FINANCIAL STATEMENTS & INDEPENDENT AUDITORS' REPORT

JUNE 30, 2021 and 2020

TABLE OF CONTENTS

Independent Auditors' Report	1 - 2
Consolidated Financial Statements as of and for the Years Ended June 30, 2021 and 2020:	
Consolidated Statements of Financial Position	3
Consolidated Statements of Activities and Changes in Net Assets	4 - 5
Consolidated Statements of Cash Flows	6
Consolidated Statements of Functional Expenses	7 - 8
Notes to Consolidated Financial Statements	9 - 24
Supplementary Information:	
Consolidating Statement of Financial Position	25
Consolidating Statement of Activities and Changes in Net Assets	26

MULLINS CLEMMONS & MAYES, PLLC

CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Tennessee Wildlife Federation Incorporated and Affiliates:

Report on the Financial Statements

We have audited the accompanying financial statements of Tennessee Wildlife Federation Incorporated and affiliates (a nonprofit corporation), which comprise the consolidated statements of financial position as of June 30, 2021 and 2020, and the related consolidated statements of activities and changes in net assets, cash flows, and functional expenses for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Tennessee Wildlife Federation Incorporated and affiliates as of June 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information on pages 25 and 26 is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position and activities and changes in net assets of the individual organizations, and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

Brentwood, Tennessee

Mullins Clemnons + Mayes, PLCC

October 14, 2021

CONSOLIDATED STATEMENTS OF FINANCIAL POSITION JUNE 30, 2021 AND 2020

	2021			2020
<u>ASSETS</u>				
Cash and cash equivalents	\$	1,651,979	\$	1,148,167
Restricted cash and cash equivalents		2,776,117		2,582,672
Investments		1,858,732		1,603,503
Accounts receivable		12,800		36,000
Grants receivable		69,818		373,186
Promises to give		5,100		102,325
Prepaid expenses and other current assets		51,783		64,931
Land held for others		56,000		56,000
Property and equipment, net		540,977		486,540
Agency endowment fund		9,040		7,336
TOTAL ASSETS	<u>\$</u>	7,032,346		6,460,660
LIABILITIES AND NET ASSETS				
Accounts payable	\$	38,117	\$	64,565
Accrued payroll and paid time off		239,785		206,290
Land held for others		56,000		56,000
Total liabilities		333,902		326,855
NET ASSETS:				
Without donor restrictions:				
Designated - Wetland mitigation		2,765,099		2,569,959
Designated - endowment		79,153		46,135
Designated - operating reserves		285,000		265,000
Designated - discretionary reserves		50,000		50,000
Designated - working capital reserves		100,000		100,000
Designated - strategic plan		-		113,386
Undesignated		2,745,417		2,271,996
Total without donor restrictions		6,024,669		5,416,476
With donor restrictions		673,775		717,329
Total net assets		6,698,444		6,133,805
TOTAL LIABILITIES AND NET ASSETS	\$	7,032,346		6,460,660

CONSOLIDATED STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEAR ENDED JUNE 30, 2021

	Without Donor Restrictions				-	Total
REVENUES, GAINS AND OTHER SUPPOR	T:					
Contributions	\$	659,464	\$	727,533	\$	1,386,997
State grant revenue		658,685		-		658,685
Wetland mitigation credits		1,318,400		-		1,318,400
Special events and program activities		381,550		-		381,550
Specialty license plates		204,838		-		204,838
Investment income		377,570		-		377,570
Interest income		5,730		-		5,730
Miscellaneous income		45,973		-		45,973
Gifts in kind - goods		4,900				4,900
Total		3,657,110		727,533		4,384,643
Net assets released from restrictions		771,087		(771,087)		
Total revenues, gains and other support		4,428,197		(43,554)		4,384,643
EXPENSES:						
Program services		2,933,023		_		2,933,023
Management and general		409,776		-		409,776
Fundraising		477,205		-		477,205
Total expenses		3,820,004		•		3,820,004
CHANGE IN NET ASSETS		608,193		(43,554)		564,639
NET ASSETS:						
Beginning of year		5,416,476		717,329		6,133,805
End of year	\$	6,024,669	<u>\$</u>	673,775	\$	6,698,444

The accompanying notes are an integral part of the consolidated financial statements.

CONSOLIDATED STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEAR ENDED JUNE 30, 2020

	Without Donor Restrictions				 Total
REVENUES, GAINS AND OTHER SUPPOR	T:				
Contributions	\$	797,795	\$	609,601	\$ 1,407,396
State grant revenue	·	500,000	·	· -	500,000
Paycheck Protection Program grant		218,477		-	218,477
Wetland mitigation credits		1,221,289		-	1,221,289
Special events and program activities		304,288		-	304,288
Specialty license plates		199,389		-	199,389
Investment income		22,063		-	22,063
Interest income		30,597		-	30,597
Miscellaneous income		17,311			17,311
Total		3,311,209		609,601	3,920,810
Net assets released from restrictions		452,739		(452,739)	
Total revenues, gains and other support		3,763,948		156,862	 3,920,810
EXPENSES:					
Program services		2,535,937			2,535,937
Management and general		420,281		-	420,281
Fundraising		348,127		-	348,127
Total expenses		3,304,345			3,304,345
CHANGE IN NET ASSETS		459,603		156,862	616,465
NET ASSETS:					
Beginning of year		4,956,873		560,467	 5,517,340
End of year	\$	5,416,476	\$	717,329	\$ 6,133,805

CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED JUNE 30, 2021 AND 2020

	2021			2020
CASH FLOWS FROM OPERATING ACTIVITIES:				
Change in net assets	\$	564,639	\$	616,465
Adjustments to reconcile change in net assets to net		•		
cash provided by (used in) operating activities:				
Depreciation expense		77,612		61,770
Net realized and unrealized (gains) losses on investments		(323,131)		41,962
Loss on asset disposal		2,900		-
Net changes in operating assets and liabilities:				
Accounts and grants receivable		326,568		(200,102)
Promises to give		97,225		108,490
Prepaid expenses and other assets		13,148		(54,889)
Accounts payable		(26,448)		17,869
Accrued payroll and paid time off		33,495		30,399
Agency endowment		(1,704)		(1,416)
Net cash provided by operating activities		764,304		620,548
CASH FLOWS FROM INVESTING ACTIVITIES				
Purchases of property and equipment		(134,949)		(53,089)
Purchases of investments		(1,122,836)		(794,730)
Proceeds from sale of investments		1,190,738		786,167
Net cash used in investing activities		(67,047)		(61,652)
NET CHANGE IN CASH, CASH EQUIVALENTS AND				
RESTRICTED CASH		697,257		558,896
CASH, CASH EQUIVALENTS AND				
RESTRICTED CASH, BEGINNING		3,730,839		3,171,943
CASH, CASH EQUIVALENTS AND				
RESTRICTED CASH, ENDING		4,428,096	\$	3,730,839

CONSOLIDATED STATEMENTS OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2021

	P	rogram Servic	es	Supportin			
	Education and Outreach	Tennessee Mitigation Fund	Total Program Expenses	Management and General	Fundraising	Total Expenses	
Salaries, taxes and benefits	\$ 1,051,678	\$ 148,301	\$ 1,199,979	\$ 226,086	\$ 417,436	\$ 1,843,501	
Project design, management and easements	-	994,361	994,361	-	-	994,361	
Youth engagement events	213,224	-	213,224	5,997	651	219,872	
Contract labor and services	100,147	_	100,147	20,034	404	120,585	
HFTH processing fees	149,515	-	149,515	-	-	149,515	
Travel and meetings	32,943	8,041	40,984	12,708	17,053	70,745	
Insurance	34,701	7,435	42,136	19,470	579	62,185	
Depreciation expense	54,878	-	54,878	22,734	-	77,612	
Supplies and technology	51,930	263	52,193	25,834	14,116	92,143	
Professional fees	3,543	650	4,193	17,235	-	21,428	
Advertising and communications	29,486		29,486	576	5,199	35,261	
Dues and fees	14,338	800	15,138	11,452	2,395	28,985	
Occupancy	335		335	20,186	-	20,521	
Telephone and internet	6,044	1,098	7,142	12,704	2,239	22,085	
Scholarships and grants	12,655	-	12,655	-	5,365	18,020	
Merchandise and materials	2,128	-	2,128	-	1,168	3,296	
Repairs and maintenance	6,103	1,567	7,670	9,681	2,035	19,386	
Postage and freight	777	33	810	5,079	6,539	12,428	
Marketing	1,399	-	1,399	-	1,776	3,175	
In-kind donations	4,650		4,650	<u>-</u>	250	4,900_	
Total Expenses	\$ 1,770,474	\$ 1,162,549	\$ 2,933,023	\$ 409,776	\$ 477,205	\$ 3,820,004	

The accompanying notes are an integral part of the consolidated financial statements.

CONSOLIDATED STATEMENTS OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED JUNE 30, 2020

	Program Services			Supporting Services							
	Education and Outreac			ennessee litigation Fund	Total Program xpenses		nagement and Seneral	Fui	ndraising	E	Total xpenses
Salaries, taxes and benefits	\$ 844,2	246	\$	102,863	\$ 947,109	\$	226,291	\$	304,802	\$	1,478,202
Project design, management and easements		-		996,872	996,872		-		-		996,872
Youth engagement events	171,5	98		-	171,598		6,327		1,232		179,157
Contract labor and services	95,6	24		-	95,624		12,165		125		107,914
HFTH processing fees	108,9	936		-	108,936		-		-		108,936
Travel and meetings	31,4	102		5,801	37,203		7,633		16,012		60,848
Insurance	32,7	′13		4,827	37,540		16,387		579		54,506
Depreciation expense	37,0)32		-	37,032		24,737		-		61,769
Supplies and technology	16,3	314		566	16,880		18,274		6,450		41,604
Professional fees	5,4	118		1,200	6,618		55,919		-		62,537
Advertising and communications	22,8	394		143	23,037		685		5,258		28,980
Dues and fees	9,9	902		3,107	13,009		10,395		3,173		26,577
Occupancy	3	885		11,100	11,485		10,208		•		21,693
Telephone and internet	5,7	7 32		92	5,824		13,870		1,301		20,995
Scholarships and grants	6,6	375		-	6,675		-		-		6,675
Merchandise and materials	12,8	357		-	12,857		3,305		345		16,507
Repairs and maintenance	2,4	101		2,730	5,131		9,787		2,469		17,387
Postage and freight	3	305		-	305		4,250		5,286		9,841
Marketing	2,2	202		-	2,202		48		1,095		3,345
Total Expenses	\$ 1,406,6	36	\$	1,129,301	\$ 2,535,937	\$	420,281	\$	348,127	\$	3,304,345

