Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

| Α | For the 2 | 2018 cale | ndar year, or tax year beginning 07/01 , 2018, and endi | ing 0 | 6/30 | , 20 19 | | |
|--------------------------------|----------------|-----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|--------------------|--------------------------------|--|--|
| В | Check if a | pplicable: | C Name of organization VANDERBILT UNIVERSITY MEDICAL CENTER | | D Employ | er identification number | | |
| | Address c | hange | Doing business as | | | 35-2528741 | | |
| | Name cha | ınge | Number and street (or P.O. box if mail is not delivered to street address) Room/s | uite | E Telephone number | | | |
| | Initial retur | ŭ | 1161 21ST AVE S., SUITE D3300 MCN | | (615) 322-2381 | | | |
| | | /terminated | City or town, state or province, country, and ZIP or foreign postal code | | | · | | |
| | Amended | | NASHVILLE, TN 37232 | | G Gross re | eceipts \$ 4,938,466,343 | | |
| | | | F Name and address of principal officer: JEFFREY R. BALSER, MD, PHD | H(a) Is this a c | roup return for | subordinates? Yes No | | |
| | , .ppouto | poag | SAME AS C ABOVE | ı | | s included? Yes No | | |
| | Tax-exem | nt status: | ✓ 501(c)(3) | | | a list. (see instructions) | | |
| J | Website: | | /W.VUMC.ORG | H(c) Group | exemption | number ▶ | | |
| <u>-</u> К | _ | | ✓ Corporation ☐ Trust ☐ Association ☐ Other ► L Year of formal | | | of legal domicile: TN | | |
| | art I | Summ | | | 111 2 11112 | | | |
| | _ | | escribe the organization's mission or most significant activities: SEE | SCHEDULE O | FORM 99 | 90 PARTIII | | |
| ø | | LINE 1 | Solido di gamzadon o mission o most significant astivitios. | | , | | | |
| Governance | - | | | | | | | |
| Ĩ | 2 (| Check th | is box ▶☐ if the organization discontinued its operations or disposed | of more that | 25% of | its net assets | | |
| Š | | | of voting members of the governing body (Part VI, line 1a) | | 1 1 | 11 | | |
| <u>ھ</u> | I | | of independent voting members of the governing body (Part VI, line 1b | | | 10 | | |
| es | | | 6. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. | ,, | 5 | 27,861 | | |
| Activities & | | | nber of volunteers (estimate if necessary) | | 6 | 1,700 | | |
| ∤ cti | I | | elated business revenue from Part VIII, column (C), line 12 | | 7a | 28,343,288 | | |
| ` | I | | ated business taxable income from Form 990-T, line 38 | | 7a 7b | 431,940 | | |
| | 0 | vet uniter | ated business taxable income norm of our 950-1, line 50 | Prior Y | | Current Year | | |
| | 8 (| Contribut | 5,841,563 | | | | | |
| iue | | | tions and grants (Part VIII, line 1h) | | 0,845,973 | 4,131,265,400 | | |
| Revenue | | _ | service revenue (Part VIII, line 2g) | 6,001,277 | 30,240,637 | | | |
| Be | I | | | | 4,843,829 | | | |
| | | | renue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | | 5,258,267 | | |
| | | | enue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 7,532,642 | 4,545,631,286 | | |
| | | | nd similar amounts paid (Part IX, column (A), lines 1–3) | 10: | 5,176,985 | 109,070,968 | | |
| | | | paid to or for members (Part IX, column (A), line 4) | 0.47 | 2.645.220 | 2 200 007 102 | | |
| Expenses | | | other compensation, employee benefits (Part IX, column (A), lines 5–10) | 2,173 | 9,645,238 | 2,290,907,193 | | |
| ĕ | 1 | | anal fundraising fees (Part IX, column (A), line 11e) | | 0 | 44,900 | | |
| Ä | | | draising expenses (Part IX, column (D), line 25) 13,711,276 | 4.70 | 1 007 000 | 4 000 007 004 | | |
| | | | penses (Part IX, column (A), lines 11a–11d, 11f–24e) | | 1,807,022 | 1,923,687,261 | | |
| | | | enses. Add lines 13–17 (must equal Part IX, column (A), line 25) | | 5,629,245 | 4,323,710,322 | | |
| . " | | Revenue | less expenses. Subtract line 18 from line 12 | Beginning of C | 0,903,397 | 221,920,964 End of Year | | |
| ts or | 00 7 | F-4-1 | ata (Davit V. lina 10) | | | | | |
| Net Assets or Fund Balances | 20 7 | | ets (Part X, line 16) | | 2,191,146 | 3,446,397,770 | | |
| det/ | 21 7 | | ilities (Part X, line 26) | | 4,561,545 | 2,232,215,968 | | |
| | 22 N art II | | ts or fund balances. Subtract line 21 from line 20 | 92 | 7,629,601 | 1,214,181,802 | | |
| | | | | | | | | |
| | | | ry, I declare that I have examined this return, including accompanying schedules and stat ete. Declaration of preparer (other than officer) is based on all information of which prepar | | | my knowledge and belief, it is | | |
| | · · | · · | , , , , , , , , , , , , , , , , , , , , | | | | | |
| Siç | nn | Sign | ature of officer | | ate | | | |
| | ere | | ature of officer | | 5/04/20 | 20 | | |
| 110 | | Type | or print name and title | | 3/01/20 | | | |
| | | , | | Date | | PTIN | | |
| | iid | \EDDI. | $\mathcal{U}_{\mathcal{U}}$ | 5/4/2020 | Check [| if | | |
| | eparer | ` | TOWER AND WAR TO THE PARTY OF T | | self-emp | - | | |
| Us | se Only | | | | m's EIN ▶ | 34-6565596 | | |
| N 4 | | | ddress > 55 IVAN ALLEN BLVD, SUITE 1000, ATLANTA, GA 30308 | Pho | one no. | (404) 874-8300 | | |
| | | | s this return with the preparer shown above? (see instructions) | | | V Yes No | | |
| For | Paperwo | ork Redu | ction Act Notice, see the separate instructions. Cat. | No. 11282Y | | Form 990 (2018) | | |

| Part | _ |
|------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 1 | Check if Schedule O contains a response or note to any line in this Part III |
| | SEE SCHEDULE O FORM 990, PART III, LINE 1 |
| | |
| | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the |
| | prior Form 990 or 990-EZ? |
| 3 | If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program |
| | services? |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by |
| | expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others the total expenses, and revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$ 2,691,791,024 including grants of \$ 18,902,781) (Revenue \$ 3,820,871,119) |
| Tu | PATIENT SERVICES - SEE SCHEDULE O FORM 990 PART III. LINE 44 |
| | TATIENT GENVIGEG GEG GOTTE GOE GOTT GOTT GOTT GOTT GO |
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| 4b | (Code:) (Expenses \$ 710,822,150 including grants of \$ 90,168,187) (Revenue \$ 148,453,199) |
| | ACADEMIC AND SCIENTIFIC RESEARCH – SEE SCHEDULE O FORM 990, PART III, LINE 4B |
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| | |
| 4c | (Code:) (Expenses \$ including grants of \$) (Revenue \$) |
| | |
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| | |
| 4d | Other program services (Describe in Schedule O.) |
| | (Expenses \$ 143,249,496 including grants of \$ 0) (Revenue \$ 165,972,475) |
| 4e | Total program service expenses ► 3,545,862,670 |

| Part | Checklist of Required Schedules | | | |
|------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----------|----------|
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | _ | |
| 2 | Is the organization required to complete <i>Schedule B</i> , <i>Schedule of Contributors</i> (see instructions)? | 2 | ~ | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If</i> "Yes," complete Schedule C, Part I | 3 | | ~ |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> | 4 | ' | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | , |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | , |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| 8 | the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete Schedule D, Part III</i> | 8 | · | <i>'</i> |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV | 9 | | , |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | ~ | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | ~ | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | , |
| С | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII </i> | 11c | | , |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | | , |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | ~ | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | | ~ |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | | , |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | ~ | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | ~ |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | ~ | |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | V | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | ~ | |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV. | 16 | | , |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions) | 17 | ~ | |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> | 18 | ~ | |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | , |
| 20 a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | ~ | |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . | 20b | ~ | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | , | |

| Part | V Checklist of Required Schedules (continued) | | | |
|------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|--------------------|-------------|
| | | | Yes | No |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | ~ | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | ~ | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than | | | |
| | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b | | | |
| | through 24d and complete Schedule K. If "No," go to line 25a | 24a | ~ | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | ~ |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year | | | |
| | to defease any tax-exempt bonds? | 24c | | <u> </u> |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | <u> </u> |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | ~ |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I | 25b | | / |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If</i> "Yes," <i>complete Schedule L, Part II</i> | 26 | | v |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | > |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | ~ |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | ~ | |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | | > |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | ~ | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | < | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | > |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II | 32 | | ~ |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I </i> | 33 | < | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | ~ | |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | ~ | |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | ~ | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If</i> "Yes," <i>complete Schedule R, Part V, line 2 </i> | 36 | | > |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | | > |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O. | 38 | ~ | |
| Part | V Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | <u></u> | <u>.</u> . | |
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and | 4 | | |
| | reportable gaming (gambling) winnings to prize winners? | 1c Form | . <u>√</u> .990 | (2018) |
| | | 1 011 | | (2010) |

| Part | V Statements Regarding Other IRS Filings and Tax Compliance (continued) | | | |
|------|------------------------------------------------------------------------------------------------------------------------------------|-------|-----|----|
| | | | Yes | No |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | |
| | Statements, filed for the calendar year ending with or within the year covered by this return 27,861 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . | 2b | ~ | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | ~ | |
| b | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 3b | ~ | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, | | | |
| | a financial account in a foreign country (such as a bank account, securities account, or other financial account)? | 4a | ~ | |
| b | If "Yes," enter the name of the foreign country: ► MZ | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | ~ |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | ~ |
| С | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | |
| 6a | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | |
| | organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | 1 |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or | | | |
| _ | gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | |
| _ | and services provided to the payor? | 7a | ~ | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | ~ | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | |
| • | required to file Form 8282? | 7c | | 1 |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | 1 |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . | 7f | | 1 |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | | |
| h | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? | 7h | | |
| 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | | | |
| | sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| а | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources | | | |
| | against amounts due or received from them.) | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| | If "Yes," enter the amount of tax-exempt interest received or accrued during the year | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | | |
| b | Enter the amount of reserves the organization is required to maintain by the states in which | | | |
| | the organization is licensed to issue qualified health plans | | | |
| C | Enter the amount of reserves on hand | | | |
| 14a | Did the organization receive any payments for indoor tanning services during the tax year? | 14a | | ~ |
| b | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O. | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or | _ ـ ا | | |
| | excess parachute payment(s) during the year? | 15 | _ | |
| 40 | If "Yes," see instructions and file Form 4720, Schedule N. | 40 | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment income? | 16 | | - |
| | If "Yes," complete Form 4720, Schedule O. | | | |

