

**Open Arms Care Corporation
2014 Operating Budget
Summary of All Units**

4/21/2014

	Monthly												Year-to-Date
	January	February	March	April	May	June	July	August	September	October	November	December	YTD
REVENUE													
Medicaid	\$3,276,832	\$2,959,719	\$3,276,832	\$3,171,128	\$3,241,057	\$3,142,424	\$3,244,064	\$3,244,064	\$3,139,417	\$3,244,064	\$3,139,417	\$3,244,064	\$38,323,080
Total Revenue	3,276,832	2,959,719	3,276,832	3,171,128	3,241,057	3,142,424	3,244,064	3,244,064	3,139,417	3,244,064	3,139,417	3,244,064	38,323,080
WAGES													
Salary Wages	461,142	424,201	460,753	447,325	461,211	447,403	461,211	461,591	447,460	461,270	447,460	461,270	5,442,292
Regular Hourly Wages	1,170,045	1,069,274	1,170,133	1,134,671	1,167,916	1,132,489	1,170,207	1,170,207	1,132,489	1,170,207	1,132,489	1,170,233	13,790,361
Overtime Wages	34,175	31,449	33,975	32,879	33,975	32,879	33,975	33,975	32,878	33,974	32,878	33,974	400,988
Sick Wages	22,305	21,819	22,468	22,254	22,472	22,254	22,472	22,475	22,254	22,472	22,254	22,472	267,967
Holiday Wages	86,223	3,285	2,959	2,407	61,397	3,348	61,949	3,379	61,760	3,379	61,758	42,808	394,653
Vacation Wages	16,039	15,380	16,035	15,819	16,039	15,819	16,039	16,042	15,819	16,039	15,819	16,039	190,924
Training Wages	3,705	3,503	3,705	3,638	3,705	3,638	3,705	3,705	3,638	3,705	3,638	3,705	43,984
Temporary Labor Services	1,873	5,407	5,321	1,667	1,667	1,667	1,667	1,667	1,666	1,666	1,666	1,666	27,600
Payroll Taxes	174,503	151,806	162,134	143,498	143,061	132,378	136,904	131,440	131,757	130,846	131,074	133,484	1,702,884
TOTAL	1,970,008	1,726,124	1,877,482	1,804,156	1,911,442	1,791,873	1,908,127	1,844,481	1,849,719	1,843,557	1,849,034	1,885,650	22,261,652
EMPLOYEE BENEFITS													
Medical/Hospital Benefits	293,767	293,767	293,767	293,767	293,767	293,767	293,767	293,767	293,767	293,767	293,767	293,772	3,525,203
Dental Insurance Benefits	5,539	5,539	5,539	5,543	5,549	5,549	5,549	5,549	5,549	5,549	5,549	5,549	66,546
Life Ins AD&D Benefits	14,046	13,646	14,042	13,889	14,548	14,188	14,227	14,138	13,523	13,783	13,789	13,872	167,691
403B Contributions	18,416	18,582	11,373	11,350	11,429	11,562	11,586	11,646	11,673	11,780	11,853	11,876	153,129
Workers Compensation	47,431	47,431	47,431	47,431	47,431	47,431	47,431	47,431	47,431	47,431	47,431	47,432	569,172
Staff Education-Tuition Reimb	3,148	3,148	3,148	3,148	10,874	4,648	3,148	4,148	3,148	2,148	3,148	10,148	54,002
Other Benefits	200	100	100	200	100	100	100	200	100	100	100	200	1,600
TOTAL	382,546	382,212	375,399	375,327	383,697	377,244	375,807	376,878	375,190	374,557	375,636	382,848	4,537,343
OPERATING EXPENSE													
Awards & Incentives	1,309	1,709	959	2,586	3,886	4,086	2,086	5,186	2,086	1,959	2,386	6,086	34,324
Bank Charges	6,084	1,084	1,084	6,084	1,083	1,083	6,083	1,083	1,083	6,083	1,083	8,083	40,000
Community Awareness	400	400	400	400	400	900	400	400	400	400	400	400	5,300
Consult/Contract-Audiology	1,825	225	225	225	225	225	1,825	225	225	225	225	225	5,900
Consult/Contract-Dental	21,300	21,300	21,300	21,300	21,300	21,300	21,300	21,300	21,300	21,300	21,300	21,300	255,600
Consult/Contract-Dietary	4,984	4,984	4,984	4,984	4,984	4,984	4,984	4,984	4,984	4,984	4,984	4,984	59,802
Consult/Contract-O.T.	13,020	13,020	13,020	13,020	13,020	13,020	13,020	13,020	13,020	13,020	13,020	13,020	156,240
Consult/Contract-P.T.	6,809	6,809	6,809	6,809	6,809	6,809	6,809	6,809	6,809	6,809	6,809	6,809	81,704
Consult/Contract-Psychiatry	2,981	2,681	2,881	2,981	2,681	2,881	2,981	2,681	2,881	2,981	2,681	2,881	34,172
Consult/Contract-Psychology	8,075	7,375	7,375	8,075	7,375	7,375	8,075	7,375	7,375	7,375	7,375	7,375	90,600
Consult/Contract-Social Services	4,130	4,130	4,130	4,130	4,130	4,130	4,130	4,130	4,130	4,130	4,130	4,130	49,560
Consult/Contract-Speech	9,765	9,765	9,765	9,765	9,765	9,765	9,765	9,765	9,765	9,765	9,765	9,765	117,180
Consult/Contract-IT	750	750	750	750	750	750	750	750	750	750	750	750	9,000
Consult/Contract-Lab Fees	140	140	140	140	140	140	140	140	140	140	140	140	1,680
Consult/Contract-Hotline	300			300			300			300			1,200
Consult/Contract-Other			1,500	8,500									10,000
Consult/Contract-Pharmacy	745	745	1,495	745	745	1,495	745	745	1,495	745	745	1,495	11,940
Consult/Contract-Physicians	18,020	18,020	18,020	18,020	18,020	18,020	18,020	18,020	18,020	18,020	18,020	18,020	216,240
Consult/Contract-Vision	1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	1,015	12,180
Directors' Fees & Expenses	5,833	5,833	16,833	5,833	13,083	7,083	5,833	10,833	9,333	5,833	10,833	9,333	106,496
Dues & Subscriptions	17,582	3,310	2,491	2,076	6,302	1,872	2,851	1,077	1,507	2,152	787	1,162	43,169
Equipment-Non Capital	7,685	7,985	10,013	8,068	8,122	8,181	8,237	8,293	8,349	8,405	8,461	8,245	100,044
Insurance	40,556	40,556	40,556	40,556	40,556	40,556	40,556	40,556	40,556	40,556	40,556	40,556	486,688
IT Support - PC/Laptop Support	12,897	9,897	9,897	9,897	9,897	9,897	9,897	9,897	9,897	9,897	9,897	9,897	121,760
IT Support - Network/Server	15,380	15,380	15,380	13,880	13,880	13,880	13,880	13,880	13,880	13,880	20,705	13,880	177,885
IT Support - Minor Equipment	100	100	100	100	100	100	100	100	100	100	100	100	1,200
IT Support - Shipping	25	25	25	25	25	25	25	25	25	25	25	25	300
IT Support - Special Projects	834	834	834	834	834	834	834	834	834	834	834	826	10,000
IT Support - Other	413	417	417	417	417	417	417	417	417	417	417	417	5,000
Janitorial Services	8,721	8,671	9,637	9,250	9,553	9,864	10,183	8,624	9,680	8,835	9,216	8,173	110,607
Leased Building & Storage	30,285	30,285	30,285	32,353	30,285	30,285	30,285	30,285	30,285	30,285	30,285	30,285	365,482
Leased Equipment	14,127	14,591	13,601	12,314	14,451	13,396	12,896	14,466	13,717	14,284	12,160	12,160	163,232
Leased Transportation Vehicles	38,245	38,337	38,319	38,589	38,199	37,525	37,620	37,509	37,502	37,547	37,551	37,545	454,492
Maintenance & Repair-Building	13,301	13,301	13,301	13,301	13,301	13,301	13,301	13,301	13,301	13,301	13,301	13,301	159,017
Maintenance & Repair-Equip	9,849	10,346	9,406	9,406	10,346	9,406	9,406	10,346	9,406	9,406	10,346	9,406	117,075
Maintenance & Repair-Grounds	5,130	6,080	6,145	9,810	9,530	9,880	9,430	9,880	8,730	7,930	4,845	4,477	91,867
Maintenance & Repair-Vehicles	9,848	8,848	8,848	8,848	8,848	8,848	8,823	8,823	8,823	8,823	8,802	8,802	106,984
Medical Equipment	1,910	1,410	1,410	1,410	1,385	1,385	1,385	1,385	1,385	1,385	1,385	1,385	17,220
Meetings	2,500	1,600	4,850	1,600	1,600	1,850	1,800	1,650	1,900	1,650	1,700	2,000	24,700
Moving Expense	10,000												10,000
Network Expense	6,704	6,574	6,568	6,568	6,568	6,568	6,569	6,569	6,597	6,598	6,597	6,897	79,401
Payroll Expenses	21,700	14,717	14,717	14,717	14,717	14,717	14,717	14,717	14,717	14,717	14,717	14,717	183,587
Pest Control	2,605	1,405	1,505	3,239	1,605	3,645	2,205	2,594	1,605	2,246	1,405	1,405	25,464

