

|                                         | BUDGET - FYE JUNE 30, 2013 |          |           |          |               |                            |
|-----------------------------------------|----------------------------|----------|-----------|----------|---------------|----------------------------|
|                                         | OPERATIONS                 |          |           |          | JA<br>BIZTOWN | TOTAL<br>FYE2013<br>BUDGET |
|                                         | OPS                        | MKTG     | PROG      | TOTAL    |               |                            |
| REVENUE                                 |                            |          |           |          |               |                            |
| Development Income                      |                            |          |           |          |               |                            |
| Foundations/Corporate - Operating       | 43,460                     | 44,726   | 221,813   | 310,000  | -             | 310,000                    |
| Foundations/Corporate - JA BizTown      | -                          | -        | -         | -        | 120,000       | 120,000                    |
| Day Sponsors - JA BizTown               | -                          | -        | -         | -        | 125,000       | 125,000                    |
| Individuals (including United Way)      | 22,640                     | 23,484   | 33,876    | 80,000   | 1,000         | 81,000                     |
| Total Development Income                | 66,100                     | 68,211   | 255,689   | 390,000  | 246,000       | 636,000                    |
| Events Income                           |                            |          |           |          |               |                            |
| Bowl-a-thon (Fall & Spring)             | 81,358                     | 114,392  | 29,250    | 225,000  | -             | 225,000                    |
| Nashville Business Hall of Fame         | 34,212                     | 68,488   | 12,300    | 115,000  | -             | 115,000                    |
| Golf Classic                            | 54,030                     | 136,545  | 19,425    | 210,000  | -             | 210,000                    |
| Awareness Breakfast                     | 9,492                      | 18,346   | 3,413     | 31,250   | -             | 31,250                     |
| Year Round Events                       | 3,651                      | 5,037    | 1,313     | 10,000   | -             | 10,000                     |
| Total Events Income                     | 182,743                    | 342,807  | 65,700    | 591,250  | -             | 591,250                    |
| Other Income                            |                            |          |           |          |               |                            |
| Interest Income                         | 5,000                      | -        | -         | 5,000    | -             | 5,000                      |
| Board Membership Dues                   | 6,750                      | -        | -         | 6,750    | -             | 6,750                      |
| Other Income                            | 4,400                      | -        | -         | 4,400    | -             | 4,400                      |
| Class Fees (less scholarships)          | -                          | -        | -         | -        | 124,394       | 124,394                    |
| Merchandise Sales                       | -                          | -        | -         | -        | 8,000         | 8,000                      |
| Summer Camp                             | -                          | -        | -         | -        | 29,075        | 29,075                     |
| Total Other Income                      | 16,150                     | -        | -         | 16,150   | 161,469       | 177,619                    |
| Total Revenues                          | 264,993                    | 411,017  | 321,389   | 997,400  | 407,469       | 1,404,869                  |
| EXPENSES                                |                            |          |           |          |               |                            |
| Salaries                                | 58,396                     | 126,918  | 91,958    | 277,271  | 95,472        | 372,743                    |
| Salaries - Support                      | -                          | -        | 47,385    | 47,385   | 69,319        | 116,704                    |
| Temporary Services                      | -                          | -        | -         | -        | -             | -                          |
| Payroll Taxes                           | 4,468                      | 9,710    | 7,035     | 21,212   | 7,304         | 28,516                     |
| Payroll Taxes - Support                 | -                          | -        | 3,625     | 3,625    | 5,303         | 8,928                      |
| Employee Insurance                      | 3,900                      | 22,581   | 21,185    | 47,666   | 6,600         | 54,266                     |
| Employee Insurance - Support            | -                          | -        | 3,601     | 3,601    | 6,792         | 10,393                     |
| Pension Benefits                        | 9,880                      | 11,955   | 12,229    | 34,063   | 9,960         | 44,023                     |
| Pension Benefits - Support              | -                          | -        | 5,390     | 5,390    | 8,802         | 14,192                     |