| Part \ | Governance, Management, and Disclosure For each "Yes" response to lines 2 the response to line 8a, 8b, or 10b below, describe the circumstances, processes, or change | - | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-------|-------------|----------|--|
| | Check if Schedule O contains a response or note to any line in this Part VI | | | | ~ | |
| Section | on A. Governing Body and Management | | | | | |
| | | 1 | | Yes | No | |
| 1a | Enter the number of voting members of the governing body at the end of the tax year | 1a 11 | | | | |
| | If there are material differences in voting rights among members of the governing body, or | | | | | |
| | if the governing body delegated broad authority to an executive committee or similar | | | | | |
| | committee, explain in Schedule O. | 41 40 | | | | |
| _ | Enter the number of voting members included in line 1a, above, who are independent . | 1b 10 | | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business any other officer, director, trustee, or key employee? | relationship with | 2 | ~ | | |
| 3 | Did the organization delegate control over management duties customarily performed by or | | | | | |
| | supervision of officers, directors, or trustees, or key employees to a management company or other | • | 3 | | | |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 9 | | 4 | | <u> </u> | |
| 5 | Did the organization become aware during the year of a significant diversion of the organizati | on's assets? . | 5 | | | |
| 6 | Did the organization have members or stockholders? | | 6 | | <u> </u> | |
| 7a | Did the organization have members, stockholders, or other persons who had the power to one or more members of the governing body? | elect or appoint | 7a | | ~ | |
| b | Are any governance decisions of the organization reserved to (or subject to approva | l by) members, | | | | |
| | stockholders, or persons other than the governing body? | | 7b | | ' | |
| 8 | Did the organization contemporaneously document the meetings held or written actions ur the year by the following: | ndertaken during | | | | |
| а | The governing body? | | 8a | ~ | | |
| b | Each committee with authority to act on behalf of the governing body? | | 8b | ~ | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be experiented in Part VII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experiented in Part VIII, Section A, who cannot be experie | | 9 | | <i>'</i> | |
| the organization's mailing address? If "Yes," provide the names and addresses in Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue | | | | | | |
| Jectic | The Policies (This Section B requests information about policies not required by the | e iriterriai rieveri | ue o | Yes | No | |
| 10a | Did the organization have local chapters, branches, or affiliates? | | 10a | 100 | <u> </u> | |
| | If "Yes," did the organization have written policies and procedures governing the activities of | f such chapters | 100 | | | |
| - | affiliates, and branches to ensure their operations are consistent with the organization's exem | | 10b | | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body bef | • | 11a | ~ | | |
| b | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | | 12a | ~ | | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give | | 12b | ~ | | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the describe in Schedule O how this was done. | | 12c | , | | |
| 13 | Did the organization have a written whistleblower policy? | | 13 | ~ | | |
| 14 | Did the organization have a written document retention and destruction policy? | | 14 | ~ | | |
| 15 | Did the process for determining compensation of the following persons include a review independent persons, comparability data, and contemporaneous substantiation of the deliberation | | | | | |
| а | The organization's CEO, Executive Director, or top management official | | 15a | ~ | | |
| a b | Other officers or key employees of the organization | | 15a | ~ | | |
| b | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | 135 | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or sim | | | | | |
| | with a taxable entity during the year? | | 16a | ~ | | |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organizatio | | | | | |
| | participation in joint venture arrangements under applicable federal tax law, and take steps | | 401- | | | |
| Cooti | organization's exempt status with respect to such arrangements? | | 16b | • | | |
| | on C. Disclosure | | | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed NONE | -) 000! 000 7 | | | 04/: | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable (2) or 1024-A if applicable for public inappetion, Indicate how you made these swellable. Check all the | | (Sec | tion 5 | (C) TUC | |
| | (3)s only) available for public inspection. Indicate how you made these available. Check all the | | | | | |
| 40 | Own website Another's website Upon request Other (explain in Sc | , | | !! | | |
| 19 | Describe in Schedule O whether (and if so, how) the organization made its governing docume financial statements available to the public during the tax year. | ents, conflict of int | erest | policy | , and | |
| 20 | State the name, address, and telephone number of the person who possesses the organization | on's books and re | cords | > | | |
| | SCOTT PHILLIPS, 3319 WEST END AVE., SUITE 700, NASHVILLE, TN 37203, (615) 322-2381, FAX: (| 615) 322-8589 | | | | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employees."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| | | | | | C) | • | | T , | , | |
|--------------------------------------------|----------------------------------------------------------------------------------|--------------------------------|-----------------------|---------|--------------|------------------------------|--------|------------------------------------------------|---------------------------------------------|-----------------------------------------------------------------------------------|
| (A) | (B) | ļ , . | | | ition | | | (D) | (E) | (F) |
| Name and Title | Average | (do not check more than one | | | | | | Reportable | Reportable | Estimated |
| | hours per | | | | | or/trust | | compensation | compensation from | amount of |
| | week (list any hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | from the organization (W-2/1099-MISC) | related organizations (W-2/1099-MISC) | other compensation from the organization and related organizations |
| (1) JEFFREY R. BALSER , MD, PHD | 40.0 | | | | | | | | | |
| PRESIDENT AND CEO | 10.0 | 1 | | ~ | | | | 2,409,508 | 0 | 549,787 |
| (2) GREGORY SCOTT ALLEN, JD | 1.0 | | | | | | | _,,,,,,,,, | | 0.10,1.01 |
| DIRECTOR | | 1 | | | | | | 0 | 0 | 0 |
| (3) MICHAEL M. E. JOHNS, MD | 1.0 | | | | | | | | | |
| DIRECTOR | | ~ | | | | | | 0 | 0 | 0 |
| (4) EDITH SCOTT CARELL JOHNSON, JD | 1.0 | | | | | | | | | |
| DIRECTOR | | ~ | | | | | | 0 | 0 | 0 |
| (5) RICHARD B. JOHNSTON, JR., MD | 1.0 | | | | | | | | | _ |
| DIRECTOR | | ~ | | | | | | 0 | 0 | 0 |
| (6) SAMUEL E. LYNCH, DMD, DMSC | 1.0 | | | | | | | | | |
| DIRECTOR | | ~ | | | | | | 0 | 0 | 0 |
| (7) DAVID W. PATTERSON, MD | 1.0 | | | | | | | | | |
| DIRECTOR | | ~ | | | | | | 0 | 0 | 0 |
| (8) ROBERT C. SCHIFF, JR., MD | 1.0 | | | | | | | | | |
| DIRECTOR | | ~ | | | | | | 0 | 0 | 0 |
| (9) THOMAS J. SHERRARD, III, JD | 1.0 | | | | | | | | | |
| DIRECTOR | | ~ | | | | | | 0 | 0 | 0 |
| (10) JOHN F. STEIN, MBA | 1.0 | | | | | | | | | |
| DIRECTOR | | ~ | | | | | | 0 | 0 | 0 |
| (11) NICHOLAS S. ZEPPOS, JD DIRECTOR | 1.0 | ~ | | | | | | 0 | 0 | 0 |
| (12) JOHN F. MANNING, JR., PHD, MBA | 40.0 | | | | | | | | | |
| COO AND CORPORATE CHIEF OF STAFF | | | | ~ | | | | 923,672 | 0 | 199,755 |
| (13) CECELIA B. MOORE, MHA, CPA, CHFP | 39.8 | | | | | | | | | |
| CFO AND TREASURER | 0.2 | | | ~ | | | | 1,112,882 | 0 | 209,425 |
| (14) C. WRIGHT PINSON, MD, MBA | 40.0 | | | | | | | | | |
| DEPUTY CEO AND CHIEF HEALTH SYSTEM OFFICER | | | | ~ | | | | 1,983,881 | 0 | 373,536 |

Form **990** (2018)

| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) | | | | | | | | | | | | | | |
|-----------------------------------------------------------------------------------------------------------------|-----------------------------------|----------------------------------------------|---------------|---------|----------|------------------------------|---------|---------------------------------|---------------------------|-------|-----------------------------|----------|--|--|
| | | | | • | C) | | | | | | | | | |
| (A) | (B) | Position (do not check more than one (D) (E) | | | | | (F) | | | | | | | |
| Name and title | Average | ١, | | | | is both | | Reportable | Reportable | Est | | | | |
| | hours per week (list any | office | er and | dad | irect | or/trust | – | compensation from | compensation from related | | amount of other | | | |
| | hours for | Individual trustee or director | Inst | Officer | Key | High | Former | the | organizations | comp | ensatio | n | | |
| | related organizations | lirec | ituti | Cer | em | nest | mer | organization (W-2/1099-MISC) | (W-2/1099-MISC) | | m the | | | |
| | below dotted | tor t | Institutional | | employee | e con | | (VV-2/1099-101130) | | _ | organization and related | | | |
| | line) | nste. | trustee | | ee | per | | | | orgar | nization | s | | |
| | | ď | stee | | | Highest compensated employee | | | | | | | | |
| (15) MICHAEL J. REGIER, JD | 40.0 | | | | | ă | | | | | | | | |
| GENERAL COUNSEL AND SECRETARY | | - | | ~ | | | | 800,582 | 0 | | 17 | 7,562 | | |
| (16) ZEENA M. ABDULAHAD, MPA | 40.0 | | | | | | | | | | | | | |
| EVP AND CHIEF DEVELOPMENT OFFICER | | | | | ~ | | | 286,486 | 0 | | 3 | 5,672 | | |
| (17) MITCHELL C. EDGEWORTH, MBA | 40.0 | | | | | | | | | | | | | |
| CEO, VANDERBILT UNIVERSITY ADULT HOSPITAL AND CLINICS | | | | | ~ | | | 796,635 | 0 | | 14 | 1,443 | | |
| (18) CHARLES L. GREGORY, MA, MBA, MH | 40.0 | | | | | | | | | | | | | |
| CEO, MONROE CARELL JR. CHILDREN'S HOSPITAL AT VANDERBILT | | | | | ~ | | | 729,501 | 0 | | 13 | 2,089 | | |
| (19) THOMAS S. NANTAIS, MBA | 40.0 | | | | | | | | | | | | | |
| EVP ADULT AMBULATORY | | | | | ~ | | | 310,736 | 0 | | 3 | 1,988 | | |
| (20) TRACI K. NORDBERG, JD | 39.0 | | | | | | | | | | | | | |
| CHIEF HR OFFICER | 1.0 | | | | ~ | | | 633,178 | 0 | | 14 | 7,693 | | |
| (21) DAVID R. POSCH | 38.8 | 1 | | | ١. | | | | | | _ | | | |
| EVP FOR POPULATION HEALTH | 1.2 | | | | ~ | | | 801,455 | 0 | | 3 | 1,192 | | |
| (22) DAVID S. RAIFORD, MD | 40.0 | | | | , | | | 040.750 | | | 47 | 0.004 | | |
| CHIEF OF CLINICAL STAFF | 40.0 | | | | - | | | 816,753 | 0 | | 17 | 9,391 | | |
| (23) WILLIAM W. STEAD, MD | 40.0 | | | | 1 | | | 922.067 | 0 | | 2 | 0.612 | | |
| CHIEF STRATEGY OFFICER (24) SCOTT L. PARKER, MD | 40.0 | | | | | | | 833,967 | 0 | | | 9,612 | | |
| ASST PROFESSOR NEUROLOGICAL SURGERY | 40.0 | | | | | · | | 2,058,564 | 0 | | 1 | 4,488 | | |
| (25) (SEE STATEMENT) | | | | | | | | 2,030,304 | 0 | | | 4,400 | | |
| (23) (OLE STATEMENT) | | - | | | | | | | | | | | | |
| 1b Sub-total | | | _ | | <u> </u> | | ▶ | 14,497,800 | 0 | | 2.28 | 3,633 | | |
| c Total from continuation sheets to Part | VII, Sectio | n A | | | | | | 4,672,294 | 0 | | | 7,960 | | |
| d Total (add lines 1b and 1c) | | | | | | | | 19,170,094 | 0 | | 2,41 | 1,593 | | |
| 2 Total number of individuals (including but | | | | | | above | e) w | ho received me | ore than \$100,00 | 00 of | | | | |
| reportable compensation from the organi | | | | | | | - | 3,696 | | | | | | |
| | | | | | | | | | | | Yes | No | | |
| 3 Did the organization list any former of | ficer, direc | tor, c | or tr | ust | ee, | key e | emp | oloyee, or high | est compensate | ed | | | | |
| employee on line 1a? If "Yes," complete | Schedule J | for s | uch | ind | ividı | ıal | | | | 3 | | ~ | | |
| 4 For any individual listed on line 1a, is the | sum of re | portal | ble (| con | nper | nsatio | n a | nd other comp | ensation from th | ne | | | | |
| organization and related organizations | greater that | an \$1 | 150, | 000 | ? /: | f "Ye | s, " | complete Sch | edule J for suc | | | | | |
| individual | | | | | | | | | | 4 | ~ | | | |
| 5 Did any person listed on line 1a receive of | | | | | | | | | | | | | | |
| for services rendered to the organization | ? If "Yes," c | compl | ete | Sch | nedu | ıle J f | or s | such person | <u>.</u> | 5 | | ' | | |
| Section B. Independent Contractors | ection B. Independent Contractors | | | | | | | | | | | | | |

