Form **990**

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

| A F | or the | 2020 calendar year, or tax year beginning and | ending | _ | |
|-------------------------------|-------------------------------|---|--------------------|---|------------------------------------|
| B c | heck if pplicable: | C Name of organization | | D Employer identific | cation number |
| | Address change | THINK TENNESSEE | | | |
| | Name change | Doing business as | | 81-28215 | 68 |
| L | □Initial □return □Final | , | Room/suite 1900 | E Telephone numbe | |
| | return/ termin- | | 1900 | (615)905 | |
| | ated Amende | City or town, state or province, country, and ZIP or foreign postal code NASHVILLE, TN 37219 | | G Gross receipts \$ H(a) Is this a group re | 512,300. |
| | Applica- | | | for subordinates | |
| | pending | SAME AS C ABOVE | | H(b) Are all subordinates in | |
| ΙT | ax-exe | mpt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) c | or 527 | | list. See instructions |
| | | E: ► WWW.THINKTENNESSEE.ORG | | H(c) Group exemptio | n number 🕨 |
| K F | orm of o | organization: X Corporation Trust Association Other | L Year | of formation: 2016 N | State of legal domicile: TN |
| Pa | | Summary | | | |
| ø | 1 E | Briefly describe the organization's mission or most significant activities: $\overline{	ext{THE}}$ | PURPOS | E OF THINK | TENNESSEE |
| anc | _ | S TO DRIVE EVIDENCE-BASED PUBLIC POLICY | | | _ |
| ern | | Check this box if the organization discontinued its operations or dispose | | 1 1 | |
| 9 | | | | 3 | 10 |
| 8 | | lumber of independent voting members of the governing body (Part VI, line 1b) | | | 10 |
| Activities & Governance | | otal number of individuals employed in calendar year 2020 (Part V, line 2a) | | | 18 |
| ξį | | otal number of volunteers (estimate if necessary) | | | 0. |
| Ā | | otal unrelated business revenue from Part VIII, column (C), line 12 let unrelated business taxable income from Form 990-T, Part I, line 11 | | | 0. |
| | <u> </u> | det difference busiliess taxable income from 1 offi 350-1,1 art i, life 11 | | Prior Year | Current Year |
| • | 8 0 | Contributions and grants (Part VIII, line 1h) | | 496,188. | 482,443. |
| Revenue | | Program service revenue (Part VIII, line 2g) | | 0. | 29,857. |
| | | nvestment income (Part VIII, column (A), lines 3, 4, and 7d) | | 0. | 0. |
| Œ | | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 43. | 0. |
| | | otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 496,231. | 512,300. |
| | | Grants and similar amounts paid (Part IX, column (A), lines 1-3) | | 0. | 0. |
| | 14 E | Benefits paid to or for members (Part IX, column (A), line 4) | | 0. | 0. |
| es | | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | | 307,131. | 300,085. |
| Expenses | 16 a F | Professional fundraising fees (Part IX, column (A), line 11e) | <u>.</u> | 90. | 0. |
| ă | l . | otal fundraising expenses (Part IX, column (D), line 25) | | 40 444 | 20.00 |
| | | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | 49,141. | 39,927. |
| | | otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | 356,362. | 340,012. 172,288. |
| _ <u>s</u> | 19 ⊦ | Revenue less expenses. Subtract line 18 from line 12 | | 139,869. | |
| let Assets or und Balances | 20 1 | otal assets (Part X, line 16) | | ginning of Current Year 294,241. | End of Year 509,458. |
| Asse | 20 ⊺ 21 ⊺ | otal assets (Part X, line 16) otal liabilities (Part X, line 26) | | 2,834. | 45,763. |
| Per | 22 N | let assets or fund balances. Subtract line 21 from line 20 | | 291,407. | 463,695. |
| | rt II | Signature Block | | | |
| Unde | er penalt | ies of perjury, I declare that I have examined this return, including accompanying schedules | s and statem | ents, and to the best of m | y knowledge and belief, it is |
| true, | , correct, | and complete. Declaration of preparer (other than officer) is based on all information of wh | nich preparer | has any knowledge. | |
| | | \ | | | |
| Sign | n | Signature of officer | | Date | _ |
| Her | e | SHANNA S. HUGHEY, PRESIDENT | | | |
| | | Type or print name and title | | | |
| | | Print/Type preparer's name Preparer's signature | | Date Check Lif | PTIN |
| Paid | | TEDRA K. ARMSTRONG, CPA Jede K. Charter | <u>, CPA </u> | 11/10/2021 self-employe | P00499556 |
| | | Firm's name FMC CPAS, PLLC | | Firm's EIN | 83-1514211 |
| use | Only | Firm's address 3100 WEST END AVENUE, STE 700 NASHVILLE, TN 37203 | | Dk 61 | 5-292-3011 |
| Mai | (the ID | S discuss this return with the preparer shown above? See instructions | | Prione no. 6 1 | X Yes No |
| ividy | , uie iK | o alboabb ulib retain with the preparer brown above? See Instructions | | | Les LINO |

| Form | n 990 (2020) THINK TENNESSEE | 81-2821568 | Page 2 |
|------|---|-------------------------------|-------------------------|
| Pai | rt III Statement of Program Service Accomplishments | | |
| | Check if Schedule O contains a response or note to any line in this Part III | | X |
| 1 | Briefly describe the organization's mission: | | |
| | THÍNK TENNESSEE IS A NONPARTISAN, RESULTS-ORIENTED | THINK TANK THAT | ı |
| | USES RESEARCH AND ADVOCACY TO BUILD A STATE WHERE AI | | |
| | CIVICALLY ENGAGED AND ECONOMICALLY SECURE. WORKING | | |
| | STATE AND LOCAL LEADERS, WE DRIVE EVIDENCE-BASED POI | | |
| 2 | Did the organization undertake any significant program services during the year which were not listed or | | - |
| 2 | | | s X No |
| | | те | S LZL NO |
| _ | If "Yes," describe these new services on Schedule O. | | s X No |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program se | rvices?Ye | es 🕰 No |
| | If "Yes," describe these changes on Schedule O. | | |
| 4 | Describe the organization's program service accomplishments for each of its three largest program service | | |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations | to others, the total expenses | s, and |
| | revenue, if any, for each program service reported. | | |
| 4a | (Code:) (Expenses \$ 245,483 • including grants of \$ |) (Revenue \$ 29 | , 857 .) |
| | CIVIC PROGRAMS ARE FOCUSED ON BUILDING A SHARED, STA | ATEWIDE COMMITM | ENT |
| | TO IMPROVING TENNESSEE'S CIVIC HEALTH, PROMOTING CON | TINUED INVESTM | ENT |
| | IN A MODERN, SECURE ELECTION SYSTEM, AND ADVANCING H | | |
| | MORE ELIGIBLE VOTERS TO CAST THEIR BALLOTS. ECONOMIC | | |
| | FOCUSED ON DESCRIBING THE ECONOMIC LANDSCAPE FOR TEN | | SAND |
| | DRIVING STATE AND LOCAL POLICIES THAT WILL HELP THEN | | |
| | ECONOMICALLY SECURE. | 1 BECOME MORE | |
| | ECONOMICABLI SECORE. | | |
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| 4b | (Code:) (Expenses \$ including grants of \$ |) (Revenue \$ |) |
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| 4c | (Code:) (Expenses \$ including grants of \$ |) (Revenue \$ |) |
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| 4d | Other program services (Describe on Schedule O.) | | |
| | (Expenses \$ including grants of \$) (Revenue \$ |) | |
| 4e | Total program service expenses ▶ 245,483. | | |
| | | | |

Form 990 (2020) THINK TENNESSEE Part IV Checklist of Required Schedules

| | | | Yes | No |
|----------|--|------------------|-----|-------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | X |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | X | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | l |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | ١ |
| | Schedule D, Part III | 8 | | X |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | |
| | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | | X |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | ٠,, | |
| | Part VI | 11a | X | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | | | 3,7 |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | X |
| С | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | | | - v |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | X |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | | | X |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | Х | |
| | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | | |
| f | 3 | | | X |
| 40- | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | Α. |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | 40- | | X |
| L | Schedule D, Parts XI and XII | 12a | | - 25 |
| D | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 10h | | Х |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 12b 13 | | X |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | X |
| | | 1 7 4 | | |
| D | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | х |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | Х |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | Х |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | Х |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | Х |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | |
| | complete Schedule G, Part III | 19 | | Х |
| 20a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | Х |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | | | |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | X |
| | | | | |

