Internal Revenue Service

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung

benefit trust or private foundation)

OMB No. 1545-0047 Open to Public

Department of the Treasury The organization may have to use a copy of this return to satisfy state reporting requirements. Inspection A For the 2012 calendar year, or tax year beginning and ending Check if C Name of organization D Employer identification number Address change MUSICIANS ON CALL, INC. Name change 13-4067116 Doing Business As Ilnitial Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Telephone number return Termin-1103 212-741-2709 39 WEST 32ND STREET Amended return 1,505,067. City, town, or post office, state, and ZIP code **G** Gross receipts \$ Applica-NEW YORK, NY 10001-3842 H(a) Is this a group return pending F Name and address of principal officer: DR. LESLIE FAERSTEIN Yes X No for affiliates? SAME AS C ABOVE H(b) Are all affiliates included? Yes 527 4947(a)(1) or If "No." attach a list. (see instructions) J Website: ► WWW.MUSICIANSONCALL.ORG **H(c)** Group exemption number ▶ K Form of organization: X Corporation Trust Association Other > Year of formation: 1999 M State of legal domicile: NY Part I Summary Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O **Activities & Governance** Check this box if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) 14 3 Number of independent voting members of the governing body (Part VI, line 1b) <del>13</del> Total number of individuals employed in calendar year 2012 (Part V, line 2a) 5 <u>593</u> Total number of volunteers (estimate if necessary) 6 41,000. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a 4,670. **b** Net unrelated business taxable income from Form 990-T, line 34 . **Prior Year Current Year** 865,020. 1,360,316. Contributions and grants (Part VIII, line 1h) Revenue 36,750. 41,000. Program service revenue (Part VIII, line 2g) 9,568. 16,670. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d) Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 171,057. -33,659**.** 1,384,327. 1,082,395. 12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) ........ 0. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. Benefits paid to or for members (Part IX, column (A), line 4) 14 571,848. 650,863. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 16a Professional fundraising fees (Part IX, column (A), line 11e) 0. 0. **b** Total fundraising expenses (Part IX, column (D), line 25) 468,035. 468,365. 17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 1,039,883. 1,119,228. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 42,512. 265,099. Revenue less expenses. Subtract line 18 from line 12 Ssets or Balances Beginning of Current Year End of Year 986,061. 1,189,931. 20 Total assets (Part X, line 16) 132,888. 60,376. 21 Total liabilities (Part X. line 26) Net 853,173. Net assets or fund balances. Subtract line 21 from line 20. Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign DR. LESLIE FAERSTEIN, EXECUTIVE DIRECTOR Here Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature FREDERICK H. ROTHMAN P01275277 Paid LOEB & TROPER LLP Firm's name 13-1517563 Preparer Firm's EIN Firm's address 55 THIRD AVENUE, 12TH FLOOR Use Only

X Yes

Phone no. (212) 867-4000

NEW YORK, NY 10017

May the IRS discuss this return with the preparer shown above? (see instructions)

| Form       | 990 (2012) MUSICIANS ON CALL, INC. 13-4067116 Page 2  |
|------------|---|
| Par        | t III Statement of Program Service Accomplishments  |
|            | Check if Schedule O contains a response to any question in this Part III  |
| 1          | Briefly describe the organization's mission:  |
| •          | MUSICIANS ON CALL BRINGS LIVE AND RECORDED MUSIC TO THE BEDSIDES OF   |
|            |   |
|            |   |
|            | PROMOTE AND COMPLEMENT THE HEALING PROCESS FOR PATIENTS, FAMILIES AND   |
|            | CAREGIVERS.   |
| 2          | Did the organization undertake any significant program services during the year which were not listed on  |
|            | the prior Form 990 or 990-EZ?   |
|            | If "Yes," describe these new services on Schedule O.  |
| _          |   |
| 3          | 3, 3, 3, 3, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,  |
|            | If "Yes," describe these changes on Schedule O.   |
| 4          | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.  |
|            | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and  |
|            | revenue, if any, for each program service reported.   |
| 4a         |   |
| 4a         | (Code: ) (Expenses \$ 516,041. including grants of \$ ) (Revenue \$ 41,000. The second of |
|            |   |
|            | IN 32 HEALTH CARE FACILITIES AND DONATION OF 20,639 NEW AND USED CDS TO   |
|            | 89 HEALTH CARE FACILITIES.  |
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| 4b         | (Code:) (Expenses \$  |
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### Part IV | Checklist of Required Schedules

|      |   |     | Yes | No  |
|------|---|-----|-----|-----|
| 1    | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?   |     |     |     |
|      | If "Yes," complete Schedule A   | 1   | Х   |     |
| 2    | Is the organization required to complete Schedule B, Schedule of Contributors?  | 2   | X   |     |
| 3    | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I  | 3   |     | Х   |
| 4    | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect  |     |     | 7.7 |
|      | during the tax year? If "Yes," complete Schedule C, Part II   | 4   |     | X   |
| 5    | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   | 5   |     | Х   |
| 6    | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  | 6   |     | х   |
| 7    | Did the organization receive or hold a conservation easement, including easements to preserve open space,   |     |     |     |
|      | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II  | 7   |     | X   |
| 8    | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III   | 8   |     | х   |
| 9    | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  If "Yes," complete Schedule D, Part IV | 9   |     | Х   |
| 10   | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If</i> "Yes," <i>complete Schedule D, Part V</i>  | 10  | х   |     |
| 11   | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable.  |     |     |     |
| а    | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI   | 11a | х   |     |
| b    | Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII   | 11b |     | Х   |
| С    | Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total  |     |     |     |
|      | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII  | 11c |     | Х   |
| d    | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d |     | Х   |
| ۵    | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X   | 11e |     | X   |
| f    | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses   | 110 |     |     |
| ·    | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X  | 11f | Х   |     |
| 12a  | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete   |     |     |     |
|      | Schedule D, Parts XI and XII  | 12a | Х   |     |
| b    | Was the organization included in consolidated, independent audited financial statements for the tax year?   |     |     |     |
|      | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional   | 12b |     | Х   |
| 13   | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   | 13  |     | X   |
| 14a  | Did the organization maintain an office, employees, or agents outside of the United States?   | 14a |     | X   |
| b    | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,   |     |     |     |
|      | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV   | 14b |     | х   |
| 15   | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization   |     |     |     |
|      | or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV   | 15  |     | Х   |
| 16   | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV   | 16  |     | х   |
| 17   | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,   | 10  |     |     |
|      | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I  | 17  |     | Х   |
| 18   | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | 18  | х   |     |
| 19   | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III  | 19  |     | Х   |
| 20°2 | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H   | 20a |     | X   |
|      | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?  | 20b |     |     |
|      |   | _00 |     |     |

### Part IV Checklist of Required Schedules (continued)

|     |   |            | Yes | No |
|-----|---|------------|-----|----|
| 21  | Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II   | 21         |     | Х  |
| 22  | Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22         |     | Х  |
| 23  | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current  |            |     |    |
|     | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete  |            |     |    |
|     | Schedule J  | 23         | Х   |    |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No", go to line 25 | 04-        |     | Х  |
| h   | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24a<br>24b |     |    |
|     | Did the organization mivest any proceeds of tax-exempt bonds beyond a temporary period exception?  Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease   | 240        |     |    |
| ·   | any tax-exempt bonds?   | 24c        |     |    |
| d   | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d        |     |    |
|     | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a  | 2-70       |     |    |
| 200 | disqualified person during the year? If "Yes," complete Schedule L, Part I  | 25a        |     | х  |
| h   | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and  | 200        |     |    |
| D   | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete   |            |     |    |
|     | Schadula I Part I   | 25b        |     | х  |
| 26  | Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified   |            |     |    |
|     | person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II   | 26         |     | х  |
| 27  | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial  |            |     |    |
|     | contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member   |            |     |    |
|     | of any of these persons? If "Yes," complete Schedule L, Part III  | 27         |     | Х  |
| 28  | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV   |            |     |    |
|     | instructions for applicable filing thresholds, conditions, and exceptions):   |            |     |    |
| а   | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV   | 28a        |     | Х  |
|     | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV  | 28b        |     | Х  |
|     | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,   |            |     |    |
|     | director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV  | 28c        |     | Х  |
| 29  | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | 29         |     | Х  |
| 30  | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  | 30         |     | Х  |
| 31  | Did the organization liquidate, terminate, or dissolve and cease operations?  |            |     |    |
|     | If "Yes," complete Schedule N, Part I   | 31         |     | Х  |
| 32  | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete  |            |     |    |
|     | Schedule N, Part II   | 32         |     | Х  |
| 33  | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations  |            |     |    |
|     | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I   | 33         |     | X  |
| 34  | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and   |            |     |    |
|     | Part V, line 1  | 34         |     | X  |
|     | Did the organization have a controlled entity within the meaning of section 512(b)(13)?   | 35a        |     | Х  |
| b   | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity   |            |     |    |
|     | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35b        |     |    |
| 36  | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  If "Yes," complete Schedule R, Part V, line 2   | 36         |     | Х  |
| 37  | Did the organization conduct more than 5% of its activities through an entity that is not a related organization  |            |     |    |
|     | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  | 37         |     | X  |
| 38  | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  |            |     |    |
|     | Note. All Form 990 filers are required to complete Schedule O   | 38         | X   |    |

# Form 990 (2012) MUSICIANS ON CALL, INC. Part V Statements Regarding Other IRS Filings and Tax Compliance

|   | Check if Schedule O contains a response to any question in this Part V  |          |                       |      |     |          |  |  |  |  |
|---|---|----------|-----------------------|------|-----|----------|--|--|--|--|
|   |   |          |                       |      | Yes | No       |  |  |  |  |
| 1a  | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable  | 1a       | 2                     |      |     |          |  |  |  |  |
| b   | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable   | 1b       | 0                     |      |     |          |  |  |  |  |
| С   | Did the organization comply with backup withholding rules for reportable payments to vendors and re                                       | eporta   | ble gaming            |      |     |          |  |  |  |  |
|   | (gambling) winnings to prize winners?   |          |                       | 1c   |     |          |  |  |  |  |
| 2a  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,   |          |                       |      |     |          |  |  |  |  |
|   | filed for the calendar year ending with or within the year covered by this return   | 2a       | 13                    |      |     |          |  |  |  |  |
| b   | If at least one is reported on line 2a, did the organization file all required federal employment tax retur                               | ns?      |                       | 2b   | Х   |          |  |  |  |  |
|   | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions                                  | s)       |                       |      |     |          |  |  |  |  |
| За  | Did the organization have unrelated business gross income of \$1,000 or more during the year?   |          |                       | За   | Х   |          |  |  |  |  |
| b   | <b>b</b> If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O                                 |          |                       |      |     |          |  |  |  |  |
| 4a  | 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a              |          |                       |      |     |          |  |  |  |  |
|   | financial account in a foreign country (such as a bank account, securities account, or other financial                                    | accou    | nt)?                  | 4a   |     | Х        |  |  |  |  |
| b   | If "Yes," enter the name of the foreign country:  |          |                       |      |     |          |  |  |  |  |
|   | See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial A                                    | Accou    | nts.                  |      |     |          |  |  |  |  |
| 5a  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?                                     |          |                       | 5a   |     | Х        |  |  |  |  |
| b   | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa                                |          |                       | 5b   |     | Х        |  |  |  |  |
| С   | If "Yes," to line 5a or 5b, did the organization file Form 8886-T?  |          |                       | 5c   |     |          |  |  |  |  |
|   | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the                                    |          |                       |      |     |          |  |  |  |  |
|   | any contributions that were not tax deductible as charitable contributions?   |          |                       | 6a   |     | Х        |  |  |  |  |
| b   | If "Yes," did the organization include with every solicitation an express statement that such contribut                                   |          |                       |      |     |          |  |  |  |  |
|   | were not tax deductible?  |          | -                     | 6b   |     |          |  |  |  |  |
| 7   | Organizations that may receive deductible contributions under section 170(c).   |          |                       |      |     |          |  |  |  |  |
| а   | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser                       | vices p  | rovided to the payor? | 7a   | Х   |          |  |  |  |  |
| b   | If "Yes," did the organization notify the donor of the value of the goods or services provided?   |          |                       | 7b   | X   |          |  |  |  |  |
| С   | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was                                  |          |                       |      |     |          |  |  |  |  |
|   | to file Form 8282?  |          |                       | 7c   |     | Х        |  |  |  |  |
| d   | If "Yes," indicate the number of Forms 8282 filed during the year   | 7d       |                       |      |     |          |  |  |  |  |
| е   | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of                                  | ontrac   | t?                    | 7e   |     | Х        |  |  |  |  |
| f   | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contr                                  | act?     |                       | 7f   |     | Х        |  |  |  |  |
| g   | If the organization received a contribution of qualified intellectual property, did the organization file Fo                              | orm 88   | 99 as required?       | 7g   |     |          |  |  |  |  |
| h   | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization                            | ation fi | le a Form 1098-C?     | 7h   |     |          |  |  |  |  |
| 8   | Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Di                               | id the s | upporting             |      |     |          |  |  |  |  |
|   | $organization, or a donor \ advised \ fund \ maintained \ by \ a \ sponsoring \ organization, \ have \ excess \ business \ holdings \ at$ | any tim  | e during the year?    | 8    |     | <u> </u> |  |  |  |  |
| 9   | Sponsoring organizations maintaining donor advised funds.   |          |                       |      |     |          |  |  |  |  |
| а   | Did the organization make any taxable distributions under section 4966?   |          |                       | 9a   |     |          |  |  |  |  |
| b   | Did the organization make a distribution to a donor, donor advisor, or related person?  |          |                       | 9b   |     |          |  |  |  |  |
| 10  | Section 501(c)(7) organizations. Enter:   |          |                       |      |     |          |  |  |  |  |
| а   | Initiation fees and capital contributions included on Part VIII, line 12  | 10a      |                       |      |     |          |  |  |  |  |
| b   | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities   | 10b      |                       |      |     |          |  |  |  |  |
| 11  | Section 501(c)(12) organizations. Enter:  |          |                       |      |     |          |  |  |  |  |
| а   | Gross income from members or shareholders   | 11a      |                       |      |     |          |  |  |  |  |
| b   | Gross income from other sources (Do not net amounts due or paid to other sources against  |          |                       |      |     |          |  |  |  |  |
|   | amounts due or received from them.)   | 11b      |                       |      |     |          |  |  |  |  |
| 12a   | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form                                      | 10417    | •                     | 12a  |     |          |  |  |  |  |
| b   | If "Yes," enter the amount of tax-exempt interest received or accrued during the year   | 12b      |                       |      |     |          |  |  |  |  |
| 13 Section 501(c)(29) qualified nonprofit health insurance issuers.                                       |   |          |                       |      |     |          |  |  |  |  |
| а   | Is the organization licensed to issue qualified health plans in more than one state?  |          |                       | 13a  |     | <u> </u> |  |  |  |  |
| Note. See the instructions for additional information the organization must report on Schedule O.         |   |          |                       |      |     |          |  |  |  |  |
| <b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the |   |          |                       |      |     |          |  |  |  |  |
|   | organization is licensed to issue qualified health plans  | 13b      |                       |      |     |          |  |  |  |  |
|   | Enter the amount of reserves on hand  | 13c      |                       |      |     |          |  |  |  |  |
|   |   |          |                       | 14a  |     | X        |  |  |  |  |
| b   | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule                                   | e O      |                       | 14b  |     |          |  |  |  |  |
|   |   |          |                       | Form | 990 | (2012)   |  |  |  |  |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