The accompanying notes are an integral part of the consolidated financial statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

NOTE 1 - THE ENTITY

Tennessee Wildlife Federation Incorporated and affiliates (the "Organization"), is a Tennessee nonprofit corporation that exists to connect people with the great outdoors to ensure the conservation of Tennessee's natural treasures, especially fish and wildlife habitat, for future generations to enjoy. Tennessee Wildlife Federation Incorporated ("Federation") was founded as the Tennessee Conservation League in 1946 and is one of the oldest and the largest Tennessee statewide nonprofit organizations dedicated to the conservation of wildlife and natural resources through stewardship, advocacy and education. The Tennessee Wildlife Federation Foundation (the "Foundation") was founded in 1977 solely for the use and benefit of the Federation. The Federation also owns a membership interest in the Tennessee Mitigation Fund, LLC (the "Mitigation Fund"). The Mitigation Fund, which was formed in 2014, operates as a single member limited liability company for the preservation and restoration of Tennessee wetlands.

The mission of the Federation is "to lead the conservation, sound management, and wise use of Tennessee's wildlife and great outdoors" and is accomplished through education and outreach and wetland mitigation programs:

Youth Engagement – The Federation introduces an average of over 2,200 youth annually to the outdoors through the Tennessee Scholastic Clay Target ("TN SCTP") and Youth Hunting and Fishing programs. A national study cited Federation's work among the top of its kind nationwide for hunter recruitment, illustrating the link between the shooting sports and getting kids afield while increasing positive attitudes towards stewardship of the outdoors.

Land Management and Restoration – Since 1998, the Federation's Hunters for the Hungry ("HFTH") program has collected over 1.9 million pounds of venison, providing more than 7.6 million meals through partnerships with food banks and soup kitchens. Through the Habitat Conservation and the Tennessee Mitigation Fund programs, Federation holds eight conservation easements which protect nearly 10,000 acres of wildlife habitat statewide.

Conservation Public Policy – On local and federal levels, the Federation engages daily on wildlife and natural resource conservation policy and looks for common sense solutions to complex problems effecting wildlife and its management in order to ensure its abundance for the next generation.

The Organization receives contributions from individuals, foundations and corporations and grants from state agencies related to its primary purpose. The Organization also receives revenues by selling wetland mitigation credits.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation

The consolidated financial statements include the accounts of the Federation, the Foundation, and the Mitigation Fund and have been prepared on the accrual basis of accounting. The financial statements are consolidated since the Federation has both an economic interest in the Foundation and control through the Foundation's Board and the Federation is the sole member of the Mitigation Fund. All significant intercompany transactions and accounts have been eliminated in consolidation.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Accounting Periods

All references to 2021 and 2020 in these consolidated financial statements refer to the years ended June 30, 2021 and 2020 unless otherwise noted.

Financial Statement Presentation

The consolidated financial statements of the Organization have been prepared in accordance with U.S. generally accepted accounting principles ("US GAAP"). The Organization is required to report information regarding its financial position and activities according to the following net asset classifications:

Net assets without donor restrictions – Net assets not subject to any donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be used at the discretion of the Organization's management and the Board of Directors.

Net assets with donor restrictions – Net assets whose use by the Organization is subject to donor-imposed restrictions. Some donor restrictions are temporary in nature; those restrictions will be fulfilled by actions of the Organization pursuant to those restrictions or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity. Generally, the donors of these assets permit the Organization to use all or part of the income earned on any related investments for general or specific purposes.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activities as net assets released from restrictions.

See Note 11 for further details related to net assets.

Cash and Cash Equivalents

For purposes of the consolidated statement of cash flows, the Organization considers cash funds and cash bank accounts to be cash and cash equivalents other than funds held for the Mitigation Fund. See Note 4 for further details related to the Mitigation Fund.

The Organization may, at times, maintain bank accounts whose balances exceed federally insured limits. However, the Organization has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk related to cash and cash equivalents.

Accounts Receivable

Accounts receivable are reported net of an allowance for doubtful accounts. Accounts receivable are written off when all collection efforts have ceased. The Organization uses the allowance method to determine uncollectible accounts receivable. The allowance is based on prior years' experience and management's analysis of specific accounts receivable.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Accounts Receivable (continued)

At June 30, 2021 and 2020, management deemed all accounts receivable to be fully collectible and no allowances were recorded.

Investments

Investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Gains and losses, whether realized or unrealized, are included in the statements of activities and changes in net assets.

Investment securities, in general, are exposed to various risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statements of financial position. See Notes 6 and 10 for further details related to investments.

Contributions and Promises to Give

Contributions are recognized as revenues when the donor makes a promise to give to the Organization that is, in substance, unconditional. Contributions restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions.

Promises to give are recorded at fair value. The fair value of promises to give, which are payable within one year, is generally considered to be the same as the net realizable value of the promises. The fair value of promises to give, which are payable over a period greater than one year, is estimated by discounting the future cash flows. Conditional promises to give are not included as support until such time as the conditions are substantially met.

