Financial Statements

June 30, 2020 and 2019



Financial Statements

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Table of Contents	
	Page
Independent Auditors' Report	1-2
Financial Statements	
Statements of Financial Position	3
Statements of Activities	4
Statements of Functional Expenses	5-6
Statements of Cash Flows	7
Notes to Financial Statements	8-14
Supplementary Information	
Schedules of Support, Revenues and Expenses - Budget to Actual	15-16



Independent Auditor's Report

Board of Directors
The King's Daughters Day Home
d/b/a The King's Daughters Child Development Center

Report on the Financial Statements

We have audited the accompanying financial statements of The King's Daughters Day Home d/b/a The King's Daughters Child Development Center (a not-for-profit organization), which comprise the statements of financial position as of June 30, 2020 and 2019, the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The King's Daughters Day Home d/b/a The King's Daughters Child Development Center as of June 30, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matter

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary information is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Blankenship CPA Group, PLLC

Goodlettsville, Tennessee

Blankenship CPA Group, PLCC

February 22, 2021

Statements of Financial Position

June 30, 2020 and 2019

	2020	2019	
Assets			
Current Assets			
Cash	\$ 229,220	\$ 90,559	
Investments	924,356	899,816	
Accounts Receivable - Fees	7,587	4,037	
Accounts Receivable - Government Assistance	12,694	12,694	
Prepaid Expenses	3,450	2,851	
Total Current Assets	1,177,307	1,009,957	
Property and Equipment			
Land	207,476	207,476	
Buildings and Improvements	1,986,982	1,985,982	
Equipment	104,875	103,224	
Accumulated Depreciation	(527,577)	(465,166)	
Total Property and Equipment, Net	1,771,756	1,831,516	
Total Assets	\$ 2,949,063	\$ 2,841,473	
Liabilities and Net Assets			
Current Liabilities			
Accounts Payable	\$ 9,389	\$ 17,356	
Payroll Deductions Payable	8,082	6,533	
Deferred Revenue	4,425	4,425	
Total Current Liabilities	21,896	28,314	
Non-Current Liabilities			
PPP Loan	142,658		
Total Liabilities	164,554	28,314	
Net Assets			
Net Assets Without Donor Restrictions	2,754,815	2,798,022	
Net Assets With Donor Restrictions	29,694	15,137	
Total Net Assets	2,784,509	2,813,159	
Total Liabilities and Net Assets	\$ 2,949,063	\$ 2,841,473	

Statements of Activities

For the Years Ended June 30, 2020 and 2019

		2020		2019			
	Without			Without			
	Donor	With Donor		Donor	With Donor		
	Restrictions	Restrictions	Total	Restrictions	Restrictions	Total	
Support and Revenues							
Contributions	\$ 75,132	\$ -	\$ 75,132	\$ 36,306	\$ -	\$ 36,306	
United Way	108,930	-	108,930	108,000	-	108,000	
Government Fees and Grants	182,201	-	182,201	153,999	-	153,999	
Other Grants	5,122	195,488	200,610	40,207	107,966	148,173	
Fundraising Events	13,750	-	13,750	32,785	-	32,785	
In-Kind Donations	5,600	-	5,600	10,925	-	10,925	
Program Service Fees	444,307	-	444,307	506,782	-	506,782	
Investment Income, Net	25,616	-	25,616	6 47,648 -		47,648	
Net Assets Released from Restrictions	180,931	(180,931)	-	117,991	(117,991)	-	
Total Support and Revenues	1,041,589	14,557	1,056,146	1,054,643	(10,025)	1,044,618	
Functional Expenses							
Program Services	910,904	-	910,904	902,145	_	902,145	
Management and General	155,702	-	155,702	144,266	_	144,266	
Fundraising	10,141	-	10,141	29,631	_	29,631	
Costs of Direct Benefits to Donors	8,049	-	8,049	7,509	_	7,509	
Total Functional Expenses	1,084,796		1,084,796	1,083,551		1,083,551	
Change in Net Assets	(43,207)	14,557	(28,650)	(28,908)	(10,025)	(38,933)	
Net Assets - Beginning of Year	2,798,022	15,137	2,813,159	2,826,930	25,162	2,852,092	
Net Assets - End of Year	\$ 2,754,815	\$ 29,694	\$ 2,784,509	\$ 2,798,022	\$ 15,137	\$ 2,813,159	