Open Arms Care Corporation
2014 Operating Budget
Summary of All Units

4/21/2014

	Monthly												Year-to-Date
	January	February	March	April	May	June	July	August	September	October	November	December	YTD
Postage and Courier Services	1,610	1,610	1,610	1,610	1,610	1,610	1,610	1,610	1,610	1,610	1,610	1,610	19,320
Printing	1,092	692	942	842	942	892	1,092	692	942	842	842	788	10,400
Professional Fees-Audit		25,000	7,500		3,500	6,500	4,000					10,000	56,500
Professional Fees-Legal	9,592	6,667	6,667	6,667	6,667	7,867	6,667	6,667	6,666	6,666	6,666	6,666	84,125
Professional Fees-Other	533	533	533	533	533	533	533	533	533	533	533	533	6,396
Recreation - Clients	8,908	8,908	8,908	10,858	11,908	14,208	10,408	9,408	10,308	9,708	13,908	18,358	135,796
Security Services	1,475	2,710	3,251	4,355	1,475	3,511	1,475	1,475	10,531	2,675	1,475	1,475	35,883
Staff Education, Seminars	4,582	2,817	4,887	4,616	3,237	3,602	4,402	2,817	2,816	42,816	2,816	2,816	82,228
Staff Recruitment-Advertising	1,002	1,002	2,055	1,002	2,160	1,002	1,002	1,002	1,002	1,002	1,002	1,002	14,235
Staff Recruitment-PreEmploy	4,024	4,024	4,074	4,024	4,074	4,024	4,024	4,074	4,074	4,024	4,024	4,074	48,488
Staff Training Materials	3,013	2,602	2,752	2,602	2,602	2,752	2,602	2,602	2,752	2,602	2,602	2,752	32,235
Supplies-Cleaning and Laundry	7,834	7,841	7,809	7,809	7,809	7,784	7,809	7,784	7,809	7,784	7,809	7,834	93,715
Supplies-Client	6,687	6,652	6,652	6,652	6,652	6,652	6,652	6,652	6,652	6,652	6,652	6,652	79,859
Supplies-Clothing	1,756	1,738	1,738	1,738	1,738	1,738	1,738	1,738	1,738	1,738	1,738	1,738	20,869
Supplies-Food	67,094	64,691	64,635	66,748	65,195	65,835	68,038	65,635	65,613	66,222	66,348	66,838	792,983
Supplies-Food Supplements	4,776	4,676	4,776	4,776	4,776	4,676	4,776	4,676	4,776	4,676	4,776	4,676	56,712
Supplies-Non-food	5,447	5,447	5,447	5,447	5,447	5,447	5,447	5,447	5,447	5,447	5,447	5,447	65,384
Supplies-Medical	21,906	21,906	21,906	21,906	21,906	21,906	21,906	21,906	21,906	21,906	21,906	21,906	262,872
Supplies-Office	5,799	5,799	5,799	5,799	5,799	5,799	5,799	5,799	5,799	5,799	5,799	5,799	70,112
Supplies-Pharmacy-OTC	3,508	3,508	3,508	3,508	3,508	3,508	3,508	3,508	3,508	3,508	3,508	3,508	42,096
Supplies-Pharmacy-Rx	6,987	7,012	7,012	7,012	7,012	7,012	7,012	7,012	7,012	7,012	7,031	7,029	84,155
Supplies-Program	6,500	6,700	5,900	7,200	5,700	5,700	5,700	6,600	6,600	6,600	6,230	6,230	75,660
Supplies-Resident Decor/Linens	1,051	1,051	1,051	3,601	1,051	1,051	1,051	1,051	3,601	1,051	1,051	1,051	17,712
Taxes & Licenses-Business		12,490	12,010	4,284			12,800			800	14,170	1,800	58,354
Taxes & Licenses-Other			500	300		400				500		100	1,800
Taxes & Licenses-Provider	186,912	186,912	168,824	186,912	180,883	186,912	180,883	186,912	186,912	180,883	186,912	180,883	2,200,739
Taxes & Licenses-Transport	1,942	280	952	667	442	611	532	543	280	721	536	455	8,161
Telephone-Cell Phones	8,287	8,287	8,287	8,287	8,287	8,287	8,125	8,125	8,125	8,125	8,125	8,125	98,472
Telephone-Regular & Pagers	6,413	6,413	6,413	6,413	6,413	6,413	6,413	6,413	6,413	6,413	6,413	6,413	76,956
Telephone-Long Distance	1,203	1,203	1,199	1,199	1,199	1,199	1,199	1,199	1,199	1,199	1,199	1,199	14,401
Transportation-Gas, Oil, Detail	23,130	23,096	23,169	23,090	23,384	23,218	23,212	23,343	23,437	23,174	23,013	23,497	276,763
Travel-Airfare		200	1,547	2,200	500		4,225	875	2,600		200		12,347
Travel-Lodging	4,789	1,816	6,811	8,691	2,978	6,015	4,392	4,677	5,027	6,090	2,267	2,035	55,588
Travel-Meals & Entertainment	878	1,304	2,669	3,774	1,024	1,074	1,074	1,874	2,924	3,533	1,124	1,174	22,676
Travel-Mileage	4,336	4,436	4,506	4,506	4,506	4,506	4,506	4,506	4,506	4,506	3,606	3,610	52,032
Travel-Parking, Tolls, Auto	145	145	145	145	145	145	145	200	170	145	145	145	1,920
Utilities-Cable	2,559	2,559	2,605	2,605	2,605	2,605	2,605	2,605	2,605	2,605	2,605	2,605	31,173
Utilities-Electric	46,538	44,498	37,434	34,216	33,778	37,080	40,684	40,546	37,795	39,020	36,565	41,712	469,867
Utilities-Gas	3,503	3,111	2,907	2,490	1,804	1,925	1,760	1,835	1,753	1,712	2,054	3,086	27,940
Utilities-Propane	1,500	1,500									800	1,500	5,300
Utilities-Septic	1,100		1,180	1,400	1,100	1,400	1,100	1,400	1,175	1,400	1,100	1,475	15,230
Utilities-Water & Sewer	10,453	10,525	10,393	10,656	11,862	10,545	12,322	11,475	10,712	10,035	9,938	10,234	129,154
Total Other Operating Exp	856,747	838,416	821,953	834,260	806,084	817,562	826,880	809,080	815,326	839,811	816,121	820,629	9,902,868
TOTAL OPERATING EXPENSE	3,209,300	2,946,751	3,074,834	3,013,743	3,101,223	2,986,679	3,110,814	3,030,439	3,040,236	3,057,925	3,040,791	3,089,127	36,701,863
OPERATING MARGIN	67,532	12,968	201,998	157,384	139,834	155,745	133,250	213,625	99,181	186,139	98,625	154,937	1,621,217
Amortization	5,098	5,098	5,098	5,098	5,098	5,098	5,098	5,098	5,098	5,098	5,098	5,098	61,178
Depreciation	84,810	84,616	83,948	83,293	82,853	82,032	81,314	80,812	80,292	79,859	79,615	79,343	982,787
Interest	57,807	57,480	57,757	57,633	57,707	57,585	57,657	49,621	49,501	49,571	49,453	49,521	651,293
Total Other Expense	147,715	147,194	146,803	146,024	145,658	144,715	144,069	135,531	134,892	134,529	134,166	133,962	1,695,257
Net Surplus/(Deficit)	(\$80,183)	(\$134,226)	\$55,195	\$11,361	(\$5,824)	\$11,030	(\$10,819)	\$78,093	(\$35,711)	\$51,611	(\$35,541)	\$20,974	(\$74,040)