The Organization uses the allowance method to determine uncollectible unconditional promises to give. The allowance is based on prior years' experience and management's analysis of specific promises made. At June 30, 2021 and 2020, management deemed all promises to give to be fully collectible and no allowances were recorded.

Property and Equipment

Property and equipment are recorded at cost when purchased or at estimated fair value when gifted to the Organization. Significant additions and betterments are capitalized. Expenditures for maintenance, repairs and minor renewals are charged to expense as incurred. Depreciation expense is computed by using the straight-line method over the estimated useful lives of the related assets, which range from three to twenty years. See Note 8 for further details related to property and equipment.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Conservation Easement

Conservation easements held by the Organization are not recognized as capitalized assets in the accompanying consolidated financial statements. Assets are defined as items that will provide future economic benefits obtained or controlled by an entity. The Organization does not believe the easements meet the definition of criteria. The cost of obtaining conservation easements is expensed when the easement is acquired.

Agency Endowment Fund

The Organization's beneficial interest in an agency endowment fund held by the Community Foundation of Middle Tennessee is recognized as an asset. Investment income and changes in the value of the fund are recognized in the consolidated statements of activities, and distributions received from the fund are recorded as decreases in the beneficial interest.

Revenue Recognition

The Federation holds classes, workshops and events for its programs: Hunting and Fishing Academy ("HFA") and TN SCTP. These revenues are reported at the amount that reflects the consideration to which the Federation expects to be entitled in exchange for providing instruction, classes and tournaments. Revenue is recognized as performance obligations are satisfied, which is ratably over the class and event periods, generally a maximum of 1 week. The Federation believes that this method provides a faithful depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. The Federation measures performance obligations from the start of the class, workshop or event. The Federation bills for these services and payment is due prior to the beginning of the events.

The Mitigation Fund was created to administer an in-lieu fee program ("Program") under sections 401 and 404 of the Clean Water Act and Section 10 of the Rivers and Harbors Act. The Program is established under the Mitigation Fund's 2017 Wetland In-Lieu Fee Program Final Instrument signed by various government agencies. The Program involves the restoration, establishment, enhancement and/or preservation of wetlands to satisfy compensatory mitigation requirements for Department of the Army permits. The Mitigation Fund sells wetland mitigation credits to permittees who are required to mitigate impacts either themselves, by purchasing credits from a mitigation bank, or paying a third-party in-lieu fee program provider to conduct the mitigation on their behalf. Once the Mitigation Fund sells the wetland mitigation credit, the permittees are not allowed a refund even if the impact is not incurred. These program service revenues contain a single delivery element and revenue is recognized at a single point in time when the wetland mitigation credit is sold in an amount that reflects the consideration that the Mitigation Fund expects to be entitled to in exchange for the service performed. Accordingly, there are no remaining performance obligations or contract liabilities after the credit is sold. The Mitigation Fund does not have any significant financing components as payments are received at or shortly after the credit is sold.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Government Grants

The Organization receives grant revenue from government agencies. In accordance with ASU 2018-08, Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made, revenue from government grants are considered contributions because the customer does not receive commensurate value for the consideration received by the Organization; rather, the purpose of these arrangements is for the benefit of the general public. These grants are conditional due to rights of return and barriers to entitlement to funds. Grant revenue is recognized when the condition is satisfied in the period a liability is incurred for eligible expenditures under the terms of the grant.

Donated Services and Facilities

Donated services are recognized at fair value if they create or enhance nonfinancial assets or require specialized skills and would be purchased by the Organization if not contributed. The Organization received a substantial amount of donated services from unpaid volunteers which did not meet the criteria for recognition. Donated assets and rights or benefits (e.g. leases, etc.) are recognized at fair value on the date contributed.

Income Taxes

The Federation and the Foundation are exempt from income taxes under section 501(c)(3) of the Internal Revenue Code, ("the Code"). In addition, the Organization qualifies for the charitable contribution deduction under Section 170(b)(1)(a) and has been classified as an organization that is not a private foundation.

The Organization files an annual information return (Form 990) with the U.S. government. At June 30, 2021, the Organization is no longer subject to U.S. tax examinations of these returns by tax authorities for years before June 30, 2018. The Organization believes that it has appropriate support for any tax positions taken, and as such, does not have any uncertain tax positions which are material to the financial statements.

Functional Allocation of Expenses

Expenses which are directly related to a function are charged to that function. Expenses that are related to more than one function are allocated to the applicable functions based upon various allocation methods in order to reflect the total cost of each function. See Note 14 for further details related to the methods used to allocate expenses.

Advertising Costs

The cost of advertising, communications and marketing expenditures is expensed when incurred. Advertising, communications and marketing expenditures totaled \$38,436 and \$32,325 for the years ended June 30, 2021 and 2020, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Recently Issued Accounting Pronouncements

In May 2014, the FASB issued ASU 2014-09 ("ASU"), Revenue from Contracts with Customers (Topic 606). Topic 606 supersedes the revenue recognition requirements in ASC Topic 605, Revenue Recognition (Topic 605), and requires an entity to recognize revenue when promised goods or services are transferred to customers in an amount that reflects the considerations to which the entity expects to be entitled to in exchange for those goods or services. Topic 606 also includes Subtopic 340-40, Other Assets and Deferred Costs Contracts with Customers, which requires the deferral of incremental costs of obtaining a contract with a customer and costs incurred to fulfill a contract. Collectively, the Company refers to Topic 606 and Subtopic 340-40 as Topic 606. In May 2020, the FASB voted to delay the effective date of ASU 2014-09 making it effective for annual reporting periods beginning after December 15, 2019. There were no reclassifications or restatements of revenue as a result of the adoption of the ASU.

