JUNIOR ACHIEVEMENT
OF MIDDLE TENNESSEE, INC.
FINANCIAL STATEMENTS,
SUPPLEMENTAL SCHEDULES,
AND
INDEPENDENT AUDITORS' REPORT
YEARS ENDED JUNE 30, 2010 AND 2009

# JUNIOR ACHIEVEMENT OF MIDDLE TENNESSEE, INC. FINANCIAL STATEMENTS, SUPPLEMENTAL SCHEDULES AND INDEPENDENT AUDITORS' REPORT YEARS ENDED JUNE 30, 2010 AND 2009

#### **TABLE OF CONTENTS**

		•			PAGE
NDEPENDENT AUDITORS' REPORT			e .		1
FINANCIAL STATEMENTS	•			•	
Statements of Financial Position					2
Statements of Activities			•		3
Statements of Cash Flows					4
NOTES TO FINANCIAL STATEMENTS					5 - 13
SUPPLEMENTAL SCHEDULES				* .	
Schedule of Functional Expenses					14
Schedule of Special Events					15 - 16
Schedule of Activities by Division			•		17
Supplemental Schedule to the Audit					18 - 19



### Edmondson, Betzler & Montgomery, PLLC

(Certified Public Accountants)

#### INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Junior Achievement of Middle Tennessee, Inc.

We have audited the accompanying statements of financial position of Junior Achievement of Middle Tennessee, Inc. (the "Organization") as of June 30, 2010 and 2009, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Junior Achievement of Middle Tennessee, Inc., as of June 30, 2010 and 2009, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedules, as listed in the table of contents, on pages 14 through 19 are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Edmondson, Betzh: Montgomeny, PLIC

August 2, 2010

#### JUNIOR ACHIEVEMENT OF MIDDLE TENNESSEE, INC. STATEMENTS OF FINANCIAL POSITION JUNE 30, 2010 AND 2009

	2010	2009
ASSETS		
CURRENT ASSETS  Cash and cash equivalents  Contributions receivable currently due, net  Prepaid expenses and other current assets	\$ 45,344 177,749 23,606	\$ 28,274 266,082 23,021
Total current assets	246,699	317,377
Property and equipment, net Non-current contributions receivable, net	320,885 710,782	477,251 772,173
TOTAL ASSETS	\$ 1,278,366	\$ 1,566,801
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES  Accounts payable and accrued expenses  Deferred revenue  Current portion of notes payable  Current portion of capital lease obligation	\$ 44,011 173,377 47,203	\$ 102,932 9,154 293,987 431
Total current liabilities	264,591	406,504
LONG-TERM DEBT  Notes payable, net of current portion	120,600	20,774
Total liabilities	385,191	427,278
NET ASSETS Unrestricted Temporarily restricted	39,631 853,544	202,350 937,173
Total net assets	893,175	1,139,523
TOTAL LIABILITIES AND NET ASSETS	\$ 1,278,366	\$ 1,566,801

