

Open Arms Care Corporation  
2013 Operating Budget  
Summary of All Units

|                                  | Monthly     |             |             |             |             | Year-to-Date |             |             |             |             |             |             |              |
|----------------------------------|-------------|-------------|-------------|-------------|-------------|--------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|
|                                  | January     | February    | March       | April       | May         | June         | July        | August      | September   | October     | November    | December    | YTD          |
| REVENUE                          |             |             |             |             |             |              |             |             |             |             |             |             |              |
| Medicaid                         | \$3,365,212 | \$3,148,101 | \$3,365,212 | \$3,256,656 | \$3,365,212 | \$3,256,656  | \$3,365,212 | \$2,905,989 | \$3,171,128 | \$3,276,832 | \$3,171,128 | \$3,276,832 | \$38,924,170 |
| Total Revenue                    | 3,365,212   | 3,148,101   | 3,365,212   | 3,256,656   | 3,365,212   | 3,256,656    | 3,365,212   | 2,905,989   | 3,171,128   | 3,276,832   | 3,171,128   | 3,276,832   | 38,924,170   |
|                                  |             |             |             |             |             |              |             |             |             |             |             |             |              |
| WAGES                            |             |             |             |             |             |              |             |             |             |             |             |             |              |
| Salary Wages                     | 461,142     | 424,201     | 460,753     | 447,325     | 461,211     | 447,403      | 461,211     | 461,591     | 447,460     | 461,270     | 447,460     | 461,270     | 5,442,292    |
| Regular Hourly Wages             | 1,170,045   | 1,069,274   | 1,170,133   | 1,134,671   | 1,167,916   | 1,132,489    | 1,170,207   | 1,170,207   | 1,132,489   | 1,170,207   | 1,132,489   | 1,170,233   | 13,790,361   |
| Overtime Wages                   | 34,175      | 31,449      | 33,975      | 32,879      | 33,975      | 32,879       | 33,975      | 33,975      | 32,879      | 33,975      | 32,878      | 33,974      | 400,988      |
| Sick Wages                       | 22,305      | 21,819      | 22,468      | 22,254      | 22,472      | 22,254       | 22,472      | 22,475      | 22,254      | 22,472      | 22,254      | 22,472      | 267,967      |
| Holiday Wages                    | 86,223      | 3,285       | 2,959       | 2,407       | 61,397      | 3,348        | 61,949      | 3,379       | 61,760      | 3,379       | 61,758      | 42,808      | 394,653      |
| Vacation Wages                   | 16,039      | 15,380      | 16,035      | 15,819      | 16,039      | 15,819       | 16,039      | 16,042      | 15,819      | 16,039      | 15,819      | 16,039      | 190,924      |
| Training Wages                   | 3,705       | 3,503       | 3,638       | 3,638       | 3,705       | 3,638        | 3,705       | 3,705       | 3,638       | 3,705       | 3,638       | 3,705       | 43,984       |
| Temporary Labor Services         | 1,873       | 5,407       | 5,321       | 1,667       | 1,667       | 1,667        | 1,667       | 1,667       | 1,666       | 1,666       | 1,666       | 1,666       | 27,600       |
| Payroll Taxes                    | 174,503     | 151,806     | 162,134     | 143,498     | 143,061     | 132,378      | 136,904     | 131,440     | 131,757     | 130,846     | 131,074     | 133,484     | 1,702,884    |
| TOTAL                            | 1,970,008   | 1,726,124   | 1,877,482   | 1,804,156   | 1,911,442   | 1,791,873    | 1,908,127   | 1,844,481   | 1,849,719   | 1,843,557   | 1,849,034   | 1,885,650   | 22,261,652   |