Form 990 (2020) THINK TENNESSEE
Part IV Checklist of Required Schedules (continued)

| | | | Yes | No |
|------|---|-----|-----|----------|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | | |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | Х |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | | Х |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No," go to line 25a | 24a | | Х |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | <u> </u> |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25 a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | X |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | Schedule L, Part I | 25b | | Х |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | Х |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | | | |
| | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | |
| | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV | | | |
| | instructions, for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | | | |
| | "Yes," complete Schedule L, Part IV | 28a | | X |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | X |
| С | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If | | | |
| | "Yes," complete Schedule L, Part IV | 28c | | Х |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | Х |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | X |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | Х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | X |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | 34 | | X |
| | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | Х |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | l |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | ۱ |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | | | 1 |
| Da | Note: All Form 990 filers are required to complete Schedule O | 38 | Х | |
| Pai | | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | |
| | | | Yes | No |
| | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 0 Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 0 | | | |
| | Enter the number of Forms wild and add in line fall. Enter of infocuspineable | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | |
| | (gambling) winnings to prize winners? | _1c | 000 | (2222 |

| Part V | Statements Regarding Other IRS Filings and Tax Compliance (continued)

| 22 Enter the number of employees reported on Form W-S, Transmittal of Wage and Tax Statements, 2a 4 34 I all least one is reported on line 2a, did the organization file all required referred employment tax natures? 35 Note: If the sum of lines 1 and 2a is greater than 250, you may be required to 4-die (see instructions) 36 Did the organization have unrelated business gross income of \$1,000 or more during the year? 38 J X 1 if "Yes," has it filed a Form 990 T for this year? If "No" to line 30, provide an explanation on Schedule O 38 Did Have, "I the during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country feuch as a bank account, securities account, or other financial accounts? 39 Did Have, "I will be the mane of the foreign country by See instructions for illing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 59 Was the organization apprix to a prohibited tax sheler transaction? 50 Was the organization or party to a prohibited tax sheler transaction? 51 Was the organization or bave annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductibles or charitable contributions? 52 Was the organization shall be a contributed to the section 170(c). 53 Universal of the organization include with every solicitation an express statement that such contributions or gifts were not tax deductibles or abertable contributions? 53 Was the organization receive a promise in excess OST small parts and contributions or gifts were not tax deductibles or abertables contribution on gifts were not tax deductibles or abertables contribution on the section 170(c). 54 If "Yes," indictate the number of Forms 8282 filed during the year 55 Did the organization receive a promise in excess OST small parts and the section 170(c). 56 Did the organization receive a promise in excess OST small parts and the section 170(c). 5 | | | | | | Yes | No |
|--|-----|--|------------|-----------------------|-----------|-----|------|
| b if st least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file see enstructions) 3a | 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | | |
| Note: if the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3b If "Yes," has it filled a Form 990-T for this year? If "No" for the 3b, provide an explanation on Schedule 0 3b If "Yes," this is the dar Form 990-T for this year? If "No" for the 3b, provide an explanation on Schedule 0 3b If "Yes," enter the name of the foreign country [such as a bank account; securities account, or other financial account)? 4a X 5b If "Yes," enter the name of the foreign country [such as a bank account; securities account, or other financial account)? 5b If we see instructions for filing requirements for FincEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR), 5c If "Yes," to line 5a or 5b, did the organization that it was or is a party to a prohibitor that year? 5c If "Yes," to line 5a or 5b, did the organization file Form 8886-T? 6c Does the organization have annual gross receipts that it was or is a party to a prohibitor that were not tax deductible as charitable contributions? 6c Does the organization that we are not tax selections an express statement that such contributions or gifts were not tax deductible as charitable contributions? 6c Does the organization state was not tax selections an express statement that such contributions or gifts were not tax deductible as charitable contribution an express statement that such contributions or gifts were not tax deductible or Does the organization selection that we not tax selections are party to a prohibitor or gift were not tax deductible? 7c Organizations that many receive deductible contribution or quantification an express statement that such contributions or gifts were not tax deductions are partially as the companization selection of tax selections are partially as the companization selection of tax selections are partially as the companization selection of tax selections are partially as the companization selection of | | filed for the calendar year ending with or within the year covered by this return | 2a | 4 | | | |
| 3a X X X X X X X X X | b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns | ns? | | 2b | Х | |
| bit Yess, has it titled a Form 990.T for this year? If 'No' to line 3b, provide an explanation on Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial accountry 4a X b If 'Yes, enter the name of the foreign country (such as a bank account, securities account, or other financial accountry 5a See instructions for filing requirements for FincEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR), 5b Did any taxoble party nority the organization that it was or is a party to a prohibited tax shelter transaction? 5b X 5c If 'Yes,' to line 5a or 5b, did the organization file Form 8888 17. 6c Does the organization shall were not tax deductible as charitable contributions? 6c Does the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7c Organizations that may receive deductible contributions an express statement that such contributions or gifts were not tax deductible? 7d Did the organization receive aparent in excess of \$75 made party as a contribution and party for goods and services provided to the payor? 7a Did the organization receive any parent in excess of \$75 made party as a contribution and party for goods and services provided to the payor? 7a Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7b Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? 7c X 7d Did the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1998.C? 7d The organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1998.C? 7d Possible organization has been | | |) | | | | |
| 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account) a foreign country (such as a bank account, securities account, or other financial account)? 4a X b If "Yes," enter the name of the foreign country ▶ 5a Was the organization aparty to a prohibited and select framesaction at any time during the tax year? 5b Was the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 6a Dose the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 6b Views, "did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7c Organizations that may receive deductible contributions under section 170(c). 8d If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 8d Views, "and the organization include with every solicitation and express statement that such contributions or gifts were not tax deductible? 9 b If "Yes," did the organization include with every solicitation and partly for goods and services provided to the payor? 7b Views, "indicate the number of Forms 8282 fleed during the year of the year personal property for which it was required to the Form 8282? 10 bild the organization received any funds, directly or indirectly, no paymeniums on a personal benefit contract? 7c X 7d If "Yes," indicate the number of Forms 8282 fleed during the year 9 bild the organization received an contribution of curietty, in organization fleed for the year personal penefit contract? 7b If "Yes," indicate the number of Forms 8282 fleed during the year 9 bild the organization developed property in the organization fleed | | | | | | | Х |
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| a Initiation fees and capital contributions included on Part VIII, line 12 | b | | | | 9b | | |
| b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | · · · · · · | | | | | |
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| b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 X 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 18 X | | | | | 14a | | X |
| excess parachute payment(s) during the year? If "Yes," see instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 18 X | | | | | 14b | | |
| If "Yes," see instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X | | | | or | | | |
| 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X | | excess parachute payment(s) during the year? | | | 15 | | X |
| | | If "Yes," see instructions and file Form 4720, Schedule N. | | | | | |
| If "Yes," complete Form 4720, Schedule O. | 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment | t incon | ne? | 16 | | X |
| | | If "Yes," complete Form 4720, Schedule O. | | | | | |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
|-----|--|---------|---------|------|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year 1a 10 | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent 1b 10 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| | officer, director, trustee, or key employee? | 2 | | Х |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | _ | | |
| _ | of officers, directors, trustees, or key employees to a management company or other person? | 3 | | Х |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | Х |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | Х |
| 6 | Did the organization have members or stockholders? | 6 | | Х |
| 7a | | Ť | | |
| | more members of the governing body? | 7a | | Х |
| b | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | |
| ~ | persons other than the governing body? | 7b | | Х |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | 7.5 | | |
| | The governing body? | 8a | Х | |
| | Each committee with authority to act on behalf of the governing body? | 8b | X | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | 05 | | |
| 5 | organization's mailing address? If "Yes," provide the names and addresses on Schedule O | 9 | | Х |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | |
| | and an analytic control and analytic control and an an | | Yes | No |
| 10a | Did the organization have local chapters, branches, or affiliates? | 10a | | X |
| | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | |
| ~ | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Х | |
| | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Х | |
| | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | 12.5 | | |
| · | in Schedule O how this was done | 12c | Х | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | | Х |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Х | |
| | Other officers or key employees of the organization | 15b | Х | |
| _ | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | 10.0 | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| | taxable entity during the year? | 16a | | Х |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| _ | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | | |
| Sec | tion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ►TN | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3 | s only |) avail | able |
| | for public inspection. Indicate how you made these available. Check all that apply. | | , | - |
| | Own website X Another's website X Upon request Other (explain on Schedule O) | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, an | d finar | ncial | |
| | statements available to the public during the tax year. | - | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records | | | |
| | THE ORGANIZATION - (615)905-1851 | | | |
| | 414 IINTON ST NO 1900 NASHVILLE TN 37219 | | | |

Form 990 (2020) THINK TENNESSEE 81-2821568 Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

| (A) | (B) | l | (C) | | | | | (D) | (E) | (F) |
|----------------------------------|-------------------|--------------------------------------|-----------------------|---------|--------------|------------------------------|----------|-----------------|-------------------------------|--------------------|
| Name and title | Average | Position (do not check more than one | | | | | one | Reportable | Reportable | Estimated |
| | hours per | box | , unle | ss pe | rsoni | is bot | h an | compensation | compensation | amount of |
| | week (list any | _ | | | | | <u> </u> | from the | from related organizations | other compensation |
| | hours for | r direc | | | | pa: | | organization | (W-2/1099-MISC) | from the |
| | related | stee o | rustee | | | oen sa | | (W-2/1099-MISC) | | organization |
| | organizations | nal tru | onal t | | ploye | comp | | | | and related |
| | below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | organizations |
| (1) BERT MATHEWS | 2.00 | | | | | | | | | |
| CHAIRMAN | | Х | | Х | | | | 0. | 0. | 0. |
| (2) DAVID SMITH | 1.00 | | | | | | | | | |
| TREASURER | | Х | | Х | | | | 0. | 0. | 0. |
| (3) ROBYN JARVIS ASKEW | 1.00 | | | | | | | _ | _ | _ |
| SECRETARY | | Х | | Х | | | | 0. | 0. | 0. |
| (4) DOUG BLAZE | 1.00 | | | | | | | | | |
| DIRECTOR | 1 00 | Х | | | | | | 0. | 0. | 0. |
| (5) MARK BYRNES | 1.00 | ١ | | | | | | | | • |
| DIRECTOR | 1 00 | Х | | | | | | 0. | 0. | 0. |
| (6) PROF. TRACEY GEORGE | 1.00 | | | | | | | | | 0 |
| DIRECTOR | 1 00 | Х | | | | | | 0. | 0. | 0. |
| (7) WHITNEY KIMBALL COE | 1.00 | X | | | | | | | 0 | 0 |
| DIRECTOR | 1.00 | ^ | | | | | | 0. | 0. | 0. |
| (8) DR. ALEX JAHANGIR DIRECTOR | 1.00 | x | | | | | | 0. | 0. | 0. |
| (9) MARLENE SANDERS | 1.00 | Δ | | | | | | 0. | · · | <u> </u> |
| DIRECTOR | 1.00 | Х | | | | | | 0. | 0. | 0. |
| (10) RUBY BRIGHT | 1.00 | | | | | | | • | | |
| DIRECTOR | | x | | | | | | 0. | 0. | 0. |
| (11) DR. MARIO RAMIREZ | 1.00 | | | | | | | - | | |
| DIRECTOR (RESIGNED JUNE 7, 2020) | | Х | | | | | | 0. | 0. | 0. |
| (13) SHANNA HUGHEY | 40.00 | | | | | | | | | |
| PRESIDENT | | 1 | | Х | | | | 66,702. | 0. | 5,146. |
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Form **990** (2020)

