FINANCIAL STATEMENTS,
ADDITIONAL INFORMATION
AND
INDEPENDENT AUDITOR'S REPORTS

DECEMBER 31, 2012 AND 2011

FINANCIAL STATEMENTS, ADDITIONAL INFORMATION AND INDEPENDENT AUDITOR'S REPORTS

DECEMBER 31, 2012 AND 2011

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Cheekwood Botanical Garden and Museum of Art

REPORT ON THE FINANCIAL STATEMENTS

We have audited the accompanying financial statements of Cheekwood Botanical Garden and Museum of Art which comprise the statement of financial position as of December 31, 2012 and 2011, and the related statements of activities, functional expenses and cash flows for the years then ended and the related notes to the financial statements.

MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

AUDITOR'S RESPONSIBILITY

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

OPINION

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Cheekwood Botanical Garden and Museum of Art as of December 31, 2012 and 2011, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Nashville, Tennessee

Krege CPAs PLC

July 29, 2013

STATEMENTS OF FINANCIAL POSITION

<u>DECEMBER 31, 2012 AND 2011</u>

		2012		2011
<u>ASSETS</u>				
Cash and cash equivalents Investments Pledges and accounts receivable Inventories Prepaid expenses Property, plant and equipment, net Collections - Notes 1 and 6	\$	2,082,323 3,707,994 2,618,871 110,643 286,468 14,236,818	\$	1,745,822 3,008,810 1,339,661 127,730 150,614 16,553,446
TOTAL ASSETS	\$	23,043,117	\$	22,926,083
LIABILITIES AND NET ASSET	<u>S</u>			
LIABILITIES Accounts payable and accrued expenses Notes payable Deferred income	\$	603,877 811,080 471,790	\$	695,369 2,786,699 220,038
TOTAL LIABILITIES		1,886,747		3,702,106
COMMITMENTS				
NET ASSETS Unrestricted Temporarily restricted		13,674,189 4,580,967 2,901,214		14,063,468 2,298,090 2,862,419
Permanently restricted				
TOTAL NET ASSETS	σ	21,156,370	ф —	19,223,977
TOTAL LIABILITIES AND NET ASSETS	\$	23,043,117	<u>\$</u>	22,926,083

See accompanying notes to financial statements.

STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED DECEMBER 31, 2012 AND 2011

		2012						_
			Γ	emporarily	P	ermanently		
	<u>U</u>	nrestricted		Restricted		Restricted	_	Totals
SUPPORT AND REVENUES								
Contributions	\$	1,043,568	\$	2,788,062	\$	38,300	\$	3,869,930
Volunteer fundraising contributions	Ф	348,267	Ψ	224,000	Ψ	495	Ψ	572,762
Government grants		182,747		227,000		-		182,747
Contributions and net revenues from		102,717						102,717
special events		2,268,675		_		_		2,268,675
Changes in value of split-interest gifts		-		34,743		_		34,743
In-kind contributions		126,813		-		_		126,813
Admission fees		770,188		_		_		770,188
Membership dues		732,904		_		_		732,904
Educational programs		234,643		_		-		234,643
Restaurant, catering and gift shop		1,113,693		_		_		1,113,693
Rental event income		521,292		_		-		521,292
Investment income (loss) - net		227,031		131,318		-		358,349
Loss on disposal of property, plant and equipment, net		(671,067)		, -		' <u>-</u>		(671,067)
Miscellaneous income		15,182		5,000		-		20,182
Net assets released resulting from		,		-,				,
satisfaction of donor restrictions		900,246		(900,246)		_		_
TOTAL SUPPORT AND REVENUE		7,814,182	_	2,282,877		38,795		10,135,854
FUNCTIONAL EXPENSES								
Program services		5,599,869		-		-		5,599,869
Administrative		951,848		-		-		951,848
Fundraising		1,651,744	-		_	-		1,651,744
TOTAL FUNCTIONAL EXPENSES		8,203,461						8,203,461
CHANGE IN NET ASSETS		(389,279)		2,282,877		38,795		1,932,393
NET ASSETS - BEGINNING OF YEAR		14,063,468		2,298,090	-	2,862,419		19,223,977
NET ASSETS - END OF YEAR	\$	13,674,189	\$	4,580,967	\$	2,901,214	\$	21,156,370

See accompanying notes to financial statements.

	Temporarily	Permanently	
Unrestricted	Restricted	Restricted	Totals
\$ 957,266	\$ 1,603,789	\$ 178,423	\$ 2,739,478
266,530	550,000	-	816,530
149,720	-	-	149,720
1,634,901	-	_	1,634,901
	- (27,277)	-	(27,277)
71,085	-	-	71,085
520,704	-	-	520,704
658,146	<u> </u>	-	658,146
206,255	-	-	206,255
1,008,573	-	-	1,008,573
374,115	-	-	374,115
(23,594	(87,269)	-	(110,863)
(7,372	2) -	-	(7,372)
76,060	*	-	76,156
1,392,889	(1,392,889)		
7,285,278	646,450	178,423	8,110,151
6,362,247	· _	-	6,362,247
762,099		-	762,099
1,451,007			1,451,007
8,575,353			8,575,353
(1,290,075) 646,450	178,423	(465,202)
15,353,543	1,651,640	2,683,996	19,689,179
\$ 14,063,468	\$ 2,298,090	\$ 2,862,419	\$ 19,223,977

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED DECEMBER 31, 2012 AND 2011