|                                  |             |             |             |             |             |              |             |             |             |             |             |             |              |
| EMPLOYEE BENEFITS                |             |             |             |             |             |              |             |             |             |             |             |             |              |
| Medical/Hospital Benefits        | 293,767     | 293,767     | 293,767     | 293,767     | 293,767     | 293,767      | 293,767     | 293,767     | 293,767     | 293,767     | 293,767     | 293,772     | 3,525,203    |
| Dental Insurance Benefits        | 5,539       | 5,539       | 5,539       | 5,543       | 5,549       | 5,549        | 5,549       | 5,549       | 5,549       | 5,549       | 5,549       | 5,549       | 66,546       |
| Life Ins AD&D Benefits           | 14,046      | 13,646      | 14,042      | 13,889      | 14,548      | 14,188       | 14,227      | 14,138      | 13,523      | 13,783      | 13,789      | 13,872      | 167,691      |
| 403B Contributions               | 18,416      | 16,582      | 11,373      | 11,350      | 11,429      | 11,562       | 11,586      | 11,646      | 11,673      | 11,780      | 11,853      | 11,876      | 153,129      |
| Workers Compensation             | 47,431      | 47,431      | 47,431      | 47,431      | 47,431      | 47,431       | 47,431      | 47,431      | 47,431      | 47,431      | 47,431      | 47,432      | 569,172      |
| Staff Education-Tuition Reimb    | 3,148       | 3,148       | 3,148       | 3,148       | 10,874      | 4,648        | 3,148       | 4,148       | 3,148       | 2,148       | 3,148       | 10,148      | 54,002       |
| Other Benefits                   | 200         | 100         | 100         | 200         | 100         | 100          | 100         | 200         | 100         | 100         | 100         | 200         | 1,600        |
| TOTAL                            | 382,546     | 382,212     | 375,399     | 375,327     | 383,697     | 377,244      | 375,807     | 376,878     | 375,190     | 374,557     | 375,636     | 382,848     | 4,537,343    |
|                                  |             |             |             |             |             |              |             |             |             |             |             |             |              |
| OPERATING EXPENSE                |             |             |             |             |             |              |             |             |             |             |             |             |              |
| Awards & Incentives              | 1,309       | 1,709       | 959         | 2,586       | 3,886       | 4,086        | 2,086       | 5,186       | 2,086       | 1,959       | 2,386       | 6,086       | 34,324       |
| Bank Charges                     | 6,084       | 1,084       | 1,084       | 6,084       | 1,083       | 1,083        | 6,083       | 1,083       | 1,083       | 6,083       | 1,083       | 6,083       | 40,000       |
| Community Awareness              | 400         | 400         | 400         | 400         | 400         | 900          | 400         | 400         | 400         | 400         | 400         | 400         | 5,300        |
| Consult/Contract-Audiology       | 21,300      | 21,300      | 21,300      | 21,300      | 21,300      | 21,300       | 21,300      | 21,300      | 21,300      | 21,300      | 21,300      | 21,300      | 255,600      |
| Consult/Contract-Dental          | 4,984       | 4,984       | 4,984       | 4,984       | 4,984       | 4,984        | 4,984       | 4,984       | 4,984       | 4,984       | 4,984       | 4,984       | 59,802       |
| Consult/Contract-Dietary         | 13,020      | 13,020      | 13,020      | 13,020      | 13,020      | 13,020       | 13,020      | 13,020      | 13,020      | 13,020      | 13,020      | 13,020      | 156,240      |
| Consult/Contract-O.T.            | 6,809       | 6,809       | 6,809       | 6,809       | 6,809       | 6,809        | 6,809       | 6,809       | 6,809       | 6,809       | 6,809       | 6,809       | 81,704       |
