

ALIVE HOSPICE, INC.

Financial Statements

December 31, 2013 and 2012

(With Independent Auditors' Report Thereon)



LATTIMORE BLACK MORGAN & CAIN, PC
CERTIFIED PUBLIC ACCOUNTANTS AND BUSINESS ADVISORS

ALIVE HOSPICE, INC.

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INDEPENDENT AUDITORS' REPORT

**The Board of Directors of
Alive Hospice, Inc.:**

We have audited the accompanying financial statements of Alive Hospice, Inc. (the "Organization") which comprise the statement of financial position as of December 31, 2013, and the related statements of operations and changes in net assets and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the 2013 financial statements referred to above present fairly, in all material respects, the financial position of Alive Hospice, Inc. as of December 31, 2013, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Prior Period Financial Statements

The financial statements of the Organization as of and for the year ended December 31, 2012, were audited by other auditors whose reported dated May 23, 2013, expressed an unqualified opinion on those statements.

Lattimore Black Morgan & Cain, PC

Brentwood, Tennessee
May 15, 2014

ALIVE HOSPICE, INC.

Statements of Financial Position

December 31, 2013 and 2012

Assets

	<u>2013</u>	<u>2012</u>
Current assets:		
Cash and cash equivalents	\$ 7,481,233	\$ 7,835,887
Patient accounts receivable, net	2,583,395	2,607,925
Pledges receivable, net	299,936	288,297
Prepaid expenses	453,136	336,140
Other current assets	<u>153,075</u>	<u>80,501</u>
Total current assets	10,970,775	11,148,750
 Pledges receivable, excluding current portion	48,284	37,442
Investments	1,982,757	1,860,478
Property and equipment, net	10,213,948	10,702,255
Goodwill	554,293	554,293
Investment in joint venture	<u>100,100</u>	<u>-</u>
	<u>\$ 23,870,157</u>	<u>\$ 24,303,218</u>

Liabilities and Net Assets

Current liabilities:		
Current installments of long-term debt	\$ -	\$ 280,000
Accounts payable	733,886	767,794
Accrued expenses	<u>2,039,042</u>	<u>1,348,291</u>
Total current liabilities	<u>2,772,928</u>	<u>2,396,085</u>
 Net assets:		
Unrestricted		
Undesignated	18,461,645	19,595,333
Board designated	<u>445,597</u>	<u>405,200</u>
Total unrestricted net assets	18,907,242	20,000,533
Temporarily restricted	1,025,864	750,493
Permanently restricted	<u>1,164,123</u>	<u>1,156,107</u>
Total net assets	<u>21,097,229</u>	<u>21,907,133</u>
	<u>\$ 23,870,157</u>	<u>\$ 24,303,218</u>

See accompanying notes to the financial statements.

ALIVE HOSPICE, INC.

Statements of Operations and Changes in Net Assets

Years ended December 31, 2013 and 2012

	<u>2013</u>	<u>2012</u>
Unrestricted net assets:		
Revenue:		
Net patient service revenue	\$ 27,060,140	\$ 30,535,720
Contributions and fundraising	1,551,359	1,385,323
Investment income	23,501	18,611
Net realized gains on investments	44,386	8,674
Other revenue	36,845	85,056
Net assets released from restriction used for operations	<u>315,158</u>	<u>240,653</u>
Total operating revenue	<u>29,031,389</u>	<u>32,274,037</u>
Operating expenses:		
Salaries and wages	15,280,157	14,983,474
Employee benefits	2,972,823	2,831,231
Contract labor	466,375	1,537,421
Purchased services	2,831,857	3,310,647
Pharmacy and medical supplies	3,101,037	3,318,663
Occupancy and equipment	2,010,507	2,065,628
Other	2,265,340	2,117,680
Depreciation	714,175	900,749
Provision for uncollectible accounts	210,183	149,992
Interest	<u>18,427</u>	<u>36,768</u>
Total operating expenses	<u>29,870,881</u>	<u>31,252,253</u>
Change in unrestricted net assets from continuing operations	(839,492)	1,021,784
Discontinued operations - loss on palliative care	(252,570)	(265,176)
Non-operating revenues and expenses:		
Net unrealized gains (losses) on investments	<u>(1,229)</u>	<u>14,196</u>
Change in unrestricted net assets	<u>(1,093,291)</u>	<u>770,804</u>
Temporarily restricted net assets:		
Contributions	470,013	214,716
Investment income	26,720	28,322
Net realized and unrealized gains on investments	93,796	123,719
Net assets released from restriction used for operations	<u>(315,158)</u>	<u>(240,653)</u>
Change in temporarily restricted net assets	<u>275,371</u>	<u>126,104</u>
Permanently restricted net assets:		
Contributions	<u>8,016</u>	<u>12,540</u>
Change in permanently restricted net assets	<u>8,016</u>	<u>12,540</u>
Change in net assets	(809,904)	909,448
Net assets at beginning of year	<u>21,907,133</u>	<u>20,997,685</u>
Net assets at end of year	\$ <u>21,097,229</u>	\$ <u>21,907,133</u>

