FINANCIAL STATEMENTS,
ADDITIONAL INFORMATION
AND
INDEPENDENT AUDITOR'S REPORTS

DECEMBER 31, 2019 AND 2018

$\frac{\text{FINANCIAL STATEMENTS, ADDITIONAL INFORMATION}}{\text{AND}} \\ \underline{\text{INDEPENDENT AUDITOR'S REPORTS}}$

DECEMBER 31, 2019 AND 2018

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INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees Cheekwood Botanical Garden and Museum of Art Nashville, Tennessee

REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying financial statements of Cheekwood Botanical Garden and Museum of Art which comprise the statements of financial position as of December 31, 2019 and 2018, and the related statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the financial statements.

MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

OPINION

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Cheekwood Botanical Garden and Museum of Art as of December 31, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Nashville, Tennessee June 29, 2020

Kraft CPAS PLLC

STATEMENTS OF FINANCIAL POSITION

<u>DECEMBER 31, 2019 AND 2018</u>

	2019			2018
<u>ASSETS</u>				
Cash and cash equivalents Promises to give and accounts receivable - operating Inventories	\$	2,211,482 676,539 155,262	\$	1,642,419 837,847 126,958
Prepaid expenses Restricted cash:		453,649		360,023
Endowment Other long-term purposes Promises to give, net:		179,250 1,367,779		809,808 2,254,982
Endowment Other long-term purposes Investments - endowment Property, plant and equipment, net Collections - Notes 1 and 8	_	2,923,545 1,657,725 13,033,867 25,775,870		4,411,762 5,849,315 9,171,917 19,564,485
TOTAL ASSETS	\$	48,434,968	\$	45,029,516
LIABILITIES AND NET ASSETS				
LIABILITIES Accounts payable and accrued expenses Deferred revenues Other	\$	1,638,097 1,326,155 28,023	\$	1,162,379 512,936
TOTAL LIABILITIES		2,992,275	_	1,675,315
NET ASSETS Without donor restrictions:				
Undesignated Board-designated endowment Board-designated future operations Board-designated Swan Ball		24,144,615 1,971,099 728,836 180,884	_	18,412,536 840,153 - 1,118,146
Total without donor restrictions		27,025,434		20,370,835
With donor restrictions		18,417,259		22,983,366
TOTAL NET ASSETS	_	45,442,693	_	43,354,201
TOTAL LIABILITIES AND NET ASSETS	\$	48,434,968	\$	45,029,516

STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018

			2	2019		
	Net A	Assets Without	Net	Assets With		
	Done	or Restrictions	Dono	or Restrictions		Totals
SUPPORT AND REVENUES						
Contributions	\$	1,658,109	\$	2,504,219	\$	4,162,328
Volunteer fundraising contributions	Ψ	476,770	Ψ	98,369	Ψ	575,139
Government grants		238,811		-		238,811
Contributions and net revenues from						
special events		2,397,874		-		2,397,874
Changes in value of split-interest gifts		-		-		-
In-kind contributions		272,350		_		272,350
Admission fees		2,852,320		_		2,852,320
Membership dues		1,214,047		_		1,214,047
Educational programs		227,424		-		227,424
Restaurant, catering and gift shop		1,074,445		-		1,074,445
Rental event income		897,294		_		897,294
Investment income (loss), net		554,262		1,472,386		2,026,648
Loss on disposal of property, plant and equipment		(395,618)		_		(395,618)
Miscellaneous income		73,724		-		73,724
Net assets released resulting from satisfaction		,				,
of donor restrictions		8,597,081		(8,597,081)		
TOTAL SUPPORT AND REVENUE		20,138,893		(4,522,107)		15,616,786
FUNCTIONAL EXPENSES						
Program services		9,547,517		-		9,547,517
Administrative		986,657		-		986,657
Fundraising		2,272,583				2,272,583
TOTAL FUNCTIONAL EXPENSES		12,806,757				12,806,757
CHANGE IN NET ASSETS		7,332,136		(4,522,107)		2,810,029
NET ASSETS - BEGINNING OF YEAR, as adjusted						
for 2019, see Note 2		19,693,298		22,939,366		42,632,664
NET ASSETS - END OF YEAR	\$	27,025,434	\$	18,417,259	\$	45,442,693

Net A	Assets Without	Net A	Assets With					
Don	or Restrictions	Donor	Restrictions	Totals				
\$	2,067,466	\$	3,949,783	\$	6,017,249			
	410,644		50,000		460,644			
	216,500		-		216,500			
	2,382,739		350,000		2,732,739			
	-		130,287		130,287			
	367,319		-		367,319			
	2,549,666		-		2,549,666			
	1,130,296		-		1,130,296			
	241,136		-		241,136			
	849,971		-		849,971			
	675,688		-		675,688			
	(242,145)		(562,733)		(804,878)			
	(134,353)		_		(134,353)			
	51,603		150,356		201,959			
	6,058,824		(6,058,824)					
	16,625,354		(1,991,131)		14,634,223			
	0.0=0=				0.0== 10=			
	8,975,607		-		8,975,607			
	1,101,582		-		1,101,582			
	2,145,692				2,145,692			
	12,222,881		<u>-</u>		12,222,881			
	4,402,473		(1,991,131)		2,411,342			
	15,968,362		24,974,497		40,942,859			
\$	20,370,835	\$	22,983,366	\$	43,354,201			

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED DECEMBER 31, 2019

	Program Services				Supporting Services						
	Е	xhibitions and		estaurant, entals and							
		Programs		Gift Shops	 Total	Adn	ninistrative	F	undraising		Total
Personnel	\$	3,320,846	\$	419,772	\$ 3,740,618	\$	538,937	\$	549,733	\$	4,829,288
Professional fees and contract services		222,379		32,030	254,409		87,056		3,648		345,113
Exhibitions and public programs		1,476,268		416	1,476,684		-		-		1,476,684
Special events		3,540		108,147	111,687		-		1,467,005		1,578,692
Communication, advertising and donor cultivation		494,855		15,149	510,004		29,263		211,501		750,768
Utilities		233,017		4,987	238,004		58,817		1,742		298,563
Maintenance and repairs		462,000		4,560	466,560		29,309		-		495,869
Software and equipment		250,370		24,207	274,577		83,768		22,781		381,126
Supplies		76,370		28,341	104,711		11,180		1,177		117,068
Travel and transportation		17,002		2,541	19,543		1,153		2,168		22,864
Insurance		171,069		34,307	205,376		45,125		-		250,501
Interest expense, bank and credit card fees		105,752		30,551	136,303		21,216		8,747		166,266
Miscellaneous		42,162		3,230	45,392		24,586		4,081		74,059
Cost of goods sold		14,770		866,784	881,554		-		-		881,554
Depreciation		927,434		154,661	 1,082,095		56,247			_	1,138,342
Total	\$	7,817,834	\$	1,729,683	\$ 9,547,517	\$	986,657	\$	2,272,583	\$	12,806,757

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED DECEMBER 31, 2018

		Program Services				Supporting Services						
	E	xhibitions and		estaurant, entals and								
		Programs	_(Gift Shops		Total	Ad	ministrative	F	undraising	_	Total
Personnel	\$	3,060,157	\$	445,224	\$	3,505,381	\$	477,622	\$	519,575	\$	4,502,578
Professional fees and contract services		392,487		7,995		400,482		210,967		10,493		621,942
Exhibitions and public programs		1,536,317		40		1,536,357		6,171		-		1,542,528
Special events		_		80,687		80,687		2,250		1,243,533		1,326,470
Communication, advertising and donor cultivation		528,097		20,087		548,184		32,297		209,916		790,397
Utilities		213,286		4,796		218,082		46,119		1,733		265,934
Maintenance and repairs		425,723		2,067		427,790		50,464		=		478,254
Software and equipment		80,655		19,451		100,106		101,656		22,570		224,332
Supplies		75,119		17,265		92,384		9,123		2,446		103,953
Travel and transportation		41,474		1,940		43,414		6,714		72,762		122,890
Insurance		186,137		38,200		224,337		47,033		-		271,370
Interest expense, bank and credit card fees		101,790		44,837		146,627		26,971		9,256		182,854
Miscellaneous		37,440		2,243		39,683		29,404		53,408		122,495
Cost of goods sold		5,279		680,558		685,837		-		-		685,837
Depreciation		814,440		111,816		926,256		54,791			_	981,047
Total	\$	7,498,401	\$	1,477,206	\$	8,975,607	\$	1,101,582	\$	2,145,692	\$	12,222,881