| Unemployment Expense                    | -                          | -        | -         | -        | -             | -                          |
| Line of Credit Interest                 | 4,500                      | -        | -         | 4,500    | -             | 4,500                      |
| Building Loan Interest                  | 211                        | -        | -         | 211      | 317           | 528                        |
| Business Insurance                      | 2,273                      | 872      | 997       | 4,142    | 2,426         | 6,568                      |
| Outside Services                        | 1,195                      | 1,045    | 1,570     | 3,810    | 2,755         | 6,565                      |
| R & M - Office Equipment                | 3,880                      | 5,550    | 5,280     | 14,710   | 11,986        | 26,696                     |
| R & M - Building                        | 15,971                     | 3,600    | 5,050     | 24,621   | 46,565        | 71,186                     |
| Office Supplies                         | 615                        | 615      | 920       | 2,150    | 4,900         | 7,050                      |
| Subscriptions, Dues & Fees              | 6,255                      | 1,633    | 213       | 8,100    | 450           | 8,550                      |
| Postage                                 | 407                        | 1,407    | 326       | 2,140    | 672           | 2,812                      |
| Telephone                               | 4,384                      | 3,923    | 5,313     | 13,620   | 2,701         | 16,321                     |
| Utilities (Gas, Electric & Water)       | 10,602                     | 1,555    | 2,273     | 14,430   | 21,472        | 35,902                     |
| Staff Development                       | 1,945                      | 395      | 1,020     | 3,360    | 1,295         | 4,655                      |
| Travel                                  | 2,525                      | 625      | -         | 3,150    | 125           | 3,275                      |
| Volunteer/Teacher Trg & Recognition     | -                          | -        | 2,900     | 2,900    | 980           | 3,880                      |
| Program Insurance                       | -                          | -        | 6,199     | 6,199    | 2,275         | 8,474                      |
| Public Relations                        | 500                        | -        | -         | 500      | 200           | 700                        |
| Bowl-a-thon                             | -                          | 30,000   | -         | 30,000   | -             | 30,000                     |
| Golf Classic                            | -                          | 80,500   | -         | 80,500   | -             | 80,500                     |
| Awareness Breakfast                     | -                          | 8,500    | -         | 8,500    | -             | 8,500                      |
| Nashville Business Hall of Fame         | -                          | 33,000   | -         | 33,000   | -             | 33,000                     |
| Year Round Events                       | -                          | 1,250    | -         | 1,250    | -             | 1,250                      |
| Program Materials                       | -                          | -        | 93,559    | 93,559   | 29,843        | 123,402                    |
| Summer Camp Expenses                    | -                          | -        | -         | -        | 7,500         | 7,500                      |
| Merchandise Expense                     | -                          | -        | -         | -        | 3,500         | 3,500                      |
| Fund Raising/Marketing                  | -                          | 825      | -         | 825      | 3,115         | 3,940                      |
| Rent Expense                            | 52,929                     | 6,416    | 9,624     | 68,969   | 91,423        | 160,392                    |
| - income from sublease                  | -                          | -        | -         | -        | -             | -                          |
| Computer Expense                        | 509                        | 324      | 515       | 1,348    | 1,818         | 3,166                      |
| Staff Car Interest                      | -                          | -        | -         | -        | -             | -                          |
| Franchise Fees                          | 24,981                     | 24,981   | -         | 49,961   | 12,188        | 62,149                     |
| Audit Expense                           | 4,830                      | -        | -         | 4,830    | 2,070         | 6,900                      |
| Business Meetings                       | 2,925                      | 975      | -         | 3,900    | 100           | 4,000                      |
| Miscellaneous                           | 500                        | -        | -         | 500      | 100           | 600                        |
| Total Expenses w/o Depreciation         | 218,580                    | 379,153  | 328,166   | 925,898  | 460,327       | 1,386,225                  |
| TOTAL (LOSS)/GAIN (Before Depreciation) | \$46,413                   | \$31,865 | (\$6,777) | \$71,502 | (\$52,858)    | \$18,644                   |
| Student Impact                          |                            |          |           |          |               |                            |
| Total Proposed for FYE13                |                            |          |           |          |               | 31,082                     |