# GOODWILL INDUSTRIES OF MIDDLE TENNESSEE, INC.

## FINANCIAL STATEMENTS

December 31, 2008 and 2007

# GOODWILL INDUSTRIES OF MIDDLE TENNESSEE, INC.

### TABLE OF CONTENTS

	<u>Page</u>
Independent Auditor's Report	2
Financial Statements:	
Statements of Financial Position	3
Statements of Activities	4
Statements of Functional Expenses	5 – 6
Statements of Cash Flows	7
Notes to Financial Statements	8 – 17

CERTIFIED PUBLIC ACCOUNTANTS

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#### INDEPENDENT AUDITOR'S REPORT

Board of Directors of Goodwill Industries of Middle Tennessee, Inc. Nashville, Tennessee

Frazier, Pen + Howard PLLC

We have audited the accompanying statement of financial position of Goodwill Industries of Middle Tennessee, Inc. (a nonprofit organization) as of December 31, 2008, and the related statements of activities, cash flows, and functional expenses for the year then ended. These financial statements are the responsibility of Goodwill Industries of Middle Tennessee, Inc.'s management. Our responsibility is to express an opinion on these financial statements based on our audit. The financial statements of Goodwill Industries of Middle Tennessee, Inc. as of December 31, 2007, were audited by other auditors whose report dated April 8, 2008 expressed an unqualified opinion on those statements.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Goodwill Industries of Middle Tennessee, Inc., as of December 31, 2008, and the changes in its net assets and its cash flows for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

March 23, 2009

## GOODWILL INDUSTRIES OF MIDDLE TENNESSEE, INC. STATEMENTS OF FINANCIAL POSITION December 31, 2008 and 2007

		2008		2007
Assets				
Current assets: Cash and cash equivalents Accounts and grants receivable, net	\$	3,578,487 435,035	\$	2,304,300 481,673 1,011,936
Inventory Prepaid expenses		1,126,247 252,135		288,558
Total current assets		5,391,904		4,086,467
Noncurrent assets: Investments - board designated Investments - deferred compensation plan Land, buildings and equipment, net of accumulated depreciation of \$11,542,193 and \$10,268,293, respectively		2,128,411 290,279 18,555,931		2,144,295 382,392 18,681,520
Other		59,770	**********	65,745
Total assets	\$	26,426,295	\$	25,360,419
Liabilities and Net Asset	S			
Current liabilities: Accounts payable and accrued expenses Deferred revenue Current portion of notes payable	\$	3,092,224 7,579 833,954	\$	2,801,088 - 811,639
Total current liabilities		3,933,757		3,612,727
Noncurrent liabilities: Deferred compensation plan liability Notes payable, net of current portion		290,279 5,322,301		382,392 6,144,670
Total liabilities		9,546,337		10,139,789
Net assets: Unrestricted net assets: Designated for long-term investment Other unrestricted		2,128,411 14,746,547	\$200,000	2,144,295 13,076,335
Total unrestricted net assets		16,874,958		15,220,630
Temporary restricted net assets		5,000		<u>u.</u>
Total net assets		16,879,958		15,220,630
Total liabilities and net assets	\$	26,426,295	\$	25,360,419

See accompanying notes.

# GOODWILL INDUSTRIES OF MIDDLE TENNESSEE, INC. STATEMENTS OF ACTIVITIES

# For the years ended December 31, 2008 and 2007

	2008	2007
Changes in unrestricted net assets:		
Revenue, gains, and other support	0.4.600.060	<b>A 22.2</b> (2.074
Store sales, net of related discounts	\$ 24,628,962	\$ 22,263,074
Contributed value of donated merchandise	13,443,413	12,175,999
Retail operations	38,072,375	34,439,073
Salvage sales	2,936,451	2,651,448
Grants and fees received	253,493	240,567
Contract income	203,979	343,572
Administrative fees revenue	74,937	65,497
Other	53,288	78,244
United Way contributions	50,930	53,854
Contributions	45,169	77,257
Investment (loss) income, net	(213,236)	211,384
Total revenue and other support	41,477,386	38,160,896
Expenses:		
Program services	35,213,685	31,998,576
Supporting services	4,609,373	4,254,933
Total expenses	39,823,058	36,253,509
Increase in unrestricted net assets	1,654,328	1,907,387
Changes in temporarily restricted net assets:  Revenues:		
Contributions	5,000	
Total revenues	5,000	
Increase in temporarily restricted net assets	5,000	
Increase in net assets	1,659,328	1,907,387
Net assets, beginning of year	15,220,630	13,313,243
Net assets, end of year	\$ 16,879,958	\$ 15,220,630

See accompanying notes.

