

***ANDREW JACKSON
FOUNDATION***

**FINANCIAL STATEMENTS &
INDEPENDENT AUDITORS' REPORTS**

JUNE 30, 2021 and 2020

ANDREW JACKSON FOUNDATION

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MULLINS CLEMMONS & MAYES, PLLC

CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
Andrew Jackson Foundation:

Report on the Financial Statements

We have audited the accompanying financial statements of Andrew Jackson Foundation (a Tennessee nonprofit corporation), which comprise the statements of financial position as of June 30, 2021 and 2020, and the related statements of activities and changes in net assets, cash flows, and functional expenses for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Andrew Jackson Foundation as of June 30, 2021 and 2020, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Supplementary and Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying schedule of expenditures of federal awards and state financial assistance, as required by the State of Tennessee Audit Manual issued by the Comptroller of the State of Tennessee, is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated February 10, 2022, on our consideration of Andrew Jackson Foundation's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Andrew Jackson Foundation's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Andrew Jackson Foundation's internal control over financial reporting and compliance.

Mullins Commons + Mays, LLC

Brentwood, Tennessee
February 10, 2022

ANDREW JACKSON FOUNDATION**STATEMENTS OF FINANCIAL POSITION
JUNE 30, 2021 AND 2020**

	2021	2020
<u>ASSETS</u>		
Cash and cash equivalents	\$ 2,436,076	\$ 1,807,564
Accounts receivable	4,566	1,142
Grants receivable	30,107	14,085
Promises to give, net	804,040	1,555,923
Inventories	193,756	230,372
Prepaid expenses	769	4,309
Prepaid unrelated business income tax	3,089	-
Collections, property and equipment, net	6,360,571	6,864,158
Construction-in-progress	263,309	123,204
Investments	764,439	558,328
Beneficial interest in charitable remainder trust	152,655	130,719
TOTAL ASSETS	<u>\$ 11,013,377</u>	<u>\$ 11,289,804</u>
<u>LIABILITIES AND NET ASSETS</u>		
Accounts payable and other accrued liabilities	\$ 373,290	\$ 390,092
Employees' compensation payable	229,267	170,051
Unrelated business income tax payable	-	1,409
Line of credit	-	230,000
Note payable	192,515	48,085
Paycheck Protection Program payable	606,480	606,500
Total liabilities	<u>1,401,552</u>	<u>1,446,137</u>
NET ASSETS:		
Without donor restrictions:		
Undesignated	118,594	(592,815)
Board designated	8,700,481	7,057,172
Total net assets without donor restrictions	<u>8,819,075</u>	<u>6,464,357</u>
With donor restrictions	<u>792,750</u>	<u>3,379,310</u>
Total net assets	<u>9,611,825</u>	<u>9,843,667</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 11,013,377</u>	<u>\$ 11,289,804</u>

The accompanying notes are an integral part of the financial statements.

ANDREW JACKSON FOUNDATION**STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS
FOR THE YEAR ENDED JUNE 30, 2021**

	Without Donor Restrictions	With Donor Restrictions	Total
REVENUES, GAINS AND OTHER SUPPORT:			
Program service fees:			
Admissions	\$ 1,681,398	\$ -	\$ 1,681,398
Museum store	411,752	-	411,752
Café and concessions	3,009	-	3,009
After-hours events	103,259	-	103,259
Total program service fees	2,199,418	-	2,199,418
Contributions	1,274,186	62,130	1,336,316
Government grants	343,178	-	343,178
Paycheck Protection Program proceeds	606,500	-	606,500
Programs and education	22,459	-	22,459
Miscellaneous income	63,466	-	63,466
Memberships	27,334	-	27,334
Insurance proceeds	78,872	-	78,872
Change in value of charitable remainder trust	-	21,936	21,936
Net investment return	170,763	-	170,763
Total	4,786,176	84,066	4,870,242
Net assets released from restrictions	2,670,626	(2,670,626)	-
Total revenues, gains and other support	7,456,802	(2,586,560)	4,870,242
EXPENSES:			
Program services	3,818,982	-	3,818,982
Fundraising	409,350	-	409,350
Management and general	873,752	-	873,752
Total expenses	5,102,084	-	5,102,084
CHANGES IN NET ASSETS	2,354,718	(2,586,560)	(231,842)
NET ASSETS:			
Beginning of year	6,464,357	3,379,310	9,843,667
End of year	\$ 8,819,075	\$ 792,750	\$ 9,611,825

The accompanying notes are an integral part of the financial statements.

ANDREW JACKSON FOUNDATION

**STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS
FOR THE YEAR ENDED JUNE 30, 2020**

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
REVENUES, GAINS AND OTHER SUPPORT:			
Program service fees:			
Admissions	\$ 2,428,465	\$ -	\$ 2,428,465
Museum store	549,291	-	549,291
Café and concessions	9,452	-	9,452
After-hours events	259,495	-	259,495
Total program service fees	3,246,703	-	3,246,703
Contributions	749,934	1,351,282	2,101,216
Government grants	160,881	-	160,881
Economic Injury Disaster Loan proceeds	10,000	-	10,000
Programs and education	64,550	-	64,550
Miscellaneous	67,678	-	67,678
Memberships	23,765	-	23,765
Change in value of charitable remainder trust	-	17,490	17,490
Net investment return	9,052	-	9,052
Total	4,332,563	1,368,772	5,701,335
Net assets released from restrictions	345,515	(345,515)	-
Total revenues, gains and other support	4,678,078	1,023,257	5,701,335
EXPENSES:			
Program services	5,014,817	-	5,014,817
Fundraising	528,947	-	528,947
Management and general	431,188	-	431,188
Total expenses	5,974,952	-	5,974,952
CHANGES IN NET ASSETS	(1,296,874)	1,023,257	(273,617)
NET ASSETS:			
Beginning of year	7,761,231	2,356,053	10,117,284
End of year	\$ 6,464,357	\$ 3,379,310	\$ 9,843,667

The accompanying notes are an integral part of the financial statements.