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018

	2019	2018
OPERATING ACTIVITIES		
Change in net assets	\$ 2,810,029	\$ 2,411,342
Adjustments to reconcile change in net assets to net cash provided by (used in) operating activities:		
Depreciation	1,138,342	981,047
Contributions restricted or designated for long-term purposes	(1,857,318)	(4,509,365)
Loss on disposal of property, plant and equipment	395,618	134,353
Realized and unrealized (gains) losses on investments	(1,815,951)	951,442
Decrease (increase) in:		
Promises to give and accounts receivable - operating	161,308	(74,218)
Inventories	(28,304)	20,483
Prepaid expenses	(93,626)	64,045
Increase (decrease) in:		
Accounts payable and accrued expenses	475,718	270,470
Deferred revenues	91,682	(263,594)
Other	28,023	
TOTAL ADJUSTMENTS	(1,504,508)	(2,425,337)
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	1,305,521	(13,995)
INVESTING ACTIVITIES		
Purchases of investment securities	(14,580,677)	(11,661,491)
Proceeds from sale of investment securities	12,534,678	9,548,175
Purchase of property, plant and equipment	(7,745,345)	(5,584,631)
Proceeds received in sale of property, plant and equipment		35,694
NET CASH USED IN INVESTING ACTIVITIES	(9,791,344)	(7,662,253)
FINANCING ACTIVITIES		
Proceeds from contributions restricted or designated for:		
Investment in endowment	791,108	2,272,905
Investment in capital improvements	6,746,017	4,717,257
Investment in future art acquisitions	-	150,336
NET CASH PROVIDED BY FINANCING ACTIVITIES	7,537,125	7,140,498
NET CHANGE IN CASH, CASH EQUIVALENTS AND RESTRICTED CASH	(948,698)	(535,750)
CASH, CASH EQUIVALENTS AND RESTRICTED CASH - BEGINNING OF YEAR	4,707,209	5,242,959
CASH, CASH EQUIVALENTS AND RESTRICTED CASH - END OF YEAR	\$ 3,758,511	\$ 4,707,209

(continued on next page)

STATEMENTS OF CASH FLOWS (CONTINUED)

FOR THE YEARS ENDED DECEMBER 31, 2019 AND 2018

CASH, CASH EQUIVALENTS AND RESTRICTED CASH ARE REPORTED IN THE STATEMENTS OF FINANCIAL POSITION AS FOLLOWS:

	2019		2018
Cash and cash equivalents	\$	2,211,482	\$ 1,642,419
Restricted cash - endowment		179,250	809,808
Restricted cash - other long-term purposes	_	1,367,779	 2,254,982
	\$	3,758,511	\$ 4,707,209
SUPPLEMENTAL CASH FLOW DISCLOSURE			
Interest paid	\$	12,379	\$ 20,601
NONCASH INVESTING TRANSACTIONS			
Contribution of collection items	\$	559,500	\$ 250,000

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

General

Cheekwood Botanical Garden and Museum of Art ("Cheekwood") is a Tennessee not-for-profit corporation whose mission is to preserve the institution as a historical landmark where beauty and excellence in art and horticulture stimulate the mind and nurture the spirit. Located on the Cheek estate, including the historic residence and 55 acres of botanical gardens, Cheekwood provides historical interpretation, unique art and garden educational experiences for residents of Middle Tennessee and visitors from across the world. Cheekwood's financial statements include the accounts and operations of the Swan Ball. The Swan Ball volunteers administer an annual special event (the "Swan Ball") to benefit Cheekwood.

Basis of Presentation

The financial statements of Cheekwood have been prepared in accordance with U. S. generally accepted accounting principles ("GAAP"), which require Cheekwood to report information regarding its financial position and activities according to the following net asset classifications:

Net assets without donor restrictions: Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of Cheekwood's management and the Board of Trustees. Cheekwood's Board of Trustees has designated from net assets without donor restrictions, certain net assets for the Swan Ball, future operations and for a board-designated endowment.

Net assets with donor restrictions: Net assets subject to stipulations imposed by donors, and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of Cheekwood or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activities.

Support and Revenue Recognition

Contributions: Cheekwood recognizes contributions when cash, securities or other assets; an unconditional promise to give; or a notification of a beneficial interest are received. Conditional promises to give, including those with a measurable performance or other barrier and a right of return, are not recognized until the conditions on which they depend have been met.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Support and Revenue Recognition (continued)

Based on giving levels, arrangements with individual and corporate donors often contain both an exchange element, relating to the value of benefits provided, and a contribution element for the difference between the total amount and the value of benefits. Cheekwood recognizes the contribution portion when received and recognizes revenue for the exchange element as the benefits are provided. Benefits provided may include invitations to receptions and dinners, tickets to special events, admission passes, membership benefits and discounts on rental event fees. Corporate benefits may also include advertising and marketing. Benefits generally expire within one year.

The transaction amount is allocated to each benefit based on actual amounts charged for similar benefits, where applicable, or estimates based on similar goods or services provided within the surrounding area. The amount not allocated to benefits is allocated to contribution. Revenues for invitations and special event tickets are recognized when those activities occur. Revenues for admission passes and membership benefits are recognized when the admission passes are provided and over a one-year period for membership benefits. Revenue associated with discounts on rental events is recognized, net of estimated forfeitures, when the event occurs. Advertising and marketing benefits are generally related to corporate sponsorship of specific events and are recognized over a three-month period during which the event occurs.

Government Grants: A portion of Cheekwood's revenue is derived from cost-reimbursable government grant agreements, which are conditioned upon the attainment of certain performance requirements, the incurrence of allowable qualifying expenses or both. Amounts received are recognized as revenue when Cheekwood has incurred expenditures in compliance with the specific grant provisions. Amounts received prior to incurring qualifying expenditures are reported in deferred revenues in the statement of financial position.

Contributions and net revenues from special events: Contributions and net revenues from the Swan Ball and its related events are recognized as those events occur. As of December 31, amounts received for next year's Swan Ball and events are recorded as deferred revenues.

Admission fees: Ticket sales are generally non-refundable and are recognized at the time the transaction is executed by the ticketholder.

Membership dues: Cheekwood memberships are for a one-year period and offer admission to the estate during regular operating hours as well as discounts for the gift shop, Café 29, and for special programs and events. Membership revenue is recognized ratably over the period of the membership.

Educational programs: Cheekwood provides educational classes, camps and public programs. Fees for these activities are recognized as revenue at the time the activities are held.

Restaurant, catering and gift shop: Merchandise sales at the gift shops and food and beverage purchases at Café 29 are recognized at the point of sale. Catering revenue occurs primarily with rental events and is recognized consistent with those events.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Support and Revenue Recognition (continued)

Rental event income: Cheekwood offers various garden and building spaces for weddings, corporate and other events. Revenue from these events is recognized when the event occurs and services are rendered to the customer. Most rental events require a deposit, which is recorded in deferred revenues until the event occurs.

Due to the nature and timing of the performance of services or access to benefits, substantially all deferred revenues at December 31 relating to the above described activities are recognized in the following year.

Deferred Revenues

Deferred revenues represent amounts received from exchange transactions prior to providing the related goods and services. Deferred revenues relate to rental event deposits, memberships, certain government grants, and the exchange component of individual and corporate giving and sponsorships. Amounts received for Swan Ball in advance of the event are also recorded as deferred revenues.

Collections

In accordance with professional standards, Cheekwood has elected that certain objects acquired through purchases and contributions since Cheekwood's inception not be valued in the accompanying statements of financial position. The cost of such objects purchased are reflected as program expenses and treated as decreases in net assets without donor restrictions in the year in which the items are acquired or as decreases in net assets with donor restrictions if the assets used to purchase the items are restricted by donors. The value of collection items contributed by donors is not recorded in the financial statements but is disclosed at estimated fair value as a non-cash activity in the statement of cash flows. Proceeds from the sale of any deaccessioned items are classified as net assets with donor restrictions, to be applied toward future acquisitions of new collection items or the direct care of the collection. Direct care of the collection expenditures include those that enhances the life, usefulness or quality of the collection. To qualify as direct care, an expenditure must: be a strategic investment consistent with responsible fiscal planning and adequate planning for collections; be an expense not normally considered part of the regular operating budget; make a physical or immediate impact on the object(s) that increases or restores its cultural or scientific value, thus prolonging its life and usefulness.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Cash and Cash Equivalents

Cash and cash equivalents consist of highly liquid investments that are readily convertible to cash, with maturities of three months or less from the date of purchase. Cash and cash equivalents held in brokerage accounts are included in investments.

Promises to Give

Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows. The discount on those amounts is computed using a risk-free interest rate applicable to the year in which the promise is received (1.94% in 2019 and 2.63% in 2018). Amortization of the discount is recognized on the interest method over the term of the gift and included in contribution revenue. Cheekwood determines the allowance for uncollectible promises to give based on historical experience, an assessment of economic conditions and a review of subsequent collections.

Charitable Remainder Trusts

A charitable remainder trust is a split-interest agreement in which the charitable beneficiary receives its beneficial interest in the donated assets after the primary beneficiary (life income recipient) has received benefits for a specified time period. At the termination of the agreement, the remaining assets in the trust pass to the charitable beneficiary for its use. A donor-restricted contribution and the related receivable are recognized in the period the trust is established based on the fair value of the assets contributed less the present value of the future payments to be made to the donor or other beneficiaries. Beneficial interests in charitable remainder trusts are based on the actuarial life expectancy of the life income recipient using the discount rate in existence at the time of notification by the trustee of Cheekwood's remainder interest. Discount amortization and any revaluations of expected future payments to the donor or other beneficiaries are recognized as periodic adjustments to the receivable. Corresponding changes in the value of split-interest agreements are recognized currently and included in net assets with donor restrictions. As of December 31, 2018, Cheekwood had a remainder interest in two trusts. During 2019, Cheekwood received its distributions from the charitable remainder trusts, as the life income recipient passed away and the trusts were terminated.

Investments

Investments are carried at the quoted market value on the last business day of the reporting period. Net realized and unrealized gains and losses are reflected in the statements of activities.

Inventories

Inventories consist principally of catering supplies and gift shop items and are reported at the lower of cost (first-in, first-out method) or net realizable value.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Property, Plant and Equipment

Land, land improvements, buildings and equipment and furnishings are stated at cost or, if donated, at estimated fair value at the date of donation. Cheekwood capitalizes assets with a cost over \$1,000 and an estimated useful life greater than one year. Depreciation of land improvements, buildings and equipment and furnishings is provided on a straight-line basis over estimated useful lives ranging from five to forty years. Costs of maintenance and repairs are charged to expense. When depreciable assets are disposed of, the cost and related accumulated depreciation are removed from the accounts, and any gain (except trade-ins) or loss is included in operations for the period. Gains on trade-ins are applied to reduce the cost of the new acquisition.