81-2821568

| Par | Control of the Contro | tees, Key Em | ploy | ees/ | , an | <u>d Hi</u> | ighe | st C | ompensated Employe | es (continued) | | | | |
|-----|--|-------------------|--------------------------------------|-----------------------|----------|--------------|------------------------------|----------|--------------------------------|-------------------|----------|-------|---------------------|------|
| | (A) | (B) | | (C) | | | | | (D) | (E) | | | (F) | |
| | Name and title | Average | Position (do not check more than one | | | | | ono | Reportable | Reportable |) | Es | stimate | ed |
| | | hours per | box | , unle | ss pe | rson | is bot | h an | compensation | compensation | วท | ar | nount | of |
| | | week | | cer ar | nd a d | lirecto | or/trus | itee) | from | from related | | | other | |
| | | (list any | Individual trustee or director | | | | | | the | organization | | | pensa | |
| | | hours for related | or dir | es. | | | ated | | organization | (W-2/1099-MI | SC) | | rom th | |
| | | organizations | ustee | truste | | a) | suadi | | (W-2/1099-MISC) | | | · | anizat | |
| | | below | ual trı | ional | | ploye | t com | | | | | | d relat anizati | |
| | | line) | divid | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | | | | l org | ai iizati | 0113 |
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| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 1b | Subtotal | • | | | | | | <u> </u> | 66,702. | | 0. | | 5,1 | 46. |
| | Total from continuation sheets to Part VI | | | | | | | • | 0. | | 0. | | | 0. |
| | Total (add lines 1b and 1c) | | | | | | | | 66,702. | | 0. | | 5,1 | 46. |
| 2 | Total number of individuals (including but n | | | | | | | | | 000 of reportab | ole | | | |
| _ | compensation from the organization | | | | | | - , | | | ,000 0 0,00 | | | | (|
| | compensation from the organization | | | | | | | | | | | | Yes | No |
| 3 | Did the organization list any former officer, | director trust | ا مم | (AV 6 | amn | love | <u> </u> | r hin | thest compensated emr | lovee on | 1 | | | |
| Ū | line 1a? If "Yes," complete Schedule J for s | | | • | | • | - | _ | · | • | | 3 | | Х |
| 4 | For any individual listed on line 1a, is the su | | | | | | | | | | | , | | |
| 4 | and related organizations greater than \$15 | = | | - | | | | | | irie organization | | 4 | | Х |
| _ | · · | | | • | | | | | | dual for consider | | 4 | | 21 |
| 5 | Did any person listed on line 1a receive or a | | | | | | | | | | , | - | | Х |
| Soc | rendered to the organization? If "Yes," com tion B. Independent Contractors | piete Scriedui | e J i | Or Si | ucn | pers | SOII | | | | | 5 | | 21 |
| | | | .1 | | | | | | da a 4 a a 5 al a al a | Φ100 000 -f | | -41 | c | |
| 1 | Complete this table for your five highest co | | | | | | | | | | npens | ation | irom | |
| | the organization. Report compensation for | tne calendar y | ear | enai | ng v | vitn | or w | itnir | | /ear. | | | | |
| | (A) Name and business | address | NT/ | INC | | | | | (B) Description of s | envices | _ | | C) nsatio | n |
| | Name and business | | 11/ |)INI | <u> </u> | | | \dashv | Description of s | CIVICCS | —— | ompe | iisatio | '' |
| | | | | | | | | | | | 1 | | | |
| | | | | | | | | _ | | | <u> </u> | | | |
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| | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | |
| 2 | Total number of independent contractors (i | ncluding but n | ot li | mite | d to | tho | se li | sted | l above) who received m | ore than | | | | |
| | \$100,000 of compensation from the organi | zation 🕨 | | | | (| 0 | | | | | | | |
| | | | | | | | | | | | | | | |

81-2821568

Form 990 (2020) THINK TO Part VIII Statement of Revenue

| | | Check if Schedule O | contains | s a response | or note to any lin | e in this Part VIII | | | |
|--|----------|---------------------------------|---------------|-----------------|--------------------|---------------------|------------------------------------|-------------------------------|---------------------------------|
| | | | | • | | (A) | (B) | (C) | (D) |
| | | | | | | Total revenue | Related or exempt function revenue | Unrelated business revenue | Revenue excluded from tax under |
| | | | | | | | Tunction revenue | business revenue | sections 512 - 514 |
| ts t | 1 a | Federated campaigns | | 1a | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | | | " | | | | | |
| ا آھ | | | | | | | | | |
| ifts ar A | | | | | | | | | |
|];,G | | | ibution | ·· | | | | | |
| Sis | | All other contributions, gifts, | | | | | | | |
| e ţi | f | | | | 482,443. | | | | |
| 물리 | | similar amounts not included | - | 1f | 102,113. | | | | |
| i d | g | | | | | 482,443. | | | |
| 0 8 | <u>h</u> | Total. Add lines 1a-1f | | | | 402,443. | | | |
| | | | | | Business Code | 20 057 | 20 057 | | |
| <u>ice</u> | 2 a | RESEARCH PROJ | ECT | REVEN | 541900 | 29,857. | 29,857. | | |
| Program Service Revenue | b | | | | | | | | |
| n S | С | | | | | | | | |
| e a | d | | | | | | | | |
| 5 | е | | | | | | | | |
| ₫ | f | All other program service | revenue | e | | | | | |
| | g | Total. Add lines 2a-2f | | | | 29,857. | | | |
| | 3 | Investment income (include | ding div | idends, inter | est, and | | | | |
| | | other similar amounts) | | | ▶ | | | | |
| | 4 | Income from investment of | | | | | | | |
| | 5 | Royalties | | | ▶ [| | | | |
| | | • | | (i) Real | (ii) Personal | | | | |
| | 6 a | Gross rents | 6a | | | | | | |
| | b | | 6b | | | | | | |
| | C | Rental income or (loss) | 6c | | | | | | |
| | ď | Net rental income or (loss | | | <u> </u> | | | | |
| | | Gross amount from sales of | |) Securities | (ii) Other | | | | |
| | , a | assets other than inventory | 7a - | , | (", " : : : : : | | | | |
| | h | Less: cost or other basis | 1a | | | | | | |
| <u>o</u> | D | | 76 | | | | | | |
| er | _ | and sales expenses | 7b 7c | | | | | | |
| ther Revenue | | Gain or (loss) | $\overline{}$ | | | | | | |
| 놂 | | Net gain or (loss) | | | > | | | | |
| 差 | 8 а | Gross income from fundraising | ng event | | | | | | |
| ١ | | including \$ | | of | | | | | |
| | | contributions reported on | | I | | | | | |
| | | Part IV, line 18 | | | | | | | |
| | | Less: direct expenses | | | | | | | |
| | | Net income or (loss) from | | | D | | | | |
| | 9 a | Gross income from gamin | | | | | | | |
| | | Part IV, line 19 | | | | | | | |
| | | Less: direct expenses | | | | | | | |
| | С | Net income or (loss) from | gaming | activities | > | | | | |
| | 10 a | Gross sales of inventory, | | | | | | | |
| | | and allowances | | | | | | | |
| | b | Less: cost of goods sold | | 10k | | | | | |
| | С | Net income or (loss) from | sales of | finventory | | | | | |
| က္အ | | | | | Business Code | | | | |
| e gr | 11 a | | | | | | | | |
| an an | b | · | | | | | | | |
| Miscellaneous Revenue | С | | | | | | | | |
| Ĩŝ | d | All other revenue | | | | | | | |
| _ | | Total. Add lines 11a-11d | | | | | | | |
| | 12 | Total revenue. See instruction | | | | 512,300. | 29,857. | 0. | 0. |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| | Check if Schedule O contains a respon | | | · · · · · · · · · · · · · · · · · · · | |
|----------|---|------------------|-----------------------------|---------------------------------------|-------------------------|
| Do | not include amounts reported on lines 6b, | (A) | (B) | (C) | (D) |
| | 8b, 9b, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | • | | · |
| | and domestic governments. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to domestic | | | | |
| | individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | 71 040 | 46 701 | 14 270 | 10 777 |
| | trustees, and key employees | 71,848. | 46,701. | 14,370. | 10,777. |
| 6 | Compensation not included above to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| _ | persons described in section 4958(c)(3)(B) | 191,709. | 150,012. | 25,783. | 15 01/ |
| 7 | Other salaries and wages | 131,/03. | 130,012. | 45,103. | 15,914. |
| 8 | Pension plan accruals and contributions (include | 4 207 | 3,085. | 1,088. | 634. |
| • | section 401(k) and 403(b) employer contributions) | 4,807. 9,389. | 8,977. | 206. | 206. |
| 9 | Other employee benefits | 22,332. | 16,754. | 3,355. | 2,223. |
| 10 11 | Payroll taxes Fees for services (nonemployees): | 22,332. | 10,7510 | 3,333. | 2,225 |
| | Management | | | | |
| | Legal | | | | |
| | Accounting | 4,524. | | 4,524. | |
| | Lobbying | | | | |
| | Professional fundraising services. See Part IV, line 17 | | | | |
| f | Investment management fees | | | | |
| | Other. (If line 11g amount exceeds 10% of line 25, | | | | |
| J | column (A) amount, list line 11g expenses on Sch O.) | 34. | | 34. | |
| 12 | Advertising and promotion | 316. | | 316. | |
| 13 | Office expenses | 1,414. | | 1,399. | 15. |
| 14 | Information technology | 8,761. | 1,121. | | 7,640. |
| 15 | Royalties | | | | |
| 16 | Occupancy | 16,826. | 12,646. | 2,512. | 1,668. |
| 17 | Travel | 4,485. | 4,485. | | |
| 18 | Payments of travel or entertainment expenses | | | | |
| | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | 331. | 331. | | |
| 20 | Interest | | | | |
| 21 | Payments to affiliates | 20.4 | 252 | | 4.0 |
| 22 | Depreciation, depletion, and amortization | 324. | 259. | 16. | 49. |
| 23 | Insurance | 1,800. | | 1,800. | |
| 24 | Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If | | | | |
| | line 24e amount exceeds 10% of line 25, column (A) | | | | |
| | amount, list line 24e expenses on Schedule 0.) | 1,112. | 1,112. | | |
| a | REGISTRATION AND FILING | 1,114. | 1,114. | | |
| b | | | | | |
| c C | | | | | |
| d | All other expenses | | | | |
| e 25 | All other expenses Total functional expenses. Add lines 1 through 24e | 340,012. | 245,483. | 55,403. | 39,126. |
| 26 | Joint costs. Complete this line only if the organization | 240,012. | 243,4036 | 33, 103. | 55,120. |
| 20 | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | |
| | | | | | C 000 (0000) |