ANDREW JACKSON FOUNDATION**STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED JUNE 30, 2021 AND 2020**

	2021	2020
CASH FLOWS FROM OPERATING ACTIVITIES:		
Changes in net assets	\$ (231,842)	\$ (273,617)
Adjustments to reconcile changes in net assets to net cash provided by operating activities:		
Depreciation	607,820	614,112
Forgiveness on Paycheck Protection Program loan	(606,500)	-
Net unrealized and realized gains on investments	(149,895)	10,875
Net changes in other operating assets and liabilities:		
Accounts receivable, grants receivable and promises to give	732,437	(54,812)
Inventories	36,616	(8,940)
Prepaid expenses	3,540	21,133
Beneficial interest in charitable remainder trust	(21,936)	(17,490)
Accounts payable and accrued liabilities	37,916	31,124
Net cash provided by operating activities	<u>408,156</u>	<u>322,385</u>
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchases of collections, property and equipment	(104,233)	(325,695)
Construction-in-progress purchases	(140,105)	(123,204)
Purchases of investments	(128,594)	(57,264)
Proceeds from sales of investments	72,378	60,009
Net cash used in investing activities	<u>(300,554)</u>	<u>(446,154)</u>
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds on Paycheck Protection Program loan	606,480	606,500
Payment on line of credit	(230,000)	230,000
Principal repayments of long-term debt	(5,570)	(13,589)
Proceeds from Small Business Administration loan	150,000	-
Net cash provided by financing activities	<u>520,910</u>	<u>822,911</u>
NET CHANGE IN CASH AND CASH EQUIVALENTS	628,512	699,142
CASH AND CASH EQUIVALENTS, BEGINNING	<u>1,807,564</u>	<u>1,108,422</u>
CASH AND CASH EQUIVALENTS, ENDING	<u>\$ 2,436,076</u>	<u>\$ 1,807,564</u>
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:		
Unrelated business income taxes paid during the year	\$ 7,077	\$ 7,420

The accompanying notes are an integral part of the financial statements.

ANDREW JACKSON FOUNDATION**STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED JUNE 30, 2021**

	Program Services	Fundraising	Management and General	Total Expenses
Salaries and employee benefits	\$ 1,899,884	\$ 326,394	\$ 288,396	\$ 2,514,674
Cost of sales	261,117	-	-	261,117
Bad debts	-	-	504,000	504,000
Professional fees	63,335	13,642	21,491	98,468
Marketing and advertising	130,357	-	10	130,367
Utilities	175,176	2,423	3,495	181,094
Fundraising event expenses	-	33,588		33,588
Supplies	39,169	1,824	6,508	47,501
Equipment	123,358	3,926	6,108	133,392
Property maintenance	207,084	75		207,159
Preservation	121,764			121,764
Fees	51,795	1,132	3,308	56,235
Insurance expense	123,431	18,281	26,367	168,079
Travel	5,503	685	573	6,761
Printing	2,157	45	628	2,830
Postage	1,552	1,028	653	3,233
Dues and memberships	14,661	229	2,855	17,745
Miscellaneous	396	-	3,282	3,678
Total expenses before depreciation and unrelated business income tax	3,220,739	403,272	867,674	4,491,685
Depreciation	595,664	6,078	6,078	607,820
Unrelated business income tax	2,579	-	-	2,579
Total expenses	<u>\$ 3,818,982</u>	<u>\$ 409,350</u>	<u>\$ 873,752</u>	<u>\$ 5,102,084</u>

The accompanying notes are an integral part of the financial statements.

ANDREW JACKSON FOUNDATION**STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED JUNE 30, 2020**

	Program Services	Fundraising	Management and General	Total Expenses
Salaries and employee benefits	\$ 2,477,721	\$ 339,902	\$ 325,598	\$ 3,143,221
Cost of sales	346,400	-	-	346,400
Professional fees	421,964	16,569	36,812	475,345
Marketing and advertising	299,617	1,829	-	301,446
Utilities	208,628	2,155	3,320	214,103
Fundraising event expenses	-	117,280	-	117,280
Supplies	75,363	2,934	15,758	94,055
Equipment	135,055	6,711	5,163	146,929
Audio royalties	85,458	-	-	85,458
Property maintenance	134,217	-	-	134,217
Preservation	17,009	-	-	17,009
Fees	71,447	15	6,825	78,287
Insurance expense	80,918	9,505	14,646	105,069
Travel	19,372	2,384	6,962	28,718
Printing	25,851	16,808	132	42,791
Postage	4,041	5,164	1,004	10,209
Dues and memberships	7,837	1,550	2,885	12,272
Miscellaneous	3,232	-	5,942	9,174
Total expenses before depreciation and unrelated business income tax	4,414,130	522,806	425,047	5,361,983
Depreciation	601,830	6,141	6,141	614,112
Unrelated business income tax	(1,143)	-	-	(1,143)
Total expenses	<u>\$ 5,014,817</u>	<u>\$ 528,947</u>	<u>\$ 431,188</u>	<u>\$ 5,974,952</u>

The accompanying notes are an integral part of the financial statements.