4/21/2014

	Monthly												Year-to-Date
	January	February	March	April	May	June	July	August	September	October	November	December	YTD
REVENUE													
Medicaid	\$759,009	\$685,557	\$759,009	\$734,525	\$748,412	\$730,187	\$751,419	\$751,419	\$727,180	\$751,419	\$727,180	\$751,419	\$8,876,734
Total Revenue	759,009	685,557	759,009	734,525	748,412	730,187	751,419	751,419	727,180	751,419	727,180	751,419	8,876,734
WAGES													
Salary Wages	102,355	93,518	102,141	99,384	102,325	99,384	102,325	102,510	99,384	102,325	99,384	102,325	1,207,360
Regular Hourly Wages	253,600	229,061	253,600	245,422	253,600	245,422	253,600	253,600	245,422	253,600	245,422	253,599	2,985,948
Overtime Wages	12,929	11,677	12,729	12,318	12,729	12,318	12,729	12,729	12,318	12,729	12,318	12,729	150,253
Sick Wages	6,826	6,340	6,989	6,775	6,993	6,775	6,993	6,996	6,775	6,993	6,775	6,993	82,219
Holiday Wages	7,282	878			6,066	941	6,066	972	5,878	972	5,878	7,039	41,972
Vacation Wages	7,039	6,380	7,035	6,819	7,039	6,819	7,039	7,042	6,819	7,039	6,819	7,039	82,924
Training Wages	350	350	350	350	350	350	350	350	350	350	350	350	4,200
Payroll Taxes	40,466	36,036	39,554	32,603	30,907	29,542	30,907	30,510	29,939	30,485	29,939	30,982	391,877
TOTAL	430,846	384,240	422,397	403,670	420,008	401,550	420,008	414,710	406,884	414,502	406,884	421,054	4,946,763
EMPLOYEE BENEFITS													
Medical/Hospital Benefits	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	63,000	756,000
Dental Insurance Benefits	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	14,400
Life Ins AD&D Benefits	3,075	2,675	3,071	2,918	3,577	3,217	3,256	3,167	2,552	2,812	2,818	2,901	36,039
403B Contributions	4,902	4,902	2,451	2,451	2,451	2,451	2,451	2,451	2,451	2,451	2,451	2,451	34,314
Workers Compensation	10,521	10,521	10,521	10,521	10,521	10,521	10,521	10,521	10,521	10,521	10,521	10,521	126,251
Staff Education-Tuition Reimb		1,000		1,000	7,726	2,500		1,000			1,000	6,000	20,226
Other Benefits	40	40	40	40	40	40	40	40	40	40	40	40	480
TOTAL	82,738	83,338	80,283	81,130	88,515	82,929	80,468	81,379	79,764	80,024	81,030	86,113	987,710
OPERATING EXPENSE													
Awards & Incentives	575	225	225	1,225	225	225	1,225	225	225	1,225	225	1,225	7,050
Community Awareness	400	400	400	400	400	400	400	400	400	400	400	400	4,800
Consult/Contract-Dental	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	6,500	78,000
Consult/Contract-Dietary	1,475	1,475	1,475	1,475	1,475	1,475	1,475	1,475	1,475	1,475	1,475	1,475	17,700
Consult/Contract-O.T.	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	24,000
Consult/Contract-P.T.	1,165	1,165	1,165	1,165	1,165	1,165	1,165	1,165	1,165	1,165	1,165	1,165	13,980
Consult/Contract-Psychiatry	400	100	100	400	100	100	400	100	100	400	100	100	2,400
Consult/Contract-Psychology	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	25,200
Consult/Contract-Social Services	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	15,000
Consult/Contract-Speech	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750	1,750	21,000
Consult/Contract-Pharmacy	120	120	120	120	120	120	120	120	120	120	120	120	1,440
Consult/Contract-Physicians	75	75	75	75	75	75	75	75	75	75	75	75	900
Consult/Contract-Vision	175	175	175	175	175	175	175	175	175	175	175	175	2,100
Dues & Subscriptions	49	340	660	201	315	885	290	165		1,025			3,930
Equipment-Non Capital	2,420	2,420	2,420	2,420	2,420	2,420	2,420	2,420	2,420	2,420	2,420	2,420	29,400
Insurance	9,221	9,221	9,221	9,221	9,221	9,221	9,221	9,221	9,221	9,221	9,221	9,221	110,652
IT Support - PC/Laptop Support	1,981	1,981	1,981	1,981	1,981	1,981	1,981	1,981	1,981	1,981	1,981	1,981	23,772
IT Support - Network/Server	1,645	1,645	1,645	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	16,365
Janitorial Services	3,270	3,425	3,991	3,904	3,907	4,618	4,737	3,478	4,034	3,589	3,570	2,927	45,450
Leased Building & Storage	4,114	4,114	4,114	4,114	4,114	4,114	4,114	4,114	4,114	4,114	4,114	4,114	49,368
Leased Equipment	3,581	2,605	2,605	1,628	2,605	2,710	2,350	2,480	3,171	2,543	2,438	1,474	30,180
Leased Transportation Vehicles	5,699	5,791	5,773	6,043	5,653	5,659	5,754	5,643	5,636	5,681	5,685	5,679	68,696
Maintenance & Repair-Building	4,371	4,371	4,371	4,371	4,371	4,371	4,371	4,371	4,371	4,371	4,371	4,371	52,457
Maintenance & Repair-Equip	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	66,000
Maintenance & Repair-Grounds	1,000	1,050	1,750	2,830	2,550	2,450	2,450	2,450	1,750	950		350	19,580
Maintenance & Repair-Vehicles	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	2,700	32,400
Medical Equipment	750	250	250	250	250	250	250	250	250	250	250	250	3,500
Meetings	225	225	225	225	225	225	225	225	225	225	225	225	2,700
Network Expense	1,421	1,291	1,357	1,357	1,375	1,357	1,358	1,358	1,386	1,387	1,386	1,686	16,719
Payroll Expenses	4,900	3,337	3,337	3,337	3,337	3,337	3,337	3,337	3,337	3,337	3,337	3,337	41,607
Pest Control	370	370	470	370	370	370	370	370	370	370	370	370	4,940
Postage and Courier Services	215	215	215	215	215	215	215	215	215	215	215	215	2,580
Printing	150		150		150		150		150		150		900
Professional Fees-Legal	1,725												1,725
Recreation - Clients	2,050	2,050	2,050	2,800	2,050	2,050	2,050	2,050	3,450	2,050	2,050	6,300	31,000
Security Services	225	225	625	225	225	225	225	225	225	225	225	225	3,100
Staff Recruitment-Advertising	250	250	250	250	250	250	250	250	250	250	250	250	3,000
Staff Recruitment-PreEmploy	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000
Staff Training Materials	500	500	500	500	500	500	500	500	500	500	500	500	6,000
Supplies-Cleaning and Laundry	1,610	1,610	1,610	1,610	1,610	1,610	1,610	1,610	1,610	1,610	1,610	1,610	19,320
Supplies-Client	2,035	2,035	2,035	2,035	2,035	2,035	2,035	2,035	2,035	2,035	2,035	2,035	24,420
Supplies-Clothing	680	680	680	680	680	680	680	680	680	680	680	680	8,160
Supplies-Food	15,835	15,835	15,835	15,835	15,835	15,835	15,835	15,835	15,835	15,835	15,835	15,835	190,020
Supplies-Food Supplements	410	410	410	410	410	410	410	410	410	410	410	410	4,920