Donated Services

A substantial number of volunteers have donated significant amounts of their time to Cheekwood's program services and fundraising activities; however, no amounts have been reflected in the accompanying financial statements for donated services by volunteers since there is no objective basis by which to measure the value of such services. Donated services that require specialized skills and would be purchased if not provided by the donor are recognized as support and expenses based on the estimated fair value of the services received.

Advertising Costs

Advertising costs are expensed as incurred. Advertising expense amounted to \$366,027 and \$410,526 for the years ended December 31, 2019 and 2018, respectively.

Income Taxes

Cheekwood is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

Cheekwood files U.S. Federal Form 990 for organizations exempt from income tax. Cheekwood files U.S. Federal Form 990T, for organizations exempt from income tax with unrelated business income, as well as a State of Tennessee income tax return.

Management performs an evaluation of all income tax positions taken or expected to be taken in the course of preparing Cheekwood's income tax returns to determine whether the income tax positions meet a "more likely than not" standard of being sustained under examination by the applicable taxing authorities. Management has performed its evaluation of all income tax positions taken on all open income tax returns and has determined that there were no positions taken that do not meet the "more likely than not" standard. Accordingly, there are no provisions for income taxes, penalties or interest receivable or payable relating to uncertain income tax positions in the accompanying financial statements.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Fair Value Measurements

Cheekwood classifies its assets measured at fair value based on a hierarchy consisting of: Level 1 (valued using quoted prices from active markets for identical assets), Level 2 (not traded on an active market but for which observable market inputs are readily available) and Level 3 (valued based on significant unobservable inputs). Valuation techniques used maximize the use of observable inputs and minimize the use of unobservable inputs. The hierarchy places the highest priority on unadjusted quoted market prices in active markets for identical assets or liabilities (Level 1 measurements) and gives the lowest priority to unobservable inputs (Level 3 measurements). In some cases, a valuation technique used to measure fair value may include inputs from multiple levels of the fair value hierarchy. The lowest level of significant input determines the placement of the entire fair value measurement in the hierarchy.

Following is a description of the valuation methodologies used for assets measured at fair value on a recurring basis:

Investments - Money market funds, mutual funds and equity securities are valued at the closing price reported on the active market which they are traded and are classified within Level 1 of the valuation hierarchy.

Beneficial interests in charitable trusts - The measurement of Cheekwood's beneficial interests in charitable trusts are adjusted annually to the present value of the estimated future cash flows. The valuation is based on the fair value of underlying investments on the reporting date and the actuarial life expectancy of the life income recipient using the discount rate (4% and 6%) in existence at the time of notification by the trustee of Cheekwood's interest.

There have been no changes in the methodologies used at December 31, 2019 and 2018.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while Cheekwood's valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

Endowment Funds

Cheekwood has various endowment funds, which include both donor-restricted endowment funds and funds designated by the Board to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions. Cheekwood's donor-restricted endowment funds are subject to the Uniform Prudent Management of Institutional Funds Act of 2006 ("UPMIFA") and the State of Tennessee's State Uniform Prudent Management of Institutional Funds Act ("SUPMIFA").

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Endowment Funds (continued)

Interpretation of applicable law - The Board of Trustees has interpreted SUPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, Cheekwood classified as donor-restricted net assets (a) the original value of gifts donated to the endowment, (b) the original value of subsequent gifts to the endowment, and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

Spending policy - Cheekwood has a policy of appropriating for distribution each year a payout of 4.5% of the moving average, which is based on the rolling quarterly average of the portfolio value over the previous three years.

Investment return objective, risk parameters and strategies - Cheekwood has adopted investment and spending policies to establish asset allocation targets, investment objectives and guidelines and the degree of investment risk the Board deems acceptable.

The primary investment objective of the endowment is to provide long-term growth of capital sufficient to meet Cheekwood's current and future spending obligations and to protect the endowment from long-term effects of inflation. To achieve its investment objectives, Cheekwood acknowledges that risk tolerance and diversification are overriding guiding principles of its investment policy and that the primary objectives of diversification across uncorrelated asset classes are to enhance long-term total return and reducing portfolio volatility.

Cheekwood recognizes that higher returns require an acceptance of higher risk and the potential for higher volatility. Cheekwood is willing to accept a moderate level of volatility, based on the target allocation of the assets, in order to optimize total return within an acceptable risk tolerance. In order to reduce volatility, the assets will be diversified fully across a range of approved asset classes. These include small, medium and large capitalization domestic equities, international equities from emerging and developed markets and fixed income securities.

As of December 31, 2019, the asset allocation ranges were 20% to 70% large-cap growth equity, 0% to 10% mid cap and small cap equity, 0% to 25% international and emerging market equity, 20% to 50% fixed income and 0% to 15% non-traditional.

The majority of endowment funds are held in an investment account. The portion held in cash represents amounts received near year end and transferred to the investment account subsequent to year end.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Program and Supporting Services

The following program and supporting services are included in the accompanying financial statements:

<u>Program Services</u> - expenses related to providing a premiere cultural resource for Tennessee residents and visitors to Middle Tennessee. Cheekwood provides arts, gardens and nature to students of all ages through a significant commitment to educational programming. Cheekwood programs are blended through two distinctive areas:

Exhibitions and Programs - Cheekwood provides a wide variety of activities inspired by its extensive indoor and outdoor collections. The Historic Mansion and Museum features selections of the Cheek family residence as it looked in the 1930's as well as gallery rooms to display art exhibitions. The Mansion is named to the National Register of Historic Places, and the Museum is accredited by the American Association of Museums. Cheekwood offers a spectrum of American and European art, decorative arts, and outdoor sculpture through its permanent collection, traveling exhibitions and a woodland sculpture trail. Cheekwood's estate and gardens encompass 55 acres of woodland, pastoral and landscaped gardens which have been designated as a level IV Arboretum by the Tennessee Urban Forestry Council. The historic gardens, designed by Bryant Fleming in 1930, mingle harmoniously with specialized gardens featuring outstanding collections of plants that thrive in this area of the country, including boxwoods, dogwoods and plants native to the Southeastern United States. These offerings are brought alive regularly through classes, school programs and fieldtrips, lectures, family days and festivals. Also at Cheekwood is the Frist Learning Center, which features art studios and meeting rooms for educational programming.

Restaurant, Rentals and Gift Shops - Cheekwood offers visitor amenities through Café 29 and two gift shops. Visitors are able to enjoy delicious food and beverages, including in-restaurant dining and picnic options, and take away a souvenir of their day's experience. Cheekwood also provides rental and catering facilities to further open Cheekwood to the public through the hosting of meetings and events on the grounds.

Supporting Services

<u>Administrative</u> - relates to the overall direction of the organization. These expenses are not identifiable with a particular program or with fundraising but are indispensable to the conduct of those activities and are essential to the organization.

<u>Fundraising</u> - includes costs of activities directed toward appeals for financial support, including Swan Ball and other special events. Other activities include the cost of solicitations and creation and distribution of fundraising materials.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Functional Allocation of Expenses

The costs of program and supporting services activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Certain costs have been allocated among program and supporting services benefited. Such allocations are determined by management on an equitable basis. The expenses that are allocated include personnel, which is allocated based on based on time and effort, and utilities, insurance and depreciation, which are allocated primarily based on a location or square footage basis.

Sales Taxes Collected

Sales taxes collected and remitted to governmental authorities are excluded from sales and costs and presented on a net basis in the financial statements.

Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Recent Authoritative Accounting Guidance

In February 2016, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2016-02, *Leases (Topic 842)*. The guidance in this ASU supersedes the leasing guidance in Topic 840, *Leases*. Under the new guidance, lessees are required to recognize lease assets and lease liabilities in the statement of financial position for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the statement of activities. In 2018 and 2019, the FASB issued several subsequent ASUs to make improvements to the original standard for specific issues, provide an optional transition method and provide exemption to certain interim disclosures.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

A modified retrospective transition approach is required. An entity may adopt the guidance either (1) retrospectively to each prior reporting period presented in the financial statements with a cumulative effect adjustment recognized at the beginning of the earliest comparative period presented or (2) retrospectively at the beginning of the period of adoption through a cumulative-effect adjustment. Cheekwood expects to adopt the guidance retrospectively at the beginning of the period of adoption, January 1, 2022, through a cumulative-effect adjustment, and will not apply the new standard to comparative periods presented. The new standard provides a number of practical expedients. Upon adoption, Cheekwood expects to elect all the practical expedients available.

Cheekwood is currently evaluating the impact of the pending adoption of the new standard on its financial statements but does not expect the impact to be material.

Events Occurring After Reporting Date

Cheekwood has evaluated events and transactions that occurred between December 31, 2019 and June 29, 2020, the date the financial statements were available to be issued, for possible recognition or disclosure in the financial statements. See Notes 19 and 20 for an analysis of these events and transactions.

NOTE 2 - CHANGE IN ACCOUNTING PRINCIPLES

Effective in 2019, Cheekwood adopted ASU 2014-09, *Revenue Recognition (Topic 606): Revenue from Contracts with Customers*. ASU 2014-09, as amended, supersedes nearly all previous revenue recognition accounting guidance, and requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised good or services to customers. ASU 2014-09 and amendments establish a new contract-based revenue recognition model, change the basis for deciding when revenue is recognized and expand disclosures about revenue.