|        | Check if Schedule O contains a response to any question in this Part VI  |         |       | X                |  |  |  |  |  |  |
|--------|--|---------|-------|------------------|--|--|--|--|--|--|
| Sec    | tion A. Governing Body and Management  |         |       |                  |  |  |  |  |  |  |
|        |  |         | Yes   | No               |  |  |  |  |  |  |
| 1a     | Enter the number of voting members of the governing body at the end of the tax year  |         |       |                  |  |  |  |  |  |  |
|        | If there are material differences in voting rights among members of the governing body, or if the governing  |         |       |                  |  |  |  |  |  |  |
|        | body delegated broad authority to an executive committee or similar committee, explain in Schedule O.  |         |       |                  |  |  |  |  |  |  |
| b      | Enter the number of voting members included in line 1a, above, who are independent 1b 14   |         |       |                  |  |  |  |  |  |  |
| 2      | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other   |         |       |                  |  |  |  |  |  |  |
|        | officer, director, trustee, or key employee?   | 2       | Х     |                  |  |  |  |  |  |  |
| 3      | Did the organization delegate control over management duties customarily performed by or under the direct supervision  |         |       |                  |  |  |  |  |  |  |
|        | of officers, directors, or trustees, or key employees to a management company or other person?   | 3       |       | X                |  |  |  |  |  |  |
| 4      | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   | 4       |       | Х                |  |  |  |  |  |  |
| 5      | Did the organization become aware during the year of a significant diversion of the organization's assets?   | 5       |       | Х                |  |  |  |  |  |  |
| 6      | Did the organization have members or stockholders?   | 6       |       | Х                |  |  |  |  |  |  |
| 7a     | 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or  |         |       |                  |  |  |  |  |  |  |
|        | more members of the governing body?  | 7a      |       | X                |  |  |  |  |  |  |
| b      | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or   |         |       | ,,               |  |  |  |  |  |  |
|        | persons other than the governing body?   | 7b      |       | X                |  |  |  |  |  |  |
| 8      | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  |         |       |                  |  |  |  |  |  |  |
| а      | The governing body?  | 8a      | X     |                  |  |  |  |  |  |  |
|        | Each committee with authority to act on behalf of the governing body?  | 8b      | Х     |                  |  |  |  |  |  |  |
| 9      | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the   | _       |       | \ <sub>3,7</sub> |  |  |  |  |  |  |
|        | organization's mailing address? If "Yes," provide the names and addresses in Schedule O  | 9       |       | Х                |  |  |  |  |  |  |
| sec    | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)   |         |       | <b>.</b>         |  |  |  |  |  |  |
| 40     |  | 40      | Yes   | No               |  |  |  |  |  |  |
|        | Did the organization have local chapters, branches, or affiliates?   | 10a     | Λ     |                  |  |  |  |  |  |  |
| D      | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,   | 401-    | х     |                  |  |  |  |  |  |  |
| 44.    | and branches to ensure their operations are consistent with the organization's exempt purposes?  | 10b     | X     |                  |  |  |  |  |  |  |
|        | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  | 11a     | 22    |                  |  |  |  |  |  |  |
|        | Describe in Schedule O the process, if any, used by the organization to review this Form 990.  Did the organization have a written conflict of interest policy? If "No," go to line 13   | 12a     | х     |                  |  |  |  |  |  |  |
| b      | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | 12b     | X     |                  |  |  |  |  |  |  |
|        | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe   | 120     |       |                  |  |  |  |  |  |  |
| ·      | in Schedule O how this was done  | 12c     | х     |                  |  |  |  |  |  |  |
| 13     | Did the organization have a written whistleblower policy?  | 13      | X     |                  |  |  |  |  |  |  |
| 14     | Did the organization have a written document retention and destruction policy?   | 14      | Х     |                  |  |  |  |  |  |  |
| 15     | Did the process for determining compensation of the following persons include a review and approval by independent   |         |       |                  |  |  |  |  |  |  |
|        | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  |         |       |                  |  |  |  |  |  |  |
| а      | The organization's CEO, Executive Director, or top management official   | 15a     | Х     |                  |  |  |  |  |  |  |
|        | Other officers or key employees of the organization  | 15b     |       | Х                |  |  |  |  |  |  |
|        | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  |         |       |                  |  |  |  |  |  |  |
| 16a    | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a  |         |       |                  |  |  |  |  |  |  |
|        | taxable entity during the year?  | 16a     |       | Х                |  |  |  |  |  |  |
| b      | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation   |         |       |                  |  |  |  |  |  |  |
|        | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's   |         |       |                  |  |  |  |  |  |  |
|        | exempt status with respect to such arrangements?   | 16b     |       |                  |  |  |  |  |  |  |
| Sec    | tion C. Disclosure   |         |       |                  |  |  |  |  |  |  |
| 17     | List the states with which a copy of this Form 990 is required to be filed ►NY, PA, FL, TN, CA, NC, DC, MD, MA   |         |       |                  |  |  |  |  |  |  |
| 18     | Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) and 990-T ( | vailab  | ole   |                  |  |  |  |  |  |  |
|        | for public inspection. Indicate how you made these available. Check all that apply.  |         |       |                  |  |  |  |  |  |  |
|        | Own website Another's website X Upon request Other (explain in Schedule O)   |         |       |                  |  |  |  |  |  |  |
| 19     | Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, an  | d finar | ncial |                  |  |  |  |  |  |  |
|        | statements available to the public during the tax year.  |         |       |                  |  |  |  |  |  |  |
| 20     | State the name, physical address, and telephone number of the person who possesses the books and records of the organizar  | tion:   |       |                  |  |  |  |  |  |  |
|        | DR.LESLIE FAERSTEIN - 212-741-2709 39 WEST 32ND STREET, SUITE 1103, NEW YORK, NY 10001-3842  |         |       |                  |  |  |  |  |  |  |
| 23200  |  | Form    | 990   | (2012            |  |  |  |  |  |  |
| 12-10- | 14   | ı UIII  | ・シンぴ  | (LU 12           |  |  |  |  |  |  |

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII ...

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

Learning Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| (A)                            | (B)  | l                              | 111126                | ((                   |                         | npe                             | isai   | (D)  | (E)  | (F)   |
|--------------------------------|--|--------------------------------|-----------------------|----------------------|-------------------------|---------------------------------|--------|--|--|---|
| Name and Title                 | Average hours per  | box.                           | not c<br>, unle       | Pos<br>heck<br>ss pe | ition<br>more<br>rson i | than<br>is bot<br>or/trus       | h an   | Reportable compensation                        | Reportable compensation                          | Estimated<br>amount of  |
|                                | week (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer              | Key employee            | Highest compensated<br>employee | Former | from<br>the<br>organization<br>(W-2/1099-MISC) | from related<br>organizations<br>(W-2/1099-MISC) | other<br>compensation<br>from the<br>organization<br>and related<br>organizations |
| (1) SCOTT WELCH                | 2.00   |                                |                       |                      |                         |                                 |        |  | •  | •   |
| CO-CHAIRPERSON                 |  | Х                              |                       | Х                    |                         |                                 |        | 0.   | 0.   | 0.  |
| (2) MICHAEL SOLOMON            | 2.00   |                                |                       | l                    |                         |                                 |        |  |  | •   |
| CO-CHAIRPERSON                 | 1 00   | Х                              |                       | Х                    |                         |                                 |        | 0.   | 0.   | 0.  |
| (3) LEE PERLMAN                | 1.00   |                                |                       |                      |                         |                                 |        |  |  |   |
| TREASURER                      | 1 00   | Х                              |                       | Х                    |                         |                                 |        | 0.   | 0.   | 0.  |
| (4) RAJ AMIN                   | 1.00   |                                |                       |                      |                         |                                 |        |  |  |   |
| MEMBER-AT-LARGE                |  | Х                              |                       |                      |                         |                                 |        | 0.   | 0.   | 0.  |
| (5) VIVEK TIWARY               | 1.00   |                                |                       |                      |                         |                                 |        |  | _  |   |
| MEMBER-AT-LARGE                |  | Х                              |                       |                      |                         |                                 |        | 0.   | 0.   | 0.  |
| (6) ROME THOMAS                | 1.00   |                                |                       |                      |                         |                                 |        | _  | _  | _   |
| MEMBER-AT-LARGE                |  | Х                              |                       |                      |                         |                                 |        | 0.   | 0.   | 0.  |
| (7) PATTY LIPSHUTZ, ESQ.       | 1.00   |                                |                       |                      |                         |                                 |        |  |  |   |
| MEMBER-AT-LARGE                |  | Х                              |                       |                      |                         |                                 |        | 0.   | 0.   | 0.  |
| (8) STUART DITSKY              | 1.00   |                                |                       |                      |                         |                                 |        |  |  |   |
| MEMBER-AT-LARGE                |  | Х                              |                       |                      |                         |                                 |        | 0.   | 0.   | 0.  |
| (9) CAROLINE PHITOUSSI         | 1.00   |                                |                       |                      |                         |                                 |        |  |  |   |
| MEMBER-AT-LARGE                |  | Х                              |                       |                      |                         |                                 |        | 0.   | 0.   | 0.  |
| (10) MARTHA WOLFGANG, MSW, MPH | 1.00   |                                |                       |                      |                         |                                 |        |  |  |   |
| MEMBER-AT-LARGE                |  | Х                              |                       |                      |                         |                                 |        | 0.   | 0.   | 0.  |
| (11) STEPHEN MACK              | 1.00   |                                |                       |                      |                         |                                 |        |  |  |   |
| MEMBER-AT-LARGE                |  | Х                              |                       |                      |                         |                                 |        | 0.   | 0.   | 0.  |
| (12) TOM POLEMAN               | 1.00   |                                |                       |                      |                         |                                 |        |  |  |   |
| MEMBER-AT-LARGE                |  | Х                              |                       |                      |                         |                                 |        | 0.   | 0.   | 0.  |
| (13) DANIEL MILLER             | 1.00   |                                |                       |                      |                         |                                 |        |  |  |   |
| MEMBER-AT-LARGE                |  | Х                              |                       |                      |                         |                                 |        | 0.   | 0.   | 0.  |
| (14) RICHARD RUSSO             | 1.00   |                                |                       |                      |                         |                                 |        |  |  |   |
| MEMBER-AT-LARGE                |  | Х                              |                       |                      |                         |                                 |        | 0.   | 0.   | 0.  |
| (15) GREGORY THOMPSON          | 1.00   |                                |                       |                      |                         |                                 |        |  |  |   |
| MEMBER-AT-LARGE                |  | Х                              |                       |                      |                         | L                               | L      | 0.   | 0.   | 0.  |
| (16) ALISSA POLLACK            | 1.00   |                                |                       |                      |                         |                                 |        |  |  |   |
| MEMBER-AT-LARGE                |  | Х                              | L                     |                      | L                       | L                               | L      | 0.   | 0.   | 0.  |
| (17) JEFFREY SOLOMON, PH.D.    | 1.00   |                                |                       |                      |                         |                                 |        |  |  |   |
| MEMBER-AT-LARGE                |  | Х                              |                       |                      |                         |                                 | L      | 0.   | 0.   | 0.  |
|                                |  | _                              | -                     | _                    | _                       | _                               | _      |  |  | Carra 000 (0010   |