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|-------------------------------------------------------------------------------|-------------------------------|---------------------|
| VANDERBILT UNIVERSITY, PMB 406310, 2301 VANDERBILT PLACE, NASHVILLE, TN 37240 | VARIOUS SERVICES | 178,114,736 |
| TURNER UNIVERSAL CONSTRUCTION CO, 624 GRASSMERE PARK #4, NASHVILLE, TN 37211 | CONSTRUCTION SERVICES | 47,936,459 |
| MESSER CONSTRUCTION CO, 230 GREAT CIRCLE RD, 218, NASHVILLE, TN 37228 | CONSTRUCTION SERVICES | 11,511,254 |
| NTT DATA SERVICES LLC, 2413 NASHVILLE RD, BOWLING GREEN, KY 42101 | DATA SERVICES | 10,863,031 |
| EPIC SYSTEMS CORPORATION, 1979 MILKY WAY, VERONA, WI 53593 | SOFTWARE DEVELOPMENT SERVICES | 9,724,350 |
| Total number of independent contractors (including but not limited to | those listed shows) who | |

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ► 360

Part VIII Statement of Revenue

| | | Check if Schedule O | contains a resp | oonse or note to | any line in this | Part VIII | | 🗆 |
|--------------------------------------------------------|--------|---------------------------------------------------|-----------------|------------------|----------------------|----------------------------------------|-----------------------------------------|------------------------------------------------------|
| | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512–514 |
| nts nts | 1a | Federated campaigns | s 1a | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | b | Membership dues . | 1b | | | | | |
| s, G | С | Fundraising events . | 1c | 761,564 | | | | |
| Sift lar, | d | Related organizations | 1d | | | | | |
| imi | е | Government grants (con | | 294,973,458 | | | | |
| tior S S | f | All other contributions, gi | | | | | | |
| ib # | | and similar amounts not inc | luded above 1f | 83,131,960 | | | | |
| d tr | g | Noncash contributions includ | | 4,006,603 | | | | |
| | h | Total. Add lines 1a-1 | f | ▶ | 378,866,982 | | | |
| Program Service Revenue | _ | | | Business Code | | | | |
| eve | 2a | NET PATIENT SERVIC | | 622110 | 3,820,871,119 | 3,813,909,795 | 6,961,324 | |
| e E | b | ACADEMIC AND RESEA | | 611310 | 148,453,199 | 148,453,199 | 04.004.004 | |
| Ξ̈́ | C | OTHER PROGRAM RE | VENUE | 611310 | 161,941,082 | 140,559,118 | 21,381,964 | |
| န | d | | | | | | | |
| <u>ra</u> | e | All other program com | | | 0 | 0 | 0 | 0 |
| ည့် | f g | All other program services Total. Add lines 2a–2 | | | 4,131,265,400 | 0 | U | 0 |
| | 3 | Investment income | | | 4,131,203,400 | | | |
| | | and other similar amo | | | 20,156,833 | | | 20,156,833 |
| | 4 | Income from investmen | | ond proceeds ▶ | 20,100,000 | | | 20,100,000 |
| | 5 | | | | 562,253 | | | 562,253 |
| | | , | (i) Real | (ii) Personal | | | | |
| | 6a | Gross rents | 757,547 | | | | | |
| | b | Less: rental expenses | 100,881 | | | | | |
| | С | Rental income or (loss) | 656,666 | 0 | | | | |
| | d | Net rental income or (| | • | 656,666 | | | 656,666 |
| | 7a | Gross amount from sales of | (i) Securities | (ii) Other | | | | |
| | | assets other than inventory | 402,417,932 | 219,569 | | | | |
| | b | Less: cost or other basis | | | | | | |
| | | and sales expenses . | 392,238,763 | 210,466 | | | | |
| | C | Gain or (loss) | 10,179,169 | 9,103 | 40.002.004 | | | 40.002.004 |
| | d | Net gain or (loss) . | | | 10,083,804 | | | 10,083,804 |
| ē | 8a | Gross income from fu | ındraising | | | | | |
| en | ou | events (not including \$ | 761,564 | | | | | |
| ě | | of contributions reporte | | | | | | |
| e l | | See Part IV, line 18 . | | 292,902 | | | | |
| Other Revenu | b | Less: direct expenses | s b | 284,947 | | | | |
| | С | Net income or (loss) f | rom fundraising | events . ► | 7,955 | | | 7,955 |
| | 9a | Gross income from ga | | | | | | |
| | | See Part IV, line 19 . | - | | | | | |
| | b | Less: direct expenses | | | | | | |
| | C | Net income or (loss) for | | vities ► | | | | |
| | 10a | Gross sales of in returns and allowance | | | | | | |
| | | | - | | | | | |
| | b | Less: cost of goods s Net income or (loss) for | | antony • | | | | |
| | | Miscellaneous R | | Business Code | | | | |
| | 11a | REVENUE FROM UNCONS | | 900099 | 4,031,393 | 4,031,393 | | |
| | b | | | 22200 | 1,001,000 | 1,001,000 | | |
| | c | | | | | | | |
| | d | All other revenue . | | | 0 | 0 | 0 | 0 |
| | е | Total. Add lines 11a- | 11d ' | • | 4,031,393 | | | |
| | 12 | Total revenue. See in | nstructions . | • | 4,545,631,286 | 4,106,953,505 | 28,343,288 | 31,467,511 |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (C) Management and general expenses Do not include amounts reported on lines 6b, 7b, (A) Total expenses (B) Program service (D) Fundraising 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV. line 21 . . . 77,853,280 77,853,280 2 Grants and other assistance to domestic individuals. See Part IV. line 22 26,744,181 26,744,181 Grants and other assistance to foreign 3 organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 . . . 4,473,507 4,473,507 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees 13.014.051 1.548.077 11.072.044 393.930 Compensation not included above, to disqualified 6 persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . 47,462 47,462 7 Other salaries and wages 1,856,161,359 1,615,997,249 234,171,047 5,993,063 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 63,800,560 44,418,131 18,870,491 511,938 Other employee benefits 9 239,558,621 200,315,283 38,206,825 1,036,513 10 Payroll taxes 118,325,140 107,874,299 10,174,809 276,032 11 Fees for services (non-employees): Management 3,201,158 1,217,899 1,983,259 17.636.705 2.414.177 15.222.528 Legal 1,047,888 20,805 1,027,083 Lobbying Professional fundraising services. See Part IV, line 17 44,900 44,900 Investment management fees f Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.) . . 418,174,238 149,349,783 268,391,166 433,289 12 Advertising and promotion 11,664,951 3,565,134 7,945,444 154,373 13 111,128,588 86,607,343 23,162,437 Office expenses 1,358,808 14 70,776,723 17,545,445 53,206,994 24,284 Information technology 15 3,659 Royalties 3,659 Occupancy 211.257.524 35.307.595 3.100.079 16 249.665.198 21,376,276 19,256,758 2,029,106 90,412 17 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings . 11.355.554 1.818.405 64,426 13,238,385 20 60,320,340 55,301,807 5,018,533 21 Payments to affiliates 22 Depreciation, depletion, and amortization . 106,524,398 78,178,195 28,346,203 23 8.953.379 8.953.379 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) DRUGS AND MEDICAL SUPPLIES 812,532,166 808,884,199 3.647.967 а OTHER ACADEMIC AND RESEARCH 4,007,299 2,478,989 1,357,695 170,615 **TAXES** 2,994,578 1,538,897 1,455,681 С d PROVISION FOR BAD DEBT 128,308 128,308 All other expenses 10,313,024 8,533,346 1,721,064 58,614 Total functional expenses. Add lines 1 through 24e 25 4.323.710.322 3.545.862.670 764,136,376 13,711,276 Joint costs. Complete this line only if the 26 organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if

following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

| Part X | | | | |
|----------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|----------|-------------------------------------|
| | Check if Schedule O contains a response or note to any line in the | | <u> </u> | |
| | | (A) Beginning of year | | (B) End of year |
| 1 | Cash-non-interest-bearing | . 109,809,546 | 1 | 99,539,88 |
| 2 | Savings and temporary cash investments | . 472,837,831 | 2 | 487,146,69 |
| 3 | Pledges and grants receivable, net | . 75,937,681 | 3 | 87,235,92 |
| 4 | Accounts receivable, net | . 541,129,165 | 4 | 541,122,40 |
| 5 | Loans and other receivables from current and former officers, direct | tors, | | |
| | trustees, key employees, and highest compensated employ | | | |
| | Complete Part II of Schedule L | . 0 | 5 | |
| 6 | Loans and other receivables from other disqualified persons (as defined under se 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers sponsoring organizations of section 501(c)(9) voluntary employees' benefit organizations (see instructions). Complete Part II of Schedule L | and ciary | 6 | |
| 7 1 8 | Notes and loans receivable, net | | 7 | 2,017,47 |
| 8 3 | Inventories for sale or use | | 8 | 75,407,39 |
| 9 | Prepaid expenses and deferred charges | | 9 | 23,896,13 |
| 10a | | | | |
| | other basis. Complete Part VI of Schedule D 1,707,56 | 60.846 | | |
| b | | | 10c | 1,395,095,1 |
| 11 | Investments—publicly traded securities | | 11 | 710,597,4 |
| 12 | Investments—other securities. See Part IV, line 11 | | _ | 21,479,6 |
| 13 | Investments – program-related. See Part IV, line 11 | | 13 | , -,- |
| 14 | Intangible assets | | 14 | |
| 15 | Other assets. See Part IV, line 11 | | 15 | 2,859,5 |
| 16 | Total assets. Add lines 1 through 15 (must equal line 34) | | 16 | 3,446,397,7 |
| 17 | Accounts payable and accrued expenses | | 17 | 608,729,8 |
| 18 | Grants payable | | 18 | |
| 19 | Deferred revenue | . 56,021,883 | 19 | 22,738,69 |
| 20 | Tax-exempt bond liabilities | | 20 | 704,010,0 |
| 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | 21 | |
| 22 | Loans and other payables to current and former officers, direct | tors, | | |
| | trustees, key employees, highest compensated employees, | and | | |
| 22 | disqualified persons. Complete Part II of Schedule L | | 22 | |
| i 23 | Secured mortgages and notes payable to unrelated third parties . | . 693,141,612 | 23 | 693,613,30 |
| 24 | Unsecured notes and loans payable to unrelated third parties | . 28,928,941 | 24 | 31,507,6 |
| 25 | Other liabilities (including federal income tax, payables to related to parties, and other liabilities not included on lines 17–24). Complete Parties and other liabilities not included on lines 17–24). | art X | | |
| | of Schedule D | 148,189,452 | _ | 171,616,47 |
| 26 | Total liabilities. Add lines 17 through 25 | | 26 | 2,232,215,9 |
| 3 | Organizations that follow SFAS 117 (ASC 958), check here ▶ ∨ complete lines 27 through 29, and lines 33 and 34. | and | | |
| 27 | Unrestricted net assets | | 27 | 1,058,285,77 |
| 28 | Temporarily restricted net assets | | 28 | 102,947,59 |
| 27 28 29 30 31 32 33 | Permanently restricted net assets | | 29 | 52,948,43 |
| 5 | complete lines 30 through 34. | | | |
| 30 | Capital stock or trust principal, or current funds | | 30 | |
| 31 | Paid-in or capital surplus, or land, building, or equipment fund | | 31 | |
| 32 | Retained earnings, endowment, accumulated income, or other funds | | 32 | |
| | Total net assets or fund balances | | 33 | 1,214,181,80 |
| 34 | Total liabilities and net assets/fund balances | . 3,192,191,146 | 34 | 3,446,397,77 Form 990 (20 |

