 306,947,408                       |   | 1,603,822,283      |
| 2     | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  | 0.0,0.12,000                       |                                 |                                   |                                   |   |                    |
| 3     | The value of services or facilities furnished by a governmental unit to the organization without charge  |                                    |                                 |                                   |                                   |   | 0                  |
| 4     | Total. Add lines 1 through 3   | 316,042,655                        | 360,736,447                     | 294,665,646                       | 306,947,408                       | 325,430,127                             | 1,603,822,283      |
| 5     | The portion of total contributions by<br>each person (other than a<br>governmental unit or publicly<br>supported organization) included on<br>line 1 that exceeds 2% of the amount<br>shown on line 11, column (f) |                                    |                                 |                                   |                                   |   | 0                  |
| 6     | Public support. Subtract line 5 from line 4  |                                    |                                 |                                   |                                   |   | 1,603,822,283      |
|       | on B. Total Support  |                                    |                                 |                                   |                                   |   |                    |
|       | idar year (or fiscal year beginning in) ►  | <b>(a)</b> 2017                    | <b>(b)</b> 2018                 | <b>(c)</b> 2019                   | (d) 2020                          | (e) 2021                                | <b>(f)</b> Total   |
| 7     | Amounts from line 4  | 316,042,655                        | 360,736,447                     | 294,665,646                       | 306,947,408                       | 325,430,127                             | 1,603,822,283      |
| 8     | Gross income from interest, dividends,<br>payments received on securities loans,<br>rents, royalties, and income from<br>similar sources   | 51,331,677                         | 76,947,114                      | 55,143,251                        | 218,193,851                       | 325,827,290                             | 727,443,183        |
| 9     | Net income from unrelated business activities, whether or not the business is regularly carried on .   | 0                                  | 0                               | 0                                 | 0                                 | 0                                       | C                  |
| 10    | Other income. Do not include gain or<br>loss from the sale of capital assets<br>(Explain in Part VI.)  | 99,457                             | 86,147                          | 64,889                            | 0                                 | 73,203                                  | 323,696            |
| 11    | Total support. Add lines 7 through 10  |                                    | ,                               |                                   |                                   |   | 2,331,589,162      |
| 12    | Gross receipts from related activities, etc.   | . (see instructio                  | ons)                            |                                   |                                   | 12                                      | 5,800,546,994      |
| 13    | First 5 years. If the Form 990 is for the  | organization's                     | s first, second                 | third, fourth,                    | or fifth tax ye                   | ar as a sectio                          | on 501(c)(3)       |
|       | organization, check this box and stop he   | re                                 |                                 |                                   |                                   |   | 🕨 🗌                |
| Secti | on C. Computation of Public Suppor   | -                                  |                                 |                                   |                                   |   |                    |
| 14    | Public support percentage for 2021 (line 6   |                                    |                                 |                                   |                                   | 14                                      | 68.79 %            |
| 15    | Public support percentage from 2020 Sch  |                                    |                                 |                                   |                                   | 15                                      | 78.08 %            |
| 16a   | 331/3% support test-2021. If the organi  |                                    |                                 |                                   |                                   |   |                    |
| _     | box and <b>stop here.</b> The organization qua   |                                    |                                 |                                   |                                   |   |                    |
| b     | 331/3% support test-2020. If the organi  |                                    |                                 |                                   |                                   |   |                    |
|       | this box and <b>stop here.</b> The organization  |                                    |                                 |                                   |                                   |   |                    |
| 17a   | <b>10%-facts-and-circumstances test</b> — <b>20</b><br>10% or more, and if the organization m<br>Part VI how the organization meets the<br>organization  | eets the facts-<br>facts-and-circu | and-circumstaumstances tes      | ances test, che                   | eck this box a ation qualifies    | nd <b>stop here.</b><br>as a publicly   | Explain in         |
| b     | <b>10%-facts-and-circumstances test</b> — <b>20</b><br>15 is 10% or more, and if the organizatio<br>in Part VI how the organization meets the<br>organization  | n meets the fa                     | cts-and-circur<br>cumstances te | nstances test,<br>st. The organiz | check this bo<br>zation qualifies | x and <b>stop he</b><br>s as a publicly | <b>re.</b> Explain |
| 18    | Private foundation. If the organization  | did not check                      | a box on line                   | 13, 16a, 16b,                     | 17a, or 17b,                      | check this bo                           | ox and see         |
|       | instructions   |                                    |                                 |                                   |                                   |   |                    |
|       |  |                                    |                                 |                                   |                                   |   | A (Form 990) 202   |

Schedule A (Form 990) 2021

| Part      | III Support Schedule for Organiza<br>(Complete only if you checked th   |                 |                 |                   | nization failer   | to qualify u   | Page         |
|-----------|---|-----------------|-----------------|-------------------|-------------------|----------------|--------------|
|           | If the organization fails to qualify  |                 |                 |                   |                   |                |              |
|           | on A. Public Support  |                 |                 |                   |                   | 1              |              |
| Calen     | idar year (or fiscal year beginning in) 🕨   | <b>(a)</b> 2017 | <b>(b)</b> 2018 | (c) 2019          | ( <b>d</b> ) 2020 | (e) 2021       | (f) Total    |
| 1         | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")  |                 |                 |                   |                   |                |              |
| 2         | Gross receipts from admissions, merchandise<br>sold or services performed, or facilities<br>furnished in any activity that is related to the<br>organization's tax-exempt purpose |                 |                 |                   |                   |                |              |
| 3         | Gross receipts from activities that are not an unrelated trade or business under section 513  |                 |                 |                   |                   |                |              |
| 4         | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |                 |                 |                   |                   |                |              |
| 5         | The value of services or facilities<br>furnished by a governmental unit to the<br>organization without charge   |                 |                 |                   |                   |                |              |
| 6         | Total. Add lines 1 through 5  |                 |                 |                   |                   |                |              |
| 7a        | Amounts included on lines 1, 2, and 3 received from disqualified persons  |                 |                 |                   |                   |                |              |
| b         | Amounts included on lines 2 and 3   |                 |                 |                   |                   |                |              |
|           | received from other than disqualified<br>persons that exceed the greater of \$5,000<br>or 1% of the amount on line 13 for the year  |                 |                 |                   |                   |                |              |
| с         | Add lines 7a and 7b   |                 |                 |                   |                   |                |              |
| 8         | Public support. (Subtract line 7c from line 6.)   |                 |                 |                   |                   |                |              |
| Secti     | on B. Total Support   |                 |                 |                   |                   |                | •            |
| Calen     | idar year (or fiscal year beginning in) 🕨   | <b>(a)</b> 2017 | <b>(b)</b> 2018 | (c) 2019          | (d) 2020          | (e) 2021       | (f) Total    |
| 9         | Amounts from line 6   |                 |                 |                   |                   |                |              |
| 10a       | Gross income from interest, dividends, payments received on securities loans, rents,  |                 |                 |                   |                   |                |              |
|           | royalties, and income from similar sources .  |                 |                 |                   |                   |                |              |
| b         | Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975   |                 |                 |                   |                   |                |              |
| с         | Add lines 10a and 10b   |                 |                 |                   |                   |                |              |
| 11        | Net income from unrelated business<br>activities not included on line 10b, whether<br>or not the business is regularly carried on   |                 |                 |                   |                   |                |              |
| 12        | Other income. Do not include gain or<br>loss from the sale of capital assets<br>(Explain in Part VI.)   |                 |                 |                   |                   |                |              |
| 13        | <b>Total support.</b> (Add lines 9, 10c, 11, and 12.)   |                 |                 |                   |                   |                |              |
| 14        | <b>First 5 years.</b> If the Form 990 is for the organization, check this box and <b>stop her</b>   | -               |                 | l, third, fourth, | -                 |                |              |
| Secti     | on C. Computation of Public Suppor  |                 |                 |                   |                   |                | _            |
| 15        | Public support percentage for 2021 (line 8  |                 |                 |                   |                   | 15             | %            |
| 16        | Public support percentage from 2020 Sch   |                 |                 |                   |                   | 16             | %            |
|           | on D. Computation of Investment Inc   |                 | -               |                   | ( <b>e</b> )      |                |              |
| 17        | Investment income percentage for 2021 (I  |                 |                 | -                 |                   |                | %            |
| 18<br>19a | Investment income percentage from 2020<br>331/3% support tests – 2021. If the organi  | zation did not  | check the box   | k on line 14, ar  | nd line 15 is m   |                |              |
| Ь         | 17 is not more than 33 <sup>1</sup> / <sub>3</sub> %, check this box a <b>33</b> <sup>1</sup> / <sub>3</sub> % <b>support tests – 2020.</b> If the organiz                        | -               | -               | -                 |                   | -              | -            |
| b         | line 18 is not more than 331/3%, check this k   | nov and eton h  | ora The organ   | ization qualifica | as a nublicly o   | unnorted argor | nization 🕨 🛛 |

#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No 1 2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b

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| Sche | Schedule A (Form 990) 2021  |                |     |    |
|------|---|----------------|-----|----|
| Pa   | art IV Supporting Organizations (continued)   |                |     |    |
|      |   |                | Yes | No |
| 11   | <ul> <li>Has the organization accepted a gift or contribution from any of the following persons?</li> <li>A person who directly or indirectly controls, either alone or together with persons described on line 11c below, the governing body of a supported organization?</li> </ul> | es 11b and 11a |     |    |
|      | <b>b</b> A family member of a person described on line 11a above?   | 11k            | )   |    |
|      | c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, provide detail in <b>Part VI.</b>  | or 11c, 11c    | ;   |    |

#### Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

#### Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

#### Section D. All Type III Supporting Organizations

|   |  |   | Yes | No |
|---|--|---|-----|----|
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 |     |    |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in <b>Part VI</b> how the organization maintained a close and continuous working relationship with the supported organization(s).   | 2 |     |    |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in <b>Part VI</b> the role the organization's approach of the organization of the organization of the organization of the organization of the tax year?                     |   |     |    |
|   | supported organizations played in this regard.   | 3 |     |    |

#### Section E. Type III Functionally Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). 1
- а The organization satisfied the Activities Test. Complete **line 2** below.
- The organization is the parent of each of its supported organizations. *Complete line 3 below.* b
- С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.
- Did substantially all of the organization's activities during the tax year directly further the exempt purposes of а the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes. how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- **b** Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

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19

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2a

2b

3a

3b

Yes No

1

2

1

Yes No

Vee Ne

Yes No

| Part | V Type III Non-Functionally Integrated 509(a)(3) Supporting Org  | janiza | ations                   |                                |
|------|--|--------|--------------------------|--------------------------------|
| 1    | Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organ  |        |                          |                                |
| Sect | ion A-Adjusted Net Income  |        | (A) Prior Year           | (B) Current Year<br>(optional) |
| 1    | Net short-term capital gain  | 1      |                          |                                |
| 2    | Recoveries of prior-year distributions   | 2      |                          |                                |
| 3    | Other gross income (see instructions)  | 3      |                          |                                |
| 4    | Add lines 1 through 3.   | 4      |                          |                                |
| 5    | Depreciation and depletion   | 5      |                          |                                |
| 6    | Portion of operating expenses paid or incurred for production or collection<br>of gross income or for management, conservation, or maintenance of<br>property held for production of income (see instructions) | 6      |                          |                                |
| 7    | Other expenses (see instructions)  | 7      |                          |                                |
| 8    | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)   | 8      |                          |                                |
| Sect | ion B—Minimum Asset Amount   |        | (A) Prior Year           | (B) Current Year<br>(optional) |
| 1    | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):  |        |                          |                                |
| а    | Average monthly value of securities  | 1a     |                          |                                |
|      | Average monthly cash balances  | 1b     |                          |                                |
|      | Fair market value of other non-exempt-use assets   | 1c     |                          |                                |
| d    |  | 1d     |                          |                                |
| е    | <b>Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):  |        |                          |                                |
| 2    | Acquisition indebtedness applicable to non-exempt-use assets   | 2      |                          |                                |
| 3    | Subtract line 2 from line 1d.  | 3      |                          |                                |
| 4    | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).   | 4      |                          |                                |
| 5    | Net value of non-exempt-use assets (subtract line 4 from line 3)   | 5      |                          |                                |
| 6    | Multiply line 5 by 0.035.  | 6      |                          |                                |
| 7    | Recoveries of prior-year distributions   | 7      |                          |                                |
| 8    | Minimum Asset Amount (add line 7 to line 6)  | 8      |                          |                                |
| Sect | ion C-Distributable Amount   |        |                          | Current Year                   |
| 1    | Adjusted net income for prior year (from Section A, line 8, column A)  | 1      |                          |                                |
| 2    | Enter 0.85 of line 1.  | 2      |                          |                                |
| 3    | Minimum asset amount for prior year (from Section B, line 8, column A)   | 3      |                          |                                |
| 4    | Enter greater of line 2 or line 3.   | 4      |                          |                                |
| 5    | Income tax imposed in prior year   | 5      |                          |                                |
| 6    | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).  | 6      |                          |                                |
| 7    | $\square$ Check here if the current year is the organization's first as a non-function   |        | agrated Type III current | uting organization             |

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990) 2021

| Part | le A (Form 990) 2021 V Type III Non-Functionally Integrated 509(a)(3)   | 3) Supporting Organi            | zations (continue                     | d) | Page                                      |
|------|---|---------------------------------|---------------------------------------|----|---|
|      | ion D-Distributions   |                                 |                                       |    | Current Year                              |
| 1    | Amounts paid to supported organizations to accomplish   | 1                               |                                       |    |   |
| 2    | Amounts paid to perform activity that directly furthers exe<br>organizations, in excess of income from activity   | empt purposes of suppo          | rted                                  | 2  |   |
| 3    | Administrative expenses paid to accomplish exempt purp  | 3                               |                                       |    |   |
| 4    | Amounts paid to acquire exempt-use assets   |                                 |                                       | 4  |   |
| 5    | Qualified set-aside amounts (prior IRS approval required-   | –provide details in <b>Part</b> | <b>VI</b> )                           | 5  |   |
| 6    | Other distributions (describe in Part VI). See instructions.  |                                 |                                       | 6  |   |
| 7    | Total annual distributions. Add lines 1 through 6.  |                                 |                                       | 7  |   |
| 8    | Distributions to attentive supported organizations to whic (provide details in <b>Part VI</b> ). See instructions.  | h the organization is res       | ponsive                               | 8  |   |
| 9    | Distributable amount for 2021 from Section C, line 6  |                                 |                                       | 9  |   |
| 10   | Line 8 amount divided by line 9 amount  |                                 |                                       | 10 |   |
| Sect | ion E—Distribution Allocations (see instructions)   | (i)<br>Excess Distributions     | (ii)<br>Underdistributior<br>Pre-2021 | IS | (iii)<br>Distributable<br>Amount for 2021 |
| 1    | Distributable amount for 2021 from Section C, line 6  |                                 |                                       |    |   |
| 2    | Underdistributions, if any, for years prior to 2021 (reasonable cause required— <i>explain in Part VI</i> ). See instructions.  |                                 |                                       |    |   |
| 3    | Excess distributions carryover, if any, to 2021   |                                 |                                       |    |   |
| а    | From 2016   |                                 |                                       |    |   |
| b    | From 2017   |                                 |                                       |    |   |
| С    | From 2018   |                                 |                                       |    |   |
| d    | From 2019   |                                 |                                       |    |   |
| е    | From 2020   |                                 |                                       |    |   |
| f    | Total of lines 3a through 3e  |                                 |                                       |    |   |
| g    | Applied to underdistributions of prior years  |                                 |                                       |    |   |
| h    | Applied to 2021 distributable amount  |                                 |                                       |    |   |
| i    | Carryover from 2016 not applied (see instructions)  |                                 |                                       |    |   |
| j    | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.  |                                 |                                       |    |   |
| 4    | Distributions for 2021 from<br>Section D, line 7: \$  |                                 |                                       |    |   |
| а    | Applied to underdistributions of prior years  |                                 |                                       |    |   |
| b    | Applied to 2021 distributable amount  |                                 |                                       |    |   |
| С    | Remainder. Subtract lines 4a and 4b from line 4.  |                                 |                                       |    |   |
| 5    | Remaining underdistributions for years prior to 2021, if<br>any. Subtract lines 3g and 4a from line 2. For result<br>greater than zero, <i>explain in <b>Part VI.</b></i> See instructions. |                                 |                                       |    |   |
| 6    | Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.                                    |                                 |                                       |    |   |
| 7    | <b>Excess distributions carryover to 2022.</b> Add lines 3j and 4c.   |                                 |                                       |    |   |
| 8    | Breakdown of line 7:  |                                 |                                       |    |   |
| а    | Excess from 2017  |                                 |                                       |    |   |
| b    | Excess from 2018  |                                 |                                       |    |   |
| С    | Excess from 2019  |                                 |                                       |    |   |
| d    | Excess from 2020  |                                 |                                       |    |   |
| е    | Excess from 2021  |                                 |                                       |    |   |

Schedule A (Form 990) 2021

Part VI

Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

| Return Reference - Identifier |   |          |          | Explanation |          |          |           |
|-------------------------------|---|----------|----------|-------------|----------|----------|-----------|
| SCHEDULE A, PART II,          | Description   | (a) 2017 | (b) 2018 | (c) 2019    | (d) 2020 | (e) 2021 | (f) Total |
| LINE 10 - OTHER<br>INCOME     | (1) GROSS<br>FUNDRAISING<br>REVENUE<br>AND MISC.<br>OPERATING<br>INCOME | 99,457   | 86,147   | 64,889      | 0        | 73,203   | 323,696   |
|                               | Total   | 99,457   | 86,147   | 64,889      | 0        | 73,203   | 323,696   |

| PUBLIC INSPECTION COPY     |                                 |  |                                    |  |  |  |
|----------------------------|---------------------------------|--|------------------------------------|--|--|--|
| SCHE<br>(Form <sup>s</sup> | OMB No. 1545-0047               |  |                                    |  |  |  |
| Departm<br>Internal F      | z. Open to Public<br>Inspection |  |                                    |  |  |  |
| If the o                   | rganization ans                 | wered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Politi   | cal Campaign                       | Activities), then                                      |  |  |
| • Se                       | ction 501(c)(3) or              | ganizations: Complete Parts I-A and B. Do not complete Part I-C.   |                                    |  |  |  |
| • Se                       | ction 501(c) (othe              | er than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not cor   | mplete Part I-B.                   |  |  |  |
| • Se                       | ction 527 organiz               | zations: Complete Part I-A only.   |                                    |  |  |  |
| If the o                   | rganization ans                 | wered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobl  | oying Activities                   | , then   |  |  |
|                            |                                 | ganizations that have filed Form 5768 (election under section 501(h)): Complete Par  |                                    | •  |  |  |
|                            |                                 | ganizations that have NOT filed Form 5768 (election under section 501(h)): Complet   |                                    | •  |  |  |
| Tax) (S                    | ee separate inst                |  | s) or Form 990-                    | EZ, Part V, line 35c (Proxy                            |  |  |
|                            |                                 | i), or (6) organizations: Complete Part III.   |                                    |  |  |  |
|                            | of organization                 |  | Employer iden                      | tification number                                      |  |  |
| -                          | ERBILT UNIVER                   |  |                                    | 62-0476822   |  |  |
| Part                       | I-A Comp                        | plete if the organization is exempt under section 501(c) or is a s   | ection 527 c                       | organization.  |  |  |
| 1                          |                                 | scription of the organization's direct and indirect political campaign ac<br>political campaign activities."   | tivities in Part                   | IV. See instructions for                               |  |  |
| 2                          | Political camp                  | aign activity expenditures. See instructions   | ► \$                               |  |  |  |
| 3                          | Volunteer hour                  | rs for political campaign activities. See instructions   |                                    |  |  |  |
| Part                       | I-B Comp                        | plete if the organization is exempt under section 501(c)(3).   |                                    |  |  |  |
| 1                          |                                 | unt of any excise tax incurred by the organization under section 4955 .  |                                    |  |  |  |
| 2                          | Enter the amo                   | unt of any excise tax incurred by organization managers under section 495  | 55 🕨 💲                             |  |  |  |
| 3                          | If the organiza                 | tion incurred a section 4955 tax, did it file Form 4720 for this year?   |                                    | 🗌 Yes 🗌 No   |  |  |
| 4a                         |                                 | ion made?  |                                    | 🗌 Yes 🗌 No   |  |  |
| b                          | If "Yes," descr                 |  |                                    |  |  |  |
| Part                       | I-C Comp                        | plete if the organization is exempt under section 501(c), except   | section 501                        | (c)(3).  |  |  |
| 1                          | Enter the amo                   | ount directly expended by the filing organization for section 527 exemp  |                                    |  |  |  |
|                            | activities                      |  | ► \$ <u></u>                       |  |  |  |
| 2                          | Enter the amo                   | ount of the filing organization's funds contributed to other organizations f   | for section                        |  |  |  |
|                            | 527 exempt fu                   | nction activities  | ► \$ <u></u>                       |  |  |  |
| 3                          |                                 | function expenditures. Add lines 1 and 2. Enter here and on Form   |                                    |  |  |  |
| 4                          | Did the filing o                | rganization file Form 1120-POL for this year?  |                                    | Yes No   |  |  |
| 5                          | organization m<br>the amount of | es, addresses and employer identification number (EIN) of all section 527 p<br>nade payments. For each organization listed, enter the amount paid from the<br>political contributions received that were promptly and directly delivered to<br>segregated fund or a political action committee (PAC). If additional space is | ne filing organi<br>o a separate p | zation's funds. Also enter olitical organization, such |  |  |

| (a) Name | <b>(b)</b> Address | <b>(c)</b> EIN | <b>(d)</b> Amount paid from<br>filing organization's<br>funds. If none, enter -0 | (e) Amount of political<br>contributions received and<br>promptly and directly<br>delivered to a separate<br>political organization.<br>If none, enter -0 |
|----------|--------------------|----------------|--|---|
| (1)      |                    |                |  |   |
| (2)      |                    |                |  |   |
| (3)      |                    |                |  |   |
| (4)      |                    |                |  |   |
| (5)      |                    |                |  |   |
| (6)      |                    |                |  |   |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2021

Cat. No. 50084S

| Sch    | nedu                   | ıle C (Form 990) 2021   |   |  | Page <b>2</b> |  |  |  |  |
|--------|------------------------|---|---|--|---------------|--|--|--|--|
| Pa     | art                    | II-A Complete if the organization section 501(h)).  | is exempt under section 501(c)(3) and filed   | l Form 5768 (elec                                    | tion under    |  |  |  |  |
| A<br>B |                        | <ul> <li>heck ► ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).</li> <li>heck ► ☐ if the filing organization checked box A and "limited control" provisions apply.</li> </ul> |   |  |               |  |  |  |  |
|        |                        | Limits on Lobby<br>(The term "expenditures" me  | (a) Filing<br>organization's totals   | <b>(b)</b> Affiliated group totals                   |               |  |  |  |  |
| ,      | 1a<br>b<br>c<br>d<br>e | Total lobbying expenditures (add lines 1a<br>Other exempt purpose expenditures<br>Total exempt purpose expenditures (add  | a legislative body (direct lobbying)  | 560,756<br>560,756<br>1,976,840,216<br>1,977,400,972 |               |  |  |  |  |
|        | f                      | Lobbying nontaxable amount. Enter th columns.   | ne amount from the following table in both  | 1,000,000  |               |  |  |  |  |
|        | -                      | If the amount on line 1e, column (a) or (b) is:           Not over \$500,000           Over \$500,000 but not over \$1,000,000           Over \$1,000,000 but not over \$1,500,000           Over \$1,500,000 but not over \$17,000,000           Over \$17,000,000   | The lobbying nontaxable amount is:           20% of the amount on line 1e.           \$100,000 plus 15% of the excess over \$500,000.           \$175,000 plus 10% of the excess over \$1,000,000.           \$225,000 plus 5% of the excess over \$1,500,000.           \$1,000,000. |  |               |  |  |  |  |
|        | g<br>h<br>i            | Grassroots nontaxable amount (enter 259<br>Subtract line 1g from line 1a. If zero or les<br>Subtract line 1f from line 1c. If zero or les   | ss, enter -0  | 250,000<br>0<br>file Form 4720                       |               |  |  |  |  |
|        |                        | reporting section 4911 tax for this year?   | · · · · · · · · · · · · · · · · · · ·   |  | Yes No        |  |  |  |  |

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

|    | Lobbying Expenditures During 4-Year Averaging Period       |                 |                 |                 |                 |                  |  |  |  |  |
|----|--|-----------------|-----------------|-----------------|-----------------|------------------|--|--|--|--|
|    | Calendar year (or fiscal year beginning in)                | <b>(a)</b> 2018 | <b>(b)</b> 2019 | <b>(c)</b> 2020 | <b>(d)</b> 2021 | <b>(e)</b> Total |  |  |  |  |
| 2a | Lobbying nontaxable amount                                 | 1,000,000       | 1,000,000       | 1,000,000       | 1,000,000       | 4,000,000        |  |  |  |  |
| b  | Lobbying ceiling amount<br>(150% of line 2a, column (e))   |                 |                 |                 |                 | 6,000,000        |  |  |  |  |
| C  | Total lobbying expenditures                                | 573,472         | 592,748         | 489,320         | 560,756         | 2,216,296        |  |  |  |  |
| d  | Grassroots nontaxable amount                               | 250,000         | 250,000         | 250,000         | 250,000         | 1,000,000        |  |  |  |  |
| е  | Grassroots ceiling amount<br>(150% of line 2d, column (e)) |                 |                 |                 |                 | 1,500,000        |  |  |  |  |
| f  | Grassroots lobbying expenditures                           | 0               | 0               | 0               |                 | 0                |  |  |  |  |

Schedule C (Form 990) 2021

| Part II-B | Complete if the organization is exempt under section 501(c)(3) and has NOT 1 (election under section 501(h)). | filed | Form | 5768   |
|-----------|---|-------|------|--------|
| For each  | Yes" response on lines 1a through 1i below, provide in Part IV a detailed                                     | (6    | a)   | (b)    |
|           | of the lobbying activity.   | Yes   | No   | Amount |

| 1    | During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |         |       |       |       |
|------|--|---------|-------|-------|-------|
| а    | Volunteers?  |         |       |       |       |
| b    | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |         |       |       |       |
| С    | Media advertisements?  |         |       |       |       |
| d    | Mailings to members, legislators, or the public?   |         |       | L     |       |
| е    | Publications, or published or broadcast statements?  |         |       |       |       |
| f    | Grants to other organizations for lobbying purposes?   |         |       |       |       |
| g    | Direct contact with legislators, their staffs, government officials, or a legislative body?  |         |       |       |       |
| h    | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  |         |       |       |       |
| i    | Other activities?  |         |       |       |       |
| j    | Total. Add lines 1c through 1i   |         |       |       |       |
| 2a   | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |         |       |       |       |
| b    | If "Yes," enter the amount of any tax incurred under section 4912  |         |       | L     |       |
| С    | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 .   |         |       |       |       |
| d    | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?   |         |       |       |       |
| Part | II-A Complete if the organization is exempt under section 501(c)(4), section 501(c 501(c)(6).  | )(5), c | or se | ction |       |
|      |  |         |       | 1     | es No |

|   |   |   | res | NO |
|---|---|---|-----|----|
| 1 | Were substantially all (90% or more) dues received nondeductible by members?  | 1 |     |    |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less?                                   | 2 |     |    |
| 3 | Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? | 3 |     |    |

#### Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

| 1 | Dues, assessments and similar amounts from members   | 1  |  |
|---|--|----|--|
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of          |    |  |
|   | political expenses for which the section 527(f) tax was paid).                                       |    |  |
| а | Current year   | 2a |  |
| b | Carryover from last year   | 2b |  |
| С | Total  | 2c |  |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .    | 3  |  |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the     |    |  |
|   | excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying |    |  |
|   | and political expenditure next year?   |    |  |
| 5 | Taxable amount of lobbying and political expenditures. See instructions                              | 5  |  |

#### Part IV **Supplemental Information**

I

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

#### SCHEDULE D (Form 990)

# **Supplemental Financial Statements**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

| OMB No. 1545-0047 |
|-------------------|
| 2021              |
| Open to Public    |
| Inspection        |

|      | ent of the Treasury evenue Service   | ► Go to www.irs.gov/Form9   | Attach to Form 990         |  | ation                | Open to P<br>Inspectior |           |
|------|--------------------------------------|---|----------------------------|--|----------------------|-------------------------|-----------|
|      | the organization                     |   |                            |  | Employer identifi    |                         | •         |
|      |                                      | SITY  |                            |  |                      | 2-0476822               |           |
| Part | Organi                               | zations Maintaining Donor Advis   | sed Funds or O             | ther Similar Fund  | s or Account         | ts.                     |           |
|      | Comple                               | ete if the organization answered "  | les" on Form 99            | 0, Part IV, line 6.  |                      |                         |           |
|      |                                      |   | (a) Donor a                | dvised funds   | <b>(b)</b> Funds     | and other account       | s         |
|      |                                      | at end of year  |                            |  |                      |                         |           |
|      |                                      | ue of contributions to (during year)  |                            |  |                      |                         |           |
|      |                                      | ue of grants from (during year)   |                            |  |                      |                         |           |
|      |                                      | ue at end of year   | dvisors in writing         | that the assets hel  | d in donor adv       | vised                   |           |
|      |                                      | organization's property, subject to the   |                            |  |                      |                         | □ No      |
|      | only for charita                     | zation inform all grantees, donors, an<br>able purposes and not for the benefit<br>ermissible private benefit?                | of the donor or c          | lonor advisor, or for  | any other pur        | used<br>pose            |           |
| Part |                                      | rvation Easements.  |                            |  |                      |                         |           |
|      |                                      | ete if the organization answered "  |                            |  |                      |                         |           |
| 1    | ,                                    | conservation easements held by the o  | •                          |  | i e bietevie eller i |                         |           |
|      |                                      | of land for public use (for example, recreated of natural habitat   | ation or education)        | <ul> <li>Preservation of</li> <li>Preservation of</li> </ul> |                      |                         | area      |
|      |                                      | n of open space   |                            |  | a certined filst     |                         |           |
| 2    |                                      | s 2a through 2d if the organization hele  | d a qualified conse        | ervation contribution  | in the form of       | a conservation          | 1         |
|      | easement on t                        | he last day of the tax year.  |                            |  | Held                 | at the End of the       | Tax Year  |
| а    | Total number o                       | of conservation easements   |                            |  | . <b>2</b> a         |                         |           |
| b    | Total acreage                        | restricted by conservation easements  |                            |  | . 2b                 |                         |           |
| d    | Number of co                         | nservation easements on a certified himonservation easements included in (<br>are listed in the National Register .           | c) acquired after          |  | n a 👘                |                         |           |
|      | Number of cor<br>tax year ►          | nservation easements modified, trans  | ferred, released, e        | xtinguished, or term   | ninated by the o     | organization du         | uring the |
| 5    | Does the org                         | tes where property subject to conserv<br>anization have a written policy rega<br>enforcement of the conservation eas          | arding the period          | ic monitoring, inspe   |                      | ng of<br>· 🗌 Yes        | 🗌 No      |
| 6    | Staff and volunt ►                   | teer hours devoted to monitoring, inspect   | ting, handling of vio      | ations, and enforcing  | conservation ea      | asements during         | g the yea |
|      | Amount of exp<br>► \$                | enses incurred in monitoring, inspecting  | g, handling of violat      | ions, and enforcing c  | conservation eas     | sements during          | the yea   |
|      |                                      | iservation easement reported on line 2<br>'0(h)(4)(B)(ii)?  |                            |  |                      |                         | □ No      |
|      | balance sheet,                       | scribe how the organization reports co<br>, and include, if applicable, the text of<br>accounting for conservation easemer    | the footnote to the        |  | •                    |                         | es the    |
| Part |                                      | zations Maintaining Collections<br>ete if the organization answered "   |                            |  | Other Similar        | Assets.                 |           |
|      | of art, historic                     | tion elected, as permitted under FASI<br>al treasures, or other similar assets<br>le in Part XIII the text of the footnote to | held for public ex         | hibition, education,   | or research in       |                         |           |
|      | art, historical t<br>provide the fol | tion elected, as permitted under FAS<br>reasures, or other similar assets held<br>lowing amounts relating to these item       | for public exhibitio<br>s: | n, education, or res   | earch in further     | ance of public          | service   |
|      | (i) Revenue in                       | cluded on Form 990, Part VIII, line 1   |                            |  | ► 9                  | \$                      |           |
|      | (ii) Assets inclu                    | uded in Form 990, Part X  |                            |  | ► S                  | \$                      |           |
| 2    | If the organiza                      | ation received or held works of art,<br>unts required to be reported under FA   | historical treasure        | s, or other similar a  | assets for finar     | ncial gain, pro         | vide the  |
| а    | Revenue inclu                        | ded on Form 990, Part VIII, line 1 .  |                            |  | ► S                  | \$                      |           |

. . . . . .

\$ ►

| Schedu     | le D (Form 990) 2021   |                              |                      |                         |            |                         |              | Page <b>2</b>      |
|------------|--|------------------------------|----------------------|-------------------------|------------|-------------------------|--------------|--------------------|
| Part       | III Organizations Maintaining  | Collections of A             | Art, Historical T    | reasures,               | or Ot      | her Similar As          | sets (conti  | inued)             |
| 3          | Using the organization's acquisition, a collection items (check all that apply): | accession, and oth           | ner records, chec    | k any of the            | follov     | ving that make si       | gnificant us | se of its          |
| а          | Public exhibition  |                              | d 🗹 Loan             | or exchange             | progr      | am                      |              |                    |
| b          |  |                              |                      |                         |            |                         |              |                    |
| с          |  |                              |                      |                         |            |                         |              |                    |
| 4          | Provide a description of the organizat XIII.                                     | ion's collections a          | nd explain how t     | hey further t           | he org     | anization's exem        | ipt purpose  | in Part            |
| 5          | During the year, did the organization assets to be sold to raise funds rather    |                              |                      |                         |            |                         |              | 🖌 No               |
| Part       |  | •                            |                      |                         |            |                         |              |                    |
|            | Complete if the organization 990, Part X, line 21.                               |                              |                      |                         |            | •                       |              | orm                |
| 1a         | Is the organization an agent, trustee, included on Form 990, Part X?             |                              | er intermediary fo   |                         | ons or<br> | other assets no         | t            | 🗌 No               |
| b          | If "Yes," explain the arrangement in Pa  | art XIII and comple          | te the following ta  | able:                   |            |                         |              |                    |
|            |  |                              |                      |                         |            | Ar                      | nount        |                    |
| С          | Beginning balance  |                              |                      |                         | 10         | ;                       |              |                    |
| d          | Additions during the year  |                              |                      |                         | 10         |                         |              |                    |
| е          | Distributions during the year  |                              |                      |                         | 1e         |                         |              |                    |
| f          | Ending balance   |                              |                      |                         | 1f         |                         |              |                    |
| 2a         | Did the organization include an amour  |                              |                      |                         |            |                         |              | No No              |
|            | If "Yes," explain the arrangement in Pa  | art XIII. Check here         | e if the explanation | n has been p            | provide    | ed on Part XIII .       |              |                    |
| Par        |  |                              |                      |                         | 4.0        |                         |              |                    |
|            | Complete if the organization   |                              |                      |                         |            | · · · · · ·             |              |                    |
|            | <b>_</b> <i>/</i>  | (a) Current year             | (b) Prior year       | (c) Two years           |            | (d) Three years back    | -            |                    |
| 1a         | Beginning of year balance  | 10,928,512,328               | 6,917,370,798        | 6,270,87                |            | 4,608,461,291           |              | 465,261            |
| b          | Contributions  | 122,443,535                  | 423,800,008          | 978,78                  | 30,332     | 1,549,707,251           | 172,         | 664,350            |
| С          | Net investment earnings, gains, and losses                                       |                              | 0.004.000 740        | (04.00)                 |            |                         | 540          |                    |
|            |  | (470,441,456)                | 3,934,880,718        | (21,30                  |            |                         |              |                    |
| d          | Grants or scholarships Other expenditures for facilities and                     | 127,116,659                  | 117,488,246          | 119,632,223 118,763,64  |            | 115,                    | 304,268      |                    |
| е          | programs   | 247 220 405                  | 220.050.050          | 101.24                  | 7 007      | 160 694 350             | 01           | E2E 246            |
| f          | Administrative expenses  | 247,330,495                  | 230,050,950          | 191,34                  | 0          | 162,684,359             |              | 535,316<br>045,999 |
| f          | End of year balance  | 10,206,067,253               | 10,928,512,328       | 6,917,37                | -          | 6,270,876,230           |              | 461,291            |
| 2          | Provide the estimated percentage of t  |                              |                      |                         |            |                         | 4,000,       | 401,231            |
| a          | Board designated or quasi-endowmer   |                              |                      | , column (a))           | neiu       | a3.                     |              |                    |
| b          |  | 24 %                         |                      |                         |            |                         |              |                    |
| c          | Term endowment ► 24.91 %   |                              |                      |                         |            |                         |              |                    |
| ·          | The percentages on lines 2a, 2b, and 2   | 2c should equal 10           | 0%.                  |                         |            |                         |              |                    |
| 3a         | Are there endowment funds not in the   |                              |                      | at are held a           | nd ad      | ministered for the      | Э            |                    |
|            | organization by:   |                              | 0                    |                         |            |                         | Ye           | s No               |
|            | (i) Unrelated organizations  |                              |                      |                         |            |                         | 3a(i)        | ~                  |
|            | (ii) Related organizations   |                              |                      |                         |            |                         | 3a(ii)       | ~                  |
| b          | If "Yes" on line 3a(ii), are the related or                                      | rganizations listed          | as required on So    | chedule R?              |            |                         | 3b           |                    |
| 4          | Describe in Part XIII the intended uses  |                              | n's endowment fu     | unds.                   |            |                         |              |                    |
| Part       | VI Land, Buildings, and Equip  | ment.                        |                      |                         |            |                         |              |                    |
|            | Complete if the organization   | answered "Yes"               | on Form 990, F       | Part IV, line           | 11a.       | See Form 990,           | Part X, line | e 10.              |
|            | Description of property  | (a) Cost or oth<br>(investme |                      | or other basis<br>ther) |            | Accumulated epreciation | (d) Book va  | alue               |
| <b>1</b> a | Land   |                              | 2                    | 224,320,240             |            |                         | 224,         | 320,240            |
| b          | Buildings  |                              | 2,0                  | 22,659,188              |            | 1,016,118,634           | 1,006,       | 540,554            |
| с          | Leasehold improvements   |                              |                      | 14,444,589              |            | 8,621,695               | 5,           | 822,894            |
| d          | Equipment  |                              | 3                    | 394,714,434             |            | 280,660,826             | 114,         | 053,608            |
| e          | Other  |                              |                      | 282,946,264             |            | 17,143,429              | 265,         | 802,835            |
| Total.     | Add lines 1a through 1e. (Column (d) m   | nust equal Form 99           | 00, Part X, column   | n (B), line 100         | .).        | ►                       | 1,616,       | 540,131            |

Schedule D (Form 990) 2021

| Schedule [ | D (Form | 990) 2021 |
|------------|---------|-----------|
|------------|---------|-----------|

#### Investments – Other Securities. Part VII Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (c) Method of valuation: (a) Description of security or category (b) Book value (including name of security) Cost or end-of-year market value (1) Financial derivatives . . . . . . (2) Closely held equity interests . (3) Other (A) LIMITED PARTNERSHIPS 4,719,690,870 END OF YEAR MARKET VALUE END OF YEAR MARKET VALUE (B) INTERESTS IN TRUSTS HELD BY OTHERS 31,063,511 END OF YEAR MARKET VALUE (C) OTHER INVESTMENTS & SECURITIES 695,863,880 (D) MINORITY INTEREST 17.060.169 END OF YEAR MARKET VALUE (E) (F) (G) (H) Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) 5,463,678,430 Investments-Program Related. Part VIII Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (b) Book value (a) Description of investment (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Other Assets. Part IX Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ► . Other Liabilities. Part X Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes ACTUARIAL LIABILITY FOR ANNUITIES PAYABLE 29,561,886 (2) ACTUARIAL LIABILITY FOR SELF INSURANCE 6,745,911 (3) (4) GOVERNMENT ADVANCES FOR STUDENT LOANS 16,769,783 FAIR VALUE OF SECURITIES SOLD SHORT 614,316,000 (5) LEASE LIABILITIES 59,921,316 (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ► 727,314,896 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ~

| Schedu | e D (Form 990) 2021   |   |                   | Page 4           |
|--------|---|---|-------------------|------------------|
| Part   | XI Reconciliation of Revenue per Audited Financial Statem   | nents With Revenue  | per Return.       | 1                |
|        | Complete if the organization answered "Yes" on Form 990,  | , Part IV, line 12a.  |                   |                  |
| 1      | Total revenue, gains, and other support per audited financial statements  | 3   | . 1               |                  |
| 2      | Amounts included on line 1 but not on Form 990, Part VIII, line 12:   |   |                   |                  |
| а      | Net unrealized gains (losses) on investments  | 2a  |                   |                  |
| b      | Donated services and use of facilities  | 2b  |                   |                  |
| С      | Recoveries of prior year grants   | 2c  |                   |                  |
| d      | Other (Describe in Part XIII.)  | 2d  |                   |                  |
| е      | Add lines <b>2a</b> through <b>2d</b>   |   | . <u>2e</u>       |                  |
| 3      | Subtract line <b>2e</b> from line <b>1</b>  | $\cdot$ | . 3               |                  |
| 4      | Amounts included on Form 990, Part VIII, line 12, but not on line 1:  |   |                   |                  |
| a<br>L | Investment expenses not included on Form 990, Part VIII, line 7b  | 4a<br>4b  |                   |                  |
| b<br>c | Other (Describe in Part XIII.)  | -   | . 4c              |                  |
| 5      | Total revenue. Add lines <b>3</b> and <b>4c.</b> ( <i>This must equal Form 990, Part I, line</i>  |   | -                 |                  |
| Part   |   |   |                   |                  |
| I UI U | Complete if the organization answered "Yes" on Form 990,  | -   |                   |                  |
| 1      |   |   | . 1               |                  |
| 2      | Amounts included on line 1 but not on Form 990, Part IX, line 25:   |   |                   |                  |
| a      | Donated services and use of facilities  | 2a  |                   |                  |
| b      | Prior year adjustments  | 2b  |                   |                  |
| с      | Other losses  | 2c  |                   |                  |
| d      | Other (Describe in Part XIII.)  | 2d  |                   |                  |
| е      | Add lines 2a through 2d   |   | . 2e              |                  |
| 3      | Subtract line <b>2e</b> from line <b>1</b>  |   | . 3               |                  |
| 4      | Amounts included on Form 990, Part IX, line 25, but not on line 1:  |   |                   |                  |
| а      | Investment expenses not included on Form 990, Part VIII, line 7b $\ .$  | 4a  |                   |                  |
| b      | Other (Describe in Part XIII.)  | 4b  |                   |                  |
| _c     |   |   | . <b>4</b> c      |                  |
| 5      | Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line and the second state of th | ne 18.)   | . 5               |                  |
| Part   | <b>XIII</b> Supplemental Information.<br>e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a ar  | nd /: Part IV lines 1h an   | d 2h: Part V line | 1. Part X line   |
|        | XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this par  |   |                   | +, i art X, inte |
|        | TATEMENT  |   |                   |                  |
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**Supplemental Information.** Provide the descriptions required for Part II, lines 3, 5, and 9; Part II, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference - Identifier  | Explanation  |
|--|--|
| SCHEDULE D, PART III,<br>LINE 1A - COLLECTIONS<br>OF ART - FINANCIAL<br>STATEMENT FOOTNOTE | PURCHASES FOR THE FINE ART AND LIBRARY COLLECTIONS ARE NOT INCLUDED IN THE AMOUNTS ABOVE<br>AS VANDERBILT EXPENSES SUCH ITEMS AT THE TIME OF PURCHASE. AS OF JUNE 30, 2022, THE ESTIMATED<br>REPLACEMENT COST, INCLUDING PROCESSING COSTS TO PROPERLY IDENTIFY, CATALOG, AND SHELVE<br>MATERIALS, FOR LIBRARY COLLECTIONS TOTALED \$464.0 MILLION AND FOR FINE ART COLLECTIONS<br>TOTALED \$43.7 MILLION. ANY PROCEEDS FROM DEACCESSIONED COLLECTION ITEMS ARE USED FOR THE<br>DIRECT CARE OF EXISTING COLLECTIONS. DIRECT CARE IS AN INVESTMENT THAT ENHANCES THE LIFE,<br>USEFULNESS, OR QUALITY OF THE COLLECTION.  |
| SCHEDULE D, PART III,<br>LINE 4 - COLLECTIONS OF<br>ART - DESCRIPTION OF<br>COLLECTIONS    | VANDERBILT MAINTAINS VARIOUS COLLECTIONS OF ART, HISTORICAL TREASURES AND OTHER SIMILAR<br>ASSETS IN DEPARTMENTS ACROSS THE UNIVERSITY. SUCH COLLECTIONS INCLUDE, BUT ARE NOT LIMITED<br>TO, HISTORICAL DRAWINGS; HISTORICAL SCIENTIFIC INSTRUMENTS; HISTORICAL FURNITURE; PAINTINGS;<br>PHOTOGRAPHY; BOOK COLLECTIONS; AND OTHER SIMILAR ITEMS AND ARTIFACTS. ALL SUCH<br>COLLECTIONS FURTHER VANDERBILT'S EXEMPT PURPOSE BY PROVIDING HISTORICAL MATERIALS FOR<br>STUDENTS AND RESEARCHERS, AND BY PROVIDING CULTURAL, HISTORICAL AND EDUCATIONAL<br>OPPORTUNITIES TO VANDERBILT STUDENTS AND THE COMMUNITY AT LARGE THROUGH EXHIBITS,<br>DISPLAYS, AND LOAN OR EXCHANGE PROGRAMS.   |
| SCHEDULE D, PART V,<br>LINE 4 - INTENDED USES<br>OF ENDOWMENT FUNDS                        | VANDERBILT'S ENDOWMENT FUNDS, AS RELATED TO PART V, ARE INTENDED TO BE USED FOR<br>SCHOLARSHIPS, FELLOWSHIPS, ENDOWED ACADEMIC CHAIR SUPPORT, AND CAPITAL AND OPERATIONAL<br>SUPPORT.  |
| SCHEDULE D, PART X,<br>LINE 2 - FIN 48 (ASC 740)<br>FOOTNOTE                               | VANDERBILT IS A TAX-EXEMPT ORGANIZATION AS DESCRIBED IN SECTION 501(C)(3) OF THE INTERNAL<br>REVENUE CODE ("THE CODE"), AND GENERALLY IS EXEMPT FROM FEDERAL INCOME TAXES ON RELATED<br>INCOME PURSUANT TO SECTION 501(A) OF THE CODE. VANDERBILT IS, HOWEVER, SUBJECT TO FEDERAL<br>AND STATE INCOME TAX ON UNRELATED BUSINESS INCOME, AND PROVISION FOR SUCH TAXES IS<br>INCLUDED IN THE ACCOMPANYING CONSOLIDATED FINANCIAL STATEMENTS. VANDERBILT REGULARLY<br>EVALUATES ITS TAX POSITION AND DOES NOT BELIEVE IT HAS ANY MATERIAL UNCERTAIN TAX POSITIONS<br>THAT REQUIRE DISCLOSURE OR ADJUSTMENT TO THE CONSOLIDATED FINANCIAL STATEMENTS.<br>THE TAX CUTS AND JOBS ACT ("TCJA") IMPACTS VANDERBILT IN SEVERAL WAYS, INCLUDING IMPOSING<br>EXCISE TAXES ON CERTAIN EXCESS COMPENSATION AND NET INVESTMENT INCOME, AND ESTABLISHING<br>NEW RULES FOR CALCULATING UNRELATED BUSINESS TAXABLE INCOME. VANDERBILT HAS REFLECTED<br>THE TAX ASSETS, LIABILITIES, AND PAYABLES IN THE CONSOLIDATED FINANCIAL STATEMENTS BASED ON<br>REASONABLE ESTIMATES. |

| SCHEDULE E |  | Schools   | OMB N              | o. 1545     | -0047    |
|------------|--|---|--------------------|-------------|----------|
| (Form 990) |  | Complete if the organization answered "Yes" on Form 990,<br>Part IV, line 13, or Form 990-EZ, Part VI, line 48.   | 20                 | )2          | 1        |
|            | nent of the Treasury<br>Revenue Service                  | <ul> <li>Attach to Form 990 or Form 990-EZ.</li> <li>Go to www.irs.gov/Form990 for the latest information.</li> </ul>   | Open<br>Inspe      |             | blic     |
| Name o     | f the organization                                       | Employer identi   | fication nu        | nber        |          |
| -          | ERBILT UNIVERSI  | TY 62   | 2-0476822          |             |          |
| Part       |  |   |                    |             |          |
| 1          |  | ization have a racially nondiscriminatory policy toward students by statement in its char<br>overning instrument, or in a resolution of its governing body?   |                    | YE          |          |
| 2          | Does the organiz   | ation include a statement of its racially nondiscriminatory policy toward students in all its brocht<br>her written communications with the public dealing with student admissions, programs, and scholarship   | ures,              |             |          |
| 3          | homepage at all<br>homepage, or th<br>registration perio | ation publicized its racially nondiscriminatory policy on its primary publicly accessible Inter-<br>times during its taxable year in a manner reasonably expected to be noticed by visitors to<br>rough newspaper or broadcast media during the period of solicitation for students, or during<br>d if it has no solicitation program, in a way that makes the policy known to all parts of the ger<br>ves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II | the<br>the<br>eral |             |          |
|            | VANDERBILT D<br>WORLD, ENROL<br>RACIALLY NONE            | ETS THE CRITERIA ESTABLISHED BY SECTION 4.0 OF IRS REVENUE PROCEDURE 75-50.<br>RAWS A SUBSTANTIAL PERCENTAGE OF ITS STUDENTS FROM AROUND THE NATION AND TH<br>LING STUDENTS OF RACIAL MINORITY GROUPS IN MEANINGFUL NUMBERS, AND FOLLOWS<br>DISCRIMINATORY POLICY AS TO STUDENTS. VANDERBILT SATISFIES THE PUBLICITY<br>N SUPPLEMENTAL SECTION)   |                    |             |          |
| 4          | Does the organi  | zation maintain the following?  |                    |             |          |
| а          |  | ing the racial composition of the student body, faculty, and administrative staff?  |                    | a 🗸         | ·        |
| b          |  | nenting that scholarships and other financial assistance are awarded on a rac   | -                  |             |          |
| с          |  | ry basis?   | • 41               | >           | <u> </u> |
| C          |  | nissions, programs, and scholarships?   | · 40               |             | ,        |
| d          |  | terial used by the organization or on its behalf to solicit contributions?  | . 40               |             |          |
| 5<br>a     | Does the organi<br>Students' rights                      | zation discriminate by race in any way with respect to:<br>or privileges?   | . 54               | 1           | ~        |
| b          | Admissions poli  | cies?   | . 51               | <b>&gt;</b> | ~        |
| с          | Employment of  | faculty or administrative staff?  | . 50               | ;           | ~        |
| d          | Scholarships or  | other financial assistance?   | . 50               | 3           | ~        |
| е          | Educational poli   | cies?   | . 50               | •           | •        |
| f          | Use of facilities?                                       | ?   | . 5                | F           | ~        |
| g          | Athletic progran   | ns?   | . 5                | 9           | ~        |
| h          |  | cular activities?   |                    | 1           |          |
| <b>C</b> - | Deep the events  | zation reacive any financial aid as accistance from a gavernmental econor/2   |                    |             |          |
| 6a<br>b    | Has the organiz  | zation receive any financial aid or assistance from a governmental agency?  |                    | -           | ~        |
| 7          | Does the organ   | "Yes" on either line 6a or line 6b, explain on Part II.<br>ization certify that it has complied with the applicable requirements of sections 4.01 thro<br>ic. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II.   |                    |             |          |

Schedule E (Form 990) 2021 4/19/2023 10:14:09 AM

| Schedule E (Form 990) 2021 Pa |   |  |  |  |  |
|-------------------------------|---|--|--|--|--|
| Part II                       | <b>Supplemental Information.</b> Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions. |  |  |  |  |
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Schedule E (Form 990) 2021