See accompanying notes to the financial statements.

ALIVE HOSPICE, INC.

Statements of Cash Flows

Years ended December 31, 2013 and 2012

	<u>2013</u>	<u>2012</u>
Cash flows from operating activities:		
Change in net assets	\$ (809,904)	\$ 909,448
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation	714,175	900,749
Gain on disposal of equipment	-	(9,900)
Net realized and unrealized (gains) losses on investments	(136,953)	(146,589)
Provision for uncollectible accounts	217,898	168,700
Restricted contributions received	(8,016)	(12,540)
Changes in assets and liabilities:		
Accounts receivable	(193,368)	(138,748)
Pledges receivable	(22,481)	(63,501)
Prepaid expenses	(116,996)	51,690
Other current assets	(72,574)	(15,579)
Accounts payable	(33,908)	(345,898)
Accrued expenses	<u>690,751</u>	<u>(316,492)</u>
Net cash provided by operating activities	<u>228,624</u>	<u>981,340</u>
Cash flows from investing activities:		
Investment in joint venture	(100,100)	-
Proceeds from sale of investments	5,846,678	653,081
Purchases of investments	(5,832,004)	(640,105)
Proceeds from sale of property and equipment	-	299,900
Purchases of property and equipment	<u>(225,868)</u>	<u>(167,135)</u>
Net cash provided (used) by investing activities	<u>(311,294)</u>	<u>145,741</u>
Cash flows from financing activities -		
Payments of long-term debt	(280,000)	(240,000)
Proceeds from restricted contributions	<u>8,016</u>	<u>12,540</u>
Net cash used by financing activities	<u>(271,984)</u>	<u>(227,460)</u>
Increase (decrease) in cash and cash equivalents	(354,654)	899,621
Cash and cash equivalents at beginning of year	<u>7,835,887</u>	<u>6,936,266</u>
Cash and cash equivalents at end of year	\$ <u>7,481,233</u>	\$ <u>7,835,887</u>
Supplemental disclosure of cash flow information -		
cash paid for interest	\$ <u>18,930</u>	\$ <u>36,582</u>

See accompanying notes to the financial statements.

ALIVE HOSPICE, INC.

Notes to the Financial Statements

December 31, 2013 and 2012

(1) Nature of activities

Alive Hospice, Inc. (the "Organization"), provides medical, psychological, and spiritual care to terminally ill patients and their families, located primarily in Middle Tennessee.

(2) Summary of significant accounting policies

The financial statements of the Organization are presented on the accrual basis. The significant accounting policies followed are described below.

(a) Basis of presentation

Net assets and revenues, expenses, gains and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets of the Organization and changes therein are classified and reported as follows:

Unrestricted net assets - Net assets that are not permanently restricted nor temporarily restricted by donor-imposed restrictions. The unrestricted net assets are comprised of Board designated and unrestricted amounts. Board designated net assets are designated for various purposes based on the direction of the Organization's Board of Directors, and are not specified as an endowment.