Form **990** (2018)

| Part | XI Reconciliation of Net Assets | | | - | | | | |
|------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------|-----|----------|-------|--|--|--|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | ~ | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 45,63 | | | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | | | | | | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | 2 | 21,92 | 0,964 | | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | 9 | 27,62 | 9,601 | | | |
| 5 | Net unrealized gains (losses) on investments | 5 | (' | 3,820 | ,472) | | | |
| 6 | Donated services and use of facilities | 6 | | | | | | |
| 7 | Investment expenses | 7 | | | | | | |
| 8 | Prior period adjustments | 8 | | | | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | 78,45 | 1,709 | | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | | | | |
| | 33, column (B)) | 10 | 1,2 | 14,18 | 1,802 | | | |
| Part | XII Financial Statements and Reporting | | | | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | | | | |
| | | | | Yes | No | | | |
| 1 | Accounting method used to prepare the Form 990: Cash Accrual Other | | | | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in | | | | | | | |
| _ | Schedule O. | | | | | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | ~ | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were com- | oiled or | | | | | | |
| | reviewed on a separate basis, consolidated basis, or both: | | | | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | OI- | | | | | |
| b | | | 2b | ~ | | | | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audite | ed on a | | | | | | |
| | separate basis, consolidated basis, or both: Separate basis Solution Distribution Separate basis Solution Distribution Separate basis | | | | | | | |
| _ | • | المارة أحدد | | | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or of the audit, review, or compilation of its financial statements and selection of an independent account | | 2c | ~ | | | | |
| | If the organization changed either its oversight process or selection process during the tax year, ex | | 20 | | | | | |
| | Schedule O. | ріант ін | | | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set | forth in | | | | | | |
| | the Single Audit Act and OMB Circular A-133? | | 3a | ~ | | | | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not under | | | | | | | |
| | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such a | udits. | 3b | ' | | | | |

| (A) Name and Title | (B) Average hours per week | | (Che | C) Po | sitior that ap | ply) | | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of other |
|----------------------------------------------|--------------------------------------------------------------------|--------------------------------|-----------------------|---------|-------------------|------------------------------|--------|---------------------------------------------|--------------------------------------------------|--------------------------------------------------------------------------|
| | (list any hours for related organizations below dotted line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | from the organization (W-2/1099-MISC) | from related organizations (W-2/1099-MISC) | compensation from the organization and related organizations |
| (25) JACOB P. SCHWARZ, MD | 40.0 | | | | | , | | | | |
| ASST PROFESSOR NEUROLOGICAL SURGERY | | | | | | V | | 1,125,742 | 0 | 14,574 |
| (26) BYRON F. STEPHENS, II, MD | 40.0 | | | | | , | | | | |
| ASST PROFESSOR COMPREHENSIVE SPINE CENTER | | | | | | ✓ | | 1,204,695 | 0 | 31,848 |
| (27) PAUL STERNBERG, JR., MD | 40.0 | | | | | / | | 1 212 945 | 0 | 38,446 |
| CMO & VP CLINICAL AFFAIRS | | | | | | ٧ | | 1,213,845 | 0 | 30,440 |
| (28) DOUGLAS R. WEIKERT, MD | 40.0 | | | | | / | | 1 129 012 | 0 | 42.002 |
| ASST PROFESSOR ORTHO-HAND | | | | | | ٧ | | 1,128,012 | 0 | 43,092 |

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

| VAIN | DERBILT UNIVERSITY MEDICAL CEN | IIEK | | | | 35-25. | 28741 | | |
|--------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|-------------------------------------------------------------------------------------|-------------------------|---------------------------------------|---------------------------------------------------|-------------------------------------------------|--|--|
| Pa | rt I Reason for Public Char | rity Status (All | organizations must | comple | te this p | art.) See instructio | ns. | | |
| The | organization is not a private founda | tion because it i | s: (For lines 1 through | 12, ched | ck only or | ne box.) | | | |
| 1 | A church, convention of church | nes, or associati | on of churches descri | ibed in s e | ection 17 | 0(b)(1)(A)(i). | | | |
| 2 | A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) | | | | | | | | |
| 3 | A hospital or a cooperative hospital or a | spital service org | ganization described i | n sectior | 170(b)(1 | I)(A)(iii). | | | |
| 4 | A medical research organization hospital's name, city, and state | • | onjunction with a hosp | oital desc | ribed in s | section 170(b)(1)(A) | (iii). Enter the | | |
| 5 | An organization operated for section 170(b)(1)(A)(iv). (Comp | | college or university | owned c | r operate | ed by a government | al unit described in | | |
| 6 7 | — , , , , , , , , , , , , , , , , , , , | | | | | | | | |
| 8 | ☐ A community trust described in | n section 170(b) | (1)(A)(vi). (Complete | Part II.) | | | | | |
| 9 | An agricultural research organi or university or a non-land-gra university: | | | | | | | | |
| 10 | An organization that normally r receipts from activities related support from gross investment acquired by the organization a | to its exempt fu | nctions—subject to c related business taxal | ertain exc ble incom | ceptions, ne (less se | and (2) no more that ection 511 tax) from | n 33¹/₃% of its | | |
| 11 | ☐ An organization organized and | operated exclus | sively to test for public | c safety. | See sect | ion 509(a)(4). | | | |
| 12 | ☐ An organization organized and | | | | | | | | |
| | of one or more publicly suppo | | | | | | | | |
| | Check the box in lines 12a thro | • | • • • • • • • • • • • • • • • • • • • • | | • | • | | | |
| а | the supported organization | (s) the power to | regularly appoint or e | lect a ma | ajority of t | • • • • • • • • • • • • • • • • • • • • | ,, , , , , | | |
| | supporting organization. Ye | ou must comple | ete Part IV, Sections | A and B | • | | | | |
| b | Type II. A supporting organ control or management of organization(s). You must of the control organization | the supporting o | rganization vested in | the same | | | | | |
| С | | rated. A suppor | ting organization oper | rated in c | | | ally integrated with, | | |
| d | Type III non-functionally i that is not functionally integrequirement (see instruction | grated. The orga | nization generally mu | st satisfy | a distribu | ution requirement an | | | |
| е | Check this box if the organ functionally integrated, or T | | | | | | e II, Type III | | |
| f | Enter the number of supported of | J | | | | | | | |
| g | Provide the following information | | orted organization(s). | | | 1 | | | |
| | (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1–10 above (see instructions)) | listed in you | organization ur governing ment? | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) | | |
| | | | | Yes | No | | | | |
| (A) | | | | | | | | | |
| (B) | | | | | | | | | |
| (C) | | | | | | | | | |
| (D) | | | | | | | | | |
| (E) | | | | | | | | | |
| | | | | | | | | | |

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Secti | on A. Public Support | - quality aride | 1 1110 10010 110 | tod bolow, pi | cace comple | to r art iii.) | |
|----------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|-----------------------------------------------------|----------------------------------------------------|----------------------------------------------------|----------------------------------------------------|------------------------------------|
| | dar year (or fiscal year beginning in) ▶ | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | 47,625,339 | 302,808,739 | 355,841,563 | | 1,085,142,623 |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | , , | | , , | , , | 0 |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | 0 |
| 4 | Total. Add lines 1 through 3 | 0 | 47,625,339 | 302,808,739 | 355,841,563 | 378,866,982 | 1,085,142,623 |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) | | | | | | 0 |
| 6 | Public support. Subtract line 5 from line 4 | | | | | | 1,085,142,623 |
| Secti | on B. Total Support | | | | | | |
| Calen | dar year (or fiscal year beginning in) ▶ | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 7 | Amounts from line 4 | 0 | 47,625,339 | 302,808,739 | 355,841,563 | 378,866,982 | 1,085,142,623 |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | 2,162,150 | 22,888,201 | 29,004,907 | 21,476,633 | 75,531,891 |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | 0 | 0 | 0 | 0 | 0 |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | 0 | 800,563 | 4,280,652 | 4,127,008 | 4,324,295 | 13,532,518 |
| 11 12 13 | Total support. Add lines 7 through 10 Gross receipts from related activities, etc. First five years. If the Form 990 is for the organization, check this box and stop her | ne organization | 's first, second | | or fifth tax ye | ar as a sectio | |
| Secti | on C. Computation of Public Suppor | t Percentage |) | | | | |
| 14 | Public support percentage for 2018 (line 6 | 3, column (f) div | vided by line 1 | 1, column (f)) | | 14 | % |
| 15 16a | Public support percentage from 2017 Sch 33 ¹ / ₃ % support test—2018. If the organi box and stop here. The organization qual | zation did not | check the box | on line 13, an | d line 14 is 33 | | |
| b | 33 ¹ / ₃ % support test—2017. If the organization this box and stop here. The organization | zation did not d | check a box or | n line 13 or 16a | a, and line 15 i | is 33¹/₃% or m | ore, check |
| 17a | 10%-facts-and-circumstances test—20 10% or more, and if the organization me Part VI how the organization meets the "organization | eets the "facts- facts-and-circu | and-circumsta ımstances" tes | nces" test, chest. The organiz | eck this box a ation qualifies | nd stop here as a publicly | Explain in supported |
| b | 10%-facts-and-circumstances test—20 15 is 10% or more, and if the organiza Explain in Part VI how the organization in supported organization | 017. If the orga ation meets the neets the "facts | inization did no e "facts-and-c s-and-circums | ot check a box ircumstances" tances" test. T | on line 13, 1 test, check t The organization | 6a, 16b, or 17 his box and s on qualifies as | 'a, and line stop here. a publicly |
| 18 | Private foundation. If the organization did instructions | | | | | | |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.) If the organization fails to qualify under the tests listed below, please complete Part II.)