#### JUNIOR ACHIEVEMENT OF MIDDLE TENNESSEE, INC. STATEMENTS OF ACTIVITIES YEARS ENDED JUNE 30, 2010 AND 2009

		2010			2009	
	Unrestricted	Temporarily Restricted	Total	Unrestricted	Temporarily Restricted	<u>Total</u>
Revenues and other support Contributions:						
Corporations and individuals Special events	\$ 333,425 377,833	\$ 342,896 -	\$ 676,321 377,833	\$ 404,090 536,666	\$ 87,601 	\$ 491,691 536,666
Total contributions	711,258	342,896	1,054,154	940,756	87,601	1,028,357
Program fees	87,254	•	87,254	99,165	-	99,165
Other	22,136	-	22,136	22,404		22,404
Interest income	4,419		4,419	6,054	<b></b>	6,054
Net assets released from restrictions	426,525	(426,525)		200,117	(200,117)	-
Total revenues and other support	1,251,592	(83,629)	1,167,963	1,268,496	(112,516)	1,155,980
Expenses				*		χ.
Functional expenses:			•			.*
Program services	1,052,110	_	1,052,110	1,274,403	-	1,274,403
Management and general	123,393		123,393	137,245		137,245
Fundraising	122,837	_	122,837	145,451	_	145,451
Total functional expenses	1,298,340	-	1,298,340	1,557,099	`_	1,557,099
Special events	61,844		61,844	150,555	-	150,555
Franchise and licensee fees	54,127	_	54,127	62,029	_	62,029
Total expenses	1,414,311		1,414,311	1,769,683		1,769,683
DECREASE IN NET ASSETS	(162,719)	(83,629)	(246,348)	(501,187)	(112,516)	(613,703)
NET ASSETS, BEGINNING OF THE YEAR	202,350	937,173	1,139,523	703,537	1,049,689	1,753,226
NET ASSETS, END OF THE YEAR	\$ 39,631	\$ 853,544	\$ 893,175	\$ 202,350	\$ 937,173	\$ 1,139,523

#### JUNIOR ACHIEVEMENT OF MIDDLE TENNESSEE, INC. STATEMENTS OF CASH FLOWS YEARS ENDED JUNE 30, 2010 AND 2009

	2010	2009
CASH FLOWS FROM OPERATING ACTIVITIES  Decrease in net assets  Adjustments to reconcile decrease in net	\$ (246,348)	\$ (613,703)
assets to net cash provided by (used in) operating activities:  Depreciation  Decrease in contributions receivable, net  (Increase) decrease in prepaid expenses and	156,768 149,724	196,183 277,574
other current assets  Decrease in accounts payable and accrued expenses Increase (decrease) in deferred revenue	(585) (58,921) 164,223	22,140 (51,108) (7,906)
Net cash provided by (used in) operating activities	164,861	(176,820)
CASH FLOWS FROM INVESTING ACTIVITIES Purchases of property and equipment	(402)	(24,990)
Net cash used in investing activities	(402)	(24,990)
CASH FLOWS FROM FINANCING ACTIVITIES  Proceeds from borrowings and refinancing of notes payable  Principal payments on and refinancing of notes payable  Principal payment on capital lease obligation	634,228 (781,186) (431)	85,000 (153,668) (1,511)
Net cash used in financing activities	(147,389)	(70,179)
Increase (decrease) in cash and cash equivalents	17,070	(271,989)
CASH AND CASH EQUIVALENTS, BEGINNING OF THE YEAR	28,274	300,263
CASH AND CASH EQUIVALENTS, END OF THE YEAR	\$ 45,344	\$ 28,274
SUPPLEMENTAL DISCLOSURES		
CASH PAID DURING THE YEAR FOR INTEREST	\$ 11,277	\$ 16,481

### NOTE 1 - NATURE OF ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Junior Achievement of Middle Tennessee, Inc. (the "Organization") was chartered as a not-for-profit corporation on August 31, 1957, and organized as a franchise of Junior Achievement, Inc. Since 1919, Junior Achievement, Inc. has been educating and inspiring young people to value free enterprise, understand business and economics, and improve the quality of their lives. Through partnerships and collaborations between businesses, educators, and other not-for-profit organizations, approximately 29,638 students in kindergarten through twelfth grade, in 218 schools throughout middle Tennessee, benefited from the economic education programs. The programs also meet the state's curriculum requirements for economics, with the aid of 1,643 volunteer role models from business, industry and the community. Junior Achievement's funding support comes primarily from businesses, foundations, special events and individuals.

In addition to providing in-school classroom programs the Organization operates JA BizTown. During the JA BizTown on-site experience, students learn what it takes to create a business, operate a budget, advertise and sell products, supervise employees, hold elected office, as well as personally earn and manage money.

#### Basis of Accounting

The financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America using the accrual method of accounting.

#### Basis of Presentation

The Organization reports information regarding its financial position and activities according to three classes of net assets: unrestricted, temporarily restricted, and permanently restricted net assets based on the existence or absence of donor-imposed restrictions.