Part II

| Supplemental Information.      | Provide the explanations required by Part I, lines 3, 4d, 5h, 6a, 6b, and |
|--------------------------------|---|
| 7, as applicable. Also provide | any other additional information (see instructions).                      |

| Return Reference - Identifier   | Explanation   |
|---|---|
| SCHEDULE E, PART I, LINE<br>3 - RACIALLY  | (CONTINUED FROM SCHEDULE E, PART I, LINE 3)   |
| NONDISCRIMINATORY<br>POLICY   | REQUIREMENT BY INCLUDING A STATEMENT OF THE UNIVERSITY'S RACIALLY NONDISCRIMINATORY POLICY<br>AS TO STUDENTS IN ALL ITS BROCHURES AND CATALOGS DEALING WITH STUDENT ADMISSIONS,<br>PROGRAMS, AND SCHOLARSHIPS. VANDERBILT ALSO INCLUDES A REFERENCE TO ITS RACIALLY<br>NONDISCRIMINATORY POLICY ON ITS WEBSITE AND IN OTHER WRITTEN ADVERTISING THAT THE<br>UNIVERSITY USES AS A MEANS OF INFORMING PROSPECTIVE STUDENTS OF ITS PROGRAMS.   |
|   | VANDERBILT'S RACIALLY NONDISCRIMINATORY POLICY IS AS FOLLOWS:   |
|   | IN COMPLIANCE WITH FEDERAL LAW, INCLUDING THE PROVISIONS OF TITLE VI AND TITLE VII OF THE CIVIL<br>RIGHTS ACT OF 1964, TITLE IX OF THE EDUCATION AMENDMENTS OF 1972, SECTIONS 503 AND 504 OF THE<br>REHABILITATION ACT OF 1973, THE AMERICANS WITH DISABILITIES ACT (ADA) OF 1990, THE ADA<br>AMENDMENTS ACT OF 2008, EXECUTIVE ORDER 11246, AND THE VIETNAM ERA VETERANS READJUSTMENT<br>ASSISTANCE ACT OF 1974 AS AMENDED BY THE JOBS FOR VETERANS ACT, AND THE UNIFORMED SERVICES<br>EMPLOYMENT AND REEMPLOYMENT RIGHTS ACT, AS AMENDED, AND THE GENETIC INFORMATION<br>NONDISCRIMINATION ACT OF 2008, VANDERBILT UNIVERSITY DOES NOT DISCRIMINATE AGAINST<br>INDIVIDUALS ON THE BASIS OF THEIR RACE, SEX, SEXUAL ORIENTATION, GENDER IDENTITY, RELIGION,<br>COLOR, NATIONAL OR ETHNIC ORIGIN, AGE, DISABILITY, MILITARY SERVICE, COVERED VETERANS STATUS,<br>OR GENETIC INFORMATION IN ITS ADMINISTRATION OF EDUCATIONAL POLICIES, PROGRAMS, OR<br>ACTIVITIES, ADMISSIONS POLICIES, SCHOLARSHIP AND LOAN PROGRAMS, ATHLETIC OR OTHER<br>UNIVERSITY-ADMINISTERED PROGRAMS, OR EMPLOYMENT. IN ADDITION, THE UNIVERSITY DOES NOT<br>DISCRIMINATE AGAINST INDIVIDUALS ON THE BASIS OF THEIR GENDER EXPRESSION CONSISTENT WITH<br>THE UNIVERSITY'S NONDISCRIMINATION POLICY. |
| SCHEDULE E, PART I, LINE<br>6(A) - FINANCIAL AID OR<br>ASSISTANCE FROM A<br>GOVERNMENTAL AGENCY | VANDERBILT PARTICIPATES IN THE FOLLOWING PROGRAMS: FEDERAL PELL GRANTS, FEDERAL<br>SUPPLEMENTAL EDUCATIONAL OPPORTUNITY GRANTS (FSEOG), FEDERAL DIRECT STAFFORD<br>SUBSIDIZED/UNSUBSIDIZED LOANS, FEDERAL DIRECT GRADUATE PLUS LOANS, FEDERAL DIRECT PARENT<br>LOAN FOR UNDERGRADUATE STUDENTS (PLUS LOANS), FEDERAL NURSING LOAN, FEDERAL WORK STUDY<br>PROGRAM, TENNESSEE STUDENT ASSISTANCE AWARDS, AND THE TENNESSEE EDUCATION LOTTERY<br>SCHOLARSHIP PROGRAM. VANDERBILT ALSO RECEIVES VARIOUS FEDERAL AND STATE GRANTS AND<br>CONTRACTS FOR ACADEMIC AND SCIENTIFIC RESEARCH.   |

| SCHEDULE<br>(Form 990)   | F        | Statement of Activities Outside the United States   | -                          | OMB No. 15        |           |  |
|--|----------|---|----------------------------|-------------------|-----------|--|
| Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16 Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information. |          | 16.   | 20<br>Open to<br>Inspectio | Public            |           |  |
| Name of the organ  |          |   | Employe                    | er identification |           |  |
| VANDERBILT U   | JNIVERS  | ITY   |                            | 62-0476822        |           |  |
|  |          | Information on Activities Outside the United States. Complete if the orga<br>, Part IV, line 14b.   | inization                  | answered          | "Yes" on  |  |
| other a  | assistan | ers. Does the organization maintain records to substantiate the amount of its grace, the grantees' eligibility for the grants or assistance, and the selection criteria ts or assistance? | used to                    | o                 | 🗌 No      |  |
|  |          | ers. Describe in Part V the organization's procedures for monitoring the use of its ted States.   | grants a                   | and other as      | ssistance |  |

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

|           | (a) Region                                  | <b>(b)</b> Number<br>of offices in<br>the region | (c) Number of<br>employees,<br>agents, and<br>independent<br>contractors<br>in the region | (d) Activities conducted in the<br>region (by type) (such as,<br>fundraising, program services,<br>investments, grants to recipients<br>located in the region) | (e) If activity listed in (d) is<br>a program service,<br>describe specific type of<br>service(s) in the region | (f) Total<br>expenditures for<br>and investments<br>in the region |
|-----------|---|--|---|--|---|---|
|           | CENTRAL AMERICA AND THE                     |  |   | GRANTMAKING  |   |   |
| (1)       | CARIBBEAN                                   | 0  | 1   |  |   | 14,049  |
|           | EAST ASIA AND THE PACIFIC                   |  | _   | GRANTMAKING  |   |   |
| (2)       |   | 0  | 5   |  |   | 345,425   |
| (3)       | EUROPE (INCLUDING<br>ICELAND AND GREENLAND) | 0  | 6   | GRANTMAKING  |   | 616,104   |
| (4)       | NORTH AMERICA (CANADA & MEXICO ONLY)        | 0  | 2   | GRANTMAKING  |   | 201,203   |
|           | SUB-SAHARAN AFRICA                          |  |   | GRANTMAKING  |   |   |
| (5)       |   | 0  | 2   |  |   | 184,465   |
|           | EAST ASIA AND THE PACIFIC                   | 0  | 1   | FUNDRAISING  |   | 2,447   |
| (6)       | EUROPE (INCLUDING                           | 0  | 1   |  |   | 2,447   |
| (7)       | ICELAND AND GREENLAND)                      | 0  | 21  | FUNDRAISING  |   | 67,444  |
| (8)       | NORTH AMERICA (CANADA & MEXICO ONLY)        | 0  | 7   | FUNDRAISING  |   | 6,361   |
| (9)       | EAST ASIA AND THE PACIFIC                   | 0  | 61  | PROGRAM SERVICES   | EDUCATIONAL PROGRAMS,<br>RESEARCH, CONFERENCES,<br>TRAVEL   | 97,397  |
| (10)      | EUROPE (INCLUDING<br>ICELAND AND GREENLAND) | 0  | 491   | PROGRAM SERVICES   | EDUCATIONAL PROGRAMS,<br>RESEARCH, CONFERENCES,   | 1,624,215   |
|           | MIDDLE EAST AND NORTH<br>AFRICA             | 0  | 20  | PROGRAM SERVICES   | TRAVEL<br>EDUCATIONAL PROGRAMS,<br>RESEARCH, CONFERENCES,<br>TRAVEL   | 33,801  |
| (12)      | NORTH AMERICA (CANADA & MEXICO ONLY)        | 0  | 159   | PROGRAM SERVICES   | EDUCATIONAL PROGRAMS,<br>RESEARCH, CONFERENCES,<br>TRAVEL   | 337,629   |
| (13)      | RUSSIA AND NEIGHBORING<br>STATES            | 0  | 2   | PROGRAM SERVICES   | EDUCATIONAL PROGRAMS,<br>RESEARCH, CONFERENCES,<br>TRAVEL   | 3,014   |
| (14)      | SOUTH AMERICA                               | 0  | 39  | PROGRAM SERVICES   | EDUCATIONAL PROGRAMS,<br>RESEARCH, CONFERENCES,<br>TRAVEL   | 285,656   |
| (15)      | SOUTH ASIA                                  | 0  | 6   | PROGRAM SERVICES   | EDUCATIONAL PROGRAMS,<br>RESEARCH, CONFERENCES,<br>TRAVEL   | 18,379  |
| (16)      | SOUTH AMERICA                               | 0  | 2   | GRANTMAKING  |   | 72,857  |
| . ,       | (SEE STATEMENT)                             |  |   |  |   |   |
| (17)      |   |  |   |  |   |   |
| <u>3a</u> | Subtotal                                    | 0  | 825   |  |   | 3,910,446   |
| b         | Total from continuation sheets to Part I    | 0  | 66  |  |   | 966,960,699   |
|           | 51150t0 t0 1 uit 1 1 1 1 1                  |  | 1   |  |   | 970,871,145   |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50082W

Schedule F (Form 990) 2021

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

|      | a) Name of<br>rganization | (b) IRS code<br>section and EIN<br>(if applicable) | <b>(c)</b> Region                              | <b>(d)</b> Purpose of<br>grant                      | <b>(e)</b> Amount of cash grant | <b>(f)</b> Manner of<br>cash<br>disbursement | <b>(g)</b> Amount of<br>noncash<br>assistance | (h) Description<br>of noncash assistance | <b>(i)</b> Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
|------|---------------------------|--|--|---|---------------------------------|--|---|--|---|
| (1)  |                           |  | CENTRAL AMERICA<br>AND THE CARIBBEAN           | RESEARCH  | 14,049                          | CHECK  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (2)  |                           |  | SOUTH AMERICA                                  | RESEARCH  | 16,660                          | CHECK  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (3)  |                           |  | EAST ASIA AND<br>THE PACIFIC                   | RESEARCH  | 43,285                          | CHECK  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (4)  |                           |  | EUROPE (INCLUDING<br>ICELAND AND<br>GREENLAND) | RESEARCH  | 319,353                         | CHECK  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (5)  |                           |  | SOUTH AMERICA                                  | RESEARCH  | 56,198                          | CHECK  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (6)  |                           |  | EAST ASIA AND<br>THE PACIFIC                   | RESEARCH  | 116,551                         | СНЕСК  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (7)  |                           |  | SUB-SAHARAN<br>AFRICA                          | RESEARCH  | 31,097                          | CHECK  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (8)  |                           |  | EUROPE (INCLUDING<br>ICELAND AND<br>GREENLAND) | RESEARCH  | 86,412                          | CHECK  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (9)  |                           |  | EUROPE (INCLUDING<br>ICELAND AND<br>GREENLAND) | RESEARCH  | 24,750                          | CHECK  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (10) |                           |  | EUROPE (INCLUDING<br>ICELAND AND<br>GREENLAND) | RESEARCH  | 14,036                          | CHECK  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (11) |                           |  | NORTH AMERICA<br>(CANADA & MEXICO<br>ONLY)     | RESEARCH  | 178,312                         | CHECK  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (12) |                           |  | NORTH AMERICA<br>(CANADA & MEXICO<br>ONLY)     | RESEARCH  | 22,891                          | CHECK  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (13) |                           |  | EUROPE (INCLUDING<br>ICELAND AND<br>GREENLAND) | RESEARCH  | 78,542                          | CHECK  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (14) |                           |  | EAST ASIA AND<br>THE PACIFIC                   | RESEARCH  | 27,455                          | CHECK  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (15) |                           |  | SUB-SAHARAN<br>AFRICA                          | RESEARCH  | 153,368                         | CHECK  |   | NOT APPLICABLE                           | NOT APPLICABLE  |
| (16) |                           |  | (SEE STATEMENT)                                |   |                                 |  |   |  |   |
| 2 E  | exempt 501(c              | c)(3) organizatio                                  | n by the IRS, or for v                         | sted above that are<br>which the grantee or<br>ties | counsel has provic              | led a section 501(c)(3                       | B) equivalency letter                         | ►  | 18  |

Schedule F (Form 990) 2021

Schedule F (Form 990) 2021

| (a) Type of grant or assistance | <b>(b)</b> Region | (c) Number of recipients | <b>(d)</b> Amount of cash grant | <b>(e)</b> Manner of<br>cash<br>disbursement | ( <b>f</b> ) Amount of<br>noncash<br>assistance | (g) Description<br>of noncash assistance | <b>(h)</b> Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |
|---------------------------------|-------------------|--------------------------|---------------------------------|--|---|--|---|
| (1)                             |                   |                          |                                 |  |   |  |   |
| (2)                             |                   |                          |                                 |  |   |  |   |
| (3)                             |                   |                          |                                 |  |   |  |   |
| (4)                             |                   |                          |                                 |  |   |  |   |
| (5)                             |                   |                          |                                 |  |   |  |   |
| (6)                             |                   |                          |                                 |  |   |  |   |
| (7)                             |                   |                          |                                 |  |   |  |   |
| (8)                             |                   |                          |                                 |  |   |  |   |
| (9)                             |                   |                          |                                 |  |   |  |   |
| (10)                            |                   |                          |                                 |  |   |  |   |
| (11)                            |                   |                          |                                 |  |   |  |   |
| (12)                            |                   |                          |                                 |  |   |  |   |
| (13)                            |                   |                          |                                 |  |   |  |   |
| (14)                            |                   |                          |                                 |  |   |  |   |
| (15)                            |                   |                          |                                 |  |   |  |   |
| (16)                            |                   |                          |                                 |  |   |  |   |
| (17)                            |                   |                          |                                 |  |   |  |   |
| (18)                            |                   |                          |                                 |  |   |  |   |

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Schedule F (Form 990) 2021

Schedule F (Form 990) 2021

| Page | 4 |
|------|---|
|------|---|

| Part | IV Foreign Forms   |       |      |
|------|--|-------|------|
| 1    | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)   | ✓ Yes | 🗌 No |
| 2    | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may<br>be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and<br>Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a<br>U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | Yes   | V No |
| 3    | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)   | ✓ Yes | 🗌 No |
| 4    | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)  | ✓ Yes | 🗌 No |
| 5    | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)   | ✓ Yes | 🗌 No |
| 6    | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).  | ✓ Yes | 🗌 No |

Schedule F (Form 990) 2021

| Part I | Activities per Region | (continued) |
|--------|-----------------------|-------------|
|--------|-----------------------|-------------|

| (a)  | (b)                             | (c)   | (d)  | (e)  | (f)  |
|--|---------------------------------|---|--|--|--|
| Region   | Number of offices in the region | Number of<br>employees, agents,<br>and independent<br>contractors in region | Activities conducted<br>in region (by type)<br>(e.g., fundraising, program<br>services, investments,<br>grants to recipients located<br>in the region) | If activity listed in (d)<br>is a program<br>service, describe<br>specific type of<br>service(s) in region | Total expenditures<br>for and investments<br>in region |
| (17) CENTRAL AMERICA AND THE<br>CARIBBEAN        | 0                               | 13  | FUNDRAISING  |  | 23,989   |
| (18) CENTRAL AMERICA AND THE<br>CARIBBEAN        | 0                               | 37  | PROGRAM SERVICES   | EDUCATIONAL<br>PROGRAMS,<br>RESEARCH,<br>CONFERENCES,<br>TRAVEL  | 313,583  |
| (19) CENTRAL AMERICA AND THE<br>CARIBBEAN        | 0                               | 0   | INVESTMENTS  |  | 748,971,447  |
| (20) SUB-SAHARAN AFRICA                          | 0                               | 0   | INVESTMENTS  |  | 53,195,986   |
| (21) EUROPE (INCLUDING ICELAND<br>AND GREENLAND) | 0                               | 3   | INVESTMENTS  |  | 160,078,512  |
| (22) NORTH AMERICA (CANADA & MEXICO ONLY)        | 0                               | 0   | INVESTMENTS  |  | 4,326,383  |
| (23) SOUTH AMERICA                               | 0                               | 4   | FUNDRAISING  |  | 11,039   |
| (24) SUB-SAHARAN AFRICA                          | 0                               | 9   | PROGRAM SERVICES   | EDUCATIONAL<br>PROGRAMS,<br>RESEARCH,<br>CONFERENCES,<br>TRAVEL  | 39,760   |

| Part II                 | Grants and Ot                  | her Assistance                                    | to Organizations or | Entities Outside        | e the United Sta                  | tes (continued)                     |  |   |
|-------------------------|--------------------------------|---|---------------------|-------------------------|-----------------------------------|-------------------------------------|--|---|
| (a)                     | (b)                            | (c)   | (d)                 | (e)                     | (f)                               | (g)                                 | (h)                                      | (i)   |
| Name of<br>Organization | IRS code<br>section and<br>EIN | Region  | Purpose of grant    | Amount of<br>cash grant | Manner of<br>cash<br>disbursement | Amount of<br>non-cash<br>assistance | Description of<br>non-cash<br>assistance | Method of<br>valuation (book,<br>FMV, apraisal,<br>other) |
| (16)                    |                                | EUROPE<br>(INCLUDING<br>ICELAND AND<br>GREENLAND) | RESEARCH            | 93,010                  | CHECK                             |                                     |  | NOT<br>APPLICABLE   |
| (17)                    |                                | EAST ASIA AND<br>THE PACIFIC                      | RESEARCH            | 111,500                 | CHECK                             |                                     | NOT<br>APPLICABLE                        | NOT<br>APPLICABLE   |
| (18)                    |                                | EUROPE<br>(INCLUDING<br>ICELAND AND<br>GREENLAND) | RESEARCH            | 46,634                  | CHECK                             |                                     | NOT<br>APPLICABLE                        | NOT<br>APPLICABLE   |

Part V

**Supplemental Information.** Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); andPart III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

| Return Reference - Identifier   | Explanation   |
|---|---|
| SCHEDULE F, PART I, LINE<br>2 - PROCEDURES FOR<br>MONITORING USE OF<br>GRANT FUNDS                              | VANDERBILT UNIVERSITY MAINTAINS A FORMAL POLICY DEFINING ITS PROCEDURES FOR MONITORING THE<br>USE OF SPONSORED FUNDS BY SUBRECIPIENTS LOCATED OUTSIDE THE UNITED STATES WHO ARE<br>PERFORMING A PORTION OF A SPONSORED PROJECT EXTERNALLY AWARDED TO VANDERBILT. THE<br>POLICY PROVIDES GUIDANCE TO ENSURE THAT SUBRECIPIENTS CONDUCT THEIR PORTIONS OF THE<br>SPONSORED PROJECTS IN COMPLIANCE WITH LAWS, REGULATIONS AND TERMS AND CONDITIONS OF<br>AWARDS AND SUBAWARDS AND THAT REIMBURSED COSTS INCURRED BY SUBRECIPIENTS ARE ALLOWED.<br>THE POLICY ADDRESSES THE ROLES AND RESPONSIBILITIES OF THE CENTRAL OFFICES AND ACADEMIC<br>DEPARTMENTS OF THE UNIVERSITY AND DESCRIBES THE MONITORING PROCEDURES FOR EACH AREA.<br>THE FULL TEXT OF VANDERBILT'S SUBRECIPIENT MONITORING GUIDELINES IS AVAILABLE ONLINE AT THE<br>FOLLOWING WEB ADDRESS:<br>HTTPS://FINANCE.VANDERBILT.EDU/PROCEDURES-FORMS/SUBRECIPIENT_MONITORING_GUIDELINES.PDF |
| 3 - METHOD ÚSED TÓ<br>ACCOUNT FOR   | CENTRAL AMERICA AND THE CARIBBEAN -ACCRUAL<br>EAST ASIA AND THE PACIFIC -ACCRUAL<br>EUROPE (INCLUDING ICELAND AND GREENLAND) -ACCRUAL<br>MIDDLE EAST AND NORTH AFRICA -ACCRUAL<br>NORTH AMERICA (CANADA & MEXICO ONLY) -ACCRUAL<br>RUSSIA AND NEIGHBORING STATES -ACCRUAL<br>SOUTH AMERICA -ACCRUAL<br>SOUTH ASIA -ACCRUAL<br>SUB-SAHARAN AFRICA -ACCRUAL   |
| SCHEDULE F, PART II,<br>LINE 1 - METHOD USED<br>TO ACCOUNT FOR<br>EXPENDITURES ON ORG'S<br>FINANCIAL STATEMENTS | CENTRAL AMERICA AND THE CARIBBEAN -ACCRUAL<br>EAST ASIA AND THE PACIFIC -ACCRUAL<br>EUROPE (INCLUDING ICELAND AND GREENLAND) -ACCRUAL<br>NORTH AMERICA (CANADA & MEXICO ONLY) -ACCRUAL<br>SOUTH AMERICA -ACCRUAL<br>SUB-SAHARAN AFRICA -ACCRUAL   |

### SCHEDULE G (Form 990)

# Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

| Activities<br>or if the | OMB No. 1545-0047            |
|-------------------------|------------------------------|
|                         | 2021                         |
|                         | Open to Public<br>Inspection |
| Employer identit        | fication number              |

62-0476822

Internal Revenue Service Name of the organization

Department of the Treasury

#### VANDERBILT UNIVERSITY

Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part.

Indicate whether the organization raised funds through any of the following activities. Check all that apply. 1

- Mail solicitations а
- Internet and email solicitations b
- e Solicitation of non-government grants Solicitation of government grants f

- С Phone solicitations ✓ In-person solicitations d
- q Special fundraising events

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, 2a or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? 🗹 Yes 🗌 No

If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be b compensated at least \$5,000 by the organization.

|      | (i) Name and address of individual or entity (fundraiser)  | (ii) Activity       | custody c    | ndraiser have<br>or control of<br>outions? | (iv) Gross receipts<br>from activity | (v) Amount paid to<br>(or retained by)<br>fundraiser listed in<br>col. (i) | <b>(vi)</b> Amount paid to<br>(or retained by)<br>organization |
|------|--|---------------------|--------------|--|--------------------------------------|--|--|
|      |  |                     | Yes          | No   |                                      |  |  |
| 1    | BENTZ WHALEY FLESSNER AND ASSOCIATES,<br>INC., 7900 XERXES AVENUE SOUTH, SUITE 980,<br>MINNEAPOLIS, MN 55431 | CONSULTING          |              | ~  |                                      | 23,231   |  |
| 2    | CHICAGO, IL 60604  | CONSULTING          |              | ~  |                                      | 215,695  |  |
| 3    | PENTERA LLC, 8650 COMMERCE PLACE,<br>BUILDING A SUITE G, INDIANAPOLIS, IN<br>46268                           | CONSULTING          |              | ~  |                                      | 59,358   |  |
| 4    | WASHBURN & MCGOLDRICK, LLC, 24 N.<br>BRYN MAWR AVE. #252, BRYN MAWR, PA<br>19010                             | CONSULTING          |              | ~  |                                      | 29,818   |  |
| 5    |  |                     |              |  |                                      |  |  |
| 6    |  |                     |              |  |                                      |  |  |
| 7    |  |                     |              |  |                                      |  |  |
| 8    |  |                     |              |  |                                      |  |  |
| 9    |  |                     |              |  |                                      |  |  |
| 10   |  |                     |              |  |                                      |  |  |
| Tota | al   |                     |              | ►  | 0                                    | 328,102  | 0  |
| 3    | List all states in which the orga registration or licensing.   | inization is regist | tered or lic | ensed to s                                 | olicit contributior                  | ns or has been notifie   | d it is exempt from  |
|      |  |                     |              |  |                                      |  |  |
|      |  |                     |              |  |                                      |  |  |
|      |  |                     |              |  |                                      |  |  |
|      |  |                     |              |  |                                      |  |  |
|      |  |                     |              |  |                                      |  |  |
|      |  |                     |              |  |                                      |  |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

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|                 |             | (Form 990) 2021   |  |  |                                 | Page <b>2</b>  |
|-----------------|-------------|---|--|--|---------------------------------|--|
| Pa              | art II      | Fundraising Events. Con<br>than \$15,000 of fundraisir<br>gross receipts greater tha    | ng event contributions                     |  |                                 |  |
|                 |             |   | (a) Event #1 BASEBALL BANQUET (event type) | (b) Event #2<br>VANDY GOLF DAY<br>(event type)       | (c) Other events (total number) | (d) Total events<br>(add col. (a) through<br>col. (c)) |
| Revenue         | 1           | Gross receipts  | 31,775                                     | 99,633   |                                 | 131,408  |
| œ               | 2           | Less: Contributions   | 0  | 58,205   |                                 | 58,205   |
|                 | 3           | Gross income (line 1 minus line 2)  | 31,775                                     | 41,428   | 0                               | 73,203   |
|                 | 4           | Cash prizes   | 0  | 0  |                                 | 0  |
|                 | 5           | Noncash prizes  | 0  | 476  |                                 | 476  |
| nses            | 6           | Rent/facility costs   | 0  | 0  |                                 | 0  |
| Direct Expenses | 7           | Food and beverages  | 37,802                                     | 3,221  |                                 | 41,023   |
| Direc           | 8           | Entertainment   | 0  | 41,377   |                                 | 41,377   |
|                 | 9           | Other direct expenses .   | 3,956                                      | 158  |                                 | 4,114  |
|                 | 10<br>11    | Direct expense summary. Ad<br>Net income summary. Subtra                                | -  |  |                                 | 86,990<br>(13,787)                                     |
| Pa              | rt III      | Gaming. Complete if the<br>\$15,000 on Form 990-Ez                                      | e organization answe                       |  | 990, Part IV, line 19, o        | or reported more than                                  |
| Revenue         |             |   | (a) Bingo                                  | <b>(b)</b> Pull tabs/instant bingo/progressive bingo | (c) Other gaming                | (d) Total gaming (add<br>col. (a) through col. (c))    |
| Re              | 1           | Gross revenue   |  |  |                                 |  |
| enses           | 2           | Cash prizes   |  |  |                                 |  |
|                 | 3           | Noncash prizes  |  |  |                                 |  |
| Direct Exp      | 4           | Rent/facility costs   |  |  |                                 |  |
| _               | 5           | Other direct expenses .   |  |  |                                 |  |
|                 | 6           | Volunteer labor   | □ Yes%<br>□ No                             | □ Yes%<br>□ No                                       | ☐ Yes %<br>☐ No                 |  |
|                 | 7           | Direct expense summary. Ad  | d lines 2 through 5 in co                  | olumn (d)  |                                 |  |
|                 | 8           | Net gaming income summary   | y. Subtract line 7 from li                 | ne 1, column (d)                                     |                                 |  |
|                 | <b>a</b> ls | nter the state(s) in which the ore<br>the organization licensed to co<br>"No," explain: | onduct gaming activities                   | s in each of these states                            |                                 | 🗌 Yes 🗌 No   |
| 10              |             | Yere any of the organization's g<br>"Yes," explain:                                     | aming licenses revoked                     | , suspended, or termina                              | ated during the tax year        | ? . 🗌 Yes 🗌 No   |

Schedule G (Form 990) 2021

| Schedu | le G (Form 990) 2021   |       | Page <b>3</b> |
|--------|--|-------|---------------|
| 11     | Does the organization conduct gaming activities with nonmembers?   | 🗌 Yes | 🗌 No          |
| 12     | Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming?   | 🗌 Yes | 🗌 No          |
| 13     | Indicate the percentage of gaming activity conducted in:   |       | 0(            |
| a<br>b | The organization's facility       13a         An outside facility       1  |       | <u>%</u><br>% |
| 14     | Enter the name and address of the person who prepares the organization's gaming/special events books and records:  |       | 70            |
|        | Name ►   |       |               |
|        | Address ►  |       |               |
| 15a    | Does the organization have a contract with a third party from whom the organization receives gaming revenue?   | 🗌 Yes | □ No          |
| b      | If "Yes," enter the amount of gaming revenue received by the organization ► \$ and the amount of gaming revenue retained by the third party ► \$   |       |               |
| С      | If "Yes," enter name and address of the third party:   |       |               |
|        | Name ►   |       |               |
| 10     | Address ►  |       |               |
| 16     | Gaming manager information:  |       |               |
|        | Name   |       |               |
|        | Gaming manager compensation ► \$   |       |               |
|        | Description of services provided <b>&gt;</b>   |       |               |
|        | Director/officer   |       |               |
| 17     | Mandatory distributions:   |       |               |
| а      | Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?   | 🗌 Yes | 🗌 No          |
| b      | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year <b>&gt;</b> \$ |       |               |
| Part   |  |       |               |
| SEE N  | NEXT PAGE  |       |               |
|        |  |       |               |
|        |  |       |               |
|        |  |       |               |
|        |  |       |               |
|        |  |       |               |
|        |  |       |               |
|        |  |       |               |
|        |  |       |               |

Schedule G (Form 990) 2021

| Part IV | <b>Supplemental Information.</b> Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions). |
|---------|---|
|---------|---|

| Return Reference - Identifier | Explanation  |
|-------------------------------|--|
| LINE 2B(V) - PAYMENT OF       | THE TOTAL AMOUNT PAID TO PENTERA LLC FOR FISCAL YEAR 2022 WAS \$59,357.70 WHICH INCLUDES<br>PROFESSIONAL FUNDRAISING FEES OF \$48,208 AND FUNDRAISING EXPENSES OF \$11,149.70. THE<br>CONTRACT BETWEEN VANDERBILT UNIVERSITY AND PENTERA LLC CALLS FOR THE REIMBURSEMENT OF<br>FUNDRAISING EXPENSES INCURRED BY PENTERA LLC, SUCH AS PRINTING, POSTAGE, AND ADVERTISING<br>AND PROMOTIONAL EXPENSES, WHICH ARE INVOICED SEPARATELY FROM PROFESSIONAL SERVICE FEES. |

### SCHEDULE I (Form 990)

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.