Estimates

The preparation of consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Events Occurring After the Reporting Date

The Organization has evaluated events and transactions that occurred between June 30, 2021 and October 14, 2021, which is the date that the consolidated financial statements were available to be issued, for possible recognition or disclosure in the consolidated financial statements.

Reclassifications

Certain reclassifications have been made to the 2020 financial statements for consistency with the presentation for 2021. These reclassifications did not have a significant impact on the previously reported financial position, changes in net assets and cash flows of the Organization.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 3 – LIQUIDITY

Financial assets available for general expenditures, that is, without donor or other restrictions limiting their use, within one year of June 30, 2021 and 2020, consist of the following:

	2021			2020
Cash and cash equivalents	\$	1,651,979	\$	1,148,166
Restricted cash and cash equivalents		2,776,117		2,582,672
Accounts receivable		12,800		36,000
Promises to give		5,100		102,325
Grants receivable		69,818		373,186
Investments		1,858,732		1,603,503
Other assets		9,040		7,336
Total financial assets at year end	\$	6,383,586	\$	5,853,188
Less amounts not available to be used within one year:				
Net assets with donor restrictions		673,775		717,329
Designated net assets:				
Tennessee Mitigation Fund		2,765,099		2,569,959
Earnings on corpus of endowment		79,153		46,135
Strategic plan		-		113,386
Discretionary reserves		50,000		50,000
Operating reserves		265,000		265,000
Working capital reserves		100,000		100,000
Financial assets available to meet general expenditures				
within one year	\$	2,450,559	\$_	1,991,379

The Organization regularly monitors liquidity required to meet its operating needs and other contractual commitments. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Organization considers all expenditures related to its ongoing activities of leading the conservation, sound management and wise use of Tennessee's wildlife and great outdoors to be general expenditures.

As part of the Organization's liquidity management, it structures its financial assets to be available as its general expenditures, liabilities and other obligations become due.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 4 - CASH, CASH EQUIVALENTS AND RESTRICTED CASH

Cash, cash equivalents and restricted cash reported on the statement of cash flows consists of the following lines from the statement of financial position:

	2021	2020
Cash and cash equivalents	\$1,651,979	\$1,148,167
Restricted cash and cash equivalents	2,776,117	2,582,672
	\$4,428,096	\$3,730,839

The Mitigation Fund is subject to oversight by the United States Army Corps of Engineers and is required to maintain cash funds for use on approved projects to restore, establish, enhance and/or preserve aquatic resources and associated upland buffers. In accordance with the agreement with the United States Army Corps of Engineers, the Organization must separately track funds received in the program. These funds cannot be used for any other purposes.

Restricted cash and cash equivalents for this purpose are \$2,776,117 and \$2,582,672 at June 30, 2021 and 2020, respectively.

NOTE 5 - PROMISES TO GIVE

Unconditional promises to give consisted of the following at June 30, 2021 and 2020:

	;	2021	2020			
Within one year In one to five years	\$	5,100	\$	102,325		
Total promises to give	\$	5,100	\$	102,325		

NOTE 6 – INVESTMENTS

The fair values of investments consisted of the following at June 30, 2021 and 2020:

	2021			2020		
Short-term investments:						
Money market funds	\$	162,090	\$	214,906		
Mutual funds:						
Equity		1,322,356		1,206,003		
Fixed income		374,286		182,594		
Total investments	\$	1,858,732	\$	1,603,503		

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 6 – INVESTMENTS (CONTINUED)

The net investment return consisted of the following for 2021 and 2020:

	<u>2021</u>	<u>2020</u>		
Interest and dividend income	\$ 54,438	\$	64,025	
Net realized and unrealized gains (losses)	 323,132		(41,962)	
	\$ 377,570		22,063	

NOTE 7 - LAND HELD FOR OTHERS

The Organization purchased a parcel of land for another organization (the "client") as part of the Organization's wetland and ecological services program. At the conclusion of the stream and wetland restoration project, the land will be transferred to the client. The land purchase was funded by the client but is legally owned by the Organization. Accordingly, the Organization has recorded an asset and a liability for \$56,000 to reflect this transaction.

NOTE 8 – PROPERTY AND EQUIPMENT

Property and equipment consisted of the following at June 30, 2021 and 2020:

	2021	2020
Land	\$ 263,593	\$ 263,593
Building	334,309	334,309
Vehicles	45,936	43,312
Furniture and equipment	173,488	169,612
Program services equipment	358,300	258,411
Website	41,383	41,383
Building improvements	186,762	183,258
Total cost	1,403,771	1,293,878
Less accumulated depreciation	(862,794)	(807,338)
Property and equipment, net	\$ 540,977	\$ 486,540

NOTE 9 – AGENCY ENDOWMENT FUND

The Organization has a beneficial interest in the Tennessee Wildlife Federation Fund (the "Fund"), an agency endowment fund held by the Community Foundation of Middle Tennessee (the "Community Foundation"). Earnings on this fund are used to benefit various programs for Federation. The Fund is charged a 0.4% administrative fee annually. Upon request by the Organization, income from the Fund representing a 5% annual return may be distributed to the Organization or to another suggested beneficiary. Earnings in excess of 5% are added to principal.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 10- FAIR VALUE MEASUREMENTS

The fair value measurement accounting literature establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three broad levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority, and Level 3 inputs have the lowest priority. Level 2 inputs are inputs from quoted market prices in active markets for similar assets and liabilities, which are observable for the asset or liability, either directly or indirectly. The Organization uses appropriate valuation techniques based on the available inputs to measure the fair value of its investments.