Open Arms Care Corporation
2014 Operating Budget
Nashville Operations

4/21/2014

	Monthly												Year-to-Date
	January	February	March	April	May	June	July	August	September	October	November	December	YTD
Supplies-Non-food	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	1,336	16,032
Supplies-Medical	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	62,400
Supplies-Office	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	13,200
Supplies-Pharmacy-OTC	900	900	900	900	900	900	900	900	900	900	900	900	10,800
Supplies-Pharmacy-Rx	1,420	1,445	1,445	1,445	1,445	1,445	1,445	1,445	1,445	1,445	1,445	1,445	17,315
Supplies-Program	850	850	850	850	850	850	850	850	850	850	850	850	10,200
Supplies-Resident Decor/Linens	200	200	200	200	200	200	200	200	200	200	200	200	2,400
Taxes & Licenses-Business		12,490		4,284								500	17,274
Taxes & Licenses-Provider	44,808	44,808	40,472	44,808	43,362	44,808	43,362	44,808	44,808	43,362	44,808	43,362	527,577
Taxes & Licenses-Transport	207		141	93	162	81	7	163		81	81		1,016
Telephone-Cell Phones	1,810	1,810	1,810	1,810	1,810	1,810	1,810	1,810	1,810	1,810	1,810	1,810	21,720
Telephone-Regular & Pagers	1,531	1,531	1,531	1,531	1,531	1,531	1,531	1,531	1,531	1,531	1,531	1,531	18,372
Telephone-Long Distance	281	281	281	281	281	281	281	281	281	281	281	281	3,377
Transportation-Gas, Oil, Detail	5,680	5,680	5,680	5,680	5,680	5,680	5,680	5,680	5,680	5,680	5,680	5,680	68,160
Travel-Airfare		200					1,225	875	400		200		2,900
Travel-Lodging		150	325	25	211	175	525	2,410	360	300		368	4,849
Travel-Meals & Entertainment	50	180	50	250	150	100	50	50	50	250	250	350	1,780
Travel-Mileage	444	444	444	444	444	444	444	444	444	444	444	444	5,324
Travel-Parking, Tolls, Auto	20	20	20	120	20	20	20	75	45	20	20	20	420
Utilities-Cable	425	425	425	425	425	425	425	425	425	425	425	425	5,096
Utilities-Electric	15,787	14,037	9,678	9,028	8,684	9,282	10,635	10,648	9,308	12,551	11,637	14,949	136,224
Utilities-Gas	278	231	182	140	79	75	55	75	74	74	79	117	1,459
Utilities-Septic	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	1,100	13,200
Utilities-Water & Sewer	2,779	2,631	2,449	2,867	2,358	2,881	4,658	3,751	3,255	2,632	2,284	2,533	35,078
Total Other Operating Exp	184,093	189,830	170,684	179,834	171,788	174,422	180,128	178,760	176,198	175,952	172,794	179,772	2,134,254
TOTAL OPERATING EXPENSE	697,677	657,408	673,364	664,634	680,311	658,901	680,604	674,849	662,846	670,478	660,708	686,939	8,068,718
OPERATING MARGIN	61,332	28,149	85,645	69,891	68,101	71,286	70,815	76,570	64,334	80,941	66,472	64,480	808,016
Amortization	1,561	1,561	1,561	1,561	1,561	1,561	1,561	1,561	1,561	1,561	1,561	1,561	18,732
Depreciation	18,903	18,875	18,874	18,866	18,858	18,706	18,496	18,433	18,387	18,293	18,217	18,157	223,066
Interest	17,149	17,149	17,149	17,149	17,149	17,149	17,149	14,635	14,635	14,635	14,635	14,635	193,220
Central Support Services	40,006	39,637	42,123	37,515	38,567	36,083	36,837	36,123	34,877	45,801	36,889	40,177	464,633
Total Other Expense	77,619	77,222	79,707	75,091	76,135	73,499	74,043	70,753	69,460	80,290	71,303	74,530	899,651
Net Surplus/(Deficit)	(\$16,287)	(\$49,073)	\$5,938	(\$5,200)	(\$8,034)	(\$2,213)	(\$3,228)	\$5,818	(\$5,126)	\$651	(\$4,831)	(\$10,050)	(\$91,635)