Department of the Treasury Internal Revenue Service Name of the organization

Employer identification number 62-0476822

VANDERBILT UNIVERSITY

Part I General Information on Grants and Assistance

| 1 | Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and |    |
|---|--|----|
|   | the selection criteria used to award the grants or assistance?   | No |
| - |  |    |

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| <b>1 (a)</b> Name and address of organization or government | <b>(b)</b> EIN     | (c) IRC section<br>(if applicable) | (d) Amount of cash<br>grant | (e) Amount of noncash assistance | (f) Method of valuation<br>(book, FMV, appraisal,<br>other) | (g) Description of noncash assistance | <b>(h)</b> Purpose of grant or assistance |
|---|--------------------|------------------------------------|-----------------------------|----------------------------------|---|---------------------------------------|---|
| (1) (SEE STATEMENT)   |                    |                                    |                             |                                  |   |                                       |   |
|   | 95-2102389         | 501(C)(3)                          | 27,028                      | 0                                | N/A   | N/A                                   | RESEARCH                                  |
| (2) ALPHACORE INC   |                    |                                    |                             |                                  |   |                                       |   |
| 304 S ROCKFORD DR, TEMPE, AZ 85281                          | 46-0900048         | N/A                                | 93,740                      | 0                                | N/A   | N/A                                   | RESEARCH                                  |
| (3) (SEE STATEMENT)   |                    |                                    |                             |                                  |   |                                       |   |
|   | 52-2213870         | 501(C)(3)                          | 10,000                      | 0                                | N/A   | N/A                                   | CONTRIBUTION                              |
| (4) ARIZONA STATE UNIVERSITY                                |                    |                                    |                             |                                  |   |                                       |   |
| 1100 S MCALLISTER AVENUE, TEMPE, AZ 85287                   | 86-0196696         | GOVT                               | 60,171                      | 0                                | N/A   | N/A                                   | RESEARCH                                  |
| (5) (SEE STATEMENT)   |                    |                                    |                             |                                  |   |                                       |   |
|   | 58-1418202         | 501(C)(3)                          | 633,883                     | 0                                | N/A   | N/A                                   | RESEARCH                                  |
| (6) AUSTIN PEAY STATE UNIVERSITY                            |                    |                                    |                             |                                  |   |                                       |   |
| 601 COLLEGE ST, CLARKSVILLE, TN 37044                       | 62-0961836         | 501(C)(3)                          | 77,096                      | 0                                | N/A   | N/A                                   | RESEARCH                                  |
| (7) (SEE STATEMENT)   |                    |                                    |                             |                                  |   |                                       |   |
|   | 74-1613878         | 501(C)(3)                          | 145,935                     | 0                                | N/A   | N/A                                   | RESEARCH                                  |
| (8) (SEE STATEMENT)   |                    |                                    |                             |                                  |   |                                       |   |
|   | 61-0444650         | 501(C)(3)                          | 128,334                     | 0                                | N/A   | N/A                                   | RESEARCH                                  |
| (9) (SEE STATEMENT)   |                    |                                    |                             |                                  |   |                                       |   |
|   | 36-6212451         | 501(C)(3)                          | 8,000                       | 0                                | N/A   | N/A                                   | CONTRIBUTION                              |
| 10) (SEE STATEMENT)   |                    |                                    |                             |                                  |   |                                       |   |
|   | 04-2103547         | 501(C)(3)                          | 7,112                       | 0                                | N/A   | N/A                                   | RESEARCH                                  |
| (11) BROWN UNIVERSITY                                       |                    |                                    |                             |                                  |   |                                       |   |
| BOX 1997, PROVIDENCE, RI 02912                              | 05-0258809         | 501(C)(3)                          | 56,612                      | 0                                | N/A   | N/A                                   | RESEARCH                                  |
| 12) (SEE STATEMENT)   |                    |                                    |                             |                                  |   |                                       |   |
| 2 Enter total number of section                             | 501(c)(3) and gov  | l<br>/ernment organiza             | 1<br>ations listed in the I | ine 1 table                      |   |                                       | . ► 143                                   |
| 3 Enter total number of other or                            | ganizations listed | d in the line 1 table              | э                           |                                  |   |                                       | . ► 11                                    |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2021

| Part III Grants and Other Assistance<br>Part III can be duplicated if add | to Domestic Individua<br>itional space is needed | als. Complete if the<br>d.            | organization answ                | ered "Yes" on Form 990                                   | ), Part IV, line 22.                  |
|---|--|---------------------------------------|----------------------------------|--|---------------------------------------|
| (a) Type of grant or assistance   | (b) Number of recipients                         | (c) Amount of<br>cash grant           | (d) Amount of noncash assistance | (e) Method of valuation (book,<br>FMV, appraisal, other) | (f) Description of noncash assistance |
| 1 (SEE STATEMENT)   | 10,434   | 377,880,991                           | 0                                | N/A  | N/A                                   |
| 2 (SEE STATEMENT)   | 75   | 35,422                                | 0                                | N/A  | N/A                                   |
| 3   |  |                                       |                                  |  |                                       |
| 4   |  |                                       |                                  |  |                                       |
| 5   |  |                                       |                                  |  |                                       |
| 6   |  |                                       |                                  |  |                                       |
| 7<br>art IV Supplemental Information. Pro                                 |  |                                       |                                  |  |                                       |
| EE STATEMENT)   |  | · · · · · · · · · · · · · · · · · · · | · · ·                            |  |                                       |
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|   |  |                                       |                                  |  |                                       |
|   |  |                                       |                                  |  | Schedule I (Form 990) 20              |

# Part II Grants and Other Assistance to Governments and Organizations in the United States (continued)

| (a)  | (b)        | (c)                       | (d)                     | (e)                                 | (f)  | (g)                                   | (h)                            |
|--|------------|---------------------------|-------------------------|-------------------------------------|--|---------------------------------------|--------------------------------|
| Name and address of organization or government   | EIN        | IRC section if applicable | Amount of<br>cash grant | Amount of<br>non-cash<br>assistance | Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | Description of non-cash<br>assistance | Purpose of grant or assistance |
| (12) CARNEGIE MELLON UNIVERSITY<br>500 FORBES AVE, PITTSBURGH, PA 15213  | 25-0969449 | 501(C)(3)                 | 31,639                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (13) CASE WESTERN RESERVE<br>UNIVERSITY<br>10900 EUCLID AVE, CLEVELAND, OH 44106                                 | 34-1018992 | 501(C)(3)                 | 9,234                   | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (14) CENTENNIAL PARK CONSERVANCY<br>PO BOX 196340, NASHVILLE, TN 37219   | 58-1609026 | 501(C)(3)                 | 10,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (15) CENTER FOR NONPROFIT<br>MANAGEMENT<br>37 PEABODY STREET, SUITE 201,<br>NASHVILLE, TN 37210                  | 58-2000064 | 501(C)(3)                 | 30,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (16) CHATTANOOGA AREA REGIONAL<br>TRANSPORTATION AUTHORITY (CARTA)<br>1617 WILCOX BLVD, CHATTANOOGA, TN<br>37406 | 62-6103220 | N/A                       | 25,082                  | 0                                   | N/A  | N/A                                   | RESEARCH; TRAINING             |
| (17) CHRISTIAN BROTHERS UNIVERSITY<br>650 EAST PARKWAY SOUTH, MEMPHIS, TN<br>38104                               | 62-0476666 | 501(C)(3)                 | 39,289                  | 0                                   | N/A  | N/A                                   | TRAINING                       |
| (18) CLEMSON UNIVERSITY<br>105 SIKES HALL, CLEMSON, SC 29634   | 57-6000254 | 501(C)(3)                 | 13,717                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (19) COLUMBIA UNIVERSITY<br>1130 AMSTERDAM AVE, NEW YORK, NY<br>10027  | 13-5598093 | 501(C)(3)                 | 22,773                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (20) COMMUNITY INITIATIVES<br>1000 BROADWAY, SUITE #480, OAKLAND,<br>CA 94607                                    | 94-3255070 | 501(C)(3)                 | 6,000                   | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (21) COMPASS EVALUATION AND<br>RESEARCH INC<br>5720 FAYETTEVILLE RD, 202, DURHAM, NC<br>27713                    | 27-0845506 | N/A                       | 61,973                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (22) CORNELL UNIVERSITY<br>ATTN: JUDY BYERS, 110 SAGE HALL,<br>ITHACA, NY 14853                                  | 15-0532082 | 501(C)(3)                 | 258,128                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (23) COSECHA COMMUNITY DEVELOPMENT<br>2621 NOLENSVILLE PIKE, NASHVILLE, TN<br>37211                              | 84-3620342 | 501(C)(3)                 | 10,500                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (24) CREATIVE GIRLS ROCK<br>P.O. BOX 330812, NASHVILLE, TN 37203   | 84-2460498 | 501(C)(3)                 | 7,500                   | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (25) CUMBERLAND CENTER, INC.<br>1900 BELMONT BLVD. BOX 5035,<br>NASHVILLE, TN 37212                              | 20-8691236 | 501(C)(3)                 | 10,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (26) DANA FARBER CANCER INSTITUTE INC<br>ATTN GENERAL ACCOUNTING, MAIL STOP<br>BP425, BOSTON, MA 02215           | 04-2263040 | 501(C)(3)                 | 696,450                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (27) DONALD DANFORTH PLANT SCIENCE<br>CENTER<br>975 N WARSON RD, ST LOUIS, MO 63132                              | 31-1584621 | 501(C)(3)                 | 196,683                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |

| (a)  | (b)        | (c)                       | (d)                     | (e)                                 | (f)  | (g)                                   | (h)                                |
|--|------------|---------------------------|-------------------------|-------------------------------------|--|---------------------------------------|------------------------------------|
| Name and address of organization or<br>government  | EIN        | IRC section if applicable | Amount of<br>cash grant | Amount of<br>non-cash<br>assistance | Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | Description of non-cash<br>assistance | Purpose of grant or assistance     |
| (28) DUKE UNIVERSITY<br>OFFICE OF RESEARCH SUPPORT, BOX<br>90077, DURHAM, NC 27708   | 56-0532129 | 501(C)(3)                 | 42,694                  | 0                                   | N/A  | N/A                                   | RESEARCH                           |
| (29) DYNAMIC OBJECT LANGUAGE LABS<br>INC<br>2 PARSONAGE HILL ROAD, HAVERHILL, MA<br>01832                                    | 04-3193589 | N/A                       | 150,420                 | 0                                   | N/A  | N/A                                   | RESEARCH                           |
| (30) EAST TENNESSEE STATE UNIVERSITY<br>BOX 70565, JOHNSON CITY, TN 37614  | 62-6021046 | 501(C)(3)                 | 7,247                   | 0                                   | N/A  | N/A                                   | TRAINING; OTHER<br>SPONSORED       |
| (31) EMBRACED WISDOM RESOURCE<br>GROUP LLC<br>2906 S SIDNEY CT, DENVER, CO 80231-<br>6024                                    | 45-3487017 | N/A                       | 6,090                   | 0                                   | N/A  | N/A                                   | RESEARCH                           |
| (32) EMORY UNIVERSITY<br>1440 CLIFTON RD NE SUITE 108, ATLANTA,<br>GA 30322  | 58-0566256 | 501(C)(3)                 | 316,934                 | 0                                   | N/A  | N/A                                   | RESEARCH                           |
| (33) FAIR HOUSING COUNCIL<br>107 MUSIC CITY CIRCLE, SUITE 318,<br>NASHVILLE, TN 37214  | 62-1681223 | 501(C)(3)                 | 11,500                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                       |
| (34) FISK UNIVERSITY<br>DEAN OF FINANCIAL AID, STUDENT<br>ACCOUNTS, NASHVILLE, TN 37208                                      | 62-0202000 | 501(C)(3)                 | 115,903                 | 0                                   | N/A  | N/A                                   | RESEARCH; TRAINING;<br>INSTRUCTION |
| (35) FLORIDA INTERNATIONAL UNIVERSITY<br>11200 SW 8TH ST, MARC 470, MIAMI, FL<br>33199                                       | 65-0177616 | GOVT                      | 28,991                  | 0                                   | N/A  | N/A                                   | RESEARCH                           |
| (36) FLORIDA STATE UNIVERSITY<br>SPONSORED RESEARCH ACCOUNTING<br>SERV, 874 TRADITIONS WAY STE 300,<br>TALLAHASSEE, FL 32306 | 59-1961248 | GOVT                      | 129,362                 | 0                                   | N/A  | N/A                                   | RESEARCH                           |
| (37) GENERAL ELECTRIC COMPANY<br>655 MELROSE AVE, NASHVILLE, TN 37211  | 14-0689340 | N/A                       | 195,585                 | 0                                   | N/A  | N/A                                   | RESEARCH                           |
| (38) GEORGE MASON UNIVERSITY<br>CASHIERS OFFICE, 4400 UNIVERSITY DR<br>MS 2E1, FAIRFAX, VA 22030                             | 54-0836354 | 501(C)(3)                 | 126,509                 | 0                                   | N/A  | N/A                                   | RESEARCH                           |
| (39) GEORGIA INSTITUTE OF TECHNOLOGY<br>GEORGIA TECH RESEARCH<br>CORPORATION, AMAC, ATLANTA, GA 30318                        | 58-6002023 | GOVT                      | 152,391                 | 0                                   | N/A  | N/A                                   | RESEARCH                           |
| (40) GEORGIA SOUTHERN UNIVERSITY<br>RESEARCH AND SERVICE FOUNDATION,<br>INC.<br>PO BOX 8005, STATESBORO, GA 30460-<br>8005   | 58-2354256 | 501(C)(3)                 | 23,659                  | 0                                   | N/A  | N/A                                   | RESEARCH                           |
| (41) GEORGIA STATE UNIVERSITY<br>RESEARCH FOUNDATION INC<br>PO BOX 3999, ATLANTA, GA 30302                                   | 58-1845423 | 501(C)(3)                 | 16,208                  | 0                                   | N/A  | N/A                                   | RESEARCH                           |
| (42) GEORGIA TECH RESEARCH<br>CORPORATION<br>AMAC, 512 MEANS ST SUITE 250, ATLANTA,<br>GA 30318                              | 58-0603146 | 501(C)(3)                 | 197,090                 | 0                                   | N/A  | N/A                                   | RESEARCH                           |
| (43) GREENWAYS FOR NASHVILLE INC.<br>METRO BOARD OF PARKS AND<br>RECREATION, PO BOX 196340, NASHVILLE,<br>TN 37219           | 62-1570596 | 501(C)(3)                 | 20,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                       |

| (a)   | (b)        | (c)                       | (d)                     | (e)                                 | (f)  | (g)                                   | (h)                            |
|---|------------|---------------------------|-------------------------|-------------------------------------|--|---------------------------------------|--------------------------------|
| Name and address of organization or<br>government   | EIN        | IRC section if applicable | Amount of<br>cash grant | Amount of<br>non-cash<br>assistance | Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | Description of non-cash<br>assistance | Purpose of grant or assistance |
| (44) H LEE MOFFITT CANCER CENTER AND<br>RESEARCH INSTITUTE<br>PO BOX 742801, ATLANTA, GA 30374                    | 59-2451713 | 501(C)(3)                 | 49,735                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (45) HARRIS COUNTY TX<br>8410 LANTERN POINT DR, HOUSTON, TX<br>77054  | 76-0454514 | N/A                       | 116,657                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (46) HOPE FAMILY HEALTH SERVICES<br>1124 NEW HIGHWAY 52, WESTMORELAND,<br>TN 37186                                | 20-1944166 | 501(C)(3)                 | 56,022                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (47) INDIANA UNIVERSITY<br>107 S INDIANA AVE, BLOOMINGTON, IN<br>47405-7000                                       | 35-6001673 | GOVT                      | 152,381                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (48) INSTITUTE FOR BROADENING<br>PARTICIPATION<br>PO BOX 607, 281 MAIN STREET,<br>DAMARISCOTTA, ME 04543          | 20-1891162 | 501(C)(3)                 | 96,682                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (49) JOHNS HOPKINS UNIVERSITY<br>OFFICE OF THE CONTROLLER, 1101 EAST<br>33RD STREET, BALTIMORE, MD 21218          | 52-0595110 | 501(C)(3)                 | 182,081                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (50) KESTREL INSTITUTE<br>3260 HILLVIEW AVE, PALO ALTO, CA 94304  | 94-2750021 | 501(C)(3)                 | 229,440                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (51) KP PHARMACEUTICAL TECHNOLOGY<br>INC<br>1212 W RAPPEL AVENUE, BLOOMINGTON,<br>IN 47404                        | 35-2025958 | N/A                       | 23,416                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (52) LEADERSHIP NASHVILLE<br>P.O. BOX 190498, NASHVILLE, TN 37219   | 62-0986090 | 501(C)(3)                 | 15,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (53) LIPSCOMB UNIVERSITY<br>STUDENT ACCOUNTS, 3901 GRANNY<br>WHITE PIKE, NASHVILLE, TN 37203                      | 62-0485733 | 501(C)(3)                 | 7,745                   | 0                                   | N/A  | N/A                                   | TRAINING; OTHER<br>SPONSORED   |
| (54) MANAGEMENT LEADERSHIP FOR<br>TOMORROW<br>7201 WISCONSIN AVENUE , SUITE 400,<br>BETHESDA, MD 20814            | 52-1795164 | 501(C)(3)                 | 100,000                 | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (55) MASSACHUSETTS INSTITUTE OF<br>TECHNOLOGY<br>77 MASSACHUSETTS AVENUE, BUILDING<br>11 320, CAMBRIDGE, MA 02139 | 04-2103594 | 501(C)(3)                 | 415,206                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (56) MATTHEW WALKER COMPREHENSIVE<br>HEALTH CENTER INC<br>1035 14TH AVE N, NASHVILLE, TN 37208                    | 62-1035426 | 501(C)(3)                 | 73,107                  | 0                                   | N/A  | N/A                                   | TRAINING                       |
| (57) MEHARRY MEDICAL COLLEGE<br>1005 DR D B BOULEVARD, NASHVILLE, TN<br>37208                                     | 62-0488046 | 501(C)(3)                 | 133,439                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (58) MEMORIAL SLOAN - KETTERING<br>CANCER CENTER<br>125 YORK AVE, NEW YORK, NY 10065                              | 13-1924236 | 501(C)(3)                 | 64,911                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (59) METROPOLITAN NASHVILLE PUBLIC<br>SCHOOLS<br>2601 BRANSFORD AVE, NASHVILLE, TN<br>37204                       | 62-0717138 | 501(C)(3)                 | 348,783                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |

| (a)  | (b)        | (c)                       | (d)                     | (e)                                 | (f)  | (g)                                   | (h)                                    |
|--|------------|---------------------------|-------------------------|-------------------------------------|--|---------------------------------------|--|
| Name and address of organization or<br>government  | EIN        | IRC section if applicable | Amount of<br>cash grant | Amount of<br>non-cash<br>assistance | Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | Description of non-cash<br>assistance | Purpose of grant or assistance         |
| (60) MICHIGAN STATE UNIVERSITY<br>426 AUDITORIUM RD, EAST LANSING, MI<br>48824                                       | 38-6005984 | 501(C)(3)                 | 126,854                 | 0                                   | N/A  | N/A                                   | TRAINING                               |
| (61) MIDDLE TENNESSEE STATE<br>UNIVERSITY<br>WMOT FM, PO BOX 3, MURFREESBORO,<br>TN 37132                            | 62-6005794 | GOVT                      | 64,085                  | 0                                   | N/A  | N/A                                   | RESEARCH; TRAINING;<br>OTHER SPONSORED |
| (62) NASHVILLE ADULT LITERACY COUNCIL<br>4805 PARK AVE, NASHVILLE, TN 37209  | 58-1488230 | 501(C)(3)                 | 10,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                           |
| (63) NASHVILLE BALLET INC.<br>3630 REDMON STREET, , NASHVILLE, TN<br>37209   | 47-4340559 | 501(C)(3)                 | 10,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                           |
| (64) NASHVILLE CIVIC DESIGN CENTER<br>138 SECOND AVE. NORTH, STE. 106,<br>NASHVILLE, TN 37201                        | 31-1743508 | 501(C)(3)                 | 20,500                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                           |
| (65) NASHVILLE OPERA ASSOCIATION INC.<br>3622 REDMON STREET, NASHVILLE, TN<br>37209                                  | 62-1130145 | 501(C)(3)                 | 30,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                           |
| (66) NASHVILLE PUBLIC EDUCATION<br>FOUNDATION<br>1207 18TH AVENUE SOUTH, SUITE 202,<br>NASHVILLE, TN 37212           | 48-1266314 | 501(C)(3)                 | 20,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                           |
| (67) NATIONAL ACADEMY OF SCIENCES<br>2101 CONSTITUTION AVE NW,<br>WASHINGTON, DC 20418                               | 53-0196932 | 501(C)(3)                 | 50,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                           |
| (68) NEW MEXICO INSTITUTE OF MINING<br>AND TECHNOLOGY<br>NM BUREAU OF GEOLOGY, 801 LEROY<br>PLACE, SOCORRO, NM 87801 | 85-6000411 | 501(C)(3)                 | 66,826                  | 0                                   | N/A  | N/A                                   | RESEARCH                               |
| (69) NISSAN TECHNICAL CENTER NORTH<br>AMERICA<br>39001 SUNRISE DR, FARMINGTON HILLS,<br>MI 48331                     | 95-2108010 | N/A                       | 123,814                 | 0                                   | N/A  | N/A                                   | RESEARCH                               |
| (70) NORTH CAROLINA STATE UNIVERSITY<br>OFFICE OF CONTRACTS AND GRANTS,<br>BOX 7214, RALEIGH, NC 27695               | 56-6000756 | GOVT                      | 462,504                 | 0                                   | N/A  | N/A                                   | RESEARCH                               |
| (71) NORTHERN CALIFORNIA INSTITUTE<br>FOR RESEARCH AND EDUCATION<br>4150 CLEMENT ST, SAN FRANCISCO, CA<br>94121      | 94-3084159 | 501(C)(3)                 | 79,355                  | 0                                   | N/A  | N/A                                   | RESEARCH                               |
| (72) NORTHWESTERN UNIVERSITY<br>ACCOUNTING SERVICES FOR RESEARCH,<br>AND SPONSORED PROGRAMS,<br>EVANSTON, IL 60208   | 36-2167817 | 501(C)(3)                 | 939,555                 | 0                                   | N/A  | N/A                                   | RESEARCH                               |
| (73) OASIS CENTER INC<br>1704 CHARLOTTE PK STE 200, NASHVILLE,<br>TN 37203   | 62-0968273 | 501(C)(3)                 | 38,327                  | 0                                   | N/A  | N/A                                   | RESEARCH                               |
| (74) OHIO STATE UNIV RESEARCH<br>FOUNDATION<br>OHIO STATE UNIVERSITY, 1960 KENNEY<br>ROAD, COLUMBUS, OH 43210        | 31-6401599 | 501(C)(3)                 | 568,467                 | 0                                   | N/A  | N/A                                   | RESEARCH                               |

