Form **990**

Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter social security numbers on this form as it may be made public.

Go to www.irs.gov/Form990 for instructions and the latest information.

2017
Open to Public Inspection

<u>A F</u>	or the	a 2017 calendar year, or tax year beginning 001 1, 2017 and	enaing L	<u> </u>				
B c	heck if	C Name of organization		D Employer identifi	cation number			
	Addre							
	Name chang	Doing business as		46-1	413472			
]Initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	•				
	∃Final return	4527 NOLENSVILLE PIKE		615-	823-7982			
	termir ated		G Gross receipts \$ 14,583,802.					
	Amen return	NASHVILLE, IN 3/2II		H(a) Is this a group re				
	Application	F Name and address of principal officer: IODD DICKSON		for subordinates	? Yes X No			
	pendi	SAME AS C ABOVE		H(b) Are all subordinates in	ncluded? Yes No			
		empt status: X 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) o	or 527	' If "No," attach a	list. (see instructions)			
_		te: > WWW.VALORCOLLEGIATE.ORG		H(c) Group exemption	•			
		forganization: X Corporation Trust Association Other	L Year	of formation: 2012	M State of legal domicile: ${f TN}$			
Pa	art I	Summary						
Φ	1	Briefly describe the organization's mission or most significant activities: $\underline{{ t TO} { t PI}}$						
Activities & Governance		POPULATION FOR SUCCESS IN COLLEGE AND TO	LIVE :	INSPIRED AND				
rns	2	Check this box if the organization discontinued its operations or dispos	sed of more					
o ve	3			3	12			
ত	4	Number of independent voting members of the governing body (Part VI, line 1b)			12			
es	5	Total number of individuals employed in calendar year 2017 (Part V, line 2a)			161			
ķΪ	6	Total number of volunteers (estimate if necessary)			50			
Act		Total unrelated business revenue from Part VIII, column (C), line 12			0.			
_	b	Net unrelated business taxable income from Form 990-T, line 34			0.			
				Prior Year	Current Year			
<u>e</u>	8	Contributions and grants (Part VIII, line 1h)		9,604,853.	14,412,589.			
enc	9	Program service revenue (Part VIII, line 2g)		50,516.	126,682.			
Revenue	l	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		731.	10,655.			
_	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		61,738.	33,876.			
_	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		9,717,838.	14,583,802.			
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.			
	14	Benefits paid to or for members (Part IX, column (A), line 4)		5,855,342.	7,018,125.			
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		0.	7,018,125.			
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 135, 92	<u> </u>	<u> </u>	0.			
Ϋ́	_b			4,257,105.	4,812,715.			
_	''	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		10,112,447.	11,830,840.			
	l	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		-394,609.	2,752,962.			
	19	Revenue less expenses. Subtract line 18 from line 12						
Net Assets or Fund Balances	200	Total access (Part V. line 16)	DE	eginning of Current Year 18,901,473.	End of Year 26,238,165.			
\sse Bala	20	Total liabilities (Part X, line 16)		16,885,846.	21,469,576.			
let /	21 22	Total liabilities (Part X, line 26) Net assets or fund balances. Subtract line 21 from line 20		2,015,627.	4,768,589.			
Pa	rt II	Signature Block		2,013,027	4,700,303.			
		alties of perjury, I declare that I have examined this return, including accompanying schedules	and statem	ents, and to the hest of my	knowledge and helief it is			
	-	ct, and complete. Declaration of preparer (other than officer) is based on all information of wh			, knowledge and bellet, it is			
,	001100	And completel books and or property (client than ormos) to become an air morniation of this	non proparor	lao any knowledge.				
Sign	n	Signature of officer		Date				
Her		TODD DICKSON, CEO						
	•	Type or print name and title						
		Print/Type preparer's name Preparer's signature	201	Date 21 09:43:43 Check	PTIN			
Paid		RYAN BLANKENSHIP	-04'	00' Check Check of self-employ	P01336455			
	arer	Firm's name CHERRY BEKAERT LLP		Firm's EIN	56-0574444			
-	Only	Firm's address 222 SECOND AVE, SOUTH STE 1240						
_		NASHVILLE, TN 37201		Phone no. 61	5-383-6592			
May	the II	RS discuss this return with the preparer shown above? (see instructions)			X Yes No			

10,110,096.

Total program service expenses ▶

Form 990 (2017) VALOR COLLEGIATE ACADEMIES Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
-	Part VI	11a	х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
-	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	- 1.2		
•	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	1		
-	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
۵	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f		110		
•	the organization's separate of consolidated limited statements for the tax year molado a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		x
122	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	 ' '''		
ıza		12a	х	
h	Schedule D, Parts XI and XII Was the organization included in consolidated, independent audited financial statements for the tax year?	120		
D	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	Х	
	D. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	14a		Х
	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	170		
D	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
		14h		Х
15	or more? If "Yes," complete Schedule F, Parts I and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	14b		
13		15		Х
16	foreign organization? If "Yes," complete Schedule F, Parts II and IV Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	13		
10		16		х
17	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	10		
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	47		х
10	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		_^
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	10		x
10	1c and 8a? If "Yes," complete Schedule G, Part II	18		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	4.0		x
	complete Schedule G, Part III	19		

Form 990 (2017) VALOR COLLEGIATE ACADEMIES Part IV Checklist of Required Schedules (continued)

			Yes	No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"	06		x
27	complete Schedule L, Part II	26		122
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
		27		x
28	of any of these persons? If "Yes," complete Schedule L, Part III Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV	21		
20	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A second of the second first the second of t	28a		х
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	200		
Ū	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		7.7	
	Note. All Form 990 filers are required to complete Schedule O	38	X	I