Temporarily restricted net assets - Net assets resulting from contributions and other inflows of net assets whose use by the Organization is limited by donor-imposed restrictions that either expire by the passage of time or by actions of the Organization. Temporarily restricted net assets at December 31, 2013 and 2012 represent pledges receivable, accumulated earnings on endowment funds, and donor-restricted funds designated for various programs offered by the Organization.

Permanently restricted net assets - Net assets resulting from contributions and other inflows of assets whose use by the Organization is limited by donor-imposed restrictions that neither expire by passage of time nor can be fulfilled or otherwise removed by actions of the Organization. Permanently restricted net assets at December 31, 2013 and 2012 represent donor-restricted gifts that have been invested and are to be maintained in perpetuity, the earnings from which are temporarily restricted to support various programs offered by the Organization.

(b) Cash and cash equivalents

Cash and cash equivalents consist of bank deposits in accounts that are federally insured up to \$250,000. The Organization considers all highly liquid investments with original maturities of less than three months to be cash equivalents.

At December 31, 2013 and 2012, and at times during the year, deposits exceeded the federally insured limits. However, management monitors the soundness of the financial institutions and feels the Organization's risk is negligible.

ALIVE HOSPICE, INC.

Notes to the Financial Statements

December 31, 2013 and 2012

(c) Accounts receivable

The accounts receivable balance represents the unpaid amounts billed to patients and third-party payors. Contractual adjustments, discounts, and an allowance for uncollectible accounts are recorded to report receivables for patient care services at net realizable value. Past due receivables are determined based on contractual terms. The Organization does not accrue interest on any of its accounts receivable. As of December 31, 2013 and 2012, approximately 85% and 82%, respectively, of the Organization's accounts receivable are from Medicare and Medicaid.

(d) Allowance for uncollectible accounts

The allowance for uncollectible accounts is determined by management based upon the Organization's historical losses, specific patient circumstances, and general economic conditions. Periodically, management reviews patient accounts receivable and records an allowance based on current circumstances, and charges off the receivable against the allowance when all attempts to collect the receivable are deemed to have failed in accordance with the internal collection policy. Management believes the allowance of \$739,054 and \$418,104 as of December 31, 2013 and 2012, respectively, is adequate to cover potential losses from uncollectible accounts.

(e) Pledges receivable

Pledges receivable represent the remaining balance of unconditional promises to give that have not yet been paid. Pledges that are expected to be collected within one year or less are recorded at net realizable value. For pledges that are expected to be collected beyond one year, management has determined the difference between net realizable value and the present value of their estimated future cash flows to be immaterial to the financial statements. Conditional promises to give are recognized only when the conditions on which they depend are substantially met and the promises become unconditional.

(f) Investments

All investments are valued at their fair values in the statements of financial position. Unrealized gains and losses are included in the change in net assets. See Notes 5 and 16 for additional information on the Organization's investments.

(g) Property and equipment

Property and equipment are stated at cost or, if donated to the Organization, at their fair value at the date of gift. Depreciation is provided over the assets' estimated useful lives using the straight-line method. Additions and improvements over \$500 are capitalized; expenditures for routine maintenance are charged to operations. Depreciation and amortization are provided over the estimated useful lives of the various classes of assets on the straight-line method (buildings and improvements, 32-40 years; office furniture and equipment, 3-10 years).

ALIVE HOSPICE, INC.

Notes to the Financial Statements

December 31, 2013 and 2012

Gifts of long-lived assets such as land, buildings, and equipment are reported as unrestricted support unless explicit donor restrictions specify how the donated assets are to be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash and other assets that must be used to acquire long-lived assets are reported as temporarily restricted support. Absent explicit donor restrictions about how long-lived assets must be maintained, expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

(h) Goodwill

Goodwill represents the excess of the purchase price over the fair value of net assets of businesses acquired. The carrying amount of goodwill is reviewed annually to determine if facts and circumstances suggest that assets may be impaired. As of December 31, 2013 and 2012, management believes that no impairment existed.

