

NHA		NHA	NHA	NHA		NHA	NHA	2019 Budget
Combined 12/31/2018 Estimated Actual and Budget		Actual	Est to Go	Est'd - Actual		All 2018	All 2019	Over (Under)
		Jan - Sep 18	Oct - Dec 18	Jan - Dec 18		Budget	Draft Budget	2018 Est'd Actual
Ordinary Revenue/Expense								
	Revenue							
	400 · Investments							
	400-001 · Int./Div. - Shelter	69.67		69.67		150.00	150.00	80.33
	Total 400 · Investments	69.67	0.00	69.67		150.00	150.00	80.33
	401 · Sale of Vehicle							
	401-001 · Sale of Vehicle - Shelter	500.00		500.00		0.00	0.00	(500.00)
	Total 401 · Sale of Vehicle	500.00	0.00	500.00		0.00	0.00	(500.00)
	402 · Grants							
	No line item budget	0.00		0.00		150,000.00	0.00	0.00
	402-003 · General - Shelter	24,622.76	8,207.59	32,830.35		0.00	40,000.00	7,169.65
	402-009 · Pets For The Elderly - Shelter	2,000.00		2,000.00		0.00	2,000.00	0.00
	402-019 · Zelle Foundation - Shelter	78,600.00		78,600.00		0.00	75,000.00	(3,600.00)
	402-020 · Rachel Ray Fdn. - Shelter	25,000.00		25,000.00		0.00	0.00	(25,000.00)
	402-021 · Safe Coalition S&N - Shelter	21,000.00		21,000.00		0.00	0.00	(21,000.00)
	Pedegree Found. Shelter Buddy						50,000.00	
	CFMT - Rover	0.00	125,000.00	125,000.00		125,000.00	125,000.00	0.00
	402-002 · General - Rover	10.00		10.00		5,000.00	0.00	(10.00)
	402-005 · Metro Grant - Rover	12,500.00		12,500.00		12,500.00	12,500.00	0.00
	402-006 · Ingram Fund - Rover	101,200.00		101,200.00		100,000.00	100,000.00	(1,200.00)
	Total 402 · Grants	264,932.76	133,207.59	398,140.35		392,500.00	404,500.00	(43,640.35)
	404 · Client Donations -Rover							
	404-001 · Client Donations - Rover	15,463.00		15,463.00		65,000.00	15,000.00	(463.00)
	Total 404 · Client Donations - Rover	15,463.00	0.00	15,463.00		65,000.00	15,000.00	(463.00)
	406 · Unsolicited Donations							
	No line item budget	0.00		0.00		350,000.00	0.00	0.00
	406-001 · Unsolicited Donations - Rover	1,706.00		1,706.00		7,400.00	3,000.00	1,294.00
	406-002 · Unsolicited Donations - Shelter	173,694.49	57,898.16	231,592.65		0.00	225,000.00	(6,592.65)
	406-003 · Unsol. Donations - Teddy Wagon	267.63		267.63		3,000.00	500.00	232.37
	406-004 · Unsol Don - Adoption - Shelter	7,868.41	2,622.80	10,491.21		0.00	15,000.00	4,508.79
	Total 406 · Unsolicited Donations	183,536.53	60,520.97	244,057.50		360,400.00	243,500.00	(557.50)
	408 · Memorial/Honorariums							
	408-002 · Mem./Honor. - Shelter	62,885.69	20,961.90	83,847.59		140,000.00	75,000.00	(8,847.59)
	Total 408 · Memorial/Honorariums	62,885.69	20,961.90	83,847.59		140,000.00	75,000.00	(8,847.59)
	414 · Bequests							
	414-002 · Bequests - Shelter	176,458.47	0.00	176,458.47		0.00	0.00	(176,458.47)
	Total 414 · Bequests	176,458.47	0.00	176,458.47		0.00	0.00	(176,458.47)
	418 · Solicited Donations							
	Direct Mail Appeals	0.00		0.00		350,000.00	225,000.00	225,000.00
	418-002 · Spring Appeal - Shelter	30.00		30.00		0.00	0.00	(30.00)
	418-003 · Holiday Appeal - Shelter	3,671.00		3,671.00		0.00	0.00	(3,671.00)
	418-004 · Summer Appeal - Shelter	41,117.00		41,117.00		0.00	0.00	(41,117.00)
	418-005 · TLC Monthly Giving - Shelter	30,285.00		30,285.00		0.00	0.00	(30,285.00)
	418-006 · Fall Newsletter - Shelter	22,572.00		22,572.00		0.00	0.00	(22,572.00)
	418-007 · Spring Newsletter - Shelter	14,110.00		14,110.00		0.00	0.00	(14,110.00)
	418-008 · Canisters - Shelters	5,034.20		5,034.20		0.00	7,500.00	2,465.80
	418-009 · Winter/Mbrship Appeal - Shltr	74,698.56		74,698.56		0.00	0.00	(74,698.56)
	418-011 · Community Food Bank - Shelter	434.00		434.00		0.00	750.00	316.00