#### Contributions

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and/or nature of any donor restrictions. All donor-restricted support is reported as an increase in temporarily or permanently restricted net assets depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of activities as net assets released from restrictions.

### NOTE 1 - NATURE OF ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Contributions receivable

Contributions receivable, less an allowance for uncollectible amounts, are recognized as revenues in the period promised and as assets, decreases in liabilities, or expenses depending on the form of the benefits received. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

Amounts expected to be collected within the next fiscal year are classified as current assets at the face value of the receivable. Amounts which are not collectible within the next fiscal year are recorded as non-current contributions receivable, using the estimated present value of the future cash flows.

#### Donated Material and Services

Contributions of donated material that are useable for program services, fundraising, and support of management and general functions are recorded at their estimated fair values in the period received. Contributions of donated services requiring specialized skills and which would typically need to be purchased if not donated, are recorded at their estimated fair values in the period received.

Donations of property and equipment are recorded as support at their estimated fair value. Such donations are reported as unrestricted support unless the donor has restricted the donated asset for a specific purpose. As of June 30, 2010, the Organization has no donated property or equipment which is restricted.

The fair value of donated volunteer services is not reflected in the accompanying financial statements since it is not practicable to objectively determine the fair value of the service received. However, management estimates that a substantial number of volunteers have donated significant amounts of their time as instructors, chapter advisors and as fundraisers.

#### Cash and Cash Equivalents

Cash includes amounts on hand and on deposit in financial institutions. Cash equivalents include highly liquid investments with an original maturity of three months or less.

### NOTE 1 - NATURE OF ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### Property and Equipment

Property and equipment are carried at cost if purchased and at estimated fair value if donated, less accumulated depreciation. Significant additions and improvements are capitalized. Repairs and maintenance are charged to expense as incurred. Depreciation is provided on a straight-line basis over the following estimated useful lives:

	i edi S
Tenant improvements	10
Furniture and equipment	3 - 7
Automobile	5

#### **Income Taxes**

Junior Achievement is a not-for-profit service organization exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code. Accordingly, income taxes are not provided.

#### **Functional Allocation**

Allocation of costs on a functional basis is dependent upon management's estimate of the percentage of staff time incurred in conjunction with each activity and the nature of the expense.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### Events Occurring After Reporting Date

Junior Achievement of Middle Tennessee, Inc. has evaluated events and transactions that occurred between June 30, 2010 and August 2, 2010, which is the date that the financial statements were available to be issued, for possible recognition or disclosure in the financial statements.

#### NOTE 2 - CONCENTRATION OF CREDIT RISK

The Organization maintains its cash in bank deposit accounts in financial institutions. Accounts at each institution are insured by the Federal Deposit Insurance Corporation up to \$250,000. At June 30, 2010, the Organization did not have cash balances beyond this limit.

#### NOTE 3 - CONTRIBUTIONS RECEIVABLE

Contributions receivable as of June 30, 2010 and 2009 are summarized as follows:

	2010	2009
United Way (from donor designations)	\$ -	\$ 6,198
JA BizTown program	1,037,675	1,165,000
Other corporations and individuals	50,074	104,884
	1,087,749	1,276,082
Less discounts to net present value	(189,218)	(227,827)
Less allowance for uncollectible amounts	(10,000)	(10,000)
Total	<u>\$ 888,531</u>	<u>\$ 1,038,255</u>

The net amounts are classified in the statements of financial position as follows:

	•	2010	2009
Current portion Non-current portion	:	\$ 177,749 710,782	\$ 266,082 772,173
Total		\$ 888,53 <u>1</u>	<u>\$ 1,038,255</u>

The current portion represents the face value of contributions collectible within the next fiscal year. The non-current portion represents the present value of amounts due after one year. The non-current portion was discounted using a 5% annual interest rate to estimate present value. This rate is used in all subsequent periods to update the estimated present value of this pledge as follows:

	2010	2009
Due in one to five years Due after five years	\$ 354,595 <u>356,187</u>	\$ 354,595 417,578
Total non-current portion	\$ 710,782	<u>\$ 772,173</u>

#### NOTE 4 - PROPERTY AND EQUIPMENT

Property and equipment consists of the following:

	2010	2009
Tenant improvements	\$ 1,272,201	\$ 1,272,201
Furniture and equipment	528,534	587,083
Automobile	<u>36,193</u>	<u>36,193</u>
	1,836,928	1,895,477
Less accumulated depreciation	(1,516,043)	(1,418,226)
Net	<u>\$ 320,885</u>	<u>\$ 477,251</u>

Depreciation expense was \$156,768 and \$196,183 for the years ended June 30, 2010 and 2009, respectively.

#### NOTE 5 - DEFERRED REVENUE

Deferred revenue consists of the following:

	2010	2009
JA Biztown camp	\$ 25,201	\$ -
Golf tournament	148,177	
Nashville Business Hall of Fame	<b>-</b>	3,000
Copier lease reimbursement	<u> </u>	6,154
•	\$ 173,378	\$ 9,154

In 2010, the annual golf tournament was moved from June to August due to repairs being made at the golf course. Funds received prior to June 30, 2010 for the golf tournament are reported as deferred revenue.

#### NOTE 6 - NOTES PAYABLE

The Organization's outstanding debt at June 30 was as follows:

	2010	2009
Note payable to Capstar Bank	\$ 147,029	\$ -
Note payable to Bank of America	· · ·	287,300
Note payable to Toyota Motor	20,774	27,461
Less current portion	167,803 <u>( 47,203</u> )	314,761 (293,987)
Total non-current portion	<u>\$ 120,600</u>	\$ 20,774

The Organization signed a new note agreement with Capstar Bank in January 2010 for \$172,500. The note is payable in monthly principal payments of \$4,118 with interest due monthly at a fixed rate of 6.75%. The note matures January 2014 and is collateralized by contributions receivable and equipment.

The note payable to Bank of America was paid off when the new note was signed with Capstar Bank.

The Organization has an automobile note payable to Toyota Motor due in monthly installments aggregating \$689 including interest at 6.49% and maturing March 2013 and is collateralized by the automobile.

The Organization has a \$200,000 revolving line-of-credit with Capstar Bank with interest at a floating rate, 5.0% at June 30, 2010. The credit agreement expires in January 2011. This line of credit had a zero balance at June 30, 2010.

Maturities of notes payable are as follows:

Year Ending June 30,	Amount
2011	
	\$ 47,203
2012	50,467
2013	51,880
2014	<u> 18,253</u>
•	\$ 167,803

Interest expense was \$16,720 and \$16,210 for the years ended June 30, 2010 and 2009, respectively.

#### NOTE 7 - TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets as of June 30 were restricted for the following purposes:

	2010	2009
Contributions receivable restricted		
for JA BizTown program	\$ 848,457	\$ 937,173
Grant for technology equipment	5,087	
Total temporarily restricted net assets	<u>\$ 853,544</u>	<u>\$ 937,173</u>

#### NOTE 8 - AGENCY FUND

On January 13, 1995, the Organization created the Junior Achievement Agency Fund (the "Fund") with the Nashville Area Community Foundation (the "Foundation"). The Organization retains the right to make future contributions to the Fund and to suggest the manner in which income of the Fund is distributed to charitable organizations, including the Organization, which otherwise meet the eliqibility standards of the Foundation.

The Foundation has ultimate authority and control over all property of the Fund, including income derived therefrom, for use in conjunction with the charitable purposes of the Foundation, therefore, these assets are not included in the financial statements of the Organization. The Fund is charged an asset management fee by the Foundation equal to 0.75% of the current value of the Fund annually, payable quarterly in arrears.

The market value of the Fund was \$91,814 and \$85,314 as of June 30, 2010 and 2009, respectively.