The fair values of assets measured on a recurring basis at June 30, 2021 and 2020 were as follows:

		Fair Value Measurements Using Quoted Prices in Active Markets for Identical Assets
	Fair Value	(Level 1)
At June 30, 2021:		
Short-term investments:		
Money market funds	\$ 162,090	\$ 162,090
Mutual funds:	•	•
Equity	1,322,356	1,322,356
Fixed income	374,286	374,286
Total investments	\$ 1,858,732	\$ 1,858,732
At June 30, 2020:		
Short-term investments:		
Money market funds	\$ 214,906	\$ 214,906
Mutual funds:	•	•
Equity	1,206,003	1,206,003
Fixed income	182,594	182,594
Total investments	\$ 1,603,503	\$ 1,603,503

The Organization had no investments that required the use of Level 2 or Level 3 inputs.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 11 - NET ASSETS

Net assets with donor restrictions consisted of the following at June 30, 2021 and 2020:

	2021	2020
Subject to expenditure for a specified purpose:		
Hunters for the Hungry	\$224,005	\$217,021
Strategic plan	70,064	142,739
Other	88,608	68,175
Agency endowment earnings	3,761	2,057
Perpetual net assets:		
Meeman endowment	200,000	200,000
Conservation easement	82,058	82,058
Agency endowment fund	5,279_	5,279
Total donor restricted net assets	\$673,775	\$717,329

During 2021 and 2020, net assets with donor restrictions of \$771,087 and \$452,739, respectively, were released from donor restrictions by incurring expenses satisfying the restrictions.

The State of Tennessee has passed the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"). The Organization has interpreted the UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit restrictions to the contrary. The Organization classifies as net assets with donor restrictions the sum of (a) the original value of gifts donated to the permanent endowments, (b) the original value of subsequent gifts to the permanent endowments and (c) accumulations to the permanent endowments made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

At the current time, none of the endowment funds have donor-imposed instructions that specify accumulations, as noted in item (c) of the preceding sentence.

The remaining portion of the donor-restricted endowment funds not considered permanently restricted net assets are considered temporarily restricted net assets until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA. There were no temporarily restricted assets related to the donor-restricted endowment funds at June 30, 2021 and 2020.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 11 – NET ASSETS (CONTINUED)

In accordance with UPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) General economic conditions;
- (2) The possible effect of inflation and deflation;
- (3) The expected tax consequences, if any, of investment decisions or strategies;
- (4) The role that each investment or course of action plays within the overall investment portfolio;
- (5) The expected total return from income and appreciation of investments;
- (6) Other resources of the Organization;
- (7) The needs of the Organization and the endowment funds to make distributions and to preserve capital; and
- (8) An asset's special relationship or special value, if any, to the charitable purposes of the Organization.

The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowments while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Organization must hold in perpetuity or for a donor-specified period as well as any entity-designated funds.

To satisfy its long-term return objectives, the Organization relies on a total return strategy in which the investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The endowment assets are commingled with non-endowment assets in the Organization's long-term investments. See Note 6 for further details related to investments.

Following is a schedule of the components of the endowment funds at June 30, 2021 and 2020:

	out Donor strictions	th Donor strictions	 Total
As of June 30, 2021: Donor-restricted endowment Board-designated general endowment	\$ - 79,153	\$ 287,337 -	\$ 287,337 79,153
Total	\$ 79,153	\$ 287,337	\$ 366,490

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 11 - NET ASSETS (CONTINUED)

	out Donor strictions	th Donor strictions	Total		
As of June 30, 2020: Donor-restricted endowment	\$ -	\$ 287,337	\$	287,337	
Board-designated general endowment	46,135	 -		46,135	
Total	\$ 46,135	\$ 287,337	\$	333,472	

Following is a schedule of the activity of the endowment funds for the years ended June 30, 2021 and 2020:

	 out Donor strictions	th Donor strictions	Total		
Endowment net assets, June 30, 2019	\$ 54,025	\$ 287,337	\$	341,362	
Investment income	6,721	-		6,721	
Unrealized losses	(14,611)			(14,611)	
Endowment net assets, June 30, 2020	 46,135	287,337		333,472	
Investment income	6,878	-		6,878	
Unrealized gains	26,140	<u> </u>		26,140	
Endowment net assets, June 30, 2021	\$ 79,153	\$ 287,337	\$	366,490	

NOTE 12 – WETLAND MITIGATION

The Organization collects fees to fund the restoration of wetland habitat. Revenue for the fund is recorded when the funds are received and the certificate is issued. The Organization will identify mitigation sites and work with landowners to restore those sites to permanent functioning wetlands. After construction, the site must be monitored annually for five years and again at seven and ten years to ensure the successful restoration. By rule, a percentage of project revenues will be held in a "Long-Term Monitoring and Maintenance Fund." Funds collected through sales of credits are board designated for the wetland mitigation program in accordance with requirements discussed in Note 4.