	418-012 · Website/Email - Shelter	16,830.00		16,830.00		0.00	40,000.00	23,170.00
	418-015 · Bricks - Shelter	1,015.00		1,015.00		0.00	6,000.00	4,985.00
	418-016 · Volunteer Program - Shelter	4,995.00		4,995.00		0.00	10,000.00	5,005.00
	418-025 · Adoption Appeal - Shelter	195.00		195.00		0.00	0.00	(195.00)
	418-026 · Monthly Sustainer Appeal-Shltr	60.00		60.00		0.00	0.00	(60.00)
	418-028 · Medical Fund - Shelter	4,957.29		4,957.29		0.00	5,000.00	42.71
	418-029 · Specialty Events - Shelter	48,546.68	16,182.23	64,728.91		0.00	75,000.00	10,271.09
	418-030 · Humane Education - Shelter	750.00		750.00		0.00	750.00	0.00
	Merchandise						7,500.00	
	Total 418 · Solicited Donations	269,300.73	16,182.23	285,482.96		350,000.00	377,500.00	84,517.04
	420 · Support Projects							
	420-010 · Dog Day - Shelter							
	No line item budget					110,000.00	0.00	0.00
	420-011 · Dog Day/Mutt Strutt-Sponsorsh	35,500.00		35,500.00		0.00	65,000.00	29,500.00
	420-012 · Dog Day - Vendor	9,850.00		9,850.00		0.00	12,000.00	2,150.00

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		420-013 · Dog Day - Mutt Strutt	7,986.54		7,986.54	0.00	0.00	(7,986.54)
		420-010 · Dog Day - Shelter - Other	31,446.64		31,446.64	0.00	30,000.00	(1,446.64)
		Total 420-010 · Dog Day - Shelter	84,783.18	0.00	84,783.18	110,000.00	107,000.00	22,216.82
		420-030 · Pet Photos - Shelter					4,000.00	4,000.00
		Mutt Strutt						
		Mutt Strutt - Sponsorship					30,000.00	30,000.00
		Mutt Strutt - Tickets					8,000.00	8,000.00
		Mutt Strutt - Donations					12,000.00	12,000.00
		Total Mutt Strutt					50,000.00	
		420-020 · Top Tails - Shelter	21,820.00	128,180.00	150,000.00	230,000.00	175,000.00	25,000.00
		420-040 · Cause For Paws - Shelter					0.00	0.00
		No line item budget	0.00		0.00	95,000.00	0.00	0.00
		420-041 · Cause For Paws - Sponsorship	26,500.00		26,500.00	0.00	40,000.00	13,500.00
		420-042 · Cause For Paws - Auction	13,087.00		13,087.00	0.00	20,000.00	6,913.00
		420-043 · Cause For Paws - Tickets	35,840.00		35,840.00	0.00	37,000.00	1,160.00
		420-044 · Cause For Paws - Patron Ticket	200.00		200.00	0.00	0.00	(200.00)
		420-040 · Cause For Paws - Shelter - Other	5,009.00		5,009.00	0.00	5,000.00	(9.00)
		Total 420-040 · Cause For Paws - Shelter	80,636.00	0.00	80,636.00	95,000.00	102,000.00	21,364.00
		420-050 · Unleashed - Shelter						
		No line item budget				85,000.00	0.00	0.00
		420-051 · Unleashed - Sponsor	25,000.00		25,000.00	0.00	30,000.00	5,000.00
		420-052 · Unleashed - Tickets	19,151.00		19,151.00	0.00	35,000.00	15,849.00
		420-053 · Unleashed - Auction Items	24,556.00		24,556.00	0.00	25,000.00	444.00
		420-050 · Unleashed - Shelter - Other	12,315.52		12,315.52	0.00	20,000.00	7,684.48
		Total 420-050 · Unleashed - Shelter	81,022.52	0.00	81,022.52	85,000.00	110,000.00	28,977.48
		420-060 · Community Projects - Shelter	20,431.17		20,431.17	81,500.00	25,000.00	4,568.83
		Total 420 · Support Projects	288,692.87	128,180.00	416,872.87	601,500.00	573,000.00	156,127.13
		422 · Operating Income						
		No line item budget				275,000.00		0.00
		422-001 · Adoptions - Shelter	197,249.39		197,249.39	0.00	250,000.00	52,750.61
		422-002 · Adoptions - Teddy Wagon	2,395.00		2,395.00	10,000.00		(2,395.00)
		422-004 · Service Fees - Shelter	4,920.00		4,920.00	0.00	4,000.00	(920.00)
		422-005 · Friends of Animals - Shelter	258.00		258.00	0.00	0.00	(258.00)
		422-006 · CSNP - Shelter	9,810.00		9,810.00	0.00	10,000.00	190.00