232007 12-10-12

| Part VII   Section A. Officers, Directors, Trus  | stees, Key Em  | ploy            | rees     | , and    | d Hi          | ighe                         | st (  | Compensated Employe                   | es (continued)                                   |      |   |  |
|--|--|-----------------|----------|----------|---------------|------------------------------|-------|---------------------------------------|--|------|---|--|
| (A)<br>Name and title  | (B) Average hours per                                      |                 | not c    |          | ition<br>more | 1<br>than<br>is bot          |       | (D) Reportable compensation           | <b>(E)</b> Reportable compensation               |      | (F<br>Estim   | ated                                     |
|  | week (list any hours for related organizations below line) | tee or director |          |          | irecto        | Highest compensated employee | tee)  | from the organization (W-2/1099-MISC) | from related<br>organizations<br>(W-2/1099-MISC) |      | oth<br>comper<br>from<br>organiz<br>and re<br>organiz | er<br>nsation<br>the<br>zation<br>elated |
| (18) MITCH GLAZIER, ESQ<br>MEMBER-AT-LARGE   | 1.00   | х               |          |          |               |                              |       | 0.                                    | C  |      |   | 0.                                       |
| (19) DR. LESLIE FAERSTEIN EXECUTIVE DIRECTOR/SECRETARY   | 40.00  |                 |          | х        |               |                              |       | 154,020.                              |  |      | 8.  | 187.                                     |
|  |  |                 |          |          |               |                              |       | 231/0201                              |  |      | <u> </u>  |  |
|  |  |                 |          |          |               |                              |       |                                       |  |      |   |  |
|  |  |                 |          |          |               |                              |       |                                       |  |      |   |  |
|  |  |                 |          |          |               |                              |       |                                       |  |      |   |  |
|  |  |                 |          |          |               |                              |       |                                       |  |      |   |  |
|  |  |                 |          |          |               |                              |       |                                       |  |      |   |  |
|  |  |                 |          |          |               |                              |       |                                       |  |      |   |  |
| 1b Sub-total   |  | <u> </u>        | <u> </u> | <u> </u> | <u> </u>      | <b> </b>                     |       | 154,020.                              |  | ١.   | 8,  | 187.                                     |
| c Total from continuation sheets to Part V d Total (add lines 1b and 1c)                         | II, Section A  |                 |          |          |               |                              |       | 154,020.                              |  | ).   | 8,  | 0.<br>187.                               |
| Total number of individuals (including but r compensation from the organization                  |  |                 |          |          |               |                              | no r  | received more than \$100              | 0,000 of reportable                              |      |   | 1  |
| 3 Did the organization list any former officer,  | director or tr   | ıcto            | o ko     | w on     | nnla          | 21/00                        | or    | highest companyated o                 | mplayaa an                                       |      | Ye  | s No                                     |
| line 1a? If "Yes," complete Schedule J for s   | such individual  |                 |          |          |               |                              |       |                                       |  |      | 3   | Х  |
| 4 For any individual listed on line 1a, is the su<br>and related organizations greater than \$15 | •  |                 |          |          |               |                              |       | •                                     | •  |      | 4 X   |  |
| 5 Did any person listed on line 1a receive or rendered to the organization? If "Yes," com        |  |                 |          |          | ,             |                              |       | •                                     |  |      | 5   | X  |
| Section B. Independent Contractors  1 Complete this table for your five highest co               | mpensated in   | depe            | ende     | ent c    | onti          | racto                        | ors   | that received more than               | \$100.000 of compe                               | ensa | tion fron   | า  |
| the organization. Report compensation for (A)  | the calendar y   | ear             | endi     | ng v     | vith          | or w                         | rithi | n the organization's tax              | year.  |      | (C)   |  |
| Name and business  | address  | N               | INC      | 3        |               |                              |       | Description of s                      | services   | Со   | mpensa  | tion                                     |
|  |  |                 |          |          |               |                              |       |                                       |  |      |   |  |
|  |  |                 |          |          |               |                              |       |                                       |  |      |   |  |
|  |  |                 |          |          |               |                              |       |                                       |  |      |   |  |
|  |  |                 |          |          |               |                              |       |                                       |  |      |   |  |
|  |  |                 |          |          |               |                              |       |                                       |  |      |   |  |
| Total number of independent contractors (     \$100,000 of compensation from the organi          | •  | ot li           | mite     | d to     |               | se li:                       | sted  | d above) who received n               | nore than  |      |   |  |
| The state of componential from the organic   |  |                 |          |          |               |                              |       |                                       |  |      | orm 99  | 0 (2012)                                 |

Form 990 (2012) MUSICIA
Part VIII | Statement of Revenue

|  |         | Check if Schedule O contr               | ains a resnonse  | to any guestion | in this Part VIII |  |   |   |
|--|---------|---|------------------|-----------------|-------------------|--|---|---|
|  |         | Check if Schedule O conta               | allis a response | to any question | (A) Total revenue | (B) Related or exempt function revenue | (C)<br>Unrelated<br>business<br>revenue | Revenue excluded from tax under sections 512, 513, or 514 |
| nts<br>nts   | 1 a     | Federated campaigns                     | 1a               |                 |                   |  |   |   |
| irar   |         | Membership dues                         | I I              |                 |                   |  |   |   |
| Ę,º  |         | Fundraising events                      |                  | 421,523.        |                   |  |   |   |
| # j  |         | Related organizations                   |                  | •               |                   |  |   |   |
| S, E   |         | Government grants (contributi           |                  |                 |                   |  |   |   |
| Sign   |         | All other contributions, gifts, grant   | <i>'</i> —       |                 |                   |  |   |   |
| le et  | •       | similar amounts not included abov       |                  | 938,793.        |                   |  |   |   |
| 풀히   | a       | Noncash contributions included in lines |                  | 4,955.          |                   |  |   |   |
| Contributions, Gifts, Grants and Other Similar Amounts | _       | Total. Add lines 1a-1f                  |                  |                 | 1,360,316.        |  |   |   |
|  |         | Total Add III to Ta Ti                  |                  | Business Code   |                   |  |   |   |
| o l  | 2 a     | MANAGEMENT FEE                          |                  | 541900          | 41,000.           |  | 41,000.                                 |   |
| Ş  | b       |   |                  |                 | ,                 |  | ,                                       |   |
| Program Service<br>Revenue                             | c       |   |                  |                 |                   |  |   |   |
|  | d       |   |                  |                 |                   |  |   |   |
| gg.  | e       |   | ,                |                 |                   |  |   |   |
| P.   |         | All other program service reve          | nue              |                 |                   |  |   |   |
|  |         | Total. Add lines 2a-2f                  |                  |                 | 41,000.           |  |   |   |
| $\neg$   | 3       | Investment income (including            |                  |                 | ,                 |  |   |   |
|  | _       | other similar amounts)                  |                  |                 | 6,292.            |  |   | 6,292.  |
|  | 4       | Income from investment of tax           |                  |                 | ,                 |  |   | ,   |
|  | 5       | Royalties                               |                  |                 |                   |  |   |   |
|  | _       |   | (i) Real         | (ii) Personal   |                   |  |   |   |
|  | 6 a     | Gross rents                             | (7 : - 2 : : :   | (.,,            |                   |  |   |   |
|  |         | Less: rental expenses                   |                  |                 |                   |  |   |   |
|  |         | Rental income or (loss)                 |                  |                 |                   |  |   |   |
|  |         | Net rental income or (loss)             |                  | <b>•</b>        |                   |  |   |   |
|  |         | Gross amount from sales of              | (i) Securities   | (ii) Other      |                   |  |   |   |
|  |         | assets other than inventory             | 75,000.          | (ii) Garioi     |                   |  |   |   |
|  | h       | Less: cost or other basis               | ,                |                 |                   |  |   |   |
|  | ~       | and sales expenses                      | 64,622.          |                 |                   |  |   |   |
|  | c       | Gain or (loss)                          | 10,378.          |                 |                   |  |   |   |
|  |         | Net gain or (loss)                      |                  |                 | 10,378.           |  |   | 10,378.   |
|  |         | Gross income from fundraising           |                  |                 |                   |  |   |   |
| une  | o u     | including \$ 421,5                      |                  |                 |                   |  |   |   |
| Other Revenu   |         | contributions reported on line          |                  |                 |                   |  |   |   |
| Ę  |         | Part IV, line 18                        | -                | 21,435.         |                   |  |   |   |
| Ę.   | b       | Less: direct expenses                   |                  | 56,118.         |                   |  |   |   |
| 0  |         | Net income or (loss) from fund          |                  |                 | -34,683.          |  |   | -34,683.  |
|  |         | Gross income from gaming ac             | -                |                 | ,                 |  |   | ,   |
|  |         | Part IV, line 19                        |                  |                 |                   |  |   |   |
|  | b       | Less: direct expenses                   |                  |                 |                   |  |   |   |
|  |         | Net income or (loss) from gam           |                  | <b></b>         |                   |  |   |   |
|  |         | Gross sales of inventory, less          | -                |                 |                   |  |   |   |
|  |         | and allowances                          |                  |                 |                   |  |   |   |
|  | b       | Less: cost of goods sold                |                  |                 |                   |  |   |   |
|  |         | Net income or (loss) from sales         |                  |                 |                   |  |   |   |
| Ī  |         | Miscellaneous Revenue                   |                  | Business Code   |                   |  |   |   |
| f  | 11 a    | MISCELLANEOUS                           |                  | 900099          | 1,024.            |  |   | 1,024.  |
|  | b       |   |                  |                 |                   |  |   | <u> </u>  |
|  | c       |   |                  |                 |                   |  |   |   |
|  |         | All other revenue                       |                  |                 |                   |  |   |   |
|  |         | Total. Add lines 11a-11d                |                  | <u> </u>        | 1,024.            |  |   |   |
|  | 12      | Total revenue. See instructions.        |                  |                 | 1,384,327.        | 0.                                     | 41,000.                                 | -16,989.  |
| 232009<br>12-10-                                       | 9<br>12 |   |                  |                 |                   | •                                      |   | Form <b>990</b> (2012)                                    |