(i) Investment in joint venture

The Organization accounts for its investment in a joint venture using the equity method. Under the equity method, the investment is initially recorded at cost and is increased or decreased by the Organization's share of the net earnings or losses since acquisition. The carrying value is reduced by any distributions received from the joint venture.

(j) Net patient service revenue

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. Approximately 86% and 90% of the Organization's net patient service revenue was derived from the Medicare and Medicaid programs for the years ended December 31, 2013 and 2012, respectively.

Provisions for estimated third-party payor settlements have been made in the financial statements for estimated contractual adjustments, representing the difference between the standard charges for services and estimated total payments to be received from third-party payors. These estimates are adjusted in future periods as final settlements are determined.

The Organization, like other health care providers, may be subject to investigations, regulatory action, lawsuits, and claims arising out of the conduct of its business, including the interpretation of laws and regulations governing the Medicare and Medicaid programs and other third-party payor agreements. At this time, no specific alleged violations, claims, or assessments have been made. Management intends to fully cooperate with any governmental agencies in requests for information. Noncompliance with laws and regulations can make the Organization subject to regulatory action, including fines, penalties, and exclusion from the Medicare and Medicaid programs.

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Hospice organizations are subject to two specific payment limit caps under the Medicare program. One limit relates to inpatient care days that exceed 20% of the total days of hospice care provided for the year. The Organization did not exceed the 20% cap related to inpatient days in 2013 and 2012. The second limit relates to an aggregate Medicare reimbursement cap calculated by the Medicare fiscal intermediary. The Organization did not exceed the Medicare cap for the years ended December 31, 2013 and 2012.

(k) Charity care

The Organization has a policy of providing charity care to patients who are unable to pay. Such patients are identified based on financial information obtained from the patient and subsequent analysis. Since the Organization does not expect payment, estimated charges for charity care are recorded in revenue with a corresponding offsetting amount. The estimated cost of charity care was approximately \$860,000 and \$916,000 for the years ended December 31, 2013 and 2012, respectively. The cost estimate was based on the organization-wide cost to charge ratio.

(l) Contributions

Contributions received and unconditional promises to give are recorded as unrestricted, temporarily restricted, or permanently restricted revenue depending on the existence of donor restrictions and the nature of such restrictions, if they exist.

When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of operations and changes in net assets as net assets released from restriction.

If a restriction is fulfilled in the same accounting period in which the contribution is received, the contribution is reported as unrestricted.

In-kind contributions are recorded based on their estimated fair value at the date of donation. During 2013, the Organization received approximately \$17,000 in in-kind contributions. No in-kind contributions were received in 2012.

(m) Donated services

The value of time contributed by unpaid volunteers to the Organization has not been included in the financial statements. The value of donated tangible items is recorded at fair value at date of receipt.

(n) Income taxes

The Organization is exempt from income taxes under the provisions of Internal Revenue Code Section 501(c)(3), and, accordingly, no provision for income taxes is included in the financial statements.

ALIVE HOSPICE, INC.

Notes to the Financial Statements

December 31, 2013 and 2012

As of December 31, 2013 and 2012, the Organization has accrued no interest and no penalties related to uncertain tax positions. It is the Organization's policy to recognize interest and/or penalties related to income tax matters in income tax expense.

The Organization files a U.S. Federal information tax return. The Organization is currently open to audit under the statute of limitations by the Internal Revenue Service for the years ended after December 31, 2009.

(o) Long-lived assets

Management evaluates the recoverability of the investment in long-lived assets on an ongoing basis and recognizes any impairment in the year of determination. It is reasonably possible that relevant conditions could change in the near term and necessitate a change in management's estimate of the recoverability of these assets.

(p) Use of estimates

The preparation of financial statements in conformity with generally accepted accounting principles ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

(q) Reclassifications

Certain reclassifications have been made to the 2012 financial statements in order for them to conform to the 2013 presentation. These reclassifications have no effect on net assets or changes in net assets as previously reported.