| (a)   | (b)        | (c)                       | (d)                     | (e)                                 | (f)  | (g)                                   | (h)                            |
|---|------------|---------------------------|-------------------------|-------------------------------------|--|---------------------------------------|--------------------------------|
| Name and address of organization or<br>government   | EIN        | IRC section if applicable | Amount of<br>cash grant | Amount of<br>non-cash<br>assistance | Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | Description of non-cash<br>assistance | Purpose of grant or assistance |
| (75) OREGON HEALTH & SCIENCE<br>UNIVERSITY<br>SPONSORED PROJECT ADMIN, 2525 SW<br>1ST AVENUE, PORTLAND, OR 97201                      | 93-1176109 | 501(C)(3)                 | 556,232                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (76) OREGON STATE UNIVERSITY<br>15TH & JEFFERSON ST, CORVALLIS, OR<br>97330   | 61-1730890 | GOVT                      | 380,672                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (77) PAJARITO POWDER, LLC<br>3600 OSUNA ROAD NE, SUITE 309,<br>ALBUQUERQUE, NM 87109  | 45-4278439 | N/A                       | 25,026                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (78) PELLISSIPPI STATE COMMUNITY<br>COLLEGE<br>ACCOUNTS RECEIVABLE CLERK, 10915<br>HARDIN VALLEY ROAD, KNOXVILLE, TN<br>37933         | 62-0938734 | GOVT                      | 20,000                  | 0                                   | N/A  | N/A                                   | TRAINING                       |
| (79) PRINCETON UNIVERSITY<br>PRINCETON UNIVERSITY, PRINCETON, NJ<br>08544   | 21-0634501 | 501(C)(3)                 | 19,709                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (80) PROJECT RETURN<br>109 LAFAYETTE STREET, NASHVILLE, TN<br>37210   | 62-1058325 | 501(C)(3)                 | 15,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (81) REGENTS OF THE UNIVERSITY OF<br>CALIFORNIA<br>OFFICE OF THE SECRETARY AND COS, 111<br>FRANKLIN ST, 12TH FL, OAKLAND, CA<br>94607 | 95-6006145 | 501(C)(3)                 | 77,110                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (82) REGENTS OF THE UNIVERSITY OF<br>CALIFORNIA AT LOS ANGELES<br>CONTRACT AND GRANT ADMINISTRATION,<br>LOS ANGELES, CA 90095         | 95-6006143 | 501(C)(3)                 | 389,831                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (83) RUSH UNIVERSITY MEDICAL CENTER<br>1620 W HARRISON ST, CHICAGO, IL 60612  | 36-2174823 | 501(C)(3)                 | 99,939                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (84) RUTGERS UNIVERSITY<br>FIBER OPTIC MATERIALS RESEARCH,<br>PISCATAWAY, NJ 08855  | 22-6001086 | 501(C)(3)                 | 398,969                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (85) SAMARITAN MINISTRIES OF TEMPLE<br>CHURCH<br>3810 KINGS LANE, NASHVILLE, TN 37218   | 62-1341004 | 501(C)(3)                 | 15,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (86) SECOND HARVEST FOOD BANK OF<br>MIDDE TN<br>331 GREAT CIRCLE ROAD, NASHVILLE, TN<br>37228   | 62-1049447 | 501(C)(3)                 | 6,074                   | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (87) SICKLE CELL FOUNDATION OF<br>TENNESSEE<br>PO BOX 330575, NASHVILLE, TN 37203   | 26-3954703 | 501(C)(3)                 | 15,000                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (88) SOUTHEASTERN REGIONAL<br>EDUCATION SERVICE CENTER INC<br>165 SOUTH RIVER ROAD, UNIT F,<br>BEDFORD, NH 03110                      | 02-0315121 | 501(C)(3)                 | 352,445                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (89) SOUTHERN METHODIST UNIVERSITY<br>OFFICE OF FINANCIAL AID, DALLAS, TX<br>75275  | 75-0800689 | 501(C)(3)                 | 133,095                 | 0                                   | N/A  | N/A                                   | RESEARCH; TRAINING             |

| (a)  | (b)        | (c)                       | (d)                     | (e)                                 | (f)  | (g)                                   | (h)                            |
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| Name and address of organization or<br>government  | EIN        | IRC section if applicable | Amount of<br>cash grant | Amount of<br>non-cash<br>assistance | Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | Description of non-cash<br>assistance | Purpose of grant or assistance |
| (90) SOUTHWEST RESEARCH INSTITUTE<br>6220 CULEBRA RD, SAN ANTONIO, TX<br>78238-5166  | 74-1070544 | 501(C)(3)                 | 8,047                   | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (91) STANFORD UNIVERSITY<br>LELAND STANFORD JUNIOR UNIVERSITY,<br>OFFICE OF SPONSORED RESEARCH,<br>STANFORD, CA 94305        | 94-1156365 | 501(C)(3)                 | 370,050                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (92) STATE OF TENNESSEE<br>502 DEADERICK ST, 13TH FLOOR,<br>NASHVILLE, TN 37243  | 62-6001445 | GOVT                      | 5,131                   | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (93) TEMPLE UNIVERSITY<br>1801 N BROAD ST, PHILADELPHIA, PA<br>19122   | 23-1365971 | 501(C)(3)                 | 24,426                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (94) TENNESSEE COLLEGE ACCESS &<br>SUCCESS NETWORK (TCASN)<br>1704 CHARLOTTE AVENUE, #200,<br>NASHVILLE, TN 37203            | 45-4475679 | 501(C)(3)                 | 10,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (95) TENNESSEE PERFORMING ARTS<br>CENTER<br>P.O. BOX 190660, NASHVILLE, TN 37219   | 58-1320590 | 501(C)(3)                 | 30,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (96) TENNESSEE SPORTS HALL OF FAME<br>312 ROSA L PARKS AVE, 13TH FLOOR,<br>NASHVILLE, TN 37243                               | 23-7036422 | 501(C)(3)                 | 10,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (97) TENNESSEE STATE MUSEUM<br>FOUNDATION<br>505 DEADERICK STREET, NASHVILLE, TN<br>37243                                    | 51-0200584 | 501(C)(3)                 | 6,000                   | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (98) TENNESSEE STATE UNIVERSITY<br>DIRECTOR OF SPONSORED RESEARCH,<br>3500 JOHN MERRITT BLVD, NASHVILLE, TN<br>37209         | 62-0786119 | 501(C)(3)                 | 154,732                 | 0                                   | N/A  | N/A                                   | RESEARCH; TRAINING             |
| (99) TENNESSEE TECHNOLOGICAL<br>UNIVERSITY<br>BOX 5036, COOKEVILLE, TN 38505   | 62-0646806 | 501(C)(3)                 | 34,825                  | 0                                   | N/A  | N/A                                   | TRAINING                       |
| (100) TENNESSEE TECHNOLOGY<br>DEVELOPMENT CORP. DBA LAUNCH<br>TENNESSEE<br>90 OCEANSIDE DRIVE, NASHVILLE, TN<br>37204        | 62-1765738 | 501(C)(3)                 | 10,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                   |
| (101) TEQUILA JOHNSON DBA THE EQUITY<br>GROUP LLC<br>800 THIRD AVE, 36TH FLOOR, NEW YORK,<br>NY 10022                        | 83-1602874 | 501(C)(3)                 | 62,500                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (102) TEXAS A&M ENGINEERING<br>EXPERIMENT STATION<br>400 HARVEY MITCHELL PKWY SOUTH,<br>SUITE 300, COLLEGE STATION, TX 77845 | 74-1974733 | 501(C)(3)                 | 139,216                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (103) TEXAS TECH UNIVERSITY<br>OFFICE OF STUDENT ACCOUNTS, GSC<br>SUITE 2801, COLLEGE STATION, TX 77843                      | 75-6002622 | 501(C)(3)                 | 15,628                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (104) THE BOARD OF TRUSTEES OF THE<br>UNIVERSITY OF ALABAMA<br>500 UNIVERSITY BLVD EAST,<br>TUSCALOOSA, AL 35401             | 63-6001138 | 501(C)(3)                 | 124,520                 | 0                                   | N/A  | N/A                                   | OTHER SPONSORED                |

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| (a)   | (b)        | (c)                       | (d)                     | (e)                                 | (f)  | (g)                                   | (h)                                    |
|---|------------|---------------------------|-------------------------|-------------------------------------|--|---------------------------------------|--|
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| (105) THE BOARD OF TRUSTEES OF THE<br>UNIVERSITY OF ILLINOIS<br>352 HENRY ADMIN BUILDING, MC350, 506 S<br>WRIGHT ST, URBANA, IL 61801 | 37-6000511 | 501(C)(3)                 | 879,073                 | 0                                   | N/A  | N/A                                   | RESEARCH; TRAINING                     |
| (106) THE EQUITY ALLIANCE<br>PO BOX 331821, NASHVILLE, TN 37203   | 81-5394158 | 501(C)(3)                 | 20,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                           |
| (107) THE NEXT DOOR<br>PO BOX 23336, NASHVILLE, TN 37203  | 43-2001774 | 501(C)(3)                 | 13,000                  | 0                                   | N/A  | N/A                                   | CONTRIBUTION                           |
| (108) THE PENNSYLVANIA STATE<br>UNIVERSITY<br>UNIVERSITY LIBRARIES, 502 PATERNO<br>LIBRARY, UNIVERSITY PARK, PA 16802                 | 24-6000376 | GOVT                      | 79,579                  | 0                                   | N/A  | N/A                                   | RESEARCH                               |
| (109) THE TOMORROW COMPANIES INC<br>25 DORCHESTER AVE, ROOM 52150,<br>BOSTON, MA 02205  | 61-1778389 | N/A                       | 12,256                  | 0                                   | N/A  | N/A                                   | RESEARCH                               |
| (110) THE UNIVERSITY OF TENNESSEE<br>THE UNIVERSITY OF TENNESSEE,<br>KNOXVILLE, TN 37996  | 62-6001636 | GOVT                      | 777,523                 | 0                                   | N/A  | N/A                                   | RESEARCH; TRAINING;<br>OTHER SPONSORED |
| (111) THE URBAN INSTITUTE<br>500 L'ENFANT PLAZA SW, WASHINGTON,<br>DC 20024   | 52-0880375 | 501(C)(3)                 | 11,676                  | 0                                   | N/A  | N/A                                   | RESEARCH                               |
| (112) TOUGALOO COLLEGE<br>500 WEST COUNTY LINE ROAD,<br>TOUGALOO, MS 39174  | 64-0303093 | 501(C)(3)                 | 200,246                 | 0                                   | N/A  | N/A                                   | RESEARCH                               |
| (113) UNIVERSITY COMMUNITY HEALTH<br>SERVICES INC<br>601 BENTON AVE, NASHVILLE, TN 37204  | 62-1438461 | 501(C)(3)                 | 26,719                  | 0                                   | N/A  | N/A                                   | TRAINING                               |
| (114) UNIVERSITY OF ALABAMA AT<br>BIRMINGHAM<br>STUDENT ACCOUNTING SERVICES, 1400<br>UNIVERSITY BLVD STE 322, BIRMINGHAM,<br>AL 35294 | 63-6005396 | 501(C)(3)                 | 173,247                 | 0                                   | N/A  | N/A                                   | OTHER SPONSORED                        |
| (115) UNIVERSITY OF ARIZONA<br>BOARD OF REGENT, PO BOX 3308,<br>TUCSON, AZ 85722  | 74-2652689 | GOVT                      | 28,627                  | 0                                   | N/A  | N/A                                   | RESEARCH                               |
| (116) UNIVERSITY OF ARKANSAS<br>FAYETTEVILLE<br>UNIVERSITY OF ARKANSAS,<br>FAYETTEVILLE, AR 72701                                     | 71-6003252 | GOVT                      | 23,219                  | 0                                   | N/A  | N/A                                   | RESEARCH                               |
| (117) UNIVERSITY OF CALIFORNIA<br>BERKELEY<br>SPONSORED PROJECTS OFFICE, 2150<br>SHATTUCK AVENUE ROOM 313,<br>BERKELEY, CA 94704      | 94-6002123 | 501(C)(3)                 | 380,378                 | 0                                   | N/A  | N/A                                   | RESEARCH                               |
| (118) UNIVERSITY OF CALIFORNIA DAVIS<br>ONE SHEILDS AVE, DAVIS, CA 95616  | 94-6036494 | 501(C)(3)                 | 26,870                  | 0                                   | N/A  | N/A                                   | RESEARCH                               |
| (119) UNIVERSITY OF CALIFORNIA SAN<br>DIEGO<br>OFFICE OF CONTRACT & GRANT ADMIN,<br>9500 GILMAN DRIVE, LA JOLLA, CA 92093             | 95-6006144 | 501(C)(3)                 | 297,749                 | 0                                   | N/A  | N/A                                   | RESEARCH                               |

| (a)  | (b)        | (c)                       | (d)                     | (e)                                 | (f)  | (g)                                   | (h)                            |
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| Name and address of organization or government   | EIN        | IRC section if applicable | Amount of<br>cash grant | Amount of<br>non-cash<br>assistance | Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | Description of non-cash<br>assistance | Purpose of grant or assistance |
| (120) UNIVERSITY OF CALIFORNIA SAN<br>FRANCISCO<br>OFFICE OF SPONSORED RESEARCH, 3333<br>CALIFORNIA STREET STE 315, SAN<br>FRANCISCO, CA 94143 | 94-6036493 | 501(C)(3)                 | 125,008                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (121) UNIVERSITY OF CALIFORNIA SANTA<br>CRUZ<br>1156 HIGH STREET, SANTA CRUZ, CA<br>95064  | 94-1539563 | 501(C)(3)                 | 37,025                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (122) UNIVERSITY OF CENTRAL FLORIDA<br>12424 RESEARCH PARKWAY SUITE 300,<br>ORLANDO, FL 32826  | 59-2924021 | 501(C)(3)                 | 54,934                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (123) UNIVERSITY OF COLORADO<br>1800 GRANT ST, SUITE 800, DENVER, CO<br>80203  | 84-6000555 | 501(C)(3)                 | 55,784                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (124) UNIVERSITY OF CONNECTICUT<br>438 WHITNEY RD EXTENSION UNIT 1133,<br>SPONSORED PROGRAM SERVICES,<br>STORRS MANSFIELD, CT 06269            | 06-0772160 | GOVT                      | 466,163                 | 0                                   | N/A  | N/A                                   | RESEARCH; TRAINING             |
| (125) UNIVERSITY OF DAYTON<br>300 COLLEGE PARK, DAYTON, OH 45469   | 31-0536715 | 501(C)(3)                 | 182,662                 | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (126) UNIVERSITY OF DENVER<br>BURSARS OFC THIRD PARTY BILLING, 2197<br>S UNIVERSITY BLVD STE 223, DENVER, CO<br>80208                          | 84-0404231 | 501(C)(3)                 | 54,533                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (127) UNIVERSITY OF GEORGIA RESEARCH<br>FOUNDATION, INC<br>310 EAST CAMPUS ROAD, TUCKER HALL<br>ROOM 411, ATHENS, GA 30602                     | 58-1353149 | 501(C)(3)                 | 214,661                 | 0                                   | N/A  | N/A                                   | RESEARCH; TRAINING             |
| (128) UNIVERSITY OF HOUSTON<br>COLLEGE OF OPTOMETRY, CHRIS<br>KUETHER INSTRUMENT DESIGNER,<br>HOUSTON, TX 77204                                | 74-6001399 | 501(C)(3)                 | 38,058                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (129) UNIVERSITY OF LOUISVILLE<br>RESEARCH FOUNDATION INC<br>300 EAST MARKET ST SUITE 300, ATTN<br>JULIE RENN, LOUISVILLE, KY 40202            | 61-1029626 | 501(C)(3)                 | 15,300                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (130) UNIVERSITY OF MARYLAND<br>UNIVERSITY OF MARYLAND, COLLEGE<br>PARK, MD 20742  | 52-6002033 | 501(C)(3)                 | 34,718                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (131) UNIVERSITY OF MASSACHUSETTS<br>100 MORRISSEY BLVD, BOSTON, MA 02125  | 04-3167352 | GOVT                      | 84,447                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (132) UNIVERSITY OF MEMPHIS<br>BURSARS OFFICE, ADMINISTRATION<br>BUILDING, MEMPHIS, TN 38152   | 62-0648618 | 501(C)(3)                 | 344,299                 | 0                                   | N/A  | N/A                                   | RESEARCH; TRAINING             |
| (133) UNIVERSITY OF MIAMI<br>OFFICE OF STUDENT ACCOUNT<br>SERVICES, PO BOX 249115, CORAL<br>GABLES, FL 33124                                   | 59-0624458 | 501(C)(3)                 | 75,916                  | 0                                   | N/A  | N/A                                   | RESEARCH                       |
| (134) UNIVERSITY OF MICHIGAN<br>3003 S. STATE STREET, ANN ARBOR, MI<br>48109   | 38-6006309 | 501(C)(3)                 | 76,322                  | 0                                   | N/A  | N/A                                   | RESEARCH; OTHER<br>SPONSORED   |

| (a)  | (b)        | (c)                       | (d)                     | (e)                                 | (f)  | (g)                                   | (h)   |
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| (135) UNIVERSITY OF MINNESOTA<br>REGENTS<br>REGENTS OF THE UNIV OF MINNESOTA,<br>OFFICE OF SPONSORED FINAN<br>REPORTING, MINNEAPOLIS, MN 55455 | 41-6007513 | 501(C)(3)                 | 588,304                 | 0                                   | N/A  | N/A                                   | RESEARCH; TRAINING                                      |
| (136) UNIVERSITY OF MISSOURI<br>RESEARCH ANIMAL DIAGNOSTIC LAB, 4011<br>DISCOVERY DRIVE, COLUMBIA, MO 65201                                    | 43-6003859 | 501(C)(3)                 | 12,462                  | 0                                   | N/A  | N/A                                   | RESEARCH  |
| (137) UNIVERSITY OF NORTH CAROLINA AT<br>GREENSBORO<br>PO BOX 26170, GREENSBORO, NC 27402  | 56-6001468 | 501(C)(3)                 | 67,711                  | 0                                   | N/A  | N/A                                   | RESEARCH  |
| (138) UNIVERSITY OF NORTH TEXAS<br>HEALTH SCIENCE CENTER<br>PO BOX 99335, FORT WORTH, TX 76199   | 75-6064033 | 501(C)(3)                 | 138,501                 | 0                                   | N/A  | N/A                                   | RESEARCH  |
| (139) UNIVERSITY OF OREGON<br>1600 MILLRACE DRIVE SUITE 207,<br>TEACHING AND LEARNING, EUGENE, OR<br>97403                                     | 46-4727800 | GOVT                      | 133,961                 | 0                                   | N/A  | N/A                                   | RESEARCH  |
| (140) UNIVERSITY OF PITTSBURGH<br>UNIVERSITY OF PITTSBURGH PRESS, 3400<br>FORBES AVE 5TH FLOOR, PITTSBURGH,<br>PA 15260                        | 25-0965591 | 501(C)(3)                 | 728,596                 | 0                                   | N/A  | N/A                                   | RESEARCH  |
| (141) UNIVERSITY OF SOUTH CAROLINA<br>USC REGIONAL CAMPUSES AND,<br>CONTINUING EDUCATION, COLUMBIA, SC<br>29208                                | 57-6001153 | GOVT                      | 14,996                  | 0                                   | N/A  | N/A                                   | RESEARCH  |
| (142) UNIVERSITY OF SOUTH FLORIDA<br>ATTN RESEARCH PROJECTS<br>RECEIVABLES, PO BOX 864568, ORLANDO,<br>FL 32886                                | 59-3102112 | GOVT                      | 41,721                  | 0                                   | N/A  | N/A                                   | RESEARCH  |
| (143) UNIVERSITY OF TENNESSEE AT<br>CHATTANOOGA<br>OFFICE OF GRANTS AND RESEARCH, 218<br>RACE HALL, CHATTANOOGA, TN 37403                      | 59-2353733 | GOVT                      | 185,340                 | 0                                   | N/A  | N/A                                   | RESEARCH; TRAINING;<br>OTHER SPONSORED                  |
| (144) UNIVERSITY OF TEXAS AT AUSTIN<br>2500 SPEEDWAY MBB1.220E, 1<br>UNIVERSITY STATION A4800, AUSTIN, TX<br>78712                             | 74-6000203 | GOVT                      | 207,229                 | 0                                   | N/A  | N/A                                   | RESEARCH; TRAINING                                      |
| (145) UNIVERSITY OF UTAH<br>201 S PRESIDENTS CIRCLE ROOM 411,<br>SALT LAKE CITY, UT 84112  | 87-6000525 | 501(C)(3)                 | 109,147                 | 0                                   | N/A  | N/A                                   | RESEARCH  |
| (146) UNIVERSITY OF VIRGINIA<br>PO BOX 400195, OFFICE OF SPONSORED<br>PROGRAMS, CHARLOTTESVILLE, VA 22904                                      | 54-6001796 | 501(C)(3)                 | 406,404                 | 0                                   | N/A  | N/A                                   | RESEARCH  |
| (147) UNIVERSITY OF WASHINGTON<br>GRANT & CONTRACT ACCOUNTING, 3917<br>UNIVERSITY WAY NE, SEATTLE, WA 98105                                    | 91-6001537 | GOVT                      | 551,006                 | 0                                   | N/A  | N/A                                   | RESEARCH  |
| (148) UNIVERSITY OF WISCONSIN SYSTEM<br>WI CENTER OF EDUCATION RESEARCH,<br>1025 WEST JOHNSON STREET, MADISON,<br>WI 53706                     | 39-1805963 | GOVT                      | 834,788                 | 0                                   | N/A  | N/A                                   | RESEARCH  |
| (149) VANDERBILT UNIVERSITY MEDICAL<br>CENTER<br>3322 WEST END AVE, NASHVILLE, TN 37204  | 35-2528741 | 501(C)(3)                 | 36,712,569              | 0                                   | N/A  | N/A                                   | CONTRIBUTION;<br>RESEARCH; TRAINING;<br>OTHER SPONSORED |

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| (a)  | (b)        | (c)                       | (d)                     | (e)                                 | (f)  | (g)                                   | (h)  |
|--|------------|---------------------------|-------------------------|-------------------------------------|--|---------------------------------------|--|
| Name and address of organization or government   | EIN        | IRC section if applicable | Amount of<br>cash grant | Amount of<br>non-cash<br>assistance | Method of<br>valuation<br>(book, FMV,<br>appraisal, other) | Description of non-cash<br>assistance | Purpose of grant or assistance   |
| (150) VIRGINIA POLYTECHNIC INSTITUTE &<br>STATE UNIVERSITY<br>800 WASHINGTON ST SW, SUITE 150,<br>BLACKSBURG, VA 24061 | 54-6001805 | GOVT                      | 10,664                  | 0                                   | N/A  | N/A                                   | RESEARCH   |
| (151) WAKE FOREST UNIVERSITY HEALTH<br>SCIENCES<br>MEDICAL CENTER BLVD, WINSTON SALEM,<br>NC 27157                     | 22-3849199 | 501(C)(3)                 | 20,072                  | 0                                   | N/A  | N/A                                   | RESEARCH   |
| (152) WASHINGTON UNIVERSITY<br>SCHOOL OF MEDICINE, DEPARTMENT OF<br>NEUROSCIENCE, ST. LOUIS, MO 63110                  | 43-0653611 | 501(C)(3)                 | 109,184                 | 0                                   | N/A  | N/A                                   | RESEARCH   |
| (153) YALE UNIVERSITY<br>47 COLLEGE STREET / SUITE 203, P O BOX<br>208047, NEW HAVEN, CT 06520                         | 06-0646973 | 501(C)(3)                 | 262,412                 | 0                                   | N/A  | N/A                                   | RESEARCH   |
| (154) NORTHSIDE BAPTIST CHURCH OF<br>MAYFIELD INC.<br>611 W LOCHRIDGE ST, MAYFIELD, KY<br>42066                        | 30-0579266 | 501(C)(3)                 | 0                       | 19,100                              | FMV  | HOME GOODS, FOOD, ETC.                | HOME GOODS, FOOD, ETC.<br>FOR NORTHSIDE BAPTIST<br>CHURCH OF MAYFIELD'S<br>ASSISTANCE TO VICTIMS<br>OF MAYFIELD, KY TORNADO<br>RELIEF. |