		Total 422 · Operating Income	214,632.39	0.00	214,632.39	285,000.00	264,000.00	49,367.61
		Total Revenue	1,476,472.11	359,052.68	1,835,524.79	2,194,550.00	1,952,650.00	59,625.21

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Expense								
700 · Salary & Wages								
	700-001 · Salary & Wages - Shelter							
	Overtime - Wages - Shelter	24,572.53	8,190.84	32,763.37		0.00	30,000.00	(2,763.37)
	Regular -Salary & Wages - Shltr	737,873.50	245,957.83	983,831.33		1,175,312.00	1,424,240.55	440,409.22
	Overtime - Wages - Rover	2,923.50	974.50	3,898.00		0.00	0.00	(3,898.00)
	Regular-Salary & Wages - Rover	70,733.85	23,577.95	94,311.80		106,674.00	0.00	(94,311.80)
Total 700 · Salary & Wages		836,103.38	278,701.13	1,114,804.51		1,281,986.00	1,454,240.55	339,436.04
702 · Payroll Taxes								
	702-001 · Payroll Taxes - Shelter	57,123.33	19,041.11	76,164.44		102,387.00		
	702-002 · Payroll Taxes - Rover	5,133.68	1,711.23	6,844.91		8,500.00		
Total 702 · Payroll Taxes		62,257.01	20,752.34	83,009.35		110,887.00	101,211.71	18,202.36
704 · Employee Benefits								
	704-001 · Employee Benefits - Shelter	75,562.13	25,187.38	100,749.51		181,479.35	120,500.00	19,750.49
	704-002 · Employee Benefits - Rover	11,112.91	3,704.30	14,817.21		20,500.00	0.00	(14,817.21)
Total 704 · Employee Benefits		86,675.04	28,891.68	115,566.72		201,979.35	120,500.00	4,933.28
706 · Professional Fees								
	706-001 · Professional Fee - Shelter	62,759.92	20,919.97	83,679.89		76,000.00	75,000.00	(8,679.89)
Total 706 · Professional Fees		62,759.92	20,919.97	83,679.89		76,000.00	75,000.00	(8,679.89)
708 · Vet Fees								
	708-001 · Vet Fees/Microchip - Shelter	21,687.49	7,229.16	28,916.65		40,000.00	40,000.00	11,083.35
	708-002 · Contracted Vet Serv. - Shelter	13,603.87	4,534.62	18,138.49		22,500.00	0.00	-18,138.49
	708-003 · Contracted Vet CSNP - Shelter	12,180.00	4,060.00	16,240.00		38,400.00	0.00	-16,240.00
	708-006 · Rachel Ray Fund Expense - Shltr	9,384.28	3,128.09	12,512.37		0.00	0.00	(12,512.37)
	708-004 · Contracted Vet Serv. - Rover	12,850.00	4,283.33	17,133.33		65,000.00	0.00	(17,133.33)
	708-005 · Metro Contracted Vet - Rover	12,900.00	4,300.00	17,200.00		12,500.00	0.00	(17,200.00)
Total 708 · Vet Fees		82,605.64	27,535.21	110,140.85		178,400.00	40,000.00	(70,140.85)
710 · Repairs & Maintenance								
	710-001 · Repairs & Maint. - Shelter	71,581.86	23,860.62	95,442.48		60,000.00	75,000.00	(20,442.48)
	710-002 · Equipment R & M - Rover	0.00		0.00		500.00	0.00	0.00
	710-003 · Equipment R & M - Teddy Wagon	15.16	5.05	20.21		1,000.00	0.00	(20.21)
Total 710 · Repairs & Maintenance		71,597.02	23,865.67	95,462.69		61,500.00	75,000.00	(20,462.69)
712 · Vehicle Expenses								
	712-001 · Vehicle Expense - Shelter	5,707.87	1,902.62	7,610.49		5,000.00		(7,610.49)
	712-002 · Vehicle R & M - Rover	3,395.63	1,131.88	4,527.51		4,500.00		(4,527.51)
	712-003 · Vehicle Gas & Propane - Rover	2,679.06	893.02	3,572.08		4,000.00		(3,572.08)
	712-004 · Vehicle R & M - Teddy Wagon	530.66	176.89	707.55		2,000.00		(707.55)
	712-005 · Veh Gas & Propane - Teddy Wagon	260.89	86.96	347.85		500.00		(347.85)
Total 712 · Vehicle Expenses		12,574.11	4,191.37	16,765.48		16,000.00	16,000.00	(16,765.48)
714 · Telephone								
	714-001 · Telephone - Shelter	23,722.01	7,907.34	31,629.35		20,000.00	34,000.00	2,370.65
	IT							0.00
	714-002 · Telephone & Computer - Rover	1,269.46	423.15	1,692.61		2,000.00	0.00	(1,692.61)
Total 714 · Telephone		24,991.47	8,330.49	33,321.96		22,000.00	34,000.00	678.04
716 · Utilities								
