

**NASHVILLE ENTREPRENEUR CENTER**  
**FINANCIAL STATEMENTS**  
**DECEMBER 31, 2022 AND 2021**

# NASHVILLE ENTREPRENEUR CENTER

## Table of Contents

	<u>Page</u>
INDEPENDENT AUDITOR’S REPORT .....	1 - 2
FINANCIAL STATEMENTS	
Statements of Financial Position .....	3
Statements of Activities .....	4 - 5
Statements of Functional Expenses .....	6 - 7
Statements of Cash Flows.....	8
Notes to Financial Statements .....	9 - 20



## Independent Auditor's Report

The Board of Directors  
Nashville Entrepreneur Center  
Nashville, Tennessee

### **Opinion**

We have audited the accompanying financial statements of Nashville Entrepreneur Center (a nonprofit organization), which comprise the statements of financial position as of December 31, 2022 and 2021, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Nashville Entrepreneur Center as of December 31, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### **Basis for Opinion**

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Nashville Entrepreneur Center and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Nashville Entrepreneur Center's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.



### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements, including omissions, are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Nashville Entrepreneur Center's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Nashville Entrepreneur Center's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Nashville, Tennessee  
April 17, 2023

NASHVILLE ENTREPRENEUR CENTER  
STATEMENTS OF FINANCIAL POSITION

ASSETS

	December 31,	
	2022	2021
Cash	\$ 495,728	\$ 1,712,602
Investments	1,351,156	586,549
Contributions and grants receivable, net	621,533	295,951
Prepaid expenses	17,352	23,574
Leasehold improvements and equipment, net	2,849,504	2,891,821
	<u>2,849,504</u>	<u>2,891,821</u>
Total assets	<u>\$ 5,335,273</u>	<u>\$ 5,510,497</u>

LIABILITIES

Accounts payable	\$ 114,397	\$ 86,330
Accrued expenses	2,106	4,106
	<u>2,106</u>	<u>4,106</u>
Total liabilities	<u>116,503</u>	<u>90,436</u>

NET ASSETS

Net assets without donor restrictions	4,449,101	4,434,543
Net assets with donor restrictions	769,669	985,518
	<u>769,669</u>	<u>985,518</u>
Total net assets	<u>5,218,770</u>	<u>5,420,061</u>
	<u>5,218,770</u>	<u>5,420,061</u>
Total liabilities and net assets	<u>\$ 5,335,273</u>	<u>\$ 5,510,497</u>

See notes to financial statements.

NASHVILLE ENTREPRENEUR CENTER  
STATEMENT OF ACTIVITIES  
YEAR ENDED DECEMBER 31, 2022

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Support and Revenue:			
Contributions and grants	\$ 2,359,680	\$ 252,000	\$ 2,611,680
Program income	710,084	-	710,084
Interest and other income	27,428	(68,880)	(41,452)
Net assets released from restrictions	<u>398,969</u>	<u>(398,969)</u>	<u>-</u>
Total support and revenue	<u>3,496,161</u>	<u>(215,849)</u>	<u>3,280,312</u>
Expenses:			
Program expenses	2,923,894	-	2,923,894
Supporting services:			
Management and general	179,264	-	179,264
Fundraising	<u>378,445</u>	<u>-</u>	<u>378,445</u>
Total supporting services	<u>557,709</u>	<u>-</u>	<u>557,709</u>
Total expenses	<u>3,481,603</u>	<u>-</u>	<u>3,481,603</u>
Net change in net assets	<u>14,558</u>	<u>(215,849)</u>	<u>(201,291)</u>
Net assets at beginning of year	<u>4,434,543</u>	<u>985,518</u>	<u>5,420,061</u>
Net assets at end of year	<u><u>\$ 4,449,101</u></u>	<u><u>\$ 769,669</u></u>	<u><u>\$ 5,218,770</u></u>

See notes to financial statements.