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS JUNE 30, 2021 AND 2020

NOTE 1 – THE ENTITY

Andrew Jackson Foundation (the "Foundation"), a Tennessee nonprofit corporation, was incorporated in February 1889, for the purpose of preserving the historical and cultural materials and exhibits related to the life and times of President Andrew Jackson. At such time, the State of Tennessee conveyed the "Hermitage", the historic property consisting of the land, residence, and tomb of President Jackson, in trust to a Board of Trustees to permit and encourage the Foundation to improve and beautify the property. In 1964, the Foundation entered into an agreement with family descendants to operate neighboring "Tulip Grove", home of President Jackson's nephew, in a manner similar to the Hermitage. During 1990, pursuant to an agreement reached with the State of Tennessee, the Foundation was deemed successor in interest to the Board of Trustees and assumed all such rights, responsibilities, and liabilities. The historic properties were transferred to the Foundation, in trust for the people of the State of Tennessee, subject to the following restrictions:

- a. Prohibition of the mortgage, sale, or other transfer of the property
- b. Maintenance and availability for audit of records and financial accounts in conformity with generally accepted accounting principles
- c. Submission of plans for construction, alteration, or modification of the properties to the State Architect
- d. Compliance with State laws and regulations attributable to funds appropriated by the State
- e. Approval by the State of changes in the Foundation's by-laws or purchasing procedures
- f. Compliance with certain specified financial reporting requirements

In October 2018, the State of Tennessee turned over the deed to 457 acres that had previously been leased under an agreement with the Foundation.

The historic properties may revert to the State of Tennessee, without compensation, only if the Foundation fails, neglects, or refuses to preserve and beautify the historic properties or fails to comply with the above-mentioned requirements. At June 30, 2021, there was no indication of any factors that would cause the historic properties to revert to the State of Tennessee.

Major sources of revenues are admission fees, charitable contributions, and the sale of items related to the Hermitage. Since the Foundation's operations depend upon the tourist trade, they are subject to seasonal fluctuations and other conditions common to this industry.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Accounting Periods

All references to 2021 and 2020 in these financial statements refer to the years ended June 30, 2021 and 2020 unless otherwise noted.

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Financial Statement Presentation

The financial statements of the Foundation have been prepared in accordance with U.S. generally accepted accounting principles ("US GAAP"). The Foundation is required to report information regarding its financial position and activities according to the following net asset classifications:

Net assets without donor restrictions – Net assets not subject to any donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Foundation. These net assets may be used at the discretion of the Foundation's management and the Board of Directors.

Net assets with donor restrictions – Net assets whose use by the Foundation is subject to donor-imposed restrictions. Some donor restrictions are temporary in nature; those restrictions will be fulfilled by actions of the Foundation pursuant to those restrictions or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity. Generally, the donors of these assets permit the Foundation to use all or part of the income earned on any related investments for general or specific purposes.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statement of activities as net assets released from restrictions.

See Note 16 for further details related to net assets.

Cash and Cash Equivalents

For purposes of the statement of cash flows, the Foundation considers all highly liquid investments with an original maturity of three months or less to be cash equivalents.

The Foundation may, at times, maintain bank accounts whose balances exceed federally insured limits. However, the Foundation has not experienced any losses in such accounts, and believes it is not exposed to any significant credit risk related to cash and cash equivalents.

Accounts Receivable

Accounts receivable are reported net of an allowance for doubtful accounts. Accounts receivable are written off when all collection efforts have ceased. The Foundation uses the allowance method to determine uncollectible accounts receivable. The allowance is based on prior years' experience and management's analysis of specific accounts receivable. At June 30, 2021 and 2020, management deemed all accounts receivable to be fully collectible, and no allowances were recorded.

Inventories

Inventories are stated at the lower of average cost or net realizable value. See Note 4 for further details related to inventories.

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Investments

Investments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Gains and losses, whether realized or unrealized, are included in the statements of activities and changes in net assets.

Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statements of financial position. See Notes 6 and 11 for further details related to investments.

Contributions and Promises to Give

Contributions are recognized as revenues when the donor makes a promise to give to the Foundation that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions.

Promises to give are recorded at fair value. The fair value of promises to give, which are payable within one year, is generally considered to be the same as the net realizable value of the promises. The fair value of promises to give, which are payable over a period greater than one year, is estimated by discounting the future cash flows using the rates currently offered for deposits of similar remaining maturities. At June 30, 2021 and 2020, this discount rate was 3.75%. The discount is amortized on the straight-line basis over the promise period, with the discount amortization being recorded as a component of contributions.

The Foundation uses the allowance method to determine uncollectible unconditional promises to give. The allowance is based on prior years' experience and management's analysis of specific promises made. At June 30, 2021 and 2020, management deemed all promises to give to be fully collectible, and no allowances were recorded.

Historic Site, Collections, Property and Equipment

Values attributable to historic sites (transferred to the Foundation by the State of Tennessee) are not recognized in the financial statements since the values to such historical treasures are not generally measurable in monetary terms. Restoration, collections, property and equipment are stated at cost, less accumulated depreciation. Contributions of collections, property and equipment are reported at the fair value. Depreciation expense (for assets other than land and collections) is computed by using the straight-line method over the estimated useful lives of the related assets, which range from three to forty years.