Form 990 (2020)

Part X | Balance Sheet

| Pa | rt X | Balance Sheet | | | | | |
|-----------------------------|------|---|------------|------------------------|---------------------------------|-----|---------------------------|
| | | Check if Schedule O contains a response or | note to a | ny line in this Part X | | | |
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | | 285,257. | 1 | 489,613. |
| | 2 | Savings and temporary cash investments | | | 0. | 2 | 0. |
| | 3 | Pledges and grants receivable, net | | | 0. | 3 | 10,000. |
| | 4 | Accounts receivable, net | | | 0. | 4 | |
| | 5 | Loans and other receivables from any currer | | | | | |
| | | trustee, key employee, creator or founder, su | ubstantia | contributor, or 35% | | | |
| | | controlled entity or family member of any of | these per | sons | | 5 | |
| | 6 | Loans and other receivables from other disq | ualified p | ersons (as defined | | | |
| | | under section 4958(f)(1)), and persons descr | | 6 | | | |
| ţ | 7 | Notes and loans receivable, net | | | | 7 | |
| Assets | 8 | Inventories for sale or use | | 8 | | | |
| Ä | 9 | Prepaid expenses and deferred charges | | | | 9 | 825. |
| | 10a | Land, buildings, and equipment: cost or other | | 1 | | | |
| | | basis. Complete Part VI of Schedule D | 10a | | | | |
| | b | Less: accumulated depreciation | 10b | 11,682. | 324. | 10c | 0. |
| | 11 | Investments - publicly traded securities | | 11 | | | |
| | 12 | Investments - other securities. See Part IV, lii | | 12 | | | |
| | 13 | Investments - program-related. See Part IV, li | | 13 | | | |
| | 14 | Intangible assets | | 14 | | | |
| | 15 | Other assets. See Part IV, line 11 | 8,660. | 15 | 9,020. | | |
| | 16 | Total assets. Add lines 1 through 15 (must e | 294,241. | 16 | 509,458. | | |
| | 17 | Accounts payable and accrued expenses | | | 2,834. | 17 | 0. |
| | 18 | Grants payable | | | | 18 | |
| | 19 | Deferred revenue | | 19 | | | |
| | 20 | Tax-exempt bond liabilities | | 20 | | | |
| | 21 | Escrow or custodial account liability. Comple | | | | 21 | |
| S | 22 | Loans and other payables to any current or t | | | | | |
| Liabilities | | trustee, key employee, creator or founder, su | | | | | |
| abi | | controlled entity or family member of any of | | | | 22 | |
| = | 23 | Secured mortgages and notes payable to un | | | | 23 | |
| | 24 | Unsecured notes and loans payable to unrel | | | | 24 | |
| | 25 | Other liabilities (including federal income tax, | | | | | |
| | | parties, and other liabilities not included on li | | | | | |
| | | of Schedule D | | | 0. | 25 | 45,763. |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 2,834. | 26 | 45,763. |
| | | Organizations that follow FASB ASC 958, | | | | | |
| ces | | and complete lines 27, 28, 32, and 33. | | | | | |
| <u>la</u> | 27 | Net assets without donor restrictions | | | 289,633. | 27 | 450,454. |
| Ва | 28 | Net assets with donor restrictions | | | 1,774. | 28 | 13,241. |
| pr | | Organizations that do not follow FASB AS | | | | | |
| Ę | | and complete lines 29 through 33. | | | | | |
| Net Assets or Fund Balances | 29 | Capital stock or trust principal, or current fur | nds | | | 29 | |
| set | 30 | Paid-in or capital surplus, or land, building, o | | | | 30 | |
| As | 31 | Retained earnings, endowment, accumulate | | | | 31 | |
| Net | 32 | Total net assets or fund balances | | | 291,407. | 32 | 463,695. |
| _ | 33 | Total liabilities and net assets/fund balances | | | 294,241. | 33 | 509,458. |

81-2821568 Page **12**

| | Check if Schedule O contains a response or note to any line in this Part XI | | | | |
|-------------|---|------------|-----|-----|-----|
| | | | | | |
| | | | | | |
| 1 To | otal revenue (must equal Part VIII, column (A), line 12) | 1 | | 2,3 | |
| 2 To | otal expenses (must equal Part IX, column (A), line 25) | 2 | | 0,0 | |
| 3 Re | evenue less expenses. Subtract line 2 from line 1 | 3 | | 2,2 | |
| 4 Ne | et assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 29: | 1,4 | 07. |
| 5 Ne | et unrealized gains (losses) on investments | 5 | | | |
| | onated services and use of facilities | 6 | | | |
| | vestment expenses | 7 | | | |
| | rior period adjustments | 8 | | | |
| | ther changes in net assets or fund balances (explain on Schedule O) | 9 | | | 0. |
| | et assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | |
| cc | olumn (B)) | 10 | 46 | 3,6 | 95. |
| Part 2 | XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | |
| | · · · · · · · · · · · · · · · · · · · | | | Yes | No |
| 1 Ad | ccounting method used to prepare the Form 990: Cash X Accrual Other | | | | |
| | the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | • O. | | | |
| | /ere the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | X |
| | "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | | | | |
| | eparate basis, consolidated basis, or both: | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b W | /ere the organization's financial statements audited by an independent accountant? | | 2b | | X |
| | "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat | | | | |
| | onsolidated basis, or both: | ŕ | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| c If | "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | e audit, | | | |
| | eview, or compilation of its financial statements and selection of an independent accountant? | | 2c | | |
| | the organization changed either its oversight process or selection process during the tax year, explain on Sci | | | | |
| | s a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si | | | | |
| | ct and OMB Circular A-133? | - | 3a | | X |
| | "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ | ired audit | | | |
| | audits, explain why on Schedule O and describe any steps taken to undergo such audits | | 3b | | |

Form **990** (2020)

SCHEDULE A

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-F7

➤ Attach to Form 990 or Form 990-EZ.