Cheekwood has adopted ASU 2014-09 using the modified retrospective approach, as permitted in the ASU. Accordingly, Cheekwood recognized the cumulative effect of applying the ASU as adjustments to 2019 beginning-of-year net assets without donor restrictions totaling \$677,537 and net assets with donor restrictions totaling \$44,000. Comparative information for 2018 has not restated and continues to be reported under the accounting standards in effect for that period.

On January 1, 2019, Cheekwood adopted ASU 2018-08, Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. This guidance is intended to clarify and improve the scope and the accounting guidance for contributions received and contributions made. Key provisions in this guidance include clarification regarding the accounting for grants and contributions as exchange transactions or contributions and improve guidance to better distinguish between conditional and unconditional contributions. The adoption of this ASU did not materially impact the financial statements and related disclosures.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 2 - CHANGE IN ACCOUNTING PRINCIPLES (CONTINUED)

Also in 2019, Cheekwood adopted the guidance in ASU 2019-03, *Not-for-Profit Entities (Topic 958): Updating the Definition of Collections.* Cheekwood elected to early implement the guidance in ASU 2019-03, which is to be applied on a prospective basis. ASU 2019-03 modifies the definition of the term collections and requires that a collection-holding entity disclose its policy for the use of proceeds from when collection items are deaccessioned (that is, removed from a collection). If a collection-holding entity has a policy that allows proceeds from deaccessioned collection items to be used for direct care, it should disclose its definition of direct care. Cheekwood has adopted the guidance by including the new disclosures within the notes to the financial statements.

NOTE 3 - AVAILABILITY AND LIQUIDITY

Financial assets available for expenditure within one year of the statement of financial position date, consist of the following as of December 31:

	 2019	 2018
Assets available for general expenditure:		
Cash and cash equivalents	\$ 1,640,480	\$ 1,530,493
Promises to give and accounts receivable - operating	182,238	164,420
Assets limited as to use:		
Cash and cash equivalents	359,746	-
Promises to give	494,300	97,926
Endowment spending rate distributions	 385,885	 264,896
	\$ 3,062,649	\$ 2,057,735

Cheekwood has certain assets limited as to use which will be available for general expenditure within one year in the normal course of operations. Accordingly, these assets have been included above. Cheekwood's other donor-restricted assets limited as to use, which are principally for endowment, construction or other long-term purposes, are not available for general expenditure and are not included above.

Cheekwood's liquidity management includes structuring its financial assets to be available as its general expenditures and obligations come due. As part of the liquidity management plan, cash in excess of daily requirements is invested in a money market account. Additionally, Cheekwood maintains a \$2,500,000 line of credit, as described in Note 9. The line of credit is used primarily for cash flow purposes during seasonal periods and to pay for construction and other projects in advance of receipt of related contributions. As of December 31, 2019, there was no amount outstanding on the line of credit; and therefore, the entire credit limit is available to meet liquidity needs in the upcoming period as needed.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 3 - AVAILABILITY AND LIQUIDITY (CONTINUED)

Cheekwood also has \$1,971,099 in a Board-designated endowment at December 31, 2019 (\$840,153 at December 31, 2018). Although Cheekwood does not intend to spend from the Board-designated endowment, other than amounts appropriated for general expenditure as part of its annual spending-rate distribution, amounts from the Board-designated endowment could be made available for general expenditure, if needed and approved by the Board.

NOTE 4 - FAIR VALUE MEASUREMENTS

The following table sets forth Cheekwood's major categories of assets measured at fair value on a recurring basis, by level within the fair value hierarchy, as of December 31:

				20	19			
	Quo	ted Prices in	Signific	ant				
	Acti	ive Markets	Othe	r	Sign	ificant		
	for	r Identical	Observa	ıble	Unobs	servable		
		Assets	Input	s	In	puts		
	((Level 1)	(Level 2)		(Le	vel 3)	_	Total
Investments:								
Money market funds	\$	231,934	\$	-	\$	-	\$	231,934
Mutual funds:								
Equities:								
Large cap		503,605		-		-		503,605
Small cap		1,022,683		-		-		1,022,683
Mid cap		679,903		-		-		679,903
Growth		3,506,880		-		-		3,506,880
Value		2,370,931		-		-		2,370,931
Fixed income:								
High yield bond		783,086		-		-		783,086
Corporate bond		2,264,294		-		-		2,264,294
Non-traditional:								
Real estate		571,056		-		-		571,056
Equity securities:								
Large blend		1,099,495				<u> </u>		1,099,495
	\$	13,033,867	\$		\$		\$	13,033,867

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 4 - FAIR VALUE MEASUREMENTS (CONTINUED)

	2018									
	Quo	ted Prices in	Significa	nt						
	Acti	ve Markets	Other		Significant					
	for	r Identical	Observab	ole	Unobservable	e				
		Assets	Inputs		Inputs					
	(Level 1)	(Level 2	2)	(Level 3)		Total			
Investments:										
Money market funds	\$	160,133	\$	_	\$ -	\$	160,133			
Mutual funds:	Ψ	100,133	Ψ		Ψ	Ψ	100,133			
Equities:										
Large cap		1,472,865		-	_		1,472,865			
Small cap		415,627		-	-		415,627			
Mid cap		434,361		-	-		434,361			
International		1,058,783		-	-		1,058,783			
Growth		1,837,089		-	-		1,837,089			
Value		484,704		-	-		484,704			
Fixed income:										
High yield bond		702,800		-	-		702,800			
Corporate bond		1,904,174		-	-		1,904,174			
Non-traditional:										
Commodities		203,813		-	-		203,813			
Real estate		212,663		-	-		212,663			
Equity securities:										
Small cap		284,905					284,905			
		9,171,917		-	-		9,171,917			
Beneficial interests in charitable trusts included										
in promises to give and accounts receivable					575,501	. <u> </u>	575,501			
	\$	9,171,917	\$		\$ 575,501	\$	9,747,418			

A summary of the changes in assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) follows for the years ended December 31:

	2019			2018
Beneficial interests in charitable trusts				
Balance, beginning of year	\$	575,501	\$	445,214
Cash received upon termination of trusts		(575,501)		-
Change in value of beneficial interests			_	130,287
Balance, end of year	\$		\$	575,501

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 5 - INVESTMENTS

The investments consisted of the following as of December 31:

		2019		
		Unrealized		
	 Cost	 Gain, Net		Fair Value
Investments:				
Money market funds	\$ 231,934	\$ -	\$	231,934
Equity securities	1,041,095	58,400		1,099,495
Mutual funds	 10,985,674	 716,764		11,702,438
		-		
	\$ 12,258,703	\$ 775,164	\$	13,033,867
		2018		
		Unrealized		
	Cost	Loss, Net]	Fair Value
Investments:	 	 		
Money market funds	\$ 160,133	\$ -	\$	160,133
Equity securities	352,661	(67,756)		284,905
Mutual funds	 9,683,884	 (957,005)		8,726,879
	\$ 10,196,678	\$ (1,024,761)	\$	9,171,917

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 6 - PROMISES TO GIVE AND ACCOUNTS RECEIVABLE

Promises to give and accounts receivable consisted of the following at December 31:

		2019		2018
Promises to give - operating	\$	540,550	\$	152,645
Other receivables:				
Beneficial interests in charitable trusts		-		575,501
Rental and catering clients		4,872		27,310
Grants		102,691		36,250
Other	_	28,426		46,141
Total promises to give and accounts receivables - operating	\$	676,539	\$	837,847
Promises to give:		2019		2018
Operating	\$	540,550	\$	152,645
Endowment		2,923,545		4,411,762
Other long-term purposes	_	1,657,725		5,849,315
Total promises to give, net	\$	5,121,820	\$	10,413,722
Total promises to give were due as follows at December 31	:			
	_	2019	_	2018
In less than one year	\$	3,363,354	\$	6,154,899
In one to five years	_	1,998,966	_	4,633,967
		5,362,320		10,788,866
Less: Allowance for doubtful accounts		(178,800)		(200,000)
Less: Discount to present value	_	(61,700)	_	(175,144)
	\$	5,121,820	\$	10,413,722

Cheekwood has been notified that a donor will recommend to the Community Foundation of Middle Tennessee, Inc. (the "Foundation"), that gifts totaling \$500,000 be made to Cheekwood over a five-year period from donor advised funds beginning in 2018. The first \$100,000 of these gifts was approved by the Foundation and recognized as support by Cheekwood in 2018. An additional \$100,000 has been recognized in 2019. The Foundation has final authority over these donor recommendations, which are advisory only and, accordingly, the balance of these contributions will not be recognized until the period approved by the Foundation.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 7 - PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consisted of the following at December 31:

	 2019	 2018
Land	\$ 1,570,000	\$ 1,570,000
Land improvements	6,432,655	6,910,487
Buildings	21,821,819	22,315,351
Equipment and furnishings	3,915,692	3,323,947
Construction in progress	 7,749,582	 1,141,658
	41,489,748	35,261,443
Less: accumulated depreciation	 15,713,878	 15,696,958
	\$ 25,775,870	\$ 19,564,485

Construction in progress as of December 31, 2019, is related to the Bracken Foundation Children's Garden, redevelopment of the Ann and Monroe Carell, Jr. Family Sculpture Trail, enhancements of the Blevins Japanese Garden and other projects. The projects were completed by May 2020, with a cost to complete of approximately \$2,400,000.