See Note 7 for further details related to collections, property and equipment.

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition

The Foundation derives its revenues primarily from tour admissions of the property and after hours events. These program service revenues contain a single delivery element and revenue is recognized at a single point in time when a visitor tours the property in an amount that reflects the consideration that the Foundation expects to be entitled to in exchange for the tour. Accordingly, there are no remaining performance obligations or contract liabilities after the tour occurs. The Foundation does not have any significant financing components as payments are received at the time of the tour or shortly before the tour.

A museum store is located on the property wherein visitors may purchase items. Revenue is recognized when control of the items is transferred to its customers, in an amount that reflects the consideration that the Foundation expects to be entitled to in exchange for the items. Sales and other taxes the Foundation collects concurrent with revenue-producing activities are excluded from revenue. The Foundation does not have any significant financing components as payments are received at or shortly after the point of sale.

Government Grants

The Foundation receives grant revenue from government agencies. In accordance with ASU 2018-08, Not-for-Profit Entities (Topic 958): *Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made*, revenue from government grants are considered contributions because the customer does not receive commensurate value for the consideration received by the Organization; rather, the purpose of these arrangements is for the benefit of the general public. These grants are conditional due to rights of return and barriers to entitlement to funds. Grant revenue is recognized when the condition is satisfied in the period a liability is incurred for eligible expenditures under the terms of the grant.

Donated Materials and Services

Donated services are recognized, at fair value, if they create or enhance nonfinancial assets or require specialized skills and would be purchased by the Foundation if not contributed. The value of recorded donated services totaled \$5,518 and \$17,307 for the years ended June 30, 2021 and 2020, respectively. These amounts are reported as contributions and offsetting expenses in the statements of activities and changes in net assets. The Foundation received a substantial amount of donated services from unpaid volunteers which did not meet the criteria for recognition.

Donated assets and rights or benefits (e.g. leases, etc.) are recognized at fair value on the date contributed.

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income Taxes

The Foundation is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code, ("the Code") and is not classified as a private foundation. As such, only unrelated business income, as defined by Sections 512(a)(1) of the Code, is subject to federal income tax. The Foundation's primary source of unrelated business income is a portion of the museum store's activity. The Foundation's expense for federal income tax on unrelated business activities totaled \$2,579 and (\$1,143) for 2021 and 2020, respectively.

The Foundation files an annual information return (Form 990) and an Exempt Organization Business Income Tax Return (Form 990-T) with the U.S. government. At June 30, 2021, the Foundation is no longer subject to U.S. tax examinations of these returns by tax authorities for years before June 30, 2018. The Foundation believes that it has appropriate support for any tax positions taken, and as such, does not have any uncertain tax positions which are material to the financial statements.

Functional Allocation of Expenses

Expenses, which are directly related to a function, are charged to that function. Expenses that are related to more than one function are allocated to the applicable functions based upon various allocation methods in order to reflect the total cost of each function. See Note 17 for further details related to the methods used to allocate expenses.

Advertising Costs

Advertising costs are expensed when incurred. Advertising and promotion expense totaled \$127,380 and \$287,050 for the years ended June 30, 2021 and 2020, respectively.

Shipping and Handling Costs

Shipping handling costs are expensed when incurred. Any shipping and handling costs billed to customers are included in museum store revenues.

Recently Issued Accounting Pronouncements

In May 2014, the FASB issued ASU 2014-09 ("ASU"), Revenue from Contracts with Customers (Topic 606). Topic 606 supersedes the revenue recognition requirements in ASC Topic 605, Revenue Recognition (Topic 605), and requires an entity to recognize revenue when promised goods or services are transferred to customers in an amount that reflects the considerations to which the entity expects to be entitled to in exchange for those goods or services. Topic 606 also includes Subtopic 340-40, Other Assets and Deferred Costs Contracts with Customers, which requires the deferral of incremental costs of obtaining a contract with a customer and costs incurred to fulfill a contract. Collectively, the Foundation refers to Topic 606 and Subtopic 340-40 as Topic 606. In May 2020, the FASB voted to delay the effective date of ASU 2014-09 making it effective for annual reporting periods beginning after December 15, 2019. There were no reclassifications or restatements of revenue as a result of the adoption of the ASU.

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Events Occurring After the Reporting Date

The Foundation has evaluated events and transactions that occurred between June 30, 2021 and February 10, 2022, which is the date that the financial statements were available to be issued, for possible recognition or disclosure in the financial statements.

Reclassifications

Certain reclassifications have been made to the 2020 financial statements for consistency with the presentation for 2021. These reclassifications did not have a significant impact on the previously reported financial position, changes in net assets, and cash flows of the Foundation.

NOTE 3 – LIQUIDITY

Financial assets available for general expenditures within one year of June 30, 2021 and 2020, consist of the following:

	<u>2021</u>	<u>2020</u>
Cash and cash equivalents	\$ 2,436,076	\$ 1,807,564
Accounts receivable	4,566	1,142
Grants receivable	30,107	14,085
Promises to give	804,040	1,555,923
Investments	764,439	558,329
Beneficial interest in charitable remainder trust	152,655	130,719
Total financial assets	<u>\$ 4,191,883</u>	<u>\$ 4,067,762</u>
Less amounts not available to be used within one year:		
Beneficial interest in charitable remainder trust	(152,655)	(130,719)
Promises to give	(26,021)	(12,750)
Donor restricted net assets	(369,690)	(2,943,294)
Donor restricted endowment funds	(116,968)	(115,318)
Financial assets not available to be used within one year	<u>(665,334)</u>	<u>(3,202,081)</u>
Financial assets available to meet general expenditures within one year	<u>\$ 3,526,549</u>	<u>\$ 865,681</u>

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 3 – LIQUIDITY (CONTINUED)

The Foundation has certain promises to give which are limited to use but expected to be available for general expenditures within one year in the normal course of operations. Accordingly, these promises have been included in the qualitative information above.