NASHVILLE ENTREPRENEUR CENTER  
STATEMENT OF ACTIVITIES  
YEAR ENDED DECEMBER 31, 2021

	Without Donor Restrictions	With Donor Restrictions	Total
Support and Revenue:			
Contributions and grants	\$ 1,835,729	\$ 498,969	\$ 2,334,698
Program income	670,211	-	670,211
Interest and other income	241,726	43,017	284,743
Net assets released from restrictions	321,935	(321,935)	-
	<u>3,069,601</u>	<u>220,051</u>	<u>3,289,652</u>
Expenses:			
Program expenses	2,442,649	-	2,442,649
Supporting services:			
Management and general	179,620	-	179,620
Fundraising	412,704	-	412,704
Total supporting services	<u>592,324</u>	<u>-</u>	<u>592,324</u>
Total expenses	<u>3,034,973</u>	<u>-</u>	<u>3,034,973</u>
Net change in net assets	<u>34,628</u>	<u>220,051</u>	<u>254,679</u>
Net assets at beginning of year	<u>4,399,915</u>	<u>765,467</u>	<u>5,165,382</u>
Net assets at end of year	<u><u>\$ 4,434,543</u></u>	<u><u>\$ 985,518</u></u>	<u><u>\$ 5,420,061</u></u>

See notes to financial statements.

NASHVILLE ENTREPRENEUR CENTER  
STATEMENT OF FUNCTIONAL EXPENSES  
FOR THE YEAR ENDED DECEMBER 31, 2022

		Supporting Services			
	Program	Management		Total	
	Services	and General	Fundraising	Supporting	Total
				Services	
Salaries and benefits	\$ 966,880	\$ 119,204	\$ 238,409	\$ 357,613	\$ 1,324,493
Program expenses	951,521	-	-	-	951,521
Professional fees	229,616	7,740	20,640	28,380	257,996
Administrative expenses	42,036	1,728	13,820	15,548	57,584
Facility expenses	351,619	19,754	23,705	43,459	395,078
Travel and entertainment	11,612	995	3,982	4,977	16,589
Marketing expenses	234,089	20,742	41,484	62,226	296,315
Other operating expenses	136,521	9,101	36,405	45,506	182,027
Total expenses	<u>\$ 2,923,894</u>	<u>\$ 179,264</u>	<u>\$ 378,445</u>	<u>\$ 557,709</u>	<u>\$ 3,481,603</u>

See notes to financial statements.



NASHVILLE ENTREPRENEUR CENTER  
STATEMENT OF FUNCTIONAL EXPENSES  
FOR THE YEAR ENDED DECEMBER 31, 2021

	Program Services	Supporting Services			Total
		Management and General	Fundraising	Total Supporting Services	
Salaries and benefits	\$1,083,533	\$ 127,085	\$270,220	\$ 397,305	\$ 1,480,838
Program expenses	478,975	-	-	-	478,975
Professional fees	138,618	5,572	11,846	17,418	156,036
Administrative expenses	100,415	4,412	32,924	37,336	137,751
Facility expenses	310,484	16,419	22,674	39,093	349,577
Travel and entertainment	540	47	187	234	774
Marketing expenses	204,485	17,049	36,741	53,790	258,275
Other operating expenses	123,302	9,036	33,342	42,378	165,680
Fundraising expenses	2,297	-	4,770	4,770	7,067
Total expenses	<u>\$ 2,442,649</u>	<u>\$ 179,620</u>	<u>\$ 412,704</u>	<u>\$ 592,324</u>	<u>\$ 3,034,973</u>

See notes to financial statements.

NASHVILLE ENTREPRENEUR CENTER  
STATEMENTS OF CASH FLOWS

	Year Ended December 31,	
	2022	2021
Cash flows from operating activities:		
Change in net assets	\$ (201,291)	\$ 254,679
Adjustments to reconcile change in net assets to net cash (used in) provided by operating activities:		
Loss on sale of equipment	-	478
Depreciation	122,898	121,572
Net depreciation (appreciation) in fair value of investments	80,004	(34,077)
Contributions restricted for long-term investment	-	(100,000)
(Increase) decrease in:		
Contributions and grants receivable	(325,582)	(10,741)
Prepaid assets	6,222	11,332
Increase (decrease) in:		
Accounts payable	28,067	158
Accrued expenses	(2,000)	(195,307)
Deferred revenue	-	(7,500)
Net cash (used in) provided by operating activities	(291,682)	40,594
Cash flows from investing activities:		
Purchases of investments	(844,611)	(109,896)
Purchases of leasehold improvements and equipment	(80,581)	(3,141)
Net cash used in investing activities	(925,192)	(113,037)
Cash flows from financing activities:		
Contributions restricted for long-term investment	-	100,000
Net cash provided by financing activities	-	100,000
Net (decrease) increase in cash	(1,216,874)	27,557
Cash, beginning of year	1,712,602	1,685,045
Cash, end of year	\$ 495,728	\$ 1,712,602

See notes to financial statements.