| Part IV  | <b>Supplemental Information.</b> Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.   |
|--|--|
| Return Reference - Identifier  | Explanation  |
| SCHEDULE I, PART I, LINE<br>2 - PROCEDURES FOR<br>MONITORING USE OF<br>GRANT FUNDS.                          | SUBRECIPIENT GRANTS:<br>VANDERBILT UNIVERSITY MAINTAINS A FORMAL POLICY DEFINING ITS PROCEDURES FOR MONITORING THE<br>USE OF SPONSORED FUNDS BY SUBRECIPIENTS LOCATED OUTSIDE THE UNITED STATES WHO ARE<br>PERFORMING A PORTION OF A SPONSORED PROJECT EXTERNALLY AWARDED TO VANDERBILT. THE<br>POLICY PROVIDES GUIDANCE TO ENSURE THAT SUBRECIPIENTS CONDUCT THEIR PORTIONS OF THE<br>SPONSORED PROJECTS IN COMPLIANCE WITH LAWS, REGULATIONS AND TERMS AND CONDITIONS OF<br>AWARDS AND SUBAWARDS AND THAT REIMBURSED COSTS INCURRED BY SUBRECIPIENTS ARE ALLOWED.<br>THE POLICY ADDRESSES THE ROLES AND RESPONSIBILITIES OF THE CENTRAL OFFICES AND ACADEMIC<br>DEPARTMENTS OF THE UNIVERSITY AND DESCRIBES THE MONITORING PROCEDURES FOR EACH AREA.<br>THE FULL TEXT OF VANDERBILT'S SUBRECIPIENT MONITORING GUIDELINES IS AVAILABLE ONLINE AT THE<br>FOLLOWING WEB ADDRESS:  |
|  | HTTPS://FINANCE.VANDERBILT.EDU/PROCEDURES-FORMS/SUBRECIPIENT_MONITORING_GUIDELINES.PDF   |
|  | FINANCIAL AID:<br>ASSISTANCE OFFERED FROM INSTITUTIONAL FUNDS BY VANDERBILT TO OUR STUDENTS IS AWARDED ON<br>THE BASIS OF MERIT AND/OR FINANCIAL NEED. SUCH ASSISTANCE HELPS STUDENTS AND THEIR FAMILIES<br>SUPPORT THE COST OF ATTENDANCE WHICH INCLUDES TUITION, MANDATORY FEES, ROOM & BOARD,<br>BOOKS, OTHER COURSE MATERIALS/SUPPLIES, AND ALLOWANCES FOR PERSONAL/MISCELLANEOUS AND<br>TRAVEL EXPENSES. MERIT-BASED AWARDS ARE COMPETITIVELY AWARDED IN RECOGNITION OF ACADEMIC<br>ACHIEVEMENT, LEADERSHIP, AND COMMITMENT TO COMMUNITY SERVICE, CONTRIBUTIONS TO SOCIETY,<br>AND OTHER FORMS OF ACCOMPLISHMENT. NEED-BASED ASSISTANCE IS AWARDED ON THE BASIS OF<br>DOCUMENTED FINANCIAL NEED, RESULTING FROM A NEED ANALYSIS EVALUATION ACCOMPLISHED IN<br>ACCORDANCE WITH RELEVANT AND APPLICABLE FEDERAL, STATE, AND/OR INSTITUTIONAL PROGRAMS,<br>POLICIES, AND ELIGIBILITY REQUIREMENTS.<br>THE UNITS RESPONSIBLE FOR ADMINISTERING STUDENT FINANCIAL AID AT VANDERBILT REGULARLY<br>INITIATE SYSTEM-GENERATED REVIEWS, AS WELL AS OTHER CROSS-CHECKS ON AN AD HOC BASIS.<br>RESULTS FROM THESE REVIEWS, ALONG WITH RECURRING MANAGEMENT REPORTS, ARE REGULARLY<br>EVALUATED. SUBSEQUENTLY, FOLLOW-UP CORRECTIVE ACTIONS ARE TAKEN WHEN APPROPRIATE AND<br>POTENTIALLY INCLUDE AWARD REVISIONS OR CANCELLATIONS. THESE PROVISIONS ARE DESIGNED TO<br>HELP ENSURE THAT STUDENT ASSISTANCE FUNDS ARE AWARDED TO ELIGIBLE RECIPIENTS, IN<br>ACCORDANCE WITH APPLICABLE FEDERAL, STATE, INSTITUTIONAL, AND OTHER PROGRAM LEGISLATION,<br>AS WELL AS RELEVANT INTERNAL UNIVERSITY POLICIES AND OPERATIONAL GUIDELINES/CRITERIA. |
| (1) SCHEDULE I, PART II,<br>COLUMN A - NAME AND<br>ADDRESS OF<br>ORGANIZATION OR                             | AEROSPACE CORPORATION<br>2310 E EL SEGUNDO BLVD, EL SEGUNDO, CA 90245  |
| GOVERNMENT<br>(3) SCHEDULE I, PART II,<br>COLUMN A - NAME AND<br>ADDRESS OF<br>ORGANIZATION OR<br>GOVERNMENT | AMERICAN ACADEMY OF NURSING<br>1000 VERMONT AVE NW , SUITE 910, WASHINGTON, DC 20005   |
| (5) SCHEDULE I, PART II,<br>COLUMN A - NAME AND<br>ADDRESS OF<br>ORGANIZATION OR<br>GOVERNMENT               | AUGUSTA UNIVERSITY RESEARCH INSTITUTE, INC.<br>1120 15TH ST, AUGUSTA, GA 30912   |
| (7) SCHEDULE I, PART II,<br>COLUMN A - NAME AND<br>ADDRESS OF<br>ORGANIZATION OR<br>GOVERNMENT               | BAYLOR COLLEGE OF MEDICINE<br>VECTOR DEVELOPMENT LAB, ONE BAYLOR PLAZA, HOUSTON, TX 77030  |
| (8) SCHEDULE I, PART II,<br>COLUMN A - NAME AND<br>ADDRESS OF<br>ORGANIZATION OR<br>GOVERNMENT               | BEREA COLLEGE<br>101 CHESTNUT ST, CPO 2214 LINCOLN HALL SUITE 220, BEREA, KY 40404   |
| (9) SCHEDULE I, PART II,<br>COLUMN A - NAME AND<br>ADDRESS OF<br>ORGANIZATION OR<br>GOVERNMENT               | BIOMEDICAL ENGINEERING SOCIETY<br>8201 CORPORATE DRIVE , SUITE 1125, LANDOVER, MD 20785  |
| (10) SCHEDULE I, PART II,<br>COLUMN A - NAME AND<br>ADDRESS OF<br>ORGANIZATION OR<br>GOVERNMENT              | BOSTON UNIVERSITY<br>881 COMMONWEALTH AVENUE, BOSTON, MA 02215   |
| SCHEDULE I, PART III,<br>COLUMN A - TYPE OF<br>GRANT   | STUDENT FINANCIAL ASSISTANCE - TUITION, ROOM & BOARD AND STUDENT HARDSHIP FUND   |
| SCHEDULE I, PART III,<br>COLUMN A - TYPE OF<br>GRANT   | COVID 19 EMERGENCY RELIEF FUND (EFR) TO STUDENTS   |

| SCHEDULE J |  | Compe   | nsation Information  | 1                       | OMB No.  | 1545-0 | 047  |
|------------|--|---|--|-------------------------|----------|--------|------|
| (Form      | 990)                                   | For certain Officers, Dire  | ctors, Trustees, Key Employees, and Hi   | ghest                   | 20       | 21     |      |
|            |  | Complete if the organization  | mpensated Employees<br>on answered "Yes" on Form 990, Part IV                  | /, line 23.             | Open t   |        | blio |
|            | ent of the Treasury<br>Revenue Service |   | Attach to Form 990.<br>990 for instructions and the latest inform              |                         | Inspe    |        |      |
|            | f the organization                     |   |  | Employer identification |          |        |      |
|            | ERBILT UNIVERS                         | -   |  | 62-047                  | 76822    |        |      |
| Part       | Questio                                | ons Regarding Compensation  |  |                         |          | Vac    | Na   |
| 1a         | Check the app                          | ropriate box(es) if the organization pro                              | ovided any of the following to or for a  | person listed on For    | m 📃      | Yes    | No   |
| ia         |  |   | provide any relevant information regardir                                      |                         |          |        |      |
|            |  | or charter travel   | ✓ Housing allowance or residence f   | -                       |          |        |      |
|            | Travel for c                           | ompanions   | Payments for business use of per   | sonal residence         |          |        |      |
|            | 🗹 Tax indemn                           | ification and gross-up payments                                       | Health or social club dues or initia   | ation fees              |          |        |      |
|            | Discretiona                            | ry spending account   | Personal services (such as maid,   | chauffeur, chef)        |          |        |      |
| <b>b</b>   |  |   |  |                         |          |        |      |
| b          |  |   | he organization follow a written polic<br>penses described above? If "No,"     |                         |          |        |      |
|            |  |   |  |                         |          | ~      |      |
|            |  |   |  |                         |          |        |      |
| 2          | Did the orga                           | nization require substantiation prio                                  | r to reimbursing or allowing expe  | nses incurred by a      | all      |        |      |
|            |  | -   | D/Executive Director, regarding the it   | ems checked on lir      | ie       |        |      |
|            | 1a?                                    |   |  |                         | 2        | ~      |      |
| ~          |  |   |  | are of the              |          |        |      |
| 3          |  |   | tion used to establish the compensati<br>nat apply. Do not check any boxes for |                         | ,        |        |      |
|            |  |   | he CEO/Executive Director, but expla   |                         |          |        |      |
|            | -                                      | tion committee  | Vitten employment contract   |                         |          |        |      |
|            | •                                      | nt compensation consultant  | Compensation survey or study   |                         |          |        |      |
|            | 🕑 Form 990 o                           | f other organizations   | Approval by the board or comper  | nsation committee       |          |        |      |
|            |  |   |  |                         |          |        |      |
| 4          |  | ar, did any person listed on Form 990<br>r a related organization:    | , Part VII, Section A, line 1a, with resp                                      | ect to the filing       |          |        |      |
| а          | •                                      | <u> </u>  | l payment?   |                         | 4a       | ~      |      |
| b          |  |   | ntal nonqualified retirement plan?   |                         | 4b       | ~      |      |
| c          |  |   | ased compensation arrangement? .   |                         | 4c       |        | ~    |
|            | •                                      |   | rovide the applicable amounts for eac  |                         |          |        |      |
|            |  |   |  |                         |          |        |      |
| _          |  |   | rganizations must complete lines 5   |                         |          |        |      |
| 5          |  | contingent on the revenues of:  | ion A, line 1a, did the organizatior   | pay or accrue ar        | iy       |        |      |
| а          | •                                      | •   |  |                         | 5a       |        | ~    |
| a<br>b     |  |   |  |                         | 5a<br>5b |        | ~    |
|            | •                                      | e 5a or 5b, describe in Part III.                                     |  |                         | 0.0      |        |      |
|            |  |   |  |                         |          |        |      |
| 6          |  | listed on Form 990, Part VII, Sect contingent on the net earnings of: | ion A, line 1a, did the organizatior   | pay or accrue ar        | iy       |        |      |
| а          | •                                      |   |  |                         | 6a       |        | ~    |
| b          | 0                                      |   |  |                         | 6b       |        | V    |
| -          | •                                      | e 6a or 6b, describe in Part III.                                     |  |                         |          |        |      |
|            | _                                      |   |  |                         |          |        |      |
| 7          |  |   | on A, line 1a, did the organization p<br>describe in Part III                  |                         |          | ~      |      |
| 0          |  |   |  |                         | 7        | -      |      |
| 8          |  |   | paid or accrued pursuant to a contra<br>Regulations section 53.4958-4(a)(3)    |                         | e        |        |      |
|            |  | -   |  |                         | 8        | ~      |      |
|            |  |   |  |                         | Ű        |        |      |
| 9          | If "Yes" on li                         | ne 8, did the organization also fol                                   | low the rebuttable presumption pro   | cedure described        | in       |        |      |
|            | Regulations se                         | ection 53.4958-6(c)?  |  |                         | 9        | ~      |      |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                     |      |                          | nd/or 1099-MISC and/or 1               |   | (C) Retirement and             |                            | (E) Total of columns               | (F) Compensation   |
|---------------------|------|--------------------------|--|---|--------------------------------|----------------------------|------------------------------------|--|
| (A) Name and Title  |      | (i) Base<br>compensation | (ii) Bonus & incentive<br>compensation | (iii) Other<br>reportable<br>compensation | other deferred<br>compensation | (D) Nontaxable<br>benefits | (E) Total of columns<br>(B)(i)–(D) | in column (B) reported<br>as deferred on prior<br>Form 990 |
| ANDERS W. HALL      | (i)  | 871,704                  | 1,982,146                              | 19,419                                    | 1,529,904                      | 31,192                     | 4,434,365                          | 312,540  |
| 1SEE SCHEDULE O     | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| JERRY STACKHOUSE    | (i)  | 2,976,063                | 59,848                                 | 20,148                                    | 139,326                        | 1,897                      | 3,197,282                          | 0  |
| 2SEE SCHEDULE O     | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| CLARK LEA           | (i)  | 2,985,712                | 0                                      | 25,906                                    | 14,326                         | 25,937                     | 3,051,881                          | 0  |
| 3SEE SCHEDULE O     | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| TIMOTHY C. CORBIN   | (i)  | 1,316,102                | 938,260                                | 10,628                                    | 163,873                        | 18,196                     | 2,447,059                          | 647,705  |
| 4SEE SCHEDULE O     | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| DANIEL DIERMEIER    | (i)  | 1,211,163                | 506,280                                | 193,961                                   | 254,326                        | 51,193                     | 2,216,923                          | 0  |
| 5SEE SCHEDULE O     | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| DEREK MASON         | (i)  | 0                        | 0                                      | 2,166,660                                 | 0                              | 0                          | 2,166,660                          | 0  |
| 6SEE SCHEDULE O     | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| TRAVIS W. SHORE     | (i)  | 375,989                  | 968,338                                | 20,129                                    | 615,051                        | 42,680                     | 2,022,187                          | 0  |
| 7SEE SCHEDULE O     | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| BRETT C. SWEET      | (i)  | 1,043,419                | 444,152                                | 20,742                                    | 166,469                        | 74,622                     | 1,749,404                          | 100,000  |
| 8SEE SCHEDULE O     | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| JOHN M. LUTZ        | (i)  | 857,448                  | 236,043                                | 20,619                                    | 84,326                         | 20,495                     | 1,218,931                          | 0  |
| 9SEE SCHEDULE O     | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| SUSAN WENTE         | (i)  | 428,838                  | 520,000                                | 27,606                                    | 14,326                         | 35,510                     | 1,026,280                          | 166,667  |
| 10SEE SCHEDULE O    | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| NICHOLAS S. ZEPPOS  | (i)  | 927,373                  | 0                                      | 34,343                                    | 14,326                         | 19,826                     | 995,868                            | 0  |
| 11SEE SCHEDULE O    | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| CANDICE S. LEE      | (i)  | 693,323                  | 189,313                                | 837                                       | 47,659                         | 17,332                     | 948,464                            | 0  |
| 12SEE SCHEDULE O    | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| LAWRENCE J. MARNETT | (i)  | 614,947                  | 170,000                                | 34,326                                    | 14,326                         | 21,800                     | 855,399                            | 90,000   |
| 13SEE SCHEDULE O    | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| JOHN GEER           | (i)  | 608,974                  | 50,000                                 | 33,697                                    | 74,326                         | 42,834                     | 809,831                            | 0  |
| 14SEE SCHEDULE O    | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| ERIC C. KOPSTAIN    | (i)  | 534,752                  | 165,000                                | 20,742                                    | 49,326                         | 15,184                     | 785,004                            | 0  |
| 15SEE SCHEDULE O    | (ii) | 0                        | 0                                      | 0   | 0                              | 0                          | 0                                  | 0  |
| (SEE STATEMENT)     | (i)  |                          |  |   |                                |                            |                                    |  |
| 16                  | (ii) |                          |  |   |                                |                            |                                    |  |

Schedule J (Form 990) 2021

### Part II Officers, Directors, Trustees, Key Employees and Highest Compensated Employees (continued)

| (a)                      |      | (b)                      |   | (c)                                       | (d)                         | (e)        | (f)              |   |
|--------------------------|------|--------------------------|---|---|-----------------------------|------------|------------------|---|
| Name                     |      | Breakdown of W           | -2 and/or 1099-MIS                        | C compensation                            | Retirement and              | Nontaxable | Total of columns | Compensation                                    |
|                          |      | (i) Base<br>Compensation | (ii) Bonus &<br>incentive<br>compensation | (iii) Other<br>reportable<br>compensation | other deferred compensation | benefits   | (b)(i)-(d)       | reported in prior<br>Form 990 or Form<br>990-EZ |
| (16) RUBY SHELLAWAY      | (i)  | 558,062                  | 138,650                                   | 19,415                                    | 14,326                      | 36,710     | 767,163          | 0   |
| SÉE SCHEDULE O           | (ii) | 0                        | 0   | 0   | 0                           | 0          | 0                | 0   |
| (17) C. CYBELE RAVER     | (i)  | 352,253                  | 200,000                                   | 9,286                                     | 123,076                     | 5,135      | 689,750          | 0   |
| SÉE SCHEDULE O           | (ii) | 0                        | 0   | 0   | 0                           | 0          | 0                | 0   |
| (18) ANDRE L. CHURCHWELL | (i)  | 609,491                  | 0   | 0   | 0                           | 0          | 609,491          | 0   |
| SÉE SCHEDULE O           | (ii) | 0                        | 0   | 0   | 0                           | 0          | 0                | 0   |
| (19) MALCOLM TURNER      | (i)  | 0                        | 0   | 549,333                                   | 0                           | 0          | 549,333          | 0   |
| SÉE SCHEDULE O           | (ii) | 0                        | 0   | 0   | 0                           | 0          | 0                | 0   |
| (20) STEVE ERTEL         | (i)  | 328,026                  | 88,800                                    | 572                                       | 26,826                      | 30,571     | 474,795          | 0   |
| SÉE SCHEDULE O           | (ii) | 0                        | 0   | 0   | 0                           | 0          | 0                | 0   |
| (21) NATHAN GREEN        | (i)  | 338,764                  | 94,013                                    | 830                                       | 8,700                       | 27,747     | 470,054          | 0   |
| SÉE SCHEDULE O           | (ii) | 0                        | 0   | 0   | 0                           | 0          | 0                | 0   |



**Supplemental Information.** Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| Return Reference - Identifier   | Explanation  |
|---|--|
| SCHEDULE J, PART I, LINE<br>1A - FIRST-CLASS OR<br>CHARTER TRAVEL   | VANDERBILT EXCLUDES FIRST-CLASS AND CHARTER TRAVEL FROM TAXABLE INCOME WHEN A DOCUMENTED BUSINESS PURPOSE IS SERVED.   |
|   | FIRST-CLASS OR CHARTER TRAVEL - TRAVELERS SHOULD FLY VIA COMMERCIAL AIRLINE AND WORK TO OBTAIN THE LOWEST FARE POSSIBLE. BUSINESS CLASS OR FIRST CLASS SEATING MAY ONLY BE USED IF THE TRAVELER'S VICE CHANCELLOR PROVIDES APPROVAL IN WRITING IN ADVANCE. THIS APPROVAL IS ONLY PROVIDED FOR LIMITED CIRCUMSTANCES AS PROVIDED IN VANDERBILT'S TRAVEL AND BUSINESS EXPENSE POLICY. IN CASES WHERE IT IS NOT POSSIBLE TO FLY COMMERCIAL DUE TO SCHEDULING COMMITMENTS, AND THE TRAVEL IS OF THE HIGHEST IMPORTANCE, TRAVELERS MAY REQUEST THAT THE CHANCELLOR APPROVE A CHARTER FLIGHT. AFTER WEIGHING THE BENEFITS OF THE TRIP AGAINST THE COST OF THE CHARTER, THE CHANCELLOR MAY APPROVE A CHARTER FLIGHT. THE BOARD OF TRUST HAS APPROVED FIRST CLASS AND CHARTER TRAVEL FOR THE CHANCELLOR WHEN NECESSITATED BY HIS SCHEDULE.       |
|   | PER VANDERBILT'S ATHLETICS TRAVEL POLICY, THE VICE CHANCELLOR FOR UNIVERSITY AFFAIRS AND ATHLETICS CAN APPROVE NON-STUDENT TRAVEL ON TEAM CHARTER FLIGHTS, WHEN THERE ARE EXTRA SEATS, WITHOUT REQUIRING REIMBURSEMENT TO THE UNIVERSITY SINCE THE CHARTER FEE IS NOT DETERMINED BY THE NUMBER OF ACTUAL PASSENGERS.   |
|   | 1 TRUSTEE, 1 OFFICER, 1 FORMER OFFICER, 3 HIGHEST COMPENSATED EMPLOYEES, AND 1 KEY<br>EMPLOYEE WERE PROVIDED FIRST-CLASS OR CHARTER TRAVEL THAT WAS NOT INCLUDED IN TAXABLE<br>COMPENSATION.   |
|   | 1 OFFICER WAS PROVIDED FIRST-CLASS OR CHARTER TRAVEL THAT WAS INCLUDED IN TAXABLE COMPENSATION.  |
| SCHEDULE J, PART I, LINE<br>1A - TRAVEL FOR<br>COMPANIONS   | 2 HIGHEST COMPENSATED EMPLOYEES WERE PROVIDED COMPANION TRAVEL THAT WAS NOT INCLUDED<br>IN TAXABLE COMPENSATION BECAUSE A BUSINESS PURPOSE EXISTED FOR THE COMPANIONS' TRAVEL.   |
| SCHEDULE J, PART I, LINE<br>1A - TAX<br>INDEMNIFICATION AND<br>GROSS-UP PAYMENTS                                | 3 OFFICERS AND 1 KEY EMPLOYEE WAS PROVIDED TAX INDEMNIFICATION AND GROSS-UP PAYMENTS THAT WERE INCLUDED IN TAXABLE COMPENSATION.   |
| SCHEDULE J, PART I, LINE<br>1A - HOUSING<br>ALLOWANCE OR<br>RESIDENCE FOR<br>PERSONAL USE                       | 1 OFFICER AND 1 HIGHEST COMPENSATED EMPLOYEE WERE PROVIDED A HOUSING ALLOWANCE THAT WAS INCLUDED IN TAXABLE COMPENSATION.  |
| SCHEDULE J, PART I, LINE<br>4A - SEVERANCE OR<br>CHANGE-OF-CONTROL<br>PAYMENT                                   | CONNECTION TO THEIR TERMINATION OF STATUS AS AN OFFICER OR EMPLOYEE. 2 PAYOUTS WERE MADE UNDER A SEVERANCE AGREEMENT:  |
|   | DEREK MASON: \$2,166,660<br>MALCOLM TURNER: \$549,333  |
| SCHEDULE J, PART I, LINE<br>4B - SUPPLEMENTAL<br>NONQUALIFIED<br>RETIREMENT PLAN                                | CERTAIN INDIVIDUALS LISTED IN FORM 990. SCHEDULE J, PART II, PARTICIPATE IN NONQUALIFIED<br>DEFERRED COMPENSATION PLANS. AMOUNTS CONTRIBUTED TO THE PLANS INCLUDE FIXED %S OF<br>ANNUAL BONUS PAYMENTS, AND FIXED DOLLAR AMOUNTS. CONTRIBUTIONS TO THE PLAN VEST WHEN<br>INDIVIDUALS COMPLETE THEIR CONTRACT TERM OR CONTINUE EMPLOYMENT TO A DESIGNATED DATE.<br>CURRENT YEAR ACCRUALS OF COMPENSATION ASSOCIATED WITH THESE PLANS ARE INCLUDED IN THE<br>AMOUNTS REPORTED FOR SUCH INDIVIDUALS IN SCHEDULE J, PART II, COLUMN (C). THE PAYOUT OF<br>THESE AMOUNTS IN FUTURE YEARS WILL BE INCLUDED IN THE AMOUNTS REPORTED IN SCHEDULE J, PART<br>II, COLUMN (B)(II), AND WILL ALSO BE REPORTED IN SCHEDULE J, PART II, COLUMN (F).<br>FIVE PAYOUTS WERE MADE UNDER THESE PLANS TO PARTICIPATING INDIVIDUALS IN CALENDAR YEAR<br>2021. |
|   | TIM CORBIN: \$645,260<br>ANDERS HALL: \$333,121<br>LAWRENCE MARNETT: \$100,000<br>BRETT SWEET: \$150,000<br>SUSAN WENTE: \$250,000   |
| SCHEDULE J, PART I, LINE<br>7 - NON-FIXED PAYMENTS  | CERTAIN INDIVIDUALS LISTED IN SCHEDULE J, PART II RECEIVED VARIABLE INCENTIVE COMPENSATION<br>BASED ON THE ACHIEVEMENT OF PRE-ESTABLISHED GOALS, WHERE JUDGEMENT WAS DETERMINED<br>EITHER BY THE BOARD OF TRUST OR THE CHANCELLOR. INCENTIVE PAYMENTS ARE SHOWN IN SCHEDULE<br>J, PART II, COLUMN B(II).   |
| SCHEDULE J, PART I, LINE<br>8 - PAYMENTS ON<br>CONTRACT THAT IS<br>SUBJECT TO THE INITIAL<br>CONTRACT EXCEPTION | CERTAIN INDIVIDUALS ARE, FROM TIME TO TIME, SERVING UNDER THE PROVISIONS OF THEIR INITIAL<br>CONTRACT TO SERVE AS OFFICERS OF THE UNIVERSITY, WHICH PRINCIPALLY ESTABLISHES THEIR<br>COMPENSATION, RESPONSIBILITIES AND DUTIES.  |
| SCHEDULE J, PART II,<br>COLUMN (B)(I) - BASE<br>COMPENSATION - ANDRE<br>CHURCHWELL                              | VANDERBILT REIMBURSED VUMC \$609,491 THROUGH AN EMPLOYEE SERVICES AGREEMENT FOR SERVICES<br>PROVIDED TO VANDERBILT BY ANDRE CHURCHWELL , A VUMC EMPLOYEE WHO SERVES AS VANDERBILT'S<br>CHIEF DIVERSITY OFFICER AND VICE CHANCELLOR FOR EQUITY, DIVERSITY AND INCLUSION.  |

### SCHEDULE L (Form 990)

Department of the Treasury Internal Revenue Service

#### Name of the organization

3

Part III

# ► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. ► Attach to Form 990 or Form 990-EZ.

| OMB No. 1545-0047 |
|-------------------|
| 2021              |
| Open To Public    |

Go to www.irs.gov/Form990 for instructions and the latest information.

VANDERBILT UNIVERSITY

Employer identification number 62-0476822

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Schedule L (Form 990) 2021

| Part I | Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).       |
|--------|--|
|        | Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. |

| 1   | (a) Name of disgualified person | (b) Relationship between disqualified person and | (c) Description of transaction | (d) Corrected? |    |  |
|-----|---------------------------------|--|--------------------------------|----------------|----|--|
|     |                                 | organization                                     |                                | Yes            | No |  |
| (1) |                                 |  |                                |                |    |  |
| (2) |                                 |  |                                |                |    |  |
| (3) |                                 |  |                                |                |    |  |
| (4) |                                 |  |                                |                |    |  |
| (5) |                                 |  |                                |                |    |  |
| (6) |                                 |  |                                |                |    |  |
| 2   |                                 | ed by the organization managers or dise          |                                |                |    |  |
|     | under section 4958              |  | <b>&gt;</b> \$                 |                |    |  |

Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . . . . .

### Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

| (a) Name of interested person | <b>(b)</b> Relationship with organization | <b>(c)</b> Purpose of<br>Ioan |    | n to or<br>the<br>zation? | <b>(e)</b> Original principal amount | <b>(f)</b> Balance due | <b>(g)</b> In c | lefault? |     | ard or | (i) W<br>agree |    |
|-------------------------------|---|-------------------------------|----|---------------------------|--------------------------------------|------------------------|-----------------|----------|-----|--------|----------------|----|
|                               |   |                               | То | From                      |                                      |                        | Yes             | No       | Yes | No     | Yes            | No |
| (1) (SEE STATEMENT)           |   |                               |    |                           |                                      |                        |                 |          |     |        |                |    |
| (2)                           |   |                               |    |                           |                                      |                        |                 |          |     |        |                |    |
| (3)                           |   |                               |    |                           |                                      |                        |                 |          |     |        |                |    |
| (4)                           |   |                               |    |                           |                                      |                        |                 |          |     |        |                |    |
| (5)                           |   |                               |    |                           |                                      |                        |                 |          |     |        |                |    |
| (6)                           |   |                               |    |                           |                                      |                        |                 |          |     |        |                |    |
| (7)                           |   |                               |    |                           |                                      |                        |                 |          |     |        |                |    |
| (8)                           |   |                               |    |                           |                                      |                        |                 |          |     |        |                |    |
| (9)                           |   |                               |    |                           |                                      |                        |                 |          |     |        |                |    |
| (10)                          |   |                               |    |                           |                                      |                        |                 |          |     |        |                |    |
| Total                         | · · · · ·                                 |                               |    |                           | · · · · · ·                          | \$ 495,931             |                 | •        |     |        |                |    |

#### Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of assistance | (d) Type of assistance | (e) Purpose of assistance |
|-------------------------------|---|--------------------------|------------------------|---------------------------|
| (1) (SEE STATEMENT)           |   |                          |                        |                           |
| (2)                           |   |                          |                        |                           |
| (3)                           |   |                          |                        |                           |
| (4)                           |   |                          |                        |                           |
| (5)                           |   |                          |                        |                           |
| (6)                           |   |                          |                        |                           |
| (7)                           |   |                          |                        |                           |
| (8)                           |   |                          |                        |                           |
| (9)                           |   |                          |                        |                           |
| (10)                          |   |                          |                        |                           |

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| Part IV     | Business Transactions Inv      | olving Interested Persons.<br>answered "Yes" on Form 990 |  |                                       |              | Page <b>2</b>      |
|-------------|--------------------------------|--|--|---------------------------------------|--------------|--------------------|
|             | Complete if the organization   | (b) Relationship between interested person and the       | , Part IV, line 28a, 2<br>(c) Amount of<br>transaction | (d) Description of transaction        | organi       | aring of ization's |
|             |                                | organization   |  |                                       | revei<br>Yes | nues?              |
| (1) (SE     | E STATEMENT)                   |  |  |                                       |              |                    |
| (2)         |                                |  |  |                                       |              |                    |
| (3)         |                                |  |  |                                       |              |                    |
| (4)<br>(5)  |                                |  |  |                                       |              |                    |
| (6)         |                                |  |  |                                       |              |                    |
| (7)         |                                |  |  |                                       |              |                    |
| (8)         |                                |  |  |                                       |              |                    |
| (9)<br>(10) |                                |  |  |                                       |              |                    |
| Part V      | Supplemental Information.      | I  |  |                                       |              |                    |
|             | Provide additional information | on for responses to questions                            | on Schedule L (see                                     | instructions).                        |              |                    |
|             |                                | · · · ·  | · · · ·  | · · · · · · · · · · · · · · · · · · · |              |                    |
|             |                                |  |  |                                       |              |                    |
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|             |                                |  |  |                                       |              |                    |
|             |                                |  |  |                                       |              |                    |
|             |                                |  |  |                                       |              |                    |
|             |                                |  |  |                                       |              |                    |

| Part II Loans to and/or   | From Interested Per            | sons (continued) |    |                    |                           |             |       |        |                    |    |     |               |
|---------------------------|--------------------------------|------------------|----|--------------------|---------------------------|-------------|-------|--------|--------------------|----|-----|---------------|
| (a)                       | (b)                            | (c)              | (  | d)                 | (e)                       | (f)         | (     | g)     | (1                 | h) | (   | i)            |
| Name of interested person | Relationship with organization | Purpose of loan  |    | r from the ization | Original principal amount | Balance due | In de | fault? | Approved<br>or com |    |     | tten<br>ment? |
|                           |                                |                  | То | From               |                           |             | Yes   | No     | Yes                | No | Yes | No            |
| (10) C. CYBELE RAVER      | CURRENT<br>OFFICER             | HOUSING LOAN     |    | ~                  | 500,000                   | 495,931     |       | ~      |                    | ~  | ~   |               |

Part III

Grants and Assistance Benefiting Interested Persons (continued)

| (a)                       | (b)  | (c)                  | (d)                | (e)   |
|---------------------------|--|----------------------|--------------------|---|
| Name of interested person | Relationship between interested<br>person and the organization | Amount of assistance | Type of assistance | Purpose of assistance   |
| (1)                       |  | \$112,273            | TUITION ASSISTANCE | TUITION BENEFITS TO ASSIST<br>INDIVIDUALS TO FUND EDUCATION<br>COSTS. |
| (2)                       |  | \$77,773             |                    | SCHOLARSHIPS TO ASSIST<br>INDIVIDUALS TO FUND EDUCATION<br>COSTS      |

Part IV Business Transactions Involving Interested Persons (continued)

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sha<br>organiz<br>rever | zation's |
|-------------------------------|---|---------------------------|--------------------------------|-----------------------------|----------|
|                               |   |                           |                                | Yes                         | No       |
| (1) ANDREW LEE                | FAMILY MEMBER OF CURRENT<br>OFFICER CANDICE LEE                 | \$47,643                  | EMPLOYMENT AT VANDERBILT       |                             | ~        |
| (2) MARISA C. SMITH           | FAMILY MEMBER OF CURRENT<br>OFFICER ANDRE CHURCHWELL            | \$52,824                  | EMPLOYMENT AT VANDERBILT       |                             | ~        |

### SCHEDULE M (Form 990)

# **Noncash Contributions**

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.



| Department of the Treasury<br>Internal Revenue Service |
|--|
| Name of the organization                               |

| ice   | Go to www.irs.gov/Form990 for inst |
|-------|------------------------------------|
| ition |                                    |

VANDERBILT UNIVERSITY

| tructions and the latest information. |                       | Inspect   |
|---------------------------------------|-----------------------|-----------|
|                                       | Employer identificati | on number |
|                                       | 62-                   | 0476822   |

| Part | Types of Property                     |                                      |   |   |         |   |
|------|---------------------------------------|--------------------------------------|---|---|---------|---|
|      |                                       | <b>(a)</b><br>Check if<br>applicable | <b>(b)</b><br>Number of contributions or<br>items contributed | <b>(c)</b><br>Noncash contribution<br>amounts reported on<br>Form 990, Part VIII, line 1g |         | <b>(d)</b><br>Nethod of determining<br>ash contribution amounts |
| 1    | Art-Works of art                      |                                      |   |   |         |   |
| 2    | Art-Historical treasures              |                                      |   |   |         |   |
| 3    | Art-Fractional interests              |                                      |   |   |         |   |
| 4    | Books and publications                | ~                                    |   | 75,007  | MAR     | RKET VALUE  |
| 5    | Clothing and household                |                                      |   |   |         |   |
|      | goods                                 |                                      |   |   |         |   |
| 6    | Cars and other vehicles               | ~                                    | 1   | 39,784  | NON     | IE  |
| 7    | Boats and planes                      |                                      |   |   |         |   |
| 8    | Intellectual property                 |                                      |   |   |         |   |
| 9    | Securities – Publicly traded          | ~                                    | 241   | 21,821,324  | MAR     | RKET VALUE  |
| 10   | Securities—Closely held stock .       |                                      |   |   |         |   |
| 11   | Securities-Partnership, LLC,          |                                      |   |   |         |   |
|      | or trust interests                    |                                      |   |   |         |   |
| 12   | Securities-Miscellaneous              |                                      |   |   |         |   |
| 13   | Qualified conservation                |                                      |   |   |         |   |
|      | contribution-Historic                 |                                      |   |   |         |   |
|      | structures                            |                                      |   |   |         |   |
| 14   | Qualified conservation                |                                      |   |   |         |   |
|      | contribution-Other                    |                                      |   |   |         |   |
| 15   | Real estate - Residential             |                                      |   |   |         |   |
| 16   | Real estate – Commercial              |                                      |   |   |         |   |
| 17   | Real estate-Other                     |                                      |   |   |         |   |
| 18   | Collectibles                          | ~                                    | 6   | 6   | MAR     | RKET VALUE  |
| 19   | Food inventory                        |                                      |   |   |         |   |
| 20   | Drugs and medical supplies            |                                      |   |   |         |   |
| 21   | Taxidermy                             |                                      |   |   |         |   |
| 22   | Historical artifacts                  | ~                                    | 1   | 1   | MAR     | RKET VALUE  |
| 23   | Scientific specimens                  |                                      |   |   |         |   |
| 24   | Archeological artifacts               |                                      |   |   |         |   |
| 25   | Other ► ( DONOR PAID EXPENSES )       | ~                                    | 10  | 11,932  | MAR     | RKET VALUE  |
| 26   | Other ► ( MISCELLANEOUS )             | ~                                    | 3   | 2,101   | MAR     | RKET VALUE  |
| 27   | Other ► ( SOFTWARE )                  | ~                                    | 1   | 3,728,196   | MAR     | RKET VALUE  |
| 28   | Other ► ( MISCELLANEOUS EQUIPMENT )   | ~                                    | 2   | 30,601  | NON     | IE  |
| 29   | Number of Forms 8283 received         |                                      |   |   |         |   |
|      | which the organization completed      | Form 8283                            | 3, Part V, Donee Acknowled                                    | dgement   | 29      | 0   |
|      |                                       |                                      |   |   |         | Yes No  |
| 30a  | During the year, did the organization |                                      |   |   |         |   |
|      | 28. that it must hold for at least t  | hree vears                           | from the date of the initial                                  | contribution, and which isr   | ו't rec | juired  |

| oou     | 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required                                |     |   |
|---------|---|-----|---|
|         | to be used for exempt purposes for the entire holding period?   | 30a |   |
| b<br>31 | If "Yes," describe the arrangement in Part II.<br>Does the organization have a gift acceptance policy that requires the review of any nonstandard |     |   |
| 31      | contributions?  | 31  | v |
| 32a     | Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?                      | 32a |   |
|         | If "Yes," describe in Part II.  |     |   |

If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, 33 describe in Part II.

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Schedule M (Form 990) 2021

31

Part II

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

| Return Reference - Identifier | Explanation   |
|-------------------------------|---|
|                               | VANDERBILT REPORTS THE NUMBER OF CONTRIBUTIONS RECEIVED THROUGHOUT THE YEAR FOR EACH TYPE OF PROPERTY LISTED.   |
|                               | VANDERBILT HAS UTILIZED THE ASSISTANCE OF PROFESSIONAL REAL ESTATE AGENTS TO SELL THE<br>CHARITABLE CONTRIBUTIONS OF REAL ESTATE PROPERTY AND BROKERS TO SELL PUBLICLY TRADED<br>SECURITIES RECEIVED BY VANDERBILT AS A GIFT. |

| SCHEDULE O<br>(Form 990)                           | Supplemental Information to Form 990 or 990-EZ<br>Complete to provide information for responses to specific questions on<br>Form 990 or 990-EZ or to provide any additional information. | OMB No. 1545-0047                            |
|--|--|--|
| Department of Treasury Internal<br>Revenue Service | <ul> <li>Attach to Form 990 or 990-EZ.</li> <li>Go to www.irs.gov/Form990 for the latest information.</li> </ul>   | Open to Public Inspection                    |
| Name of the Organization<br>VANDERBILT UNIVERSITY  |  | Employer Identification Number<br>62-0476822 |

| Return Reference - Identifier   | Explanation  |
|---|--|
| FORM 990, PART I, LINE 1 -<br>DESCRIPTION OF<br>ORGANIZATION MISSION                          | VANDERBILT IS A CENTER FOR SCHOLARLY RESEARCH, INFORMED AND CREATIVE TEACHING, AND<br>SERVICE TO THE COMMUNITY AND SOCIETY AT LARGE. VANDERBILT WILL UPHOLD THE HIGHEST<br>STANDARDS AND BE A LEADER IN THE QUEST FOR NEW KNOWLEDGE THROUGH SCHOLARSHIP,<br>DISSEMINATION OF KNOWLEDGE THROUGH TEACHING AND OUTREACH, AND CREATIVE<br>EXPERIMENTATION OF IDEAS AND CONCEPTS. IN PURSUIT OF THESE GOALS, VANDERBILT VALUES<br>MOST HIGHLY THE INTELLECTUAL FREEDOM THAT SUPPORTS OPEN INQUIRY AND EQUALITY,<br>COMPASSION AND EXCELLENCE IN ALL ENDEAVORS.  |
| FORM 990, PART III, LINE 1 -<br>DESCRIPTION OF<br>ORGANIZATION MISSION                        | SEE DISCLOSURE ABOVE.  |
| FORM 990, PART III, LINE 4A -<br>EDUCATION  | VANDERBILT IS AMONG A UNIQUE SET OF INDEPENDENT UNIVERSITIES THAT OFFERS BOTH A<br>HIGH-QUALITY UNDERGRADUATE PROGRAM AND A FULL RANGE OF TOP-RANKED GRADUATE AND<br>PROFESSIONAL DEGREE PROGRAMS. ITS WORLD-CLASS FACULTY CONSISTS OF MORE THAN 2.400<br>FULL-TIME MEMBERS, AND THE DIVERSE STUDENT BODY IS MORE THAN 12,000 STRONG ACROSS<br>10 SCHOOLS AND COLLEGES.  |
|   | VANDERBILT'S TEN SCHOOLS AND COLLEGES INCLUDE: COLLEGE OF ARTS AND SCIENCE, BLAIR<br>SCHOOL OF MUSIC, DIVINITY SCHOOL, SCHOOL OF ENGINEERING, GRADUATE SCHOOL, LAW<br>SCHOOL, SCHOOL OF MEDICINE, SCHOOL OF NURSING, OWEN GRADUATE SCHOOL OF<br>MANAGEMENT, AND PEABODY COLLEGE (OF EDUCATION AND HUMAN DEVELOPMENT).<br>VANDERBILT HAS APPROXIMATELY 7,100 UNDERGRADUATE STUDENTS, 6,500 GRADUATE AND<br>PROFESSIONAL STUDENTS, AND AN 8:1 STUDENT-TO-FACULTY RATIO.  |
|   | VANDERBILT RANKED 13TH AMONG THE NATION'S BEST UNIVERSITIES IN AN ANNUAL SURVEY CONDUCTED BY U.S. NEWS & WORLD REPORT.   |
|   | VANDERBILT'S PEABODY COLLEGE OF EDUCATION AND HUMAN DEVELOPMENT WAS NAMED THE<br>NO. 5 GRADUATE SCHOOL OF EDUCATION IN THE NATION AND NO. 1 RANKING FOR SPECIAL<br>EDUCATION BY U.S. NEWS & WORLD REPORT. VANDERBILT'S SCHOOL OF NURSING RANKED 8TH<br>AMONG THE NATION'S TOP GRADUATE NURSING SCHOOLS. THE DOCTOR OF NURSING PRACTICE<br>PROGRAM WAS RANKED 7TH, AND ITS MASTER'S ADULT-GERONTOLOGY, ACUTE CARE NURSE<br>PRACTITIONER PROGRAM ROSE TO A NO. 1 RANKING. VANDERBILT'S GRADUATE PROGRAMS IN<br>THE COLLEGE OF ARTS AND SCIENCE HAD HIGH RANKING THAT INCLUDED THE DEGREE IN<br>PSYCHOLOGICAL SCIENCES WAS RANKED NO.12. VANDERBILT ONLINE EDUCATION DOCTORATE IN<br>ORGANIZATIONAL LEADERSHIP RANKED NO. 1 BY FORTUNE. |
|   | VANDERBILT'S SCHOOL OF MEDICINE RANKED 13TH FOR RESEARCH SCHOOLS OF MEDICINE IN<br>THE NATION, THE LAW SCHOOL RANKED 17TH, THE VANDERBILT SCHOOL OF ENGINEERING<br>RANKED 40TH, AND THE OWEN GRADUATE SCHOOL OF MANAGEMENT RANKED 25TH FOR<br>GRADUATE BUSINESS SCHOOLS.   |
|   | FOR MORE INFORMATION REGARDING EDUCATION AT VANDERBILT, VISIT HTTP://WWW.VANDERBILT.EDU.   |
| FORM 990, PART III, LINE 4B -<br>ACADEMIC AND SCIENTIFIC<br>RESEARCH                          | VANDERBILT IS AN INTERNATIONALLY RECOGNIZED RESEARCH UNIVERSITY. A MAJORITY OF<br>VANDERBILT'S RESEARCH FUNDING IS RECEIVED FROM THE FEDERAL GOVERNMENT. FUNDING IS<br>ALSO RECEIVED FROM FOUNDATIONS, ASSOCIATIONS, CORPORATIONS, AND OTHER SOURCES.<br>VANDERBILT'S RESEARCHERS ARE AT THE FOREFRONT OF POSING INNOVATIVE SOLUTIONS TO<br>SOME OF THE MOST CHALLENGING QUESTIONS FACING THE WORLD TODAY.   |
|   | FOR MORE INFORMATION REGARDING RESEARCH AT VANDERBILT, VISIT HTTP://RESEARCH.VANDERBILT.EDU  |
| FORM 990, PART V, LINE 4B -<br>FOREIGN COUNTRIES  | CA, CI, CH, CO, IV, HR, EZ, DA, EG, GM, GH, GR, HK, HU, IC, IN, ID, IS, JA, KE, KS, MI, MY, MP, MX, MO, WA, NZ, NI, NO, PE, RP, PL, PO, RS, SN, SI, SF, CE, WZ, SW, SZ, TW, TZ, TH, TS, TU, UG, UK, VM, ZA, ZI   |
| FORM 990, PART VI, LINE 2 -<br>FAMILY/BUSINESS<br>RELATIONSHIPS AMONGST<br>INTERESTED PERSONS | JOHN R. INGRAM AND MARK WILF - BUSINESS RELATIONSHIP<br>JOHN R. INGRAM AND ADOLPHO BIRCH - BUSINESS RELATIONSHIP<br>STEVE ERTEL, ERIC KOPSTAIN, AND BRETT SWEET - BUSINESS RELATIONSHIP<br>CANDICE LEE AND BRETT SWEET - BUSINESS RELATIONSHIP<br>ANDERS HALL AND RUBY SHELLAWAY - BUSINESS RELATIONSHIP   |
| FORM 990, PART VI, LINE 11B -<br>REVIEW OF FORM 990 BY<br>GOVERNING BODY                      | THE FORM 990 IS PREPARED BY VANDERBILT UNIVERSITY AND PROVIDED TO<br>PRICEWATERHOUSECOOPERS, VANDERBILT UNIVERSITY'S INDEPENDENT ACCOUNTING FIRM FOR<br>REVIEW. AFTER REVIEW BY PRICEWATERHOUSECOOPERS, VANDERBILT UNIVERSITY PROVIDES A<br>DRAFT COPY OF THE FORM 990 AND ALL REQUIRED SCHEDULES FOR REVIEW TO ALL GENERAL<br>OFFICERS, WHICH INCLUDES THE CHANCELLOR AND CHIEF FINANCIAL OFFICER. ONCE THIS<br>REVIEW PROCESS IS COMPLETE, ALL TRUSTEES ARE PROVIDED ELECTRONIC ACCESS TO THE<br>DRAFT FORM 990 AND ALL REQUIRED SCHEDULES FOR REVIEW. THE FINAL FORM 990 AND ALL<br>REQUIRED SCHEDULES ARE MADE AVAILABLE TO THE FULL BOARD OF TRUST FOR REVIEW VIA<br>BOARDBOOKS PRIOR TO THE FILING OF THE RETURN.              |

| Return Reference - Identifier   | Explanation  |
|---|--|
| FORM 990, PART VI, LINE 12C -<br>CONFLICT OF INTEREST<br>POLICY   | UNDER THE VANDERBILT UNIVERSITY CONFLICT OF INTEREST AND COMMITMENT POLICY (THE<br>"POLICY"), ALL BOARD OF TRUST MEMBERS, SENIOR EXECUTIVES, AND FACULTY, AND MOST STAFF<br>ARE REQUIRED TO DISCLOSE ANY POTENTIAL CONFLICTS OF INTEREST IN ACCORDANCE WITH<br>THE POLICY. VANDERBILT UNIVERSITY REQUIRES THAT FOR ANY FACULTY OR STAFF MEMBER<br>DISCLOSING A POTENTIAL CONFLICT OF INTEREST, THE CONFLICT BE REVIEWED BY THE<br>INDIVIDUAL'S DEAN OR THE DEAN'S DESIGNEE (FOR FACULTY) OR SUPERVISOR (FOR STAFF), AS<br>WELL AS BY THE CONFLICT OF INTEREST AND COMMITMENT MANAGEMENT OFFICE, AND THE<br>REPORTED CONFLICT BE MANAGED, REDUCED, OR ELIMINATED. THE RESPONSIBLE REVIEWER IS<br>REQUIRED TO RESPOND THAT ANY RECOMMENDED MANAGEMENT PLAN HAS BEEN IMPLEMENTED<br>OR THAT THE REPORTED CONFLICT NO LONGER EXISTS. FOR THOSE CONFLICTS IN WHICH<br>VANDERBILT MAY HAVE AN INSTITUTIONAL INTEREST, THOSE IN WHICH HUMAN SUBJECT<br>RESEARCH IS PERFORMED, OR THOSE DEEMED UNMANAGEABLE, THE UNIVERSITY CONFLICTS<br>COMMITTEE REVIEWS AND DETERMINES APPROPRIATE ACTIONS.   |
|   | THE UNIVERSITY CONFLICTS COMMITTEE MEMBERS ARE APPOINTED BY THE CHANCELLOR AND<br>ARE MADE UP OF REPRESENTATIVES FROM RELEVANT AREAS ACROSS THE UNIVERSITY<br>INCLUDING FACULTY, AUDIT, RESEARCH, LEGAL, ADMINISTRATIVE, AND COMPLIANCE. AT LEAST<br>ONE REPRESENTATIVE ON THE COMMITTEE IS A PERSON FROM OUTSIDE THE UNIVERSITY<br>COMMUNITY. THE UNIVERSITY'S GENERAL COUNSEL SERVES AS THE CHAIR OF THE COMMITTEE.<br>THE COMMITTEE REPORTS BI-ANNUALLY TO THE AUDIT COMMITTEE OF THE BOARD OF TRUST THE<br>MATTERS BROUGHT BEFORE THE COMMITTEE AND THE RESULTING ACTIONS.   |
|   | BOARD OF TRUST MEMBERS AND SENIOR EXECUTIVES OF THE UNIVERSITY ALSO MUST COMPLETE<br>ANNUAL CONFLICT OF INTEREST DISCLOSURES AND MANAGEMENT PLANS ARE DEVELOPED TO<br>MANAGE, REDUCE, OR ELIMINATE ANY POTENTIAL CONFLICTS OF INTEREST. THOSE WITH<br>DISCLOSED POTENTIAL CONFLICT OF INTEREST ARE PRESENTED TO THE AUDIT COMMITTEE OF<br>THE BOARD OF TRUST, ALONG WITH THEIR RESPECTIVE MANAGEMENT ACTION PLANS, WHERE<br>APPLICABLE. MANAGEMENT PLANS MAY INCLUDE RESTRICTIONS ON MEMBERS SUCH AS<br>RECUSING THEMSELVES DURING DELIBERATIONS AND DECISIONS IN WHICH A POTENTIAL<br>CONFLICT MAY EXIST, WITH THE MINUTES OF THE MEETING REFLECTING THEIR RECUSAL.<br>EMERITUS TRUSTEES ARE EXEMPT FROM THE DISCLOSURE REQUIREMENTS.   |
|   | ADDITIONALLY, ALL BOARD OF TRUST MEMBERS, SENIOR EXECUTIVES, AND FACULTY, AND MOST<br>STAFF ARE REQUIRED TO DISCLOSE POTENTIAL CONFLICTS AS THEY ARISE THROUGHOUT THE<br>YEAR IN ACCORDANCE WITH THE POLICY. THE SAME PROCESSES NOTED ABOVE OCCUR FOR<br>THESE DISCLOSURES.  |
| FORM 990, PART VI, LINE 15A -<br>PROCESS TO ESTABLISH<br>COMPENSATION OF TOP<br>MANAGEMENT OFFICIAL         | TO ENSURE THAT VANDERBILT IS PAYING REASONABLE TOTAL COMPENSATION, IS NOT VIOLATING THE PRIVATE INUREMENT PROHIBITION, WHICH REQUIRES THAT NONE OF THE ORGANIZATION'S INCOME OR ASSETS UNREASONABLY BENEFIT ANY OF ITS TRUSTEES, OFFICERS, OR KEY EMPLOYEES, AND IS IN COMPLIANCE WITH INTERMEDIATE SANCTIONS PROVISIONS WITH RESPECT TO THE GENERAL OFFICERS, VANDERBILT'S BOARD OF TRUST HAS DESIGNATED A COMPENSATION COMMITTEE MADE UP OF OUTSIDE, INDEPENDENT, BOARD MEMBERS TO REVIEW AND APPROVE TOTAL COMPENSATION ANNUALLY FOR THE VICE CHANCELLORS, AND REVIEW AND APPROVE TOTAL COMPENSATION ANNUALLY FOR THE VICE CHANCELLOR, AND REVIEW AND APPROVE TOTAL COMPENSATION ANNUALLY FOR THE CHANCELLOR FOR RECOMMENDATION TO THE EXECUTIVE COMMITTEE OF THE BOARD OF TRUST . THE COMMITTEE UTILIZES APPROPRIATE, NATIONALLY-RECOGNIZED CONSULTING FIRMS TO CONDUCT MARKET COMPENSATION ANALYSES, PROVIDE EXPERT INFORMATION, AND ISSUE REASONABLENESS OPINIONS REGARDING COMPARATIVE COMPENSATION NORMS, AND TO ENSURE COMPLIANCE WITH ALL INTERNAL REVENUE SCONCERNING EXECUTIVE COMMITTEE REVIEWS THE EXECUTIVE COMPENSATION, NORMS, AND TO ENSURE COMPLIANCE WITH ALL INTERNAL REVENUE CODE PROVISION RELATED TO INTERMEDIATE SANCTIONS, DEFERRED COMPENSATION, AND PRIVATE INUREMENT. THE COMPENSATION COMMITTEE REVIEWS THE EXECUTIVE COMPENSATION PHILOSOPHY AND AFFIRMS THAT IT IS IN LINE WITH THE BOARD'S EXPECTATIONS. THE COMPENSATION OF THE GENERAL OFFICERS IS DISCLOSED IN THE ANNUAL FORM 990, WHICH IS AVAILABLE TO THE PUBLIC IN ACCORDANCE WITH REGULATIONS SECTION 301.6104(D)-1 THROUGH 3. EACH YEAR, THE TOTAL COMPENSATION REVIEW AND RECOMMENDATIONS ARE RECORDED IN THE MINUTES OF THE COMPENSATION REVIEW AND RECOMMENDATIONS ARE RECORDED IN THE MINUTES OF THE COMPENSATION REVIEW AND RECOMMENDATIONS FOR THE CANCELLOR IS FURTHER RECORDED IN THE MINUTES OF THE EXECUTIVE COMMITTEE MEETINGS. THE COMPENSATION COMMITTEE MEETINGS. THE APPROVAL OF THE EXECUTIVE COMMITTEE MEETINGS. THE COMPENSATION REVIEW AND RECOMMENDATIONS ARE RECORDED IN THE MINUTES OF THE COMPENSATION REVIE |
| FORM 990, PART VI, LINE 15B -<br>PROCESS TO ESTABLISH<br>COMPENSATION OF OTHER<br>OFFICERS OR KEY EMPLOYEES | VANDERBILT USES THE SAME PROCEDURES AS DESCRIBED IN RESPONSE TO PART VI, LINE 15A.   |
| FORM 990, PART VI, LINE 19 -<br>REQUIRED DOCUMENTS<br>AVAILABLE TO THE PUBLIC                               | VANDERBILT UNIVERSITY MAKES ITS GOVERNING DOCUMENTS AVAILABLE TO THE PUBLIC<br>THROUGH ITS BOARD OF TRUST WEBSITE LOCATED AT:<br>HTTP://WWW.VANDERBILT.EDU/BOARDOFTRUST.   |
|   | VANDERBILT UNIVERSITY MAKES ITS CONFLICT-OF-INTEREST POLICY AVAILABLE TO THE PUBLIC<br>THROUGH ITS COMPLIANCE PROGRAM WEBSITE LOCATED AT:<br>HTTPS://WWW.VANDERBILT.EDU/GENERALCOUNSEL/CONFLICTOFINTEREST/   |
|   | VANDERBILT UNIVERSITY MAKES ITS FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC<br>THROUGH ITS WEBSITE LOCATED AT: HTTPS://FINANCE.VANDERBILT.EDU/ACCOUNTING/REPORT/  |