As part of the Foundation's liquidity plan, excess cash is invested in short-term investments, including money market accounts. The Foundation has a \$800,000 line of credit available to meet cash flow needs. Additionally, the Foundation received a loan under the Paycheck Protection Program to meet cash flow needs. See Note 12 for further details related to the line of credit. See Note 14 for further details related to the loan under the Paycheck Protection Program.

NOTE 4 – INVENTORIES

Inventories consisted of the following at June 30, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Museum store	\$ 218,756	\$ 255,372
Reserve for potential markdowns	<u>(25,000)</u>	<u>(25,000)</u>
Net inventories	<u>\$ 193,756</u>	<u>\$ 230,372</u>

The Foundation has established a reserve in the amount of \$25,000 at June 30, 2021 and 2020 for potential future markdowns on slow-moving items. Management believes that these markdowns and reserves reduce inventories to lower of cost or net realizable value, and no additional losses will be incurred upon disposition.

NOTE 5 – PROMISES TO GIVE

Unconditional promises to give consisted of the following at June 30, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Within one year	\$ 371,046	\$ 492,872
In one to five years	<u>455,271</u>	<u>1,132,250</u>
Gross promises to give	826,317	1,625,122
Less unamortized discount on promises to give	<u>(22,277)</u>	<u>(69,199)</u>
Promises to give, net	<u>\$ 804,040</u>	<u>\$ 1,555,923</u>

ANDREW JACKSON FOUNDATION**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**
JUNE 30, 2021 AND 2020**NOTE 6 – INVESTMENTS**

The fair values of investments consisted of the following at June 30, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Corporate debt securities	\$ 114,075	\$ 92,280
Registered investment companies	332,654	246,649
Equity securities - common stocks	253,178	177,430
Alternative investments	64,532	41,969
Total investments	<u>\$ 764,439</u>	<u>\$ 558,328</u>

The net investment return consisted of the following for 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Interest and dividend income	\$ 20,868	\$ 19,927
Net realized and unrealized gains (losses)	149,895	(10,875)
Total investment return	<u>\$ 170,763</u>	<u>\$ 9,052</u>

The Foundation has established certain investment allocation guidelines for the Foundation's investment portfolio. The investment allocations at June 30, 2021 were as follows:

	<u>Board</u>		
	<u>Approved %</u>	<u>Actual %</u>	<u>Fair Values</u>
Equity securities	45% - 65%	73.5%	\$ 585,832
Fixed income securities	35% - 55%	14.3%	114,075
Alternative investments	0%	8.1%	64,532
Total investments			<u>\$ 764,439</u>
Cash reserves	0% - 5%	4.1%	\$ 33,035

See Note 11 for further details related to the fair value measurements.

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 7 – COLLECTIONS, PROPERTY AND EQUIPMENT

Collections, property and equipment consisted of the following at June 30, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Depreciable assets:		
Museum properties	\$ 7,870,476	\$ 7,870,476
Residences	820,936	820,936
Other buildings	4,037,666	4,037,666
Equipment	1,427,504	1,523,334
Access road project	83,952	83,952
Other improvements	419,985	419,985
Total cost	<u>14,660,519</u>	<u>14,756,349</u>
Accumulated depreciation	<u>(10,067,341)</u>	<u>(9,659,584)</u>
Subtotal	4,593,178	5,096,765
Nondepreciable assets:		
Land	788,467	788,467
Collections acquired since June 1994	978,926	978,926
Net book value	<u>\$ 6,360,571</u>	<u>\$ 6,864,158</u>

NOTE 8 – CONSTRUCTION-IN-PROGRESS

Construction-in-progress at June 30, 2021 and 2020 consisted of costs related to the design of the Presidential Learning Center.

See Note 19 for further information related to construction-in-progress.

NOTE 9 – LEASES

Andrew Jackson Foundation has a lease agreement with an unrelated party to lease copiers. The agreement expires in 2023. Lease expense totaled \$4,776 and \$3,980 for 2021 and 2020.

Future minimum lease payments under the terms of this lease as of June 30, 2021 are as follows:

Fiscal years ending June 30:	
2022	\$ 4,776
2023	4,776
2024	796
Total payments	<u>\$ 10,348</u>

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 10 – CHARITABLE REMAINDER TRUST

The Foundation has been named a remainder beneficiary of a charitable remainder trust. Two income beneficiaries are to receive, first from income and, to the extent that income is insufficient, from principal, a total annuity each year equal to a percentage of the net fair market value of the trust assets. Upon the death of both beneficiaries, thirty-three percent of the remaining principal is to be distributed to the Foundation.

A long-term asset for the beneficial interest in the charitable remainder trust has been recognized in the statements of financial position. The recorded amounts of \$152,655 and \$130,719 represents the Foundation's share of the fair value of the trust principal at June 30, 2021 and 2020, respectively. Changes in the fair value of the Foundation's beneficial interest have been included in the change in net assets with donor restrictions in the statements of activities and changes in net assets. See Note 11 for further details related to the fair value measurements.