Form 990 (2017) VALOR COLLEGIATE ACADEMIES

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response or note to any line in this Part V									
					Yes	No				
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	28							
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0							
С	Did the organization comply with backup withholding rules for reportable payments to vendors and re-	eportal	ole gaming							
	(gambling) winnings to prize winners?			1c	X					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,									
	filed for the calendar year ending with or within the year covered by this return	2a	161							
b	If at least one is reported on line 2a, did the organization file all required federal employment tax return	ns?		2b	X					
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction	s)								
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?			За		X				
b	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule	Ο		3b						
4a	4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a									
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?									
b	If "Yes," enter the name of the foreign country:									
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccoun	ts (FBAR).							
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X				
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transactions and taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction.	ction?		5b		X				
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?		,	5c						
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	•								
	any contributions that were not tax deductible as charitable contributions?			6a		X				
b	If "Yes," did the organization include with every solicitation an express statement that such contribut		•							
	were not tax deductible?			6b						
7	Organizations that may receive deductible contributions under section 170(c).					37				
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se			7a		X				
				7b						
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w			_		v				
-1	to file Form 8282?			7c		X				
	If "Yes," indicate the number of Forms 8282 filed during the year			7.		Х				
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit or			7e		X				
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contribution of qualified intellectual property, did the organization file Fo		00 as required?	7f						
g	If the organization received a contribution of qualified intellectual property, did the organization file of the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file of the organization file organization file of the organization file organization file organization file of the organization file orga			7g 7h						
h 8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained			711						
0	on the second section is a second section of the second section of the second section is a second section of the second section is a second section of the second section of the second section is a second section of the sect			8						
9	Sponsoring organizations maintaining donor advised funds.			Ů						
				9a						
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b						
10	Section 501(c)(7) organizations. Enter:			0.0						
	Initiation fees and capital contributions included on Part VIII, line 12	10a								
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b								
11	Section 501(c)(12) organizations. Enter:		•							
а	Gross income from members or shareholders	11a								
	Gross income from other sources (Do not net amounts due or paid to other sources against									
	amounts due or received from them.)	11b								
I2a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	1041	?	12a						
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b								
13	Section 501(c)(29) qualified nonprofit health insurance issuers.									
а	Is the organization licensed to issue qualified health plans in more than one state?			13a						
	Note. See the instructions for additional information the organization must report on Schedule O.									
b	Enter the amount of reserves the organization is required to maintain by the states in which the									
	organization is licensed to issue qualified health plans	13b								
	Enter the amount of reserves on hand	13c								
				14a		X				
b	If "Yes," has it filed a Form 720 to report these payments? If "No." provide an explanation in Schedul	e O		14b		ı				

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	to mile ed, es, et res selent, describe the encurrications, processes, or changes in concaute c. eee metablishes.			
	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 12			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b		X
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			ı
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	37	
	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		37	
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	X	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe		37	
	in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		37	
	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b	X	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			37
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
0	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶TN			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) as	ailable	9	
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	financ	ial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records: THOMAS BRANCH - 615-823-7982			
	4527 NOLENSVILLE PIKE, NASHVILLE, TN 37211			

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)	d organization compensate (C)			.,,,		(D)	(E)	(F)	
Name and Title	Average	Position (do not check more than one		Reportable	Reportable	Estimated				
	hours per	box	, unles	ss per	son i	s both	n an	compensation	compensation	amount of
	week	_	cer an	d a di	irecto	r/trus	tee)	from	from related	other
	(list any	Individual trustee or director						the	organizations	compensation
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	organizations	ruste	Institutional trustee		yee	Highest compensated employee		(***2/1099*****100)		and related
	below	idual	ution	ie.	Key employee	est co oyee	er			organizations
	line)	Indiv	Instit	Officer	Key 6	High emp	Former			
(1) BOB HANNON, ESQ.	5.00									
DIRECTOR		Х						0.	0.	0.
(2) DAVID HANSON	5.00									
TREASURER		X	4	X				0.	0.	0.
(3) GATLUAK THACH	5.00									
DIRECTOR		X						0.	0.	0.
(4) JUSTIN TESTERMAN	10.00									
CHAIR		X		X				0.	0.	0.
(5) MALIKA ANDERSON	5.00									
DIRECTOR		X						0.	0.	0.
(6) MICHAEL HARMON	5.00									
SECRETARY		Х		Х				0.	0.	0.
(7) RASCOE DEAN	5.00									
DIRECTOR		Х						0.	0.	0.
(8) SYLVIA M FLOWERS	5.00									
DIRECTOR		Х						0.	0.	0.
(9) BRANDI KELLETT	5.00	1							_	_
DIRECTOR		Х						0.	0.	0.
(10) MATT NICHOLSON	5.00	1								
DIRECTOR		Х						0.	0.	0.
(11) LESLIE PACK	5.00	ļ								
DIRECTOR		Х					_	0.	0.	0.
(12) TREVOR BROWN	5.00	ļ							•	
DIRECTOR	60.00	Х						0.	0.	0.
(13) TODD DICKSON	60.00	4						450 045	•	20 045
CEO	40.00			Х				158,015.	0.	38,045.
(14) THOMAS BRANCH	40.00	4				l		115 505	•	10 150
C00	40.00		_			Х		117,795.	0.	12,150.
(15) TRAVIS COMMONS	40.00	-						111 510	_	10 005
DIRECTOR OF COMPASS CAMP	40.00	<u> </u>	_			Х		111,713.	0.	18,207.
(16) DAREN DICKSON	40.00	-						100 055	_	05 500
CHIEF CULTURE OFFICER	40.00	<u> </u>	<u> </u>			Х		108,857.	0.	25,790.
(17) SARAH GIBLIN	40.00	-						114 000	_	10 534
PRINCIPAL						Х		114,036.	0.	18,534.

Form 990 (2017) 732007 11-28-17

Section A. Officers, Directors, Tru		oloy	ees,			ghes	st C	compensated Employee	s (continued)				
(A)	(B)			(((D)	(E)			(F)	
Name and title	Average	(do		Pos heck		ો than લ	one	Reportable	Reportable			timate	-
	hours per	box	, unle	ss per	rson i	is both or/trus	n an	compensation	compensation			nount	of
	week (list any			lu a u	110010	1711 03	100)	from	from related			other	4:
	hours for	Individual trustee or director						the organization	organization (W-2/1099-MIS			pensa om th	
	related	e or c	tee			sated		(W-2/1099-MISC)	(***-2/1099-10110	30)		anizat	
	organizations	ruste	l trus		99	mpen		(** 2/ 1033 141100)				d relat	
	below	dual t	Institutional trustee	_	nploy	st co	e.					anizati	
	line)	Indivi	Institu	Officer	Key employee	Highest compensated employee	Former						
(18) SENECA ROSENBERG	40.00												
CHIEF ACADEMIC OFFICER						Х		113,994.		0.	1	2,0	92.
								ĺ					
		1											
		1											
		1											
-													
		1											
		1											
						1							
		1											
		1											
		1											
4h. Cule total		<u> </u>				I		724,410.		0.	1 2	4,8	1 0
1b Sub-total	/// Castism A							0.		0.	14	- , o	0.
c Total from continuation sheets to Part V								724,410.		0.	1 2	4,8	
d Total (add lines 1b and 1c)								· · · · · · · · · · · · · · · · · · ·	000 (12	4,0	10.
2 Total number of individuals (including but	not limited to th	iose	liste	d an	oove	e) wh	io re	eceived more than \$100,	000 of reportable	Э			6
compensation from the organization			-									Vaa	6
												Yes	No
3 Did the organization list any former office			,	•	•	, ,			. ,				7.7
line 1a? If "Yes," complete Schedule J for											3		X
4 For any individual listed on line 1a, is the s	_ ·								0				
and related organizations greater than \$15	0,000? If "Yes,	" co	mple	ete S	Sche	edule	e J t	for such individual			4	X	
5 Did any person listed on line 1a receive or	accrue comper	nsati	on fr	rom	any	unre	elate	ed organization or individ	lual for services				
rendered to the organization? If "Yes," col	mplete Schedule	e J f	or su	ıch <u>ı</u>	oers	on					5		X
Section B. Independent Contractors													
1 Complete this table for your five highest c	ompensated inc	depe	nder	nt co	ontra	acto	rs th	hat received more than \$	100,000 of comp	oensa	tion fro	om	
the organization. Report compensation for	the calendar ye	ear e	endir	ng w	ith c	or wi	thin	the organization's tax y	ear.				
(A)								(B)			(0		
Name and busines								Description of s		С	ompe	nsatio	n
TRANSCEND, INC, 689 DOUG	LASS STR	EE	Т,	S.	AN			CURRICULUM/PI	ROGRAMMI				
FRANCISCO, CA 94114							$\overline{}$	NG			61	1,9	28.
GRAY LINES OF TENNESSEE								SCHOOL BUS					