(r) Events occurring after reporting date

The Organization has evaluated events and transactions that occurred between December 31, 2013 and May 15, 2014 which is the date that the financial statements were available to be issued, for possible recognition or disclosure in the financial statements.

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Notes to the Financial Statements

December 31, 2013 and 2012

(3) Accounts receivable

At December 31, 2013 and 2012, accounts receivable consists of the following by payor type:

	<u>2013</u>	<u>2012</u>
Medicare	\$ 2,141,505	\$ 2,637,538
Medicaid	1,099,744	865,123
Commercial and other	<u>898,498</u>	<u>754,932</u>
	4,139,747	4,257,593
Allowance for doubtful accounts	(739,054)	(418,104)
Medicare periodic interim payment program	<u>(817,298)</u>	<u>(1,231,564)</u>
	<u>\$ 2,583,395</u>	<u>\$ 2,607,925</u>

(4) Pledges receivable

The Organization recognizes unconditional promises to give at fair value in the period the promise is made. Pledges receivable are scheduled to be received over the following periods at December 31, 2013 and 2012:

	<u>2013</u>	<u>2012</u>
Less than one year	\$ 315,685	\$ 305,146
One to five years	<u>48,284</u>	<u>37,442</u>
Total pledges receivable	363,969	342,588
Allowance for uncollectible pledges	<u>(15,749)</u>	<u>(16,849)</u>
	<u>\$ 348,220</u>	<u>\$ 325,739</u>

Management has determined that any discount on pledges would be immaterial at December 31, 2013 and 2012.

(5) Investments

Investments are recorded at fair value and consisted of the following at December 31, 2013 and 2012:

	<u>2013</u>	<u>2012</u>
Money market funds	\$ 18,151	\$ 82,302
Bond funds	580,825	588,186
Equity mutual funds	1,156,452	1,189,990
Other mutual funds	<u>227,329</u>	<u>-</u>
	<u>\$ 1,982,757</u>	<u>\$ 1,860,478</u>

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Notes to the Financial Statements

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The following schedule summarizes the investment income for 2013 and 2012:

	<u>2013</u>	<u>2012</u>
Interest and dividend income	\$ 68,497	\$ 57,694
Investment expenses	(18,276)	(10,761)
Realized gains on investments	85,362	21,916
Unrealized gains (losses) on investments	<u>51,591</u>	<u>124,673</u>
	<u>\$ 187,174</u>	<u>\$ 193,522</u>

Investment securities are exposed to various risks, such as interest rate, market, and credit. Due to the level risk associated with certain investment securities and the level of uncertainty related to changes in the value of investment securities, it is at least reasonably possible that changes in risks in the near term would result in material changes in the fair value of investments and net assets of the Organization.

(6) Fair value measurements

U.S. GAAP defines fair value as the price that would be received for an asset or paid to transfer a liability (an exit price) in the Organization's principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date.

A fair value hierarchy requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The guidance describes three levels of inputs that may be used to measure fair value:

Level 1: Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date. The fair values of money market funds, bond funds, and equity mutual funds that are readily marketable are determined by obtaining quoted prices on nationally recognized securities exchanges.

Level 2: Significant other observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data. The Organization has no assets or liabilities measured at fair value using Level 2 inputs.

Level 3: Significant unobservable inputs that reflect a reporting entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability. The Organization has no assets or liabilities measured at fair value using Level 3 inputs.

In many cases, a valuation technique used to measure fair value includes inputs from multiple levels of the fair value hierarchy. The lowest level of significant input determines the placement of the entire fair value measurement in the hierarchy.

ALIVE HOSPICE, INC.