### Part IX Statement of Functional Expenses

|       | ion 501(c)(3) and 501(c)(4) organizations must com   |                    | er organizations must co     | mplete column (A).                  |                          |
|-------|--|--------------------|------------------------------|-------------------------------------|--------------------------|
|       | Check if Schedule O contains a respon  |                    | s Part IX                    | ,                                   |                          |
|       | not include amounts reported on lines 6b,<br>8b, 9b, and 10b of Part VIII.   | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
| 1     | Grants and other assistance to governments and   |                    | ·                            |                                     | ·                        |
|       | organizations in the United States. See Part IV, line 21   |                    |                              |                                     |                          |
| 2     | Grants and other assistance to individuals in  |                    |                              |                                     |                          |
|       | the United States. See Part IV, line 22  |                    |                              |                                     |                          |
| 3     | Grants and other assistance to governments,  |                    |                              |                                     |                          |
|       | organizations, and individuals outside the   |                    |                              |                                     |                          |
|       | United States. See Part IV, lines 15 and 16  |                    |                              |                                     |                          |
| 4     | Benefits paid to or for members  |                    |                              |                                     |                          |
| 5     | Compensation of current officers, directors,   |                    |                              |                                     |                          |
|       | trustees, and key employees  | 162,207.           | 81,104.                      | 64,883.                             | 16,220.                  |
| 6     | Compensation not included above, to disqualified   |                    |                              |                                     |                          |
|       | persons (as defined under section 4958(f)(1)) and  |                    |                              |                                     |                          |
|       | persons described in section 4958(c)(3)(B)   |                    |                              |                                     |                          |
| 7     | Other salaries and wages   | 406,332.           | 286,907.                     | 44,631.                             | 74,794.                  |
| 8     | Pension plan accruals and contributions (include   |                    |                              |                                     |                          |
|       | section 401(k) and 403(b) employer contributions)  |                    | 22.25                        |                                     |                          |
| 9     | Other employee benefits  | 33,232.            | 20,374.                      | 6,225.                              | 6,633.                   |
| 10    | Payroll taxes  | 49,092.            | 30,620.                      | 10,598.                             | 7,874.                   |
| 11    | Fees for services (non-employees):   |                    |                              |                                     |                          |
| а     | Management   |                    |                              |                                     |                          |
| b     | Legal  |                    |                              |                                     |                          |
| С     | Accounting   | 20,255.            |                              | 20,255.                             |                          |
|       | Lobbying   |                    |                              |                                     |                          |
| е     | Professional fundraising services. See Part IV, line 17  |                    |                              |                                     |                          |
| f     | Investment management fees   | 2,691.             |                              | 2,691.                              |                          |
| g     | Other. (If line 11g amount exceeds 10% of line 25,   |                    | 4.0-                         |                                     |                          |
|       | column (A) amount, list line 11g expenses on Sch O.)   | 64,500.            | 137.                         |                                     | 64,363.<br>1,826.        |
| 12    | Advertising and promotion  | 2,983.             | 1,157.                       |                                     | 1,826.                   |
| 13    | Office expenses  | 49,855.            | 35,455.                      | 3,775.                              | 10,625.                  |
| 14    | Information technology   |                    |                              |                                     |                          |
| 15    | Royalties  | 40.00              |                              |                                     |                          |
| 16    | Occupancy  | 43,068.            | 24,433.                      | 11,650.                             | 6,985.                   |
| 17    | Travel   | 33,972.            | 15,186.                      | 5,348.                              | 13,438.                  |
| 18    | Payments of travel or entertainment expenses   |                    |                              |                                     |                          |
|       | for any federal, state, or local public officials  |                    |                              |                                     |                          |
| 19    | Conferences, conventions, and meetings   |                    |                              |                                     |                          |
| 20    | Interest   |                    |                              |                                     |                          |
| 21    | Payments to affiliates   | 48 440             |                              | 48 440                              |                          |
| 22    | Depreciation, depletion, and amortization  | 17,410.            |                              | 17,410.                             |                          |
| 23    | Insurance  | 9,820.             |                              | 9,820.                              |                          |
| 24    | Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) |                    |                              |                                     |                          |
| а     | TICKETS AND PROCESSING   | 188,104.           |                              | 19,147.                             | 168,957.                 |
| b     | MUSIC PHARMACY   | 8,898.             | 8,898.                       | ,                                   | <u> </u>                 |
| С     |  | •                  | •                            |                                     |                          |
| d     |  |                    |                              |                                     |                          |
|       | All other expenses   | 26,809.            | 11,770.                      | 11,031.                             | 4,008.                   |
| 25    | Total functional expenses. Add lines 1 through 24e   | 1,119,228.         | 516,041.                     | 227,464.                            | 375,723                  |
| 26    | Joint costs. Complete this line only if the organization   |                    | , -                          | , -                                 | , -                      |
|       | reported in column (B) joint costs from a combined   |                    |                              |                                     |                          |
|       | educational campaign and fundraising solicitation.   |                    |                              |                                     |                          |
|       | Check here if following SOP 98-2 (ASC 958-720)   |                    |                              |                                     |                          |
| 00001 | 0 12-10-12   |                    |                              |                                     | Form <b>990</b> (2012)   |

Form 990 (2012)
Part X Balance Sheet

| Part X   | Balance Sheet   |                                 |          |                           |
|--|---|---------------------------------|----------|---------------------------|
|  | Check if Schedule O contains a response to any question in this Part X          |                                 |          |                           |
|  |   | <b>(A)</b><br>Beginning of year |          | <b>(B)</b><br>End of year |
| 1  | Cash - non-interest-bearing   | 307,604.                        | 1        | 564,787                   |
| 2  | Savings and temporary cash investments  | 147,451.                        | 2        | 270,550                   |
| 3  | Pledges and grants receivable, net  |                                 | 3        | 73,448                    |
| 4  | Accounts receivable, net  |                                 | 4        | 741                       |
| 5  | Loans and other receivables from current and former officers, directors,        |                                 |          |                           |
|  | trustees, key employees, and highest compensated employees. Complete            |                                 |          |                           |
|  | Part II of Schedule L   |                                 | 5        |                           |
| 6  | Loans and other receivables from other disqualified persons (as defined under   |                                 |          |                           |
| "  | section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributi |                                 |          |                           |
|  | employers and sponsoring organizations of section 501(c)(9) voluntary           | '9                              |          |                           |
|  | employees' beneficiary organizations (see instr). Complete Part II of Sch L     |                                 | 6        |                           |
| S 7  | Notes and loans receivable, net   |                                 | 7        |                           |
| Assets<br>7<br>8   |   |                                 | 8        | 17 272                    |
| 1 9  | Inventories for sale or use  Prepaid expenses and deferred charges              | "                               | 9        | 17,272<br>5,931           |
|  | Land, buildings, and equipment: cost or other                                   |                                 |          | 3 7 3 3 2                 |
| 100  |   | 7.                              |          |                           |
|  |   |                                 | 10c      | 61,338                    |
| 1  |   | 2 - 2 2 2 2 2 2                 | 11       | 183,262                   |
| 11   | Investments - publicly traded securities  |                                 | 12       | 105,202                   |
| 12   | Investments - other securities. See Part IV, line 11                            |                                 |          |                           |
| 13   | Investments - program-related. See Part IV, line 11                             |                                 | 13       | 52                        |
| 14   | Intangible assets   |                                 | 14<br>15 | 12,550                    |
| 15   | Other assets. See Part IV, line 11  | 000001                          | -        | 1,189,931                 |
| 16   | Total assets. Add lines 1 through 15 (must equal line 34)                       | 110 100                         | 16       | 38,626                    |
| 17   | Accounts payable and accrued expenses   | ··                              | 17       | 30,020                    |
| 18   | Grants payable  |                                 | 18       | 21,750                    |
| 19   | Deferred revenue  | ••                              | 19       | 21,730                    |
| 20   | Tax-exempt bond liabilities   |                                 | 20       |                           |
| <u>g</u>   21  | Escrow or custodial account liability. Complete Part IV of Schedule D           |                                 | 21       |                           |
| 22   | Loans and other payables to current and former officers, directors, trustees,   |                                 |          |                           |
| 21   22   22   22   22   23   23   24   25   25   25   25   25   25   25                         | key employees, highest compensated employees, and disqualified persons.         |                                 |          |                           |
|  | Complete Part II of Schedule L  |                                 | 22       |                           |
| 23   | Secured mortgages and notes payable to unrelated third parties                  |                                 | 23       |                           |
| 24   | Unsecured notes and loans payable to unrelated third parties                    |                                 | 24       |                           |
| 25   | Other liabilities (including federal income tax, payables to related third      |                                 |          |                           |
|  | parties, and other liabilities not included on lines 17-24). Complete Part X of |                                 |          |                           |
|  | Schedule D  |                                 | 25       | CO 270                    |
| 26   | Total liabilities. Add lines 17 through 25                                      | 132,888.                        | 26       | 60,376                    |
|  | Organizations that follow SFAS 117 (ASC 958), check here ▶ X and                |                                 |          |                           |
| Net Assets or Fund balances 27 28 29 30 31 32 33 33 33 34 35 35 35 35 35 35 35 35 35 35 35 35 35 | complete lines 27 through 29, and lines 33 and 34.                              | 017 060                         |          | 1 000 070                 |
|  | Unrestricted net assets   | 817,860.                        | 27       | 1,029,272                 |
| ®   28<br>□  | Temporarily restricted net assets   |                                 | 28       | 283                       |
| g   29   | Permanently restricted net assets   | i.                              | 29       | 100,000                   |
| 2  | Organizations that do not follow SFAS 117 (ASC 958), check here                 |                                 |          |                           |
| 5  | and complete lines 30 through 34.   |                                 |          |                           |
| 30   | Capital stock or trust principal, or current funds                              |                                 | 30       |                           |
| ž   31   | Paid-in or capital surplus, or land, building, or equipment fund                |                                 | 31       |                           |
| 32   | Retained earnings, endowment, accumulated income, or other funds                |                                 | 32       | 4 400 ===                 |
| Z 33   | Total net assets or fund balances   | 853,173.                        | 33       | 1,129,555                 |
| 34   | Total liabilities and net assets/fund balances                                  | 986,061.                        | 34       | 1,189,931                 |

#### **SCHEDULE A**

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

MUSICIANS ON CALL, INC.