➤ Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

THINK TENNESSEE

Employer identification number 81-2821568

| D | | December Dublic | Ole auditus Okatusa | | | | | |
|----------|-------|---|---------------------------------------|---|--------------------|------------------|-----------------------------|----------------------------|
| Pa | ırt I | Reason for Public | Charity Status. | (All organizations must c | omplete th | his part.) S | See instructions. | |
| The | orgar | nization is not a private found | dation because it is: (| (For lines 1 through 12, o | check only | one box.) | | |
| 1 | | A church, convention of ch | urches, or association | on of churches described | d in sectio | n 170(b)(| 1)(A)(i). | |
| 2 | | A school described in sect | ion 170(b)(1)(A)(ii). (| Attach Schedule E (Forn | n 990 or 99 | 90-EZ).) | | |
| 3 | | A hospital or a cooperative | hospital service org | anization described in se | ection 170 |)(b)(1)(A)(i | ii). | |
| 4 | | A medical research organiz | · · | | | | - | the hospital's name |
| • | | city, and state: | anon operated in co | nganosaon man a noopha | | | | and market |
| _ | | | or the benefit of a co | llogo or university evene | d or opera | tod by a a | overnmental unit describ | and in |
| 5 | ш | An organization operated for | | niege of university owner | u or opera | ted by a g | overninental unit descri | Jeu III |
| _ | | section 170(b)(1)(A)(iv). (C | | | | | | |
| 6 | | A federal, state, or local go | | | | | | |
| 7 | X | An organization that norma | ally receives a substa | antial part of its support f | rom a gov | ernmental | unit or from the general | l public described in |
| | | section 170(b)(1)(A)(vi). (C | omplete Part II.) | | | | | |
| 8 | | A community trust describe | ed in section 170(b) | (1)(A)(vi). (Complete Par | t II.) | | | |
| 9 | | An agricultural research org | ganization described | in section 170(b)(1)(A)(| ix) operate | ed in conju | unction with a land-grant | college |
| | | or university or a non-land- | - | | | - | _ | - |
| | | university: | g. a | | | | ,, | , |
| 10 | | An organization that norma | ally receives (1) more | than 22 1/20/ of its our | nort from | oontributie | no momborobio foco o | nd areas ressints from |
| 10 | | | • | = | - | | | - · |
| | | activities related to its exen | | | | | | |
| | | income and unrelated busin | | e (less section 511 tax) fr | om busine | sses acqu | ired by the organization | after June 30, 1975. |
| | | See section 509(a)(2). (Co | mplete Part III.) | | | | | |
| 11 | Щ | An organization organized | and operated exclus | sively to test for public sa | ifety. See | section 50 | 09(a)(4). | |
| 12 | | An organization organized | and operated exclus | sively for the benefit of, to | perform : | the function | ons of, or to carry out the | e purposes of one or |
| | | more publicly supported or | ganizations describe | ed in section 509(a)(1) o | r section | 509(a)(2). | See section 509(a)(3). | Check the box in |
| | | lines 12a through 12d that | describes the type of | of supporting organizatio | n and con | nplete line: | s 12e, 12f, and 12g. | |
| а | | Type I. A supporting orga | anization operated, s | supervised, or controlled | by its sup | ported or | ganization(s), typically by | v aivina |
| | | the supported organization | · · · · · · · · · · · · · · · · · · · | | • | - | | - |
| | | organization. You must o | | * | | oo ao | | -apportg |
| L | | ¬ ~ | - | | tion with it | to oupport | ad arganization(a) by ba | wina |
| b | ' | | • | | | | | - |
| | | control or management of | | | ame perso | ons that co | ontrol or manage the sup | оропеа |
| | _ | organization(s). You mus | | | | | | |
| C | : L | ⊥ Type III functionally interest. | egrated. A supportin | g organization operated | in connec | tion with, | and functionally integrat | ed with, |
| | | _ its supported organizatio | n(s) (see instructions | s). You must complete I | Part IV, Se | ections A, | D, and E. | |
| c | | | y integrated. A supp | orting organization oper | ated in co | nnection v | with its supported organ | ization(s) |
| | | that is not functionally int | tegrated. The organiz | zation generally must sat | tisfy a dist | ribution re | quirement and an attent | tiveness |
| | | requirement (see instruct | tions). You must cor | nplete Part IV, Sections | A and D | and Part | V. | |
| е | | Check this box if the orga | • | - | | | | |
| _ | | functionally integrated, o | | | | | , | |
| f | Ent | er the number of supported | | | | zation. | | |
| ' | | | | ad arganization(a) | | | | |
| | | vide the following information (i) Name of supported | (ii) EIN | (iii) Type of organization | (iv) Is the orga | inization listed | (v) Amount of monetary | (vi) Amount of other |
| | ' | organization | (11) 2.11 | (described on lines 1-10 | | ng document? | support (see instructions) | support (see instructions) |
| | | | | above (see instructions)) | Yes | No | | |
| | | | | | | | | |
| | | | | | | | | |
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| _ | | | | | | | | |
| Tota | al | | | | | | <u> </u> | 1 |

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | ction A. Public Support | | | | | | |
|------|---|-----------------------|----------------------|----------------------|---|----------------------|-----------------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | _ |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 60,651. | 284,749. | 317,711. | 496,188. | 482,443. | 1641742. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | 60 651 | 004 540 | 248 844 | 406 100 | 400 440 | 1641840 |
| | Total. Add lines 1 through 3 | 60,651. | 284,749. | 317,711. | 496,188. | 482,443. | 1641742. |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | 717 715 |
| | column (f) | | | | | | 717,715. |
| | Public support. Subtract line 5 from line 4. | | | | | | 924,027. |
| | | (=) 001C | (b) 0017 | (a) 0010 | (4) 0010 | (-) 0000 | (6) Takal |
| | ndar year (or fiscal year beginning in) | (a) 2016 60,651. | (b) 2017 284,749. | (c) 2018 317,711. | (d) 2019 496,188. | (e) 2020 482,443. | (f) Total 1641742. |
| | Amounts from line 4 Gross income from interest, | 00,031. | 204,745. | 317,711. | 450,100. | 402,443. | 1041/42* |
| 0 | · · | | | | | | |
| | dividends, payments received on securities loans, rents, royalties, | | | | | | |
| | and income from similar sources | | | | | | |
| a | Net income from unrelated business | | | | | | |
| 5 | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | 21. | 43. | | 64. |
| 10 | Other income. Do not include gain | | | | - | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 1641806. |
| | Gross receipts from related activities, | etc. (see instruction | ons) | | | 12 | |
| | First 5 years. If the Form 990 is for th | | | fourth, or fifth tax | year as a section 5 | 501(c)(3) | |
| | organization, check this box and stop | here | | | • | | > |
| Sec | ction C. Computation of Publ | ic Support Pe | rcentage | | | | |
| 14 | Public support percentage for 2020 (I | ine 6, column (f), d | ivided by line 11, | column (f)) | | 14 | 56.28 % |
| 15 | Public support percentage from 2019 | Schedule A, Part | II, line 14 | | | 15 | 59.64 % |
| 16a | 33 1/3% support test - 2020. If the o | • | | • | | , | |
| | stop here. The organization qualifies | | | | | | |
| b | 33 1/3% support test - 2019. If the o | | | | | | |
| | and stop here. The organization qual | ifies as a publicly s | supported organiza | ation | | | ▶∟ |
| 17a | 10% -facts-and-circumstances tes | ū | | | | | • |
| | and if the organization meets the fact | | • | - | • | VI how the organiz | ation |
| _ | meets the facts-and-circumstances te | • | | | | | |
| b | 10% -facts-and-circumstances tes | • | | | | • | 10% or |
| | more, and if the organization meets the | | | | - | | . — |
| | organization meets the facts-and-circu | | | | | | |
| 18 | Private foundation. If the organization | n did not check a | box on line 13, 16 | a, 16b, 17a, or 17b | o, check this box a | nd see instruction | s ▶∟ |

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec | qualify under the tests listed be ction A. Public Support | elow, please com | plete Part II.) | | | | |
|-----------|--|---------------------|----------------------|----------------------|-------------------|---------------------|--|
| | ndar year (or fiscal year beginning in) | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| | Gifts, grants, contributions, and | (a) 2010 | (6) 2017 | (6) 2018 | (u) 2019 | (e) 2020 | (i) iotai |
| • | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, | | | | | | |
| 2 | merchandise sold or services per- | | | | | | |
| | formed, or facilities furnished in | | | | | | |
| | any activity that is related to the | | | | | | |
| 2 | organization's tax-exempt purpose Gross receipts from activities that | | | | | | <u> </u> |
| 3 | are not an unrelated trade or bus- | | | | | | |
| | iness under section 513 | | | | | | |
| 4 | | | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| _ | or expended on its behalf | | | | | | _ |
| 5 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| _ | the organization without charge | | | | | | |
| | Total. Add lines 1 through 5 | | | | | | |
| 78 | Amounts included on lines 1, 2, and | | | | | | |
| | 3 received from disqualified persons | | | | | | |
| L | Amounts included on lines 2 and 3 received from other than disqualified persons that | | | | | | |
| | exceed the greater of \$5,000 or 1% of the | | | | | | |
| | amount on line 13 for the year | | | | | | |
| | Add lines 7a and 7b | | | | | | |
| | Public support. (Subtract line 7c from line 6.) | | | | | | |
| | ction B. Total Support | | 1 | 1 | 1 | | 1 |
| | indar year (or fiscal year beginning in) | (a) 2016 | (b) 2017 | (c) 2018 | (d) 2019 | (e) 2020 | (f) Total |
| | Amounts from line 6 | | | | | | |
| 102 | Gross income from interest, dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | | | | | | |
| | and income from similar sources | | | | | | |
| t | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| | Add lines 10a and 10b | | | | | | |
| " | Net income from unrelated business activities not included in line 10b, | | | | | | |
| | whether or not the business is | | | | | | |
| 40 | regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | | | | | | |
| | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First 5 years. If the Form 990 is for the | e organization's fi | irst, second, third, | fourth, or fifth tax | year as a section | 501(c)(3) organizat | ion, |
| | | | | | | | <u></u> ▶∟⊥ |
| | ction C. Computation of Publi | | | | | l I | |
| | Public support percentage for 2020 (li | | | | | 15 | % |
| | Public support percentage from 2019 | | | | | 16 | <u>%</u> |
| <u>Se</u> | ction D. Computation of Inves | | | | | T .= I | |
| 17 | | | | | | 17 | % |
| 18 | Investment income percentage from 2 | | | | | 18 | % |
| 19a | 33 1/3% support tests - 2020. If the | | | | | | 17 is not |
| | more than 33 1/3%, check this box an | | | | | | ▶□ |
| k | 33 1/3% support tests - 2019. If the | | | | | | |
| | line 18 is not more than 33 1/3%, chec | | | | | | |
| 20 | Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions | | | | | | |

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | | Yes | No |
|------|---------|--------|------|
| | | | |
| - [| 1 | | |
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| | 10a | | |
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| | 10b | | |
| m 99 | 0 or 99 | 90-EZ) | 2020 |

| Par | t IV | Supporting Organizations (continued) | | | |
|--------|---------|--|-----------|-----|----|
| | | • | | Yes | No |
| 11 | Has th | he organization accepted a gift or contribution from any of the following persons? | | | |
| а | A pers | son who directly or indirectly controls, either alone or together with persons described in lines 11b and | | | |
| | | elow, the governing body of a supported organization? | 11a | | |
| b | A fam | ily member of a person described in line 11a above? | 11b | | |
| | | 6 controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide | | | |
| | | in Part VI. | 11c | | |
| Sec | | 3. Type I Supporting Organizations | | | |
| | | | | Yes | No |
| 1 | Did th | ne governing body, members of the governing body, officers acting in their official capacity, or membership of one or | | | |
| | more | supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, | | | |
| | | ors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) | | | |
| | | ively operated, supervised, or controlled the organization's activities. If the organization had more than one supported ization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the | | | |
| | _ | orted organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did th | e organization operate for the benefit of any supported organization other than the supported | | | |
| | organ | ization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part V | /I how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | super | vised, or controlled the supporting organization. | 2 | | |
| Sec | tion (| C. Type II Supporting Organizations | | | |
| | | | | Yes | No |
| 1 | Were | a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trus | stees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or mai | nagement of the supporting organization was vested in the same persons that controlled or managed | | | |
| | | pported organization(s). | 1 | | |
| Sec | tion [| D. All Type III Supporting Organizations | | | |
| | | | | Yes | No |
| 1 | Did th | ne organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organ | ization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (| (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organ | ization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were | any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organ | ization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the or | ganization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | | ason of the relationship described in line 2, above, did the organization's supported organizations have a | | | |
| | - | cant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | | ne or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| 0 | | orted organizations played in this regard. | 3 | | |
| - | | E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | | k the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions). | | | |
| a | | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | | The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i> The organization supported a governmental entity. <i>Describe in Part VI how you supported a governmental entity (see in.</i> | otruotio | no) | |
| с 2 | | ties Test. Answer lines 2a and 2b below. | Struction | Yes | No |
| a | | ubstantially all of the organization's activities during the tax year directly further the exempt purposes of | | 163 | NO |
| а | | upported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | | e supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | | he organization was responsive to those supported organizations, and how the organization determined | | | |
| | | hese activities constituted substantially all of its activities. | 2a | | |
| b | | ne activities described in line 2a, above, constitute activities that, but for the organization's involvement, | u | | |
| ~ | | r more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in | | | |
| | | If the reasons for the organization's position that its supported organization(s) would have engaged in | | | |
| | | activities but for the organization's involvement. | 2b | | |
| 3 | | t of Supported Organizations. Answer lines 3a and 3b below. | | | |
| а | | ne organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| _ | | es of each of the supported organizations? If "Yes" or "No" provide details in Part VI. | За | | |
| b | | ne organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |
| | | supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

| Pa | rt V Type III Non-Functionally Integrated 509(a)(3) Supporti | ing Organ | izations | |
|------|--|----------------|---------------------------|--------------------------------|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualify | ing trust on N | Nov. 20, 1970 (explain in | Part VI). See instructions. |
| | All other Type III non-functionally integrated supporting organizations mu | st complete | Sections A through E. | |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors | | | |
| | (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, | | | |
| | see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-function | ally integrate | d Type III supporting org | ganization (see |
| | instructions) | | | |

Schedule A (Form 990 or 990-EZ) 2020

| Fai | t v Type in Non-Functionally integrated 509 | (a)(3) Supporting Orga | ailizations (continu | <u> , ied</u> | |
|-------|---|-----------------------------------|---------------------------------------|---------------|---|
| Secti | ion D - Distributions | | · | | Current Year |
| 1 | Amounts paid to supported organizations to accomplish exe | mpt purposes | | 1 | |
| 2 | Amounts paid to perform activity that directly furthers exemp | ot purposes of supported | | | |
| | organizations, in excess of income from activity | | | 2 | |
| 3 | Administrative expenses paid to accomplish exempt purpose | es of supported organization | ns | 3 | |
| 4 | Amounts paid to acquire exempt-use assets | | | 4 | |
| 5 | Qualified set-aside amounts (prior IRS approval required - pro | ovide details in Part VI) | | 5 | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | 6 | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | 7 | |
| 8 | Distributions to attentive supported organizations to which the | ne organization is responsive | Э | | |
| | (provide details in Part VI). See instructions. | | | 8 | |
| 9 | Distributable amount for 2020 from Section C, line 6 | | | 9 | |
| 10 | Line 8 amount divided by line 9 amount | | | 10 | |
| Secti | ion E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistribution Pre-2020 | าร | (iii) Distributable Amount for 2020 |
| 1 | Distributable amount for 2020 from Section C, line 6 | | | | |
| 2 | Underdistributions, if any, for years prior to 2020 (reason- | | | | |
| | able cause required - explain in Part VI). See instructions. | | | | |
| 3 | Excess distributions carryover, if any, to 2020 | | | | |
| а | From 2015 | | | | |
| b | From 2016 | | | | |
| С | From 2017 | | | | |
| d | From 2018 | | | | |
| е | From 2019 | | | | |
| f | Total of lines 3a through 3e | | | | |
| g | Applied to underdistributions of prior years | | | | |
| h | Applied to 2020 distributable amount | | | | |
| i | Carryover from 2015 not applied (see instructions) | | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | | |
| 4 | Distributions for 2020 from Section D, | | | | |
| | line 7: \$ | | | | |
| а | Applied to underdistributions of prior years | | | | |
| b | Applied to 2020 distributable amount | | | | |
| c | Remainder. Subtract lines 4a and 4b from line 4. | | | | |
| 5 | Remaining underdistributions for years prior to 2020, if | | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | | |
| | than zero, explain in Part VI. See instructions. | | | | |
| 6 | Remaining underdistributions for 2020. Subtract lines 3h | | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | | |
| | Part VI. See instructions. | | | | |
| 7 | Excess distributions carryover to 2021. Add lines 3j | | | | |
| | and 4c. | | | | |
| 88 | Breakdown of line 7: | | | | |
| а | Excess from 2016 | | | | |
| b | Excess from 2017 | | | | |
| С | Excess from 2018 | | | | |
| d | Excess from 2019 | | | | |
| _ | Excess from 2020 | | | | |

Schedule A (Form 990 or 990-EZ) 2020

| Contradic 7() Citi 000 Ci 000 E2/2020 ================================= |
|---|
| Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) |
| PART II, SHORT YEAR EXPLANATION: |
| THINK TENNESSEE WAS FORMED ON JUNE 2, 2016, USING A FISCAL YEAR END OF |
| JUNE 30. ACCORDINGLY, THE ORGANIZATION'S FIRST TAX FILING, VIA FORM |
| 990-N, COVERED THE SHORT PERIOD BEGINNING JUNE 2, 2016 AND ENDING JUNE |
| 30, 2016. SUBSEQUENT TO SUBMITTING THE INITIAL FORM 990-N FILING, THE |
| ORGANIZATION CHANGED ITS ACCOUNTING PERIOD TO CONFORM TO A CALENDAR |
| YEAR END AND FILED A SHORT YEAR RETURN FOR THE PERIOD JULY 1, 2016 |
| THROUGH DECEMBER 31, 2016. ACCORDINGLY, THE INFORMATION PRESENTED IN |
| PART II FOR 2016 REPRESENTS A SHORT YEAR. |
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SCHEDULE C

(Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Department of the Treasury Internal Revenue Service

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

| Nan | ne of orga | | | | Emple | oyer identification number |
|------------|------------|---|---|---|---|---|
| _ | | | ENNESSEE | | | 81-2821568 |
| Pa | art I-A | Complete if the org | janization is exempt un | der section 501(c) | or is a section 527 or | rganization. |
| 2 | Political | campaign activity expendit | cation's direct and indirect polit ures gn activities | | ▶\$ | |
| Pa | art I-B | Complete if the org | janization is exempt un | der section 501(c) | (3). | |
| 1 | Enter the | e amount of any excise tax | incurred by the organization ur | nder section 4955 | ▶\$ | |
| 2 | Enter the | e amount of any excise tax | incurred by organization mana | gers under section 4955 | 5 ▶\$ | |
| 3 | If the org | ganization incurred a sectio | n 4955 tax, did it file Form 472 | 0 for this year? | | Yes No |
| 4 a | Was a co | orrection made? | | | | Yes No |
| | | describe in Part IV. | | | | 1/6) |
| | | | janization is exempt un | | | |
| | | | d by the filing organization for s | | | |
| 2 | | | ization's funds contributed to o | | | |
| _ | | | | | | |
| 3 | | | s. Add lines 1 and 2. Enter here | | | |
| | line 1/b | | 4400 DOL familia | | > \$ | N. |
| _ | | | 1120-POL for this year?nployer identification number (I | | | |
| 5 | made pa | ayments. For each organiza tions received that were pr | tion listed, enter the amount pa omptly and directly delivered to additional space is needed, pro | aid from the filing organi: o a separate political org | zation's funds. Also enter th janization, such as a separa | e amount of political |
| | | (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0 | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0 |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |

| Pai | section 501(h)). | janizatio | on is exer | npt under section | n 501(c)(3) and file | ed Form 5/68 (ei | ection under |
|-------------|--|------------|---------------------------|-------------------------------------|---|--|------------------------------------|
| 4 CI | heck F if the filing organiza | tion belon | gs to an affi | liated group (and list in | Part IV each affiliated | group member's nam | e, address, EIN, |
| | expenses, and share | e of exces | s lobbying | expenditures). | | | |
| 3 CI | neck 🕨 🔲 if the filing organiza | tion check | ed box A ar | nd "limited control" pro | visions apply. | | |
| | | | oying Exper leans amou | nditures ints paid or incurred.) | | (a) Filing organization's totals | (b) Affiliated group totals |
| 1a | Total lobbying expenditures to influ | uence pub | lic opinion (| grassroots lobbying) | | | |
| b | Total lobbying expenditures to influ | uence a le | gislative boo | dy (direct lobbying) | | 2,879. | |
| С | Total lobbying expenditures (add li | nes 1a an | d 1b) | | | 2,879. | |
| d | Other exempt purpose expenditure | es | | | | 242,604. | |
| е | Total exempt purpose expenditure | • | | , | | 245,483. | |
| f | Lobbying nontaxable amount. Ente | | | | | 49,097. | |
| | If the amount on line 1e, column (a) o | r (b) is: | | bying nontaxable ame | ount is: | | |
| | Not over \$500,000 | | | the amount on line 1e. | | | |
| | Over \$500,000 but not over \$1,000 | | | 0 plus 15% of the exc | | | |
| | Over \$1,000,000 but not over \$1,5 | | | 0 plus 10% of the exc | | | |
| | Over \$1,500,000 but not over \$17, | 000,000 | | 0 plus 5% of the exce | ss over \$1,500,000. | | |
| | Over \$17,000,000 | | \$1,000,0 | 000. | | | |
| | Grassroots nontaxable amount (en | ter 25% o | f line 1f) | | | 12,274. | |
| _ | Subtract line 1g from line 1a. If zer | | , | | | 0. | |
| | Subtract line 1f from line 1c. If zero | | | | | 0. | |
| i | If there is an amount other than ze | | | | | | |
| , | reporting section 4911 tax for this | | | | | | Yes No |
| | (Some organizations t | See | a section 5 the separa | ate instructions for lir | have to complete all ones 2a through 2f.) | of the five columns b | elow. |
| | | Lobk | ying Exper | nditures During 4-Yea | r Averaging Period | | |
| | Calendar year (or fiscal year beginning in) | (a) : | 2017 | (b) 2018 | (c) 2019 | (d) 2020 | (e) Total |
| 2a | Lobbying nontaxable amount | | | 48,887. | 51,726. | 49,097. | 149,710. |
| b | Lobbying ceiling amount | | | | | | 004 565 |
| | (150% of line 2a, column(e)) | | | | | | 224,565. |
| С | Total lobbying expenditures | | | 1,063. | 1,050. | 2,879. | 4,992. |
| d | Grassroots nontaxable amount | | | 12,222. | 12,932. | 12,274. | 37,428. |
| | Grassroots ceiling amount | | | | - | | |
| | (150% of line 2d, column (e)) | | | | | | 56,142. |
| | , , , , , , | | | | | | |

Schedule C (Form 990 or 990-EZ) 2020

f Grassroots lobbying expenditures

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| For e | each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description | (a | a) | (i | o) |
|-------|--|-----------------|--------------|------------|----------|
| of th | e lobbying activity. | Yes | No | Amo | ount |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: | | | | |
| b | Volunteers? Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | | | - | |
| | Media advertisements? | | | | |
| | Mailings to members, legislators, or the public? | | | | |
| | Publications, or published or broadcast statements? | | | | |
| | Grants to other organizations for lobbying purposes? Direct contact with legislators, their staffs, government officials, or a legislative body? | | | | |
| | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? | | | | |
| | Other activities? | | | | |
| j | Total. Add lines 1c through 1i | | | | |
| 2a | Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? | | | | |
| | If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| С | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | | | |
| | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | (=\ <u></u> | | |
| Pai | TIII-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6). | on 501(c) | (5), or so | ection | |
| | | | | Yes | No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | 1 | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | 2 | | |
| 3 | Did the organization agree to carry over lobbying and political campaign activity expenditures from t | | | | |
| Pai | t III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes." | "No" OF | R (b) Par | | ie 3, is |
| 1 | Dues, assessments and similar amounts from members | | 1 | | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politi expenses for which the section 527(f) tax was paid). | cal | | | |
| а | Current year | | 2a | | |
| | Carryover from last year | | | | |
| С | Total | | 1 _ | | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues | | | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the ex | | | | |
| | does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and | oolitical | | | |
| | expenditure next year? | | 4 | | |
| 5 | Taxable amount of lobbying and political expenditures (See instructions) | | 5 | | |
| Pai | t IV Supplemental Information | | | | |
| Prov | ide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group | o list); Part I | I-A, lines 1 | and 2 (See | |
| instr | uctions); and Part II-B, line 1. Also, complete this part for any additional information. | | | | |
| | | | | | |
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| | | | | | |

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

THINK TENNESSEE

Employer identification number 81-2821568

| Pai | t I Organizations Maintaining Donor Advise | ed Funds or Other S | Similar Funds o | or Accou | nts.Complete if the |
|-----|--|------------------------------|----------------------|----------------|---------------------------------|
| | organization answered "Yes" on Form 990, Part IV, lir | ne 6. | | | |
| | | (a) Donor advise | d funds | (b) Fund | ls and other accounts |
| 1 | Total number at end of year | | | | |
| 2 | Aggregate value of contributions to (during year) | | | | |
| 3 | Aggregate value of grants from (during year) | | | | |
| 4 | Aggregate value at end of year | | | | |
| 5 | Did the organization inform all donors and donor advisors in | writing that the assets he | eld in donor advised | d funds | |
| | are the organization's property, subject to the organization's | exclusive legal control? | | | Yes No |
| 6 | Did the organization inform all grantees, donors, and donor a | advisors in writing that gra | ant funds can be us | sed only | |
| | for charitable purposes and not for the benefit of the donor | or donor advisor, or for ar | ny other purpose co | onferring | |
| | impermissible private benefit? | | | | Yes No |
| Pai | t II Conservation Easements. Complete if the or | ganization answered "Ye | s" on Form 990, Pa | rt IV, line 7. | |
| 1 | Purpose(s) of conservation easements held by the organizat | ion (check all that apply). | _ | | |
| | Preservation of land for public use (for example, recrea | ation or education) | Preservation of a | historically i | mportant land area |
| | Protection of natural habitat | | Preservation of a | certified his | toric structure |
| | Preservation of open space | | | | |
| 2 | Complete lines 2a through 2d if the organization held a quali | fied conservation contrib | ution in the form of | a conserva | tion easement on the last |
| | day of the tax year. | | | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | | 2a | |
| b | Total acreage restricted by conservation easements | | | 2b | |
| С | Number of conservation easements on a certified historic str | ructure included in (a) | | 2c | |
| d | Number of conservation easements included in (c) acquired | after 7/25/06, and not or | a historic structure | e | |
| | listed in the National Register | | | 2d | |
| 3 | Number of conservation easements modified, transferred, re | | | rganization | during the tax |
| | year ▶ | | | | |
| 4 | Number of states where property subject to conservation ea | sement is located | | | |
| 5 | Does the organization have a written policy regarding the pe | riodic monitoring, inspec | tion, handling of | | |
| | violations, and enforcement of the conservation easements | it holds? | | | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | , handling of violations, ar | nd enforcing conse | rvation ease | ements during the year |
| | > | | | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | dling of violations, and en | forcing conservation | n easement | ts during the year |
| | ▶ \$ | | | | |
| 8 | Does each conservation easement reported on line 2(d) about | ve satisfy the requiremen | ts of section 170(h) |)(4)(B)(i) | |
| | and section 170(h)(4)(B)(ii)? | | | | Yes No |
| 9 | In Part XIII, describe how the organization reports conservat | ion easements in its reve | nue and expense s | tatement an | d |
| | balance sheet, and include, if applicable, the text of the foot | note to the organization's | financial statemen | its that desc | cribes the |
| _ | organization's accounting for conservation easements. | | | <u> </u> | |
| Pai | t III Organizations Maintaining Collections o | • | easures, or Oth | ier Simila | ır Assets. |
| | Complete if the organization answered "Yes" on Form | | | | |
| 1a | If the organization elected, as permitted under FASB ASC 98 | , | | | |
| | of art, historical treasures, or other similar assets held for pu | , | , | • | oublic |
| | service, provide in Part XIII the text of the footnote to its fina | | | | |
| b | If the organization elected, as permitted under FASB ASC 98 | | | | |
| | art, historical treasures, or other similar assets held for public | c exhibition, education, o | r research in furthe | rance of pub | olic service, |
| | provide the following amounts relating to these items: | | | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | | | |
| | | | | | |
| 2 | If the organization received or held works of art, historical tre | | | jain, provide |) |
| | the following amounts required to be reported under FASB A | | | | |
| а | Revenue included on Form 990, Part VIII, line 1 | | | > \$ | |
| b | Assets included in Form 990, Part X | | | > \$ | |