| Consult/Contract-P.T.            | 2,881       | 2,881       | 2,881       | 2,881       | 2,881       | 2,881        | 2,881       | 2,881       | 2,881       | 2,881       | 2,881       | 2,881       | 34,172       |
| Consult/Contract-Psychiatry      | 2,681       | 2,681       | 2,681       | 2,681       | 2,681       | 2,681        | 2,681       | 2,681       | 2,681       | 2,681       | 2,681       | 2,681       | 32,881       |
| Consult/Contract-Psychology      | 8,075       | 7,375       | 7,375       | 8,075       | 7,375       | 7,375        | 8,075       | 7,375       | 7,375       | 7,375       | 7,375       | 7,375       | 90,600       |
| Consult/Contract-Social Services | 4,130       | 4,130       | 4,130       | 4,130       | 4,130       | 4,130        | 4,130       | 4,130       | 4,130       | 4,130       | 4,130       | 4,130       | 49,560       |
| Consult/Contract-Speech          | 9,765       | 9,765       | 9,765       | 9,765       | 9,765       | 9,765        | 9,765       | 9,765       | 9,765       | 9,765       | 9,765       | 9,765       | 117,180      |
| Consult/Contract-IT              | 750         | 750         | 750         | 750         | 750         | 750          | 750         | 750         | 750         | 750         | 750         | 750         | 9,000        |
| Consult/Contract-Lab Fees-       |             |             |             |             |             |              |             |             |             |             |             |             |              |
| Clients                          | 140         | 140         | 140         | 140         | 140         | 140          | 140         | 140         | 140         | 140         | 140         | 140         | 1,680        |
| Consult/Contract-Holline         | 300         |             |             | 8,500       |             | 300          | 300         |             |             | 300         |             | 1,200       | 10,000       |
| Consult/Contract-Other           | 745         | 745         | 1,500       | 745         | 745         | 1,495        | 745         | 745         | 1,495       | 745         | 745         | 1,495       | 10,000       |
| Consult/Contract-Pharmacy        | 18,020      | 18,020      | 18,020      | 18,020      | 18,020      | 18,020       | 18,020      | 18,020      | 18,020      | 18,020      | 18,020      | 18,020      | 216,240      |
| Consult/Contract-Physicians      | 1,015       | 1,015       | 1,015       | 1,015       | 1,015       | 1,015        | 1,015       | 1,015       | 1,015       | 1,015       | 1,015       | 1,015       | 12,180       |
| Consult/Contract-Vision          | 5,833       | 5,833       | 16,833      | 5,833       | 13,083      | 7,083        | 5,833       | 10,833      | 9,333       | 5,833       | 10,833      | 9,333       | 106,496      |
| Directors' Fees & Expenses       | 17,562      | 3,310       | 2,491       | 2,076       | 6,302       | 1,872        | 2,851       | 1,077       | 1,507       | 2,152       | 787         | 1,162       | 43,169       |
| Dues & Subscriptions             |             |             |             |             |             |              |             |             |             |             |             |             |              |
| Equipment-Non Capital, Small     |             |             |             |             |             |              |             |             |             |             |             |             |              |
| Items                            | 7,685       | 7,985       | 10,013      | 8,068       | 8,122       | 8,181        | 8,237       | 8,293       | 8,349       | 8,405       | 8,461       | 8,245       | 100,044      |
| Insurance                        | 40,556      | 40,556      | 40,556      | 40,556      | 40,555      | 40,556       | 40,555      | 40,556      | 40,555      | 40,556      | 40,555      | 40,556      | 486,668      |