#### NOTE 9 - DONATED MATERIALS AND SERVICES

The Organization receives donated materials and services ("in-kind" contributions) in the normal course of its operations, to include program materials, special events, fundraising goods or services, property and equipment and office supplies. The estimated fair values of these items are included in the statements of activities for the years ended June 30, 2010 and 2009 as follows:

	2010	2009		
Special events Program materials Management and general	\$ 1,954 904 4,850	\$ 18,111 617 150		
Total in-kind contributions	<u>\$ 7,708</u>	<u>\$ 18,878</u>		

#### NOTE 10 - OPERATING LEASE

Junior Achievement of Middle Tennessee, Inc. leases its administrative offices and JA BizTown facilities under an operating lease expiring August 31, 2014. Junior Achievement pays certain operating expenses in addition to the base rent.

Future minimum rental commitments are as follows:

Amount
\$ 155,356
156,478
160,390
165,202
27,668
\$ 665.094

Rent amounted to \$148,663 and \$142,273 for the years ended June 30, 2010 and 2009, respectively.

Junior Achievement of Middle Tennessee, Inc. began subleasing a portion of the facility in May 2010. The monthly rental income is \$1,250. The sublease agreement expires April 30, 2011. Rental income for the year ending June 30, 2010 was \$3,750, which was included in "other income" on the financial statements.

#### NOTE 11 - COMMITMENTS

As a franchisee of Junior Achievement, Inc., the Organization pays franchise fees based on contribution revenue. The fees are based on contributions for the prior fiscal year ended, paid monthly in equal installments.

As a franchise of JA Worldwide, operating the JA BizTown program in Nashville, the Organization pays license fees based on the number of students utilizing the program. The fees are \$2.50 per student up to a \$25,000 annual maximum.

Total franchise and licensee fees were \$54,127 and \$62,029 for 2010 and 2009, respectively.

#### NOTE 12 - PENSION PLAN

The Organization participates in the Junior Achievement, Inc. non-contributory, defined benefit pension plan (the "Plan"), which is available to all employees who have completed one year of service and work at least 1,000 hours a year.

#### Contributions

The Organization's contribution is actuarially determined to fund future anticipated benefits. Forfeitures of the Organization's contributions occur when a participant terminates employment and is not 100% vested. Any forfeitures are used to reduce subsequent contributions by the Organization. Total pension expense was \$52,038 and \$43,064 for the years ended June 30, 2010 and 2009, respectively.

#### **Benefits**

Benefits (for normal, early, or late retirement) are payable monthly based on years of service and average earnings, as defined in the Plan document.

#### Vesting

Prior to retirement or attaining age 65 (when all participants become 100% vested), participants vest in the Organization's contributions as follows:

Years of Service	Vesting %
Less than 3 years	0%
3 years and over	100%

#### Investments

The Plan's assets are invested by the Equitable Life Assurance Society of the United States. The Organization's allocable portion of total Plan assets is not readily determinable.

#### JUNIOR ACHIEVEMENT OF MIDDLE TENNESSEE, INC. SCHEDULE OF FUNCTIONAL EXPENSES YEAR ENDED JUNE 30, 2010

		rogram Services		agement General		Fund aising		Total
Salaries and benefits	\$	396,483	\$	49,560	\$	49,560	\$	495,603
Rent	•	118,931	•	14,866	•	14,866	•	148,663
Repairs and maintenance		79,750		9,969		9,969		99,688
Program materials		96,236				· -		96,236
Employee insurance		59,980		7,498		7,498		74,976
Retirement benefits		41,630		5,204		5,204		52,038
Payroll taxes		29,061		3,632		3,632		36,325
Utilities		26,259		3,282		3,282		32,823
Telephone		15,739		1,968		1,967		19,674
Interest		13,376		1,672		1,672		16,720
Subscriptions		9,021		1,128		1,128		11,277
Program insurance		10,919		<u>.</u>		-		10,919
Business insurance		7,623		. 953		953		9,529
Professional fees		_		6,200		-		6,200
Outside services		4,429		553		554		5,536
Travel		2,594		324		324		3,242
Office supplies		2,483		311		310		3,104
Marketing				-		3,100		3,100
Business development		-		-		2,674		2,674
Volunteer training		2,641		_		-		2,641
Postage		1,595		199		199		1,993
Staff training		1,054		131		132		1,317
Public relations		548		68		68		684
Computer expense		545		68		68		681
Contract labor		175		-	·	-		175
Total functional expenses before								
depreciation and in-kind items		921,072		107,586		107,160		1,135,818
Depreciation		125,414		15,677		15,677		156,768
In-kind items		5,624	- —	130	· ·			5,754
Total functional expenses	_	1,052,110	\$	123,393	\$	122,837	_\$	1,298,340