Employer identification number 13-4067116

| Pa   | rt I     | Reason   | for Public Char  | ity Status (All organiz                  | ations mu       | st complet                 | e this part        | :.) See inst      | tructions.     |            |          |             |         |
|------|----------|--|--|--|-----------------|----------------------------|--------------------|-------------------|----------------|------------|----------|-------------|---------|
| The  | organ    | ization is not a   | a private foundation   | because it is: (For lines 1              | 1 through       | 11, check                  | only one b         | ox.)              |                |            |          |             |         |
| 1    |          |  |  | s, or association of churc               |                 |                            |                    |                   | ).             |            |          |             |         |
| 2    |          | A school des   | cribed in section 17   | '0(b)(1)(A)(ii). (Attach Sc              | hedule E.)      |                            |                    |                   |                |            |          |             |         |
| 3    |          | A hospital or  | a cooperative hospi  | tal service organization of              | described       | in <b>section</b>          | 170(b)(1)          | (A)(iii).         |                |            |          |             |         |
| 4    |          | A medical res  | search organization  | operated in conjunction                  | with a hos      | pital desc                 | ribed in <b>se</b> | ction 170         | (b)(1)(A)(ii   | i). Enter  | the hos  | oital's nar | ne,     |
|      |          | city, and stat   | e:   |  |                 |                            |                    |                   |                |            |          |             |         |
| 5    |          | An organizati  | ion operated for the   | benefit of a college or ur               | niversity ov    | wned or op                 | perated by         | a governi         | mental uni     | t describ  | ed in    |             |         |
|      |          | section 170  | (b)(1)(A)(iv). (Comple   | ete Part II.)                            |                 |                            |                    |                   |                |            |          |             |         |
| 6    |          | A federal, sta   | ite, or local governm  | ent or governmental unit                 | t described     | d in <b>sectio</b>         | n 170(b)(1         | I)(A)(v).         |                |            |          |             |         |
| 7    | X        | An organizati  | ion that normally rec  | eives a substantial part                 | of its supp     | ort from a                 | governme           | ental unit c      | or from the    | general    | public c | lescribed   | in      |
|      |          | section 170(   | b)(1)(A)(vi). (Comple  | te Part II.)                             |                 |                            |                    |                   |                |            |          |             |         |
| 8    |          |  | A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) |  |                 |                            |                    |                   |                |            |          |             |         |
| 9    |          |  |  | eives: (1) more than 33 1                |                 |                            | rom contri         | butions, n        | nembershi      | p fees, a  | nd gros  | s receipts  | s from  |
|      |          |  |  | nctions - subject to certa               |                 |                            |                    |                   |                |            |          |             |         |
|      |          | income and u   | unrelated business t   | axable income (less sect                 | tion 511 ta     | x) from bu                 | sinesses a         | acquired b        | y the orga     | nization   | after Ju | ne 30, 19   | 75.     |
|      |          | See section  | <b>509(a)(2).</b> (Complete  | e Part III.)                             |                 |                            |                    |                   |                |            |          |             |         |
| 10   |          |  |  | perated exclusively to te                | st for publ     | ic safety. S               | See <b>sectio</b>  | n 509(a)(4        | <b>1</b> ).    |            |          |             |         |
| 11   |          | An organizati  | ion organized and or   | perated exclusively for th               | ne benefit (    | of, to perfo               | orm the fur        | nctions of        | or to carr     | y out the  | purpos   | es of one   | or      |
|      |          | more publicly  | supported organiza   | ations described in section              | on 509(a)(      | 1) or section              | on 509(a)(2        | 2). See <b>se</b> | ction 509(a    | a)(3). Ch  | eck the  | box that    |         |
|      |          | more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. |  |  |                 |                            |                    |                   |                |            |          |             |         |
|      |          | a Type I b Type II c Type III - Functionally integrated d Type III - Non-functionally integrated   |  |  |                 |                            |                    |                   |                |            |          |             |         |
| е    |          | By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than  |  |  |                 |                            |                    |                   |                |            |          |             |         |
|      |          | foundation m   | nanagers and other t   | han one or more publicly                 | y supporte      | d organiza                 | ations des         | cribed in s       | ection 509     | 9(a)(1) or | section  | 509(a)(2)   |         |
| f    |          | If the organiz   | ation received a writ  | ten determination from t                 | the IRS tha     | at it is a Ty              | pe I, Type         | II, or Type       | e III          |            |          |             |         |
|      |          | supporting of  | rganization, check th  | nis box                                  |                 |                            |                    |                   |                |            |          |             | 🔲       |
| g    |          | Since August   | t 17, 2006, has the o  | organization accepted ar                 |                 |                            |                    |                   |                |            |          |             |         |
|      |          | (i) A perso  | n who directly or ind  | lirectly controls, either al             | one or tog      | ether with                 | persons o          | lescribed         | in (ii) and (i | iii) below | ',       | Yes         | No      |
|      |          | the gove   | erning body of the si  | upported organization?                   |                 |                            |                    |                   |                |            | 11       | g(i)        |         |
|      |          | (ii) A family  | member of a persor   | n described in (i) above?                |                 |                            |                    |                   |                |            | 119      | g(ii)       |         |
|      |          |  |  | person described in (i) o                |                 |                            |                    |                   |                |            |          | J(iii)      |         |
| h    |          |  |  | about the supported org                  |                 |                            |                    |                   |                |            |          |             |         |
|      |          |  |  |  |                 |                            |                    |                   |                |            |          |             |         |
| (i)  | Name     | of supported   | (ii) EIN   | (iii) Type of organization               | (iv) Is the o   | rganization                | <b>(ν)</b> Did yoι | ı notify the      | (vi) ls        | the        | (vii) Am | ount of mo  | onetary |
| . ,  |          | anization  |  | (described on lines 1-9                  | in col. (i) lis | organizatio<br>(i) organiz | ed in the          | ,                 | support        | ,          |          |             |         |
|      |          |  |  | above or IRC section (see instructions)) | governing       | document?                  | (i) of your        | support?          | U.S.           | .?         |          |             |         |
|      |          |  |  | (see manualions))                        | Yes             | No                         | Yes                | No                | Yes            | No         |          |             |         |
|      |          |  |  |  |                 |                            |                    |                   |                |            |          |             |         |
|      |          |  |  |  |                 |                            |                    |                   |                |            |          |             |         |
|      |          |  |  |  |                 |                            |                    |                   |                |            |          |             | _       |
|      |          |  |  |  |                 |                            |                    |                   |                |            |          |             |         |
|      |          |  |  |  |                 |                            |                    |                   |                |            |          |             |         |
|      |          |  |  |  |                 |                            |                    |                   |                |            |          |             |         |
|      |          |  |  |  |                 |                            |                    |                   |                |            |          |             |         |
| _    |          |  |  |  |                 |                            |                    |                   |                |            |          |             |         |
|      |          |  |  |  |                 |                            |                    |                   |                |            |          |             |         |
|      |          |  |  |  | <u></u>         |                            |                    |                   | <u></u>        |            |          |             |         |
|      |          |  |  |  |                 |                            |                    |                   |                |            |          | _           |         |
| Tota | <u> </u> |  |  |  |                 |                            |                    |                   |                |            |          |             |         |
| LHA  | For P    | Paperwork Re   | duction Act Notice   | , see the Instructions fo                | or              |                            |                    |                   | Schedul        | e A (For   | m 990 o  | r 990-EZ    | 2012    |

232021

Form 990 or 990-EZ.

1 2

2012.04000 MUSICIANS ON CALL, INC.

2468\_\_\_1

#### Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec  | ction A. Public Support   |                      |                      |                       |                      |            |               |
|------|---|----------------------|----------------------|-----------------------|----------------------|------------|---------------|
| Cale | ndar year (or fiscal year beginning in)                             | (a) 2008             | <b>(b)</b> 2009      | (c) 2010              | (d) 2011             | (e) 2012   | (f) Total     |
| 1    | Gifts, grants, contributions, and membership fees received. (Do not |                      |                      |                       |                      |            |               |
|      | include any "unusual grants.")                                      | 1,179,713.           | 681,277.             | 600,479.              | 866,392.             | 1,360,316. | 4,688,177.    |
| 2    | Tax revenues levied for the organ-                                  |                      |                      |                       |                      |            |               |
|      | ization's benefit and either paid to                                |                      |                      |                       |                      |            |               |
|      | or expended on its behalf   |                      |                      |                       |                      |            |               |
| 3    | The value of services or facilities                                 |                      |                      |                       |                      |            |               |
|      | furnished by a governmental unit to                                 |                      |                      |                       |                      |            |               |
|      | the organization without charge                                     |                      |                      |                       |                      |            |               |
| 4    | Total. Add lines 1 through 3  | 1,179,713.           | 681,277.             | 600,479.              | 866,392.             | 1,360,316. | 4,688,177.    |
|      | The portion of total contributions                                  |                      |                      |                       | -                    |            |               |
|      | by each person (other than a  |                      |                      |                       |                      |            |               |
|      | governmental unit or publicly                                       |                      |                      |                       |                      |            |               |
|      | supported organization) included                                    |                      |                      |                       |                      |            |               |
|      | on line 1 that exceeds 2% of the                                    |                      |                      |                       |                      |            |               |
|      | amount shown on line 11,  |                      |                      |                       |                      |            |               |
|      | column (f)  |                      |                      |                       |                      |            | 249,275.      |
| 6    | Public support. Subtract line 5 from line 4.                        |                      |                      |                       |                      |            | 4,438,902.    |
|      | ction B. Total Support  |                      |                      |                       |                      |            |               |
|      | endar year (or fiscal year beginning in)                            | (a) 2008             | <b>(b)</b> 2009      | (c) 2010              | (d) 2011             | (e) 2012   | (f) Total     |
|      | Amounts from line 4   | 1,179,713.           | (b) 2009<br>681,277. | (c) 2010<br>600, 479. | (d) 2011<br>866,392. | 1,360,316. | 4,688,177.    |
|      | Gross income from interest,   | , ,                  | ,                    |                       | , , , , ,            | , ,        | , ,           |
| Ŭ    | dividends, payments received on                                     |                      |                      |                       |                      |            |               |
|      | securities loans, rents, royalties                                  |                      |                      |                       |                      |            |               |
|      | and income from similar sources                                     | 26,110.              | 10,020.              | 10,687.               | 7,626.               | 6,292.     | 60,735.       |
| 9    | Net income from unrelated business                                  |                      |                      |                       | .,                   | 7 - 2 - 1  |               |
| Ū    | activities, whether or not the                                      |                      |                      |                       |                      |            |               |
|      | business is regularly carried on                                    |                      | 222.339.             | 197.685.              | 164,834.             | 41.000.    | 625,858.      |
| 10   | Other income. Do not include gain                                   |                      |                      |                       |                      |            |               |
| 10   | or loss from the sale of capital                                    |                      |                      |                       |                      |            |               |
|      | assets (Explain in Part IV.)  | 9,576.               | 4,642.               | 5,663.                | 4,473.               | 1,024.     | 25,378.       |
| 11   | Total support. Add lines 7 through 10                               | 270.00               |                      | 0,000                 | = 7 = 7 = 7          |            | 5,400,148.    |
|      | Gross receipts from related activities,                             | etc (see instruction | nne)                 |                       |                      | 12         | 92,500.       |
|      | First five years. If the Form 990 is for                            |                      |                      |                       |                      |            | 7 = 7 = 3 = 3 |
| 10   | organization, check this box and stop                               | -                    |                      |                       | •                    |            |               |
| Sec  | ction C. Computation of Publ  |                      |                      |                       |                      |            |               |
|      | Public support percentage for 2012 (I                               |                      |                      | rolumn (f))           |                      | 14         | 82.20 %       |
|      | Public support percentage from 2011                                 |                      |                      |                       |                      | 15         | 75.35 %       |
|      | 33 1/3% support test - 2012. If the o                               |                      |                      |                       |                      |            | , -           |
|      | stop here. The organization qualifies                               | •                    |                      | ·                     |                      |            | 77            |
| h    | 33 1/3% support test - 2011. If the co                              |                      | ŭ                    |                       |                      |            |               |
| ~    | and <b>stop here.</b> The organization qual                         |                      |                      |                       |                      |            |               |
| 172  | 10% -facts-and-circumstances test                                   |                      |                      |                       |                      |            |               |
| .,,  | and if the organization meets the "fac                              |                      |                      |                       |                      |            |               |
|      |   |                      |                      |                       |                      |            |               |
| L    | meets the "facts-and-circumstances"                                 |                      |                      |                       |                      |            |               |
| i.   | 10% -facts-and-circumstances test                                   |                      |                      |                       |                      |            |               |
|      | more, and if the organization meets the                             |                      | •                    |                       | •                    |            |               |
| 40   | organization meets the "facts-and-circ                              |                      |                      |                       |                      |            |               |
| 18   | Private foundation. If the organization                             | n did not check a    | box on line 13, 16   | a, 100, 1/a, 0r 1/k   | o, crieck this box a |            | s >           |

Schedule A (Form 990 or 990-EZ) 2012

# Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Section A. Public Support  | iow, piedoc com    | oloto i art II.,      |                        |                     |                      |               |
|--|--------------------|-----------------------|------------------------|---------------------|----------------------|---------------|
| Calendar year (or fiscal year beginning in)  | (a) 2008           | <b>(b)</b> 2009       | (c) 2010               | (d) 2011            | (e) 2012             | (f) Total     |
| <b>1</b> Gifts, grants, contributions, and   |                    | , ,                   | , ,                    | ` '                 |                      | .,            |
| membership fees received. (Do not  |                    |                       |                        |                     |                      |               |
| include any "unusual grants.")   |                    |                       |                        |                     |                      |               |
| 2 Gross receipts from admissions,  |                    |                       |                        |                     |                      |               |
| merchandise sold or services per-  |                    |                       |                        |                     |                      |               |
| formed, or facilities furnished in   |                    |                       |                        |                     |                      |               |
| any activity that is related to the organization's tax-exempt purpose                    |                    |                       |                        |                     |                      |               |
| 3 Gross receipts from activities that  |                    |                       |                        |                     |                      |               |
| are not an unrelated trade or bus-   |                    |                       |                        |                     |                      |               |
| iness under section 513  |                    |                       |                        |                     |                      |               |
| 4 Tax revenues levied for the organ-   |                    |                       |                        |                     |                      |               |
| ization's benefit and either paid to   |                    |                       |                        |                     |                      |               |
| or expended on its behalf  |                    |                       |                        |                     |                      |               |
| 5 The value of services or facilities  |                    |                       |                        |                     |                      |               |
| furnished by a governmental unit to  |                    |                       |                        |                     |                      |               |
| the organization without charge  |                    |                       |                        |                     |                      |               |
| · · · · ·  |                    |                       |                        |                     |                      |               |
| 6 Total. Add lines 1 through 5   |                    |                       |                        |                     |                      |               |
| 7a Amounts included on lines 1, 2, and   |                    |                       |                        |                     |                      |               |
| 3 received from disqualified persons <b>b</b> Amounts included on lines 2 and 3 received |                    |                       |                        |                     |                      |               |
| from other than disqualified persons that  |                    |                       |                        |                     |                      |               |
| exceed the greater of \$5,000 or 1% of the   |                    |                       |                        |                     |                      |               |
| amount on line 13 for the year   |                    |                       |                        |                     |                      |               |
| c Add lines 7a and 7b  |                    |                       |                        |                     |                      |               |
| 8 Public support (Subtract line 7c from line 6.)  Section B. Total Support               |                    |                       |                        |                     |                      |               |
|  |                    | #10000                | ( ) 0040               | ( 1) 0044           | ( ) 0040             | (O.T.)        |
| Calendar year (or fiscal year beginning in)  | (a) 2008           | <b>(b)</b> 2009       | (c) 2010               | (d) 2011            | (e) 2012             | (f) Total     |
| 9 Amounts from line 6  |                    |                       |                        |                     |                      |               |
| dividends, payments received on  |                    |                       |                        |                     |                      |               |
| securities loans, rents, royalties   |                    |                       |                        |                     |                      |               |
| and income from similar sources  |                    |                       |                        |                     |                      |               |
| <b>b</b> Unrelated business taxable income   |                    |                       |                        |                     |                      |               |
| (less section 511 taxes) from businesses   |                    |                       |                        |                     |                      |               |
| acquired after June 30, 1975   |                    |                       |                        |                     |                      |               |
| c Add lines 10a and 10b  |                    |                       |                        |                     |                      |               |
| 11 Net income from unrelated business activities not included in line 10b,               |                    |                       |                        |                     |                      |               |
| whether or not the business is   |                    |                       |                        |                     |                      |               |
| regularly carried on   |                    |                       |                        |                     |                      |               |
| 12 Other income. Do not include gain or loss from the sale of capital                    |                    |                       |                        |                     |                      |               |
| assets (Explain in Part IV.)   |                    |                       |                        |                     |                      |               |
| <b>13</b> Total support. (Add lines 9, 10c, 11, and 12.)                                 |                    |                       |                        |                     |                      |               |
| <b>14</b> First five years. If the Form 990 is for                                       | the organization's | s first, second, thir | d, fourth, or fifth to | ax year as a sectio | on 501(c)(3) organiz | ation,        |
| check this box and stop here   |                    |                       |                        |                     |                      | <u></u>       |
| Section C. Computation of Public   |                    |                       |                        |                     | 1 1                  |               |
| 15 Public support percentage for 2012 (lin   |                    |                       |                        |                     | 15                   | <u>%</u>      |
| 16 Public support percentage from 2011   |                    |                       |                        |                     | 16                   | %             |
| Section D. Computation of Inves  |                    |                       |                        |                     | 1 1                  |               |
| 17 Investment income percentage for 201  |                    |                       |                        |                     | 17                   | %             |
| 18 Investment income percentage from 2   |                    |                       |                        |                     | 18                   | %             |
| <b>19a 33 1/3% support tests - 2012.</b> If the o  | •                  |                       | •                      |                     | *                    |               |
| more than 33 1/3%, check this box an   |                    |                       |                        |                     |                      |               |
| <b>b 33 1/3</b> % <b>support tests - 2011.</b> If the o                                  | •                  |                       |                        | •                   | •                    |               |
| line 18 is not more than 33 1/3%, chec   |                    |                       | •                      |                     | ŭ                    |               |
| 20 Private foundation. If the organization   | ı did not check a  | box on line 14, 19    | a, or 19b, check th    | his box and see in  | structions           | <b>&gt;</b> L |