	716-001 · Utilities - Shelter	39,374.81	13,124.94	52,499.75		85,000.00	62,000.00	9,500.25
Total 716 · Utilities		39,374.81	13,124.94	52,499.75		85,000.00	62,000.00	9,500.25
718 · Friends of Animals								
	718-001 · Friends of Animals - Shelter	258.00	86.00	344.00		1,200.00	0.00	(344.00)
Total 718 · Friends of Animals		258.00	86.00	344.00		1,200.00	0.00	(344.00)
720 · Supplies								
	720-001 · Supplies - Shelter	52,551.79	17,517.26	70,069.05		40,000.00	50,000.00	(20,069.05)
	720-004 · Vet Supplies - Shelter	117,720.36	39,240.12	156,960.48		84,000.00	153,200.00	(3,760.48)
	Foster Supplies						7,500.00	7,500.00
	Enrichment Supplies						2,500.00	2,500.00
	720-005 · Surgical Vet Sup CSNP - Shelter	8,095.58	2,698.53	10,794.11		42,000.00	0.00	(10,794.11)
	720-007 · Office Supplies - Shelter	15,430.08	5,143.36	20,573.44		16,800.00	17,300.00	(3,273.44)
	720-010 · Food/Litter - Shelter	4,172.53	1,390.84	5,563.37		16,800.00	7,500.00	1,936.63
	720-011 · Rabies Books CSNP - Shelter	2,200.00	733.33	2,933.33		8,400.00	12,000.00	9,066.67
	720-003 · Facility Supplies - Teddy Wagon	0.00	0.00	0.00		125.00	0.00	0.00
	720-009 · Office Supplies - Teddy Wagon	0.00	0.00	0.00		100.00	0.00	0.00
	720-002 · Facility Supplies - Rover	189.99	63.33	253.32		400.00	0.00	(253.32)
	720-006 · Vet Supplies - Rover	18,970.07	6,323.36	25,293.43		55,000.00	0.00	(25,293.43)

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	720-008 · Office Supplies - Rover	0.00	0.00	0.00	300.00	0.00	0.00
	720-012 · Rabies Tags/Books - Rover	2,200.00	733.33	2,933.33	9,000.00	0.00	(2,933.33)
	Total 720 · Supplies	221,530.40	73,843.47	295,373.87	272,925.00	250,000.00	(45,373.87)
	722 · Insurance						
	722-001 · Insurance - Shelter	42,938.51	14,312.84	57,251.35	61,900.00	65,650.00	8,398.65
	Total 722 · Insurance	42,938.51	14,312.84	57,251.35	61,900.00	65,650.00	8,398.65
	724 · Taxes & License						
	724-001 · Taxes & Lisc. - Shelter	1,220.00	406.67	1,626.67	2,400.00	2,655.00	1,028.33
	724-002 · Taxes & Lisc. - Rover	255.00	85.00	340.00	250.00	0.00	(340.00)
	Total 724 · Taxes & License	1,475.00	491.67	1,966.67	2,650.00	2,655.00	688.33
	726 · Uniforms						
	Merchandise					5,000.00	5,000.00
	726-001 · Uniforms - Shelter	4,959.01	1,653.00	6,612.01	1,000.00	2,500.00	(4,112.01)
	Total 726 · Uniforms	4,959.01	1,653.00	6,612.01	1,000.00	7,500.00	887.99
	728 · Leasing/Rent						
	728-001 · Equipment Leasing - Shelter	3,936.96	1,312.32	5,249.28	6,000.00	5,000.00	(249.28)
	728-002 · Storage - Shelter	5,107.26	1,702.42	6,809.68	4,000.00	5,000.00	(1,809.68)
	Total 728 · Leasing/Rent	9,044.22	3,014.74	12,058.96	10,000.00	10,000.00	(2,058.96)
	730 · Seminars/Memberships						
	730-002 · Seminars - Rover				600.00	0.00	
	730-001 · Seminar/Memberships - Shelter	3,836.08	1,278.69	5,114.77	10,000.00	10,000.00	4,885.23
	Total 730 · Seminars/Memberships	3,836.08	1,278.69	5,114.77	10,600.00	10,000.00	4,885.23
	732 · Bank, Cr. Cd. & Checkcard Fees						
	732-001 · Bk, Cr Cd & Ckcd Fees - Shelter	17,412.51	5,804.17	23,216.68	22,000.00	22,000.00	(1,216.68)
	Total 732 · Bank, Cr. Cd. & Checkcard Fees	17,412.51	5,804.17	23,216.68	22,000.00	23,000.00	(1,216.68)
	736 · Cremation Fees						
	736-001 · Cremation Fees - Shelter	886.48	295.49	1,181.97	1,800.00	1,000.00	(181.97)
	Total 736 · Cremation Fees	886.48	295.49	1,181.97	1,800.00	1,000.00	(181.97)
	738 · Education/Advocacy/Marketing						
	738-001 · Educ./Advoc./Mktg. - Shelter	9,452.48	3,150.83	12,603.31	80,000.00	40,000.00	27,396.69