NASHVILLE ENTREPRENEUR CENTER  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2022 AND 2021

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of Activities

The Nashville Entrepreneur Center (“NEC”), a not-for-profit 501(c)3 public-private partnership, was founded in 2009 as an initiative of the Nashville community with a vision to be the front door to the City’s entrepreneurial ecosystem. A partnership of local and state government support, private interests and the Nashville business community at-large, the Center’s mission is to connect entrepreneurs with critical resources to create, launch and grow businesses.

The NEC fosters innovation and entrepreneurship by helping startup businesses develop and grow, gain education, get access to resources and connections, and create jobs. NEC is funded through sponsorships, partnerships, donations, grants and fees for services (i.e. membership and programs). NEC relies on support from leading corporations, successful entrepreneurs and those who have a vested interest in NEC’s success.

Further developed by entrepreneurs for entrepreneurs, NEC offers membership and advisors, community events, entrepreneurial education and industry-immersive experiences in healthcare (Project Healthcare) and music (Project Music). NEC programs are built on a foundation of inclusion and sustainability.

Basis of Presentation

NEC’s financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (“GAAP”). Resources are classified into two net asset categories based on the existence or absence of donor-imposed restrictions. Accordingly, the net assets of NEC and changes therein are classified and reported as follows:

*Net Assets Without Donor Restrictions* - Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of NEC. These net assets may be used at the discretion of NEC’s management and the board of directors.

*Net Assets With Donor Restrictions* - Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of NEC or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity, but may permit NEC to use or expend part or all of the income derived from the donated assets.

Expirations of restrictions on net assets as the result of the passage of time and/or fulfilling donor-imposed stipulations are reported as net assets released from restrictions between the applicable classes of net assets in the statement of activities.

NASHVILLE ENTREPRENEUR CENTER  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2022 AND 2021

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Cash and Cash Equivalents

For financial statement purposes, the NEC considers all non-endowment cash and all highly liquid investments not held for long-term investment, and which have original maturities of three months or less, to be cash equivalents. For the statement of cash flows, the NEC considers all cash reported under endowment cash to be restricted cash.

Revenue Recognition

Revenues from contracts with customers is based on consideration defined in the contracts. NEC's contracts with customers include sponsorships and memberships that provide members with business development assistance, education and access to resources and connections.

Revenue from exchange transactions and other non-contribution related revenue are recognized as earned, or when the performance obligation is satisfied. Performance obligations are determined based on the nature of the service provided by NEC. Contributions are recognized as revenue when received. Revenue is reported as increases in net assets without donor restrictions unless use of the related assets is limited by donor-imposed restrictions.

Grants and Grant Receivables

NEC receives funding under grants for program and operating costs. If grants are deemed to be exchange transactions, revenue is recognized as expenses are incurred. Grants receivable represent amounts due from funding organizations or reimbursable expenses incurred.

Contributions Receivable

Contributions receivable are recorded at their estimated fair value and reflect discounts for payment terms greater than one year. Contributions receivable are considered to be either conditional or unconditional promises to give. A conditional contribution is one which depends on the occurrence of some specified uncertain future event to become binding on the donor. Conditional contributions are not recorded as revenue until the condition is met, at which time they become unconditional. Unconditional contributions are recorded as revenue at the time verifiable evidence of the pledge is received.

NASHVILLE ENTREPRENEUR CENTER  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2022 AND 2021

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Leasehold Improvements and Equipment

Leasehold improvements and equipment are stated in the accompanying statements of financial position at cost, or if contributed, at fair market value at the date of the gift. It is NEC's policy to capitalize expenditures for these items in excess of \$1,000. Depreciation is calculated using the straight-line basis over the estimated useful life of the various assets, ranging from three to forty years.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the financial statements and disclosures. The most significant areas include the collectability of contributions and grants receivable, useful lives of leasehold improvements and equipment, and functional expenses. Accordingly, actual results could differ from those estimates.