the organization. Report compensation for the calculat year chaing with or with	if the organization 3 tax year.	
(A)	(B)	(C)
Name and business address	Description of services	Compensation
TRANSCEND, INC, 689 DOUGLASS STREET, SAN	CURRICULUM/PROGRAMMI	
FRANCISCO, CA 94114	NG	611,928.
GRAY LINES OF TENNESSEE	SCHOOL BUS	
186 N 1ST STREET, NASHVILLE, TN 37213	TRANSPORTATION	428,395.
REVOLUTION FOODS, INC		
PO BOX 742759, LOS ANGELES, CA 90074	NUTRITION SERVICES	230,578.
ASSIGNED TO SHINE		
3909 STEPHENS RIDGE WAY, ANTIOCH, TN 37013	JANITORIAL SERVICES	192,008.
MANUEL ZEITLIN ARCHITECTS		
516 HAGAN ST, NASHVILLE, TN 37203	ARCHITECTUAL DESIGN	181,412.
2 Total number of independent contractors (including but not limited to those listed	d above) who received more than	
\$100,000 of compensation from the organization 13		
		= 000 (aa.i=)

		Check if Schedule O conta	ains a response	or note to any lin	e in this Part VIII			
			·		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	Revenue excluded from tax under sections 512 - 514
ts ts	1 a	Federated campaigns	1a					
ran		Membership dues						
Ω, Ω	С	Fundraising events	1c					
Contributions, Gifts, Grants and Other Similar Amounts		Related organizations						
		Government grants (contribution		10,413,571.				
		All other contributions, gifts, grant						
		similar amounts not included abov		3,999,018.				
ÖĘ	g	Noncash contributions included in lines 1						
Sol	h	Total. Add lines 1a-1f			14,412,589.			
				Business Code				
ø.	2 a	EDUCATION CHARGES		611710	126,682.	126,682.		
r V	b	·				4		
Se	С	·						
am	d	I						
Program Service Revenue	е	·						
P.	f	All other program service rever	nue					
	g	Total. Add lines 2a-2f			126,682.			
	3	Investment income (including of						
		other similar amounts)			10,655.			10,655.
	4	Income from investment of tax	-exempt bond	oroceeds				
	5	Royalties						
		_	(i) Real	(ii) Personal				
	6 a	Gross rents						
	b							
		Rental income or (loss)						
		Net rental income or (loss)	(*) 0 **:	(") OH				
	/ a	Gross amount from sales of	(i) Securities	(ii) Other				
	b	assets other than inventory						
	b	Less: cost or other basis						
	•	and sales expenses Gain or (loss)						
		Net gain or (loss)						
e		Gross income from fundraising	events (not					
		including \$						
Other Reven		contributions reported on line						
Jer		Part IV, line 18						
₹		Less: direct expenses						
		Gross income from gaming act	-					
	ฮส	Part IV, line 19		,				
	h	Less: direct expenses						
		: Net income or (loss) from gami						
		Gross sales of inventory, less r						
		and allowances						
	b	Less: cost of goods sold						
		Net income or (loss) from sales						
ľ		Miscellaneous Revenue		Business Code				
	11 a	MISCELLANEOUS		900099	33,876.			33,876.
	b							
	С							
	d	All other revenue						
		Total. Add lines 11a-11d			33,876.			
	12	Total revenue. See instructions.			14,583,802.	126,682.	0.	44,531.

Form 990 (2017) VALOR COLLEGIATE AC Part IX Statement of Functional Expenses

Secti	on 501(c)(3) and 501(c)(4) organizations must comp		_		
	Check if Schedule O contains a respor	(A)	this Part IX(B)	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	143,000.	117,928.	22,605.	2,467.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and			4	
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	5,399,262.	4,452,599.	853,512.	93,151.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	409,687.	335,943.	65,550.	8,194.
9	Other employee benefits	656,970.	538,716.	105,115.	8,194. 13,139.
10	Payroll taxes	409,206.	335,549.	65,473.	8,184.
11	Fees for services (non-employees):				
а	Management				
b		2,256.		2,256.	
	Accounting	17,000.		17,000.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch 0.)	944,804.	919,458.	25,346.	
12	Advertising and promotion	7,316.		7,316.	
13	Office expenses	F.C. 412	56 440		
14	Information technology	56,413.	56,413.		
15	Royalties	122 074	106 270	26 505	
16	Occupancy	132,974.	106,379.	26,595.	
17	Travel	16,996.	13,597.	3,399.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	784,948.	784,948.		
20	Interest	104,340.	104,340.		
21	Payments to affiliates Depreciation, depletion, and amortization	811,812.	811,812.		
22 23		109,218.	57,709.	50,101.	1,408.
23 24	Other expenses. Itemize expenses not covered	103,210	37,703.	30,101.	1,400.
24	above. (List miscellaneous expenses in line 24e. If line				
	24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	SUPPLIES AND MATERIALS	578,094.	557,388.	20,706.	
b	STUDENT TRANSPORTATION	430,738.	430,738.		
c	PAYMENTS TO SCHOOLS	203,981.	203,981.		
d	JANITORIAL SERVICES	146,195.	,	146,195.	
	All other expenses	569,970.	386,938.	173,655.	9,377.
25	Total functional expenses. Add lines 1 through 24e	11,830,840.	10,110,096.	1,584,824.	135,920.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				000