Statement of Functional Expenses

For the Year Ended June 30, 2020

	Program Services			Su			
			Total			Total	
	Infant and		Program	Management		Supporting	
	Toddler	Pre-School	Services	and General	Fundraising	Services	Total
Communication	\$ 1,604	\$ 488	\$ 2,092	\$ 1,046	\$ 349	\$ 1,395	\$ 3,487
Conferences and Meetings	358	2,490	2,848	-	-	-	2,848
Depreciation and Amortization	30,657	25,513	56,170	6,241	-	6,241	62,411
Dues and Subscriptions	1,031	1,532	2,563	-	-	-	2,563
Employee Benefits	4,692	4,692	9,384	28,151	-	28,151	37,535
Fees and Licenses	80	378	458	-	-	-	458
Insurance	12,392	10,569	22,961	1,825	-	1,825	24,786
Maintenance and Repairs	26,464	18,736	45,200	2,957	-	2,957	48,157
Miscellaneous	686	3,450	4,136	6	-	6	4,142
Occupancy	9,312	13,146	22,458	1,524	-	1,524	23,982
Payroll Taxes	21,290	25,657	46,947	7,097	546	7,643	54,590
Professional Fees	10,531	10,531	21,062	2,633	2,633	5,266	26,328
Salaries	265,377	319,814	585,191	88,459	6,804	95,263	680,454
Special Events	-	-	-	-	7,858	7,858	7,858
Supplies and General Expenses	32,410	22,990	55,400	15,763	-	15,763	71,163
Teacher Appreciation	296	389	685	-	-	-	685
Travel	90	165	255	-	-	-	255
United Way Grant Expenses	6,452	26,642	33,094	-	-	-	33,094
Totals	\$ 423,722	\$ 487,182	\$ 910,904	\$ 155,702	\$ 18,190	\$ 173,892	\$ 1,084,796

Statement of Functional Expenses

For the Year Ended June 30, 2019

	Program Services			Su			
			Total		-	Total	
	Infant and		Program	Management		Supporting	
	Toddler	Pre-School	Services	and General	Fundraising	Services	Total
Communication	\$ 1,758	\$ 655	\$ 2,413	\$ 1,206	\$ 402	\$ 1,608	\$ 4,021
Conferences and Meetings	2,446	2,269	4,715	-	-	-	4,715
Depreciation and Amortization	30,695	26,039	56,734	6,304	-	6,304	63,038
Dues and Subscriptions	933	2,082	3,015	-	-	-	3,015
Employee Benefits	4,195	4,195	8,390	25,166	-	25,166	33,556
Fees and Licenses	185	100	285	205	-	205	490
Insurance	11,685	11,687	23,372	-	-	-	23,372
Maintenance and Repairs	21,206	21,502	42,708	4,877	-	4,877	47,585
Miscellaneous	478	2,759	3,237	150	-	150	3,387
Occupancy	9,177	14,367	23,544	1,598	-	1,598	25,142
Payroll Taxes	19,854	23,725	43,579	6,586	607	7,193	50,772
Professional Fees	16,421	16,421	32,842	4,105	4,105	8,210	41,052
Salaries	246,771	294,687	541,458	82,856	7,727	90,583	632,041
Special Events	=	-	-	-	24,299	24,299	24,299
Supplies and General Expenses	34,129	29,330	63,459	11,213	-	11,213	74,672
Teacher Appreciation	272	282	554	-	-	-	554
Travel	80	233	313	-	-	-	313
United Way Grant Expenses	2,354	49,173	51,527	<u> </u>	<u>-</u> _	<u>-</u> _	51,527
Totals	\$ 402,639	\$ 499,506	\$ 902,145	\$ 144,266	\$ 37,140	\$ 181,406	\$ 1,083,551

See notes to financial statements.