Fair Value of Financial Instruments

Assets and liabilities recorded at fair value in the statements of financial position on a recurring basis are categorized based on the level of judgment associated with the inputs used to measure their fair value. Level inputs are as follows:

Level 1 - Values are unadjusted quoted prices for identical assets in active markets accessible at the measurement date.

Level 2 - Inputs include quoted prices for similar assets in active markets, quoted prices from those willing to trade in markets that are not active, or other inputs that are observable or can be corroborated by market data for the term of the instrument. Such inputs include market interest rates and volatilities, spreads and yield curves.

Level 3 - Certain inputs are unobservable (supported by little or no market activity) and significant to the fair value measurement. Unobservable inputs reflect the best estimate of what hypothetical market participants would use to determine a transaction price for the asset or liability at the reporting date.

NEC's investments are level 1 investments.

NEC's financial instruments consist of investments, contributions and grants receivables, accounts payable, and accrued expenses. The recorded values approximate their fair values based on their short-term nature. The carrying value of any outstanding line of credit balance is not materially different from the estimated fair value of the instrument.

NASHVILLE ENTREPRENEUR CENTER  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2022 AND 2021

A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

Advertising Costs

All advertising costs are expensed as incurred. Advertising expense was \$296,315 and \$258,275 for the years ended December 31, 2022 and 2021, respectively.

Income Taxes

Nashville Entrepreneur Center is exempt from income taxes under Internal Revenue Code Section 501(c)(3); accordingly, no provision for taxes has been made in the financial statements.

NEC accounts for the effect of any uncertain tax positions based on a *more likely than not* threshold to the recognition of the tax positions being sustained based on the technical merits of the position under examination by the applicable taxing authority. If a tax position or positions are deemed to result in uncertainties of those positions, the unrecognized tax benefit is estimated based on a *cumulative probability assessment* that aggregates the estimated tax liability for all uncertain tax positions. Tax positions for NEC include, but are not limited to, the tax-exempt status and determination of whether income is subject to unrelated business income tax; however, NEC has determined that such tax positions do not result in an uncertainty requiring recognition.

Functional Expenses

Costs of providing NEC's programs are reported in the Statement of Functional Expenses and the Statement of Activities. Program expenses include costs directly associated with the program. These costs have been allocated between program and supporting services based on estimates made by management.

NASHVILLE ENTREPRENEUR CENTER  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2022 AND 2021

B. LIQUIDITY AND AVAILABILITY OF RESOURCES

The table below represents financial assets available for general expenditures within one year at December 31, 2022 and 2021:

	<u>2022</u>	<u>2021</u>
Financial assets at year end:		
Cash	\$ 495,728	\$1,712,602
Investments	1,351,156	586,549
Receivables (net)	<u>621,533</u>	<u>295,951</u>
Total financial assets	<u>2,468,417</u>	<u>2,595,102</u>
Less amounts not available to be used for general expenditures within one year:		
Financial assets not available to be used within one year:		
Amounts subject to time or purpose restrictions	269,669	485,518
Donor restricted funds held in perpetuity	<u>500,000</u>	<u>500,000</u>
Total financial assets not available to be used within one year	<u>769,669</u>	<u>985,518</u>
Financial assets available to meet general expenditures within one year	<u>\$1,698,748</u>	<u>\$1,609,584</u>

NEC receives significant support through restricted and unrestricted contributions and grants and must maintain sufficient resources to meet responsibilities to its donors; therefore, these assets are limited to use for donor-restricted purposes. NEC also has a line-of-credit with a maximum borrowing limit of \$500,000, which is available for use in operations as needed. NEC has a policy to structure its financial assets to be available as its obligations come due.