Form 990 (2017)
Part X | Balance Sheet

Par	t X	Balance Sheet					
		Check if Schedule O contains a response or note	e to any	line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		1			
	2	Savings and temporary cash investments			1,888,922.	2	2,858,327.
	3	Pledges and grants receivable, net		3	111,283.		
	4	Accounts receivable, net			4	249,639	
	5	Loans and other receivables from current and fo					
		trustees, key employees, and highest compensa					
		Part II of Schedule L		5			
	6	Loans and other receivables from other disqualif					
		section 4958(f)(1)), persons described in section	4958(c	(3)(B), and contributing			
		employers and sponsoring organizations of secti					
S		employees' beneficiary organizations (see instr).		· ·		6	
Assets	7	Notes and loans receivable, net				7	
As	8	Inventories for sale or use				8	
	9				5,013.	9	231,239
	10a	Land, buildings, and equipment: cost or other					-
		basis. Complete Part VI of Schedule D	10a	24,753,723.			
	b	Less: accumulated depreciation	10b	2,034,530.	16,475,259.	10c	22,719,193
	11	Investments - publicly traded securities				11	, -, -
	12	Investments - other securities. See Part IV, line 1			12		
	13	Investments - program-related. See Part IV, line 1				13	
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11			532,279.	15	68,484
	16	Total assets. Add lines 1 through 15 (must equa			18,901,473.	16	26,238,165
	17	Accounts payable and accrued expenses			555,384.	17	263,391
	18	Grants payable	,	18	,		
	19	Deferred revenue		19			
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete F				21	
,	22	Loans and other payables to current and former					
ţie		key employees, highest compensated employee					
Liabilities		Complete Part II of Schedule L				22	
Lia	23	Secured mortgages and notes payable to unrela			15,990,486.	23	20,812,457
	24	Unsecured notes and loans payable to unrelated			, ,	24	
	25	Other liabilities (including federal income tax, pay					
		parties, and other liabilities not included on lines					
		Schedule D			339,976.	25	393,728.
	26	Total liabilities. Add lines 17 through 25			16,885,846.	26	21,469,576.
		Organizations that follow SFAS 117 (ASC 958)					
ဖွ		complete lines 27 through 29, and lines 33 and					
JCe	27	Unrestricted net assets			1,283,348.	27	3,380,774.
alai	28				732,279.	28	1,387,815.
d B	29	Permanently restricted net assets				29	
بَا		Organizations that do not follow SFAS 117 (AS	SC 958), check here 🕨 🗌			
orF		and complete lines 30 through 34.					
Net Assets or Fund Balances	30	Capital stock or trust principal, or current funds				30	
SS	31	Paid-in or capital surplus, or land, building, or eq				31	
et A	32	Retained earnings, endowment, accumulated inc				32	
ž	33	Total net assets or fund balances			2,015,627.	33	4,768,589.
	34	Total liabilities and net assets/fund balances			18,901,473.	34	26,238,165.

	1990 (2017) VALOR COLLEGIATE ACADEMIES	46	-1413	<u> 172</u>	Pag	ge 1 2
Pa	rt XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI			<u></u>		
1	Total revenue (must equal Part VIII, column (A), line 12)	1		<u>, 583</u>		
2	Total expenses (must equal Part IX, column (A), line 25)	2		<u>,830</u>		
3	Revenue less expenses. Subtract line 2 from line 1		<u>,752</u>			
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	2	<u>,015</u>	5,62	<u>27.</u>
5	Net unrealized gains (losses) on investments	5				
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain in Schedule O)	9				0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,					
	column (B))	10	4	<u>,</u> 768	3,58	<u>89.</u>
Pa	rt XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					
			,		Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,				
	review, or compilation of its financial statements and selection of an independent accountant?			2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche	dule O	. [

3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit

or audits, explain why in Schedule O and describe any steps taken to undergo such audits

Act and OMB Circular A-133? **b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit

Form **990** (2017)

За

X

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2017

Open to Public Inspection

Name of the organization

VALOR COLLEGIATE ACADEMIES

Employer identification number 46-1413472

Pa	ırt I	Reason for Public (Charity Status (All organizations must co	mplete thi	is part.) Se	ee instructions.	
The	organ	ization is not a private found						
1		A church, convention of ch	•	•	•	,	I)(A)(i).	
2	X							
3	\Box	A hospital or a cooperative					ii).	
4		A medical research organiz					-	the hospital's name
7		city, and state:	anon operated in con	ijanotion war a noopitar	400011004	000110	11 11 0(B)(1)(A)(III). Entor	the ricepital e riame,
5		An organization operated for	or the benefit of a col	llege or university owned	or operate	ed by a go	vernmental unit describe	ed in
3	ш	section 170(b)(1)(A)(iv). (C		liege of difficulty owned	or operati	cd by a gc	Werrimental unit describe	
6				antal unit described in	anation 17	70/6\/4\/A\	(.)	
6		A federal, state, or local gov	_					
7		An organization that norma	•	ntiai part of its support if	om a gove	emmentai	unit or from the general	public described in
_		section 170(b)(1)(A)(vi). (C	•	/4VAV 1) /O				
8		A community trust describe						
9		An agricultural research org						•
		or university or a non-land-g	grant college of agric	ulture (see instructions).	Enter the r	name, city	, and stat e of the college	e or
		university:						
10		An organization that norma						
		activities related to its exen	-					-
		income and unrelated busing		(less section 511 tax) fro	m busines	ses acqui	red by the organization a	after June 30, 1975.
		See section 509(a)(2). (Co	•					
11	Щ	An organization organized a	•					
12		An organization organized a	•		-		•	
		more publicly supported or	_					Check the box in
		lines 12a through 12d that	* *					
а	ı		· · · · · · · · · · · · · · · · · · ·			-		
		the supported organization			majority o	f the direc	ctors or trustees of the su	upporting
		organization. You must o						
b) [-
		control or management o			ame persoi	ns that co	ntrol or manage the supp	ported
		organization(s). You mus						
C	:						•	ed with,
		its supported organization		·				
C	I						• • • • • •	* *
		that is not functionally int			-		•	veness
		requirement (see instructi	*	•				
e	•	Check this box if the orga					Type I, Type II, Type III	
		functionally integrated, or		nally integrated supportir	ng organiza	ation.		
f		er the number of supported o						
		vide the following information (i) Name of supported	about the supporte	d organization(s). (iii) Type of organization	(iv) Is the orga	inization listed	(v) Amount of monetary	(vi) Amount of other
	,	organization	(11) 2.11	(described on lines 1-10	in your governi	Γ	support (see instructions)	support (see instructions)
				above (see instructions))	Yes	No		1
_								
Tota	al						l	

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a				A		
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)				Y		
	Public support. Subtract line 5 from line 4.						
	ction B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
7	Amounts from line 4						
8	Gross income from interest,	<u> </u>					
	dividends, payments received on	<u> </u>					
	securities loans, rents, royalties,	<u> </u>					
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,					12	
13	First five years. If the Form 990 is for	-			•		
Sec	organization, check this box and stop etion C. Computation of Public						P
	Public support percentage for 2017 (li			olumn (fl)		14	0.4
	Public support percentage from 2016					15	<u>%</u> %
	33 1/3% support test - 2017. If the co						
100	stop here. The organization qualifies						
h	33 1/3% support test - 2016. If the o		-				
~	and stop here. The organization quali						
17a	10% -facts-and-circumstances test						
	and if the organization meets the "fact	_					
	meets the "facts-and-circumstances"			-	-	_	. \square
h	10% -facts-and-circumstances test	-		*	-		
~	more, and if the organization meets th	_					
	organization meets the "facts-and-circ				-		
18	Private foundation. If the organization			•	,		· · · · · · · · · · · · · · · · · · ·