4/21/2014

	Monthly												Year-to-Date
	January	February	March	April	May	June	July	August	September	October	November	December	YTD
REVENUE													
Medicaid	\$840,398	\$759,069	\$840,398	\$813,288	\$831,994	\$805,155	\$831,994	\$831,994	\$805,155	\$831,994	\$805,155	\$831,994	\$9,828,589
Total Revenue	840,398	759,069	840,398	813,288	831,994	805,155	831,994	831,994	805,155	831,994	805,155	831,994	9,828,589
WAGES													
Salary Wages	96,033	89,836	96,033	92,933	96,033	92,933	96,033	96,033	92,933	96,033	92,933	96,033	1,133,799
Regular Hourly Wages	324,192	296,014	324,192	313,732	324,192	313,732	324,192	324,192	313,732	324,192	313,732	324,192	3,820,286
Overtime Wages	9,725	9,100	9,725	9,408	9,725	9,408	9,725	9,725	9,408	9,725	9,408	9,725	114,807
Sick Wages	8,812	8,812	8,812	8,812	8,812	8,812	8,812	8,812	8,812	8,812	8,812	8,812	105,744
Holiday Wages	16,849	2,407	2,407	2,407	16,849	2,407	16,849	2,407	16,849	2,407	16,849	16,849	115,536
Vacation Wages	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	36,000
Training Wages	450	450	450	450	450	450	450	450	450	450	450	450	5,400
Temporary Labor Services	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,667	1,666	1,666	1,666	1,666	20,000
Payroll Taxes	43,629	38,797	41,063	38,828	37,706	34,469	36,064	34,092	34,167	33,915	33,725	34,643	441,097
TOTAL	504,357	450,083	487,349	471,237	498,434	466,878	496,792	480,378	481,017	480,200	480,575	495,370	5,792,669
EMPLOYEE BENEFITS													
Medical/Hospital Benefits	76,667	76,667	76,667	76,667	76,667	76,667	76,667	76,667	76,667	76,667	76,667	76,667	919,988
Dental Insurance Benefits	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	1,350	16,200
Life Ins AD&D Benefits	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	3,425	41,100
403B Contributions	3,131	3,280	3,330	3,330	3,330	3,330	3,470	3,488	3,425	3,590	3,686	3,686	41,297
Workers Compensation	12,819	12,819	12,819	12,819	12,819	12,819	12,819	12,819	12,819	12,819	12,819	12,820	153,829
Staff Education-Tuition Reimb	1,000		1,000		1,000		1,000		1,000			1,000	6,000
TOTAL	98,392	97,541	98,591	97,591	98,591	97,731	98,731	97,749	98,767	97,851	97,947	98,948	1,178,424
OPERATING EXPENSE													
Awards & Incentives	103	103	103	730	1,930	1,230	230	3,230	1,230	103	1,230	230	10,452
Community Awareness						500							500
Consult/Contract-Dental	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	30,000
Consult/Contract-Dietary	525	525	525	525	525	525	525	525	525	525	525	525	6,300
Consult/Contract-O.T.	600	600	600	600	600	600	600	600	600	600	600	600	7,200
Consult/Contract-Psychiatry			200			200							800
Consult/Contract-Psychology	165	165	165	165	165	165	165	165	165	165	165	165	1,980
Consult/Contract-Social Services	435	435	435	435	435	435	435	435	435	435	435	435	5,220
Consult/Contract-Speech	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,000
Consult/Contract-Lab Fees	40	40	40	40	40	40	40	40	40	40	40	40	480
Consult/Contract-Pharmacy	350	350	350	350	350	350	350	350	350	350	350	350	4,200
Consult/Contract-Physicians	5,250	5,250	5,250	5,250	5,250	5,250	5,250	5,250	5,250	5,250	5,250	5,250	63,000
Dues & Subscriptions	3,018	340	110	340		110	340			340			4,588
Equipment-Non Capital	1,703	2,003	2,031	2,087	2,143	2,199	2,255	2,311	2,367	2,423	2,479	2,263	26,264
Insurance	9,905	9,905	9,905	9,905	9,905	9,905	9,905	9,905	9,905	9,905	9,905	9,905	118,860
IT Support - PC/Laptop Support	2,311	2,311	2,311	2,311	2,311	2,311	2,311	2,311	2,311	2,311	2,311	2,311	27,732
IT Support - Network/Server	1,645	1,645	1,645	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	16,365
Janitorial Services	2,265	2,065	2,465	2,165	2,465	2,065	2,265	2,165	2,465	2,065	2,465	2,065	26,980
Leased Building & Storage	6,320	6,320	6,320	6,320	6,320	6,320	6,320	6,320	6,320	6,320	6,320	6,320	75,840
Leased Equipment	2,393	3,693	2,393	2,393	3,693	2,393	2,393	3,693	2,393	2,393	3,693	2,393	33,916
Leased Transportation Vehicles	11,473	11,473	11,473	11,473	11,473	10,793	10,793	10,793	10,793	10,793	10,793	10,793	132,916
Maintenance & Repair-Building	2,185	2,185	2,185	2,185	2,185	2,185	2,185	2,185	2,185	2,185	2,185	2,185	26,220
Maintenance & Repair-Equip	528	1,468	528	528	1,468	528	528	1,468	528	528	1,468	528	10,086
Maintenance & Repair-Grounds	2,114	3,014	2,379	2,379	2,829	2,379	2,379	2,829	2,379	2,829	2,111	30,000	
Maintenance & Repair-Vehicles	3,016	2,016	2,016	2,016	2,016	2,016	1,991	1,991	1,991	1,970	1,970	1,970	25,000
Medical Equipment	845	845	845	845	820	820	820	820	820	820	820	820	9,940
Meetings	150	200	450	200	200	400	350	200	450	200	200	500	3,500
Moving Expense	10,000												10,000
Network Expense	1,415	1,415	1,415	1,415	1,415	1,415	1,415	1,415	1,415	1,415	1,415	1,415	16,980
Payroll Expenses	5,700	3,720	3,720	3,720	3,720	3,720	3,720	3,720	3,720	3,720	3,720	3,720	46,620
Pest Control	220	220	220	220	220	220	220	220	220	220	220	220	2,640
Postage and Courier Services	250	250	250	250	250	250	250	250	250	250	250	250	3,000
Printing	250	100	100	250	100	100	250	100	250	100	100	100	1,800
Recreation - Clients	2,650	2,650	2,650	3,850	5,650	7,950	4,150	3,150	2,650	3,450	2,650	4,150	45,600
Security Services			1,016			2,036			8,906				11,958
Staff Education, Seminars	2,180	415	1,300	415	415	1,200	2,000	415	415	415	415	415	10,000
Staff Recruitment-Advertising	165	165	1,218	165	165	165	165	165	165	165	165	165	3,033
Staff Recruitment-PreEmploy	875	875	875	875	875	875	875	875	875	875	875	875	10,500
Staff Training Materials	665	665	665	665	665	665	665	665	665	665	665	665	7,980
Supplies-Cleaning and Laundry	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	2,200	26,400
Supplies-Client	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	1,150	13,800
Supplies-Clothing	200	200	200	200	200	200	200	200	200	200	200	200	2,400
Supplies-Food	17,495	15,192	15,292	17,405	15,852	16,492	18,695	16,292	16,270	16,879	17,005	17,595	200,464
Supplies-Food Supplements	1,845	1,845	1,845	1,845	1,845	1,845	1,845	1,845	1,845	1,845	1,845	1,845	22,144

Open Arms Care Corporation
2014 Operating Budget
Knoxville Operations

4/21/2014

	Monthly												Year-to-Date
	January	February	March	April	May	June	July	August	September	October	November	December	YTD
Supplies-Non-food	1,435	1,435	1,435	1,435	1,435	1,435	1,435	1,435	1,435	1,435	1,435	1,435	17,220
Supplies-Medical	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	7,200	86,400
Supplies-Office	1,220	1,220	1,220	1,220	1,220	1,220	1,220	1,220	1,220	1,220	1,220	1,220	14,640
Supplies-Pharmacy-OTC	875	875	875	875	875	875	875	875	875	875	875	875	10,500
Supplies-Pharmacy-Rx	2,497	2,497	2,497	2,497	2,497	2,497	2,497	2,497	2,497	2,497	2,516	2,514	30,000
Supplies-Program	1,050	1,050	1,050	2,550	1,050	1,050	1,050	1,050	1,050	1,050	1,050	1,050	14,100
Supplies-Resident Decor/Linens				2,550					2,550				5,100
Taxes & Licenses-Business			12,010							800			12,810
Taxes & Licenses-Provider	46,574	46,574	42,067	46,574	45,072	46,574	45,072	46,574	46,574	45,072	46,574	45,072	548,370
Telephone-Cell Phones	2,040	2,040	2,040	2,040	2,040	2,040	2,040	2,040	2,040	2,040	2,040	2,040	24,480
Telephone-Regular & Pagers	1,295	1,295	1,295	1,295	1,295	1,295	1,295	1,295	1,295	1,295	1,295	1,295	15,540
Telephone-Long Distance	80	80	80	80	80	80	80	80	80	80	80	80	960
Transportation-Gas, Oil, Detail	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000
Travel-Airfare			500				2,000						2,500
Travel-Lodging	500		1,200	4,000	100	1,550	1,200	100			100		8,750
Travel-Meals & Entertainment		300	50	700	50	400	200	1,000	50	1,200	50		4,000
Travel-Mileage	505	505	505	505	505	505	505	505	505	505	505	505	6,060
Travel-Parking, Tolls, Auto	100	100	100	100	100	100	100	100	100	100	100	100	1,200
Utilities-Cable	980	980	980	980	980	980	980	980	980	980	980	980	11,760
Utilities-Electric	8,825	8,731	8,729	8,371	8,804	9,570	9,571	9,742	8,370	8,064	8,033	8,102	104,912
Utilities-Gas	550	550	550	550	550	550	550	550	550	550	550	550	6,600
Utilities-Water & Sewer	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	1,850	22,200
Total Other Operating Exp	191,175	174,295	184,073	183,509	177,368	184,693	180,220	179,611	184,239	172,903	175,631	172,062	2,159,776
TOTAL OPERATING EXPENSE	793,924	721,919	770,012	752,336	774,392	749,301	775,742	757,737	764,023	750,953	754,152	766,379	9,130,870
OPERATING MARGIN	46,474	37,150	70,386	60,952	57,602	55,854	56,252	74,257	41,133	81,041	51,003	65,615	697,720
Amortization	932	932	932	932	932	932	932	932	932	932	932	932	11,190
Depreciation	18,940	18,868	18,297	17,723	17,653	17,596	17,563	17,534	17,494	17,449	17,420	17,419	213,956
Interest	10,244	10,244	10,244	10,244	10,244	10,244	10,244	8,743	8,743	8,743	8,743	8,743	115,421
Central Support Services	40,006	39,637	42,123	37,515	38,567	36,083	36,837	36,123	34,877	45,801	36,889	40,177	464,633
Total Other Expense	70,123	69,682	71,596	66,414	67,396	64,855	65,576	63,332	62,046	72,924	63,984	67,270	805,200
Net Surplus/(Deficit)	(\$23,649)	(\$32,531)	(\$1,211)	(\$5,462)	(\$9,794)	(\$9,001)	(\$9,324)	\$10,925	(\$20,913)	\$8,116	(\$12,981)	(\$1,655)	(\$107,480)