Statements of Cash Flows

For the Years Ended June 30, 2020 and 2019

	2020	2019		
Cash Flows from Operating Activities				
Change in Net Assets	\$ (28,650)	\$ (38,933)		
Adjustments to Reconcile Change in Net Assets to				
Net Cash Provided (Used) by Operating Activities:				
Depreciation and Amortization	62,411	63,038		
Realized Loss (Gain) on Investments	4,280	7,095		
Unrealized Loss (Gain) on Investments	(8,573)	(31,030)		
Reinvested Dividends and Interest, Net of Fees	(11,243)	(18,200)		
(Increase) Decrease in:				
Accounts Receivable - Fees	(3,550)	(617)		
Accounts Receivable - Government Assistance	-	(3,378)		
Prepaid Expenses	(599)	756		
Increase (Decrease) in:				
Accounts Payable	(7,967)	6,411		
Payroll Deductions Payable	1,549	1,763		
Deferred Revenue	-	4,425		
Total Adjustments	36,308	30,263		
Net Cash Provided (Used) by Operating Activities	7,658	(8,670)		
Cash Flows from Investing Activities				
Cash Payments for the Purchase of Investments	(295,949)	(316,106)		
Cash Proceeds from the Sale of Investments	286,908	310,472		
Transfers from Investments	37	76,186		
Payments for the Purchase of Property and Equipment	(2,651)	(32,285)		
Net Cash Provided (Used) by Investing Activities	(11,655)	38,267		
Cash Flows from Financing Activities				
Proceeds from PPP Loan	142,658	_		
Net Cash Provided (Used) by Financing Activities	142,658			
, , ,				
Net Increase in Cash	138,661	29,597		
Cash - Beginning of Year	90,559	60,962		
Cash - End of Year	\$ 229,220	\$ 90,559		
Supplemental Cash Flow Disclosure: Non-Cash Investing Transactions: Reinvested Dividends on Investments	\$ 22,044	\$ 26,997		
		·		

Notes to Financial Statements

June 30, 2020 and 2019

Note 1 – Summary of Significant Accounting Policies

Organization and Nature of Activities

The King's Daughters Day Home d/b/a The King's Daughters Development Center (the Day Home) is a United Way supported, not-for-profit child care facility for working parents residing in the community of Madison, Tennessee. The children served are primarily from low income families who depend on public and private agencies to help with the cost of day care service. The Day Home's support comes from individual and corporate contributions, various government and foundation grants, and fees charged for providing child care services.

Basis of Accounting

The financial statements have been prepared using the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (US GAAP).

Financial Statement Presentation

The net assets of the Day Home and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets that are not subject to donor-imposed restrictions.

Net Assets With Donor Restrictions – Net assets subject to donor-imposed stipulations that may or will be met, either by actions of the Day Home and/or the passage of time.

Estimates

The preparation of the financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Cash and Cash Equivalents

For purposes of the statements of cash flows, the Day Home defines cash and cash equivalents to include only cash on hand and deposits in banks. Funds held with investment brokers are considered investments in the financial statements. As of June 30, 2020 and 2019, there are no cash equivalents.

Accounts Receivable

Accounts receivable result from billings for tuition and fees. Accounts receivable are stated at the amount expected to be collected from outstanding balances. Management provides for probable uncollectible amounts through a charge to earnings and a credit to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts receivable. At June 30, 2020 and 2019, the Day Home had no allowance for doubtful accounts receivable.

Notes to Financial Statements

June 30, 2020 and 2019

Note 1 – Summary of Significant Accounting Policies – Continued

Accrued Compensated Absences

Employees at the Day Home accrue ten sick days per year. All unused days carry forward to a maximum of 30 days. Employees with over 30 sick days at year-end are compensated for the excess. At termination of employment there is no compensation for any unused sick days. The Day Home does not consider the liability for accrued compensated absences to be material and therefore has not recognized a liability at June 30, 2020 and 2019.

Contributions

All contributions are considered to be available for unrestricted use unless specifically restricted by the donor. All donor-restricted support is reported as an increase in net assets with donor restrictions, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Contributions of donated services that create or enhance non-financial assets or that require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation, are recorded at their estimated fair values in the period received.

Program service fees are recognized when earned. Deferred revenue consists of receipts for billings for the subsequent year.

Income Taxes

The Day Home is a not-for-profit organization that is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code except on net income derived from unrelated business income.