NOTE 11– FAIR VALUE MEASUREMENTS

The fair value measurement accounting literature establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three broad levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority, and Level 3 inputs have the lowest priority. Level 2 inputs are inputs from quoted market prices in active markets for similar assets and liabilities, which are observable for the asset or liability, either directly or indirectly. The Foundation uses appropriate valuation techniques based on the available inputs to measure the fair value of its investments.

When available, the Foundation measures fair value using Level 1 inputs because they generally provide the most reliable evidence of fair value. Level 3 inputs were only used when Level 1 or Level 2 inputs were not available.

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED)
JUNE 30, 2021 AND 2020

NOTE 11 – FAIR VALUE MEASUREMENTS (CONTINUED)

The fair values of assets measured on a recurring basis at June 30, 2021 and 2020 were as follows:

		Fair Value Measurements at Reporting Date Using	
		Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Unobservable Inputs (Level 3)
	Fair Value		
At June 30, 2021:			
Corporate debt securities and bond funds	\$ 114,075	\$ 114,075	\$ -
Registered investment companies	332,654	332,654	-
Equity securities - common stocks	253,178	253,178	-
Alternative investments	64,532	64,532	-
Beneficial interest in charitable remainder trust	152,655	-	152,655
Total	<u>\$ 917,094</u>	<u>\$ 764,439</u>	<u>\$ 152,655</u>
At June 30, 2020:			
Corporate debt securities	\$ 92,280	\$ 92,280	\$ -
Registered investment companies	246,649	246,649	-
Equity securities - common stocks	177,430	177,430	-
Alternative investments	41,969	41,969	-
Beneficial interest in charitable remainder trust	130,719	-	130,719
Total	<u>\$ 689,047</u>	<u>\$ 558,328</u>	<u>\$ 130,719</u>

Level 1 Fair Value Measurements

The fair values of the corporate debt securities, registered investment companies, equity securities and alternative investments are based on quoted prices in active markets for identical assets.

Level 3 Fair Value Measurements

The fair value of the beneficial interest in charitable remainder trust is estimated as the present value of the expected future cash inflows discounted at the average one-year Treasury bill rate, which was approximately 0.16% and 1.87% for 2021 and 2020, respectively.

ANDREW JACKSON FOUNDATION**NOTES TO FINANCIAL STATEMENTS (CONTINUED)**
JUNE 30, 2021 AND 2020**NOTE 11 – FAIR VALUE MEASUREMENTS (CONTINUED)**

The following table provides further details of the Level 3 fair value measurements for the beneficial interest in charitable remainder trust for the years ended June 30, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Balance at beginning of year	\$ 130,719	\$ 113,229
Change in value of beneficial interest in charitable remainder trust	<u>21,936</u>	<u>17,490</u>
Balance at end of year	<u>\$ 152,655</u>	<u>\$ 130,719</u>

NOTE 12 – LINE OF CREDIT

The Foundation has a revolving line of credit agreement ("agreement") with a financial institution. The agreement matures on April 8, 2022. Maximum borrowings available under the agreement are \$800,000. Advances totaled \$230,000 at June 30, 2020. There were no outstanding line of credit advances at June 30, 2021.

Interest is payable monthly at an annual interest rate equal to the index rate as established by the lender plus 0.5%, or 4.0% at June 30, 2021 (4.0% at June 30, 2020). Borrowings under the agreement are collateralized by substantially all of the Foundation's assets except real estate, including historic properties.

NOTE 13 – NOTE PAYABLE

Notes payable consisted of the following at June 30, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Note payable to finance company, non-interest bearing, payable in monthly installments of \$1,045	\$ 35,541	\$ 48,085
Note payable to finance company, non-interest bearing, payable in monthly installments of \$194	6,973	-
Note payable to Small Business Administration, bearing interest at 2.75%, payable in monthly installments of \$641	<u>150,000</u>	<u>-</u>
Total note payable	192,515	48,085
Current portion	<u>(13,823)</u>	<u>(11,499)</u>
Long-term portion	<u>\$ 178,692</u>	<u>\$ 36,586</u>

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 13 – NOTE PAYABLE (CONTINUED)

The note payable is collateralized by certain equipment.

Future principal maturities of notes payable at June 30, 2021 is as follows:

Fiscal years ending June 30,:	
2022	\$ 13,823
2023	18,472
2024	17,527
2025	3,807
2026 and later	138,886
Total	<u>\$ 192,515</u>

NOTE 14 – PAYCHECK PROTECTION PROGRAM PAYABLE

On April 10, 2020, the Foundation received loan proceeds in the amount of \$606,500 under the Paycheck Protection Program ("PPP"). The PPP, established as part of the Coronavirus Aid, Relief and Economic Security Act ("CARES Act"), provides for loans to qualifying businesses for amounts up to 2.5 times of the average monthly payroll expenses of the qualifying business. The loans and accrued interest are forgivable after eight weeks as long as the borrower uses the loan proceeds for eligible purposes, including payroll, benefits, rent and utilities, and maintains its payroll levels. The amount of loan forgiveness will be reduced if the borrower terminates employees or reduces salaries during the eight-week period.

The unforgiven portion of the PPP loan is payable over two years at an interest rate of 1%, with a deferral of payments for the first six months. The Foundation used the proceeds for purposes consistent with the PPP and the proceeds were forgiven in 2021. The Foundation recorded these funds in accordance with FASB ASC 470, Debt. Accordingly, the Foundation has recognized the proceeds upon forgiveness in 2021.