NOTE 8 - COLLECTIONS

The collections at Cheekwood consist of a wide range of media from different periods and cultures, with special emphasis on American art from the 18th through the 20th centuries, American and English silver, Worcester porcelain, and contemporary outdoor sculpture. Each of the items is cataloged, preserved and cared for, and activities verifying their existence and assessing their condition are performed continuously. The collections are subject to a policy that requires proceeds from their sale to be used to acquire other items for collections or uses that directly support preservation of the collection. There were sales of \$0 and \$150,356 for the years ended December 31, 2019 and 2018, respectively.

NOTE 9 - LINE OF CREDIT

Cheekwood has a \$2,500,000 line of credit with a financial institution requiring monthly interest payments on the outstanding principal balance at the rate of 2.0% above the LIBOR rate (effective rate of 3.71% at December 31, 2019). The terms of the note require all unpaid principal and interest to be paid on September 21, 2020 (See Note 20). This line is collateralized by Cheekwood's endowment investment assets held with the financial institution. There was no balance outstanding under this line at December 31, 2019 or 2018.

Interest expense for the year ended December 31, 2019 was \$10,123 (\$20,601 for 2018).

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 10 - SUPPORT AND REVENUES

Amounts reported as contributions in the accompanying 2019 statement of activities are comprised of a contribution element and an exchange transaction element based on value of benefits provided under arrangements with donors. Contributions and net revenues from special events contain both contribution and exchange transaction elements for the Swan Ball.

The following table provides information on the contribution and exchange transaction elements for the year ended December 31, 2019:

	Net Assets Without Donor Restrictions							
]	Exchange				
			T	ransaction				
	Co	Contributions Revenue				Total		
Contribution	\$	1,264,399	\$	393,710	\$	1,658,109		
Contribution and net revenues from special events		1,381,709		1,016,165		2,397,874		
	\$	2,646,108	\$	1,409,875	\$	4,055,983		

Deferred revenues at December 31, 2019, are related to the following:

Memberships	\$ 676,517
Benefits provided to donors	365,235
Rental events	73,750
Swan Ball	210,653
	\$ 1,326,155

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 10 - SUPPORT AND REVENUES (CONTINUED)

Deferred revenues, January 1, 2019, as adjusted		1,234,473
Decrease in deferred revenues during the period:		
Memberships		(578,453)
Benefits provided to donors		(143,084)
Rental events		(194,786)
Government grants		(43,650)
Swan Ball		(274,500)
Increase in deferred revenues during the period:		
Memberships		676,517
Benefits provided to donors		365,235
Rental events		73,750
Swan Ball		210,653
Deferred revenues, December 31, 2019	\$	1,326,155

As described in Note 2, Cheekwood adopted the requirements of ASU 2014-09, *Revenue from Contracts with Customers*, as of January 1, 2019, utilizing the modified retrospective method of transition. The following are the line items from the 2019 financial statements that were affected, the amounts that would have been reported under the former guidance, the effects of applying the new guidance and the balances reported under the new guidance:

	A	mounts That Effect of						
	W	Vould Have	Aŗ	Applying New		Applying New		
	Be	en Reported		Standard	A	s Reported		
Statement of financial position:								
Deferred revenues	\$	284,403	\$	1,041,752	\$	1,326,155		
Net assets		46,484,445		(1,041,752)		45,442,693		
Statement of activities:								
Support and revenues:								
Contributions		4,384,479		(222,151)		4,162,328		
Memberships		1,312,111		(98,064)		1,214,047		

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 11 - NET ASSETS

Net assets without donor restrictions consisted of the following at December 31:

		2019		2018
Net assets without donor restrictions - undesignated:				
Accumulated deficit from operations	\$	(1,631,255)	\$	(1,151,949)
Amounts invested in property, plant and equipment	_	25,775,870	_	19,564,485
		24,144,615		18,412,536
Board-designated:				
Amounts functioning as endowment		1,971,099		840,153
Amounts designated for future operations		728,836		-
Amounts designated as Swan Ball		180,884		1,118,146
	\$	27,025,434	\$	20,370,835
Donor-restricted net assets are available for the following purpose	s a	t December 3	31:	
		2019	_	2018
Temporary in nature - subject to expenditure for specified purpo	se.	•		
Museum of art	\$	441,076	\$	592,213
Botanical garden		1,427,209		4,284,638
Sculpture trail		380,072		1,719,816
Art conservation		87,000		-
Future exhibits		517,414		80,000
Cheekwood Campaign		1,262,043		1,872,752
Historic room restoration and ongoing				
museum maintenance		43,815		225,151
Frist Learning Center renovations		-		50,000
Other		192,967		136,233
Less: discount and allowance for uncollectible promises to give		(99,900)		(106,272)
		4,251,696		8,854,531

(continued on next page)

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 11 - NET ASSETS (CONTINUED)

Donor-restricted net assets are available for the following purposes at December 31 (continued):

	2019	2018
Temporary in nature - subject to the passage of time:		
Beneficial interests in trusts	\$ -	\$ 575,501
Temporary in nature - endowments - subject to appropriation:		
Artist-in-residency program	214,321	32,402
Botanical garden	764,127	125,571
Cheekwood Campaign	1,111,921	913,847
Historic room restoration and ongoing		
museum maintenance	94,201	-
Other	65,446	26,992
	2,250,016	1,098,812
Total net assets with donor restrictions - temporary in nature	6,501,712	10,528,844
Perpetual in nature - endowments:		
General use	1,798,161	1,795,260
Artist-in-residency program	1,000,000	1,000,000
Botanical garden	4,770,414	4,177,206
Cheekwood campaign	384,498	368,848
Historic room restoration and ongoing museum maintenance	814,221	635,123
Other	224,708	224,458
Unconditional promises to give, net	2,923,545	4,411,762
Underwater endowments		(158,135)
Total net assets with donor restrictions - perpetual in nature	11,915,547	12,454,522
Total net assets with donor restrictions	\$ 18,417,259	\$ 22,983,366

During 2019, a donor re-designated \$1,000,000 from net assets with donor restrictions-perpetual in nature to net assets with donor restrictions - temporary in nature.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 12 - ENDOWMENT

The endowment net asset composition by type of fund was as follows, as of December 31:

			20	019	
	Net Assets V Donor Restri			Assets With Restrictions	 Total
Donor-restricted endowment funds Board-designated endowment funds	\$ 1,9	- 971,099	\$	11,242,018	\$ 11,242,018 1,971,099
Total	\$ 1,9	971,099	\$	11,242,018	\$ 13,213,117
			20	018	
	Net Assets V	Vithout	Net A	Assets With	
	Donor Restri	ictions	Donor	Restrictions	 Total
Donor-restricted endowment funds Board-designated endowment funds	\$	- 340,153	\$	9,141,572	\$ 9,141,572 840,153

From time to time, certain donor-restricted endowment funds may have fair values less than the amount required to be maintained by donors or by law (underwater endowments). Cheekwood has interpreted UPMIFA to permit spending from underwater endowments in accordance with prudent measures required by law. At December 31, 2018, funds with original gift values of \$2,504,978, fair values of \$2,346,843, and deficiencies of \$158,135 were reported in net assets with donor restrictions. These amounts were fully recovered in 2019 due to favorable market conditions. There were not any underwater endowments as of December 31, 2019.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 12 - ENDOWMENT (CONTINUED)

A summary of changes in endowments follows for the years ended December 31:

			2	019	
	Net A	ssets Without	Net .	Assets With	
	Donor	Restrictions	Dono	r Restrictions	 Total
Endowment net assets,					
January 1, 2019	\$	840,153	\$	9,141,572	\$ 9,981,725
Interest and dividend income		71,145		184,505	255,650
Realized gain on investment		2,826		13,201	16,027
Unrealized gain on investment		492,847		1,307,077	1,799,924
Contributions		101,412		791,108	892,520
Bank fees		(12,556)		(32,397)	(44,953)
Addition to Board-designated endowment		575,501		-	575,501
Appropriation of endowment					
assets for expenditure		(100,229)		(163,048)	 (263,277)
Endowment net assets,					
December 31, 2019	\$	1,971,099	\$	11,242,018	\$ 13,213,117
			-		
			2	018	
	Net A	ssets Without	Net.	Assets With	
	Donor	Restrictions	Dono	r Restrictions	 Total
Endowment net assets,					
January 1, 2018	\$	1,018,168	\$	7,592,251	\$ 8,610,419
January 1, 2018 Interest and dividend income	\$	1,018,168 52,509	\$	7,592,251 130,189	\$ 8,610,419 182,698
•	\$		\$	* *	\$
Interest and dividend income	\$	52,509 103,694	\$	130,189	\$ 182,698 374,532
Interest and dividend income Realized gain on investment	\$	52,509	\$	130,189 270,838	\$ 182,698
Interest and dividend income Realized gain on investment Unrealized loss on investment	\$	52,509 103,694 (362,214) 137,729	\$	130,189 270,838 (963,760) 2,269,864	\$ 182,698 374,532 (1,325,974) 2,407,593
Interest and dividend income Realized gain on investment Unrealized loss on investment Contributions Bank fees	\$	52,509 103,694 (362,214)	\$	130,189 270,838 (963,760)	\$ 182,698 374,532 (1,325,974)
Interest and dividend income Realized gain on investment Unrealized loss on investment Contributions Bank fees Appropriation of endowment	\$	52,509 103,694 (362,214) 137,729 (10,578)	\$	130,189 270,838 (963,760) 2,269,864 (25,556)	\$ 182,698 374,532 (1,325,974) 2,407,593 (36,134)
Interest and dividend income Realized gain on investment Unrealized loss on investment Contributions Bank fees	\$	52,509 103,694 (362,214) 137,729	\$	130,189 270,838 (963,760) 2,269,864	\$ 182,698 374,532 (1,325,974) 2,407,593
Interest and dividend income Realized gain on investment Unrealized loss on investment Contributions Bank fees Appropriation of endowment	\$	52,509 103,694 (362,214) 137,729 (10,578)	\$	130,189 270,838 (963,760) 2,269,864 (25,556)	\$ 182,698 374,532 (1,325,974) 2,407,593 (36,134)

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 13 - OPERATING LEASES

Cheekwood leases storage units and a portion of its office equipment under non-cancelable operating leases which expire at various times through August 2023 and require specified minimum rental payments.