| Secti | on A. Public Support | under the te | oto notog bon | ow, piedee ee | mpioto i di t | , | |
|-------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|-----------------|---------------|--------------------|------------|
| | dar year (or fiscal year beginning in) ▶ | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | (u) 2014 | (5) 2010 | (0) 2010 | (a) 2011 | (6) 2010 | (i) Total |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 7a | Total. Add lines 1 through 5 Amounts included on lines 1, 2, and 3 received from disqualified persons . | | | | | | |
| b | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| с 8 | Add lines 7a and 7b | | | | | | |
| Secti | on B. Total Support | | | | | | |
| Calen | dar year (or fiscal year beginning in) 🕨 | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| 10a | Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources. | | | | | | |
| b | Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| С | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is for the organization, check this box and stop her | ·е | | | • | ear as a sectio | . , . , |
| | on C. Computation of Public Suppor | | | | | | |
| 15 | Public support percentage for 2018 (line 8 | | | | | | % |
| 16 Saati | Public support percentage from 2017 Sch | | | | | 16 | % |
| | on D. Computation of Investment Inc | | | vilina 10. sele | man (f)) | 47 | 0/ |
| 17 10 | Investment income percentage for 2018 (I | | | • | | | <u>%</u> |
| 18 10a | Investment income percentage from 2017 331/3% support tests—2018. If the organi | | | | | 18 ore than 331/20 | % and line |
| 19a | 17 is not more than 33 ¹ / ₃ %, check this box | | | | | | |
| b | 33 ¹ /3% support tests—2017. If the organiz | - | _ | - | | - | _ |
| D | line 18 is not more than 331/3%, check this b | | | | | | |
| 20 | Private foundation. If the organization die | _ | _ | - | | | _ |

Supporting Organizations Part IV

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Se

| Secti | on A. All Supporting Organizations | | | |
|-------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|----|
| | | | Yes | No |
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. | 1 | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). | 2 | | |
| 3а | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. | 3a | | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. | 3b | | |
| С | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | 3c | | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below. | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. | 4b | | |
| С | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes. | 4c | | |
| 5а | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). | 5a | | |
| b | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | 5b | | |
| С | Substitutions only. Was the substitution the result of an event beyond the organization's control? | 5c | | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI . | 6 | | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). | 7 | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). | 8 | | |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI. | 9a | | |
| b | Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI. | 9b | | |
| С | Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI. | 9c | | |
| 10a | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations)? If "Yes" answer 10b below | 100 | | |

10b

determine whether the organization had excess business holdings.)

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to

| Part | IV Supporting Organizations (continued) | | - | |
|-------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|--------|-----|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| С | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |
| Secti | on B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | | |
| | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | | | |
| | organizations and what conditions of restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part | | | |
| | VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization. | | | |
| | | 2 | | |
| Secti | on C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | | | |
| Caati | on D. All Type III Supporting Organizations | 1 | | |
| Secu | on b. All Type III Supporting Organizations | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | 162 | INO |
| • | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| _ | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Secti | on E. Type III Functionally Integrated Supporting Organizations | | | • |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see it | nstru | ctions | s). |
| а | ☐ The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | ☐ The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i> | | | |
| С | ☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (| see in | - | |
| 2 | Activities Test. Answer (a) and (b) below. | | Yes | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | | | |
| | | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been organization's available in Part VI the | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | activities but for the organization's involvement. | OI- | | |
| 2 | - | 2b | | |
| 3 | Parent of Supported Organizations. <i>Answer (a) and (b) below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i> | 3a | | |
| h | | Ja | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Org | gani | zations | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|--------------------------|-----------------------------|
| 1 Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organ | | | |
| Section A—Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 Net short-term capital gain | 1 | | |
| 2 Recoveries of prior-year distributions | 2 | | |
| 3 Other gross income (see instructions) | 3 | | |
| 4 Add lines 1 through 3. | 4 | | |
| 5 Depreciation and depletion | 5 | | |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6 | | |
| 7 Other expenses (see instructions) | 7 | | |
| 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Section B—Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | | |
| a Average monthly value of securities | 1a | | |
| b Average monthly cash balances | 1b | | |
| c Fair market value of other non-exempt-use assets | 1c | | |
| d Total (add lines 1a, 1b, and 1c) | 1d | | |
| e Discount claimed for blockage or other factors (explain in detail in Part VI): | | | |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 Subtract line 2 from line 1d. | 3 | | |
| 4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions). | 4 | | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 by .035. | 6 | | |
| 7 Recoveries of prior-year distributions | 7 | | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Section C-Distributable Amount | | | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 Enter 85% of line 1. | 2 | | |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 Enter greater of line 2 or line 3. | 4 | | |
| 5 Income tax imposed in prior year | 5 | | |
| 6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions). | 6 | | |
| 7 Check here if the current year is the organization's first as a non-functional | | egrated Type III support | ing organization (see |

Schedule A (Form 990 or 990-EZ) 2018

instructions).

| Part | V Type III Non-Functionally Integrated 509(a)(3 |) Supporting Organi | zations (continued) | |
|----------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|----------------------------------------|-------------------------------------------|
| Sect | ion D-Distributions | | | Current Year |
| 1 | Amounts paid to supported organizations to accomplish e | | | |
| 2 | Amounts paid to perform activity that directly furthers exe organizations, in excess of income from activity | empt purposes of suppo | orted | |
| 3 | Administrative expenses paid to accomplish exempt purp | oses of supported orga | nizations | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to whic (provide details in Part VI). See instructions. | h the organization is res | ponsive | |
| 9 | Distributable amount for 2018 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by line 9 amount | | | |
| | ion E—Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2018 | (iii) Distributable Amount for 2018 |
| 1 | Distributable amount for 2018 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2018 (reasonable cause required—explain in Part VI). See instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2018 | | | |
| a | From 2013 | | | |
| b | From 2014 | | | |
| С | From 2015 | | | |
| d | From 2016 | | | |
| е | From 2017 | | | |
| f | Total of lines 3a through e | | | |
| g | Applied to underdistributions of prior years | | | |
| — | Applied to 2018 distributable amount | | | |
| i | Carryover from 2013 not applied (see instructions) | | | |
| i | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2018 from Section D, line 7: \$ | | | |
| а | Applied to underdistributions of prior years | | | |
| b | Applied to 2018 distributable amount | | | |
| С | Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2018, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. | | | |
| 6 | Remaining underdistributions for 2018. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2019. Add lines 3j and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| а | Excess from 2014 | | | |
| b | Excess from 2015 | | | |
| С | Excess from 2016 | | | |
| d | Excess from 2017 | | | |
| е | Excess from 2018 | | | |

Schedule A (Form 990 or 990-EZ) 2018

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6.Also complete this part for any additional information. (See instructions.)

| Return Reference - Identifier | Explanation |
|-------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------|
| | THE AMOUNT REPORTED ON LINE 10 COMPRISES GROSS FUNDRAISING REVENUE OF \$292,902 AND REVENUE FROM UNCONSOLIDATED ORGANIZATIONS OF \$4,031,393 |

| Return Reference - Identifier | | | | Explanation | | | |
|-------------------------------|-----------------------------------------------|----------|----------|-------------|-----------|-----------|------------|
| SCHEDULE A, PART II, | Description | (a) 2014 | (b) 2015 | (c) 2016 | (d) 2017 | (e) 2018 | (f) Total |
| LINE 10 - OTHER INCOME | UNCONSOLID ATED ORGS AND FUNDRAISING | | 800,563 | 4,280,652 | 4,127,008 | 4,324,295 | 13,532,518 |
| | Total | 0 | 800,563 | 4,280,652 | 4,127,008 | 4,324,295 | 13,532,518 |

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Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service Name of the organization

VANDERBILT UNIVERSITY MEDICAL CENTER

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF. ▶ Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

Employer identification number

35-2528741

Organization type (check one): Filers of: Section: Form 990 or 990-EZ ✓ 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation ☐ 527 political organization Form 990-PF ☐ 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation ☐ 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 331/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific. literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990,

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990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization

VANDERBILT UNIVERSITY MEDICAL CENTER

35-2528741

| Part I | Contributors (see instructions). Use duplicate copies | of Part I if additional space is | needed. |
|------------|-------------------------------------------------------|----------------------------------|-----------------------------------------------------------------------|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$ 7,870,221 | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$10,700,000 | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$8,000,000 | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person |

Name of organization

VANDERBILT UNIVERSITY MEDICAL CENTER

Employer identification number 35-2528741

Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed. Part II (a) No. (c) (d) from FMV (or estimate) Description of noncash property given Date received Part I (See instructions.) (a) No. (c) (b) (d) FMV (or estimate) from Date received Description of noncash property given (See instructions.) Part I (c) FMV (or estimate) (a) No. (b) (d) from Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (b) (d) FMV (or estimate) from Description of noncash property given **Date received** Part I (See instructions.) (a) No. (c) (b) (d) from FMV (or estimate) Description of noncash property given **Date received** Part I (See instructions.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2018) Name of organization **Employer identification number** VANDERBILT UNIVERSITY MEDICAL CENTER 35-2528741 Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶ Use duplicate copies of Part III if additional space is needed. (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held fŕom Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held fŕom Part I

(e) Transfer of gift

Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

(a) No. from Part I

(b) Purpose of gift (c) Use of gift (d) Description of how gift is held

(e) Transfer of gift

Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

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Department of the Treasury Internal Revenue Service For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below.
 ► Attach to Form 990 or Form 990-EZ.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then

| • Se | ection 501(c)(4), (5), or (6) orga | anizations: Complete Part III. | | | |
|--------------------------------|--------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|-----------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------|
| | of organization | · | | Employer ider | ntification number |
| VAND | ERBILT UNIVERSITY MEDIC | AL CENTER | | | 35-2528741 |
| Part | I-A Complete if the | e organization is exempt un | der section 501(| c) or is a section 527 of | organization. |
| 1 | Provide a description of definition of "political can | the organization's direct and in the inpaign activities") | ndirect political ca | ampaign activities in Part | IV. (see instructions for |
| 2 | Political campaign activit | y expenditures (see instructions) | | | } |
| 3 | | cal campaign activities (see instru | uctions) | | |
| Part | - | e organization is exempt un | | | |
| 1 2 3 4a b Part | Enter the amount of any of the organization incurred Was a correction made? If "Yes," describe in Part | | on managers under orm 4720 for this y | r section 4955 ▶ \$ ear? | Yes No |
| 1 | Enter the amount direct | ly expended by the filing organ | ization for section | 527 exempt function | |
| | activities | | | \$ | |
| 2 | 527 exempt function acti | filing organization's funds contr vities | | ▶ \$ | |
| 3 4 | line 17b | expenditures. Add lines 1 and | | ▶ \$ | Yes No |
| 5 | Enter the names, address organization made payme the amount of political co | ses and employer identification neents. For each organization listed ontributions received that were prefund or a political action committed. | umber (EIN) of all s , enter the amount omptly and directly | ection 527 political organi paid from the filing organi delivered to a separate p | zations to which the filing ization's funds. Also enterpolitical organization, such |
| | (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0 | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0 |
| (1) | | | | | |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |

| P | art II | -A | Complete if the organization section 501(h)). | is exempt under section 501(c)(3) and filed | d Form 5768 (elec | ction under | | | | |
|---|--------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------|----------------------------------------------------|---------------------|----------------|--|--|--|--|
| Α | Che | Check ► ☐ if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures). | | | | | | | | |
| В | Che | eck ► | , , , , , , | ed box A and "limited control" provisions apply. | | | | | | |
| | | | | ring Expenditures | (a) Filing | (b) Affiliated | | | | |
| | | | (The term "expenditures" me | organization's totals | group totals | | | | | |
| | 1a | Total lo | obbying expenditures to influence | | | | | | | |
| | b | Total lo | obbying expenditures to influence a | a legislative body (direct lobbying) | 379,409 | | | | | |
| | C | Total lo | obbying expenditures (add lines 1a | and 1b) | 379,409 | | | | | |
| | d | Other | exempt purpose expenditures | | 4,296,465,993 | | | | | |
| | е | Total e | exempt purpose expenditures (add | lines 1c and 1d) | 4,296,845,402 | | | | | |
| | f | Lobby | ing nontaxable amount. Enter tl | ne amount from the following table in both | | | | | | |
| | | columi | ns. | | 1,000,000 | | | | | |
| | | f the a | mount on line 1e, column (a) or (b) is: | The lobbying nontaxable amount is: | | | | | | |
| | 1 | Not ove | r \$500,000 | 20% of the amount on line 1e. | | | | | | |
| | _ (| Over \$5 | 00,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000. | | | | | | |
| | _ (| Over \$1 | ,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000. | | | | | | |
| | (| Over \$1 | ,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000. | | | | | | |
| | (| Over \$1 | 7,000,000 | \$1,000,000. | | | | | | |
| | g | Grassr | oots nontaxable amount (enter 259 | % of line 1f) | 250,000 | | | | | |
| | h | Subtra | ct line 1g from line 1a. If zero or les | ss, enter -0 | 0 | | | | | |
| | i | Subtra | ct line 1f from line 1c. If zero or les | s, enter -0 | 0 | | | | | |
| | | | e is an amount other than zero on greation 4911 tax for this year? | on either line 1h or line 1i, did the organization | | Yes No | | | | |
| _ | | eporti | · · · · · · · · · · · · · · · · · · · | | | _ 103110 | | | | |
| | | /Ca | | ar Averaging Period Under Section 501(h) | of the five column | a balaw | | | | |
| | | (Som | _ | tion 501(h) election do not have to complete all | or the five columns | s below. | | | | |
| | | | See the | separate instructions for lines 2a through 2f.) | | | | | | |

| | Lobbying Expenditures During 4-Year Averaging Period | | | | | | | | | |
|------------|---------------------------------------------------------|-----------------|-----------------|-----------------|------------------|-----------|--|--|--|--|
| | Calendar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) Total | | | | |
| 2 a | Lobbying nontaxable amount | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 | 4,000,000 | | | | |
| b | Lobbying ceiling amount (150% of line 2a, column (e)) | | | | | 6,000,000 | | | | |
| С | Total lobbying expenditures | 57,062 | 312,352 | 335,413 | 379,409 | 1,084,236 | | | | |
| d | Grassroots nontaxable amount | 250,000 | 250,000 | 250,000 | 250,000 | 1,000,000 | | | | |
| е | Grassroots ceiling amount (150% of line 2d, column (e)) | | | | | 1,500,000 | | | | |
| f | Grassroots lobbying expenditures | 0 | 0 | 0 | | 0 | | | | |

Schedule C (Form 990 or 990-EZ) 2018

| Part | II-B Complete if the organization is exempt under section 501(c)(3) and has NOT (election under section 501(h)). | filed | Form | 5768 | • | |
|---------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------|----------------|-----------------|--------|-------|
| For e | each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed | (8 | a) | | (b) | |
| | ription of the lobbying activity. | Yes | No | A | noun | t |
| 1 | During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: | | | | | |
| а | Volunteers? | | | | | |
| b | Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? | | | | | |
| С | Media advertisements? | | | | | |
| d | Mailings to members, legislators, or the public? | | | | | |
| e | Publications, or published or broadcast statements? | | | | | |
| f | Grants to other organizations for lobbying purposes? | | | | | |
| g | Direct contact with legislators, their staffs, government officials, or a legislative body? | | | | | |
| h : | Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? Other activities? | | | | | |
| : | | | | | | |
| J | Total. Add lines 1c through 1i | | | | | |
| 2a b | If "Yes," enter the amount of any tax incurred under section 4912 | | | | | |
| C | If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | - | | | |
| | If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | | |
| | III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) | 1/5) | or so | rtion | | |
| - art | 501(c)(6). |)(J), (|) 3C | Juon | | |
| | ··· (A) | | | | Yes | No |
| 1 | Were substantially all (90% or more) dues received nondeductible by members? | | | 1 | | |
| 2 | Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | | 2 | | |
| 3 | Did the organization agree to carry over lobbying and political campaign activity expenditures from the | | | 3 | | |
| Part | III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," O answered "Yes." |)(5), d R (b) | or see Part | ction III-A, | line | 3, is |
| 1 | Dues, assessments and similar amounts from members | | 1 | | | |
| 2 | Section 162(e) nondeductible lobbying and political expenditures (do not include amounts political expenses for which the section 527(f) tax was paid). | of | | | | |
| а | Current year | | 2a | | | |
| b | Carryover from last year | | 2b | | | |
| С | Total | | 2c | | | |
| 3 | Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues . | | 3 | | | |
| 4 | If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of excess does the organization agree to carryover to the reasonable estimate of nondeductible lobb | ying | | | | |
| _ | and political expenditure next year? | | 4 | | | |
| 5 | Taxable amount of lobbying and political expenditures (see instructions) | | 5 | | | |
| Par | • • | 15-4 | N. D. | + II A I | | |
| | de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated gro instructions); and Part II-B, line 1. Also, complete this part for any additional information. | up iis | ı); Par | t II-A, II | ines i | and |
| - | IEXT PAGE | | | | | |
| SEEIV | IEAT FAGE | | | | | |
| | | | | | | |
| | | | | | | |
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| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |
| | | | | | | |

Part IV

Supplemental Information. Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

| Return Reference - Identifier | Explanation |
|-------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| LINE 2 - | VUMC DULY FILED FEDERAL FORM 5768 ELECTING TO HAVE THE PROVISIONS OF 501(H) APPLY TO ITS TAX YEAR ENDING JUNE 30, 2015. THIS ELECTION WAS NOT REVOKED PRIOR TO VUMC'S TAX YEAR BEGINNING JULY 1, 2018. |

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

Employer identification number

| VAND | ERBILT UNIVERSITY MEDICAL CENTER | | | 35-2528741 |
|------|----------------------------------------------------------------------------------------------------------|-------------------------------------------|-----------------|---------------------------------|
| Par | | | | ounts. |
| | Complete if the organization answered | | | |
| | | (a) Donor advised funds | (b) | Funds and other accounts |
| 1 | Total number at end of year | | | |
| 2 | Aggregate value of contributions to (during year) | | | |
| 3 | Aggregate value of grants from (during year) . | | | |
| 4 | Aggregate value at end of year | | | |
| 5 | Did the organization inform all donors and donor | <u> </u> | | |
| | funds are the organization's property, subject to the | ne organization's exclusive legal contro | ol? | · · · 🗌 Yes 🗌 No |
| 6 | Did the organization inform all grantees, donors, a | and donor advisors in writing that grain | nt funds ca | n be used |
| | only for charitable purposes and not for the bene | | | |
| | conferring impermissible private benefit? | | | · · · 🗌 Yes 🗌 No |
| Par | | | | |
| | Complete if the organization answered | "Yes" on Form 990, Part IV, line 7. | | |
| 1 | Purpose(s) of conservation easements held by the | organization (check all that apply). | | |
| | ☐ Preservation of land for public use (e.g., recrea | tion or education) Preservation o | f a historica | Illy important land area |
| | ☐ Protection of natural habitat | ☐ Preservation o | f a certified | historic structure |
| | ☐ Preservation of open space | | | |
| 2 | Complete lines 2a through 2d if the organization he | eld a qualified conservation contribution | on in the for | m of a conservation |
| | easement on the last day of the tax year. | | | Held at the End of the Tax Year |
| а | Total number of conservation easements | | 2a | |
| b | Total acreage restricted by conservation easement | ts | 2b | |
| С | Number of conservation easements on a certified I | historic structure included in (a) | 2c | |
| d | Number of conservation easements included in | (c) acquired after 7/25/06, and not | on a | |
| | historic structure listed in the National Register . | | 2d | |
| 3 | Number of conservation easements modified, transtax year ► | sferred, released, extinguished, or terr | minated by | the organization during the |
| 4 | Number of states where property subject to conse | rvation easement is located ▶ | | |
| 5 | Does the organization have a written policy re | | pection, ha | andling of |
| | violations, and enforcement of the conservation ea | | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspe | | | |
| | > | g,g, | 9 | , |
| 7 | Amount of expenses incurred in monitoring, inspectir \$\blue{\subset}\$\$ | ng, handling of violations, and enforcing | conservatio | n easements during the year |
| 8 | Does each conservation easement reported on line and section 170(h)(4)(B)(ii)? | 2(d) above satisfy the requirements of | | |
| ۵ | In Part XIII, describe how the organization reports | | | |
| 9 | balance sheet, and include, if applicable, the text of | | | |
| | organization's accounting for conservation easeme | | iai ioiai state | ments that describes the |
| Part | | | Other Sir | milar Assets |
| ı dı | Complete if the organization answered | | | mai 7.000toi |
| 1a | If the organization elected, as permitted under SF | | | tatement and balance shee |
| | works of art, historical treasures, or other similar | | | |
| | public service, provide, in Part XIII, the text of the f | | | |
| b | If the organization elected, as permitted under S | SFAS 116 (ASC 958), to report in its | revenue sta | atement and balance shee |
| | works of art, historical treasures, or other similar public service, provide the following amounts relat | assets held for public exhibition, ed | | |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | | ▶ \$ 5,396 |
| | (ii) Assets included in Form 990, Part X | | | ▶ \$ 651,696 |
| 2 | If the organization received or held works of art following amounts required to be reported under S | , historical treasures, or other similar | assets for | |
| а | Revenue included on Form 990, Part VIII, line 1 . | · · · · · · · · · · · · · · · · · · · | | ▶ \$ |
| b | Assets included in Form 990, Part X | | | > \$ |