# GOODWILL INDUSTRIES OF MIDDLE TENNESSEE, INC. STATEMENT OF FUNCTIONAL EXPENSES For the year ended December 31, 2008

**Program** Management **Services** and General **Total** Salaries 19,661,956 2,593,169 22,255,125 6,352,211 172,732 6,524,943 Occupancy Payroll taxes 2,061,897 207,865 2,269,762 Employee benefits 1,385,421 169,226 1,554,647 Supplies 82,642 1,478,892 1,396,250 Advertising, printing and publications 937,698 108,627 1,046,325 Travel and vehicles 779,736 54,318 834,054 Credit card fees 410,146 403 410,549 163,348 310,377 Interest 147,029 Telephone 194,148 55,548 249,696 244,255 Insurance 225 244,480 Professional fees 132,114 110,734 242,848 Equipment rent and maintenance 140,287 16,341 156,628 Dues payment to affiliated organization 143,352 143,352 Postage 111,795 11,556 123,351 Noncapitalized purchases 47,265 39,140 86,405 46,995 Employee relations 5,115 41,880 Other 16,166 42,584 26,418 Bank service charge 27,469 13,969 41,438 10,103 Conferences and meetings 3,918 6,185 9,419 Dues 5,206 4,213 Awards and grants 2,142 1,430 3,572 Total expenses before depreciation 33,828,446 4,257,099 38,085,545 Depreciation 1,385,239 352,274 1,737,513 39,823,058 Total expenses 35,213,685 4,609,373

# GOODWILL INDUSTRIES OF MIDDLE TENNESSEE, INC. STATEMENT OF FUNCTIONAL EXPENSES

For the year ended December 31, 2007

	Program Management Services and General		Total
Salaries	\$ 17,944,837	\$ 2,380,930	\$ 20,325,767
Occupancy	5,787,090	147,926	5,935,016
Payroll taxes	1,887,160	233,399	2,120,559
Employee benefits	1,234,337	168,495	1,402,832
Supplies	1,257,996	77,309	1,335,305
Advertising, printing and publications	833,068	129,174	962,242
Travel and vehicles	653,923	56,602	710,525
Credit card fees	331,450	240	331,690
Interest	162,173	135,305	297,478
Insurance	3,348	228,448	231,796
Telephone	184,166	46,591	230,757
Professional fees	140,860	75,097	215,957
Equipment rent and maintenance	134,768	9,696	144,464
Dues payment to affiliated organization	-	139,044	139,044
Employee relations	4,730	94,159	98,889
Noncapitalized purchases	68,644	22,656	91,300
Postage	78,223	10,563	88,786
Bank service charge	20,701	6,270	26,971
Other	22,671	4,124	26,795
Conferences and meetings	12,453	7,314	19,767
Dues	5,285	4,739	10,024
Awards and grants	1,820	1,100	2,920
Total expenses before depreciation	30,769,703	3,979,181	34,748,884
Depreciation	1,228,873	275,752	1,504,625
Total expenses	\$ 31,998,576	\$ 4,254,933	\$ 36,253,509