On February 11, 2021, the Foundation received \$606,480 of PPP proceeds. The Foundation used the proceeds for purposes consistent with the PPP and will recognize revenue when the loan is forgiven. Subsequent to year end, the loan was forgiven.

NOTE 15 – PROFIT SHARING PLAN

The Foundation maintains a qualified profit-sharing plan with a 401(k) deferred compensation provision. All employees are eligible to participate in the Foundation's profit-sharing plan and 401(k) plan as long as they have completed one year of service and have attained age 21.

The Foundation makes a discretionary matching contribution equal to a percentage of the amount of the salary reduction deferred by each eligible employee. The amount deferred by the employee may not exceed 15% or the maximum annual amount allowed by law. Expenses related to this plan amounted to \$8,984 and \$64,918 for 2021 and 2020, respectively.

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 16 – NET ASSETS

Net assets without donor restrictions include amounts designated by the Board. Board designated net assets consisted of the following at June 30, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Historic properties in trust for the people of the State of Tennessee	\$ 6,607,706	\$ 6,964,397
Operating reserve	2,000,000	-
Endowment	<u>92,775</u>	<u>92,775</u>
Total board designated net assets	<u>\$ 8,700,481</u>	<u>\$ 7,057,172</u>

Net assets with donor restrictions consisted of the following at June 30, 2021 and 2020:

	<u>2021</u>	<u>2020</u>
Subject to expenditure for a specified purpose:		
Beneficial interest in charitable remainder trust	\$ 152,655	\$ 130,719
Capital campaign	369,690	2,943,294
Orientation film and theatre	22,266	22,266
Rachel's Garden	28,462	28,137
Rachel's Garden brick fund	19,579	19,579
Special event sponsorships	20,000	17,500
Property restoration	27,458	24,325
Education	13,978	63,978
Miscellaneous	11,694	14,194
Subject to expenditure for future fiscal year	10,000	-
Endowments:		
General endowment	71,968	70,318
Tulip Grove endowment	<u>45,000</u>	<u>45,000</u>
Net assets with donor restrictions	<u>\$ 792,750</u>	<u>\$ 3,379,310</u>

During 2021 and 2020, net assets with donor restrictions of \$2,670,626 and \$345,515, respectively, were released from donor restrictions by incurring expenses satisfying the restrictions or receiving a release of the restriction from the donor. See Note 19 for further information.

The State of Tennessee has passed the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"). The Foundation has interpreted the UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit restrictions to the contrary.

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 16 – NET ASSETS (CONTINUED)

The Foundation classifies as net assets with donor restrictions the sum of (a) the original value of gifts donated to the permanent endowments, (b) the original value of subsequent gifts to the permanent endowments, and (c) accumulations to the permanent endowments made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

At the current time, none of the endowment funds have donor-imposed instructions that specify accumulations, as noted in item (c) of the preceding sentence.

The remaining portion of the donor-restricted endowment funds not considered permanently restricted net assets are considered temporarily restricted net assets until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by UPMIFA. There were no temporarily restricted assets related to the donor-restricted endowment funds at June 30, 2021 and 2020.

In accordance with UPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) General economic conditions;
- (2) The possible effect of inflation and deflation;
- (3) The expected tax consequences, if any, of investment decisions or strategies;
- (4) The role that each investment or course of action plays within the overall investment portfolio;
- (5) The expected total return from income and appreciation of investments;
- (6) Other resources of the Foundation;
- (7) The needs of the Foundation and the endowment funds to make distributions and to preserve capital; and
- (8) An asset's special relationship or special value, if any, to the charitable purposes of the Foundation.

The Foundation has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowments while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Foundation must hold in perpetuity or for a donor-specified period as well as any entity-designated funds.

To satisfy its long-term return objectives, the Foundation relies on a total return strategy in which the investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The endowment assets are commingled with non-endowment assets in the Foundation's long-term investments. See Note 6 for further details related to investments.

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 16 – NET ASSETS (CONTINUED)

Following is a schedule of the components of the endowment funds at June 30, 2021 and 2020:

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
As of June 30, 2021:			
Donor-restricted general endowment	\$ -	\$ 71,968	\$ 71,968
Donor-restricted Tulip Grove endowment	-	45,000	45,000
Board-designated general endowment	92,775	-	92,775
Total	<u>\$ 92,775</u>	<u>\$ 116,968</u>	<u>\$ 209,743</u>

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
As of June 30, 2020:			
Donor-restricted general endowment	\$ -	\$ 70,318	\$ 70,318
Donor-restricted Tulip Grove endowment	-	45,000	45,000
Board-designated general endowment	92,775	-	92,775
Total	<u>\$ 92,775</u>	<u>\$ 115,318</u>	<u>\$ 208,093</u>

Following is a schedule of the activity of the endowment funds for the years ended June 30, 2021 and 2020:

	<u>Without Donor Restrictions</u>	<u>With Donor Restrictions</u>	<u>Total</u>
Endowment net assets, June 30, 2019	\$ 92,775	\$ 115,027	\$ 207,802
Contributions	-	291	291
Endowment net assets, June 30, 2020	92,775	115,318	208,093
Contributions	-	1,650	1,650
Endowment net assets, June 30, 2021	<u>\$ 92,775</u>	<u>\$ 116,968</u>	<u>\$ 209,743</u>

NOTE 17 – FUNCTIONAL EXPENSES

The financial statements report certain categories of expenses which are attributed to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis which is consistently applied. The allocated expenses include salaries, employee benefits and payroll taxes, which are allocated on the basis of estimates of time and effort; telephone, computer hardware, office equipment, software maintenance and insurance, which are allocated based on departmental payroll percentages, and depreciation which is allocated based on the department location of the asset.