Notes to the Financial Statements

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The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Organization's management believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The following table sets forth by level, within the fair value hierarchy, the Organization's assets at fair value as of December 31, 2013 and 2012:

Fair Value Measurements as of December 31, 2013 using the following inputs

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Money market funds	\$ 18,151	\$ -	\$ -	\$ 18,151
Bond funds	580,825	-	-	580,825
Equity mutual funds	1,156,452	-	-	1,156,452
Other mutual funds	<u>227,329</u>	<u>-</u>	<u>-</u>	<u>227,329</u>
Total	<u>\$ 1,982,757</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,982,757</u>

Fair Value Measurements as of December 31, 2012 using the following inputs

	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>
Money market funds	\$ 82,302	\$ -	\$ -	\$ 82,302
Bond funds	588,186	-	-	588,186
Equity mutual funds	<u>1,189,990</u>	<u>-</u>	<u>-</u>	<u>1,189,990</u>
Total	<u>\$ 1,860,478</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,860,478</u>

(7) Investment in joint venture

During 2013, the Organization entered into a joint venture with another entity to form a practice management company. The Organization contributed approximately \$100,000 in cash to the joint venture during 2013 and has a 50% ownership interest as of December 31, 2013. The joint venture used the contributions by investors to help fund operations of a palliative care medical practice. Management determined the Organization's share of the net loss for 2013 was not material to the overall financial statements. As of December 31, 2013, the investment in joint venture amounted to \$100,100.

Summary information for the management company (unaudited) as of December 31, 2013 and for the year then ended is as follows:

Total assets	\$	195,803
Total liabilities	\$	-
Net loss	\$	(4,197)

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Notes to the Financial Statements

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(8) Fund with Community Foundation of Middle Tennessee

The Organization has an agency endowment fund with the Community Foundation of Middle Tennessee (the "Community Foundation"). Earnings on this fund are designated for general operations and programs of the Organization. Total funds held by the Community Foundation, which are excluded from the assets of the Organization, amounted to \$100,592 and \$85,662 at December 31, 2013 and 2012, respectively. The Organization receives a 5% distribution annually from the fund.

(9) Property and equipment

Property and equipment at December 31, 2013 and 2012 consisted of the following:

	<u>2013</u>	<u>2012</u>
Land and improvements	\$ 3,592,836	\$ 3,592,836
Buildings and improvements	10,736,638	10,686,722
Office furniture and equipment	3,115,793	2,968,782
Projects in progress	<u>28,500</u>	<u>-</u>
Total	17,473,767	17,248,340
Accumulated depreciation	<u>(7,259,819)</u>	<u>(6,546,085)</u>
Property and equipment, net	\$ <u>10,213,948</u>	\$ <u>10,702,255</u>

Depreciation expense for the years ended December 31, 2013 and 2012 was \$714,175 and \$900,749, respectively.

(10) Line of credit

The Organization maintains a \$2,500,000 line of credit with a financial institution which matures in April 2015. Interest only monthly payments are required, and any outstanding principal amounts drawn against the line would be due at maturity. The line of credit is secured by property of the Organization and carries an interest rate of 0.75% above the financial institution's prime rate resulting in a rate of 4% at December 31, 2013. The Organization had no borrowings outstanding on the line of credit at December 31, 2013 or 2012.

(11) Long-term debt

The Organization had a Variable Rate Tax Exempt Revenue Bond, Series 2001 (Alive Hospice, Inc. Project) from the Health and Educational Facilities Board of the Metropolitan Government of Nashville and Davidson County, Tennessee. The bond was secured by a letter of credit which expired July 27, 2013. The bond had a variable interest rate and was fully repaid in 2013. The bond had an outstanding balance of \$280,000 at December 31, 2012.

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(12) Temporarily restricted net assets

Temporarily restricted net assets are either donor-restricted for specific purposes, or for use in a specified period of time. At December 31, 2013 and 2012, the restricted purposes are as follows:

	<u>2013</u>	<u>2012</u>
Endowment	\$ 489,713	\$ 369,197
Pledges	496,112	275,738
Community education	9,177	82,006
Grief support	-	13,936
Other	<u>30,862</u>	<u>9,616</u>
	<u>\$ 1,025,864</u>	<u>\$ 750,493</u>

Temporarily restricted net assets were released from restriction for the years ended December 31, 2013 and 2012 for the following purposes:

	<u>2013</u>	<u>2012</u>
Pledges	\$ 226,042	\$ 187,179
Community education	72,829	48,094
Other	<u>16,287</u>	<u>5,380</u>
	<u>\$ 315,158</u>	<u>\$ 240,653</u>