| SCHE | DULE  | Α,   | PART | II,  | LINE | 10, | EXPL | ANATION | FOR | OTHER | INCOME:                              |
|------|-------|------|------|------|------|-----|------|---------|-----|-------|--------------------------------------|
| MISC | ELLAN | 1EOU | S    |      |      |     |      |         |     |       |                                      |
| 2008 | JOMA  | JNT: | \$   | 9,5  | 76.  |     |      |         |     |       |                                      |
| 2009 | JOMA  | JNT: | \$   | 4,64 | 42.  |     |      |         |     |       |                                      |
| 2010 | JOMA  | JNT: | \$   | 5,66 | 53.  |     |      |         |     |       |                                      |
| 2011 | JOMA  | JNT: | \$   | 4,47 | 73.  |     |      |         |     |       |                                      |
| 2012 | JOMA  | JNT: | \$   | 1,02 | 24.  |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       |                                      |
|      |       |      |      |      |      |     |      |         |     |       | 0 - la - de la A /E 000 000 EZ\ 0040 |

# Schedule A

# Identification of Excess Contributions Included on Part II, Line 5

2012

\*\* Do Not File \*\*

\*\*\* Not Open to Public Inspection \*\*\*

| Contributor's Name  | Total<br>Contributions | Excess<br>Contributions |
|---|------------------------|-------------------------|
| THE KENNETH ZANKEL FOUNDATION                             | 242,375.               | 134,372                 |
| SCOTT KLANSKY   | 117,000.               | 8,997.                  |
| HARD ROCK CAFE FOUNDATION                                 | 129,426.               | 21,423.                 |
| HAMISH DODDS, HARD ROCK INTL                              | 109,065.               | 1,062.                  |
| JAJ EXECUTIVE CONCIERGE LLC                               | 191,424.               | 83,421.                 |
|   |                        |                         |
|   |                        |                         |
|   |                        |                         |
|   |                        |                         |
|   |                        |                         |
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|   |                        |                         |
|   |                        |                         |
|   |                        |                         |
|   |                        |                         |
|   |                        |                         |
|   |                        |                         |
| Total Excess Contributions to Schedule A, Part II, Line 5 |                        | 249,275.                |

#### **SCHEDULE D**

(Form 990)

Department of the Treasury Internal Revenue Service

# **Supplemental Financial Statements**

➤ Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ➤ Attach to Form 990. ➤ See separate instructions. OMB No. 1545-0047

2012
Open to Public Inspection

Name of the organization

MUSICIANS ON CALL, INC

Employer identification number

| Pai | rt I Organizations Maintaining Donor Advised  |   | T3-400/110                                     |
|-----|---|---|--|
| Га  |   |   | of Accounts. Complete if the                   |
|     | organization answered "Yes" to Form 990, Part IV, line 6  | (a) Donor advised funds                     | (b) Funds and other accounts                   |
|     | <u></u>   | (a) Donor advised funds                     | (b) I dilds and other accounts                 |
| 1   | Total number at end of year   |   |  |
| 2   | Aggregate contributions to (during year)  |   |  |
| 3   | Aggregate grants from (during year)   |   |  |
| 4   | Aggregate value at end of year  |   |  |
| 5   | Did the organization inform all donors and donor advisors in wr   | _   |  |
| _   | are the organization's property, subject to the organization's ex   |   |  |
| 6   | Did the organization inform all grantees, donors, and donor adv   |   |  |
|     | for charitable purposes and not for the benefit of the donor or   |   |  |
| Pai |   |   |  |
|     |   |   | Part IV, line 7.                               |
| 1   | Purpose(s) of conservation easements held by the organization   |   |  |
|     | Preservation of land for public use (e.g., recreation or edu  | · 🖂   | storically important land area                 |
|     | Protection of natural habitat   | Preservation of a cert                      | tified historic structure                      |
| _   | Preservation of open space  |   |  |
| 2   | Complete lines 2a through 2d if the organization held a qualifie  | d conservation contribution in the form     | of a conservation easement on the last         |
|     | day of the tax year.  |   | Held at the Field of the Torr Vers             |
|     |   |   | Held at the End of the Tax Year                |
| а   |   |   | <u> </u>                                       |
| b   |   |   |  |
| С   | Number of conservation easements on a certified historic structure of the |   |  |
| d   | Number of conservation easements included in (c) acquired aff   | •   | I  |
| _   | listed in the National Register   |   |  |
| 3   | Number of conservation easements modified, transferred, release   | ased, extinguished, or terminated by the    | e organization during the tax                  |
| _   | year -  |   |  |
| 4   | Number of states where property subject to conservation ease  |   |  |
| 5   | Does the organization have a written policy regarding the perio   |   | Yes No   |
| _   | violations, and enforcement of the conservation easements it h  |   |  |
| 6   | Staff and volunteer hours devoted to monitoring, inspecting, and  |   |  |
| 7   | Amount of expenses incurred in monitoring, inspecting, and en   |   |  |
| 8   | Does each conservation easement reported on line 2(d) above   | •   |  |
| _   |   |   |  |
| 9   | In Part XIII, describe how the organization reports conservation  |   |  |
|     | include, if applicable, the text of the footnote to the organizatio   | on's financial statements that describes    | the organization's accounting for              |
| Pai | conservation easements. rt III   Organizations Maintaining Collections of A   | Art Historical Treasures or O               | ther Similar Assets                            |
| · u | Complete if the organization answered "Yes" to Form 99  |   | Aller elimai 7.00cts.                          |
| 12  | If the organization elected, as permitted under SFAS 116 (ASC   |   | mont and balance shoot works of art            |
| ıa  | historical treasures, or other similar assets held for public exhib   |   |  |
|     | the text of the footnote to its financial statements that describe  |   | lice of public service, provide, in Fart Alli, |
| h   |   |   | t and balance about works of out historical    |
| b   | If the organization elected, as permitted under SFAS 116 (ASC treasures, or other similar assets held for public exhibition, edu  |   |  |
|     |   | ication, or research in futilierance of pu  | blic service, provide the following amounts    |
|     | relating to these items:  |   | <b>•</b> •                                     |
|     | (i) Revenues included in Form 990, Part VIII, line 1  |   |  |
| 2   | If the organization received or held works of art, historical treas   | sures, or other similar assets for financia |  |
| 2   |   |   | a gain, provide                                |
| _   | the following amounts required to be reported under SFAS 116  |   | <b>L</b> ¢                                     |
| a   | Revenues included in Form 990, Part VIII, line 1  |   |  |
| b   | Assets included in Form 990, Part X   |   |  |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule D (Form 990) 2012

|          |         | <u>.                                      </u> | NS ON CALL              |                       |                |             |                   | 406711           |                        | age 2    |
|----------|---------|--|-------------------------|-----------------------|----------------|-------------|-------------------|------------------|------------------------|----------|
| Par      | t III   | Organizations Maintaining C                    | collections of Ar       | t, Historical Ti      | reasures, o    | or Othe     | er Similar A      | ssets(conti      | nued)                  |          |
| 3        | Using   | the organization's acquisition, accessi        | on, and other record    | s, check any of the   | following tha  | ıt are a si | gnificant use o   | f its collection | n item                 | าร       |
|          | (chec   | k all that apply):                             |                         |                       |                |             |                   |                  |                        |          |
| а        | Ш       | Public exhibition                              | d                       | Loan or exc           | change progra  | ams         |                   |                  |                        |          |
| b        |         | Scholarly research                             | е                       | Other                 |                |             |                   |                  |                        |          |
| С        |         | Preservation for future generations            |                         |                       |                |             |                   |                  |                        |          |
| 4        | Provid  | de a description of the organization's co      | ollections and explain  | n how they further    | the organizati | on's exer   | mpt purpose in    | Part XIII.       |                        |          |
| 5        |         | g the year, did the organization solicit o     |                         |                       |                |             |                   |                  |                        |          |
|          |         | sold to raise funds rather than to be ma       |                         |                       |                |             |                   | Yes              |                        | □No      |
| Par      | t IV    | Escrow and Custodial Arran                     |                         |                       |                |             |                   | IV. line 9. or   |                        |          |
|          |         | reported an amount on Form 990, Par            |                         | J                     |                |             | •                 | , ,              |                        |          |
| 1a       | Is the  | organization an agent, trustee, custodi        | ian or other intermed   | iary for contributio  | ns or other as | sets not    | included          |                  |                        |          |
|          |         | rm 990, Part X?                                |                         |                       |                |             |                   | Yes              |                        | □No      |
| b        |         | s," explain the arrangement in Part XIII       |                         |                       |                |             |                   | •                |                        |          |
|          |         | , 1  | •                       | 3                     |                |             |                   | Amoun            | t                      |          |
| С        | Begin   | ning balance                                   |                         |                       |                |             | 1c                |                  |                        |          |
|          |         | ions during the year                           |                         |                       |                |             |                   |                  |                        |          |
|          |         | outions during the year                        |                         |                       |                |             |                   |                  |                        |          |
|          |         | g balance                                      |                         |                       |                |             |                   |                  |                        |          |
|          |         | e organization include an amount on Fo         |                         |                       |                |             |                   | Yes              | $\top$                 | No       |
|          |         | s," explain the arrangement in Part XIII.      |                         |                       |                |             |                   | •                |                        | Ī        |
| Par      |         | Endowment Funds. Complete it                   |                         |                       |                |             |                   |                  |                        |          |
|          |         |  | (a) Current year        | (b) Prior year        | (c) Two year   |             | (d) Three years b | ack (e) Fou      | r vears                | back     |
| 1a       | Regin   | ning of year balance                           | 0.                      | (a) Her year          | , ,            |             | (,                | (5)              |                        |          |
|          |         | ibutions                                       | 100,000.                |                       |                |             |                   |                  |                        |          |
|          |         | vestment earnings, gains, and losses           | 27.                     |                       |                |             |                   |                  |                        |          |
|          |         | s or scholarships                              |                         |                       |                |             |                   |                  |                        |          |
|          |         | expenditures for facilities                    |                         |                       |                |             |                   |                  |                        |          |
| ŭ        |         | rograms  | 27.                     |                       |                |             |                   |                  |                        |          |
| f        | -       | nistrative expenses                            |                         |                       |                |             |                   |                  |                        |          |
| g        |         | f year balance                                 | 100,000.                |                       |                |             |                   |                  |                        |          |
| 2        |         | de the estimated percentage of the curr        |                         | e (line 1a, column (  | a)) held as:   |             |                   |                  |                        |          |
|          |         | I designated or quasi-endowment                | Terre year erra balario | %                     | ajj ricia as.  |             |                   |                  |                        |          |
|          |         | anent endowment 100.00                         | %                       |                       |                |             |                   |                  |                        |          |
|          |         | orarily restricted endowment                   |                         |                       |                |             |                   |                  |                        |          |
| ·        | •       | ercentages in lines 2a, 2b, and 2c shou        |                         |                       |                |             |                   |                  |                        |          |
| 32       | •       | nere endowment funds not in the posse          | •                       | ation that are hold   | and administs  | arad for th | o organization    |                  |                        |          |
| Sa       |         | iere endowment fands not in the posse          | ssion of the organiza   | ation that are neid a | and administe  | erea ioi ti | le organization   |                  | Yes                    | No       |
|          | by:     | avalated avagaizations                         |                         |                       |                |             |                   | 20(1)            | 162                    | No<br>X  |
|          |         | nrelated organizations                         |                         |                       |                |             |                   |                  | $\vdash \vdash \vdash$ | X        |
|          | (II) re | elated organizations                           |                         |                       |                |             |                   | 3a(ii)           | $\vdash \vdash$        |          |
| _        |         | s" to 3a(ii), are the related organizations    |                         |                       |                |             |                   | 3b               | ш                      | <u> </u> |
| 4<br>Dar |         | ibe in Part XIII the intended uses of the      |                         |                       |                |             |                   |                  |                        |          |
| Par      | ιVI     | Land, Buildings, and Equipm                    |                         | <del> </del>          | 1              | ,           |                   | / " "            |                        |          |
|          |         | Description of property                        | (a) Cost or of          | iner i (b)Cos         | t or other     | (C) Ac      | cumulated         | (d) Boo          | k valu                 | e        |

basis (investment)

Schedule D (Form 990) 2012

8,565.