#### JUNIOR ACHIEVEMENT OF MIDDLE TENNESSEE, INC. SCHEDULE OF SPECIAL EVENTS YEAR ENDED JUNE 30, 2010

BOWL-A-THON  Revenues:  Cash contributions In-kind contributions Total Revenues		\$ 242,590 1,954 244,544
Expenses:     T-shirts     Awards/luncheon     Lanes fees     Online/credit card fees     Printing/miscellaneous     Décor/supplies/photos     Concessions     Total Expenses     Net		6,982 7,060 5,352 3,739 760 913 372 25,178 \$ 219,366
GOLF TOURNAMENT  Revenues:  Cash contributions		\$ 4,665
Total Revenues  Expenses:		4,665
Awards/gifts Total Expenses Net		538 538 \$ 4,127
NASHVILLE BUSINESS HALL OF Revenues:	FAME	
Cash contributions Total Revenues Expenses:		\$ 93,520 93,520
Dining and refreshments Video/audio visual Printing/postage		20,150 4,320 3,489
Decorations Supplies Awards/gifts		1,234 156 440
Total Expenses  Net		29,789 \$ 63,731

#### JUNIOR ACHIEVEMENT OF MIDDLE TENNESSEE, INC. SCHEDULE OF SPECIAL EVENTS (CONTINUED) YEAR ENDED JUNE 30, 2010

AWARENESS BREAKFAST		
Revenues:	·	·
Cash contributions		\$ 34,084
Total Revenues		34,084_
Expenses:		
Reception/dinner/AV equipment		5,447
Awards		71
Printing/signs/supplies		766_
Total Expenses		6,284
Net		\$ 27,800
	•	
CHARITY DENIM EVENT	•	
Revenues:		
Cash contributions		\$ 1,020
Total Revenues		1,020
Expenses:		
Room rental		. 50
Supplies		5_
Total Expenses		55
Net		\$ 965
TOTAL SPECIAL EVENTS, REVENUES*		\$ 377,833
TOTAL SPECIAL EVENTS, EXPENSES*		61,844_
NET		\$ 315,989
* Total in-kind amounts included in revenues an	d expenses	\$ 1,954