| IT Support - PC/Laptop Support   | 12,897      | 9,897       | 9,897       | 9,897       | 9,897       | 9,897        | 9,897       | 9,897       | 9,897       | 9,897       | 9,897       | 9,897       | 121,760      |
| IT Support - Network/Server      |             |             |             |             |             |              |             |             |             |             |             |             |              |
| IT Support                       | 15,380      | 15,380      | 15,380      | 13,880      | 13,880      | 13,880       | 13,880      | 13,880      | 13,880      | 13,880      | 20,705      | 13,880      | 177,885      |
| IT Support - Minor Equipment     | 100         | 100         | 100         | 100         | 100         | 100          | 100         | 100         | 100         | 100         | 100         | 100         | 1,200        |
| IT Support - Shipping            | 25          | 25          | 25          | 25          | 25          | 25           | 25          | 25          | 25          | 25          | 25          | 25          | 300          |
| IT Support - Special Projects    | 834         | 834         | 834         | 834         | 834         | 834          | 834         | 834         | 834         | 834         | 834         | 826         | 10,000       |
| IT Support - Other               | 413         | 417         | 417         | 417         | 417         | 417          | 417         | 417         | 417         | 417         | 417         | 417         | 5,000        |
| Janitorial Services              | 8,721       | 8,671       | 9,637       | 9,250       | 9,553       | 9,864        | 10,183      | 8,824       | 9,680       | 8,835       | 9,216       | 8,173       | 110,607      |
| Leased Building & Storage        | 30,285      | 30,285      | 30,285      | 32,353      | 30,285      | 30,285       | 30,285      | 30,285      | 30,285      | 30,285      | 30,285      | 30,285      | 365,482      |
| Leased Equipment                 | 14,127      | 14,591      | 13,601      | 13,396      | 12,314      | 12,896       | 12,896      | 14,466      | 13,717      | 13,229      | 14,284      | 12,160      | 163,232      |
| Leased Transportation Vehicles   | 38,245      | 38,337      | 38,319      | 38,589      | 38,199      | 37,525       | 37,620      | 37,509      | 37,502      | 37,547      | 37,551      | 37,545      | 454,492      |
| Maintenance & Repair-Building    | 13,301      | 13,301      | 13,301      | 13,301      | 13,301      | 13,301       | 13,301      | 13,301      | 13,301      | 13,301      | 13,301      | 13,301      | 159,017      |
| Maintenance & Repair-            |             |             |             |             |             |              |             |             |             |             |             |             |              |
| Equipment                        | 9,849       | 10,346      | 9,406       | 9,406       | 10,346      | 9,406        | 9,406       | 10,346      | 9,406       | 9,406       | 10,346      | 9,406       | 117,075      |
| Maintenance & Repair-Grounds     | 5,130       | 6,080       | 6,145       | 9,810       | 9,530       | 9,880        | 9,430       | 9,880       | 8,730       | 7,930       | 4,845       | 4,477       | 91,867       |
| Maintenance & Repair-Vehicles    | 9,848       | 8,848       | 8,848       | 8,848       | 8,848       | 8,848        | 8,823       | 8,823       | 8,823       | 8,823       | 8,802       | 8,802       | 106,964      |
| Medical Equipment                | 1,910       | 1,410       | 1,410       | 1,385       | 1,385       | 1,385        | 1,385       | 1,385       | 1,385       | 1,385       | 1,385       | 1,385       | 17,220       |
| Meetings                         | 2,500       | 1,600       | 4,850       | 1,600       | 1,600       | 1,850        | 1,800       | 1,650       | 1,900       | 1,650       | 1,700       | 2,000       | 24,700       |

Open Arms Care Corporation  
2013 Operating Budget  
Summary of All Units

|                                         | Monthly   |           |           |           |           |           | Year-to-Date |             |            |           |            |           |            |