52,773.

1a Land

c Leasehold improvements .....

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)

**b** Buildings

basis (other)

55,885.

77,062.

depreciation

47,320.

24,289.

| MUSICIANS | $\cap$ NT | CATT  | INC.  |
|-----------|-----------|-------|-------|
| MOSTCIANS | ON        | САЦЦ. | TINC. |

|                  | vestments - Other Securities. Sec                    | e Form 990, Part X, lin | ne 12.                     |                        | <u> </u>                |
|------------------|--|-------------------------|----------------------------|------------------------|-------------------------|
| (a) Description  | of security or category (including name of security) | (b) Book value          | (c) Method of v            | /aluation: Cost or end | d-of-year market value  |
| (1) Financial de | rivatives  |                         |                            |                        |                         |
| (2) Closely-held | l equity interests                                   |                         |                            |                        |                         |
| (3) Other        |  |                         |                            |                        |                         |
| (A)              |  |                         |                            |                        |                         |
| (B)              |  |                         |                            |                        |                         |
| (C)              |  |                         |                            |                        |                         |
| (D)              |  |                         |                            |                        |                         |
| (E)              |  |                         |                            |                        |                         |
| (F)              |  |                         |                            |                        |                         |
| (G)<br>(H)       |  |                         |                            |                        |                         |
| (I)              |  |                         |                            |                        |                         |
|                  | ust equal Form 990, Part X, col. (B) line 12.)       |                         |                            |                        |                         |
| Part VIII In     | vestments - Program Related. Se                      | e Form 990 Part X li    | ne 13                      |                        |                         |
|                  | Description of investment type                       | (b) Book value          |                            | /aluation: Cost or end | d-of-year market value  |
| (1)              | •  |                         | .,                         |                        |                         |
| (2)              |  |                         |                            |                        |                         |
| (3)              |  |                         |                            |                        |                         |
| (4)              |  |                         |                            |                        |                         |
| (5)              |  |                         |                            |                        |                         |
| (6)              |  |                         |                            |                        |                         |
| (7)              |  |                         |                            |                        |                         |
| (8)              |  |                         |                            |                        |                         |
| (9)              |  |                         |                            |                        |                         |
| (10)             |  |                         |                            |                        |                         |
|                  | ust equal Form 990, Part X, col. (B) line 13.)       |                         |                            |                        |                         |
| Part IX Of       | ther Assets. See Form 990, Part X, line              |                         |                            |                        | (h) Daak valva          |
|                  | (a)  | Description             |                            |                        | (b) Book value          |
| (1)              |  |                         |                            |                        |                         |
| (2)              |  |                         |                            |                        |                         |
| (3)              |  |                         |                            |                        |                         |
| (4)              |  |                         |                            |                        |                         |
| (6)              |  |                         |                            |                        |                         |
| (7)              |  |                         |                            |                        |                         |
| (8)              |  |                         |                            |                        |                         |
| (9)              |  |                         |                            |                        |                         |
| (10)             |  |                         |                            |                        |                         |
|                  | (b) must equal Form 990, Part X, col. (B) line       | e 15.)                  |                            | <b>&gt;</b>            |                         |
| Part X Ot        | <b>ther Liabilities.</b> See Form 990, Part X, I     | ine 25.                 |                            |                        |                         |
| 1.               | (a) Description of liability                         |                         | (b) Book value             |                        |                         |
| (1) Federal      | income taxes   |                         |                            |                        |                         |
| (2)              |  |                         |                            |                        |                         |
| (3)              |  |                         |                            |                        |                         |
| (4)              |  |                         |                            |                        |                         |
| (5)              |  |                         |                            | _                      |                         |
| (6)              |  |                         |                            |                        |                         |
| (7)              |  |                         |                            |                        |                         |
| (8)              |  |                         |                            | -                      |                         |
| (9)              |  |                         |                            |                        |                         |
| (10)             |  |                         |                            | -                      |                         |
| (11)             | (b) must equal Form 990, Part X, col. (B) line       | 25)                     |                            | -                      |                         |
|                  | C 740) Footnote. In Part XIII, provide the te        |                         | ne organization's financia | al statements that rer | onts the organization's |
|                  | , ,, , comoto, mi i ant Am, provide the tex          | 100111010 10 11         | .o o.gamzadon o mianole    | a statomonto mat rep   | one the organizations   |

|     | adde D (Form 990) 2012 FIOD I CITATO CITATOR I TITO                              |           |                | <u> </u> | TOOTITO Page T |
|-----|--|-----------|----------------|----------|----------------|
| Pai | t XI Reconciliation of Revenue per Audited Financial Statem                      | ents With | Revenue per R  | eturr    |                |
| 1   | Total revenue, gains, and other support per audited financial statements         |           |                | 1        | 1,738,192.     |
| 2   | Amounts included on line 1 but not on Form 990, Part VIII, line 12:              |           |                |          |                |
| а   | Net unrealized gains on investments  | 2a        | 11,283.        |          |                |
| b   | Donated services and use of facilities   | 2b        | 345,273.       |          |                |
| С   | Recoveries of prior year grants  | 2c        |                |          |                |
| d   | Other (Describe in Part XIII.)   | 2d        |                |          |                |
| е   | Add lines 2a through 2d  |           |                | 2e       | 356,556.       |
| 3   | Subtract line 2e from line 1   |           |                | 3        | 1,381,636.     |
| 4   | Amounts included on Form 990, Part VIII, line 12, but not on line 1:             |           |                |          |                |
| а   | Investment expenses not included on Form 990, Part VIII, line 7b                 | 4a        | 2,691.         |          |                |
| b   | Other (Describe in Part XIII.)   | 4b        |                |          |                |
| С   | Add lines 4a and 4b  |           |                | 4c       | 2,691.         |
| 5   | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)  |           |                | 5        | 1,384,327.     |
| Pa  | t XII Reconciliation of Expenses per Audited Financial Stater                    | nents Wit | h Expenses per | Retu     |                |
| 1   | Total expenses and losses per audited financial statements                       |           |                | 1        | 1,461,810.     |
| 2   | Amounts included on line 1 but not on Form 990, Part IX, line 25:                |           |                |          |                |
| а   | Donated services and use of facilities   | 2a        | 345,273.       |          |                |
| b   | Prior year adjustments   | 2b        |                |          |                |
| С   | Other losses   | 2c        |                |          |                |
| d   | Other (Describe in Part XIII.)   | 2d        |                |          |                |
| е   | Add lines 2a through 2d  |           |                | 2e       | 345,273.       |
| 3   | Subtract line 2e from line 1   |           |                | 3        | 1,116,537.     |
| 4   | Amounts included on Form 990, Part IX, line 25, but not on line 1:               |           |                |          |                |
| а   | Investment expenses not included on Form 990, Part VIII, line 7b                 | 4a        | 2,691.         |          |                |
| b   | Other (Describe in Part XIII.)   | 4b        |                |          |                |
| С   | Add lines 4a and 4b  |           |                | 4c       | 2,691.         |
| 5   | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) |           |                | 5        | 1,119,228.     |
| Pa  | rt XIII Supplemental Information   |           |                |          |                |

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4: THE ENDOWMENT FUND IS TO SUPPORT THE ORGANIZATION'S

#### PROGRAMS.

PART X, LINE 2: THE ORGANIZATION HAS DETERMINED THAT THERE ARE NO

MATERIAL UNCERTAIN TAX POSITIONS THAT REQUIRE RECOGNITION OR DISCLOSURE IN

THE FINANCIAL STATEMENTS. PERIODS ENDING DECEMBER 31, 2009 AND SUBSEQUENT

REMAIN SUBJECT TO EXAMINATION BY APPLICABLE TAXING AUTHORITIES.

Schedule D (Form 990) 2012

#### **SCHEDULE G**

(Form 990 or 990-EZ)

# Supplemental Information Regarding Fundraising or Gaming Activities

OMB No. 1545-0047

Open To Public

Department of the Treasury Internal Revenue Service

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Inspection

| Name of the organization   |   |  |   |   |         |   | ntification number                                      |
|--|---|--|---|---|---------|---|---|
|  | NS ON CALL, INC.  |  |   |   |         | 13-4067   |   |
| Fundraising Activities required to complete this par   | <ul> <li>Complete if the organization answett.</li> </ul>   | red "Y   | 'es" to                                       | Form 990, Part IV, I  | ine 1   | 7. Form 990-EZ  | filers are not  |
| <ul> <li>1 Indicate whether the organization rais a Mail solicitations</li> <li>b Internet and email solicitations</li> <li>c Phone solicitations</li> <li>d In-person solicitations</li> <li>2 a Did the organization have a written of key employees listed in Form 990, P</li> <li>b If "Yes," list the ten highest paid ind compensated at least \$5,000 by the</li> </ul> | e Solicitat f Solicitat g Special  or oral agreement with any individual eart VII) or entity in connection with p ividuals or entities (fundraisers) purs | ion of<br>ion of<br>fundra<br>(includerofess     | non-g<br>gover<br>lising<br>ding o<br>ional f | overnment grants<br>nment grants<br>events<br>fficers, directors, tru-<br>fundraising services? | stees   | Yes   |   |
| (i) Name and address of individual or entity (fundraiser)  | (ii) Activity   | (iii)<br>fundr<br>have con<br>or con<br>contribu | trol of                                       | (iv) Gross receipts from activity   | to (d   | Amount paid<br>or retained by)<br>fundraiser<br>ted in col. (i) | (vi) Amount paid<br>to (or retained by)<br>organization |
|  |   | Yes  | No  |   |         |   |   |
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|  |   |  |   |   |         |   |   |
| Total  3 List all states in which the organization or licensing.   | on is registered or licensed to solicit o   |  | outions                                       | s or has been notified  | d it is | exempt from re  | egistration   |
|  |   |  |   |   |         |   |   |
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|  |   |  |   |   |         |   |   |
| LHA Paperwork Reduction Act Notice,  | see the Instructions for Form 990   | or 990   | -EZ.  |   | ;       | Schedule G (Forr  | n 990 or 990-EZ) 2012                                   |

232081 01-07-13

13-4067116 Page 2 Schedule G (Form 990 or 990-EZ) 2012 MUSICIANS ON CALL, INC. Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events CHICAGO MARTINA (add col. (a) through EVENT MCBRIDE EVEN col. (c)) (event type) (event type) (total number) Revenue 112,979. 37,100. 292,879. 442,958. 1 Gross receipts 32,315. 96,329 292,879. 421,523. 2 Less: Contributions 16,650. 4,785. 21,435. 3 Gross income (line 1 minus line 2) 4 Cash prizes 5 Noncash prizes Direct Expenses Rent/facility costs 3,310. 36,023. 4,623. 43,956. 7 Food and beverages 8,298. 8,298. 8 Entertainment 2,101. 1,7633,864. Other direct expenses 56,118, 10 Direct expense summary. Add lines 4 through 9 in column (d) -34,683. 11 Net income summary. Combine line 3, column (d), and line 10 Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add Revenue (a) Bingo (c) Other gaming bingo/progressive bingo col. (a) through col. (c)) Gross revenue ..... 2 Cash prizes Expenses 3 Noncash prizes Direct 4 Rent/facility costs **5** Other direct expenses Yes Yes No 6 Volunteer labor 7 Direct expense summary. Add lines 2 through 5 in column (d) Net gaming income summary. Combine line 1, column d, and line 7 9 Enter the state(s) in which the organization operates gaming activities: a Is the organization licensed to operate gaming activities in each of these states? **b** If "No," explain: 10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?