### JUNIOR ACHIEVEMENT OF MIDDLE TENNESSEE, INC. SCHEDULE OF ACTIVITIES BY DIVISION YEAR ENDED JUNE 30, 2010

	Ach P	Junior Achievement Program Activities		hievement BizTown Program Program		BizTown Program	Total	
Revenues and other support								
Contributions - special events	\$	377,920	\$	_	\$	377,920		
Contributions - corporations and individuals	,	438,512		237,809	·	676,321		
Program fees		_		87,254		87,254		
Other		13,963		8,173		22,136		
Interest income		4,403		16	_	4,419		
Total revenues and other support		834,798		333,252		1,168,050		
Expenses								
Salaries and wages		294,982		200,621		495,603		
Rent		59,465		89,198		148,663		
Repairs and maintenance		49,675		50,013		99,688		
Program materials		74,322		21,914		96,236		
Employee insurance		47,454		27,522		74,976		
Special events		61,931		, <del>-</del>		61,931		
Franchise and licensee fees		36,809		17,318		54,127		
Retirement benefits		38,901		13,137		52,038		
Payroll taxes		21,636		14,689		36,325		
Utilities		13,129		19,694		32,823		
Telephone		11,946		7,728		19,674		
Interest		9,976		6,744		16,720		
Subscriptions		8,872		2,405		11,277		
Program insurance		10,919		_,		10,919		
Business insurance		5,171		4,358		9,529		
Professional fees		3,720		2,480		6,200		
In-kind items		4,850		904		5,754		
Outside services		2,926		2,610		5,536		
Travel		3,242		2,010		3,242		
Office supplies		1,172		1,932		3,104		
Marketing		1,259		1,841		3,100		
Business development		2,651		23	•	2,674		
Volunteer training		1,918		723		2,641		
		1,838		155		1,993		
Postage Staff training		1,065		252		1,337		
Public relations		656		28		684		
		381		300		681		
Computer expense		175		300		175		
Contract labor		175		-		173		
Total expenses before depreciation		771,041		486,589	_	1,257,630		
DECREASE IN NET ASSETS			•					
BEFORE DEPRECIATION		63,757		(153,337)		(89,580)		
Depreciation		11,982	****	144,786		156,768		
INCREASE (DECREASE) IN NET ASSETS	_\$	51,775	_\$	(298,123)		(246,348)		

#### SUPPLEMENTAL SCHEDULES

### Supplemental Schedule to the Audit FOR PERIOD ENDED JUNE 30, 2010

REVENUE AND EXPENSE	UNRESTRICTED	TEMPORARILY RESTRICTED	PERMANENTLY RESTRICTED	TOTAL
R	EVENUE (GRO	SS)		
Contributions (Exclusive of Special Events)				
- Corporations	90,570	269,484		360,054
- Individual	41,514	68,325		109,839
- Foundation	201,341	5,087		206,428
Special Events (Gross)	377,833			377,833
Less Special Event expenses (please see attached sheet for allocable expenses)	61,844			61,844
Net Special events income	315,989	-	-	315,989
Realized Gains or Losses on investments	4,419			4,419
Unrealized Gains or Losses on investments				_
Contributed Services (Inkind)				
Govenmental Income				_
Other Income	109,390			109,390
Net Assets Released From Restrictions	426,525	(426,525)		
TOTAL REVENUE	1,189,748	(83,629)	_	1,106,119
	EXPENSES			
Program Expense	1,052,110			1,052,110
General & Administrative	177,520	,		177,520
Fund Raising	122,837			122,837
TOTAL EXPENSES	1,352,467	<u>.</u>		1,352,467
SURPLUS/(DEFICIT)	(162,719)	(83,629)	-	(246,348)
STATEME	NT OF FINANC	IAL POSITION		
CURRENT ASSETS	103,937	142,762		246,699
NON-CURRENT ASSETS	320,885	710,782		1,031,667
CURRENT LIABILITIES	264,591			264,591
NON-CURRENT LIABILITIES	120,600			120,600
BEGINNING NET ASSETS	202,350	937,173		1,139,523
SURPLUS/(DEFICIT)	(162,719	(83,629	-	(246,348)
ADJUSTMENTS/TRANSFERS				-
ENDING NET ASSETS	39,631	853,544	-	893,175
TOTAL LIABILITIES AND NET ASSETS	424,822	853,544	•	1,157,766
Total income not subject to License Fees. (ATTACH DETAIL LIST		Cash	& Cash Equivalents	1,278,366
Depreciation and/or Amortization	156,768		License Fees	54,127

### JUNIOR ACHIEVEMENT OF MIDDLE TENNESSEE, INC. SUPPLEMENTAL SCHEDULE TO THE AUDIT (CONTINUED) YEAR ENDED JUNE 30, 2010

#### **INCOME NOT SUBJECT TO LICENSE FEES:**

JA BizTown revenue		\$ 333,236
Contributed goods and services		6,804
Board member dues		6,750
Investment income		4,419
		\$ 351.209