|-----------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|--------------|-------------|------------|-----------|------------|-----------|------------|
|                                         | January   | February  | March     | April     | May       | June      | July         | August      | September  | October   | November   | December  | YTD        |
| Moving Expense                          | 10,000    | 6,574     | 6,568     | 6,568     | 6,566     | 6,568     | 6,569        | 6,569       | 6,597      | 6,598     | 6,597      | 6,897     | 10,000     |
| Network Expense                         | 6,704     | 14,717    | 14,717    | 14,717    | 14,717    | 14,717    | 14,717       | 14,717      | 14,717     | 14,717    | 14,717     | 14,717    | 79,401     |
| Payroll Expenses                        | 21,700    | 1,405     | 1,505     | 3,239     | 1,605     | 3,645     | 2,205        | 2,594       | 1,605      | 2,246     | 1,405      | 1,405     | 183,567    |
| Pest Control                            | 1,610     | 1,610     | 1,610     | 1,610     | 1,610     | 1,610     | 1,610        | 1,610       | 1,610      | 1,610     | 1,610      | 1,610     | 25,464     |
| Postage and Courier Services            | 1,092     | 692       | 942       | 842       | 942       | 692       | 1,092        | 692         | 942        | 842       | 842        | 788       | 19,320     |
| Printing                                |           | 25,000    | 7,500     |           | 3,500     | 6,500     | 4,000        |             |            |           |            |           | 10,400     |
| Professional Fees-Audit                 | 9,592     | 6,667     | 6,667     | 6,667     | 6,667     | 7,867     | 6,667        | 6,667       | 6,666      | 6,666     | 6,666      | 10,000    | 56,500     |
| Professional Fees-Legal                 | 533       | 533       | 533       | 533       | 533       | 533       | 533          | 533         | 533        | 533       | 533        | 533       | 84,125     |
| Professional Fees-Other                 |           |           |           |           |           |           |              |             |            |           |            |           | 6,396      |
| Recreation Misc/Community Participation | 8,908     | 8,908     | 8,908     | 10,858    | 11,908    | 14,208    | 10,408       | 9,408       | 10,308     | 9,708     | 13,908     | 18,358    | 135,796    |
| Security Services                       | 1,475     | 2,710     | 3,251     | 1,475     | 4,355     | 3,511     | 1,475        | 1,475       | 10,531     | 2,675     | 1,475      | 1,475     | 35,883     |
| Staff Education, Seminars               | 4,562     | 2,817     | 4,887     | 4,616     | 3,237     | 3,602     | 4,402        | 2,817       | 2,816      | 42,816    | 2,816      | 2,816     | 82,228     |
| Staff Recruitment-Advertising           | 1,002     | 1,002     | 2,055     | 1,002     | 2,160     | 1,002     | 1,002        | 1,002       | 1,002      | 1,002     | 1,002      | 1,002     | 14,235     |
| Staff Recruitment-Pre-Employment        |           |           |           |           |           |           |              |             |            |           |            |           |            |
| Employment                              | 4,024     | 4,024     | 4,074     | 4,024     | 4,024     | 4,074     | 4,024        | 4,024       | 4,074      | 4,024     | 4,024      | 4,074     | 48,488     |
| Staff Training Materials                | 3,013     | 2,602     | 2,752     | 2,602     | 2,602     | 2,752     | 2,602        | 2,602       | 2,752      | 2,602     | 2,602      | 2,752     | 32,235     |
| Supplies-Cleaning and Laundry           | 7,834     | 7,809     | 7,809     | 7,809     | 7,784     | 7,809     | 7,784        | 7,809       | 7,809      | 7,784     | 7,809      | 7,834     | 93,715     |
| Supplies-Clean                          | 6,687     | 6,652     | 6,652     | 6,652     | 6,652     | 6,652     | 6,652        | 6,652       | 6,652      | 6,652     | 6,652      | 6,652     | 79,859     |