# GOODWILL INDUSTRIES OF MIDDLE TENNESSEE, INC. STATEMENTS OF CASH FLOWS

# For the years ended December 31, 2008 and 2007

		2008		2007
Change in net assets:	\$	1,659,328	\$	1,907,387
Adjustments to reconcile change in net assets to				
net cash provided by operating activities:		1 505 510		1.504.605
Depreciation		1,737,513		1,504,625
Loss on disposal of fixed asset		12,151		- (90.572)
Losses (gains) on investments, net		301,580		(89,572)
Losses (gains) on investments, net - 457 plan Change in operating assets and liabilities:		160,396		96,477
Accounts and grants receivable, net		46,638		32,829
Inventory		(114,311)		(99,387)
Prepaid expenses		36,423		239
Other assets		5,975		(1,400)
Accounts payable and accrued expenses		199,023		335,184
Deferred revenue	-	7,579		(5,244)
Net cash provided by operating activities		4,052,295		3,681,138
Cash flows from investing activities:				
Purchases of investments		(585,365)		(1,403,841)
Proceeds from sale of investments		231,386		903,504
Purchase of land, buildings, and equipment		(1,624,075)		(5,552,913)
Net cash used in investing activities		(1,978,054)		(6,053,250)
Cash flows from financing activities:				
Principal payments on notes payable		(800,054)		(692,987)
Proceeds from issuance of notes payable		-		2,300,000
Net cash (used in) provided by				
financing activities		(800,054)	***************************************	1,607,013
Net increase (decrease) in cash and cash equivalents		1,274,187		(765,099)
Cash and cash equivalents, beginning of year		2,304,300		3,069,399
Cash and cash equivalents, end of year	\$	3,578,487	\$	2,304,300
Supplemental cash flow information:				
Cash paid during the year for interest	\$	287,760	\$	297,478

See accompanying notes.

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Goodwill Industries of Middle Tennessee, Inc. ("the Organization"), was incorporated in 1958 as a Tennessee nonprofit corporation. The primary purposes of the Organization are to provide rehabilitation services, training and employment for individuals who have a disability and for people who are economically disadvantaged as a step to their employment in the labor market. The following is a summary of the Organization's significant accounting policies:

#### **Financial Statement Presentation**

The Organization presents its financial statements in accordance with Statement of Financial Accounting Standards (SFAS) No. 117, Financial Statements of Not-for-Profit Organizations. Under SFAS No. 117, the Organization is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. In addition, the Organization is required to present a statement of cash flows. Net assets of the Organization are presented as follows:

#### Unrestricted net assets

Undesignated – net assets not subject to donor-imposed stipulations or designated by the Organization.

Designated – net assets designated by the Organization for particular purposes.

<u>Temporarily restricted net assets</u> – net assets subject to donor-imposed stipulations that may or will be met either by actions of the Organization and/or the passage of time. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. The Organization had temporarily restricted net assets of \$5,000 and \$0 at December 31, 2008 and 2007, respectively.

<u>Permanently restricted net assets</u> – net assets subject to donor-imposed stipulations that require that the assets be maintained permanently by the Organization. Generally, the donors of these assets permit the Organization to use all or part of the income earned on related investments for general or specific purposes. The Organization had no permanently restricted net assets at December 31, 2008 and 2007.

#### **Contributions**

The Organization accounts for contributions in accordance with SFAS No. 116, Accounting for Contributions Received and Contributions Made. In accordance with SFAS No. 116, contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support

#### **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

#### **Contributions** (Continued)

depending on the existence and/or nature of any donor restrictions. Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire in the fiscal year in which the contributions are recognized.

#### **Investment Securities**

The Organization accounts for investments in accordance with SFAS No. 124, Accounting for Certain Investments Held by Not-for-Profit Organizations. Under SFAS No. 124, investments in marketable securities with readily determinable fair values and all investments in debt securities are valued at their fair values in the statement of financial position. Unrealized gains and losses are included in the change in net assets.

#### Inventory

The inventory of merchandise consists of items donated to the Organization. SFAS No. 116 requires that contributions be recognized as revenue when received. The Organization considers the fair value of contributed merchandise to be the excess of selling price over processing costs. The captions "store sales, net of related discounts" and "contributed value of donated merchandise" represent the actual amounts received from retail store sales. "Store sales, net of related discounts" represents the proceeds received on retail sales up to actual processing and other costs. During 2008 and 2007, the Organization recognized contributed merchandise with an estimated fair value of \$13,443,413 and \$12,175,999, respectively, as contribution revenue. This merchandise requires additional processing accomplished through program related efforts by people with disabilities and other disadvantaging conditions before it reaches its point of sale.