Additionally, the Organization had outstanding letters of credit totaling \$1,247,635 and \$227,050 at June 30, 2021 and 2020, respectively, which represented commitments for future mitigation projects.

NOTE 13 - PENSION PLAN

The Organization has a simple IRA for its employees. The plan calls for the Organization to match 100% of elective deferrals by employees up to 3% of the employee's salary. Expenses related to this plan amounted to \$41,187 and \$33,709 for 2021 and 2020, respectively.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 14 - FUNCTIONAL EXPENSES

The consolidated financial statements report certain categories of expenses which are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis which is consistently applied. The allocated expenses include salaries, employee benefits and payroll taxes, which are allocated on the basis of estimates of time and effort; telephone, computer hardware, office equipment, software maintenance and insurance, which are allocated based on departmental payroll percentages and depreciation, which is allocated based on the department location of the asset. The remaining expenses are specifically allocated based on the area served. The following program and supporting services are included in the accompanying consolidated financial statements:

Program Services:

Education and Outreach – Advocates sound natural resource policies, provides various educational programs that promote an understanding of Tennessee's environment and encourages natural resource conservation and community planning that balances conservation needs with sound economic growth.

Tennessee Mitigation Fund – The fund collects fees on behalf of the public to pool together and fund the repair and maintenance of restored wetland mitigation sites (see Notes 4 and 12).

Supporting Services:

Management and General – Relates to the overall direction of the Organization. These expenses are not identifiable with a particular program or with fundraising but are indispensable to the conduct of those activities and essential to the Organization. Specific activities include organizational oversight, business management, record-keeping, budgeting, financing and other administrative activities.

Fundraising – Includes costs of activities directed toward appeals for financial support, including special events. Other activities include the cost of solicitation and creation and distribution of fundraising materials.

NOTE 15 – PAYCHECK PROTECTION PROGRAM

On April 16, 2020, the Organization received loan proceeds in the amount of \$218,477 under the Paycheck Protection Program ("PPP"). The PPP, established as part of the Coronavirus Aid, Relief and Economic Security Act ("CARES Act"), provides for loans to qualifying businesses for amounts up to 2.5 times of the average monthly payroll expenses of the qualifying business. The loans and accrued interest are forgivable after twenty-four weeks as long as the borrower uses the loan proceeds for eligible purposes, including payroll, benefits, rent and utilities, and maintains its payroll levels. On December 11, 2020, the Organization received notice that all funds were forgiven.

The Organization recorded these funds as a conditional contribution in 2020. In accordance with ASC 958-605, conditional contributions are recognized as the conditions are met. Accordingly, the Organization recognized the entire amount of \$218,477 during 2020. No such funds were received in 2021.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 16 – CONCENTRATIONS OF CREDIT RISK

Financial instruments which potentially subject the Organization to concentrations of credit risk principally consist of investments, promises to give, accounts receivable and grants receivable. The Organization utilizes various investment instruments. Investment securities, in general, are exposed to various risks, such as interest rate, credit and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and such changes could materially affect the amounts reported in the consolidated statement of financial position.

Promises to give, accounts receivable and grants receivables represent concentrations of credit risk to the extent they are receivable from concentrated sources. At June 30, 2021 and 2020, one entity comprised the entire balance of grants receivable. These entities accounted for \$500,000 of grant revenue recognized by the Organization during 2021 and 2020. At June 30, 2021 and 2020, one individual balance represented over 95% of total promises to give. The Organization's operations are concentrated in Tennessee.

NOTE 17 - COMMITMENTS AND CONTINGENCIES

Grant expenditures are subject to review and audit by the grantor agencies. Although such audits could result in disallowance of expenditures, management believes that any required reimbursements to the grantors would not be significant. Accordingly, no provision has been made for potential reimbursements.

NOTE 18- RISKS AND UNCERTAINTIES

In December 2019, COVID-19 emerged and subsequently spread worldwide. The World Health Organization declared COVID-19 a pandemic resulting in federal, state and local governments and private entities mandating various restrictions, including travel restrictions, restrictions on public gatherings, stay at home orders and advisories and quarantining of people who may have been exposed to the virus. In an effort to mitigate the spread of COVID-19, the mayor of Nashville announced a "Safer at Home Order" and effective March 2020 employees began working remotely where possible. The Organization has taken several steps to maintain financial liquidity and flexibility, including reviewing operating expenses and reducing capital expenditures. In addition, the Organization applied for and received a forgivable loan of \$218,477 under the Paycheck Protection Program in 2020. As the COVID-19 pandemic is complex and rapidly evolving, the Organization's plans as described above may change. At this point, management cannot reasonably estimate the duration and severity of this pandemic, which could have a material adverse impact on the Organization's business, results of operations, financial position and cash flows.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 19—VOLUNTEER HOURS (UNAUDITED)

Following is a schedule, by program, of management's estimate of total volunteer hours donated to the Organization during June 30, 2021 and 2020:

	2021	2020
Scholastic Clay Target Program	6,589	13,414
Hunting & Fishing Academy	6,032	3,071
Hunters for the Hungry	1,600_	1,532_
Total	14,221	18,017

These hours did not meet the criteria for recognition in the consolidated financial statements under generally accepted accounting principles.