| Supplies-Clothing                       | 1,756     | 1,738     | 1,738     | 1,738     | 1,738     | 1,738     | 1,738        | 1,738       | 1,738      | 1,738     | 1,738      | 1,738     | 20,869     |
| Supplies-Food                           | 67,094    | 64,691    | 64,635    | 66,748    | 65,195    | 65,835    | 68,038       | 65,635      | 65,613     | 66,222    | 66,348     | 66,938    | 792,993    |
| Supplies-Food Supplements               | 4,776     | 4,676     | 4,676     | 4,676     | 4,676     | 4,676     | 4,776        | 4,676       | 4,776      | 4,676     | 4,676      | 4,676     | 56,712     |
| Supplies-Non-food                       | 5,447     | 5,447     | 5,447     | 5,447     | 5,447     | 5,447     | 5,447        | 5,447       | 5,447      | 5,447     | 5,447      | 5,447     | 65,364     |
| Supplies-Medical                        | 21,906    | 21,906    | 21,906    | 21,906    | 21,906    | 21,906    | 21,906       | 21,906      | 21,906     | 21,906    | 21,906     | 21,906    | 262,872    |
| Supplies-Office                         | 5,799     | 5,799     | 5,799     | 5,799     | 5,799     | 5,799     | 5,799        | 5,799       | 5,799      | 5,799     | 5,799      | 5,799     | 70,112     |
| Supplies-Pharmacy-OTC                   | 3,508     | 3,508     | 3,508     | 3,508     | 3,508     | 3,508     | 3,508        | 3,508       | 3,508      | 3,508     | 3,508      | 3,508     | 42,096     |
| Supplies-Pharmacy-Rx                    | 6,987     | 7,012     | 7,012     | 7,012     | 7,012     | 7,012     | 7,012        | 7,012       | 7,012      | 7,012     | 7,031      | 7,029     | 84,155     |
| Supplies-Program                        | 6,500     | 6,700     | 5,900     | 7,200     | 5,700     | 5,700     | 5,700        | 6,600       | 6,600      | 6,600     | 6,230      | 6,230     | 75,660     |
| Supplies-Residential                    |           |           |           |           |           |           |              |             |            |           |            |           |            |
| Decor/Linens                            | 1,051     | 1,051     | 1,051     | 3,601     | 1,051     | 1,051     | 1,051        | 1,051       | 3,601      | 1,051     | 1,051      | 1,051     | 17,712     |
| Taxes & Licenses-Business               | 12,490    |           | 12,010    | 4,284     |           |           | 12,800       |             |            | 800       | 14,170     | 1,800     | 58,354     |
| Taxes & Licenses-Other                  |           |           | 500       | 300       |           | 400       |              |             |            | 500       |            | 100       | 1,600      |
| Taxes & Licenses-Provider               |           |           |           |           |           |           |              |             |            |           |            |           |            |
| Taxes & Licenses-Trans                  | 186,912   | 186,912   | 168,824   | 186,912   | 180,883   | 186,912   | 180,883      | 186,912     | 186,912    | 180,883   | 186,912    | 180,883   | 2,200,739  |
| Tags/Plates                             | 1,942     | 280       | 952       | 867       | 442       | 611       | 532          | 543         | 280        | 721       | 536        | 455       | 8,161      |
| Telephone-Cell Phones                   | 8,287     | 8,287     | 8,287     | 8,287     | 8,287     | 8,287     | 8,125        | 8,125       | 8,125      | 8,125     | 8,125      | 8,125     | 98,472     |
| Telephone-Regular & Pagers              | 6,413     | 6,413     | 6,413     | 6,413     | 6,413     | 6,413     | 6,413        | 6,413       | 6,413      | 6,413     | 6,413      | 6,413     | 76,956     |
| Telephone-Long Distance                 | 1,203     | 1,203     | 1,199     | 1,199     | 1,199     | 1,199     | 1,199        | 1,199       | 1,199      | 1,199     | 1,199      | 1,199     | 14,401     |