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED) JUNE 30, 2021 AND 2020

NOTE 18 – COMMITMENTS AND CONTINGENCIES

Grant expenditures are subject to review and audit by the grantor agencies. Although such audits could result in disallowance of expenditures, management believes that any required reimbursements to the grantors would not be significant. Accordingly, no provision has been made for potential reimbursements.

The Foundation leases three houses to individuals under arrangements requiring monthly payments to the Foundation between \$250 and \$300 on a month-to-month basis.

The Foundation provides part of its land to the Rotary Club of Donelson ("Club") for use as a youth baseball park, generally at no cost to the Club. However, the Club assesses a \$5 fee per athlete payable to the Foundation. The agreement expires December 31, 2023.

The Foundation has entered into a lease agreement with an outside party to cultivate the land through December 31, 2022. Income earned related to this lease was \$15,500 and \$31,000 for the years ended June 30, 2021 and 2020, respectively.

The Foundation has a contract extending to December 31, 2021 with an organization to provide horse-drawn wagon tours. Under this contract, the Foundation will receive 35% of the gross revenue from ticket and special event sales. Revenue recognized under the contract totaled \$9,176 and \$36,150 for the years ended June 30, 2021 and 2020, respectively.

The Foundation had a contract with an organization to provide food services onsite. Under this contract, the Foundation received 33% of net food service revenues collected. The contract expired in 2021. Revenue recognized under the contract totaled \$581 and \$4,328 for the years ended June 30, 2021 and 2020, respectively.

The Foundation entered into a lease agreement in 2020 with an outside party for wine tasting and lite dining. The agreement and addendum provides for the Foundation to receive monthly rent of \$850 plus 7% of total monthly sales. The agreement ends May 2023. Revenue recognized under the contract totaled \$17,730 and \$558 for the years ended June 30, 2021 and 2020, respectively. Future rents expected under the agreement is \$10,200 for 2022 and \$9,350 for 2023.

In 1964, the Foundation was granted a warranty deed to the Tulip Grove property. The terms of the warranty deed require the Foundation to make annual payments based on one-third of the annual admission income from visitors to the Tulip Grove with a minimum payment of \$1,200 annually for a period of ninety-nine years. Title to the property reverts to the grantor if the Foundation fails to make such payments. During 2017, the Foundation agreed to pay \$105,000 to extinguish one of the heirs' claims for future payments under the warranty deed. This payment does not affect the ongoing contractual obligation to the remaining heir.

ANDREW JACKSON FOUNDATION

NOTES TO FINANCIAL STATEMENTS (CONTINUED) **JUNE 30, 2021 AND 2020**

NOTE 19– RISKS AND UNCERTAINTIES

In December 2019, COVID-19 emerged and subsequently spread worldwide. The World Health Organization declared COVID-19 a pandemic resulting in federal, state and local governments and private entities mandating various restrictions, including travel restrictions, restrictions on public gatherings, stay at home orders and advisories and quarantining of people who may have been exposed to the virus. In an effort to mitigate the spread of COVID-19, the mayor of Nashville announced a “Safer at Home Order” and effective March 16, 2020, the Foundation closed the site. Regularly scheduled special events and fundraisers were cancelled. All part-time employees were furloughed and remaining employees began working remotely where possible. The site reopened for four days weekly on June 11, 2020 for outdoor tours only, under COVID restrictions. Buildings were not open to the public at this time, limiting admission revenue. The Foundation has taken several steps to maintain financial liquidity and flexibility, including, reviewing operating expenses, reducing capital expenditures, increasing its line of credit and requesting release of restrictions from donors. In addition, the Foundation applied for and received a forgivable loan of \$606,500 under the Paycheck Protection Program. As the COVID-19 pandemic is complex and rapidly evolving, the Foundation's plans as described above may change. At this point, management cannot reasonably estimate the duration and severity of this pandemic, which could have a material adverse impact on the Foundation's business, results of operations, financial position and cash flows.

As mentioned in Note 8, construction-in-progress consists of costs incurred for the development and design of the Presidential Learning Center. Due to the uncertainties related to Covid and the decline in admissions, the Board voted to suspend the project indefinitely. At this time, management has determined that the design plans hold value and will be used when the project continues. These costs will be written off if the project ends. Along with this, the Foundation obtained agreement from several donors to release restrictions on promises to give and contributions related to the project, totaling \$1,933,500. This is reported in net assets released from restrictions on the Statement of Activities. Certain promises to give for the Presidential Learning Center have not been redirected, totaling \$352,500 at December 31, 2021. Management has determined that these promises are collectible at December 31, 2021.

ADDITIONAL INFORMATION

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors of
Andrew Jackson Foundation:

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of Andrew Jackson Foundation (a Tennessee nonprofit corporation), which comprise the statement of financial position as of June 30, 2021 and the related statements of activities and changes in net assets, cash flows and functional expenses for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated February 10, 2022.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Andrew Jackson Foundation's internal control over financial reporting ("internal control") to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Andrew Jackson Foundation's internal control. Accordingly, we do not express an opinion on the effectiveness of Andrew Jackson Foundation's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Andrew Jackson Foundation's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mullins Clemmons & Mays, PLLC

Brentwood, Tennessee
February 10, 2022