	738-002 · Marketing/Advertising - Rover	0.00	0.00	0.00	300.00	0.00	0.00
	738-003 · Education/Advocacy - Rover	0.00	0.00	0.00	300.00	0.00	0.00
	738-004 · Mktng/Advertising - Teddy Wagon	25.00	8.33	33.33	0.00	0.00	(33.33)
	Total 738 · Education/Advocacy/Marketing	9,477.48	3,159.16	12,636.64	80,600.00	40,000.00	27,363.36
	740 · Miscellaneous Expense						
	740-002 · Miscellaneous - Rover	0.00	0.00	0.00	300.00	0.00	0.00
	740-003 · Miscellaneous - Teddy Wagon	0.00	0.00	0.00	500.00	0.00	0.00
	754-001 · Lab Fees - Rover	0.00	0.00	0.00	300.00	0.00	0.00
	756-001 · Microchip Clinic Exp. - Rover	0.00	0.00	0.00	2,500.00	0.00	0.00
	742-002 · Animal Behavior Mod - Shelter					2,500.00	2,500.00
	740-001 · Miscellaneous - Shelter	7,656.36	2,552.12	10,208.48	9,420.00	9,300.00	(908.48)
	Total 740 · Miscellaneous Expense	7,656.36	2,552.12	10,208.48	13,020.00	11,800.00	1,591.52
	744 · Depreciation						
	744-001 · Depreciation - Shelter	70,165.66	23,388.55	93,554.21	85,000.00		
	744-002 · Depreciation - Rover	18,594.18	6,198.06	24,792.24	15,000.00	0.00	
	744-003 · Depreciation - Teddy Wagon	455.06	151.69	606.75	300.00	0.00	
	Total 744 · Depreciation	89,214.90	29,738.30	118,953.20	100,300.00	119,379.13	425.93
	750 · Printing & Mailing						
	750-001 · Printing & Mailing - Rover	587.50	195.83	783.33	1,000.00	0.00	(783.33)
	Total 750 · Printing & Mailing	587.50	195.83	783.33	1,000.00	0.00	(783.33)
	752 · Emergency & Medical Services						
	752-002 · Emergency Med Serv CSNP - Shltr	205.15	68.38	273.53	5,000.00	1,500.00	1,226.47
	Total 752 · Emergency & Medical Services	205.15	68.38	273.53	5,000.00	1,500.00	1,226.47
	758 · Fundraising Expenses						
	No line item budget				220,000.00		0.00
	758-001 · Dog Day/Mutt Strutt Exp - Shltr	52,047.01		52,047.01	0.00	44,000.00	-8,047.01
	Mutt Strutt Exp - Shelter					20,000.00	20,000.00
	758-002 · Top Tails Exp. - Shelter	4,166.19	5,833.81	10,000.00	0.00	5,000.00	(5,000.00)
	758-003 · Pet Photos Exp. - Shelter					500.00	500.00
	758-004 · Cause For Paws Exp. - Shelter	52,631.04		52,631.04	0.00	60,000.00	7,368.96
	758-005 · Unleashed Exp - Shelter	45,150.17		45,150.17	0.00	35,500.00	(9,650.17)
	758-006 · Canisters Exp. - Shelter	245.19		245.19	0.00	200.00	(45.19)
	Direct Mail Appeals					75,000.00	75,000.00

NHA			NHA	NHA	NHA	NHA	NHA	2019 Budget
Combined 12/3112018 Estimated Actual and Budget			Actual	Est to Go	Est'd - Actual	All 2018	All 2019	Over (Under)
			Jan - Sep 18	Oct - Dec 18	Jan - Dec 18	Budget	Draft Budget	2018 Est'd Actual
	758-007 · May/Memorial Day Exp. - Shelter		2,746.88		2,746.88	0.00	0.00	(2,746.88)
	758-008 · Spring Appeal Exp. - Shelter		13,101.34		13,101.34	0.00	0.00	(13,101.34)
	758-010 · Summer Appeal Exp. - Shelter		6,833.68		6,833.68	0.00	0.00	(6,833.68)
	758-012 · Fall Appeal Exp. - Shelter		7,301.06		7,301.06	0.00	0.00	(7,301.06)
	758-014 · Fall Newsletter Exp - Shelter		11,565.10		11,565.10	0.00	0.00	(11,565.10)
	758-015 · Spring Newsletter Exp - Shelter		7,051.76		7,051.76	0.00	0.00	(7,051.76)
	758-016 · Community Projects Exp - Shltr		3,366.04		3,366.04	0.00	5,000.00	1,633.96
	758-020 · Volunteer Prog Exp - Shelter		2,240.74		2,240.74	0.00	10,000.00	7,759.26
	Humane Education Exp - Shelter						4,000.00	4,000.00
	758-021 · Winter/Mbrship Appeal - Shltr		7,484.62		7,484.62	0.00	0.00	(7,484.62)
	758-024 · Bricks Exp - Shelter		1,030.00		1,030.00	0.00	3,000.00	1,970.00
	758-028 · Community Food Bank - Shelter		566.72		566.72	0.00	1,000.00	433.28
	758-030 · Website/Email - Shelter		4,898.00		4,898.00	0.00	8,500.00	3,602.00