A schedule of future minimum lease commitments under all noncancelable operating leases as of December 31, 2019, follows:

For the year ending December 31,	
2020	\$ 37,840
2021	31,175
2022	5,329
2023	 1,983
Total future minimum lease payments	\$ 76,327

Total rental expense incurred under all such agreements amounted to approximately \$48,000 and \$37,000 for the years ended December 31, 2019 and 2018, respectively.

NOTE 14 - RETIREMENT PLAN

Cheekwood sponsors a Section 403(b) retirement plan for the benefit of eligible employees. Under the plan, employees may contribute a specified amount or percentage of their annual compensation, not to exceed statutory limits. Cheekwood offers a matching contribution for eligible employees starting one year after employment, equal to 100% of the employees' contribution, limited to 5% of their annual compensation. Cheekwood's matching contributions for the years ended December 31, 2019 and 2018 totaled \$115,132 and \$99,492, respectively.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 15 - AFFILIATED ORGANIZATIONS AND SPECIAL EVENTS

The Horticulture Society of Middle Tennessee (HSMT), Garden Club of Nashville and the Antiques and Garden Show are affiliated but autonomously operating organizations with a primary objective of supporting Cheekwood. Accordingly, these organizations contribute significant portions of their net revenues to Cheekwood annually. Cheekwood is also beneficiary of activities of the Swan Ball, administered by an unincorporated volunteer group. Contributions and revenues from HSMT, Garden Club of Nashville and the Antiques and Garden Show are reported in volunteer fundraising contributions in the period received. No significant direct benefits to donors are applicable to these activities.

Following is a summary of contributions provided by these parties:

	2019			2018		
Horticulture Society of Middle Tennessee	\$	35,000	\$	35,180		
Garden Club of Nashville		127,719		79,511		
Antiques and Garden Show		412,420		345,953		
Contributions from affiliated parties	\$	575,139	\$	460,644		

Following is a summary of the activity of the Swan Ball for the years ended December 31, which is reported as contributions and revenues from special events:

	 2019	 2018
Contributions	\$ 1,381,709	\$ 1,590,788
Special event revenues	1,403,919	1,369,807
Direct benefits to donors	(387,754)	 (227,856)
Contributions and net revenues from special events	2,397,874	2,732,739
Less fundraising expenses	 (1,427,088)	 (1,237,371)
	\$ 970,786	\$ 1,495,368

The timing of cash transfers from the Swan Ball to Cheekwood may differ on an annual basis.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 16 - CONCENTRATIONS OF CREDIT RISK

Cheekwood maintains cash at financial institutions whose accounts are insured by the Federal Deposit Insurance Corporation ("FDIC") up to statutory limits. As of December 31, 2019, Cheekwood's depositor accounts exceeded the FDIC insurance limits by approximately \$3,370,000.

At December 31, 2019, the investments were held under custodial care by one brokerage and investment company. These investments are not insured by the FDIC or any other government agency and are subject to investment risk, including loss of principal. The investments are insured by the Securities Investor Protection Corporation ("SIPC"), which insures investor losses attributable to bankruptcy or fraudulent practices of brokerage firms up to \$500,000 (including \$250,000 in cash).

Contributions received from two sources during the year ended December 31, 2018, represented 39% of total contributions revenue (there was no concentration of contributions received during the year ended December 31, 2019). At December 31, 2019, promises to give from two sources represented 61% total promises to give. At December 31, 2018, promises to give from two sources represented 77% total promises to give.

NOTE 17 - DONOR-DESIGNATED ENDOWMENT FUNDS IN TRUST

Two donors have established donor-designated endowment funds with the Community Foundation of Middle Tennessee for the benefit of the Cheekwood Botanical Garden and Museum of Art. The Community Foundation of Middle Tennessee has the ultimate authority and control over these funds and, therefore, these investments are not included in the financial statements of Cheekwood. Income distributions from these funds are recognized by Cheekwood in the year received. Such distributions amounted to approximately \$13,900 during the year ended December 31, 2019 (\$14,100 during 2018). Total assets held in these funds amounted to \$293,786 at December 31, 2019 (\$262,237 at December 31, 2018).

NOTE 18 - OTHER MATTERS

Cheekwood occasionally contracts with businesses controlled by or affiliated with members of its Board of Trustees, or their family members, for outside services in the ordinary course of business. In management's opinion, the effect of these relationships on the nature and terms of the business arrangements entered into with the providers of these services was not significant.

Cheekwood has contracted with companies affiliated with certain members of its Board of Trustees for design, engineering and construction and professional services. Amounts incurred under these contracts totaled \$7,253,347 during 2019 (\$3,868,006 during 2018). Amounts owed to related parties included in accounts payable and accrued expenses totaled \$650,110 at December 31, 2019 (\$287,716 at December 31, 2018). These companies are contracted for certain ongoing construction projects, as described in Note 7, as well as other professional services.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2019 AND 2018

NOTE 19 - SUBSEQUENT EVENT

During 2019, Cheekwood entered into an agreement to host the *Chihuly at Cheekwood* exhibition, which is intended to be on display in 2020. The agreement sets forth an exhibit fee of \$250,000 in 2019 and \$250,000 in 2020 and requires other exhibit-related costs to be paid by Cheekwood.

NOTE 20 - COVID-19 PANDEMIC

On January 30, 2020, the World Health Organization ("WHO") announced a global health emergency because of a new strain of coronavirus, COVID-19. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic (the "COVID-19 Pandemic"), based on the rapid increase in exposure globally.

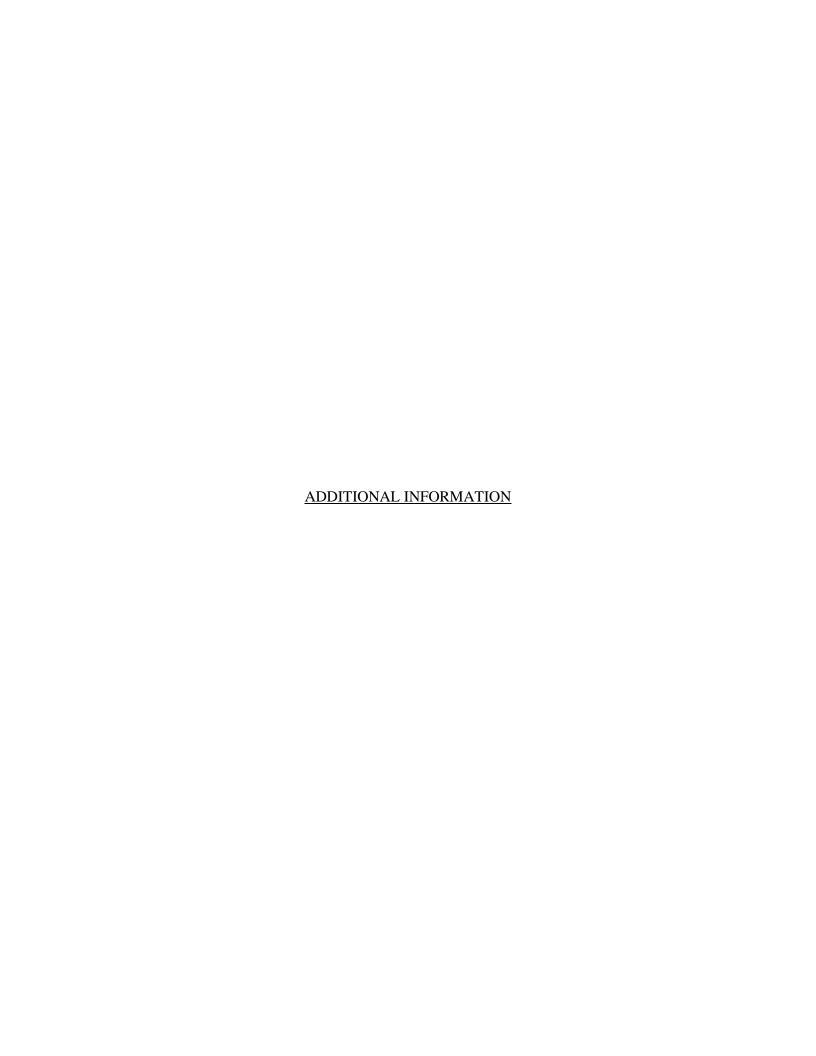
In response to the COVID-19 Pandemic and related orders of the Metropolitan Government of Nashville and Davidson County and Governor of Tennessee, Cheekwood closed the estate and gardens on March 17, 2020. The entire property remained closed through May 21, 2020. Upon reopening, significant safety measures have been put in place, including limiting the number of visitors on-site. The full impact of the COVID-19 pandemic continues to evolve as of the date of this report.