#### **Property and Depreciation**

Land, buildings and equipment are recorded at cost. Expenditures for ordinary maintenance and repairs are charged to operations. Renewals and betterments that materially extend the life of the asset are capitalized. Depreciation is provided in amounts necessary to allocate the cost of the various classes of assets over their estimated useful lives using the straight-line method. Leasehold improvements are charged to expense over the life of the related lease or the useful life of the asset, whichever is shorter. Estimated useful lives of all major classes of assets are as follows:

Buildings	7 - 39 years
Building improvements	3 - 29 years
Leasehold improvements	3 - 15 years
Equipment	3 - 10 years
Material collection vehicles	3 - 5 years

#### **NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)**

#### **Recognition of Restricted Revenue**

Revenue from restricted grants is recorded based on expenses incurred since these grants are generally on a cost-reimbursement basis.

#### **Income Taxes**

The Organization has qualified for tax-exempt status under Section 501(c)(3) of the Internal Revenue Code and is not a private foundation. Gifts to the Organization are tax deductible.

#### **Donated Services**

The Organization receives donated services from a variety of unpaid volunteers. No amounts have been recognized in the accompanying statements of activities because the criteria for recognition of such volunteer effort under SFAS No. 116 have not been satisfied.

#### **Allocated Expenses**

For purposes of the statements of functional expenses, certain expenses have been allocated between program and supporting services based on estimates made by management.

#### **Use of Estimates**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### **Advertising Expense**

The Organization expenses advertising costs as incurred. Advertising costs charged to expense totaled \$910,275 in 2008 and \$809,201 in 2007.

#### Cash and Cash Equivalents

The Organization considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

#### NOTE 2 – ACCOUNTS AND GRANTS RECEIVABLE

Accounts and grants receivable consist of the following at December 31:

	2008	2007
Trade, contract services and other Billings under grants and rehabilitation programs	\$ 432,244 6,561	\$ 469,297 <u>16,146</u>
Less: Allowance for uncollectibles	438,805 (3,770)	485,443 (3,770)
Accounts and grants receivable, net	<u>\$ 435,035</u>	<u>\$ 481,673</u>

#### **NOTE 3 – INVESTMENTS**

Investments consist of the following at December 31:

		2008	
	Cost or Donated Value	Market Value	Unrealized Appreciation (Depreciation)
Investments-Board Designated: Equitable Trust Funds	\$ 2,356,683	\$ 2,128,411	\$ (228,272)
457(b) Plan T. Rowe Price	349,117	290,279	(58,838)
	<u>\$ 2,705,800</u>	<u>\$ 2,418,690</u>	<u>\$ (287,110)</u>
		2007	
	Cost or Donated Value	Market Value	Unrealized Appreciation (Depreciation)
Investments-Board Designated: Equitable Trust Funds	\$ 2,069,396	\$ 2,144,295	\$ 74,899
457(b) Plan T. Rowe Price	294,200	382,392	88,192
	\$ 2,363,596	<u>\$ 2,526,687</u>	<u>\$ 163,091</u>
Investment income, net is comprised of	the following:		
,	<i>y</i>	2008	2007
Interest and dividend income Net realized and unrealized invo	estment (losses) gains	\$ 88,344 (301,580)	\$ 121,812 89,572
Investment (losses) income, net		<u>\$ (213,236)</u>	<u>\$ 211,384</u>
	_11_		

# NOTE 4 – LAND, BUILDINGS AND EQUIPMENT

Land, buildings and equipment consist of the following at December 31:

	2008	2007
Land	\$ 3,896,842	\$ 3,896,842
Buildings	11,632,392	11,630,756
Building improvements	2,147,426	1,954,672
Leasehold improvements	2,744,353	2,752,989
Plant equipment	2,041,933	1,908,911
Store equipment	2,939,218	2,861,964
Office equipment	2,014,559	1,809,271
Material collection vehicles and equipment	2,300,716	2,134,408
Construction in progress	<u>380,685</u>	•
	30,098,124	28,949,813
Less accumulated depreciation	(11,542,193)	(10,268,293)
	<u>\$ 18,555,931</u>	<u>\$ 18,681,520</u>

#### **NOTE 5 – LONG-TERM DEBT**

Long-term debt consists of the following at December 31:

	2008	_	 2007
Promissory note issued to the Industrial Development Board			
of the Metropolitan Government of Nashville and Davidson			
County. Total borrowings under the note amounted to			
\$3,000,000. The proceeds of the borrowing were used to			
construct a facility used for processing operations and			
administrative offices. The note requires monthly payments			
of principal and interest in the amount of \$23,072 (4.30% per			
annum) with a final maturity of March 2013. The note is			
secured by the land, buildings, furniture and equipment			
financed from the debt. The loan agreement contains various			
financial and other covenants, which the Organization has			
met at December 31, 2008 and 2007.	\$ 1,082,400		\$ 1,306,595
	, ,		

#### **NOTE 5 – LONG-TERM DEBT (continued)**

Promissory note issued to the Industrial Development Board of the City of Berry Hill, Tennessee. Total borrowings under the note amounted to \$2,250,000. The proceeds of the borrowing were used to purchase a facility that contains a retail store, attended donation center, employment and training services and commercial services operation. The note requires interest only payments until April 2004 at which time monthly payments of principal and interest (3.75% per annum) of \$22,420 are required. The note matures in April 2014. This note is secured by the real estate. The loan agreement contains various financial and other covenants, which the Organization has met at December 31, 2008 and 2007.

1,296,872 1,511,998

Promissory note issued to the Industrial Development Board of Williamson County. Total borrowings under the note amounted to \$2,000,000. The proceeds of the borrowing were used to construct a facility that contains a retail store, attended donation center, and employment and training services. The note requires interest only payments until June 2007. From June 2007 until the maturity at May 2017 principal and interest (5.06% per annum) payments of \$21,272 are due monthly. The note is collateralized by land, buildings, furniture and equipment. The loan agreement contains various financial and other covenants, which the Organization has met at December 31, 2008 and 2007.

1,749,358 1,910,109

Promissory note issued to the Industrial Development Board of the Metropolitan Government of Nashville and Davidson County. Total borrowings under this note amounted to \$2,300,000. The proceeds of the borrowing were used to purchase a warehouse facility for distribution operations. The note requires monthly payments of principal and interest (5.08% per annum) of \$24,485 with a final maturity of June 8, 2017. The note is collateralized by real estate which was financed by the debt. The loan agreement contains various financial and other covenants, which the Organization has met at December 31, 2008 and 2007.

2,027,625 2,211,537

## **NOTE 5 – LONG-TERM DEBT (Continued)**

Other notes payable		16,070
Less current portion	6,156,255 (833,954)	6,956,309 (811,639)
Long-term portion	\$ 5,322,30 <u>1</u>	\$ 6,144,670

Required principal payments on the long-term debt are as follows:

Year ending		
December 31,		
2009	\$	833,954
2010		859,535
2011		899,544
2012		940,972
2013		787,162
Thereafter	1.	835,088
	\$ 6.	156,255

The Organization also has a \$1,500,000 line-of-credit with a bank. Payments of interest only at the LIBOR rate plus 1.25% per annum are due through June 2009 at which time any outstanding interest and principal are due. Available borrowings at December 31, 2008 and 2007 were \$1,500,000.

#### **NOTE 6 – COMMITMENTS**

The annual rentals under lease contracts for the Organization's retail stores and other facilities totaled \$3,847,617 and \$3,472,818 for 2008 and 2007, respectively. The following is a schedule by years of future minimum rental payments required under operating leases that have initial or remaining noncancellable lease terms in excess of one year as of December 31, 2008.

Year ending	
December 31,	
2009	\$ 3,859,195
2010	3,326,265
2011	2,494,729
2012	1,768,360
2013	1,090,314
Thereafter	1,692,928
	<u>\$ 14,231,791</u>

#### **NOTE 7 – CONCENTRATIONS**

Financial instruments that potentially subject the Organization to credit risk consist principally of cash and cash equivalents, investments, and trade receivables. Cash balances are maintained at times in excess of Federal Deposit Insurance Corporation insured amounts.

#### NOTE 8 – GRANTS

The Organization receives grants and awards from governmental agencies that are used to fund various programs. A brief description of each grant and the related program(s) follows:

Department of Mental Health and Developmental Disabilities (two programs: Day Services and Follow Along Services)

Day Services assist individuals with developmental disabilities in learning appropriate work and social skills and habits within the Goodwill work environment.