Schedule D (Form 990) 2018 Page **2**

| Part | Organizations Maintaining | Collections of | Art, Histori | cal T | reasures, | or Otl | her Similar A | ssets (continue | ed) |
|---------|--------------------------------------------------------------------------------|----------------------|------------------|--------|------------------------|------------|------------------------|----------------------|------------------|
| 3 | Using the organization's acquisition, collection items (check all that apply): | | her records, | chec | k any of the | e follow | ving that are a | significant use of | fits |
| а | Public exhibition | | d 🗌 🖯 | Loan | or exchang | e progr | ams | | |
| b | Scholarly research | | е 🗌 | Other | | | | | |
| С | Preservation for future generations | | | | | | | | _ |
| 4 | Provide a description of the organization XIII. | tion's collections a | and explain h | ow th | ney further | the org | anization's exe | mpt purpose in I | ² art |
| 5 | During the year, did the organization | solicit or receive | donations of | ort I | historical tr | oocuroc | or other simi | lor | |
| 3 | assets to be sold to raise funds rather | | | | | | | | No |
| Part | | | | | , o. gaa | | | · 163 _ | 110 |
| | Complete if the organization 990, Part X, line 21. | • | " on Form 9 | 90, F | Part IV, line | 9, or ı | reported an a | mount on Form | |
| 1a | Is the organization an agent, trustee included on Form 990, Part X? | | | - | | | | oot | No |
| b | If "Yes," explain the arrangement in Pa | art XIII and comple | ete the follow | ing ta | able: | | | | |
| | | | | | | | , A | Amount | |
| С | Beginning balance | | | | | 1c | | | |
| d | 3 , | | | | | 1d | | | |
| e | Distributions during the year | | | | | 1e | | | |
| f Oo | Ending balance | | | | | 1f | account liabilit | v2 | No |
| 2a b | If "Yes," explain the arrangement in Pa | | | | | | | • | INO |
| Par | | art Am. Oneck here | e ii tile explai | Παιισι | THAS DECIT | provide | a on rait XIII . | | |
| | Complete if the organization | answered "Yes" | " on Form 9 | 90, F | art IV, line | 10. | | | |
| | 1 5 | (a) Current year | (b) Prior yea | | (c) Two years | | (d) Three years bad | ck (e) Four years ba | ick |
| 1a | Beginning of year balance | 122,002,502 | 97,918 | 3,225 | 79,58 | 88,874 | | 0 | 0 |
| b | Contributions | 17,463,426 | 18,514 | 1,911 | 11,33 | 30,429 | 78,782,33 | 38 | |
| С | Net investment earnings, gains, and | | | | | | | | |
| | losses | 6,206,602 | 8,271 | 1,392 | 10,66 | 65,314 | 1,142,03 | 39 | |
| d | Grants or scholarships | | | | | | | | |
| е | Other expenditures for facilities and programs | 2 020 204 | 0.700 | 000 | 0.00 | 00 000 | 225 50 | | |
| | . • | 3,839,294 | 2,702 | 2,026 | 3,00 | 66,392 | 335,50 | J3 | |
| f | Administrative expenses End of year balance | 141,833,236 | 122,002 | 2 502 | 97 Q | 18,225 | 79,588,87 | 7.4 | 0 |
| g 2 | Provide the estimated percentage of t | | | | | | | 7 | |
| - а | Board designated or quasi-endowmer | - | - | 9 | , σοιαιτιιτ (α) | ,, 11014 0 | | | |
| b | | .23 % | ' ' | | | | | | |
| С | Temporarily restricted endowment ▶ | 0.00 % | | | | | | | |
| | The percentages on lines 2a, 2b, and | | | | | | | | |
| 3a | Are there endowment funds not in the | e possession of th | e organizatio | on tha | at are held a | and adr | ministered for t | he | |
| | organization by: | | | | | | | | No |
| | (i) unrelated organizations | | | | | | | | <u> </u> |
| L- | (ii) related organizations | | | | | | | 52(, | <u> </u> |
| b 4 | Describe in Part XIII the intended uses | • | • | | | | | 3b | |
| Part | | | on o ondowin | 01111 | | | | | |
| | Complete if the organization | | on Form 9 | 90, F | art IV, line | 11a. S | See Form 990 | , Part X, line 10 |). |
| | Description of property | (a) Cost or oth | her basis (b) | Cost o | r other basis ther) | (c) A | Accumulated preciation | (d) Book value | |
| 1a | Land | | | | 33,404,486 | | | 33,404,4 | 486 |
| b | Buildings | | | | 05,363,626 | | 202,329,176 | 803,034,4 | |
| С | Leasehold improvements | | | _ | 82,322,403 | | 16,567,362 | 65,755,0 | 041 |
| d | Equipment | | | | 64,940,482 | | 93,569,155 | 371,371, | 327 |
| е | Other | | | | 21,529,849 | | 0 | 121,529, | |
| Total. | Add lines 1a through 1e. (Column (d) n | nust equal Form 99 | 90, Part X, co | olumn | (B), line 10 | c.) | ▶ | 1,395,095, | 153 |

Schedule D (Form 990) 2018

| Part VII | Investments – Other Securities. Complete if the organization answer | red "Yes" on Form 9 | 90 Part IV line | 11b See Form | 990 Part X line 12 |
|----------------|----------------------------------------------------------------------|-------------------------|--------------------|-----------------|-----------------------------------------|
| | (a) Description of security or category (including name of security) | | (b) Book value | (c) Meth | nod of valuation: -of-year market value |
| (1) Financial | derivatives | | | | |
| | neld equity interests | | | | |
| (3) Other | | | | | |
| (A) | | | | | |
| (B) | | | | | |
| (C) | | | | | |
| (D) | | | | | |
| (E) | | | | | |
| (F) (G) | | | | | |
| (G) (H) | | | | | |
| | b) must equal Form 990, Part X, col. (B) line 12.) ▶ | | | | |
| Part VIII | Investments—Program Related. | | | | |
| rait viii | Complete if the organization answer | red "Yes" on Form 9 | 90 Part IV line | 11c See Form | 990 Part X line 13 |
| | (a) Description of investment | | (b) Book value | | hod of valuation: |
| | (a) Bosomption of invocation | | (b) Book value | ` ' | of-year market value |
| (1) | | | | | |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |
| (7) | | | | | |
| (8) | | | | | |
| (9) | | | | | |
| | b) must equal Form 990, Part X, col. (B) line 13.) | | | | |
| Part IX | Other Assets. | rad "Vaa" on Farm O | 00 Dort IV line | 11d Coo Form | 000 Dort V line 15 |
| | Complete if the organization answer | escription | 90, Part IV, IIIle | Tiu. See Foili | (b) Book value |
| (1) | (a) Do | Sonption | | | (b) Book value |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |
| (7) | | | | | |
| (8) | | | | | |
| (9) | | | | | |
| | mn (b) must equal Form 990, Part X, col. (| ß) line 15.) | | ▶ | |
| Part X | Other Liabilities. | | | | |
| | Complete if the organization answer | red "Yes" on Form 9 | 90, Part IV, line | 11e or 11f. See | Form 990, Part X, |
| _ | line 25. | | | | |
| 1. | (a) Description of liability | (b) Book value | _ | | |
| (1) Federal in | | 00 040 54 | | | |
| | AYABLE TO RELATED ORGANIZATION UE OF INTEREST RATE SWAP AGREEMENTS | 86,313,513 | _ | | |
| | IMPROVEMENT ALLOWANCES | 67,900,690 4,614,363 | _ | | |
| | RETIREMENT OBLIGATIONS | 6,278,26 | _ | | |
| | D SAVINGS PAYABLE | 6,509,64 | _ | | |
| (7) | | 0,000,040 | | | |
| (1) | | | | | |
| | | | | | |
| (8) | | | | | |
| (8) (9) | b) must equal Form 990, Part X, col. (B) line 25.) | 171,616,47 | 3 | | |

Schedule D (Form 990) 2018 Page **4**

| Part | le D (1 01111 990) 2010 | | | |
|--------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|--------------------|-------|
| | <u> </u> | = | Retu | rn. |
| | Complete if the organization answered "Yes" on Form 990, P | | | |
| 1 | Total revenue, gains, and other support per audited financial statements . | | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | ı | | |
| а | Net unrealized gains (losses) on investments | 2a | | |
| b | Donated services and use of facilities | 2b | | |
| С | Recoveries of prior year grants | 2c | | |
| d | Other (Describe in Part XIII.) | 2d | | |
| е | · · · · · · · · · · · · · · · · · · · | | 2e | |
| 3 | Subtract line 2e from line 1 | | 3 | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | |
| a | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | _ | |
| b | Other (Describe in Part XIII.) | 4b | 4. | |
| С 5 | Add lines 4a and 4b | | 4c 5 | |
| Part | | | | hurn |
| rart | Complete if the organization answered "Yes" on Form 990, P | | er ne | turn. |
| 1 | | | 1 | |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | • | |
| a | Donated services and use of facilities | 2a | | |
| b | Prior year adjustments | 2b | _ | |
| C | Other losses | 2c | | |
| d | Other (Describe in Part XIII.) | 2d | _ | |
| e | | | 2e | |
| 3 | Subtract line 2e from line 1 | | 3 | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | 4a | | |
| b | Other (Describe in Part XIII.) | 4b | | |
| С | Add lines 4a and 4b | | 4c | |
| | | | | |
| 5 | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line | : 18.) | 5 | |
| Part | XIII Supplemental Information. | · | 5 | |
| Part Provid | Supplemental Information. le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provid | XIII Supplemental Information. | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | Supplemental Information. le the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |
| Part Provic 2; Par | XIII Supplemental Information. de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to | 4; Part IV, lines 1b and 2b | 5 ; Part | |

Part XIII

Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Return Reference - Identifier | Explanation |
|----------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| LINE 4 - COLLECTIONS OF ART - DESCRIPTION OF COLLECTIONS | VUMC MAINTAINS VARIOUS COLLECTIONS OF ART AND SIMILAR ASSETS. SUCH COLLECTIONS INCLUDE, BUT ARE NOT LIMITED TO, PAINTINGS, PHOTOGRAPHY, SCULPTURES AND OTHER SIMILAR ITEMS. ALL SUCH COLLECTIONS FURTHER VUMC'S EXEMPT PURPOSE BY PROVIDING CULTURAL, HISTORICAL, AND EDUCATIONAL OPPORTUNITIES TO VUMC STAFF AND PATIENTS AND THE COMMUNITY AT LARGE THROUGH EXHIBITS AND DISPLAYS. |
| LINE 4 - INTENDED USES | ENDOWMENT FUNDS ARE UTILIZED TO GENERATE EARNINGS AND SUBSEQUENT DISTRIBUTIONS FOR THE USE OF FUNDING MEDICAL RESEARCH, MEDICAL CHAIRS IN CLINICAL DEPARTMENTS, MEDICAL TRAINING FELLOWSHIPS, MEDICAL DIRECTORSHIPS, AND OTHER PROGRAMS CONSISTENT WITH THE MISSION OF THE INSTITUTION. |

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

OMB No. 1545-0047

2018

Open to Public

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

| | of the organization | | | | | Employer identificat | ion number |
|------|----------------------------------------------------------------------------------------------------------------|-------------------------------------------|-------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|
| | DERBILT UNIVERSITY MEDICAL | | - | | | 35-25287 | |
| Par | General Information Form 990, Part IV, line | | ies Outside | the United States. Con | nplete if the orga | anization answere | d "Yes" on |
| 1 2 | For grantmakers. Does the other assistance, the grante award the grants or assistan For grantmakers. Describe | ees' eligibility ce? | for the gran | ts or assistance, and the s | selection criteria | used to | _ |
| | outside the United States. | | _ | • | | | 40010141100 |
| 3 | Activities per Region. (The fo | llowing Part | I, line 3 table o | can be duplicated if addition | nal space is need | ded.) | |
| | (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in the region | (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region) | (e) If activity liste a program se describe specifi service(s) in the | ervice, experience exp | f) Total nditures for nvestments he region |
| (1) | CENTRAL AMERICA AND THE CARIBBEAN | 0 | 0 | SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES | N/A | | 7,931 |
| (2) | EAST ASIA AND THE PACIFIC | 0 | 0 | SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES | N/A | | 130,257 |
| (3) | EUROPE (INCLUDING ICELAND AND GREENLAND) | 0 | 0 | SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES | N/A | | 483,129 |
| (4) | | 0 | 0 | SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES | N/A | | 7,681 |
| (5) | NORTH AMERICA (CANADA & MEXICO ONLY) | 0 | 0 | SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES | N/A | | 241,756 |
| (6) | SOUTH AMERICA | 0 | 0 | SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES | N/A | | 10,741 |
| (7) | SOUTH ASIA | 0 | 0 | SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES | N/A | | 7,057 |
| (8) | SUB-SAHARAN AFRICA | 0 | 0 | SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES | N/A | | 52,788 |
| (9) | RUSSIA AND NEIGHBORING STATES | 0 | 0 | SENDING AGENTS OF THE ORGANIZATION TO ATTEND AND SPEAK AT SEMINARS AND CONFERENCES | N/A | | 1,950 |
| (10) | | 0 | 1 | GRANTMAKING-SUBCONTRACTS | N/A | | 50,296 |
| (11) | EAST ASIA AND THE PACIFIC | 0 | 0 | GRANTMAKING-SUBCONTRACTS | N/A | | 611,729 |
| (12) | EUROPE (INCLUDING ICELAND AND GREENLAND) | 0 | 1 | GRANTMAKING-SUBCONTRACTS | N/A | | 102,735 |
| (13) | NORTH AMERICA (CANADA & MEXICO ONLY) | 0 | 0 | GRANTMAKING-SUBCONTRACTS | N/A | | 94,918 |
| (14) | RUSSIA AND NEIGHBORING STATES | 0 | 0 | GRANTMAKING-SUBCONTRACTS | N/A | | 64,088 |
| (15) | SOUTH AMERICA | 0 | 5 | GRANTMAKING-SUBCONTRACTS | N/A | | 2,009,903 |
| (16) | SOUTH ASIA | 0 | 0 | GRANTMAKING-SUBCONTRACTS | N/A | | 9,720 |
| (17) | (SEE STATEMENT) | | | | | | <u> </u> |