	758-032 · Donor Database - Shelter		1,800.00		1,800.00	0.00	1,800.00	0.00
	758-040 · Medical Fund - Shelter		1,995.00		1,995.00	0.00	0.00	(1,995.00)
	758-042 · Specialty Events Exp - Shelter		4,549.81	1,516.60	6,066.41	0.00	0.00	(6,066.41)
	Total 758 · Fundraising Expenses		230,770.35	7,350.41	238,120.76	220,000.00	273,500.00	35,379.24
	Total Expense		1,919,190.35	570,157.08	2,489,347.43	2,837,747.35	2,793,936.39	287,588.96
	Net Ordinary Income		(442,718.24)	(211,104.40)	(653,822.64)	(643,197.35)	(841,286.39)	(227,963.75)
	Other Income/Expense							
	Other Income							
	428 · In-Kind Donations - Shelter		149,237.29	49,745.76	198,983.05	0.00	200,000.00	1,016.95
	Total Other Income		149,237.29	49,745.76	198,983.05	0.00	200,000.00	1,016.95
	Other Expense							
	760 · In-Kind Expenses - Shelter		149,237.29	49,745.76	198,983.05	0.00	200,000.00	1,016.95
	Total Other Expense		149,237.29	49,745.76	198,983.05	0.00	200,000.00	1,016.95
	Total Other Income/expense		0.00	0.00	0.00	0.00	0.00	0.00
	Net Income (loss)		(442,718.24)	(211,104.40)	(653,822.64)	(643,197.35)	(841,286.39)	(227,963.75)
****	****	****	*****	*****	*****	*****	*****	*****
	Cash income (loss) - remove depreciation		(353,503.34)	(181,366.10)	(534,869.44)	(542,897.35)	(721,907.26)	(227,537.82)
	***** NEED CAPITAL EXPENDITURES BUDGET *****		138,120.54	0.00	138,120.54	122,200.00	50,000.00	(88,120.54)
	Check Digits		(442,718.24)	(211,104.40)	(653,822.64)	(643,197.35)	(1,202,878.29)	(187,463.75)
	Check Digits		0.00	0.00	0.00	0.00	361,591.90	(40,500.00)
								40,500.00

NHA			
Combined 12/3112018 Estimated Actual and Budget			
			Notes
Ordinary Revenue/Expense			
	Revenue		
	400 · Investments		
	400-001 · Int./Div. - Shelter		
	Total 400 · Investments		
	401 · Sale of Vehicle		
	401-001 · Sale of Vehicle - Shelter		
	Total 401 · Sale of Vehicle		
	402 · Grants		
	No line item budget		
	402-003 · General - Shelter		
	402-009 · Pets For The Elderly - Shelter		
	402-019 · Zelle Foundation - Shelter		
	402-020 · Rachel Ray Fdn. - Shelter		
	402-021 · Safe Coalition S&N - Shelter		
	Pedegree Found. Shelter Buddy		
	CFMT - Rover		
	402-002 · General - Rover		
	402-005 · Metro Grant - Rover		
	402-006 · Ingram Fund - Rover		
	Total 402 · Grants		
	404 · Client Donations -Rover		
	404-001 · Client Donations - Rover		
	Total 404 · Client Donations - Rover		
	406 · Unsolicited Donations		
	No line item budget		
	406-001 · Unsolicited Donations - Rover		
	406-002 · Unsolicited Donations - Shelter		
	406-003 · Unsol. Donations - Teddy Wagon		
	406-004 · Unsol Don - Adoption - Shelter		
	Total 406 · Unsolicited Donations		
	408 · Memorial/Honorariums		
	408-002 · Mem./Honor. - Shelter		
	Total 408 · Memorial/Honorariums		
	414 · Bequests		
	414-002 · Bequests - Shelter		
	Total 414 · Bequests		
	418 · Solicited Donations		
	Direct Mail Appeals		
	418-002 · Spring Appeal - Shelter		
	418-003 · Holiday Appeal - Shelter		
	418-004 · Summer Appeal - Shelter		
	418-005 · TLC Monthly Giving - Shelter		
	418-006 · Fall Newsletter - Shelter		
	418-007 · Spring Newsletter - Shelter		
	418-008 · Canisters - Shelters		
	418-009 · Winter/Mbrship Appeal - Shltr		
	418-011 · Community Food Bank - Shelter		
	418-012 · Website/Email - Shelter		
	418-015 · Bricks - Shelter		
	418-016 · Volunteer Program - Shelter		
	418-025 · Adoption Appeal - Shelter		
	418-026 · Monthly Sustainer Appeal-Shltr		
	418-028 · Medical Fund - Shelter		
	418-029 · Specialty Events - Shelter		
	418-030 · Humane Education - Shelter		