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
ŀ	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9	Amounts from line 6						
	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties,						
	and income from similar sources						
ŀ	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included in line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain						
	or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
	First five years. If the Form 990 is for	the organization's	s first, second, thir	d, fourth, or fifth ta	x year as a section	n 501(c)(3) organiza	ation,
	check this box and stop here						
Se	ction C. Computation of Publi	c Support Per	centage				
15	Public support percentage for 2017 (I	ine 8, column (f) di	ivided by line 13, c	column (f))		15	%
	Public support percentage from 2016					16	%
Se	ction D. Computation of Inves	tment Income	Percentage				
17	Investment income percentage for 20)17 (line 10c, colur	mn (f) divided by lir	ne 13, column (f))		17	%
18	Investment income percentage from	2016 Schedule A,	Part III, line 17			18	%
	a 33 1/3% support tests - 2017. If the					3 1/3%, and line 1	7 is not
	more than 33 1/3%, check this box ar						. —
ı	33 1/3% support tests - 2016. If the						
	line 18 is not more than 33 1/3%, che	ck this box and st	op here. The orga	nization qualifies a	as a publicly suppo	rted organization	
20	Private foundation. If the organization						

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	3a		
	3b		
	3c		
	4a		
	4b		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	0		
	9a		
	9b		
	9с		
	10a		
	10b		
_	00 ~** 00	O E2	0047