| Return Reference - Identifier                      | Explanation  |              |  |  |  |  |  |  |
|--|--|--------------|--|--|--|--|--|--|
| FORM 990, PART VII, SECTION                        | - ANDERS W. HALL - VICE CHANCELLOR FOR INVESTMENTS AND CHIEF INVESTM                                 | IENT OFFICER |  |  |  |  |  |  |
| A, LINE 1A, COLUMN (A) -<br>CONTINUATION OF TITLES | - JERRY STACKHOUSE - HEAD MEN'S BASKETBALL COACH   |              |  |  |  |  |  |  |
|  | CLARK LEA - HEAD FOOTBALL COACH  |              |  |  |  |  |  |  |
|  | - TIMOTHY C. CORBIN - HEAD BASEBALL COACH  |              |  |  |  |  |  |  |
|  | - DANIEL DIERMEIER - CHANCELLOR  |              |  |  |  |  |  |  |
|  | - DEREK MASON - FORMER HEAD FOOTBALL COACH   |              |  |  |  |  |  |  |
|  | - TRAVIS W. SHORE - MANAGING DIRECTOR, INVESTMENTS   |              |  |  |  |  |  |  |
|  | - BRETT C. SWEET - VICE CHANCELLOR FOR FINANCE, INFORMATION TECHNOLOGY AND CHIL<br>FINANCIAL OFFICER |              |  |  |  |  |  |  |
|  | - JOHN M. LUTZ - VICE CHANCELLOR FOR DEVELOPMENT AND ALUMNI RELATION                                 | NS           |  |  |  |  |  |  |
|  | - SUSAN WENTE - FORMER PROVOST AND VICE CHANCELLOR FOR ACADEMIC A                                    | FFAIRS       |  |  |  |  |  |  |
|  | - NICHOLAS S. ZEPPOS - FORMER CHANCELLOR, CURRENT LAW PROFESSOR                                      |              |  |  |  |  |  |  |
|  | - CANDICE S. LEE - VICE CHANCELLOR FOR ATHLETICS AND UNIVERSITY AFFAIRS AND ATHLETIC DIRECTOR        |              |  |  |  |  |  |  |
|  | - LAWRENCE J. MARNETT - DEAN OF BASIC SCIENCES   |              |  |  |  |  |  |  |
|  | - JOHN GEER - DEAN OF COLLEGE OF ARTS AND SCIENCE  |              |  |  |  |  |  |  |
|  | - ERIC C. KOPSTAIN - VICE CHANCELLOR FOR ADMINISTRATION  |              |  |  |  |  |  |  |
|  | - RUBY SHELLAWAY - VICE CHANCELLOR, GENERAL COUNSEL, AND UNIVERSITY                                  | SECRETARY    |  |  |  |  |  |  |
|  | - C. CYBELE RAVER - PROVOST AND VICE CHANCELLOR FOR ACADEMIC AFFAIR                                  | S            |  |  |  |  |  |  |
|  | - ANDRE L. CHURCHWELL - CHIEF DIVERSITY OFFICER AND VICE CHANCELLOR F<br>DIVERSITY, AND INCLUSION    | FOR EQUITY,  |  |  |  |  |  |  |
|  | - MALCOLM TURNER - FORMER VICE CHANCELLOR FOR ATHLETICS AND UNIVERSITY AFFAIRS ATHLETICS DIRECTOR    |              |  |  |  |  |  |  |
|  | - STEVE ERTEL - VICE CHANCELLOR FOR COMMUNICATIONS   |              |  |  |  |  |  |  |
|  | - NATHAN GREEN - VICE CHANCELLOR FOR GOVERNMENT AND COMMUNITY REI                                    | LATIONS      |  |  |  |  |  |  |
| FORM 990, PART XI, LINE 9 -                        | (a) Description  | (b) Amount   |  |  |  |  |  |  |
| OTHER CHANGES IN NET<br>ASSETS OR FUND BALANCES    | CHANGE IN MINORITY INTEREST  | - 11,747,664 |  |  |  |  |  |  |
|  | DECONSOLIDATED DISTRIBUTION  | 250,000      |  |  |  |  |  |  |

### SCHEDULE R (Form 990)

# **Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.



62-0476822

Department of the Treasury Internal Revenue Service

Name of the organization

VANDERBILT UNIVERSITY

Part I

Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a)<br>Name, address, and EIN (if applicable) of disregarded entity | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile (state<br>or foreign country) | <b>(d)</b><br>Total income | <b>(e)</b><br>End-of-year assets | <b>(f)</b><br>Direct controlling<br>entity |
|---|--------------------------------|---|----------------------------|----------------------------------|--|
| (1) DORE CAPITAL, LLC (26-4337602)                                  | INVESTMENT                     | DE  | 0                          | 0                                | VU   |
| 2100 WEST END AVE., SUITE 1000, NASHVILLE, TN 37203                 |                                |   |                            |                                  |  |
| (2) DORE CAPITAL REAL ESTATE, LLC (26-4581498)                      | INVESTMENT                     | DE  | 0                          | 0                                | VU   |
| 2100 WEST END AVE., SUITE 1000, NASHVILLE, TN 37203                 |                                |   |                            |                                  |  |
| (3) STAR V PARTNERS, LLC  | INVESTMENT                     | TN  | 204,825,302                | 2,216,023,303                    | VU   |
| 2100 WEST END AVE., SUITE 1000, NASHVILLE, TN 37203                 |                                |   |                            |                                  |  |
| (4) WEST TRACE, LLC (83-4051968)                                    | HOSPITALITY OPERATIONS         | TN  | 15,980,351                 | 81,386,350                       | VU   |
| 2201 W END AVE, STE. 421, NASHVILLE, TN 37240-0001                  |                                |   |                            |                                  |  |
| (5) ROYAL TREE, LLC (84-3564256)                                    | HOLDING COMPANY                | DE  | 0                          | 34,778,887                       | VU   |
| 110 21ST AVENUE SOUTH, STE 900, NASHVILLE, TN 37203                 |                                |   |                            |                                  |  |
| (6)   |                                |   |                            |                                  |  |

Part II

Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a)<br>Name, address, and EIN of related organization    | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile (state<br>or foreign country) | (d)<br>Exempt Code section | <b>(e)</b><br>Public charity status<br>(if section 501(c)(3)) | (f)<br>Direct controlling<br>entity | Section<br>cont | <b>g)</b><br>512(b)(13)<br>rolled<br>tity? |
|--|--------------------------------|---|----------------------------|---|-------------------------------------|-----------------|--|
|  |                                |   |                            |   |                                     | Yes             | No   |
| (1) VANDERBILT STUDENT COMMUNICATIONS, INC. (23-7030713) | SUPPORT ORG                    | TN  | 501(C)(3)                  | 12 TYPE I   | VU                                  | ~               |  |
| 2301 VANDERBILT PLACE, NASHVILLE, TN 37235               | -                              |   |                            |   |                                     |                 |  |
| (2) INGRAM CHARITABLE FUND, INC. (58-1916504)            | SUPPORT ORG                    | TN  | 501(C)(3)                  | 12 TYPE III-O   | N/A                                 |                 | ~  |
| 4400 HARDING ROAD, 9TH FLOOR, NASHVILLE, TN 37203        | -                              |   |                            |   |                                     |                 |  |
| (3)  | -                              |   |                            |   |                                     |                 |  |
| (4)  | _                              |   |                            |   |                                     |                 |  |
| (5)  | -                              |   |                            |   |                                     |                 |  |
| (6)  | -                              |   |                            |   |                                     |                 |  |
| (7)  |                                |   |                            |   |                                     |                 |  |
|  |                                |   | <u> </u>                   |   | <u></u>                             |                 |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50135Y

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Schedule R (Form 990) 2021

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Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a)<br>Name, address, and EIN of<br>related organization | <b>(b)</b><br>Primary activity | (c)<br>Legal<br>domicile<br>(state or<br>foreign | <b>(d)</b><br>Direct controlling<br>entity | (e)<br>Predominant<br>income (related,<br>unrelated,<br>excluded from<br>tax under | <b>(f)</b><br>Share of total<br>income | <b>(g)</b><br>Share of end-of-<br>year assets |     |    | Gene<br>man | <b>j)</b><br>eral or<br>aging<br>ner? | <b>(k)</b><br>Percentage<br>ownership |
|--|--------------------------------|--|--|--|--|---|-----|----|-------------|---------------------------------------|---------------------------------------|
|  |                                | country)   |  | sections 512-514)  |  |   | Yes | No | Yes         | No                                    |                                       |
| (1) (SEE STATEMENT)                                      |                                |  |  |  |  |   |     |    |             |                                       |                                       |
| (2)  |                                |  |  |  |  |   |     |    |             |                                       |                                       |
| (3)  | -                              |  |  |  |  |   |     |    |             |                                       |                                       |
| (4)  |                                |  |  |  |  |   |     |    |             |                                       |                                       |
| (5)  |                                |  |  |  |  |   |     |    |             |                                       |                                       |
| (6)  |                                |  |  |  |  |   |     |    |             |                                       |                                       |
| (7)  |                                |  |  |  |  |   |     |    |             |                                       |                                       |



Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a)<br>Name, address, and EIN of related organization | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile<br>(state or foreign country) | <b>(d)</b><br>Direct controlling<br>entity | <b>(e)</b><br>Type of entity<br>(C corp, S corp, or trust) | <b>(f)</b><br>Share of total<br>income | <b>(g)</b><br>Share of<br>end-of-year assets | <b>(h)</b><br>Percentage<br>ownership | cont | <b>(i)</b><br>512(b)(13)<br>trolled<br>tity? |
|---|--------------------------------|---|--|--|--|--|---------------------------------------|------|--|
|   |                                |   |  |  |  |  |                                       | Yes  | No   |
| (1) (SEE STATEMENT)                                   |                                |   |  |  |  |  |                                       |      |  |
| (2)   |                                |   |  |  |  |  |                                       |      |  |
| (3)   |                                |   |  |  |  |  |                                       |      |  |
| (4)   |                                |   |  |  |  |  |                                       |      |  |
| (5)   |                                |   |  |  |  |  |                                       |      |  |
| (6)   |                                |   |  |  |  |  |                                       |      |  |
| (7)   |                                |   |  |  |  |  |                                       |      |  |

Schedule R (Form 990) 2021

Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

#### Schedule R (Form 990) 2021

Part V

|     |   |             |                 |                      |            | _       |      |
|-----|---|-------------|-----------------|----------------------|------------|---------|------|
| Not | e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.            |             |                 |                      | _          | Yes     | No   |
| 1   | During the tax year, did the organization engage in any of the following transactions with one  |             |                 |                      |            |         |      |
| а   | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity |             |                 |                      | 1a         | ~       |      |
| b   | Gift, grant, or capital contribution to related organization(s)                                 |             |                 |                      | 1b         | ~       |      |
| С   | Gift, grant, or capital contribution from related organization(s)                               |             |                 |                      | 1c         | ~       |      |
| d   | Loans or loan guarantees to or for related organization(s)                                      |             |                 |                      | 1d         | ~       |      |
| е   | Loans or loan guarantees by related organization(s)   |             |                 |                      | 1e         |         | ~    |
|     |   |             |                 |                      |            |         |      |
| f   | Dividends from related organization(s)  |             |                 |                      | 1f         | ~       |      |
| g   | Sale of assets to related organization(s)   |             |                 |                      | 1g         |         | ~    |
| h   | Purchase of assets from related organization(s)   |             |                 |                      | 1h         |         | ~    |
| i   | Exchange of assets with related organization(s)   |             |                 |                      | <b>1</b> i |         | ~    |
| j   | Lease of facilities, equipment, or other assets to related organization(s)                      |             |                 |                      | 1j         |         | ~    |
|     |   |             |                 |                      |            |         |      |
| k   | Lease of facilities, equipment, or other assets from related organization(s)                    |             |                 |                      | 1k         | ~       |      |
| I.  | Performance of services or membership or fundraising solicitations for related organization(s)  |             |                 |                      | 11         |         | ~    |
| m   | Performance of services or membership or fundraising solicitations by related organization(s)   |             |                 |                      | 1m         |         | ~    |
| n   | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) . |             |                 |                      | 1n         |         | ~    |
| ο   | Sharing of paid employees with related organization(s)  |             |                 |                      | 10         | ~       |      |
|     |   |             |                 |                      |            |         |      |
| р   | Reimbursement paid to related organization(s) for expenses                                      |             |                 |                      | 1p         | ~       |      |
| q   | Reimbursement paid by related organization(s) for expenses                                      |             |                 |                      | 1q         | ~       |      |
| _   |   |             |                 |                      |            |         |      |
| r   | Other transfer of cash or property to related organization(s)                                   |             |                 |                      | 1r         | ~       |      |
| s   | Other transfer of cash or property from related organization(s)                                 |             |                 |                      | 1s         | ~       |      |
| 2   | If the answer to any of the above is "Yes," see the instructions for information on who must c  |             |                 |                      | on thr     | eshol   | ds.  |
|     | (a)   | (b)         | (c)             | (d)                  |            |         |      |
|     | Name of related organization  | Transaction | Amount involved | Method of determinin | g amou     | nt invo | lved |
|     |   | type (a-s)  |                 |                      |            |         |      |
| A   | TOS HYBRID 2 V, LLC   | В           | 11,179,682      | FMV                  |            |         |      |
| (1) |   |             |                 |                      |            |         |      |
| A   | TOS HYBRID 2 V, LLC   | S           | 1,143,038       | FMV                  |            |         |      |
| (2) |   |             |                 |                      |            |         |      |
| C   | OMMODORE SCOTTISH PATRON II, LP   | S           | 259,532         | FMV                  |            |         | _    |
| (3) |   |             |                 |                      |            |         |      |
| D   | DRE CAPITAL, LP   | S           | 12,210,000      | FMV                  |            |         |      |
| (4) |   |             |                 |                      |            |         |      |
| V   | ALAR CO-INVEST 7 LP   | В           | 15,000,000      | FMV                  |            |         |      |
| (5) |   |             |                 |                      |            |         |      |
| (S  | EE STATEMENT)   |             |                 |                      |            |         |      |
| (6) |   |             |                 |                      |            |         |      |

#### Schedule R (Form 990) 2021

### Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| (a)<br>Name, address, and EIN of entity | <b>(b)</b><br>Primary activity | (c)<br>Legal domicile<br>(state or foreign<br>country) | income (related,<br>unrelated, excluded | Are all<br>sec<br>501 | otiono2 | <b>(f)</b><br>Share of<br>total income | <b>(g)</b><br>Share of<br>end-of-year<br>assets | Disprop | h)<br>ortionate<br>tions? | (i)<br>Code V—UBI<br>amount in box 20<br>of Schedule K-1<br>(Form 1065) |     |    | (k)<br>Percentage<br>ownership |
|---|--------------------------------|--|---|-----------------------|---------|--|---|---------|---------------------------|---|-----|----|--------------------------------|
|   |                                |  | sections 512-514)                       | Yes                   | No      |  |   | Yes     | No                        |   | Yes | No |                                |
| (1)                                     |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (2)                                     |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (3)                                     |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (4)                                     |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (5)                                     |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (6)                                     |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (7)                                     |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (8)                                     |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (9)                                     |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (10)                                    |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (11)                                    |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (12)                                    |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (13)                                    |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (14)                                    |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (15)                                    |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |
| (16)                                    |                                |  |   |                       |         |  |   |         |                           |   |     |    |                                |

Schedule R (Form 990) 2021

# Part III Identification of Related Organizations Taxable as a Partnership (continued)

| (a) Name, address and EIN of related organization   | (b) Primary Activity | (c) Legal<br>domicile<br>(state or foreign<br>country) | (d) Direct<br>controlling<br>entity | (e) Predominant<br>income<br>related, unrelated,<br>excluded from tax<br>under sections 512-<br>514 | (f) Share of total income | (g) Share of<br>end-of-year<br>assets | (h<br>Dispi<br>tion<br>alloc<br>s | rópor<br>late<br>ation | (i) Code V -<br>UBI amount<br>in box 20 of<br>Schedule K-<br>1 (Form | (j<br>Gen<br>o<br>mana<br>partr | eral<br>r<br>Iging | <b>(k)</b><br>Percentage<br>ownership |
|---|----------------------|--|-------------------------------------|---|---------------------------|---------------------------------------|-----------------------------------|------------------------|--|---------------------------------|--------------------|---------------------------------------|
|   |                      |  |                                     |   |                           |                                       | Yes                               | No                     | 1065)  | Yes                             | No                 |                                       |
| (1) DORE CAPITAL, L.P. (26-4337679)<br>2100 WEST END., STE. 1000, NASHVILLE, TN<br>37203                    | INVESTMENT           | DE   | VU                                  | EXCLUDED  | 10,786,746                | 25,034,213                            | ~                                 |                        |  | ~                               |                    | 60%                                   |
| (2) DORE CAPITAL REAL ESTATE, L.P. (26-<br>4581574)<br>2100 WEST END., STE. 1000, NASHVILLE, TN<br>37203    | INVESTMENT           | DE   | VU                                  | EXCLUDED  | 2,022,858                 | 25,883,296                            | ~                                 |                        |  | ~                               |                    | 60%                                   |
| (3) ALTOS HYBRID 2 V, LLC (82-2083773)<br>2882 SAND HILL ROAD, SUITE 100, MENLO<br>PARK, CA 94025           | INVESTMENT           | DE   | VU                                  | EXCLUDED  | 1,419,390                 | 22,320,848                            |                                   | >                      |  |                                 | <                  | 100%                                  |
| (4) VALAR CO-INVEST 7 LP (84-1990189)<br>915 BROADWAY, SUITE 1900, NEW YORK, NY<br>10010                    | INVESTMENT           | DE   | VU                                  | EXCLUDED  | 0                         | 5,629,160                             |                                   | 1                      |  |                                 | <                  | 100%                                  |
| (5) VALAR CO-INVEST 9 LP (85-0669361)<br>915 BROADWAY, SUITE 1900, NEW YORK, NY<br>10010                    | INVESTMENT           | DE   | VU                                  | EXCLUDED  | 0                         | 3,992,085                             |                                   | 1                      |  |                                 | <                  | 100%                                  |
| (6) PERISCOPE IBH HOLDINGS LLC (82-<br>5263601)<br>ONE NORTH WACKER DRIVE, SUITE 4050,<br>CHICAGO, IL 60606 | INVESTMENT           | DE   | VU                                  | EXCLUDED  | 0                         | 2,751,796                             |                                   | ~                      |  |                                 | <                  | 55.49%                                |
| (7) KAIROS CONTINUITY CC1, LLC (85-4253992)<br>31 BOND ST., FLOOR 6, NEW YORK, NY 10012                     | INVESTMENT           | DE   | VU                                  | EXCLUDED  | 36,201                    | 3,031,651                             |                                   | >                      |  |                                 | <                  | 50.04%                                |
| (8) KAIROS CONTINUITY ALLOY1, LP (87-<br>1658670)<br>31 BOND ST., FLOOR 6, NEW YORK, NY 10012               | INVESTMENT           | DE   | VU                                  | EXCLUDED  | 13,342                    | 1,120,312                             |                                   | >                      |  |                                 | 1                  | 55.84%                                |
| (9) KAIROS CONTINUITY RH2, LP (87-3534251)<br>31 BOND ST., FLOOR 6, NEW YORK, NY 10012                      | INVESTMENT           | DE   | VU                                  | EXCLUDED  | 0                         | 3,028,863                             |                                   | 1                      |  |                                 | 1                  | 57.97%                                |
| (10) KAIROS CONTINUITY CC2, LP (87-2347899)<br>31 BOND ST., FLOOR 6, NEW YORK, NY 10012                     | INVESTMENT           | DE   | VU                                  | EXCLUDED  | 14,015                    | 5,606,904                             |                                   | 1                      |  |                                 | 1                  | 66.12%                                |
| (11) KAIROS CONTINUITY LS1, LP (87-1503746)<br>31 BOND ST., FLOOR 6, NEW YORK, NY 10012                     | INVESTMENT           | DE   | VU                                  | EXCLUDED  | 0                         | 2,560,774                             |                                   | 1                      |  |                                 | 1                  | 72.14%                                |

# Part IV Identification of Related Organizations Taxable as a Corporation or Trust (continued)

| (a) Name, address and EIN of related organization   | (b) Primary<br>activity | (c) Legal<br>domicile (state or<br>foreign country) | (d) Direct<br>controlling<br>entity | (e) Type of entity<br>(C-corp, S-corp or<br>trust) | (f) Share of total income | (g) Share of<br>end-of-year<br>assets | (h) Percentage<br>ownership | (i) Se<br>512(b<br>contr<br>enti | o)(13) |
|---|-------------------------|---|-------------------------------------|--|---------------------------|---------------------------------------|-----------------------------|----------------------------------|--------|
|   |                         |   |                                     |  |                           |                                       |                             | Yes                              | No     |
| (1) COMMODORE SCOTTISH PATRON II, LP<br>50 LOTHIAN ROAD, FESTIVAL SQUARE, EDINBURGH,<br>SCOTLAND, AE                  | INVESTMENT              | UNITED ARAB<br>EMIRATES                             | VU                                  | C CORPORATION                                      | (314,999)                 | 4,457,858                             | 100%                        | ~                                |        |
| (2) ELLISTON PARTNERS<br>PO BOX 309, UGLAND HOUSE, GRAND CAYMAN, KY1-<br>1104, CJ                                     | INVESTMENT              | CAYMAN<br>ISLANDS                                   | VU                                  | C CORPORATION                                      | 0                         | 0                                     | 100%                        | ~                                |        |
| (3) EMERGENT PRO ALIA FUND, SUB FUND EMERGENT<br>AFRICAN LAND FUND (98-0600835)<br>20, BOULEVARD EMMANUEL SERVAIS, LU | INVESTMENT              | LUXEMBOUR<br>G                                      | VU                                  | C CORPORATION                                      | 0                         | 0                                     | 79.6%                       | <                                |        |
| (4) PACIFIC HARBOR SPECIAL HOLDINGS, LTD.<br>PO BOX 957, OFFSHORE INCORPORATIONS CENTRE,<br>ROAD TOWN, TORTOLA, VI    | INVESTMENT              | BRITISH<br>VIRGIN<br>ISLANDS                        | VU                                  | C CORPORATION                                      | 0                         | 0                                     | 100%                        | ~                                |        |
| (5) VANDERBILT LEGENDS CLUB, INC. (62-1429615)<br>1500 LEGENDS CLUB LANE, FRANKLIN, TN 37069                          | GOLF CLUB               | TN  | VU                                  | C CORPORATION                                      | 9,828,057                 | 26,511,620                            | 100%                        | ~                                |        |
| (6) CHARITABLE REMAINDER TRUSTS (111)   | CHARITABLE<br>TRUST     | TN  | VU                                  | TRUST  | N/A                       | N/A                                   | N/A                         | ~                                |        |
| (7) PERPETUAL TRUSTS (9)  | CHARITABLE<br>TRUST     | TN  | VU                                  | TRUST  | N/A                       | N/A                                   | N/A                         | ~                                |        |
| (8) CHARITABLE LEAD TRUSTS (2)  | CHARITABLE<br>TRUST     | TN  | VU                                  | TRUST  | N/A                       | N/A                                   | N/A                         | ~                                |        |

Part V

Transactions with Related Organizations (continued)

| (a) Name of other organization                                     | (b) Transaction type (a-s) | (c) Amount Involved | (d) Method of<br>determining amount<br>involved |
|--|----------------------------|---------------------|---|
| (6) KAIROS CONTINUITY ALLOY1, LP (ALLOY HEALTH SERIES SEED CO-INV) | В                          | 2,183,506           | FMV   |
| (7) KAIROS CONTINUITY RH2, LP (RHINO SPV CO-INVESTMENT)            | В                          | 3,030,457           | FMV   |
| (8) KAIROS CONTINUITY CC2, LP (CERA CARE CONVERTIBLE NOTE COINV)   | В                          | 5,560,000           | FMV   |
| (9) KAIROS CONTINUITY LS1, LP (LITTLE SPOON SERIES B CO-INV)       | В                          | 2,568,286           | FMV   |
| (10) VANDERBILT LEGENDS CLUB, INC.                                 | A                          | 418,130             | FMV   |
| (11) VANDERBILT LEGENDS CLUB, INC.                                 | D                          | 4,439,304           | FMV   |
| (12) VANDERBILT LEGENDS CLUB, INC.                                 | F                          | 250,000             | FMV   |
| (13) VANDERBILT LEGENDS CLUB, INC.                                 | Р                          | 115,638             | FMV   |
| (14) VANDERBILT STUDENT COMMUNICATIONS, INC.                       | R                          | 570,379             | FMV   |
| (15) VANDERBILT STUDENT COMMUNICATIONS, INC.                       | 0                          | 479,315             | FMV   |
| (16) VANDERBILT STUDENT COMMUNICATIONS, INC.                       | Q                          | 300,741             | FMV   |
| (17) CHARITABLE LEAD TRUST (1)                                     | C                          | 97,195              | FMV   |
| (18) CHARITABLE LEAD TRUST (1)                                     | S                          | 263,874             | FMV   |
| (19) CHARITABLE REMAINDER TRUST (1)                                | C                          | 56,848              | FMV   |
| (20) CHARITABLE REMAINDER TRUST (10)                               | S                          | 9,968,794           | FMV   |
| (21) PERPETUAL TRUSTS (5)  | S                          | 1,119,986           | FMV   |

| Part VII                           | Supplemental Information. Provide additional information for responses to questions on Schedule R (see instructions).  |
|------------------------------------|--|
| Return Reference - Identifier      | Explanation  |
| SCHEDULE R, PART V,<br>LINE 2(C) - | THE AMOUNTS REPORTED ARE DERIVED FROM THE BOOKS AND RECORDS OF VANDERBILT, WHICH ARE<br>MAINTAINED ON AN ACCRUAL BASIS IN ACCORDANCE WITH U.S. GENERALLY ACCEPTED ACCOUNTING<br>PRINCIPLES. VALUATION OF THE AMOUNTS REPORTED IN SCHEDULE R, PART V, COLUMN C IS CONSISTENT<br>WITH THE VALUATION REFLECTED IN THE UNIVERSITY'S CONSOLIDATED AUDITED FINANCIAL STATEMENTS. |