	2012 2011	_
OPERATING ACTIVITIES	ф. 1.020.202 ф. (465.20)	2)
Change in net assets	\$ 1,932,393 \$ (465,202	<i>4)</i>
Adjustments to reconcile change in net assets to net cash provided by (used in)		
operating activities:	(0.1.15)	_
Depreciation	634,179 667,480	
Contributions restricted or designated for long-term purposes	(443,288) (1,853,573	
Loss on disposal of property, plant and equipment, net	671,067 7,372	
Realized and unrealized (gains) losses on investments	(299,026) 170,19	1
Decrease (increase) in:	(1.402.710) 00.75	1
Pledges and accounts receivable - operating	(1,493,710) 89,75	
Inventories	17,087 134,560	
Prepaid expenses	(135,854) (66,554	4)
Increase (decrease) in:	(01.100)	_
Accounts payable and accrued expenses	(91,492) 242,17° (24,497) 175,56°	
Deferred income	(34,497) 175,562	<u> </u>
TOTAL ADJUSTMENTS	(1,175,534)(433,025	<u>5</u>)
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	756,859 (898,22)	7)
11D1 6/15/11 110 (12 D2 D1 (0022 114) 01 21 114 114 114 114 114 114 114 114 114		
INVESTING ACTIVITIES		
Purchases of investment securities	(1,584,111) $(2,949,524)$	4)
Proceeds from sale of investment securities	1,183,953 3,300,164	4
Purchase of property, plant and equipment	(425,486) (452,499	9)
Proceeds from sale of property, plant and equipment	1,723,117	<u>-</u>
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	897,473 (101,859	<u>9</u>)
FINANCING ACTIVITIES		
Proceeds from contributions restricted or designated for:	20.505	^
Investment in permanently restricted net assets	38,795 178,423	
Investment in capital improvements	259,593 685,150	
Investment in Artist in Residency program	359,400 250,000	
Payments on notes payable	(1,423,018) (28,400	
Net proceeds (repayments) on line of credit	(552,601) 552,024	4
NET CASH PROVIDED BY (USED IN) FINANCING ACTIVITIES	(1,317,831) 1,637,19	1
NET INCREASE IN CASH AND CASH EQUIVALENTS	336,501 637,105	5
CASH AND CASH EQUIVALENTS - BEGINNING OF YEAR	1,745,822 1,108,717	7
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 2,082,323 \$ 1,745,822	2
SUPPLEMENTAL CASH FLOW DISCLOSURE		
Interest paid	\$ 42,303 \$ 73,722	2
Gain on sale - leaseback	\$ 340,267 \$	-
		=
NONCASH INVESTING AND FINANCING ACTIVITIES		
Purchase of property, plant and equipment included in accounts payable	<u> </u>	<u>3</u>
See accompanying notes to financial statements.		

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED DECEMBER 31, 2012

	×	Program Services	ices		Supporting Services	ng Se	rvices		
	Exhibitions and	Restaurant	4						
	Programs	Gift Shops	8	Total	Administrative	1	Fundraising		Total
Personnel	\$ 1 644 521	217 977 \$	4	2 394 235	59V 8CV 3	∀	387 705	¥	3 210 405
Drofessional fees and contract services	•			164 500			11 110)	7,210,433
Exhibitions and public programs	276.936	ر <i>د</i> ۱	14	276,950	18.049	J 0.			294,999
Special events			ī	•			1,099,564		1,099,564
Communication, advertising and donor cultivation	365,653	24,059	65	389,712	48,129	6	106,256		544,097
Utilities	304,230	44,259	.59	348,489	1,850	0	,		350,339
Maintenance and repairs	326,098	48,550	20	374,648	8,919	6	5,853		389,420
Equipment	38,404	31,021	21	69,425	38,419	6	11,988		119,832
Supplies	39,842	51,861	191	91,703	5,116	9	3,006		99,825
Travel	18,297	4	419	18,716	4,626	9	435		23,777
Insurance	60,256	7,125	25	67,381	26,610	0	1,844		95,835
Interest expense and bank fees	17,470	32,765	.65	50,235	69,654	4	13,949		133,838
Permits/fees/miscellaneous	8,640	22,951	51	31,591	2,761	1	3,199		37,551
Bad debt expense		(1)	360	360		ī	100		460
Cost of goods sold	31	645,167	19	645,167		1	ı		645,167
Depreciation	582,395	22,216	116	604,611	28,755	55	813		634,179
Special projects	67,802	4,2	4,245	72,047	26,822		5,823		104,692
Total	\$ 3,897,803	\$ 1,702,066	\$ 990	5,599,869	\$ 951,848	\$ 8	1,651,744	∽	8,203,461

See accompanying notes to financial statements.

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED DECEMBER 31, 2011

		Program Services	vices		Supporting Services	g Ser	vices		
	Exhibitions	Restaurant	t t						
,	Programs	Gift Shops	Sol	Total	Administrative	1	Fundraising	Ĭ	Total
Personnel	\$ 1,661,929	\$ 679,307	307 \$	2,341,236	\$ 476,944	↔	402,226 \$	ຕ໌	3,220,406
Professional fees and contract services	589,250	28,	28,053	617,303	61,047		16,777	•	695,127
Exhibitions and public programs	559,403		365	559,768	3,923		2,301		565,992
Special events	48,466		ı	48,466	'		860,762		909,228
Communication, advertising and donor cultivation	463,012	16,	16,917	479,929	31,254		110,997		622,180
Utilities	296,606	46,	46,960	343,566	2,087		4,886		350,539
Maintenance and repairs	271,322	44,	44,517	315,839	5,428		6,353		327,620
Equipment	35,862	18,	18,708	54,570	37,640		12,687		104,897
Supplies	45,568	43,	43,594	89,162	5,184		7,544		101,890
Travel	18,221		202	18,423	3,264		795		22,482
Insurance	106,070	10,	10,413	116,483	11,650		1		128,133
Interest expense and bank fees	22,704	30,	30,073	52,777	83,947		18,381		155,105
Permits/fees/miscellaneous	9,153	19,	19,911	29,064	26,509		3,236		58,809
Bad debt expense	1	2,	2,320	2,320	ı		1		2,320
Cost of goods sold	•	643,139	139	643,139	•		1		643,139
Depreciation	649,602		009	650,202	13,222		4,062		667,486
Total	\$ 4,777,168	\$ 1,585,079	\$ 620	6,362,247	\$ 762,099	↔	1,451,007 \$		8,575,353

