

Cumberland Heights Foundation, Inc.
Nashville, Tennessee
2006 Operating Budget (January - December)

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
INPATIENT REVENUE													
First Step Adult	621,900	482,200	487,900	513,400	534,500	485,300	527,100	592,200	552,300	526,100	497,700	351,700	6,172,300
Traditional Adult	335,800	397,600	629,600	579,300	609,800	458,400	519,700	617,900	582,600	492,700	613,500	515,500	6,352,400
Traditional Youth	88,200	148,800	226,300	201,200	83,500	135,400	157,900	98,300	176,600	199,100	218,000	169,300	1,902,600
Adjusted Inpatient Revenue	1,045,900	1,028,600	1,343,800	1,293,900	1,227,800	1,079,100	1,204,700	1,308,400	1,311,500	1,217,900	1,329,200	1,036,500	14,427,300
OUTPATIENT REVENUE													
Thompson Lane	88,900	87,900	101,500	88,900	77,700	69,700	65,700	86,700	91,600	89,100	91,100	79,300	1,018,100
River Road	13,100	15,100	18,700	7,900	15,200	21,300	16,400	17,200	22,700	15,400	10,100	11,800	184,900
Hermitage	26,300	27,000	20,500	15,100	18,500	23,200	12,500	18,000	40,100	33,000	23,000	22,600	280,600
Williamson County	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	36,000	432,000
Smyrna	23,000	10,600	14,200	10,000	7,900	15,700	15,900	8,300	18,500	15,700	18,300	8,300	166,400
Jackson	10,800	14,800	17,800	20,800	18,900	14,500	13,200	22,100	16,700	21,500	11,400	13,600	196,100
Tallahoma	10,600	11,200	19,800	10,800	8,100	9,800	10,800	12,400	9,900	12,100	10,000	9,500	135,000
Adjusted Outpatient Revenue	208,700	202,600	228,500	189,500	182,300	190,200	170,500	200,700	235,500	222,800	200,700	181,100	2,413,100
Total Other Patient Revenue	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	108,000
Total Adjusted Pt Revenue	1,263,600	1,240,200	1,581,300	1,492,400	1,419,100	1,278,300	1,384,200	1,518,100	1,556,000	1,449,700	1,538,900	1,226,600	16,948,400
Funded From Campaign	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	6,250	75,000
Other Revenue	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	228,000
Total Adjusted Revenue	1,288,850	1,265,450	1,606,550	1,517,650	1,444,350	1,303,550	1,409,450	1,543,350	1,581,250	1,474,950	1,564,150	1,251,850	17,251,400
CASH EXPENSES													
Salaries & Wages	672,864	610,168	672,864	651,966	672,864	651,966	672,864	691,830	670,319	691,830	670,319	691,830	8,021,685
Overtime	6,729	6,102	6,729	6,520	6,729	6,520	6,729	6,918	6,703	6,918	6,703	6,918	80,217
Vacation, Holiday & Sick	74,015	67,118	74,015	71,716	74,015	71,716	74,015	76,101	73,735	76,101	73,735	76,101	882,385
Temporary Labor	16,915	14,407	16,915	16,079	16,915	16,079	16,915	17,673	16,813	17,673	16,813	17,673	200,867
Payroll Taxes	60,558	54,915	60,558	58,677	60,558	58,677	60,558	62,265	60,329	62,265	60,329	62,265	721,952
Other Employee Benefits	107,658	97,627	107,658	104,314	107,658	104,314	107,658	110,693	107,251	110,693	107,251	110,693	1,283,470
Total Personnel Expenses	938,739	850,337	938,739	909,271	938,739	909,271	938,739	965,480	935,150	965,480	935,150	965,480	11,190,576
Raw Food	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000	47,000	564,000
Contract Services	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	384,000
Insurance Expense	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	276,000
Utilities	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	264,000
Communications	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	288,000
Other Services	15,500	15,500	15,500	15,500	15,500	15,500	15,500	15,500	15,500	15,500	15,500	15,500	186,000
Laundry Expense	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500	14,500	174,000
Department Supplies	15,225	15,225	15,225	15,225	15,225	15,225	15,225	15,225	15,225	15,225	15,225	15,225	182,700
Bonus Expense	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	144,000
Interest Expense	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	120,000
Computer Service Contracts	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	114,000
Copying Costs	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	8,500	102,000
Business Travel	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	7,750	93,000
Special Projects	8,900	6,300	7,700	9,225	7,435	7,600	7,700	7,150	6,100	7,600	6,500	5,000	87,210
Rent Expense	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	120,000
Printing Expenses	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	84,000
401(k) Match	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	84,000
Legal & Professional E	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	66,000
Marketing/PR Expense	5,250	-	-	5,250	9,450	4,200	6,300	-	2,100	15,750	10,500	5,250	64,050
Unemployment Comp Expense	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000

Equipment Repairs	4,225	4,225	4,225	4,225	4,225	4,225	4,225	4,225	4,225	4,225	4,225	4,225	50,700
Other Operating Expense	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000
Cleaning Supplies	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	3,900	46,800
Equipment Lease Expense	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	48,000
Patient Supplies	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	48,000
Postage	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	3,750	45,000
Maintenance-Parts	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	42,000
Management Fees	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	42,000
Advertising TV & Radio	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	42,000
Repair Svc-Outside	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	36,000
Continuing Ed-Outside	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	36,000
Recruitment Expense	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	36,000
Patient Activities	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	2,750	33,000
Consulting Fees	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	24,000
Advertising Yellow Page	4,515	1,050	289	788	19,000	105	184	-	735	750	-	-	27,415
General Facility Supplies	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	24,000
Other Expenses	21,600	18,000	18,000	19,500	18,000	18,000	21,000	18,750	18,000	18,500	18,000	18,000	225,350
Total Non-Employee Expenses	366,865	351,950	352,589	361,363	380,485	356,505	361,784	352,500	353,535	369,200	361,600	354,850	4,323,225
Total Cash Expenses	1,305,604	1,202,287	1,291,328	1,270,634	1,319,224	1,265,776	1,300,523	1,317,980	1,288,685	1,334,680	1,296,750	1,320,330	15,513,801
NONCASH EXPENSES													
Depreciation Expense	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	600,000
Bad Debt Expense	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	780,000
Recovery of Bad Debt	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(13,000)	(156,000)
Net Total Non-Cash Expenses	102,000	102,000	102,000	102,000	102,000	102,000	102,000	102,000	102,000	102,000	102,000	102,000	1,224,000
Total Expenses	1,407,604	1,304,287	1,393,328	1,372,634	1,421,224	1,367,776	1,402,523	1,419,980	1,390,685	1,436,680	1,398,750	1,422,330	16,737,801
Operating Profit(Loss)	(118,754)	(38,837)	213,222	145,016	23,126	(64,226)	6,927	123,370	190,565	38,270	165,400	(170,480)	513,599