	Merchandise		
	Total 418 · Solicited Donations		
	420 · Support Projects		
	420-010 · Dog Day - Shelter		
	No line item budget		
	420-011 · Dog Day/Mutt Strutt-Sponsorsh		
	420-012 · Dog Day - Vendor		

NHA			
Combined 12/3112018 Estimated Actual and Budget			
			Notes
		420-013 · Dog Day - Mutt Strutt	
		420-010 · Dog Day - Shelter - Other	
		Total 420-010 · Dog Day - Shelter	
		420-030 · Pet Photos - Shelter	
		Mutt Strutt	
		Mutt Strutt - Sponsorship	
		Mutt Strutt - Tickets	
		Mutt Strutt - Donations	
		Total Mutt Strutt	
		420-020 · Top Tails - Shelter	
		420-040 · Cause For Paws - Shelter	
		No line item budget	
		420-041 · Cause For Paws - Sponsorship	
		420-042 · Cause For Paws - Auction	
		420-043 · Cause For Paws - Tickets	
		420-044 · Cause For Paws - Patron Ticket	
		420-040 · Cause For Paws - Shelter - Other	
		Total 420-040 · Cause For Paws - Shelter	
		420-050 · Unleashed - Shelter	
		No line item budget	
		420-051 · Unleashed - Sponsor	
		420-052 · Unleashed - Tickets	
		420-053 · Unleashed - Auction Items	
		420-050 · Unleashed - Shelter - Other	
		Total 420-050 · Unleashed - Shelter	
		420-060 · Community Projects - Shelter	
		Total 420 · Support Projects	
		422 · Operating Income	
		No line item budget	
		422-001 · Adoptions - Shelter	
		422-002 · Adoptions - Teddy Wagon	
		422-004 · Service Fees - Shelter	
		422-005 · Friends of Animals - Shelter	
		422-006 · CSNP - Shelter	
		Total 422 · Operating Income	
Total Revenue			

NHA			
Combined 12/3112018 Estimated Actual and Budget			
			Notes
Expense			
700 · Salary & Wages			
700-001 · Salary & Wages - Shelter			
Overtime - Wages - Shelter			
Regular -Salary & Wages - Shltr			
Overtime - Wages - Rover			
Regular-Salary & Wages - Rover			
Total 700 · Salary & Wages			
702 · Payroll Taxes			
702-001 · Payroll Taxes - Shelter			
702-002 · Payroll Taxes - Rover			
Total 702 · Payroll Taxes			
704 · Employee Benefits			
704-001 · Employee Benefits - Shelter			
704-002 · Employee Benefits - Rover			
Total 704 · Employee Benefits			
706 · Professional Fees			
706-001 · Professional Fee - Shelter			
Total 706 · Professional Fees			
708 · Vet Fees			
708-001 · Vet Fees/Microchip - Shelter			
708-002 · Contracted Vet Serv. - Shelter			
708-003 · Contracted Vet CSNP - Shelter			
708-006 · Rachel Ray Fund Expense - Shltr			
708-004 · Contracted Vet Serv. - Rover			
708-005 · Metro Contracted Vet - Rover			
Total 708 · Vet Fees			
710 · Repairs & Maintenance			
710-001 · Repairs & Maint. - Shelter			
710-002 · Equipment R & M - Rover			
710-003 · Equipment R & M - Teddy Wagon			
Total 710 · Repairs & Maintenance			
712 · Vehicle Expenses			
712-001 · Vehicle Expense - Shelter			
712-002 · Vehicle R & M - Rover			
712-003 · Vehicle Gas & Propane - Rover			
712-004 · Vehicle R & M - Teddy Wagon			
712-005 · Veh Gas & Propane - Teddy Wagon			
Total 712 · Vehicle Expenses			
714 · Telephone			
714-001 · Telephone - Shelter			
IT			
714-002 · Telephone & Computer - Rover			
Total 714 · Telephone			
716 · Utilities			
716-001 · Utilities - Shelter			
Total 716 · Utilities			
718 · Friends of Animals			
718-001 · Friends of Animals - Shelter			
Total 718 · Friends of Animals			
720 · Supplies			
720-001 · Supplies - Shelter			
720-004 · Vet Supplies - Shelter			
Foster Supplies			
Enrichment Supplies			
720-005 · Surgical Vet Sup CSNP - Shelter			
720-007 · Office Supplies - Shelter			
720-010 · Food/Litter - Shelter			
720-011 · Rabies Books CSNP - Shelter			