See accompanying notes to financial statements.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

General

Cheekwood Botanical Garden and Museum of Art ("Cheekwood") is a Tennessee not-for-profit corporation whose mission is to preserve the institution as a historical landmark where beauty and excellence in art and horticulture stimulate the mind and nurture the spirit. Located on 55 acres of botanical gardens, the institution provides unique art and garden educational experiences for residents of Middle Tennessee and visitors from across the nation. The financial statements include the accounts and operations of the Swan Ball, an unincorporated group operating under Cheekwood's tax exemptions with the sole purpose of raising funds to support Cheekwood. Swan Ball volunteers administer an annual special event (the "Swan Ball") to benefit Cheekwood.

Basis of Presentation

The accompanying financial statements present the financial position and changes in net assets of Cheekwood on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America ("GAAP").

Resources are classified as unrestricted, temporarily restricted, or permanently restricted net assets, based on the existence or absence of donor-imposed restrictions, as follows:

Unrestricted net assets are free of donor-imposed restrictions. All revenues, gains and losses that are not temporarily or permanently restricted by donors are included in this classification. All expenditures are reported in the unrestricted class of net assets, since the use of restricted contributions in accordance with the donors' stipulations results in the release of the restriction. Cheekwood has classified unrestricted net assets as follows:

Undesignated - Cumulative results from activities which have not been designated by management or the Board of Directors for specific purposes.

Amounts functioning as endowment - Contributions received with no specific restrictions by donors, but which have been designated by the Board of Directors to function as endowments.

Designated for property, plant and equipment - Investment in land, buildings and equipment, net of related debt.

Various other designations (see Note 8).

Temporarily restricted net assets are limited as to use by donor-imposed restrictions that expire with the passage of time or that can be satisfied by use for the specific purpose.

Permanently restricted net assets are amounts required by donors to be held in perpetuity, including gifts requiring that the principal be invested and the income or specific portions thereof be used for certain restricted or unrestricted purposes.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Contributions and Support

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support, depending on the existence and/or nature of any donor restrictions.

Contributions are considered to be available for unrestricted use unless specifically restricted by the donor. Amounts received that are restricted by the donor for future periods or for specific purposes are reported as temporarily restricted or permanently restricted support that increases those net asset classes. When a restriction is fulfilled (that is, when a stipulated time restriction ends or purpose restriction is accomplished), temporarily restricted net assets are reclassified to unrestricted and reported in the Statement of Activities as net assets released from restrictions. However, if a restriction is fulfilled in the same time period in which the contribution is received, the support is reported as unrestricted.

Cheekwood also receives grant revenue from various state and local agencies. Grant revenue is recognized in the period a liability is incurred for eligible expenditures under the terms of the grant.

Cheekwood reports any gifts of equipment or materials as unrestricted support unless explicit donor restrictions specify how the assets must be used. Gifts of long-lived assets with explicit restrictions as to how the assets are to be used or funds restricted for the acquisition of long-lived assets are reported as restricted support. Expirations of donor restrictions are recognized when the donated or acquired long-lived assets are placed in service.

Revenue Recognition

Membership dues, at differing levels, are generally collected for a one year period throughout the fiscal year. Dues income is recognized when paid and entitles the member to certain benefits. Memberships are generally not cancelable, and dues collected are non-refundable.

Rental income is derived from rental of the Cheekwood campus for weddings, receptions, etc. Other revenues are received for special events, classes, sponsorships, etc. Revenues received in advance are deferred and recognized in the period the related event or class takes place.

Collections

In accordance with professional standards, Cheekwood has elected that certain objects acquired through purchases and contributions since Cheekwood's inception not be valued in the accompanying Statements of Financial Position. The cost of such objects purchased are reflected as program expenses and treated as decreases in unrestricted net assets in the year in which the items are acquired, or as decreases in temporarily or permanently restricted net assets if the assets used to purchase the items are restricted by donors. Proceeds from the sale of any deaccessioned items are classified as temporarily restricted net assets, to be applied toward future art acquisitions. The value of collection items contributed each year by donors is not recorded in the financial statements but is disclosed at estimated fair value as a non-cash activity in the Statement of Cash Flows.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Cash and Cash Equivalents

Cheekwood considers all highly liquid instruments with original maturities when purchased of three months or less to be cash equivalents, except for money market funds with brokerage firms, which are included in investments.

Promises to Give

Unconditional promises to give that are expected to be collected in future years are reported in pledges and accounts receivable and recorded at the present value of estimated future cash flows. The discount on those amounts is computed using a risk-free interest rate applicable to the year in which the promise is received. In 2012 and 2011, management considered this amount to be immaterial and it was not recorded. Amortization of the discount is recognized on the interest method over the term of the gift and included in contribution revenue. Conditional promises to give are not included as support until such time as the conditions are substantially met.

Charitable Remainder Trusts

Cheekwood has remainder interests in, and is the named charitable beneficiary of, certain charitable trusts. A charitable remainder trust is a split-interest agreement in which the charitable beneficiary receives its beneficial interest in the donated assets after the primary beneficiary (life income recipient) has received benefits for a specified time period. At the termination of the agreement, the remaining assets in the trust pass to the charitable beneficiary for its use. A temporarily restricted contribution and the related receivable are recognized in the period the trust is established based on the fair value of the assets contributed less the present value of the future payments to be made to the donor or other beneficiaries. Beneficial interests in charitable remainder trusts are based on the actuarial life expectancy of the life income recipient using the discount rate in existence at the time of notification by the trustee of Cheekwood's remainder interest. Discount amortization and any revaluations of expected future payments to the donor or other beneficiaries are recognized as periodic adjustments to the receivable. Corresponding changes in the value of split interest agreements are recognized currently and included in temporarily restricted support.