Par	t IV Supporting Organizations _(continued)			
	_		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
		11a		
b		11b		
	```	11c		
	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sect	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sect	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sect	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instruc	tions).	1	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	_		
	The throat delimines contentions and the delimines.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these	Ola		
•	assimble satisficial and organization of international and	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or	26		
L	The state of the s	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each	26		
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Pai	rt V   Type III Non-Functionally Integrated 509(a)(3) Supporting	Orga	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	trust on	Nov. 20, 1970 (explain in F	Part VI.) See instructions. All
	other Type III non-functionally integrated supporting organizations must con	plete S	ections A through E.	
Sect	tion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	tion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	tion C - Distributable Amount			Current Year
_1_	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functionally	integra	ted Type III supporting orga	anization (see
	instructions).			

Schedule A (Form 990 or 990-EZ) 2017

Sche <b>Pa</b> i	dule A (Form 990 or 990-EZ) 2017 VALOR COLLEGIA			6-1413472 Page 7
Secti	ion D - Distributions	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(commaca)	Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes		
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	3	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
_6	Other distributions (describe in Part VI). See instructions.			
_7_	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	ne organization is responsive		
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2017 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Secti	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
_1	Distributable amount for 2017 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2017 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2017			
a				
b	From 2013			
c	From 2014			
d	From 2015			
e	From 2016			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2017 distributable amount			
<u>i</u>	Carryover from 2012 not applied (see instructions)			
<u>_i</u>	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2017 from Section D, line 7:			
а	Applied to underdistributions of prior years	<u> </u>		
b	Applied to 2017 distributable amount			
c	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2017, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2017. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	<b>Excess distributions carryover to 2018.</b> Add lines 3j and 4c.			
8	Breakdown of line 7:			
а	Excess from 2013			
b	Excess from 2014			
С	Excess from 2015			
d	Excess from 2016			
е	Excess from 2017			

Schedule A (Form 990 or 990-EZ) 2017

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;
	Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C,
	line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V,
	Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)
	(SOO MONAGONO)

# Schedule B

or 990-PF)
Department of the Treasury
Internal Revenue Service

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2017

Name of the organization

VALOR COLLEGIATE ACADEMIES

**Employer identification number** 

46-1413472

Organization type (check one): Filers of: Section: X 501(c)( 3 ) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF),

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to

certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

# VALOR COLLEGIATE ACADEMIES

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	SUNNYSIDE FOUNDATION  104 WOODMONT BLVD, STE 310  NASHVILLE, TN 37205	\$ <u>150,000.</u>	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2	CHARTER SCHOOL GROWTH FUND  10901 W. 120TH AVE, STE 450  BROOMFIELD, CO 80021	\$ 700,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3	TENNESEE DEPARTMENT OF EDUCATION 710 JAMES ROBERTSON PKWY NASHVILLE, TN 37243	\$ 9,943,612.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4	U.S. DEPARTMENT OF EDUCATION  400 MARYLAND AVE, SW  WASHINGTON, DC 20202	\$344,192.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5	U.S. DEPARTMENT OF AGRICULTURE  1400 INDEPENDENCE AVE, SW  WASHINGTON, DC 20250	\$ <u>125,767.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6	CARNEGIE CORPORATION OF NEW YORK  437 MADISON AVENUE  NEW YORK, NY 10022	\$	Person X Payroll Noncash  (Complete Part II for noncash contributions.)
		Cohodulo P /Forms	000 000 E7 or 000 DE\ (2017)

# VALOR COLLEGIATE ACADEMIES

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	COMMUNITY FOUNDATION OF MIDDLE TENNESSEE  3833 CLEGHORN AVE, #400  NASHVILLE, TN 37215	\$37,158.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	SILICON VALLEY COMMUNITY FOINDATION  2440 WEST EL CAMINO REAL, STE 300  MOUNTAIN VIEW, CA 94040-1498	\$ 200,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9	THE LOUIS CALDER FOUNDATION  999 18TH STREET, STE 2350S  DENVER, CO 80202	\$100,000.	Person X Payroll
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10	SCARLETT FAMILY FOUNDATION  4117 HILLSBORO PIKE, STE 103255  NASHVILLE, TN 37215-2728	\$125,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
11_	PROJECT RENNAISSANCE  1612 16TH AVE S  NASHVILLE, TN 37201	\$112,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
12	JAMES STEPHEN TURNER FAMILY FOUNDATION  138 SECOND AVE N, STE 200  NASHVILLE, TN 37201	\$16,500.	Person X Payroll Noncash  (Complete Part II for noncash contributions.)

# VALOR COLLEGIATE ACADEMIES

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
13	NEW PROFIT INC  200 CLARENDON STREET, 44TH FLOOR  BOSTON, MA 02116	\$ 250,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
14	WALTON FAMILY FOUNDATION  P.O. BOX 2030  BENTONVILLE, AR 72712	\$ 75,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
15	SUMMIT  900 ISLAND DR, STE 203  REDWOOD CITY, CA 94065	\$100,000.	Person X Payroll
(a)	(b)	(c)	(d)
No. 16	Name, address, and ZIP + 4  ROCKEFELLER PHILANTHROPY ADVISORS  6 WEST 48TH ST, 10TH FLOOR  NEW YORK, NY 10036	\$ 25,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
17	FIDELITY CHARITABLE MANAGEMENT  200 SEAPORT BLD, MAIL ZONE NCW4B  BOSTON, MA 02210	\$ 25,000.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
18	VANGUARD FOUNDATION  104 WOODMONT BLVD, STE 310  NASHVILLE, TN 37205	\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

# VALOR COLLEGIATE ACADEMIES

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
19	MEMORIAL FOUNDATION  100 BLUEGRASS COMMONS BLVD, STE 320  HENDERSONVILLE, TN 37075	\$10,000.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
20	VANDERBILT  2201 WEST END AVE  NASHVILLE, TN 37235	\$7,774.	Person X Payroll  Noncash  (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
21	NOVACOPY 4106 CHARLOTTE AVE NASHVILLE, TN 37209	\$6,000.	Person X Payroll
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Person Payroll Complete Part II for noncash contributions.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash  (Complete Part II for noncash contributions.)

# VALOR COLLEGIATE ACADEMIES

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Schedule B (Form 990, 990-EZ, or 990-PF) (2017) Page 4 Name of organization Employer identification number VALOR COLLEGIATE ACADEMIES 46-1413472 Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for Part III the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift

Relationship of transferor to transferee

Transferee's name, address, and ZIP + 4

FORM 990 REASONABLE CAUSE FOR LATE FILING STATEMENT 1

LATE FILED RETURN DUE TO CCH SOFTWARE OUTAGE



#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

VALOR COLLEGIATE ACADEMIES

**Employer identification number** 46-1413472

Pai	t I Organizations Maintaining Donor Advise	d Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lin		
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in v	writing that the assets held in donor advis	sed funds
	are the organization's property, subject to the organization's		
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can be	used only
	for charitable purposes and not for the benefit of the donor of	r donor advisor, or for any other purpose	conferring
D :			
Pai	TII Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (e.g., recreation or e		torically important land area
	Protection of natural habitat	Preservation of a cer	tified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	ied conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b			
С	Number of conservation easements on a certified historic stru		
d	Number of conservation easements included in (c) acquired a		ure
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, release	eased, extinguished, or terminated by the	e organization during the tax
	year -		
4	Number of states where property subject to conservation eas		
5	Does the organization have a written policy regarding the per		