4/21/2014

	Monthly												Year-to-Date
	January	February	March	April	May	June	July	August	September	October	November	December	YTD
REVENUE													
Medicaid	\$856,576	\$773,681	\$856,576	\$828,944	\$848,010	\$820,655	\$848,010	\$848,010	\$820,655	\$848,010	\$820,655	\$848,010	\$10,017,789
Total Revenue	856,576	773,681	856,576	828,944	848,010	820,655	848,010	848,010	820,655	848,010	820,655	848,010	10,017,789
WAGES													
Salary Wages	117,097	105,765	117,097	113,320	117,097	113,320	117,097	117,097	113,320	117,097	113,320	117,097	1,378,724
Regular Hourly Wages	287,785	259,983	287,838	280,805	285,584	278,551	287,838	287,838	278,551	287,838	278,551	287,838	3,389,000
Overtime Wages	3,595	3,246	3,595	3,478	3,595	3,478	3,595	3,595	3,478	3,595	3,478	3,595	42,323
Sick Wages	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000
Holiday Wages	19,975		552		19,423		19,975		19,975		19,975	18,921	118,794
Vacation Wages	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	36,000
Training Wages	2,092	1,890	2,092	2,025	2,092	2,025	2,092	2,092	2,025	2,092	2,025	2,092	24,634
Payroll Taxes	42,809	36,972	38,890	35,580	35,175	32,002	33,804	32,207	32,569	32,053	32,569	33,475	418,104
TOTAL	481,353	415,856	458,064	443,208	470,965	437,376	472,401	450,829	457,917	450,675	457,917	471,017	5,467,579
EMPLOYEE BENEFITS													
Medical/Hospital Benefits	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	85,000	1,020,000
Dental Insurance Benefits	1,547	1,547	1,547	1,547	1,547	1,547	1,547	1,547	1,547	1,547	1,547	1,547	18,558
Life Ins AD&D Benefits	3,821	3,821	3,821	3,821	3,821	3,821	3,821	3,821	3,821	3,821	3,821	3,821	45,852
403B Contributions	4,784	4,834	2,434	2,434	2,452	2,469	2,469	2,511	2,543	2,543	2,543	2,543	34,559
Workers Compensation	13,441	13,441	13,441	13,441	13,441	13,441	13,441	13,441	13,441	13,441	13,441	13,441	161,292
Staff Education-Tuition Reimb	1,148	1,148	1,148	1,148	1,148	1,148	1,148	1,148	1,148	1,148	1,148	1,148	13,776
Other Benefits	100			100				100				100	400
TOTAL	109,841	109,791	107,391	107,491	107,409	107,426	107,426	107,568	107,500	107,500	107,500	107,600	1,294,437
OPERATING EXPENSE													
Awards & Incentives	631	631	631	631	631	631	631	631	631	631	631	631	7,572
Consult/Contract-Audiology	1,600					1,600							3,200
Consult/Contract-Dental	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	5,200	62,400
Consult/Contract-O.T.	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	45,000
Consult/Contract-Psychiatry	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,000
Consult/Contract-Psychology	700			700		700							2,100
Consult/Contract-Social Services	915	915	915	915	915	915	915	915	915	915	915	915	10,980
Consult/Contract-Pharmacy			750			750							3,000
Consult/Contract-Physicians	5,695	5,695	5,695	5,695	5,695	5,695	5,695	5,695	5,695	5,695	5,695	5,695	68,340
Consult/Contract-Vision	565	565	565	565	565	565	565	565	565	565	565	565	6,780
Dues & Subscriptions	1,208	2,323	928	628	678	478	818	478	658	478	478	478	9,631
Equipment-Non Capital	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	1,875	22,500
Insurance	9,565	9,565	9,565	9,565	9,565	9,565	9,565	9,565	9,565	9,565	9,565	9,565	114,780
IT Support - PC/Laptop Support	3,018	3,018	3,018	3,018	3,018	3,018	3,018	3,018	3,018	3,018	3,018	3,018	36,216
IT Support - Network/Server	1,645	1,645	1,645	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	1,270	16,365
Janitorial Services	778	773	773	773	773	773	773	773	773	773	773	773	9,281
Leased Building & Storage	8,901	8,901	8,901	8,901	8,901	8,901	8,901	8,901	8,901	8,901	8,901	8,901	106,806
Leased Equipment	4,319	4,319	4,319	4,319	4,319	4,319	4,319	4,319	4,319	4,319	4,319	4,319	51,828
Leased Transportation Vehicles	11,914	11,914	11,914	11,914	11,914	11,914	11,914	11,914	11,914	11,914	11,914	11,914	142,968
Maintenance & Repair-Building	3,262	3,262	3,262	3,262	3,262	3,262	3,262	3,262	3,262	3,262	2,962	2,962	38,544
Maintenance & Repair-Equip	2,698	2,255	2,255	2,255	2,255	2,255	2,255	2,255	2,255	2,255	2,255	2,255	27,503
Maintenance & Repair-Grounds				2,585	2,585	2,585	2,585	2,585	2,585	2,585	2,585		18,095
Maintenance & Repair-Vehicles	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	24,000
Medical Equipment	315	315	315	315	315	315	315	315	315	315	315	315	3,780
Meetings	375	375	375	375	375	375	375	375	375	375	375	375	4,500
Network Expense	2,076	2,076	2,004	2,004	2,004	2,004	2,004	2,004	2,004	2,004	2,004	2,004	24,198
Payroll Expenses	5,500	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	46,750
Pest Control	1,400	200	200	2,034	400	200	600	1,389	400	1,041	200	200	8,264
Postage and Courier Services	275	275	275	275	275	275	275	275	275	275	275	275	3,300
Printing	100		100		100		100		100			100	600
Professional Fees-Legal	1,200					1,200							2,400
Recreation - Clients	2,125	2,125	2,125	2,125	2,125	2,125	2,125	2,125	2,125	2,125	7,125	4,625	33,000
Security Services		1,235	360	2,880					150	1,200			5,825
Staff Education, Seminars	1,202	1,202	2,387	3,001	1,622	1,202	1,202	1,202	1,202	1,202	1,202	1,202	17,828
Staff Recruitment-Advertising	287	287	287	287	1,445	287	287	287	287	287	287	287	4,602
Staff Recruitment-PreEmploy	957	957	957	957	957	957	957	957	957	957	957	957	11,484
Staff Training Materials	1,033	622	622	622	622	622	622	622	622	622	622	622	7,875
Supplies-Cleaning and Laundry	2,088	2,063	2,088	2,088	2,063	2,088	2,063	2,088	2,063	2,088	2,063	2,088	24,931
Supplies-Client	1,486	1,486	1,486	1,486	1,486	1,486	1,486	1,486	1,486	1,486	1,486	1,486	17,832
Supplies-Clothing	550	550	550	550	550	550	550	550	550	550	550	550	6,600
Supplies-Food	16,008	16,008	16,008	16,008	16,008	16,008	16,008	16,008	16,008	16,008	16,008	16,008	192,096
Supplies-Food Supplements	2,061	2,061	2,061	2,061	2,061	2,061	2,061	2,061	2,061	2,061	2,061	2,061	24,732
Supplies-Non-food	1,301	1,301	1,301	1,301	1,301	1,301	1,301	1,301	1,301	1,301	1,301	1,301	15,612
Supplies-Medical	6,325	6,325	6,325	6,325	6,325	6,325	6,325	6,325	6,325	6,325	6,325	6,325	75,902