Charitable Lead Trust

Cheekwood was beneficiary of a charitable lead annuity trust. Under terms of the split-interest agreement, Cheekwood received an annuity over an eight-year period ending in 2011. At the end of the period, the trust terminated, and remaining trust assets were distributed to the residual beneficiary. Receipts were recorded as a reduction in the receivable and a corresponding reclassification from temporarily restricted to unrestricted net assets.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Investments

Investments are carried at the quoted market value on the last business day of the reporting period. Net realized and unrealized gains and losses are reflected in the Statement of Activities under the caption investment income (loss).

Inventories

Inventories consist principally of restaurant supplies and gift shop items and are reported at the lower of cost (first-in, first-out method) or market.

Property, Plant and Equipment

Land, buildings, equipment and furnishings are stated at cost or, if donated, at estimated fair value at the date of donation. Cheekwood capitalizes assets with a cost over \$1,000 and an estimated useful life greater than one year. Depreciation of buildings, equipment and furnishings is provided on a straight-line basis over estimated useful lives ranging from five to forty years. Costs of maintenance and repairs are charged to expense. When depreciable assets are disposed of, the cost and related accumulated depreciation are removed from the accounts, and any gain (except tradeins) or loss is included in operations for the period. Gains on trade-ins are applied to reduce the cost of the new acquisition.

Donated Services

A substantial number of volunteers have donated significant amounts of their time to Cheekwood's program services and fundraising activities; however, no amounts have been shown in the accompanying financial statements for donated services by volunteers since there is no objective basis by which to measure the value of such services. Donated services that require specialized skills and would be purchased if not provided by the donor are recognized as support and expenses based on the estimated fair value of the services received.

Income Taxes

Cheekwood is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code. All activities of the Swan Ball (see Note 12) are included in the federal Form 990 filed by Cheekwood.

Cheekwood files U.S. Federal Form 990 for organizations exempt from income tax. Tax returns are subject to audit by the U.S. Internal Revenue Service for three years following the date of filing. Tax returns for years prior to the year ended December 31, 2009 are no longer open to examination.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income Taxes (Continued)

Management performs an evaluation of all income tax positions taken or expected to be taken in the course of preparing Cheekwood's income tax returns to determine whether the income tax positions meet a "more likely than not" standard of being sustained under examination by the applicable taxing authorities. Management has performed its evaluation of all income tax positions taken on all open income tax returns and has determined that there were no positions taken that do not meet the "more likely than not" standard. Accordingly, there are no provisions for income taxes, penalties or interest receivable or payable relating to uncertain income tax positions in the accompanying financial statements.

Fair Value Measurements

Cheekwood classifies its assets measured at fair value based on a hierarchy consisting of: Level 1 (valued using quoted prices from active markets for identical assets), Level 2 (not traded on an active market but for which observable market inputs are readily available), and Level 3 (valued based on significant unobservable inputs).

An asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value on a recurring basis:

Investments - Money market funds, mutual funds and equity securities are valued at the closing price reported on the active market which they are traded, and are classified within level 1 of the valuation hierarchy.

Beneficial interest in charitable trusts - The measurement of Cheekwood's beneficial interest in charitable trusts was determined at the date of gift and is adjusted annually for the change in present value of the estimated future cash flows. The valuation is based on the term of the trust or actuarial life expectancy of the life income recipient using the discount rate in existence at the time of notification by the trustee of Cheekwood's interest and is classified within Level 3 of the valuation hierarchy.

There have been no changes in the methodologies used at December 31, 2012 and 2011.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while Cheekwood's valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Endowment Funds

Cheekwood has various endowment funds, which include both donor-restricted endowment funds and funds designated by the Board to function as endowments. As required by GAAP, net assets associated with endowment funds, including funds designated by the Board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions. Cheekwood's permanently restricted endowment funds are subject to the Uniform Prudent Management of Institutional Funds Act of 2006 ("UPMIFA") and the State of Tennessee's State Uniform Prudent Management of Institutional Funds Act ("SUPMIFA").

Interpretation of applicable law - The Board of Directors has interpreted SUPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, Cheekwood classified as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the investment income that is not classified in permanently restricted net assets is classified as unrestricted as part of the Board-designated endowment fund, which is consistent with the standard of prudence prescribed by UPMIFA.

Spending policy - Cheekwood has a policy of appropriating for distribution each year a payout of 4.5% of the moving average, which is based on the rolling average of the portfolio value over the previous three years.

Investment return objective, risk parameters and strategies - Cheekwood has adopted investment and spending policies to establish asset allocation targets, investment objectives and guidelines and the degree of investment risk the Board deems acceptable.

The primary investment objective of the endowment is to provide long term growth of capital sufficient to meet Cheekwood's current and future spending obligations and to protect the endowment from long term effects of inflation. To achieve its investment objectives, Cheekwood acknowledges that risk tolerance and diversification are overriding guiding principles of its investment policy and that the primary objectives of diversification across uncorrelated asset classes are to enhance long term total return and reducing portfolio volatility.

Cheekwood recognizes that higher returns require an acceptance of the potential for higher volatility. Cheekwood is willing to accept a moderate level of volatility, based on the target allocation of the assets, in order to optimize total return within an acceptable risk tolerance. In order to reduce volatility, the assets will be diversified fully across a range of approved asset classes. These include small, medium and large capitalization domestic equities, international equities from emerging and developed markets and fixed income securities.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Endowment Funds (Continued)

The asset allocation target is 20% to 70% large cap growth equity, 0% to 10% mid cap and small cap equity, 0% to 15% international and emerging market equity, 20% to 50% fixed income, and 0% to 15% non-traditional.