	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing con-	servation easements during the year
_	·		
7	Amount of expenses incurred in monitoring, inspecting, hand	lling of violations, and enforcing conserva	ition easements during the year
•			(1.)(4)(D)(2)
8	Does each conservation easement reported on line 2(d) above		
•	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation	•	
	include, if applicable, the text of the footnote to the organizat	lion's financial statements that describes	the organization's accounting for
Pai	conservation easements.  Till Organizations Maintaining Collections of	Art. Historical Treasures, or Of	ther Similar Assets.
	Complete if the organization answered "Yes" on Form		
12	If the organization elected, as permitted under SFAS 116 (AS		nent and halance sheet works of art
ıa	historical treasures, or other similar assets held for public exh	•	
	the text of the footnote to its financial statements that describ		ince of public service, provide, in Fait XIII,
h	If the organization elected, as permitted under SFAS 116 (AS		and halance sheet works of art, historical
	treasures, or other similar assets held for public exhibition, ec		
	relating to these items:	addation, or research in furtherance of pu	blic service, provide the following amounts
	(i) Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
			<b>.</b> .
2	If the organization received or held works of art, historical trea		
_	the following amounts required to be reported under SFAS 1:		3, provide
а	Revenue included on Form 990, Part VIII, line 1	· ·	<b>&gt;</b> \$
	Assets included in Form 990, Part X		

	t III Organizations Maintaining Co	llections of Art,	Historical Tre	asures, or	Other	Similar Ass	sets (continu	r age =
3	Using the organization's acquisition, accession						1	
	(check all that apply):		•	· ·				
а	Public exhibition	d	Loan or exc	hange progra	ms			
b	Scholarly research	е						
С	Preservation for future generations							
4	Provide a description of the organization's colle	ections and explain h	now thev further th	ne organizatio	n's exemi	ot purpose in F	Part XIII.	
5	During the year, did the organization solicit or r							
	to be sold to raise funds rather than to be mair						Yes	No
Par	t IV Escrow and Custodial Arrange							
	reported an amount on Form 990, Part		3			,	,	
1a	Is the organization an agent, trustee, custodiar	n or other intermedia	ry for contribution	s or other ass	ets not in	cluded		
	on Form 990, Part X?						Yes	No
b	If "Yes," explain the arrangement in Part XIII ar							
	3		3				Amount	
С	Beginning balance					1c		
	Additions during the year					1d		
e	Distributions during the year					1e		
f	Ending balance					1f		
2a	Did the organization include an amount on For						Yes	No
	_							
_	b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII  Part V Endowment Funds. Complete if the organization answered "Yes" on Form 990, Part IV, line 10.							
		(a) Current year	(b) Prior year	(c) Two years			ack <b>(e)</b> Four y	ears back
1a	Beginning of year balance	(,	(2)	1	(	,	(-,	
b	Contributions							,
c	Net investment earnings, gains, and losses							
d	Grants or scholarships							
	Other expenditures for facilities							
·								
f	Administrative expenses							
g								
2	Provide the estimated percentage of the currer	at year end halance (	line 1g. column (a	// held as:				
a	Board designated or quasi-endowment		mie rg, column (a _. %	)) Held as.				
b	Permanent endowment	%	70					
	Temporarily restricted endowment	—/ ⁰						
C	The percentages on lines 2a, 2b, and 2c should							
32	Are there endowment funds not in the possess		on that are held ar	nd administer	ad for the	organization		
oa	by:	non or the organization	on that are note at	ia administere		organization	[	res No
	(i) unrelated organizations						3a(i)	100 110
h	(ii) related organizations  If "Yes" on line 3a(ii), are the related organization	one lieted as required	l on Schedule R2				0	
4	Describe in Part XIII the intended uses of the o	•						
Par			none farias.					
	Complete if the organization answered		Part IV line 11a S	See Form 990	Part X lir	ne 10		
	Description of property	(a) Cost or oth		or other		cumulated	(d) Book	value
	bescription of property	basis (investme	` '	(other)		eciation	( <b>a)</b> Book	value
10	Land	,		1,000.	3001		3,281	000.
	Land			3,183.	1 5	52,718.	19,220	
D	Buildings		20,11	5,105.	±,J	J4,110.	17,220	, =03.
ن ا	Leasehold improvements		// 3	0,823.	2	77,848.	152	,975.
d	Equipment			8,717.		03,964.		,753.
	Other Add lines 1a through 1e (Column (d) must out		•			<u> </u>		193.

Schedule D (Form 990) 2017 VALOR COLLE	GIATE ACADE	MIES	46	-1413472	Page
Part VII Investments - Other Securities.					
Complete if the organization answered "Yes"					
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of v	aluation: Cost or end	-of-year market v	value
(1) Financial derivatives					
(2) Closely-held equity interests					
(3) Other					
(A)					
(B)					
(C)					
(D)					
(E)					
(F)					
(G)					
(H)					
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)					
Part VIII Investments - Program Related.					
Complete if the organization answered "Yes"					
(a) Description of investment	(b) Book value	(c) Method of v	aluation: Cost or end	-of-year market v	value
(1)					
(2)					
(3)			Ť		
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ► Part IX Other Assets.					
Complete if the organization answered "Yes"		line 11d. See Form 990,	Part X, line 15.	(h) Daalee	-1
	Description			(b) Book v	alue
<u>(1)</u>					
(2)					
(3)					
(4)					
(5)	<u> </u>				
(6)					
(7)					
(8)					
(9)					
Total. (Column (b) must equal Form 990, Part X, col. (B) lin Part X Other Liabilities.	<u>e 15.)                                    </u>		<b>&gt;</b>		
Complete if the organization answered "Yes"	on Form 990. Part IV	line 11e or 11f. See Form	1 990, Part X. line 25		
1. (a) Description of liability		(b) Book value	2,12.37.,		
(1) Federal income taxes		. ,			
(2) ACCRUED PAYROLL		112,815.			
(3) PAYROLL LIABILITIES PAYAB	LE	41,722.			
O) INTRODU DIADIDITIDO INTA		CO 204			

(4) RETIREMENT CONTRIBUTIONS 68,384. EMPLOYEE INSURANCE DEDUCTIONS 199. DEFERRED PENSION -89,983. 260,591. NET PENSION LIABILITY (7) (8) (9) 393,728. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Pa	rt XI	Reconciliation of Revenue per Audited Financial Statemer	nts With I	Revenue per Retui	rn.	
		Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.				
1	Total re	evenue, gains, and other support per audited financial statements			1	14,583,802.
2	Amour	nts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net un	realized gains (losses) on investments	2a			
b		ed services and use of facilities				
С		eries of prior year grants				
d		(Describe in Part XIII.)	1			
е	Add lin	nes 2a through 2d		2	e e	0.
3	Subtra	ct line 2e from line 1			3	14,583,802.
4		nts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investr	ment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (	(Describe in Part XIII.)	4b			
С	Add lin	nes <b>4a</b> and <b>4b</b>		4	с	0.
5	Total r	evenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	14,583,802.
Pa	rt XII	Reconciliation of Expenses per Audited Financial Stateme	nts With	Expenses per Ret	urr	າ.
		Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		<u> </u>		
1	Total e	expenses and losses per audited financial statements			1	11,830,840.
2	Amour	nts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donate	ed services and use of facilities	2a			
b	Prior y	ear adjustments	2b			
С		osses				
d	Other (	(Describe in Part XIII.)	2d			
е	Add lin	nes 2a through 2d		2	e e	0.
3	Subtra	ct line 2e from line 1		<u>.</u> :	3	11,830,840.
4	Amour	nts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investr	ment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (	(Describe in Part XIII.)	4b			
С		nes <b>4a</b> and <b>4b</b>			с	0.
5	Total e	expenses. Add lines 3 and 4c. (This must equal Form 990, Part I. line 18.)			5	11,830,840.
Ра	rt XIII	Supplemental Information.				
		descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part I			art >	K, line 2; Part XI,
lines	2d and	4b; and Part XII, lines 2d and 4b. Also complete this part to provide any addit	ional inform	nation.		

#### **SCHEDULE E**

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

#### **Schools**

Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2017

Open to Public Inspection

Name of the organization

VALOR COLLEGIATE ACADEMIES

Employer identification number 46-1413472

Part I YES NO 1 Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, X other governing instrument, or in a resolution of its governing body? Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, 2 Х catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? 2 3 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. Х If you need more space, use Part II 3 VALOR COLLEGIATE ACADEMIES PUBLISHED THEIR NON-DISCRIMINATORY PRACTICES AS PART OF THE CHARTER APPLICATION, STUDENT RECRUITMENT PROCESS, AND HIRING PROCESS. Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? Х 4a X Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? X d Copies of all material used by the organization or on its behalf to solicit contributions? 4d X If you answered "No" to any of the above, please explain. If you need more space, use Part II. Does the organization discriminate by race in any way with respect to: X a Students' rights or privileges? 5a X Admissions policies? 5b X Employment of faculty or administrative staff? 5c Scholarships or other financial assistance? Educational policies? 5e X X g Athletic programs? 5g X Other extracurricular activities? If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. Х 6a Does the organization receive any financial aid or assistance from a governmental agency? 6a **b** Has the organization's right to such aid ever been revoked or suspended? Х 6b