(13) Lease commitments

The Organization leases various office space, vehicles, and equipment under operating leases. Rent expense under these leases amounted to \$1,065,026 and \$1,305,966 in 2013 and 2012, respectively. A summary of approximate future minimum payments under these operating leases as of December 31, 2013 is as follows:

<u>Year</u>	<u>Amount</u>
2014	\$ 900,000
2015	720,000
2016	660,000
2017	<u>165,000</u>
	<u>\$ 2,445,000</u>

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(14) Discontinued operations

During 2013, the Organization decided to discontinue providing palliative care services. Generally accepted accounting principles require that all components of an entity that have been disposed of and whose cash flows can be clearly distinguished from the rest of the entity be presented as discontinued operations. As such, the palliative care services have been presented in discontinued operations within the accompanying statements of operations and changes in net assets. The palliative care operations had revenue of approximately \$10,000 and \$155,000 for the years ended December 31, 2013 and 2012, respectively.

(15) Retirement plan

The Organization sponsors a defined contribution 403(b) retirement plan. Employees meeting certain eligibility requirements can participate in the plan to the extent allowed under ERISA. The plan also provides for discretionary contributions by the Organization. Participants are immediately vested in their voluntary contributions plus related earnings; whereas, participants are fully vested in the Organization contributions plus related earnings after four years of service. The Organization made contributions of \$87,369 to the plan in 2013. No contributions were made to the plan in 2012.

(16) Functional expenses

Expenses by functional classification for the years ended December 31, 2013 and 2012 are as follows:

	<u>2013</u>	<u>2012</u>
Program services	\$ 23,819,651	\$ 25,802,765
General and administrative	5,824,399	5,056,730
Fundraising	<u>226,831</u>	<u>392,758</u>
	<u>\$ 29,870,881</u>	<u>\$ 31,252,253</u>

(17) Endowment

Overview: The Organization's endowment consist of one fund that holds investments in securities traded on the public markets. The endowments are made up of temporarily restricted and permanently restricted assets. As required by U.S. GAAP, net assets associated with these endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

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Interpretation of Relevant Law: The Organization's Board of Directors has determined the requirements of Tennessee's version of the Uniform Prudent Management of Institutional Funds Act ("UPMIFA") to center around the preservation of the fair value of the original investment as of the date of the asset transfers. Investments resulting from donations directing that they be invested in perpetuity are classified as permanently restricted. The earnings generated by these investments are classified as unrestricted or temporarily restricted depending on the donors' stipulations. The temporarily restricted net assets are reclassified as unrestricted upon their appropriation for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by Tennessee's version of UPMIFA. The Organization considers the following factors in making a determination to appropriate or accumulate its endowment funds:

- (1) The duration and preservation of the fund
- (2) The purposes of the Organization and the donor-restricted endowment fund
- (3) General economic conditions
- (4) The possible effect of inflation and deflation
- (5) The expected total return from income and the appreciation of investments
- (6) Other resources of the Organization
- (7) The investment policies of the Organization

Return Objectives and Risk Parameters: The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowments while seeking to maintain the purchasing power of the endowment assets. Endowment assets include assets of donor-restricted funds that the Organization must hold in perpetuity. Under this policy, the endowment assets are invested in a manner that is intended to produce a moderate return while assuming a moderate level of investment risk.

Strategies Employed for Achieving Objectives: To satisfy its long-term rate-of-return objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

Spending Policy and How the Investment Objectives Relate to Spending Policy: The Organization disburses funds as needed within the guidelines of the endowments. Disbursements to the Organization are used to assist with its programs and services according to donor restrictions.

Fund with Deficiencies: From time to time, the fair value of assets associated with the individual donor-restricted endowment funds may fall below the level that the donor or UPMIFA requires the Organization to retain as a fund of perpetual duration. Cumulative deficiencies of this nature that are in excess of related temporarily restricted amounts are reported in unrestricted net assets. There were no such deficiencies as of December 31, 2013 and 2012.