Open Arms Care Corporation
2014 Operating Budget
Chattanooga Operations

4/21/2014

	Monthly												Year-to-Date
	January	February	March	April	May	June	July	August	September	October	November	December	YTD
Supplies-Office	1,269	1,269	1,269	1,269	1,269	1,269	1,269	1,269	1,269	1,269	1,269	1,269	15,228
Supplies-Pharmacy-OTC	883	883	883	883	883	883	883	883	883	883	883	883	10,596
Supplies-Pharmacy-Rx	2,070	2,070	2,070	2,070	2,070	2,070	2,070	2,070	2,070	2,070	2,070	2,070	24,840
Supplies-Program	2,300	2,500	1,700	1,500	1,500	1,500	1,500	2,400	2,400	2,400	2,030	2,030	23,760
Supplies-Resident Decor/Linens	435	435	435	435	435	435	435	435	435	435	435	435	5,220
Taxes & Licenses-Business											14,170	500	14,670
Taxes & Licenses-Other										200		100	300
Taxes & Licenses-Provider	49,667	49,667	44,861	49,667	48,065	49,667	48,065	49,667	49,667	48,065	49,667	48,065	584,791
Taxes & Licenses-Transport	280	280	280	280	280	280	280	280	280	280	280	280	3,360
Telephone-Cell Phones	1,956	1,956	1,956	1,956	1,956	1,956	1,794	1,794	1,794	1,794	1,794	1,794	22,500
Telephone-Regular & Pagers	1,594	1,594	1,594	1,594	1,594	1,594	1,594	1,594	1,594	1,594	1,594	1,594	19,128
Telephone-Long Distance	141	141	137	137	137	137	137	137	137	137	137	137	1,652
Transportation-Gas, Oil, Detail	6,333	6,333	6,333	6,333	6,333	6,333	6,333	6,333	6,333	6,333	6,333	6,333	75,996
Travel-Airfare			1,047	1,200					1,200				3,447
Travel-Lodging	2,623		2,620	3,000					3,000	2,623			16,489
Travel-Meals & Entertainment			1,745	2,000		2,623			2,000	1,259			7,004
Travel-Mileage	1,914	1,914	1,984	1,984	1,984	1,984	1,984	1,984	1,984	1,984	1,084	1,084	21,668
Utilities-Cable	628	628	674	674	674	674	674	674	674	674	674	674	7,996
Utilities-Electric	11,346	11,080	9,777	8,842	8,840	9,228	10,453	10,681	9,692	9,280	9,025	10,041	118,286
Utilities-Propane	1,500	1,500									800	1,500	5,300
Utilities-Water & Sewer	3,694	3,694	3,694	3,694	3,694	3,694	3,694	3,694	3,694	3,694	3,694	3,694	44,332
Total Other Operating Exp	207,036	199,264	196,096	207,284	194,169	198,679	196,683	197,487	202,864	199,417	210,431	195,350	2,404,760
TOTAL OPERATING EXPENSE	798,230	724,910	761,550	757,982	772,543	743,481	776,509	755,883	768,281	757,591	775,848	773,967	9,166,776
OPERATING MARGIN	58,346	48,771	95,025	70,962	75,467	77,174	71,501	92,127	52,374	90,418	44,806	74,042	851,013
Amortization	1,559	1,559	1,559	1,559	1,559	1,559	1,559	1,559	1,559	1,559	1,559	1,559	18,708
Depreciation	21,362	21,331	21,255	21,195	20,949	20,452	20,064	19,946	19,767	19,528	19,453	19,381	244,681
Interest	17,128	17,128	17,128	17,128	17,128	17,128	17,128	14,617	14,617	14,617	14,617	14,617	192,979
Central Support Services	40,006	39,637	42,123	37,515	38,567	36,083	36,837	36,123	34,877	45,801	36,889	40,177	464,633
Total Other Expense	80,055	79,655	82,064	77,396	78,202	75,221	75,587	72,245	70,820	81,505	72,519	75,734	921,001
Net Surplus/(Deficit)	(\$21,709)	(\$30,884)	\$12,961	(\$6,434)	(\$2,735)	\$1,953	(\$4,086)	\$19,882	(\$18,446)	\$8,913	(\$27,712)	(\$1,691)	(\$69,989)

4/21/2014

[illegible]

Open Arms Care Corporation
2014 Operating Budget
Memphis Operations

4/21/2014

	Monthly												Year-to-Date
	January	February	March	April	May	June	July	August	September	October	November	December	YTD
Supplies-Non-food	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	1,375	16,500
Supplies-Medical	3,181	3,181	3,181	3,181	3,181	3,181	3,181	3,181	3,181	3,181	3,181	3,181	38,172
Supplies-Office	1,793	1,793	1,793	1,793	1,793	1,793	1,793	1,793	1,793	1,793	1,793	1,793	22,040
Supplies-Pharmacy-OTC	850	850	850	850	850	850	850	850	850	850	850	850	10,200
Supplies-Pharmacy-Rx	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000
Supplies-Program	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	27,600
Supplies-Resident Decor/Linens	416	416	416	416	416	416	416	416	416	416	416	416	4,992
Taxes & Licenses-Business							12,800					800	13,600
Taxes & Licenses-Provider	45,863	45,863	41,425	45,863	44,384	45,863	44,384	45,863	45,863	44,384	45,863	44,384	540,001
Taxes & Licenses-Transport	1,455		531	494		150	245			360	175	175	3,585
Telephone-Cell Phones	1,981	1,981	1,981	1,981	1,981	1,981	1,981	1,981	1,981	1,981	1,981	1,981	23,772
Telephone-Regular & Pagers	1,893	1,893	1,893	1,893	1,893	1,893	1,893	1,893	1,893	1,893	1,893	1,893	22,716
Telephone-Long Distance	651	651	651	651	651	651	651	651	651	651	651	651	7,812
Transportation-Gas, Oil, Detail	5,367	5,333	5,406	5,327	5,621	5,455	5,449	5,580	5,674	5,411	5,250	5,734	65,607
Travel-Airfare				500	500		1,000		500				2,500
Travel-Lodging	1,000	1,000	1,000	1,000	1,500	1,000	2,000	1,000	1,000	2,500	1,000	1,000	15,000
Travel-Meals & Entertainment	491	491	491	491	491	491	491	491	491	491	491	491	5,892
Travel-Mileage	1,365	1,365	1,365	1,365	1,365	1,365	1,365	1,365	1,365	1,365	1,365	1,365	16,380
Utilities-Cable	527	527	527	527	527	527	527	527	527	527	527	527	6,321
Utilities-Electric	10,580	10,650	9,250	7,975	7,450	9,000	10,025	9,475	10,425	9,125	7,870	8,620	110,445
Utilities-Gas	2,675	2,330	2,175	1,800	1,175	1,300	1,155	1,210	1,129	1,088	1,425	2,419	19,881
Utilities-Septic		300	80	300		300		300	75	300		375	2,030
Utilities-Water & Sewer	2,130	2,350	2,400	2,245	3,960	2,120	2,120	2,180	1,913	1,859	2,110	2,157	27,544
Total Other Operating Exp	205,393	202,177	196,065	200,585	198,312	202,491	212,200	199,421	199,602	198,089	196,791	203,528	2,414,654
TOTAL OPERATING EXPENSE	761,479	685,944	703,384	690,700	721,667	692,606	732,545	699,404	707,506	697,626	704,452	703,063	8,500,375
OPERATING MARGIN	59,371	55,469	117,466	103,670	90,974	93,820	80,096	113,237	78,921	115,016	81,975	109,579	1,099,593
Amortization	1,046	1,046	1,046	1,046	1,046	1,046	1,046	1,046	1,046	1,046	1,046	1,046	12,548
Depreciation	23,572	23,564	23,555	23,541	23,436	23,338	23,261	22,974	22,719	22,664	22,599	22,480	277,681
Interest	13,286	12,960	13,236	13,112	13,186	13,064	13,136	11,626	11,506	11,576	11,458	11,526	149,673
Central Support Services	40,006	39,637	42,123	37,515	38,567	36,083	36,837	36,123	34,877	45,801	36,889	40,177	464,633
Total Other Expense	77,909	77,207	79,959	75,214	76,235	73,530	74,279	71,769	70,148	81,086	71,992	75,208	904,535
Net Surplus/(Deficit)	(\$18,538)	(\$21,738)	\$37,507	\$28,457	\$14,739	\$20,290	\$5,817	\$41,469	\$8,773	\$33,929	\$9,983	\$34,370	\$195,058