NASHVILLE ENTREPRENEUR CENTER  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2022 AND 2021

C. INVESTMENTS

NEC's investment portfolio, at fair value, consists of:

	<u>2022</u>	<u>2021</u>
Cash and cash equivalents	\$ 51,514	\$ 5,797
Certificates of deposit	107,534	19,996
Mutual funds	157,212	176,537
Exchange traded funds	190,050	384,219
U.S. treasury bonds	<u>844,846</u>	<u>-</u>
	<u>\$1,351,156</u>	<u>\$586,549</u>

D. CONTRIBUTIONS AND GRANTS RECEIVABLE, NET

Contributions and grants receivable, net of an allowance, at December 31, 2022 and 2021, totaled \$621,533 and \$295,951, respectively. The outstanding balance at December 31, 2022, is expected to be collected through 2023. The allowance for doubtful accounts at both December 31, 2022 and 2021 was \$-0-. There were no conditional promises to give as of December 31, 2022 or 2021.

E. LEASEHOLD IMPROVEMENTS AND EQUIPMENT

Leasehold improvements and equipment at December 31, 2022 and 2021, consisted of the following:

	<u>2022</u>	<u>2021</u>
Furniture and equipment	\$ 908,368	\$ 908,368
Leasehold improvements	3,515,499	3,509,918
Computer software and website	<u>102,000</u>	<u>27,000</u>
	4,525,867	4,445,286
Less accumulated depreciation	<u>(1,676,363)</u>	<u>(1,553,465)</u>
Leasehold improvements and equipment, net	<u>\$ 2,849,504</u>	<u>\$ 2,891,821</u>

Depreciation expense was \$122,898 and \$121,572 at December 31, 2022 and 2021, respectively.



NASHVILLE ENTREPRENEUR CENTER  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2022 AND 2021

F. LINE OF CREDIT

NEC has an available line of credit with borrowing availability up to \$500,000. The line of credit matures on July 30, 2023. Interest was payable monthly at the prime rate (effective rate of 8.00% and 3.25% at December 31, 2022 and 2021, respectively). The outstanding balance on the line was \$-0- at December 31, 2022 and 2021.

G. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions at December 31, 2022 and 2021 have been restricted by the donors for the following purposes:

	<u>2022</u>	<u>2021</u>
Subject to purpose restriction:		
Twende program	\$252,000	\$280,969
Inflight and preflight	-	55,000
Regenerate	-	63,000
General endowment	<u>17,669</u>	<u>86,549</u>
	269,669	485,518
Restricted in perpetuity:		
General endowment, the income of which is expendable to support the programs of the NEC	<u>500,000</u>	<u>500,000</u>
Total net assets with donor restrictions	<u>\$769,669</u>	<u>\$985,518</u>

Net assets with donor restrictions of \$398,969 and \$321,935 for the years ended December 31, 2022 and 2021, respectively, were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors.

NASHVILLE ENTREPRENEUR CENTER  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2022 AND 2021

H. ENDOWMENT FUNDS

NEC's endowment was established in 2018 and consists of two individual funds established for a variety of purposes. The endowment includes only donor-restricted endowment funds that NEC must hold in perpetuity. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

***Interpretation of Relevant Law***

ASC 958 provides guidance on the net asset classification of donor-restricted endowment funds for a not-for-profit organization that is subject to an enacted version of the Uniform Prudent Management of Institutional Funds Act of 2006 ("UPMIFA") and requires additional disclosures about an organization's endowment funds. NEC has interpreted UPMIFA as the prudent preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, NEC classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund, and (d) the remaining portion of the donor-restricted endowment until those amounts are appropriated for expenditure by NEC in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, NEC considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- a. The duration and preservation of the fund
- b. The purposes of the donor-restricted endowment fund
- c. General economic conditions
- d. The possible effect of inflation and deflation
- e. The expected total return from income and the appreciation of investments
- f. Other resources of NEC
- g. NEC's investment policies

NASHVILLE ENTREPRENEUR CENTER  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2022 AND 2021