| | MILTIN ME | NNECCE | | | | | 01 | 28215 | 60 - | |
|-----|--|---------------------|---------------|----------------|------------------|----------------|-----------------|--------------|-----------|----------|
| | dule D (Form 990) 2020 THINK TE TIII Organizations Maintaining Co | | rt Hie | torical Tr | ragelirae (| or Other | | | | 'age ∠ |
| 3 | Using the organization's acquisition, accessio | | | | | | | | tiriueu) | |
| Ü | collection items (check all that apply): | ii, and other recor | us, crico | carry or tric | Tollowing tha | it make sign | illicarit usc c |) II.3 | | |
| а | Public exhibition | , | d \square | l nan or exc | change progra | am | | | | |
| b | Scholarly research | | | Other | mange progre | 4111 | | | | |
| c | Preservation for future generations | · | | | | | | | | |
| 4 | Provide a description of the organization's col | lections and expla | in how th | nev further t | the organization | on's exemn | t nurnose in | Part XIII | | |
| 5 | During the year, did the organization solicit or | | | | | | | ii ait XIII. | | |
| J | to be sold to raise funds rather than to be mai | | | | | | | Yes | | No |
| Pai | rt IV Escrow and Custodial Arrang | | | | | | | | or | |
| | reported an amount on Form 990, Part | | ioto ii tiric | organizatio | or anowered | 100 01110 | 1111 000, 1 di | | O. | |
| 1a | Is the organization an agent, trustee, custodia | | diary for | contribution | ns or other as | sets not inc | luded | | | |
| | on Form 990, Part X? | | | | | | | Yes | | No |
| h | If "Yes," explain the arrangement in Part XIII a | | | | | | | 100 | | _ 110 |
| | TOS, Explain the arrangement in rat Am a | na complete the h | ollowing | abic. | | | | Amou | ınt | |
| c | Beginning balance | | | | | | 1c | Amo | | |
| | Additions during the year | | | | | | 1d | | | |
| | Distributions during the year | | | | | | 1e | | | |
| f | | | | | | | 1f | | | |
| | Did the organization include an amount on Fo | | | | | | | Yes | | No |
| | If "Yes," explain the arrangement in Part XIII. | | | | | • | | . — | | = |
| _ | t V Endowment Funds. Complete if | | | | | | | | | |
| | · | (a) Current year | | rior year | (c) Two year | | Three years b | ack (e) Fo | our years | back |
| 1a | Beginning of year balance | (, , | (=) | ···· , | (-, , | (, | | (-) | | |
| | Contributions | | | | | | | | - | |
| | Net investment earnings, gains, and losses | | | | | | | | | |
| | Grants or scholarships | | | | | | | | | |
| | Other expenditures for facilities | | | | | | | | | |
| | and programs | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | |
| | End of year balance | | | | | | | | | |
| 2 | Provide the estimated percentage of the curre | ent year end balan | ce (line 1 | g, column (| a)) held as: | | | I | , | |
| а | Board designated or quasi-endowment | , | % | | . ,, | | | | | |
| b | Permanent endowment | <u> </u> | | | | | | | | |
| | Term endowment \bigs\% | | | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c shou | ld equal 100%. | | | | | | | | |
| За | Are there endowment funds not in the possession of the organization that are held and administered for the organization | | | | | | | | | |
| | by: | | | | | | | | Yes | No |
| | (i) Unrelated organizations | | | | | | | 3a(i |) | |
| | | | | | | | | | i) | |
| b | (ii) Related organizations If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? 3b | | | | | | | | | |
| 4 | Describe in Part XIII the intended uses of the | | | | | | | | | |
| Paı | t VI Land, Buildings, and Equipme | | | | | | | | | |
| | Complete if the organization answered | "Yes" on Form 99 | 0, Part I | /, line 11a. s | See Form 990 | , Part X, line | e 10. | | | |
| | Description of property | (a) Cost or | | | t or other | (c) Accu | | (d) Bo | ook valu | ie |
| | | basis (invest | ment) | basis | (other) | depre | ciation | | | |
| 1a | Land | | | | | | | | | |
| | Buildings | | | | | | | | | |
| | | | | | | | | | | |

11,682.

Schedule D (Form 990) 2020

11,682.

e Other

c Leasehold improvements d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)

| Schedule D (Form 990) 2020 THINK TENNES | SSEE | 81 | 2821568 _{Page} 3 |
|--|----------------------------|---|----------------------------------|
| Part VII Investments - Other Securities. | | | |
| Complete if the organization answered "Yes" of | on Form 990. Part IV. line | e 11b. See Form 990. Part X. line 12. | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or en | d-of-year market value |
| (1) Financial derivatives | | | |
| (2) Closely held equity interests | | | |
| (3) Other | | | |
| (A) | | | |
| (B) | | | |
| (C) | | | |
| (D) | | | |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | | |
| Part VIII Investments - Program Related. | | | |
| Complete if the organization answered "Yes" of | on Form 990 Part IV line | 11c See Form 990 Part X line 13 | |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or en | d-of-year market value |
| (1) | . , | ` ' | |
| (1) | | | |
| (3) | | | |
| (4) | | <u> </u> | |
| (5) | | | |
| (6) | | | |
| | | | |
| (7) | | | |
| (8) | | | |
| | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. | | | |
| | on Form 000 Port IV line | alld Soc Form 000 Bort V line 15 | |
| Complete if the organization answered "Yes" o | Description | FITO. See FOITH 990, Part X, IIIIe 15. | (b) Book value |
| | CSCTIPTION | | (b) Book value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | 45 \ | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | 15.) | > | |
| Part X Other Liabilities. | F 000 D + 11/4 " | 44446 O F 200 D- LV " - 27 | _ |
| Complete if the organization answered "Yes" of a Description of liability | on Form 990, Part IV, line | e Tie or Tit. See Form 990, Part X, line 25 | |
| | | | (b) Book value |
| (1) Federal income taxes | M TOAN | | 15 7 <i>C</i> 2 |
| (2) PAYCHECK PROTECTION PROGRA | AM LIOAN | | 45,763. |
| (3) | | | |

| (3) | |
|--|-------------------------|
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) | ▶ 45,763. |
| 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial stateme | nts that reports the |
| organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has bee | n provided in Part XIII |

| Pai | Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. | | | | | |
|-------|---|-------------------------|-------------------|--|--|--|
| | Complete if the organization answered "Yes" on Form 990, Part IV, line | 12a. | | | | |
| 1 | Total revenue, gains, and other support per audited financial statements | | 1 | | | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | | |
| а | Net unrealized gains (losses) on investments | 2a | | | | |
| b | Donated services and use of facilities | 2b | | | | |
| С | Recoveries of prior year grants | 2c | | | | |
| d | Other (Describe in Part XIII.) | | | | | |
| е | Add lines 2a through 2d | | 2e | | | |
| 3 | Subtract line 2e from line 1 | | | | | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | | | |
| b | Other (Describe in Part XIII.) | 4b | | | | |
| С | Add lines 4a and 4b | | | | | |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | | | | | |
| Pa | rt XII Reconciliation of Expenses per Audited Financial Stat | - | enses per Return. | | | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line | | | | | |
| 1 | Total expenses and losses per audited financial statements | | 1 | | | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | 1 1 | | | | |
| а | Donated services and use of facilities | | | | | |
| b | Prior year adjustments | 2b | | | | |
| С | Other losses | | | | | |
| d | Other (Describe in Part XIII.) | | | | | |
| е | Add lines 2a through 2d | | | | | |
| 3 | Subtract line 2e from line 1 | | 3 | | | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | 1 1 | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | | | | | |
| | Other (Describe in Part XIII.) | 4b | | | | |
| С | Add lines 4a and 4b | | | | | |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) | | 5 | | | |
| | rt XIII Supplemental Information. | | | | | |
| | de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; F | | | | | |
| iines | 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any | additional information. | | | | |
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SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ)
Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

➤ Attach to Form 990 or 990-EZ.

➤ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Name of the organization

THINK TENNESSEE

Employer identification number 81-2821568

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THE VOICE OF VOTERS, SUPPORT WORKING FAMILIES AND MOVE TENNESSEE

FORWARD.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

STRENGTHEN THE VOICE OF VOTERS, BETTER SUPPORT WORKING FAMILIES AND

MOVE TENNESSEE FORWARD.

FORM 990, PART VI, SECTION B, LINE 11B:

THE DRAFT OF THE FORM 990 WAS PROVIDED TO THE BOARD OF DIRECTORS VIA E-MAIL FOR REVIEW AND COMMENT PRIOR TO ITS SUBMISSION TO THE INTERNAL REVENUE SERVICE.

FORM 990, PART VI, SECTION B, LINE 12C:

EACH BOARD MEMBER AND EMPLOYEE REVIEWS AND SIGNS A CONFLICT OF INTEREST

STATEMENT ANNUALLY AND EACH APPLICABLE PERSON IS INSTRUCTED TO CONTACT THE

BOARD CHAIRMAN AND ORGANIZATION MANAGEMENT IF ACTUAL OR POTENTIAL CONFLICTS

ARISE.

FORM 990, PART VI, SECTION B, LINE 15:

THE PRESIDENT'S SALARY IS EVALUATED BY USE OF DATA PROVIDED BY

NASHVILLE-BASED CENTER FOR NON-PROFIT MANAGEMENT FOR QUALIFIED PERSONS

SERVING IN A SIMILAR ROLE WITHIN NON-PROFIT ORGANIZATIONS OF SIMILAR SIZE

AND SCOPE.

FORM 990, PART VI, SECTION C, LINE 19:

| Name of the organization THINK TENNESSEE | Employer identification number 81-2821568 | | |
|---|---|--|--|
| THE ORGANIZATION DOES NOT MAKE GOVERNING DOCUMENTS OR ITS | CONFLICT OF | | |
| INTEREST POLICY AVAILABLE TO THE PUBLIC. THINK TENNESSEE | 'S ANNUAL FORM | | |
| 990/990-EZ FILINGS ARE AVAILABLE TO THE PUBLIC VIA | | | |
| GIVINGMATTERS.GUIDESTAR.ORG. | | | |
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