Open Arms Care Corporation
2014 Operating Budget
Central Support Office

4/21/2014

	Monthly												Year-to-Date
	January	February	March	April	May	June	July	August	September	October	November	December	YTD
REVENUE													
WAGES													
Salary Wages	\$62,534	\$56,482	\$62,534	\$60,517	\$62,614	\$60,595	\$62,614	\$62,614	\$60,652	\$62,673	\$60,652	\$62,673	\$737,154
Regular Hourly Wages	13,512	12,236	13,547	13,110	13,584	13,182	13,621	13,621	13,182	13,621	13,182	13,648	160,046
Overtime Wages	167	167	167	167	167	167	167	167	166	166	166	166	2,000
Temporary Labor Services	206	3,740	3,654										7,600
Payroll Taxes	7,074	5,681	6,103	5,784	5,967	5,662	5,832	5,832	5,649	5,836	5,649	5,838	70,907
TOTAL	83,493	78,306	86,005	79,578	82,332	79,606	82,234	82,234	79,649	82,296	79,649	82,325	977,707
EMPLOYEE BENEFITS													
Medical/Hospital Benefits	3,683	3,683	3,683	3,683	3,683	3,683	3,683	3,683	3,683	3,683	3,683	3,690	44,203
Dental Insurance Benefits	92	92	92	96	102	102	102	102	102	102	102	102	1,188
Life Ins AD&D Benefits	875	875	875	875	875	875	875	875	875	875	875	875	10,500
403B Contributions	648	615	683	660	721	697	721	721	698	721	698	721	8,304
Workers Compensation	150	150	150	150	150	150	150	150	150	150	150	150	1,800
Staff Education-Tuition Reimb								1,000				1,000	2,000
TOTAL	5,448	5,415	5,483	5,464	5,531	5,507	5,531	6,531	5,508	5,531	5,508	6,538	67,995
OPERATING EXPENSE													
Awards & Incentives					350			350			300	1,000	2,000
Bank Charges	6,084	1,084	1,084	6,084	1,083	1,083	6,083	1,083	1,083	6,083	1,083	8,083	40,000
Consult/Contract-IT	750	750		750		750	750	750	750	750	750	750	9,000
Consult/Contract-Hotline	300			300			300				300		1,200
Consult/Contract-Other			1,500	8,500									10,000
Directors' Fees & Expenses	5,833	5,833	16,833	5,833	13,083	7,083	5,833	10,833	9,333	5,833	10,833	9,333	106,496
Dues & Subscriptions	13,207	207	693	807	5,209	1,184	708	209	584	209	209	584	23,810
Equipment-Non Capital	167	167	2,167	166	164	167	167	167	167	167	167	167	4,000
Insurance	2,550	2,550	2,550	2,550	2,549	2,550	2,549	2,550	2,549	2,550	2,549	2,550	30,596
IT Support - PC/Laptop Support	3,417	417	417	417	417	417	417	417	417	417	417	417	8,000
IT Support - Network/Server	8,800	8,800	8,800	8,800	8,800	8,800	8,800	8,800	8,800	8,800	15,625	8,800	112,425
IT Support - Minor Equipment	100	100	100	100	100	100	100	100	100	100	100	100	1,200
IT Support - Shipping	25	25	25	25	25	25	25	25	25	25	25	25	300
IT Support - Special Projects	834	834	834	834	834	834	834	834	834	834	834	834	10,000
IT Support - Other	413	417	417	417	417	417	417	417	417	417	417	417	5,000
Leased Building & Storage	10,850	10,850	10,850	10,850	10,850	10,850	10,850	10,850	10,850	10,850	10,850	10,850	130,200
Leased Equipment	1,432	1,432	1,432	1,432	1,432	1,432	1,432	1,432	1,432	1,432	1,432	1,432	17,184
Leased Transportation Vehicles	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	16,800
Maintenance & Repair-Building	167	167	167	167	167	167	167	167	167	167	167	167	2,004
Maintenance & Repair-Equip	42	42	42	42	42	42	42	42	42	42	42	42	504
Maintenance & Repair-Vehicles	100	100	100	100	100	100	100	100	100	100	100	100	1,200
Meetings	500	500	3,500	500	500	500	500	500	500	500	500	500	9,000
Network Expense	417	417	417	417	417	417	417	417	417	417	417	417	5,004
Payroll Expenses	300	300	300	300	300	300	300	300	300	300	300	300	3,600
Postage and Courier Services	500	500	500	500	500	500	500	500	500	500	500	500	6,000
Printing	292	292	292	292	292	292	292	292	292	292	292	292	3,500
Professional Fees-Audit		25,000	7,500		3,500	6,500	4,000					10,000	56,500
Professional Fees-Legal	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,667	6,666	6,666	6,666	6,666	80,000
Professional Fees-Other	533	533	533	533	533	533	533	533	533	533	533	533	6,396
Staff Education, Seminars	367	367	367	367	367	367	367	367	366	40,366	366	366	44,400
Staff Recruitment-Advertising	50	50	50	50	50	50	50	50	50	50	50	50	600
Staff Recruitment-PreEmploy			50		50		50				50		200
Staff Training Materials			150		150		150				150		600
Supplies-Office	417	417	417	417	417	417	417	417	417	417	417	417	5,004
Taxes & Licenses-Other			500	300		400				300			1,500
Taxes & Licenses-Transport						100		100					200
Telephone-Cell Phones	500	500	500	500	500	500	500	500	500	500	500	500	6,000
Telephone-Regular & Pagers	100	100	100	100	100	100	100	100	100	100	100	100	1,200
Telephone-Long Distance	50	50	50	50	50	50	50	50	50	50	50	50	600
Transportation-Gas, Oil, Detail	750	750	750	750	750	750	750	750	750	750	750	750	9,000
Travel-Airfare				500				500					1,000
Travel-Lodging	666	666	1,666	666	1,167	667	667	1,167	667	667	1,167	667	10,500
Travel-Meals & Entertainment	337	333	333	333	333	333	333	333	333	333	333	333	4,000
Travel-Mileage	108	208	208	208	208	208	208	208	208	208	208	212	2,400
Travel-Parking, Tolls, Auto	25	25	25	25	25	25	25	25	25	25	25	25	300
Total Other Operating Exp	69,050	72,850	75,036	63,049	64,448	57,277	57,650	53,802	52,424	93,450	60,474	69,917	789,423
TOTAL OPERATING EXPENSE	157,991	156,571	166,524	148,091	152,311	142,390	145,415	142,567	137,581	181,277	145,631	158,780	1,835,125
OPERATING MARGIN	(157,991)	(156,571)	(166,524)	(148,091)	(152,311)	(142,390)	(145,415)	(142,567)	(137,581)	(181,277)	(145,631)	(158,780)	(1,835,125)
Depreciation	2,033	1,978	1,967	1,967	1,957	1,941	1,931	1,926	1,926	1,926	1,926	1,926	23,403

Open Arms Care Corporation
2014 Operating Budget
Central Support Office

4/21/2014

	<u>Monthly</u>											<u>Year-to-Date</u>	
	<u>January</u>	<u>February</u>	<u>March</u>	<u>April</u>	<u>May</u>	<u>June</u>	<u>July</u>	<u>August</u>	<u>September</u>	<u>October</u>	<u>November</u>	<u>December</u>	<u>YTD</u>
Central Support Services	(160,024)	(158,549)	(168,491)	(150,058)	(154,268)	(144,331)	(147,346)	(144,493)	(139,507)	(183,203)	(147,557)	(160,706)	(1,858,533)
Total Other Expense	(157,991)	(156,571)	(166,524)	(148,091)	(152,311)	(142,390)	(145,415)	(142,567)	(137,581)	(181,277)	(145,631)	(158,780)	(1,835,130)
Net Surplus/(Deficit)		\$1			\$1		\$1	\$1	\$1	\$1	\$1	\$1	\$5