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II

Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of

If you answered "Yes" on either line 6a or line 6b, explain on Part II.

Schedule E (Form 990 or 990-EZ) 2017

#### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Open to Public

OMB No. 1545-0047

Inspection

Internal Revenue Service

Name of the organization

Part I Questions Regarding Compensation

Department of the Treasury

Go to www.irs.gov/Form990 for instructions and the latest information.

VALOR COLLEGIATE ACADEMIES

 $Employer\ identification\ number \\ 46-1413472$ 

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as, maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
	Receive a severance payment or change-of-control payment?	4a		_ <u>X</u> _
	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:	_		v
	The organization?	5a		X
b	Any related organization?	5b		
•	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:	C-		X
	The organization?	6a		X
D	Any related organization?	6b		
7	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments	7		Х
8	not described on lines 5 and 6? If "Yes," describe in Part III	7		- 21
0		8		Х
9	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III  If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in	0		71
J	Regulations section 53.4958-6(c)?	9		
	1 logulations section 30.4300°0(0):	ı J	1	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2017

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

VALOR COLLEGIATE ACADEMIES

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of \	(B) Breakdown of W-2 and/or 1099-MISC compensation	3C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	Denemis	(a)-(i)(a)	in column (b) reported as deferred on prior Form 990
(1) TODD DICKSON	<u>(E)</u>	143,00	15,015.	0	20,020.	18,025.	196,060.	• 0
CEO	∷	0	0	0	0	0	0.	0
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739119 10-17-17							Schedu	Schedule J (Form 990) 2017

Schedule J (Form 990) 2017

Schedule J (Form 990) 2017 Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. THE BOARD FORMS A COMMITTEE TO CONDUCT AN ANNUAL PERFORMANCE REVIEW OF THE THE COMMITTEE LEVERAGES COMPENSATION DATA FROM OTHER CHARTER SCHOOL ORGANIZATIONS OF SIMILAR SIZE. THE COMMITTE MAKES A RECOMMENDATION TO THE BOARD ON ANY ACTION TO TAKE PART I, LINE 3: CEO.

#### **SCHEDULE 0**

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

**Open to Public** Inspection

OMB No. 1545-0047

Name of the organization

VALOR COLLEGIATE ACADEMIES

DETERMINING WHETHER A CONFLICT OF INTEREST EXISTS.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

**Employer identification number** 46-1413472

AFTER DISCLOSURE OF THE

Schedule O (Form 990 or 990-EZ) (2017)

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:
PURPOSEFUL LIVES. OUR SCHOLARS WILL GRADUATE WITH ACADEMIC SKILLS,
SOCIAL-EMOTIONAL SKILLS, AND POSITIVE CHARACTER STRENGTHS THAT RIVAL
THE OUTCOMES OF THE BEST SCHOOLS IN THE WORLD.
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:
USE THE VALOR COMPASS THROUGHOUT, VALOR TEACHERS AND STAFF GUIDE
SCHOLARS TO ACHIEVEMENT IN ALL SUBJECT AREAS, AND TOWARD LIVING
PURPOSEFUL, INSPIRED LIVES. VALOR TEACHERS AND STAFF ARE THE BEST OF
THE BEST - COMMITTED TO CONSTANTLY REFINING THEIR OWN SKILLS AND
MEETING SCHOLARS WHERE THEY ARE.
FORM 990, PART VI, SECTION A, LINE 8B:
THERE ARE NO COMMITTEES FORMED.
FORM 990, PART VI, SECTION B, LINE 11B:
THE 990 IS DISTRIBUTED AND REVIEWED BY ORGANIZATIONAL LEADERSHIP, EDTEC,
AND BOARD MEMBERS.
FORM 990, PART VI, SECTION B, LINE 12C:
CONFLICT OF INTEREST POLICY - IN CONNECTION WITH ANY ACTUAL OR POSSIBLE
CONFLICT OF INTEREST, AN INTERESTED PERSON MUST DISCLOSE THE EXISTENCE OF
THE FINANCIAL INTEREST AND BE GIVEN THE OPPORTUNITY TO DISCLOSE ALL
MATERIAL FACTS TO THE DIRECTORS AND MEMBERS OF COMMITTEES WITH BOARD
DELEGATED POWERS CONSIDERING THE PROPOSED TRANSACTION OR ARRANGEMENT.

Name of the organization VALOR COLLEGIATE ACADEMIES

Employer identification number 46-1413472

FINANCIAL INTEREST AND ALL MATERIAL FACTS, AND AFTER ANY DISCUSSION WITH

THE INTERESTED PERSON, HE/SHE SHALL LEAVE THE BOARD OR COMMITTEE MEETING

WHILE THE DETERMINATION OF A CONFLICT OF INTEREST IS DISCUSSED AND VOTED

UPON. THE REMAINING BOARD OR COMMITTEE MEMBERS SHALL DECIDE IF A CONFLICT

OF INTEREST EXISTS.

PROCEDURES FOR ADDRESSING THE CONFLICT OF INTEREST.

- A. AN INTERESTED PERSON MAY MAKE A PRESENTATION AT THE BOARD OR COMMITTEE

  MEETING, BUT AFTER THE PRESENTATION, HE/SHE SHALL LEAVE THE MEETING DURING

  THE DISCUSSION OF, AND THE VOTE ON, THE TRANSACTION OR ARRANGEMENT

  INVOLVING THE POSSIBLE CONFLICT OF INTEREST.
- B. THE BOARD OR COMMITTEE SHALL, IF APPROPRIATE, APPOINT A DISINTERESTED

  PERSON OR COMMITTEE TO INVESTIGATE ALTERNATIVES TO THE PROPOSED TRANSACTION

  OR ARRANGEMENT.
- C. AFTER EXERCISING DUE DILIGENCE, THE BOARD OR COMMITTEE SHALL DETERMINE

  WHETHER THE CORPORATION CAN OBTAIN WITH REASONABLE EFFORTS A MORE

  ADVANTAGEOUS TRANSACTION OR ARRANGEMENT FROM A PERSON OR ENTITY THAT WOULD

  NOT GIVE RISE TO A CONFLICT OF INTEREST.

FORM 990, PART VI, SECTION B, LINE 15:

THE BOARD FORMS COMMITTEE TO CONDUCT AN ANNUAL PERFORMANCE REVIEW OF THE

CEO. COMMITTEE LEVERAGED COMPENSATION DATA FROM OTHER CHARTER SCHOOL

ORGANIZATIONS OF SIMILAR SIZE. COMMITTEE MAKES A RECOMMENDATION TO THE

BOARD ON ACTION TO TAKE.

THE CEO PERFORMS ANNUAL PERFORMANCE REVIEW OF LEADERSHIP STAFF. CEO

LEVERAGES BOTH SALARY INFORMATION FROM SIMILARLY SIZED CHARTER SCHOOLS AND

GIVES MERIT INCREASES BASED ON RESULTS OF PERFORMANCE REVIEW.

Schedule O (Form 990 or 990-EZ) (2017)	Page 2
Name of the organization  VALOR COLLEGIATE ACADEMIES	Employer identification number 46-1413472
	10 11101/1
FORM 990, PART VI, SECTION C, LINE 19:	
VALOR BYLAWS AND GOVERNANCE POLICY ON WEBSITE. 990 AVAILA	BLE UPON REQUEST.

#### Form **8868**

(Rev. January 2017)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

▶ Information about Form 8868 and its instructions is at www.irs.gov/form8868 .

OMB No. 1545-1709

**Electronic filing** (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit <a href="https://www.irs.gov/efile">www.irs.gov/efile</a>, click on Charities & Non-Profits, and click on e-file for Charities and Non-Profits.

## Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

must	use Form 7004 to request an extension of time to file income ta	ix returi	is.	Enter file	er's identifying	ı number
Type o	Name of exempt organization or other filer, see instruction	ns.		Employe	dentification	number (EIN) or
	VALOR COLLEGIATE ACADEMIES				46-141	3472
File by th due date filing you return. Se	for Number, street, and room or suite no. If a P.O. box, see i	nstruct	ions.	Social se	curity number	(SSN)
instructio		gn addr	ess, see instructions.			
Enter t	the Return Code for the return that this application is for (file a	separat	e application for each return)			0 1
Applic	ation	eturn	Application			Return
ls For		Code	Is For			Code
Form 9	990 or Form 990-EZ	01	Form 990-T (corporation)			07
Form 9	990-BL	02	Form 1041-A			08
Form 4	1720 (individual)	03	Form 4720 (other than individual)			09
Form 9	990-PF	04	Form 5227			10
Form 9	990-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 9	990-T (trust other than above)  THOMAS BRANCH	06	Form 8870			12
Tele	e books are in the care of beginning by books are in the care of beginning by books are in the care of beginning by books are in the care of business	the Uni up Exer	Fax No.  ted States, check this box mption Number (GEN)	If this is fo	r the whole gro	•
1 I	request an automatic 6-month extension of time until	MAY	7 15, 2019 , to file	e the exem	pt organization	n return
]	for the organization named above. The extension is for the organization named above. The extension is for the organization calendar year or or X tax year beginning JUL1 , 2017  If the tax year entered in line 1 is for less than 12 months, chec Change in accounting period	, an	d ending <u>JUN 30, 2018</u>	Final retur	 n	
3a	If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or	6069, e	enter the tentative tax, less any			
	nonrefundable credits. See instructions.			3a	\$	0.
	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enestimated tax payments made. Include any prior year overpayn			3b	\$	0.
-	Balance due. Subtract line 3b from line 3a. Include your payme					
	by using EFTPS (Electronic Federal Tax Payment System). See			Зс	\$	0.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2017)

MAIL TO: DEPARTMENT OF THE TREASURY INTERNAL REVENUE SERVICE CENTER OGDEN, UT 84201-0045