Follow Along Services provide individuals with developmental disabilities counseling, training, support and job coaching as needed at a community employer's facility. These services help individuals maintain employment for an extended period of time.

Metropolitan Development and Housing Agency (Youth Enrichment Grant) (two programs: Summer Work Services and TRAC)

Summer Work Services provides youth, age 16-18 with disabilities or who are considered disadvantaged, with paid work opportunities both within Goodwill and at community employers.

TRAC training program provides youth, age 14-18 with disabilities or who are considered disadvantaged, with customer service skills and job readiness training.

The Organization also receives training fees from governmental agencies used to provide additional occupational skill training.

#### **NOTE 8 – GRANTS (Continued)**

A summary of fees and grants from governmental agencies as reported in the accompanying statement of activities follows:

		2008		2007	
DMHMR Day Services/Follow Along	\$	92,957	\$	97,315	
Training Fees/Private Pay/Community Work Sites		132,103		111,331	
DHS Vocational Evaluation/Work Adjustment/JDP		5,850		9,440	
MDHA – Youth Enrichment		22,483		16,060	
Other		100		6,421	
	\$	253,493	<u>\$</u>	240,567	

#### NOTE 9 – RETIREMENT PLAN

On May 1, 1991, the Organization implemented the Goodwill Industries of Middle Tennessee Retirement Plan pursuant to Section 403(b) of the Internal Revenue Code of 1986 (the "Code"), as amended. Under the terms of the plan, each eligible employee may contribute a percentage of wages subject to certain limitations. The Organization may match employee contributions at its discretion. For 2008 and 2007, the Organization matched employee contributions up to 4% of employee wages. Contributions to the plan are used to purchase annuities on behalf of the employees. Total retirement plan expense for 2008 and 2007 totaled \$159,973 and \$152,448, respectively, and is included in employee benefits in the accompanying statements of functional expenses.

During 2002, the Organization established a deferred compensation plan ("the 457 Plan") pursuant to Code Section 457. The 457 Plan provides for pre-tax salary deferrals for key employees. Amounts held at December 31, 2008 and 2007 amounted to \$290,279 and \$382,392, respectively.

#### NOTE 10 - SELF-FUNDED HEALTH INSURANCE

During 2003, the Organization began to self-fund health benefits for eligible employees and their dependents. Health insurance expense is recorded on an accrual basis. An accrued liability is recorded at year-end, which estimates the incurred but not reported claims. The liability amounted to \$316,221 and \$336,952 at December 31, 2008 and 2007, respectively. The Organization has stop loss insurance to cover catastrophic claims.

#### NOTE 11 – RELATED PARTY TRANSACTIONS

During 2008 and 2007, the Organization had an agreement, with an investment company affiliated with a member of the Board of Directors, to perform services for the Organization as its agent in connection with negotiations regarding various financial arrangements of the Organization pursuant to the Investment Management Agreement. The investment company has agreed to render financial advisory and related services to the Organization on a pro-bono basis. The arrangement was approved by the Board of Directors prior to commencement.

During 2008, the Organization purchased office equipment in the amount of \$69,715 from a company owned by a member of the Board of Directors.

During the normal course of business, the Organization purchased advertising services in the amount of approximately \$448,334 and \$504,935 in 2008 and 2007, respectively, from a Company affiliated with a member of the Board of Directors. The arrangement was approved by the Board of Directors prior to commencement.

During 2008 and 2007, the Organization entered purchased legal services in the amount of \$30,904 and \$14,278, respectively, from a firm affiliated with a member of the Board of Directors.

The Organization has entered into an administrative agreement with Goodwill Government Services, Inc. (GGS) to provide limited administrative and management services to GGS. The total amount of management fees received by the Organization was \$74,937 and \$65,497 in 2008 and 2007, respectively.

During 2008 and 2007, the Organization paid certain expenses on behalf of GGS. At December 31, 2008 and 2007, the Organization was due \$64,785 and \$62,176, respectively, from GGS. This receivable is included in accounts and grants receivable in the accompanying statements of financial position.

During 2007, the Organization purchased construction services in the amount of \$1,000,463 from a company affiliated with a member of the Board of Directors.

The Organization received contributions of \$29,678 during 2007 from a will for which a member of the Board of Directors was named as the trustee.