720-003 · Facility Supplies - Teddy Wagon			
720-009 · Office Supplies - Teddy Wagon			
720-002 · Facility Supplies - Rover			
720-006 · Vet Supplies - Rover			

NHA			
Combined 12/3112018 Estimated Actual and Budget			
			Notes
	720-008	Office Supplies - Rover	
	720-012	Rabies Tags/Books - Rover	
	Total 720 · Supplies		
	722 · Insurance		
	722-001	Insurance - Shelter	
	Total 722 · Insurance		
	724 · Taxes & License		
	724-001	Taxes & Lisc. - Shelter	
	724-002	Taxes & Lisc. - Rover	
	Total 724 · Taxes & License		
	726 · Uniforms		
		Merchandise	
	726-001	Uniforms - Shelter	
	Total 726 · Uniforms		
	728 · Leasing/Rent		
	728-001	Equipment Leasing - Shelter	
	728-002	Storage - Shelter	
	Total 728 · Leasing/Rent		
	730 · Seminars/Memberships		
	730-002	Seminars - Rover	
	730-001	Seminar/Memberships - Shelter	
	Total 730 · Seminars/Memberships		
	732 · Bank, Cr. Cd. & Checkcard Fees		
	732-001	Bk, Cr Cd & Ckcd Fees - Shelter	
	Total 732 · Bank, Cr. Cd. & Checkcard Fees		
	736 · Cremation Fees		
	736-001	Cremation Fees - Shelter	
	Total 736 · Cremation Fees		
	738 · Education/Advocacy/Marketing		
	738-001	Educ./Advoc./Mktg. - Shelter	
	738-002	Marketing/Advertising - Rover	
	738-003	Education/Advocacy - Rover	
	738-004	Mktng/Advertising - Teddy Wagon	
	Total 738 · Education/Advocacy/Marketing		
	740 · Miscellaneous Expense		
	740-002	Miscellaneous - Rover	
	740-003	Miscellaneous - Teddy Wagon	
	754-001	Lab Fees - Rover	
	756-001	Microchip Clinic Exp. - Rover	
	742-002	Animal Behavior Mod - Shelter	
	740-001	Miscellaneous - Shelter	
	Total 740 · Miscellaneous Expense		
	744 · Depreciation		
	744-001	Depreciation - Shelter	
	744-002	Depreciation - Rover	
	744-003	Depreciation - Teddy Wagon	
	Total 744 · Depreciation		
	750 · Printing & Mailing		
	750-001	Printing & Mailing - Rover	
	Total 750 · Printing & Mailing		
	752 · Emergency & Medical Services		
	752-002	Emergency Med Serv CSNP - Shltr	
	Total 752 · Emergency & Medical Services		
	758 · Fundraising Expenses		
	No line item budget		
	758-001	Dog Day/Mutt Strutt Exp - Shltr	
		Mutt Strutt Exp - Shelter	
	758-002	Top Tails Exp. - Shelter	
	758-003	Pet Photos Exp. - Shelter	
	758-004	Cause For Paws Exp. - Shelter	
	758-005	Unleashed Exp - Shelter	
	758-006	Canisters Exp. - Shelter	
		Direct Mail Appeals	

NHA				
Combined 12/3112018 Estimated Actual and Budget				
				Notes
			758-007 · May/Memorial Day Exp. - Shelter	
			758-008 · Spring Appeal Exp. - Shelter	
			758-010 · Summer Appeal Exp. - Shelter	
			758-012 · Fall Appeal Exp. - Shelter	
			758-014 · Fall Newsletter Exp - Shelter	
			758-015 · Spring Newsletter Exp - Shelter	
			758-016 · Community Projects Exp - Shltr	
			758-020 · Volunteer Prog Exp - Shelter	
			Humane Education Exp - Shelter	
			758-021 · Winter/Mbrship Appeal - Shltr	
			758-024 · Bricks Exp - Shelter	
			758-028 · Community Food Bank - Shelter	
			758-030 · Website/Email - Shelter	
			758-032 · Donor Database - Shelter	
			758-040 · Medical Fund - Shelter	
			758-042 · Specialty Events Exp - Shelter	
			Total 758 · Fundraising Expenses	
Total Expense				
Net Ordinary Income				
Other Income/Expense				
Other Income				
			428 · In-Kind Donations - Shelter	
Total Other Income				
Other Expense				
			760 · In-Kind Expenses - Shelter	
Total Other Expense				
Total Other Income/expense				
			Net Income (loss)	
****	****	****	*****	*****
Cash income (loss) - remove depreciation				
***** NEED CAPITAL EXPENDITURES BUDGET *****				
			Check Digits	
			Check Digits	