Schedule G (Form 990 or 990-EZ) 2012

**b** If "Yes," explain:

| Sch |  |     | 116 | Page 3      |
|-----|--|-----|-----|-------------|
| 11  | Does the organization operate gaming activities with nonmembers?   |     | Yes | └─ No       |
| 12  | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?  |     | Yes | □ No        |
| 13  | Indicate the percentage of gaming activity operated in:  | 1   |     | 110         |
|     | The organization's facility  | 13a |     | %           |
|     | An outside facility  |     |     | <del></del> |
|     | Enter the name and address of the person who prepares the organization's gaming/special events books and records:  | 100 | 1   |             |
| •   | Name ▶   |     |     |             |
|     | Address ►  |     |     |             |
| 15. |  |     | Yes |             |
|     | Does the organization have a contract with a third party from whom the organization receives gaming revenue?   | —   | 163 | NO          |
| b   | olf "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount   |     |     |             |
|     | of gaming revenue retained by the third party > \$   |     |     |             |
| C   | : If "Yes," enter name and address of the third party:   |     |     |             |
|     | Name   |     |     |             |
|     | Address  |     |     |             |
| 16  | Gaming manager information:  |     |     |             |
|     | Name   |     |     |             |
|     | Gaming manager compensation ▶ \$   |     |     |             |
|     |  |     |     |             |
|     | Description of services provided   |     |     |             |
|     |  |     |     |             |
|     |  |     |     |             |
|     | Director/officer Employee Independent contractor   |     |     |             |
| 17  | Mandatory distributions:   |     |     |             |
|     | solutions is the organization required under state law to make charitable distributions from the gaming proceeds to  |     |     |             |
|     | retain the state gaming license?   |     | Yes | ☐ No        |
| b   | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the   |     |     |             |
|     | organization's own exempt activities during the tax year ▶ \$  |     |     |             |
| Pa  | Supplemental Information. Complete this part to provide the explanations required by Part I, line 2b, columns (ii lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information. |     |     |             |
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# SCHEDULE J (Form 990)

Department of the Treasury

Internal Revenue Service

# **Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

MUSICIANS ON CALL, INC.

Employer identification number 13-4067116

| Pa         | rt I Questions Regarding Compensation   |                  |      |    |
|------------|---|------------------|------|----|
|            | ·   |                  | Yes  | No |
| <b>1</b> a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990,  Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.  First-class or charter travel  Housing allowance or residence for personal use  Payments for business use of personal residence  Health or social club dues or initiation fees  Discretionary spending account  Personal services (e.g., maid, chauffeur, chef) |                  |      |    |
|            |   |                  |      |    |
| b          | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or   |                  |      |    |
|            | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain  | 1b               |      |    |
| 2          | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors,  |                  |      |    |
|            | trustees, and the CEO/Executive Director, regarding the items checked in line 1a?   | 2                |      |    |
| 3          | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.  Compensation committee  Independent compensation consultant  Form 990 of other organizations  X Approval by the board or compensation committee                        |                  |      |    |
| 4          | During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:  |                  |      |    |
| а          | Receive a severance payment or change-of-control payment?   | 4a               |      | Х  |
| b          | Participate in, or receive payment from, a supplemental nonqualified retirement plan?   | 4b               |      | Х  |
| С          | Participate in, or receive payment from, an equity-based compensation arrangement?  | 4c               |      | X  |
|            | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.   |                  |      |    |
| 5          | Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.  For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:   |                  |      |    |
| а          | The organization?   | 5a               |      | Х  |
|            | Any related organization?   | 5b               |      | Х  |
|            | If "Yes" to line 5a or 5b, describe in Part III.  |                  |      |    |
| 6          | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation   |                  |      |    |
|            | contingent on the net earnings of:  |                  |      | 37 |
|            | The organization?   | 6a               |      | X  |
| b          | Any related organization?   | 6b               |      |    |
| -          | If "Yes" to line 6a or 6b, describe in Part III.  |                  |      |    |
| 7          | For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments   | 7                | Х    |    |
| ٥          | not described in lines 5 and 6? If "Yes," describe in Part III  | <del>- '</del> - | - 21 |    |
| 8          | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III   | 8                |      | х  |
| 9          | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in  | L                |      |    |
| 9          | Regulations section 53.4958-6(c)?   | 9                |      |    |
|            |   |                  |      | ı  |

12-10-12

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2012

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

|                                 | (B) Breakdown of         | W-2 and/or 1099-M                   | SC compensation                     | (C) Retirement and other deferred benefits |          | (E) Total of columns | (F) Compensation reported as deferred |  |
|---------------------------------|--------------------------|-------------------------------------|-------------------------------------|--|----------|----------------------|---------------------------------------|--|
| (A) Name and Title              | (i) Base<br>compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation                               | berients | (B)(i)-(D)           | in prior Form 990                     |  |
| (1) DR. LESLIE FAERSTEIN (i     | 133,872.                 | 10,000.                             | 10,148.                             | 1,900.                                     | 6,287.   | 162,207.             | 0.                                    |  |
| EXECUTIVE DIRECTOR/SECRETARY (i |                          | 0.                                  |                                     |  | 0.       | 0.                   | 0.                                    |  |
| (i                              | _                        |                                     |                                     |  |          |                      |                                       |  |
| (i                              |                          |                                     |                                     |  |          |                      |                                       |  |
| (i                              | )                        |                                     |                                     |  |          |                      |                                       |  |
| (i                              | )                        |                                     |                                     |  |          |                      |                                       |  |
| (i                              | )                        |                                     |                                     |  |          |                      |                                       |  |
| (i                              |                          |                                     |                                     |  |          |                      |                                       |  |
| (i                              |                          |                                     |                                     |  |          |                      |                                       |  |
| (i                              |                          |                                     |                                     |  |          |                      |                                       |  |
| (i                              |                          |                                     |                                     |  |          |                      |                                       |  |
| (i                              |                          |                                     |                                     |  |          |                      |                                       |  |
| (i                              |                          |                                     |                                     |  |          |                      |                                       |  |
| (i                              |                          |                                     |                                     |  |          |                      |                                       |  |
| (i                              |                          |                                     |                                     |  |          |                      |                                       |  |
|                                 |                          |                                     |                                     |  |          |                      |                                       |  |
| (i                              |                          |                                     |                                     |  |          |                      |                                       |  |
|                                 |                          |                                     |                                     |  |          |                      |                                       |  |
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| (i                              |                          |                                     |                                     |  |          |                      |                                       |  |
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|                                 |                          |                                     |                                     |  |          |                      |                                       |  |
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| (i                              |                          |                                     |                                     |  |          |                      |                                       |  |

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|--|---|---------------|
| Part III Supplemental Information  |   |               |
| Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and dditional information. | d for Part II. Also complete this part for an | У             |
|  |   |               |
| PART I, LINE 7: THE BONUS IS BASED ON 2012 PERFORMANCE AND IS APPROVED   |   |               |
| BY THE BOARD   |   |               |
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#### **SCHEDULE 0** (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

MUSICIANS ON CALL, INC. **Employer identification number** 13-4067116

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: TO USE MUSIC AND ENTERTAINMENT TO PROMOTE OR COMPLEMENT THE HEALING PROCESS FOR PATIENTS/RESIDENTS OF HEALTH CARE FACILITIES IN THE INTEREST OF IMPROVING QUALITY OF LIFE AND CREATING A BETTER LIVING AND HEALING ENVIRONMENT. THE ORGANIZATION CURRENTLY CONDUCTS ACTIVITIES IN TENNESSEE, FLORIDA AND WASHINGTON, NEW YORK, PENNSYLVANIA, DC.

FORM 990, PART VI, SECTION A, LINE 2: BOARD MEMBERS MICHAEL SOLOMON AND JEFFREY R. SOLOMON HAVE A FAMILY RELATIONSHIP.

FORM 990, PART VI, SECTION B, LINE 11: MUSICIANS ON CALL AUDIT COMMITTEE REVIEWED 990. IT WAS SENT TO THE BOARD OF DIRECTORS FOR THEIR INFORMATION PRIOR TO FILING.

SECTION B, LINE 12C: ANNUALLY, BOARD MEMBERS AND FORM 990, PART VI, OFFICERS MUST REVIEW AND SIGN THE CONFLICT OF INTEREST POLICY. IF THERE IS A CONFLICT OF INTEREST, THE PERSON WOULD RECUSE HIM OR HERSELF FROM ANY THE AUDIT COMMITTEE DECIDES WHETHER CONFLICTS EXIST.

FORM 990, PART VI, SECTION B, LINE 15A: A COMPENSATION COMMITTEE MEETS ANNUALLY TO REVIEW THE EXECUTIVE DIRECTOR'S COMPENSATION. CONCLUSIONS ARE REVIEWED WITH THE EXECUTIVE DIRECTOR AND THE REST OF THE BOARD. IN 2012 THE COMMITTEE USED A REPORT FROM AN INDEPENDENT CONSULTING COMPANY TO BE USED IN COMPARISON WITH OTHER SIMILAR ORGANIZATIONS' COMPENSATION.

FORM 990, PART VI, SECTION C, LINE 19: IF SOMEONE IS INTERESTED IN THE LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule O (Form 990 or 990-EZ) (2012)

| MUSICIANS ON CALL, INC.                                   | 13     | 13-4067116 |        |    |  |
|---|--------|------------|--------|----|--|
| MATERIALS THEY CAN SUBMIT A WRITTEN REQUEST BY MAIL OR E- | -MAIL  | AND        | A COPY | OF |  |
| THE DOCUMENTS WILL BE PROVIDED. MUSICIANS ON CALL ALSO PA | ARTICI | PATE       | S WITH |    |  |
| NYPAS OF THE BETTER BUSINESS BUREAU AND HAS RECEIVED A PE | RFECT  | sco        | RE.    |    |  |
|   |        |            |        |    |  |
| FORM 990, PART XII, LINE 2C: THE PROCESS HAS NOT CHANGED  | SINCE  | THE        |        |    |  |
| PRIOR YEAR  |        |            |        |    |  |
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|   |        |            |        |    |  |

FORM 990 PAGE 10

| Asset<br>No. | Description                                   | Date<br>Acquire | y Method | Life | Line<br>No. | Unadjusted<br>Cost Or Basis | Bus %<br>Excl | Reduction In<br>Basis | Basis For<br>Depreciation | Accumulated<br>Depreciation | Current<br>Sec 179 | Current Year<br>Deduction |
|--------------|---|-----------------|----------|------|-------------|-----------------------------|---------------|-----------------------|---------------------------|-----------------------------|--------------------|---------------------------|
|              | MACHINERY & EQUIPMENT FURNITURE AND EQUIPMENT | 06301           | .0       | .000 | 16          | 55,885.                     |               |                       | 55,885.                   | 45,346.                     |                    | 1,974.                    |
|              | * 990 PAGE 10 TOTAL MACHINERY & EQUIPM        |                 |          |      |             | 55,885.                     |               | 0.                    | 55,885.                   | 45,346.                     | 0.                 | 1,974.                    |
| 2            | OTHER<br>WEBSITE                              | 06301           | . 0      | .000 | 16          | 77,062.                     |               |                       | 77,062.                   | 8,876.                      |                    | 15,413.                   |
| 3            | TRADEMARK<br>* 990 PAGE 10 TOTAL<br>OTHER     | 06301           | .0       | .000 | 16          | 345.<br>77,407.             |               | 0.                    | 345.<br>77,407.           | 270.<br>9,146.              | 0.                 | 23.<br>15,436.            |
|              | * GRAND TOTAL 990<br>PAGE 10 DEPR             |                 |          |      |             | 133,292.                    |               | 0.                    |                           |                             | 0.                 |                           |
|              |   |                 |          |      |             |                             |               |                       |                           |                             |                    |                           |
|              |   |                 |          |      |             |                             |               |                       |                           |                             |                    |                           |
|              |   |                 |          |      |             |                             |               |                       |                           |                             |                    |                           |
|              |   |                 |          |      |             |                             |               |                       |                           |                             |                    |                           |
|              |   |                 |          |      |             |                             |               |                       |                           |                             |                    |                           |
|              |   |                 |          |      |             |                             |               |                       |                           |                             |                    |                           |

228102 05-01-12

<sup>(</sup>D) - Asset disposed