Functional Allocation of Expenses

The following program and supporting services are included in the accompanying financial statements:

<u>Program Services</u> - expenses related to providing a premiere cultural resource for Tennessee residents and visitors to Middle Tennessee. Cheekwood provides arts, gardens and nature to students of all ages through a significant commitment to educational programming. Cheekwood programs are blended through two distinctive areas:

Exhibitions and Programs - Cheekwood provides a wide variety of activities inspired by its extensive indoor and outdoor collections. The Museum of Art, accredited by the American Association of Museums, is housed in the former Cheek residence and named to the National Register of Historic Places. It offers a spectrum of American and European art and decorative arts through its permanent collection, traveling exhibitions, and Woodland Sculpture Trail. Cheekwood encompasses 55 acres of woodland, pastoral and landscaped gardens and is designated as a level IV Arboretum by the Tennessee Urban Forestry Council. The historic gardens designed by Bryant Fleming in 1930, mingle harmoniously with specialized gardens featuring outstanding collections of plants that thrive in this area of the country, including boxwoods, dogwoods, and plants native to the Southeastern United States. These offerings are brought alive regularly through classes, lectures, family days and festivals.

<u>Restaurant and Gift Shops</u> - The Pineapple Room Restaurant and Gift Shop offer visitors of Cheekwood an oasis to enjoy delicious food and beverages and take away a souvenir of their day's experience. This service area also provides rental and catering facilities to further open Cheekwood to the public through the hosting of events on the grounds.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Functional Allocation of Expenses (Continued)

Supporting Services

<u>Administrative</u> - relates to the overall direction of the organization. These expenses are not identifiable with a particular program or with fundraising, but are indispensable to the conduct of those activities and are essential to the organization. Specific activities include organization oversight, business management, recordkeeping, budgeting, financing, and other administrative duties.

<u>Fundraising</u> - includes costs of activities directed toward appeals for financial support, including special events. Other activities include the cost of solicitations and creation and distribution of fundraising materials.

Direct expenses are allocated to applicable functional classifications. Indirect expenses are allocated to functional classifications based on objectively determinable factors (e.g. square footage, time, etc.), or reasonable subjective methods determined by management.

Sales Taxes Collected

Sales taxes collected and remitted to governmental authorities are excluded from sales and costs and presented on a net basis in the financial statements.

Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Events Occurring After Reporting Date

Cheekwood has evaluated events and transactions that occurred between December 31, 2012 and July 29, 2013, the date the financial statements were available to be issued, for possible recognition or disclosure in the financial statements

Reclassifications

Certain reclassifications have been made in the 2011 financial statements to conform to the 2012 presentation. These reclassifications had no effect on the results of operations previously reported.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 2 - FAIR VALUE MEASUREMENTS

The following table sets forth Cheekwood's major categories of assets measured at fair value on a recurring basis, by level within the fair value hierarchy, as of December 31:

				20)12			
	I	Level 1		Level 2		Level 3		
		Inputs		Inputs		Inputs	_	Total
Investments:								
Money market funds	\$	70,608	\$	-	\$	-	\$	70,608
Mutual funds:								
Real estate		47,121		-		_		47,121
Large cap	2	,059,874		_		_		2,059,874
Long/short fund		47,260		-		-		47,260
Small cap		212,625		-		-		212,625
Multi-alternative		45,600		-		-		45,600
Commodities		43,996		-		-		43,996
Equity securities:								
Mid cap		204,145		-		-		204,145
Bond index fund		976,765						976,765
	3	,707,994		·-		-		3,707,994
Beneficial interests in charitable trusts			-	_		425,715		425,715
	\$ 3	,707,994	\$	_	\$	425,715	\$	4,133,709

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 2 - FAIR VALUE MEASUREMENTS (CONTINUED)

				20)11			
	I	Level 1		Level 2		Level 3		
		Inputs		Inputs		Inputs	_	Total
Investments:								
Money market funds	\$	94,946	\$	-	\$	-	\$	94,946
Mutual funds:								
Large cap	1	,745,146		-		- '		1,745,146
Small cap		162,569		-		_		162,569
Equity securities:								Į.
Mid cap		156,881		-		-		156,881
Bond index fund		849,268		-		-	_	849,268
	3	,008,810		-		-		3,008,810
Beneficial interests in charitable trusts				-		390,972		390,972
	\$ 3	,008,810	<u>\$</u>	-	<u>\$</u>	390,972	\$	3,399,782

A summary of the changes in assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) follows for the years ended December 31:

		2012		2011
Beneficial interests in charitable trusts				
Balance, beginning of year	\$	390,972	\$	424,887
Distributions received from charitable lead trust		-		(6,638)
Change in value of beneficial interests		34,743	(ACOUNTY OF THE ACOUNTY OF THE ACOUN	(27,277)
Balance, end of year	<u>\$</u>	425,715	<u>\$</u>	390,972

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 3 - INVESTMENTS

A summary of investment income (loss) follows for the years ended December 31:

	 2012		2011
Interest and dividend income Realized and unrealized gain (loss) on investments - net	\$,		59,328 (170,191)
Total investment income (loss)	\$ 358,349	<u>\$</u>	(110,863)

NOTE 4 - PLEDGES AND ACCOUNTS RECEIVABLE

Pledges and accounts receivable consisted of the following at December 31:

	2012	2011
Pledges receivable	\$ 2,150,071	\$ 934,300
Other receivables:		
Beneficial interests in charitable trusts	425,715	390,972
Rental and catering clients	35,894	7,855
Other	7,191	6,534
Total receivables	\$ 2,618,871	\$ 1,339,661
Pledges receivable were due as follows at December 31:		
	2012	2011
In less than one year	\$ 1,362,071	\$ 434,300
In one to five years	788,000	500,000
	\$ 2,150,071	\$ 934,300

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 5 - PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consisted of the following at December 31:

	2012			2011
Land	\$	520,000	\$	2,620,000
Buildings		24,157,338		23,695,886
Equipment and furnishings		1,180,414		1,062,423
Construction in progress		21,527		354,439
		25,879,279		27,732,748
Less accumulated depreciation		11,642,461		11,179,302
	<u>\$</u>	14,236,818	<u>\$</u>	16,553,446

During 2012, Cheekwood sold two parcels of land. The first parcel, which included a building, was sold for \$350,000. Upon the sale of the property, Cheekwood entered into a three year lease agreement with the buyer for one dollar per year, which includes a three year renewal option. Under the lease agreement, Cheekwood is responsible for all utilities, maintenance, repairs, insurance and property taxes related to the building. The resulting gain of approximately \$340,000 was accounted for as a sale/leaseback transaction, and will be recognized over the six year lease term. For the year ended December 31, 2012, \$54,018 of the gain was recognized, with \$286,249 reported as deferred income at December 31, 2012. The second parcel of land was sold for \$1,375,000, resulting in a net loss of \$725,000, which was fully recognized in 2012.

NOTE 6 - COLLECTIONS

The collections at Cheekwood consist of a wide range of media from different periods and cultures, with special emphasis on American art from the 18th through the 20th centuries, American and English Silver, Worcester porcelain, and contemporary outdoor sculpture. Each of the items is cataloged, preserved and cared for, and activities verifying their existence and assessing their condition are performed continuously. The collections are subject to a policy that requires proceeds from their sale to be used to acquire other items for collections. There were approximately \$1,400 in sales for the year ended December 31, 2012 (none in 2011).

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 7 - NOTES PAYABLE

Notes payable consisted of the following at December 31:

		2012		2011
\$1,000,000 line of credit requiring monthly interest payments on the outstanding principal balance at the rate of 2.0% above the LIBOR rate with a minimum of 3.0% (effective rate of 3.0% at December 31, 2012). The terms of the note require all unpaid principal and interest to be paid on September 27, 2013.	\$	235,991	\$	788,592
Note payable, amended in 2012, requiring monthly principal and interest payments of \$3,585. All unpaid interest and principal are due		555 000		004.545
September 30, 2017. The note bears a fixed interest rate of 3.9%.		575,089	1	,994,747
Other notes payable, paid in full in 2012.				3,360
	<u>\$</u>	811,080	<u>\$ 2</u>	2,786,699

A schedule of annual principal maturities of all notes payable at December 31, 2012, follows:

For the year ending December 31,

	\$ 811,080
2017	 486,107
2016	23,561
2015	22,661
2014	21,796
2013	\$ 256,955

The line of credit and note payable agreements require the maintenance of certain financial and non-financial covenants, of which Cheekwood was in compliance for the year ended December 31, 2012.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 8 - NET ASSETS

Unrestricted net assets consisted of the following at December 31:

	2012	2011
Accumulated deficit from unrestricted operations	\$ (1,656,056)	\$ (1,587,349)
Unexpended balance of cumulative distributions received from Swan Ball	6,243	12,094
Net assets of the Swan Ball	1,229,006	814,820
Amounts functioning as endowment	433,267	268,564
Amounts invested in property, plant, and equipment, less related debt	13,661,729	14,555,339
	\$ 13,674,189	\$ 14,063,468

Temporarily restricted net assets are available for the following purposes at December 31:

	2012			2011
Future years' operations	\$	956,142	\$	264,727
Museum of Art		388,773		386,191
Artist-in-residency program		1,116,951		1,000,000
Botanical Garden		588,051		138,528
Beneficial interests in trusts		425,715		390,972
Future development		1,095,561		104,500
Other		9,774	÷	13,172
Total temporarily restricted net assets	\$	4,580,967	<u>\$</u>	2,298,090

During 2011, Cheekwood entered into an agreement to create an artist-in-residency program by establishing an endowment fund to pay for the expenses of the program. A donor agreed to fund the program with \$1,000,000 to be paid over four years and agreed that, until the full amount is received, Cheekwood could make partial withdrawals from the corpus in order to meet cash flow requirements of the program. As a result, the full amount is being reflected in temporarily restricted net assets until the year in which the full \$1,000,000 is received, at which time the balance remaining in the corpus will be transferred to permanently restricted net assets. As of December 31, 2012, \$500,000 has been received and \$500,000 is reflected as a pledge receivable.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 9 - ENDOWMENT

The endowment net asset composition by type of fund was as follows, as of December 31, 2012 and 2011:

	2012						
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total			
Donor-restricted endowment funds Board-designated endowment funds	\$ - 433,267	\$ 18,235 	\$ 2,901,214 	\$ 2,919,449 433,267			
Total	\$ 433,267	\$ 18,235	\$ 2,901,214	\$ 3,352,716			
	2011						
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total			
Donor-restricted endowment funds Board-designated endowment funds	\$ - 268,564	\$ - -	\$ 2,862,419	\$ 2,862,419 268,564			
Total	\$ 268,564	\$ -	\$ 2,862,419	\$ 3,130,983			

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 9 - ENDOWMENT (CONTINUED)

A summary of changes in endowments follows for the years ended December 31, 2012 and 2011:

	2012							
				mporarily		ermanently		
	<u>Ur</u>	restricted	<u>R</u>	estricted]	Restricted		Total
Endowment net assets,								
January 1, 2012	\$	268,564	\$	-	\$	2,862,419	\$	3,130,983
Interest and dividend income		21,811		13,035		-		34,846
Realized gain on investment		48,004		23,415		-		71,419
Unrealized gain on investment		157,205		70,402		-		227,607
Contributions		-		-		38,795		38,795
Bank fees		(9,125)		(4,821)		-		(13,946)
Appropriation of endowment								
assets for expenditure		(53,192)		(83,796)		-		(136,988)
Endowment net assets,								
December 31, 2012	\$	433,267	\$	18,235	<u>\$</u>	2,901,214	\$	3,352,716
				20	1 1			
	7		Т.,			ommon on the		
	I In	restricted		mporarily estricted		ermanently Restricted		Total
	01	irestricted		estricted_		<u>Xestricted</u>		Total
Endowment net assets,								
January 1, 2011	\$	727,036	\$	118,609	\$	2,683,996	\$	3,529,641
Interest and dividend income		37,541		13,829		-		51,370
Realized loss on investment		(56,080)		(22,913)		-		(78,993)
Unrealized loss on investment		(9,844)		(80,327)		-		(90,171)
Capital gain distributions		5,816		2,142		-		7,958
Contributions		-		-		178,423		178,423
Bank fees		(5,154)		(1,725)		-		(6,879)
Appropriation of endowment								
assets for expenditure		(430,751)		(29,615)		-		(460,366)
Endowment net assets,								
December 31, 2011	<u>\$</u>	268,564	<u>\$</u>	-	\$	2,862,419	<u>\$</u>	3,130,983

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 10 - OPERATING LEASES

Cheekwood leases a portion of its office equipment under non-cancelable operating leases which expire at various times through November 2016, and require specified minimum rental payments. Also see Note 5 regarding lease of property that was sold during 2012.

A schedule of future minimum lease commitments under all noncancelable operating leases as of December 31, 2012, follows:

For the year ending December 31,

Total future minimum lease payments	Φ	02,077
Total future minimum lagge neguments	•	62,077
2016		10,699
2015		17,093
2014		17,093
2013	\$	17,192

Total rental expense incurred under all such agreements amounted to \$27,863 and \$25,677 for the year ended December 31, 2012 and 2011, respectively.

NOTE 11 - RETIREMENT PLAN

Cheekwood sponsors a Section 403(b) retirement plan for the benefit of eligible employees. Under the plan, employees may contribute a specified amount or percentage of their annual compensation, not to exceed statutory limits. Cheekwood's contribution equals 100% of the employees' contribution, limited to 5% of their annual compensation. Cheekwood's matching contributions for the year ended December 31, 2012 and 2011 totaled \$20,618 and \$35,919 respectively.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 12 - AFFILIATED ORGANIZATIONS AND SPECIAL EVENTS

The Horticulture Society of Middle Tennessee (HSMT) and the Antiques and Garden Show are affiliated but autonomously operating organizations with a primary objective of supporting Cheekwood. Accordingly, these organizations contribute significant portions of their net revenues to Cheekwood annually. Cheekwood is also beneficiary of activities of the Swan Ball and Friends of Cheekwood, unincorporated volunteer groups. Contributions and revenues from HSMT, Friends of Cheekwood, and the Antiques and Garden Show are reported in volunteer fundraising contributions in the period received. No significant direct benefits to donors are applicable to these activities.

Following is a summary of contributions and net revenues (before applicable direct fundraising expenses) from the Swan Ball for the years ended December 31:

		2012	 2011
Contributions	\$	1,646,943	\$ 1,083,734
Special event revenues		1,012,035	808,239
Interest income		1,503	1,119
Direct benefits to donors		(391,806)	 (258,191)
Contributions and net revenues from special events	<u>\$</u>	2,268,675	\$ 1,634,901

NOTE 13 - CONCENTRATIONS OF CREDIT RISK

Cheekwood maintains cash at financial institutions whose accounts are insured by the Federal Deposit Insurance Corporation ("FDIC") up to statutory limits. As of December 31, 2012, Cheekwood's depositor accounts exceeded the FDIC insurance limits by approximately \$1,700,000.

At December 31, 2012, investments with account balances totaling \$3,707,994 were held under custodial care by one brokerage and investment company. These investments are not insured by the FDIC or any other government agency and are subject to investment risk, including loss of principal. The investments are insured by the Securities Investor Protection Corporation ("SIPC"), which insures investor losses attributable to bankruptcy or fraudulent practices of brokerage firms up to \$500,000 (including \$250,000 in cash).

Contributions received from two sources during the year ended December 31, 2012 and 2011 represented 34% and 44% of total volunteer fundraising and contribution revenue, respectively. At December 31, 2012, pledges receivable from three sources represented 74% of total pledges receivable. At December 31, 2011 one source represented 80% of total pledges receivable.

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2012 AND 2011 (CONTINUED)