SUPPLEMENTARY INFORMATION

CONSOLIDATING STATEMENT OF FINANCIAL POSITION JUNE 30, 2021

	-	ennessee Wildlife ederation Inc.	Tennessee Mitigation Fund, LLC		ation Foundation,		Consolidating Entries		Consolidated Total	
ASSETS Cash and cash equivalents	\$	1,651,979	\$		\$		\$	_	\$	1,651,979
Restricted cash and cash equivalents	Φ	1,001,979	Φ	2,776,117	Ψ	-	Φ	_	Ψ	2,776,117
Investments		161,211		2,770,117		1,697,521		_		1,858,732
Accounts receivable		101,211		12,800		1,007,021		_		12,800
Grants receivable		69,818		12,000		_		_		69,818
Promises to give		5,100		-		_		_		5,100
Intercompany receivables		26,740		-		_		(26,740)		-
Prepaid expenses		46,121		5,662		-		-		51,783
Land held for others		56,000		-		-		-		56,000
Property and equipment, net		230,706		-		310,271		-		540,977
Agency endowment fund		9,040		•		-		-		9,040
TOTAL ASSETS		2,256,715	_\$_	2,794,579		2,007,792	\$	(26,740)	\$	7,032,346
LIABILITIES AND NET ASSETS										
Accounts payable	\$	35,377	\$	2,740	\$	-	\$	-	\$	38,117
Intercompany payables		-		26,740		-		(26,740)		-
Accrued payroll and paid time off		239,785		-		-		-		239,785
Land held for others		56,000		-		-		-		56,000
Total liabilities		331,162		29,480		-		(26,740)		333,902
NET ASSETS:										
Without Donor Restrictions: Designated - Wetland mitigation		_		2,765,099		-		-		2,765,099
Designated - endowment		79,153		-		_		-		79,153
Designated - operating reserves		285,000		-		-		-		285,000
Designated - discretionary reserves		50,000		-		-		_		50,000
Designated - working capital reserves		100,000		-		-		-		100,000
Undesignated		937,625		-		1,807,792				2,745,417
Total without donor restrictions		1,451,778		2,765,099		1,807,792		-		6,024,669
With donor restrictions		473,775		<u> </u>		200,000				673,775
Total net assets		1,925,553		2,765,099		2,007,792				6,698,444
TOTAL LIABILITIES AND NET ASSETS	_\$_	2,256,715	_\$_	2,794,579		2,007,792	<u>\$</u>	(26,740)	_\$	7,032,346

CONSOLIDATING STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEAR ENDED JUNE 30, 2021

	Tennessee Wildlife Federation Inc.	Tennessee Mitigation Fund, LLC	Tennessee Wildlife Federation Foundation, Inc.	Consolidating Entries	Consolidated Total
REVENUES, GAINS AND OTHER SUPPORT:					
Contributions	\$ 1,498,997	\$ -	\$ 5,365	\$ (117,365)	\$ 1,386,997
State grant revenue	658,685	-	-	-	, 658,685
Wetland mitigation credits	-	1,318,400	-	-	1,318,400
Special events and program activities	562,657	-	-	(181,107)	381,550
Specialty license plates	204,838	-	-	-	204,838
Investment income	34,724	-	342,846	-	377,570
Interest income	342	5,388	-	-	5,730
Miscellaneous income	973	45,000	-	<u>-</u>	45,973
Gifts in kind - goods	4,900				4,900
Total support and revenue	2,966,116	1,368,788	348,211	(298,472)	4,384,643
EXPENSES:					
Salaries, taxes, and benefits	1,843,901	148,301	-	(148,701)	1,843,501
Youth engagement events	219,872	•	-	-	219,872
Project design, management, and easements	•	994,361	-	-	994,361
Contract labor and services	120,585	-	_	-	120,585
Travel and meetings	70,917	8,041	-	(8,213)	70,745
HFTH processing fees	149,515	-	-	_	149,515
Insurance	56,113	7,435	_	(1,363)	62,185
Depreciation expense	57,573	.,	20,039	-	77,612
Professional fees	20,778	650	_	_	21,428
Supplies and technology	96,847	263	-	(4,967)	92,143
In-kind donations	4,900	-	_	-	4,900
Scholarships and grants	23,385	_	112,000	(117,365)	18,020
Advertising and communications	35,463	_		(202)	35,261
Telephone and internet	22,085	1,098	_	(1,098)	22,085
Occupancy	20,521	11,100	_	(11,100)	20,521
Postage and freight	12,427	33	_	(32)	12,428
Marketing	3,175	-	_	(02)	3,175
Dues and fees	33,616	800	_	(5,431)	28,985
Repairs and maintenance	17,820	1,566	_	(0,401)	19,386
Merchandise and materials	3,296	1,500	_	_	3,296
	2,812,789	1,173,648	132,039	(298,472)	3,820,004
Total expenses	2,012,709	1,173,040	132,039	(290,412)	3,020,004
CHANGE IN NET ASSETS	153,327	195,140	216,172	-	564,639
NET ASSETS:					
Beginning of year	1,772,226	2,569,959	1,791,620		6,133,805
End of year	\$ 1,925,553	\$ 2,765,099	\$ 2,007,792	<u>\$</u> -	\$ 6,698,444