Cheekwood's operations are dependent on contributions and grants, admission-related revenues, memberships and event rental fees. Accordingly, Cheekwood experienced significant declines in revenues during the closure period and may continue to experience fluctuations in revenue streams with the uncertainty surrounding COVID-19. Swan Ball and significant other events have been canceled in 2020. In addition, the COVID-19 Pandemic has adversely affected global economic activity and contributed to considerable instability in financial markets. Cheekwood's investment portfolio has incurred a decline since December 31, 2019. The value of the investments will continue to change in response to changing market conditions, and the impact to Cheekwood's financial position may be significant.

During April 2020, as a result of economic uncertainty, Cheekwood applied for and received an \$871,100 loan through the Paycheck Protection Program ("PPP") as set forth in Section 1102 of the Coronavirus Aid, Relief, and Economic Security Act, commonly known as the CARES Act. Under the PPP, all or a portion of the loan may be forgiven if the loan proceeds are spent on specified items such as payroll and utilities. Cheekwood intends to apply for loan forgiveness, although the ultimate amount of forgiveness is not presently determinable. Any amount not forgiven will convert to a 1% interest loan due in five years.

Also during April 2020, Cheekwood's line of credit, as described in Note 9, was increased to \$4,000,000 to provide additional liquidity. The maturity date was extended until May 1, 2022. All other terms of the line of credit, including the interest rate and collateral, remain the same.

The COVID-19 may have a continued adverse impact on both global and U.S. economic conditions, triggering a prolonged period of economic slowdown. Cheekwood cannot presently estimate the length or gravity of the impact of the COVID-19 Pandemic on its future operations and financial position.





INDEPENDENT AUDITOR'S REPORT ON ADDITIONAL INFORMATION

The Board of Trustees Cheekwood Botanical Garden and Museum of Art Nashville, Tennessee

We have audited the financial statements of Cheekwood Botanical Garden and Museum of Art ("Cheekwood") as of and for the years ended December 31, 2019 and 2018, and have issued our report thereon, dated June 29, 2020, which contained an unmodified opinion on those financial statements. Our audits were performed for the purpose of forming an opinion on the financial statements as a whole.

The accompanying additional information is presented for the purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Nashville, Tennessee June 29, 2020

CPAS PLLC

COMBINING SCHEDULE OF CHEEKWOOD AND SWAN BALL FINANCIAL POSITION

DECEMBER 31, 2019

	СН	EEKWOOD	SWAN BALL			TOTAL
ASS	<u>ETS</u>					
Cash and cash equivalents	\$	1,924,636	\$	286,846	\$	2,211,482
Promises to give and accounts receivable - operating		676,539		-		676,539
Inventories		153,952		1,310		155,262
Prepaid expenses		313,431		140,218		453,649
Restricted cash:						
Endowment		179,250		-		179,250
Other long-term purposes		1,367,779		-		1,367,779
Promises to give, net:						
Endowment		2,923,545		-		2,923,545
Other long-term purposes		1,657,725		-		1,657,725
Investments - endowment		13,033,867		-		13,033,867
Property, plant and equipment, net		25,775,870		-		25,775,870
Collections - Notes 1 and 8						
TOTAL ASSETS	\$	48,006,594	\$	428,374	\$	48,434,968
LIABILITIES AN	ID NI	ET ASSETS				
LIABILITIES						
Accounts payable and accrued expenses	\$	1,601,260	\$	36,837	\$	1,638,097
Deferred revenues		1,115,502		210,653		1,326,155
Other		28,023				28,023
TOTAL LIABILITIES		2,744,785		247,490		2,992,275
NET ASSETS						
Without donor restrictions:						
Undesignated		24,144,615				24,144,615
Board-designated endowment		1,971,099				1,971,099
Board-designated for future operations		728,836		_		728,836
		728,830		180,884		180,884
Board-designated Swan Ball		<u>_</u>		100,004	_	100,004
Total without donor restrictions		26,844,550		180,884		27,025,434
With donor restrictions		18,417,259				18,417,259
TOTAL NET ASSETS		45,261,809		180,884		45,442,693
TOTAL LIABILITIES AND NET ASSETS	\$	48,006,594	\$	428,374	\$	48,434,968

COMBINING SCHEDULE OF CHEEKWOOD AND SWAN BALL ACTIVITIES

FOR THE YEAR ENDED DECEMBER 31, 2019

		Cheekwood		Swan Ball		Total			
	Net Assets Without	Net Assets With		Net Assets Without Net Assets With		Net Assets Without			
	Donor Restrictions	Donor Restrictions	Total	Donor Restrictions	Donor Restrictions	Total	Donor Restrictions	Donor Restrictions	Totals
SUPPORT AND REVENUES									
Contributions	\$ 1,658,109			\$ -	\$ -	\$ -	Ψ 1,050,107		
Volunteer fundraising contributions	476,770	98,369	575,139	-	-	-	476,770	98,369	575,139
Government grants	238,811	-	238,811	-	-	-	238,811	-	238,811
Contributions and net revenues from				2 205 054		2 207 074	2 205 054		2 205 054
special events	272.250	-	-	2,397,874	-	2,397,874	2,397,874	-	2,397,874
In-kind contributions	272,350	-	272,350	-	-	-	272,350	-	272,350
Admission fees	2,852,320	-	2,852,320	-	-	-	2,852,320	-	2,852,320
Membership dues	1,214,047	-	1,214,047	-	-	-	1,214,047	-	1,214,047
Educational programs	227,424	-	227,424	-	-	-	227,424	-	227,424
Restaurant, catering and gift shop	1,074,445	-	1,074,445	-	-	-	1,074,445	-	1,074,445
Rental event income	897,294	-	897,294	-	-	-	897,294	-	897,294
Investment income (loss)	554,262	1,472,386	2,026,648	-	-	-	554,262	1,472,386	2,026,648
Loss on disposal of property, plant and equipment	(395,618)	-	(395,618)	-	-	-	(395,618)	-	(395,618)
Miscellaneous income	73,724	-	73,724	-	-	-	73,724	-	73,724
Net assets released resulting from satisfaction	0.245.001	(0.245.004)		250.000	(250,000)		0.505.001	(0.505.001)	
of donor restrictions	8,247,081	(8,247,081)		350,000	(350,000)		8,597,081	(8,597,081)	
TOTAL SUPPORT AND REVENUE	17,391,019	(4,172,107)	13,218,912	2,747,874	(350,000)	2,397,874	20,138,893	(4,522,107)	15,616,786
FUNCTIONAL EXPENSES	0.545.515		0.545.515				0.545.515		0.545.515
Program services	9,547,517	-	9,547,517	-	-	-	9,547,517	-	9,547,517
Administrative	986,657	-	986,657	1 427 000	-	1 427 000	986,657	-	986,657
Fundraising	845,495		845,495	1,427,088		1,427,088	2,272,583		2,272,583
TOTAL FUNCTIONAL EXPENSES	11,379,669		11,379,669	1,427,088		1,427,088	12,806,757	<u>-</u> _	12,806,757
EXCESS (DEFICIENCY) OF SUPPORT AND REVENUE OVER (UNDER) EXPENSES	6,011,350	(4,172,107)	1,839,243	1,320,786	(350,000)	970,786	7,332,136	(4,522,107)	2,810,029
CONTRIBUTION TO CHEEKWOOD FROM SWAN BALL	2,258,048		2,258,048	(2,258,048)	<u> </u>	(2,258,048)			
CHANGE IN NET ASSETS	8,269,398	(4,172,107)	4,097,291	(937,262)	(350,000)	(1,287,262)	7,332,136	(4,522,107)	2,810,029
NET ASSETS - BEGINNING OF YEAR, as adjusted	18,575,152	22,589,366	41,164,518	1,118,146	350,000	1,468,146	19,693,298	22,939,366	42,632,664
NET ASSETS - END OF YEAR	\$ 26,844,550	\$ 18,417,259	\$ 45,261,809	\$ 180,884	\$ -	\$ 180,884	\$ 27,025,434	\$ 18,417,259	\$ 45,442,693

COMBINING SCHEDULE OF CHEEKWOOD AND SWAN BALL FINANCIAL POSITION

DECEMBER 31, 2018

	CH	IEEKWOOD	SV	VAN BALL		TOTAL
ASSE	тс					
ASSE	13					
Cash and cash equivalents	\$	418,477	\$	1,223,942	\$	1,642,419
Promises to give and accounts receivable - operating		837,847		-		837,847
Inventories		126,958		-		126,958
Prepaid expenses		121,946		238,077		360,023
Restricted cash:						
Endowment		509,808		300,000		809,808
Other long-term purposes		2,254,982		-		2,254,982
Promises to give, net:						
Endowment		4,411,762		-		4,411,762
Other long-term purposes		5,849,315		-		5,849,315
Investments - endowment		9,171,917		-		9,171,917
Property, plant and equipment, net		19,564,485		-		19,564,485
Collections - Notes 1 and 8						
TOTAL ASSETS	\$	43,267,497	\$	1,762,019	\$	45,029,516
<u>LIABILITIES ANI</u>	O NET	ASSETS				
LIABILITIES						
	\$	1,143,006	\$	19,373	\$	1 162 270
Accounts payable and accrued expenses Deferred revenues	Ф	238,436	Ф	274,500	Ф	1,162,379 512,936
Deferred revenues		230,430		274,300		312,930
TOTAL LIABILITIES		1,381,442		293,873		1,675,315
NET ASSETS						
Without donor restrictions:						
Undesignated		18,412,536		-		18,412,536
Board-designated endowment		840,153		-		840,153
Board-designated Swan Ball		_		1,118,146		1,118,146
Total without donor restrictions		19,252,689		1,118,146		20,370,835
With donor restrictions		22,633,366		350,000	_	22,983,366
TOTAL NET ASSETS		41,886,055		1,468,146		43,354,201
TOTAL LIABILITIES AND NET ASSETS	\$	43,267,497	\$	1,762,019	\$	45,029,516