H. ENDOWMENT FUNDS - Continued

***Changes in Endowment Net Assets for the Year Ended December 31, 2022 and 2021, is as follows:***

	<u>Without Donor Restrictions</u>	<u>Purpose Restrictions</u>	<u>Perpetual in Nature</u>	<u>Total</u>
Endowment net assets, December 31, 2020	\$ -	\$43,532	\$400,000	\$ 443,532
Contributions	-	-	100,000	100,000
Investment return, net	-	43,017	-	43,017
Appropriation of endowment assets for expenditure	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Endowment net assets, December 31, 2021	\$ -	\$ 86,549	\$500,000	\$ 586,549
Contributions	-	-	-	-
Investment return, net	-	(68,880)	-	( 68,880)
Appropriation of endowment assets for expenditure	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Endowment net assets, December 31, 2022	<u>\$ -</u>	<u>\$ 17,669</u>	<u>\$500,000</u>	<u>\$ 517,669</u>

***Funds with Deficiencies***

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires NEC to retain as a fund of perpetual duration. There were no deficiencies of this nature as of December 31, 2022 and 2021.

***Return Objectives and Risk Parameters, Strategies Employed for Achieving Objectives, and Spending Policies***

NEC has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that NEC must hold in perpetuity or for a donor-specified period.

To satisfy its long-term rate-of-return objectives, NEC relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends).

NASHVILLE ENTREPRENEUR CENTER  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2022 AND 2021

H. ENDOWMENT FUNDS - Continued

*Spending Policy* - NEC's spending policy was developed with the objectives of meeting the current operating needs of NEC, providing budget stability, and protecting the future purchasing power of the endowment assets against the impact of inflation. NEC's spending policy is as follows:

- The spending rate shall be within a range of three percent to five percent to be determined by the Finance Committee.
- The amount available for appropriation during the first three years shall be determined annually by the Finance Committee. Subsequent years will be calculated by applying the policy spending rate to the average of the previous three fiscal years' beginning-period fund values.
- Any special appropriation or decision not to spend the amount indicated by the spending formula must be approved in advance by the Finance Committee.
- Funds are unrestricted and can be used for direct and indirect program costs.
- Subject to the intent of a donor expressed in a gift instrument, NEC may appropriate for expenditure or accumulate so much of the assets as the Finance Committee determines to be prudent for the uses, benefits, purposes, and duration for which the endowment is established.

NEC's asset allocation policy is to provide a diversified strategic mix of asset classes that places emphasis on investments. As determined by the Finance Committee, NEC shall have a moderate risk tolerance invested to protect the corpus during the first three years for the investment. From time to time, the portfolio may be outside these ranges for various reasons, including, without limitation, temporary defensive positions with respect to one or more markets, market fluctuations, and significant contributions to or withdrawals from the portfolio. The portfolio is prohibited from making direct investments in individual equity stocks or covered calls and other derivative strategies, unless part of a professionally managed pooled investment such as a mutual fund, exchange traded fund, or alternative investment.

NASHVILLE ENTREPRENEUR CENTER  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2022 AND 2021

H. ENDOWMENT FUNDS - Continued

NEC's asset allocation is set as follows:

	<u>Moderate Target</u>	<u>Moderate Allocation Min-Max Target Ranges</u>
<u>Equity</u>		49%    44% - 54%
Large US	20%	
Mid US	5%	
Small US	3%	
Developed International	15%	
Emerging Markets	6%	
<u>Fixed Income</u>	39%	34% - 44%
CD/TIPS/MMF	21%	
Corporate	7%	
Hi Yield	7%	
International	1%	
Emerging	3%	
<u>Alternative Investments</u>	10%	5% - 15%
<u>Cash</u>	2%	0% - 7%

I. CREDIT RISK AND OTHER CONCENTRATIONS

Financial instruments which potentially subject NEC to concentrations of credit risk consist principally of cash and cash equivalents. Cash and cash equivalents carry credit risk to the extent they exceed federally insured limits from time to time. Credit risk also extends to receivables, all of which are uncollateralized.

J. RETIREMENT PLAN

NEC sponsors a defined contribution retirement plan covering employee who meet specified age and service requirements. Employer contributions related to the plan totaled \$13,883 and \$14,424 for December 31, 2022 and 2021, respectively.

NASHVILLE ENTREPRENEUR CENTER  
NOTES TO FINANCIAL STATEMENTS  
DECEMBER 31, 2022 AND 2021

K. SUBSEQUENT EVENTS

Management has evaluated subsequent events through April 17, 2023, the date the financial statements were available for issuance, and has determined there were no subsequent events requiring disclosure.