Functional Expenses

The costs of providing program services have been summarized on a functional basis in the statements of activities. Some costs have been charged using specific identification. Costs that include a reasonable allocation method are as follows:

Expense	Method of Allocation
Depreciation	Square Footage
Employee Benefits	Time and Effort
Occupancy	Square Footage
Payroll Taxes	Time and Effort
Professional Fees	Time and Effort
Salaries	Time and Effort
Travel	Time and Effort
United Way Grant Expenses	Time and Effort

Expenses are charged directly to program services, management and general, or fundraising based on both specific identification and allocation by management.

Notes to Financial Statements

June 30, 2020 and 2019

Note 1 - Summary of Significant Accounting Policies - Continued

Investments

Investments are stated at their readily determinable fair market value in accordance with the *Certain Investments Held by Not-for-Profit Organizations* topic of the Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC).

Fair Value Measurements

The Day Home determines the fair market value of financial assets and liabilities that are required to be carried at such amounts in accordance with the *Fair Value Measurements and Disclosures* topic of the FASB ASC. Fair value is required to be evaluated and adjusted according to the following valuation techniques.

Level 1 – Fair value is determined using quoted market prices in active markets for identical assets and liabilities.

Level 2 – Fair value is determined using quoted market prices in active markets for similar assets and liabilities.

Level 3 – Fair value is determined using unobservable market prices in a market that is typically inactive.

Property and Equipment

Donations of property and equipment are recorded as support at their estimated fair value on the date donated. Such donations are reported as unrestricted support unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as restricted support. Absent donor stipulations regarding how long those donated assets must be maintained, the Day Home reports expirations of donor restrictions when the donated or acquired assets are placed in service. Purchased property and equipment with cost greater than \$500 and useful lives greater than one year are carried at cost. Depreciation is calculated on the straight-line method over the estimated useful lives of the assets ranging from 3-40 years.

PPP Loan

On January 30, 2020, the World Health Organization declared the COVID-19 outbreak a "Public Health Emergency of International Concern" and on March 11, 2020, declared it to be a pandemic. The Day Home received a loan in accordance with the Paycheck Protection Program (PPP) section of the Coronavirus Aid, Relief, and Economic Security Act (the CARES Act). US GAAP provides organizations with two alternatives for reporting the loan and any future forgiveness: 1) proceeds can be treated as debt and future forgiveness recognized as income when the loan or any portion thereof is formally discharged; or 2) proceeds can be treated as a conditional contribution where they recognize a refundable advance and derecognize the liability, and recognize income, as the conditions for forgiveness are substantially met or explicitly waived. The Day Home has elected to treat the PPP loan as debt. The Day Home has not recorded accrued interest due on the note through fiscal year-end as the amount is immaterial.

Notes to Financial Statements

June 30, 2020 and 2019

Note 2 – Availability and Liquidity

The following represents the Day Home's financial assets at June 30, 2020:

Financial Assets:	2020	2019
Cash	\$ 229,222	\$ 90,559
Investments	924,356	899,816
Accounts Receivable - Fees	7,587	4,037
Accounts Receivable - Government Assistance	12,694	12,694
Total financial assets at year end:	1,173,859	1,007,106
Less amounts not availble to be used within on year: Net assets with donor restrictions Less net assets with time or purpose restrictions to be met in less than a year	29,694 (29,694)	15,137 (15,137)
Financial assets available to meet cash needs for general expenditures within one year	\$ 1,173,859	\$ 1,007,106

The Day Home's goal is to maintain financial assets to meet 90 days of operating expenses which is estimated by the Day Home to be \$273,000. As part of its liquidity plan, excess cash is invested in securities and money market accounts.

Note 3 – Investments

The Day Home holds investments in various accounts. These investments are carried at the fair market value determined on June 30, using quoted market prices. The various types of investments are listed below:

		2020			
				Cui	mulative
				Un	realized
	Fair N	Narket Value	 Cost	Ga	in (Loss)
Interest-Bearing Cash	\$	28,720	\$ 28,720	\$	-
Mutual Funds		895,636	878,387		17,249
	\$	924,356	\$ 907,107	\$	17,249
		2019			
					mulative realized
	Fair N	/larket Value	 Cost	Ga	in (Loss)
Interest-Bearing Cash	\$	46,289	\$ 46,289	\$	-
Mutual Funds		853,527	 844,861		8,666
	\$	899,816	\$ 891,150	\$	8,666

Notes to Financial Statements

June 30, 2020 and 2019

Note 3 - Investments - Continued

Investment income for the years ended June 30 consisted of the following:

		2019		
Interest and Dividend Income	\$	31,138	\$	33,073
Realized Gain (Loss) on Investments		(4,280)		(7,095)
Unrealized Gain (Loss) on Investments		8,573 33		
Investment Fees		(9,815)		(9,360)
Total Investment Income	\$	\$ 25,616		47,648

Note 4 - Fair Value Measurements

The following assets carried at fair value are reviewed and adjusted on a recurring basis based on quoted market prices. Fair value at June 30 is as follows:

Asset	Fair Valu	ie June 30, 2020	(Level 1)
Mutual Funds	\$	895,636	\$ 895,636
Asset	Fair Valu	ue June 30, 2019	 (Level 1)
Mutual Funds	\$	853,527	\$ 853,527

Note 5 - Net Assets With Donor Restrictions

Net assets with donor restrictions as of June 30 include the following:

	 2020	2019		
Literacy	\$ 7,000	\$	1,541	
Salaries and Professional Development	 22,694		13,596	
Total Net Assets With Donor Restrictions	\$ 29,694	\$	15,137	

Note 6 – Concentrations

The Day Home is exposed to concentrations of risk regarding grants received from the United Way. During the years ended June 30, 2020 and 2019, the United Way grant represented 10% of total revenue for each year.

Notes to Financial Statements

June 30, 2020 and 2019

Note 7 – Donated Property, Equipment, Facilities, and Services

Donated property, equipment, and services are used in the ongoing operations of The Day Home. The value of donated property, equipment, facilities, and services included in the financial statements and the corresponding expenditure or asset capitalization for the years ended June 30 are as follows:

Revenues	 2020		
Professional Services	\$ 5,600	\$	5,925
Special Events	 		5,000
Total	\$ 5,600	\$	10,925
	2020		
Expenses	 2020		2019
Expenses Professional Fees	\$ 2020 5,600	\$	2019 5,925
·	\$	\$	

Note 8 – Leases

The Day Home leases equipment in accordance with the following agreements:

The dishwashing equipment lease is a one year lease that automatically renews each year upon expiration. Monthly lease payments are \$182.

The Xerox copier lease is a 60 month lease that will terminate in October 2022. Monthly lease payments are \$193.

The PODS portable storage unit is a month-to-month lease with monthly payments of \$129.

The following is a schedule by year, of future year's minimum rental payments as of June 30, 2020:

Year Ended June 30,	Annual Lease Payments				
2021	2,316				
2022	2,316				
2023	772				
Total	\$ 5,404				

Rental expense was \$6,176 and \$8,323 for the years ended June 30, 2020 and 2019.

Note 9 - Employee Benefit Plan

The Day Home maintains a Savings Incentive Match (SIMPLE) Plan. Eligible employees must have worked two of the previous three years to be covered under the plan. The Day Home contributes 2% to the plan for each eligible employee. For the years ended June 30, 2020 and 2019, \$8,649 and \$4,380 in contributions were made to the SIMPLE plan.

Notes to Financial Statements

June 30, 2020 and 2019

Note 10 – Line of Credit

The Day Home has a \$100,000 line of credit with a financial institution. The line is secured by real property. The terms of the line of credit allow the Day Home to borrow funds until October 6, 2026. At that time, any balance plus accrued interest of 4.5% will be due. The balance for the line of credit as of June 30, 2020 and 2019 was \$0.

Note 11 - PPP Loan

The Day Home received a loan in the amount of \$142,658 on April 20, 2020 in accordance with the PPP section of the CARES Act. Under this loan program, the entity may be eligible for forgiveness of some portion of the loan up to 100%, if and when qualifying conditions are met. Accounting for the loan and any future forgiveness could have an impact on future financial reporting. As of the report date, management is actively monitoring qualifying conditions to maximize future loan forgiveness and has expended 100% on potential qualifying costs as defined by the legislation. The unsecured note bears interest at 1.00% and matures on April 20, 2022.

Note 12 - Upcoming Accounting Pronouncements

In February 2016, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2016-02, *Leases (Topic 842)*. This new accounting guidance will increase transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet and disclosing key information about leasing arrangements. The new standard is effective for non-public entities for fiscal years beginning after December 15, 2021.

The Day Home is currently evaluating the effect that implementation of the new standard will have on its financial position, results of operations, and cash flows.