COMBINING SCHEDULE OF CHEEKWOOD AND SWAN BALL ACTIVITIES

FOR THE YEAR ENDED DECEMBER 31, 2018

Part			Cheekwood			Swan Ball				
Support And Revenues		Net Assets Without	Net Assets With		Net Assets Without	Net Assets With		Net Assets Without	Net Assets With	
Sample		Donor Restrictions	Donor Restrictions	Total	Donor Restrictions	Donor Restrictions	Total	Donor Restrictions	Donor Restrictions	Totals
Section Sect										
Value fundraising contributions										
Contributions and net revenues from					\$ -	\$ -	\$ -			
Contributions and net revenues from special events 130,287 120,247 130,247 120,247 130,247 120,247 130,248 1	ε	- , -	50,000	,	-	-	-	,	50,000	
Special events - - - - - - - - -	E	216,500	-	216,500	-	-	-	216,500	-	216,500
Part										
In-kind contributions 367,319	1	-			2,382,739	350,000	2,732,739	2,382,739		
Admission fiess 2,549,666 - 2,549,666 - 2,549,666 - 2,549,666 - 2,549,666 - 2,549,666 - 2,549,666 - 1,130,296 - 1,130,296 - 1,130,296 - 1,130,296 - 1,130,296 - 1,130,296 - 1,130,296 - 1,130,296 - 1,130,296 - 1,130,296 - 1,130,296 - 1,130,296 - 1,130,296 - 1,130,296 - 1,130,296 - 1,130,296 - 2,41,136 - 2		-	,		-	-	-	-	130,287	
Membership dues		· · · · · · · · · · · · · · · · · · ·	-		-	-	-	,	-	,
Educational programs 241,136 2			-		-	-	-		-	
Restaurant, catering and gift shop	•		-		-	-	-		-	, ,
Rental event income G75,688 G75,697 G75,688 G75,697 G7		,	-	,	-	-	-	,	-	
Restment income (loss)		,	-	,	-	-	-	,	-	
Contribution Cont	Rental event income	675,688			-	-	-	,	-	,
Signature Sign	Investment income (loss)	(242,145)	(562,733)	(804,878)	-	-	-	(242,145)	(562,733)	(804,878)
Net assets released resulting from satisfaction of donor restrictions 6,058,824 (6,058,824) 6,058,824 (6,058,824) 6,058,824 (6,058,824) 6,058,824 (6,058,824) 6,058,824 (6,058,824) 6,058,824 (6,058,824) 6,058,824 (6,058,824) 6,058,824 (6,058,824)	Loss on disposal of property, plant and equipment	(134,353)	-	(134,353)	-	-	-	(134,353)	-	(134,353)
TOTAL SUPPORT AND REVENUE 14,242,615 (2,341,131) 11,901,484 2,382,739 350,000 2,732,739 16,625,354 (1,991,131) 14,634,223	Miscellaneous income	51,603	150,356	201,959	-	-	-	51,603	150,356	201,959
FUNCTIONAL EXPENSES Program services 8,975,607 - 8,975,607 8,975,607 - 8,975,607 - 8,975,607 - 1,101,582										
FUNCTIONAL EXPENSES Program services 8,975,607 - 8,975,607 8,975,607 - 8,975,607 - 1,101,582 -	of donor restrictions	6,058,824	(6,058,824)					6,058,824	(6,058,824)	<u> </u>
Program services	TOTAL SUPPORT AND REVENUE	14,242,615	(2,341,131)	11,901,484	2,382,739	350,000	2,732,739	16,625,354	(1,991,131)	14,634,223
Program services	EUNCTIONAL EMPENOES									
Administrative 1,101,582 - 1,101,582 - 1,101,582 - 1,101,582 - 1,101,582 - 1,101,582 - 1,101,582 - 1,101,582 Fundraising 908,321 - 908,321 1,237,371 - 1,237,371 2,145,692 - 2,145,692 TOTAL FUNCTIONAL EXPENSES 10,985,510 - 10,985,510 1,237,371 - 1,237,371 12,222,881 - 12,222,881 EXCESS OF SUPPORT AND REVENUE OVER EXPENSES 3,257,105 (2,341,131) 915,974 1,145,368 350,000 1,495,368 4,402,473 (1,991,131) 2,411,342 CONTRIBUTION TO CHEEKWOOD FROM SWAN BALL 950,687 - 950,687 (950,687) - (950,687)		0.075.607		0.075.607				0.075.607		0.075.607
Fundraising 908,321 - 908,321 1,237,371 - 1,237,371 2,145,692 - 2,145,692 TOTAL FUNCTIONAL EXPENSES 10,985,510 - 10,985,510 1,237,371 - 1,237,371 12,222,881 - 12,222,881 EXCESS OF SUPPORT AND REVENUE OVER EXPENSES 3,257,105 (2,341,131) 915,974 1,145,368 350,000 1,495,368 4,402,473 (1,991,131) 2,411,342 CONTRIBUTION TO CHEEKWOOD FROM SWAN BALL 950,687 - 950,687 (950,687) - (950,687) - (950,687)	ē	- / /	-	, ,	-	-	-	- / /	-	- / /
TOTAL FUNCTIONAL EXPENSES 10,985,510 - 10,985,510 1,237,371 - 1,237,371 12,222,881 - 12,222,881 EXCESS OF SUPPORT AND REVENUE OVER EXPENSES 3,257,105 (2,341,131) 915,974 1,145,368 350,000 1,495,368 4,402,473 (1,991,131) 2,411,342 CONTRIBUTION TO CHEEKWOOD FROM SWAN BALL 950,687 - 950,687 (950,687) - (950,687)			-		1 227 271	-	1 227 271		-	
EXCESS OF SUPPORT AND REVENUE OVER EXPENSES 3,257,105 (2,341,131) 915,974 1,145,368 350,000 1,495,368 4,402,473 (1,991,131) 2,411,342 CONTRIBUTION TO CHEEKWOOD FROM SWAN BALL 950,687 - 950,687 (950,687) - (950,687)	Fundraising	908,321		908,321	1,237,371		1,237,371	2,145,692	<u> </u>	2,145,692
OVER EXPENSES 3,257,105 (2,341,131) 915,974 1,145,368 350,000 1,495,368 4,402,473 (1,991,131) 2,411,342 CONTRIBUTION TO CHEEKWOOD FROM SWAN BALL 950,687 - 950,687 (950,687) - (950,687) CHANGE IN NET ASSETS 4,207,792 (2,341,131) 1,866,661 194,681 350,000 544,681 4,402,473 (1,991,131) 2,411,342	TOTAL FUNCTIONAL EXPENSES	10,985,510		10,985,510	1,237,371		1,237,371	12,222,881	<u>-</u>	12,222,881
OVER EXPENSES 3,257,105 (2,341,131) 915,974 1,145,368 350,000 1,495,368 4,402,473 (1,991,131) 2,411,342 CONTRIBUTION TO CHEEKWOOD FROM SWAN BALL 950,687 - 950,687 (950,687) - (950,687) CHANGE IN NET ASSETS 4,207,792 (2,341,131) 1,866,661 194,681 350,000 544,681 4,402,473 (1,991,131) 2,411,342	EXCESS OF SUPPORT AND REVENUE									
CONTRIBUTION TO CHEEKWOOD FROM SWAN BALL 950,687 - 950,687 (950,687) - (950,687)		3.257.105	(2.341.131)	915.974	1.145.368	350,000	1.495.368	4.402.473	(1.991.131)	2.411.342
FROM SWAN BALL 950,687 - 950,687 (950,687) - (950,687)	O VERVENT ENGLIS	-,,	(=,= :=,===)	,,	2,2 10,0 00	,	-,,	.,,	(-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_, ,
FROM SWAN BALL 950,687 - 950,687 (950,687) - (950,687)	CONTRIBUTION TO CHEEKWOOD									
		950,687	-	950,687	(950,687)	_	(950,687)) -	_	-
		·						·		
NET ASSETS DECINITING OF VEAD 15 0M 907 24 074 407 40 010 304 023 465 023 465 15 069 262 24 074 407 40 042 950	CHANGE IN NET ASSETS	4,207,792	(2,341,131)	1,866,661	194,681	350,000	544,681	4,402,473	(1,991,131)	2,411,342
NET ASSETS - DECLINITION OF LEAR 13,044,677 $24,714,471$ $40,017,374$ $723,400$ - $723,400$ 13,706,302 $24,714,471$ $40,742,637$	NET ASSETS - BEGINNING OF YEAR	15,044,897	24,974,497	40,019,394	923,465		923,465	15,968,362	24,974,497	40,942,859
NET ASSETS - END OF YEAR \$ 19,252,689 \$ 22,633,366 \$ 41,886,055 \$ 1,118,146 \$ 350,000 \$ 1,468,146 \$ 20,370,835 \$ 22,983,366 \$ 43,354,201	NET ASSETS - END OF YEAR	\$ 19,252.689	\$ 22,633,366	\$ 41.886.055	\$ 1.118.146	\$ 350,000	\$ 1,468.146	\$ 20,370,835	\$ 22.983.366	\$ 43,354,201