NOTE 14 - DONOR-DESIGNATED ENDOWMENT FUNDS IN TRUST

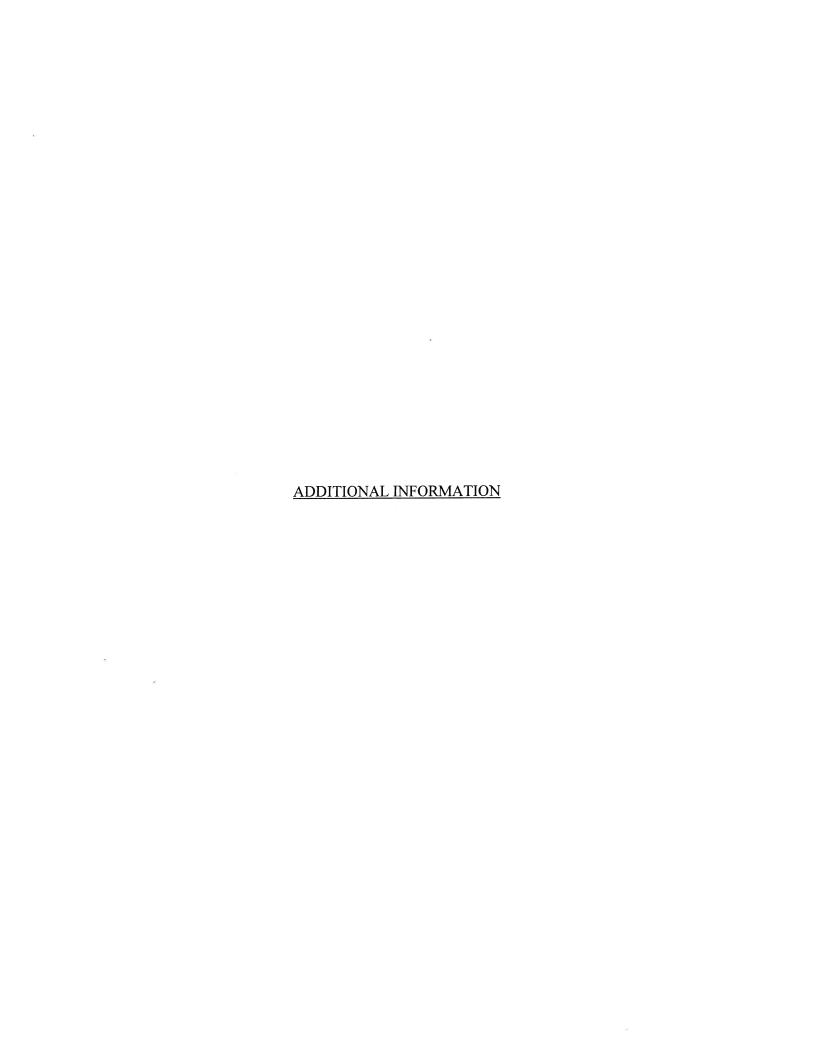
Two donors have established donor-designated endowment funds with the Community Foundation of Middle Tennessee for the benefit of the Cheekwood Botanical Garden and Museum of Art. The Community Foundation of Middle Tennessee has the ultimate authority and control over these Funds and, therefore, these investments are not included in the financial statements of Cheekwood. Income distributions from these funds are recognized by Cheekwood in the year received. Such distributions amounted to approximately \$11,200 during the year ended December 31, 2012 (\$3,300 during 2011). Total assets held in these funds amounted to \$284,553 at December 31, 2012 (\$264,263 at December 31, 2011).

NOTE 15 - OTHER MATTERS

Cheekwood occasionally contracts with businesses controlled by or affiliated with members of its Board of Directors, and/or their family members, for outside services in the ordinary course of business, including insurance coverage, banking relationships and occasional other professional services. In management's opinion, the effect of these relationships on the nature and terms of the business arrangements entered into with the providers of these services was not significant.

NOTE 16 - ESTATE GIFT

During 2012, a donor notified Cheekwood of his intention to sell his home and donate the proceeds to Cheekwood. Subsequently, the donor passed; however, the donor's will named another organization as the recipient of his home upon his death. The donor's home has since been sold and the proceeds are currently in probate court with the other organization to determine the rightful recipient of the proceeds. Due to this uncertainty, no amounts have been reflected in the accompanying financial statements.





INDEPENDENT AUDITOR'S REPORT ON ADDITIONAL INFORMATION

The Board of Directors
Cheekwood Botanical Garden
and Museum of Art

We have audited the financial statements of Cheekwood Botanical Garden and Museum of Art ("Cheekwood") as of and for the year ended December 31, 2012 and 2011, which contained an unmodified opinion on those financial statements. Our audit was performed for the purpose of forming an opinion on the financial statements as a whole. The following statements of financial position of the Swan Ball (a component of Cheekwood) as of December 31, 2012 and 2011, and the related statements of activities for the years then ended, are presented for the purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Nashville, Tennessee July 29, 2013

Kreft CPAS PJJC

SWAN BALL

STATEMENTS OF FINANCIAL POSITION

DECEMBER 31, 2012 AND 2011

<u>AS</u>	<u>SETS</u>	2012		2011
Cash and cash equivalents Inventory Prepaid expenses	\$	1,358,451 1,970 71,521	\$	909,948 1,970 120,345
TOTAL ASSETS	\$	1,431,942	<u>\$</u>	1,032,263
<u>LIABILITIES A</u>	ND NET ASSETS			
LIABILITIES Unearned revenue Accounts payable	\$	185,541 17,395	\$	217,443
TOTAL LIABILITIES		202,936		217,443
NET ASSETS Unrestricted		1,229,006		814,820
TOTAL LIABILITIES AND NET ASSETS	<u>\$</u>	1,431,942	\$	1,032,263

SWAN BALL

STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED DECEMBER 31, 2012 AND 2011

		2012	 2011
CONTRIBUTIONS AND NET REVENUES			
Contributions	\$	1,646,943	\$ 1,083,734
Revenues from special events		1,012,035	808,239
Interest income		1,503	1,119
Less direct benefits to donors		(391,806)	 (258,191)
TOTAL CONTRIBUTIONS AND NET REVENUES		2,268,675	1,634,901
TOTAL FUNDRAISING EXPENSES		1,069,610	 820,599
EXCESS OF CONTRIBUTIONS AND NET REVENUES			
OVER FUNDRAISING EXPENSES		1,199,065	814,302
CONTRIBUTIONS TO CHEEKWOOD		(784,879)	 (630,972)
INCREASE IN NET ASSETS		414,186	183,330
NET ASSETS - BEGINNING OF YEAR	_	814,820	631,490
NET ASSETS - END OF YEAR	\$	1,229,006	\$ 814,820