Note 13 – Subsequent Events

The Day Home has evaluated events and transactions for subsequent events that would impact the financial statements for the year ended June 30, 2020 through February 22, 2021, the date the financial statements were available to be issued.



Schedule of Support, Revenues and Expenses - Budget to Actual

For the Year Ended June 30, 2020

Support and Revenues		Actual		Budget	Fa	ariance avorable favorable)
Contributions	\$	75,132	\$	131,950	\$	(FC 010)
	Ş	•	Ş	•	Ş	(56,818) 930
United Way		108,930		108,000		
Government Fees and Grants		182,201		137,000		45,201
Other Grants		200,610		150,000		50,610
Fundraising Events		13,750		60,000		(46,250)
In-Kind Donations		5,600		-		5,600
Program Service Fees		444,307		509,000		(64,693)
Interest and Dividend Income		31,138		-		31,138
Realized Gain (Loss) on Investments		(4,280)		-		(4,280)
Unrealized Gain (Loss) on Investments		8,573		-		8,573
Investment Fees		(9,815)				(9,815)
Total Support and Revenues		1,056,146		1,095,950		(39,804)
Expenses						
Communication		3,487		4,050		563
Conferences and Meetings		2,848		5,000		2,152
Depreciation and Amortization		62,411		-		(62,411)
Dues and Subscriptions		2,563		3,600		1,037
Employee Benefits		37,535		41,500		3,965
Fees and Licenses		458		500		42
Insurance		24,786		25,400		614
Maintenance and Repairs		48,157		56,900		8,743
Miscellaneous		4,142		3,350		(792)
Occupancy		23,982		24,100		118
Payroll Taxes		54,590		56,200		1,610
Professional Fees		26,328		25,650		(678)
Salaries		680,454		717,500		37,046
Special Events		7,858		16,300		8,442
Supplies and General Expenses		71,163		74,800		3,637
Teacher Appreciation		685		500		(185)
Travel		255		600		345
United Way Grant Expenses		33,094		40,000		6,906
Total Expenses		1,084,796		1,095,950		11,154
Excess (Deficiency) of Revenues over Expenses	\$	(28,650)	\$	-	\$	(28,650)

Schedule of Support, Revenues and Expenses - Budget to Actual

For the Year Ended June 30, 2019

Support and Davanuas		Actual		Budget	F	Variance avorable nfavorable)
Support and Revenues	_	26.206	_	204 000	4	(4.65, 40.4)
Contributions	\$	36,306	\$	201,800	\$	(165,494)
United Way		108,000		108,000		-
Government Fees and Grants		153,999		119,755		34,244
Other Grants		148,173		100,000		48,173
Fundraising Events		32,785		64,000		(31,215)
In-Kind Donations		10,925		-		10,925
Program Service Fees		506,782		482,700		24,082
Interest and Dividend Income		33,073		-		33,073
Realized Gain (Loss) on Investments		(7,095)		-		(7,095)
Unrealized Gain (Loss) on Investments		31,030		-		31,030
Investment Fees		(9,360)		-		(9,360)
Total Support and Revenues		1,044,618		1,076,255		(31,637)
Expenses						
Communication		4,021		4,550		529
Conferences and Meetings		4,715		6,500		1,785
Depreciation and Amortization		63,038		-		(63,038)
Dues and Subscriptions		3,015		2,350		(665)
Employee Benefits		33,556		35,500		1,944
Fees and Licenses		490		250		(240)
Insurance		23,372		27,600		4,228
Maintenance and Repairs		47,585		79,600		32,015
Miscellaneous		3,387		8,250		4,863
		25,142		24,050		(1,092)
Occupancy Reveal Toyon		50,772		50,750		
Payroll Taxes Professional Fees		•		•		(22)
		41,052		32,900		(8,152)
Salaries		632,041		670,400		38,359
Special Events		24,299		18,500		(5,799)
Supplies and General Expenses		74,672		73,240		(1,432)
Teacher Appreciation		554		500		(54)
Travel		313		1,315		1,002
United Way Grant Expenses		51,527		40,000		(11,527)
Total Expenses		1,083,551		1,076,255		(7,296)
Excess (Deficiency) of Revenues over Expenses	\$	(38,933)	\$	-	\$	(38,933)