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Endowment Net Asset Composition by Type of Fund: The Organization's composition of endowment assets for the years ended December 31, 2013 and 2012 is as follows:

<u>2013</u>	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Donor-restricted	\$ <u>-</u>	\$ <u>489,713</u>	\$ <u>1,164,123</u>	\$ <u>1,653,836</u>
<u>2012</u>	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Donor-restricted	\$ <u>-</u>	\$ <u>369,197</u>	\$ <u>1,156,107</u>	\$ <u>1,525,304</u>

Changes in endowment net assets for the years ended December 31, 2013 and 2012 are as follows:

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Balance at December 31, 2011	\$ -	\$ 217,156	\$ 1,143,567	\$ 1,360,723
Interest and dividends	-	28,322	-	28,322
Net gains	-	123,719	-	123,719
Additions	-	-	12,540	12,540
Balance at December 31, 2012	-	369,197	1,156,107	1,525,304
Interest and dividends	-	26,720	-	26,720
Net gains	-	93,796	-	93,796
Additions	-	-	8,016	8,016
Balance at December 31, 2013	\$ <u>-</u>	\$ <u>489,713</u>	\$ <u>1,164,123</u>	\$ <u>1,653,836</u>

(18) Related party transactions

The Organization has a receivable of approximately \$74,000 at December 31, 2013 due from an affiliate related to an employee lease agreement. This receivable is included in other current assets on the December 31, 2013 statement of financial position.

(19) Contingencies

Healthcare Industry

The delivery of personal and health care services entails an inherent risk of liability. Participants in the health care services industry have become subject to an increasing number of lawsuits alleging negligence or related legal theories, many of which involve large claims and result in the incurrence of significant exposure and defense costs. The Organization is insured with respect to medical malpractice risk on a claims-made basis. The Organization also maintains insurance for general liability, director and officer liability and property. Certain policies are subject to deductibles. Management is not aware of any claims against the Organization which would have a material financial impact.

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The health care industry is subject to numerous laws and regulations of federal, state and local governments. These laws and regulations include, but are not necessarily limited to, matters such as licensure, accreditation, government health care program participation requirements, reimbursement for patient services, and Medicare fraud and abuse. Recently, government activity has increased with respect to investigations and/or allegations concerning possible violations of fraud and abuse statutes and/or regulations by health care providers. Violations of these laws and regulations could result in expulsion from government health care programs together with the imposition of significant fines and penalties, as well as repayments for patient services previously billed. Management continues to implement policies, procedures, and compliance overview organizational structure to enforce and monitor compliance with the Health Insurance Portability and Accountability Act of 1996 and other government statutes and regulations. The Organization's compliance with such laws and regulations is subject to future government review and interpretations, as well as regulatory actions which are unknown or unasserted at this time. Management believes that the Organization is in compliance with fraud and abuse statutes, as well as other applicable government laws and regulations.

Healthcare Reform

In March 2010, Congress adopted comprehensive health care insurance legislation, the Patient Care Protection and Affordable Care Act and the Health Care and Education Reconciliation Act (collectively, the "Health Care Reform Legislation"). The Health Care Reform Legislation, among other matters, is designed to expand access to health care coverage to substantially all citizens through a combination of public program expansion and private industry health insurance. Provisions of the Health Care Reform Legislation become effective at various dates over the next several years and a number of additional steps are required to implement these requirements. Due to the complexity of the Health Care Reform Legislation, reconciliation and implementation of the legislation continues to be under consideration by lawmakers, and it is not certain as to what changes may be made in the future regarding health care policies. Changes to existing Medicaid coverage and payments are also expected to occur as a result of this legislation. While the full impact of Health Care Reform Legislation is not yet fully known, changes to policies regarding reimbursement, universal health insurance and managed competition may materially impact the Organization's operations.

Litigation

The Organization is subject to legal proceedings and claims that arise in the ordinary course of business. However, management believes the amount of potential liability with respect to these actions will not have a material impact on the Organization's financial position, results of operations or cash flows.