| Transportation-Gas, Oil, Detail         | 23,130    | 23,096    | 23,169    | 23,090    | 23,384    | 23,218    | 23,212       | 23,343      | 23,437     | 23,174    | 23,013     | 23,497    | 278,763    |
| Travel-Airfare                          | 200       | 200       | 1,547     | 2,200     | 500       |           | 4,225        | 875         | 2,600      |           | 200        |           | 12,347     |
| Travel-Lodging                          | 4,789     | 1,816     | 6,811     | 8,691     | 2,978     | 6,015     | 4,392        | 4,677       | 5,027      | 6,090     | 2,267      | 2,035     | 55,588     |
| Travel-Meals & Entertainment            | 878       | 1,304     | 2,669     | 3,774     | 1,024     | 1,324     | 1,874        | 2,924       | 3,533      | 1,174     | 1,174      | 1,174     | 22,676     |
| Travel-Mileage                          | 4,336     | 4,436     | 4,506     | 4,506     | 4,506     | 4,506     | 4,506        | 4,506       | 4,506      | 4,506     | 3,606      | 3,610     | 52,032     |
| Travel-Parking, Tolls, Auto Rental      | 145       | 145       | 145       | 245       | 145       | 145       | 145          | 200         | 170        | 145       | 145        | 145       | 1,920      |
| Utilities-Cable                         | 2,559     | 2,559     | 2,605     | 2,605     | 2,605     | 2,605     | 2,605        | 2,605       | 2,605      | 2,605     | 2,605      | 2,605     | 31,173     |
| Utilities-Electric                      | 46,538    | 44,498    | 37,434    | 34,216    | 33,778    | 37,080    | 40,684       | 40,546      | 37,795     | 39,020    | 36,565     | 41,712    | 469,867    |
| Utilities-Gas                           | 3,503     | 3,111     | 2,907     | 2,490     | 1,804     | 1,925     | 1,760        | 1,835       | 1,753      | 1,712     | 2,054      | 3,086     | 27,940     |
| Utilities-Propane                       | 1,500     | 1,500     |           |           |           |           |              |             |            |           | 800        | 1,500     | 5,300      |
| Utilities-Septic                        | 1,100     | 1,400     | 1,400     | 1,400     | 1,100     | 1,400     | 1,100        | 1,400       | 1,175      | 1,400     | 1,100      | 1,475     | 15,230     |
| Utilities-Water & Sewer                 | 10,453    | 10,525    | 10,393    | 10,656    | 11,862    | 10,545    | 12,322       | 11,475      | 10,712     | 10,035    | 9,938      | 10,234    | 129,154    |
| Total Other Operating Exp               | 856,747   | 838,416   | 821,953   | 834,260   | 806,084   | 817,562   | 826,880      | 809,080     | 815,326    | 839,811   | 816,121    | 820,629   | 9,902,868  |
| TOTAL OPERATING EXPENSE                 | 3,209,300 | 2,946,751 | 3,074,834 | 3,013,743 | 3,101,223 | 2,986,679 | 3,110,814    | 3,030,439   | 3,040,236  | 3,057,925 | 3,040,791  | 3,089,127 | 36,701,863 |
| OPERATING MARGIN                        | 155,911   | 207,350   | 290,376   | 242,913   | 263,989   | 269,978   | 254,397      | (124,450)   | 130,892    | 219,908   | 130,337    | 187,705   | 2,222,307  |
| Amortization                            | 5,866     | 5,866     | 5,866     | 5,866     | 5,866     | 5,866     | 5,866        | 5,866       | 5,866      | 5,866     | 5,866      | 5,865     | 70,387     |
| Depreciation                            | 91,086    | 90,304    | 89,646    | 89,274    | 89,004    | 88,316    | 87,632       | 87,100      | 86,669     | 86,531    | 86,405     | 86,051    | 1,058,018  |
| Interest                                | 65,697    | 65,672    | 65,322    | 65,623    | 65,491    | 65,573    | 65,443       | 57,894      | 57,869     | 57,742    | 57,819     | 57,693    | 747,838    |
| Total Other Expense                     | 162,648   | 161,842   | 160,833   | 160,762   | 160,360   | 159,755   | 158,940      | 150,859     | 150,404    | 150,138   | 150,090    | 149,610   | 1,876,244  |
| Net Surplus/(Deficit)                   | (66,737)  | \$39,508  | \$729,545 | \$92,151  | \$103,628 | \$170,223 | \$95,457     | (\$275,309) | (\$19,512) | \$68,769  | (\$19,753) | \$38,095  | \$346,063  |