0

24

3,886,679

32,887,604

36,774,283

Subtotal

sheets to Part I Totals (add lines 3a and 3b)

Total from continuation

7

1,891

Schedule F (Form 990) 2018

Part II Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | (c) Region | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
|----------------------------|----------------------------------------------------|------------------------------------------------|-----------------------------|--------------------------|---------------------------------------|----------------------------------|---------------------------------------|-------------------------------------------------------|
| | | SUB-SAHARAN AFRICA | GENERAL | 875,084 | WIRE | | N/A | N/A |
| | | SUB-SAHARAN AFRICA | RESEARCH | 50,586 | WIRE | | N/A | N/A |
| | | SOUTH ASIA | GENERAL | 9,720 | WIRE | | N/A | N/A |
| | | EUROPE (INCLUDING ICELAND AND GREENLAND) | RESEARCH | 35,100 | WIRE | | N/A | N/A |
| | | SUB-SAHARAN AFRICA | GENERAL | 54,548 | WIRE | | N/A | N/A |
| | | SOUTH AMERICA | RESEARCH | 1,465,704 | WIRE | | N/A | N/A |
| | | EAST ASIA AND THE PACIFIC | RESEARCH | 80,397 | WIRE | | N/A | N/A |
| | | SOUTH AMERICA | RESEARCH | 30,000 | WIRE | | N/A | N/A |
| | | RUSSIA AND NEIGHBORING STATES | RESEARCH | 64,088 | WIRE | | N/A | N/A |
| | | CENTRAL AMERICA AND THE CARIBBEAN | RESEARCH | 50,296 | WIRE | | N/A | N/A |
| | | SUB-SAHARAN AFRICA | GENERAL | 20,351 | WIRE | | N/A | N/A |
| | | SOUTH AMERICA | RESEARCH | 72,916 | WIRE | | N/A | N/A |
| | | NORTH AMERICA (CANADA & MEXICO ONLY) | RESEARCH | 47,647 | WIRE | | N/A | N/A |
| | | SUB-SAHARAN AFRICA | GENERAL | 20,520 | WIRE | | N/A | N/A |
| | | SUB-SAHARAN AFRICA | RESEARCH | 12,682 | WIRE | | N/A | N/A |
| | | (SEE STATEMENT) | | | | | | |
| | | | | | es by the foreign cour ency letter | | | 30 |
| | | | ties | | | | | 3 |

Schedule F (Form 990) 2018

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|------------|--------------------------|--------------------------|---------------------------------------|----------------------------------------|------------------------------------------|----------------------------------------------------------------|
| (1) | | | | | | | |
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| (16) | | | | | | | |
| (17) | | | | | | | |
| (18) | | | | | | | |

Part IV Foreign Forms

| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | ☐ Yes | ✓ No |
|---|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|------|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | ☐ Yes | ✓ No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471) | ☐ Yes | ☑ No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) | ☐ Yes | ✓ No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | ☐ Yes | ☑ No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990) | ☐ Yes | ☑ No |

Part I

Activities per Region (continued)

| (a) | (b) | (c) | (d) | (e) | (f) |
|--------------------------------------------------|---------------------------------|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|--------------------------------------------------|
| Region | Number of offices in the region | Number of employees, agents, and independent contractors in region | Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region) | If activity listed in (d) is a program service, describe specific type of service(s) in region | Total expenditures for and investments in region |
| (17) SUB-SAHARAN AFRICA | 0 | 6 | GRANTMAKING- SUBCONTRACTS | N/A | 1,530,118 |
| (18) CENTRAL AMERICA AND THE CARIBBEAN | 0 | 0 | PROGRAM SERVICES | EDUCATION, HEALTH-CARE, RESEARCH | 78,242 |
| (19) EAST ASIA AND THE PACIFIC | 0 | 0 | PROGRAM SERVICES | EDUCATION AND RESEARCH | 150,060 |
| (20) EUROPE (INCLUDING ICELAND AND GREENLAND) | 0 | 0 | PROGRAM SERVICES | EDUCATION, HEALTH-CARE, RESEARCH | 279,475 |
| (21) MIDDLE EAST AND NORTH AFRICA | 0 | 0 | PROGRAM SERVICES | EDUCATION | 14,724 |
| (22) NORTH AMERICA (CANADA & MEXICO ONLY) | 0 | 0 | PROGRAM SERVICES | EDUCATION AND RESEARCH | 101,884 |
| (23) RUSSIA AND NEIGHBORING STATES | 0 | 0 | PROGRAM SERVICES | EDUCATION AND RESEARCH | 10,869 |
| (24) SOUTH AMERICA | 0 | 0 | PROGRAM SERVICES | EDUCATION, HEALTH-CARE, RESEARCH | 84,574 |
| (25) SUB-SAHARAN AFRICA | 24 | 1,885 | PROGRAM SERVICES | EDUCATION, HEALTH-CARE, RESEARCH | 30,637,658 |

Part II Grants and Other Assistance to Organizations or Entities Outside the United States (continued)

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) | (i) |
|-------------------------|--------------------------------|---------------------------------------------------|------------------|----------------------|-----------------------------|-------------------------------|------------------------------------|-----------------------------------------------------------|
| Name of Organization | IRS code section and EIN | Region | Purpose of grant | Amount of cash grant | Manner of cash disbursement | Amount of non-cash assistance | Description of non-cash assistance | Method of valuation (book, FMV, apraisal, other) |
| (16) | | SUB-SAHARAN AFRICA | GENERAL | 31,320 | WIRE | | N/A | N/A |
| (17) | | EAST ASIA AND THE PACIFIC | RESEARCH | 428,138 | WIRE | | N/A | N/A |
| (18) | | SUB-SAHARAN AFRICA | RESEARCH | 17,373 | WIRE | | N/A | N/A |
| (19) | | NORTH AMERICA (CANADA & MEXICO ONLY) | RESEARCH | 8,440 | CHECK | | N/A | N/A |
| (20) | | NORTH AMERICA (CANADA & MEXICO ONLY) | RESEARCH | 37,931 | CHECK | | N/A | N/A |
| (21) | | SUB-SAHARAN AFRICA | GENERAL | 15,311 | WIRE | | N/A | N/A |
| (22) | | SOUTH AMERICA | RESEARCH | 95,526 | WIRE | | N/A | N/A |
| (23) | | SOUTH AMERICA | RESEARCH | 298,138 | WIRE | | N/A | N/A |
| (24) | | EUROPE (INCLUDING ICELAND AND GREENLAND) | RESEARCH | 12,960 | WIRE | | N/A | N/A |
| (25) | | EUROPE (INCLUDING ICELAND AND GREENLAND) | RESEARCH | 54,675 | WIRE | | N/A | N/A |
| (26) | | EAST ASIA AND THE PACIFIC | RESEARCH | 26,927 | WIRE AND CHECK | | N/A | N/A |
| (27) | | SUB-SAHARAN AFRICA | RESEARCH | 81,049 | WIRE | | N/A | N/A |
| (28) | | SOUTH AMERICA | RESEARCH | 43,665 | WIRE | | N/A | N/A |
| (29) | | SUB-SAHARAN AFRICA | GENERAL | 23,436 | WIRE | | N/A | N/A |
| (30) | | SUB-SAHARAN AFRICA | GENERAL | 215,423 | WIRE | | N/A | N/A |
| (31) | | EAST ASIA AND THE PACIFIC | RESEARCH | 19,836 | WIRE | | N/A | N/A |
| (32) | | SUB-SAHARAN AFRICA | RESEARCH | 112,435 | WIRE | | N/A | N/A |
| (33) | | EAST ASIA AND THE PACIFIC | RESEARCH | 56,431 | WIRE | | N/A | N/A |

Part V

Supplemental Information. Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method;amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); andPart III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

| Return Reference - Identifier | Fundamention |
|------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | 1 2 2 2 2 2 |
| SCHEDULE F, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS | VANDERBILT UNIVERSITY MEDICAL CENTER MAINTAINS A FORMAL POLICY DEFINING ITS PROCEDURES FOR MONITORING THE USE OF SPONSORED FUNDS BY SUBRECIPIENTS LOCATED OUTSIDE OF THE UNITED STATES WHO ARE PERFORMING A PORTION OF A SPONSORED PROJECT EXTERNALLY AWARDED TO VANDERBILT UNIVERSITY MEDICAL CENTER. THE POLICY PROVIDES GUIDANCE TO ENSURE THAT SUBRECIPIENTS CONDUCT THEIR PORTIONS OF SPONSORED PROJECTS IN COMPLIANCE WITH LAWS, REGULATIONS, TERMS AND CONDITIONS OF AWARDS AND SUBAWARDS, AND THAT REIMBURSED COSTS INCURRED BY SUBRECIPIENTS ARE ALLOWED. THE POLICY ADDRESSES THE ROLES AND RESPONSIBILITIES OF CENTRAL OFFICES AND DEPARTMENTS OF THE MEDICAL CENTER AND DESCRIBES THE MONITORING PROCEDURES FOR EACH AREA. |
| | THE FULL TEXT OF VANDERBILT UNIVERSITY MEDICAL CENTER'S SUBRECIPIENT MONITORING GUIDELINES ARE AVAILABLE ONLINE AT THE FOLLOWING WEB ADDRESS: |
| | HTTPS://FINANCE.MC.VANDERBILT.EDU/ARE/GGC/POLICY.ASPX |
| SCHEDULE F, PART I, LINE 3 - METHOD TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS | CENTRAL AMERICA AND THE CARIBBEAN: ACCRUAL EAST ASIA AND THE PACIFIC: ACCRUAL EUROPE (INCLUDING ICELAND AND GREENLAND): ACCRUAL MIDDLE EAST AND NORTH AFRICA: ACCRUAL NORTH AMERICA (CANADA & MEXICO ONLY): ACCRUAL RUSSIA AND NEIGHBORING STATES: ACCRUAL SOUTH AMERICA: ACCRUAL SOUTH ASIA: ACCRUAL SUB-SAHARAN AFRICA: ACCRUAL |
| SCHEDULE F, PART II, LINE 1 - METHOD TO ACCOUNT FOR EXPENDITURES ON ORG'S FINANCIAL STATEMENTS | CENTRAL AMERICA AND THE CARIBBEAN: ACCRUAL EAST ASIA AND THE PACIFIC: ACCRUAL EUROPE (INCLUDING ICELAND AND GREENLAND): ACCRUAL NORTH AMERICA (CANADA & MEXICO ONLY): ACCRUAL RUSSIA AND NEIGHBORING STATES: ACCRUAL SOUTH AMERICA: ACCRUAL SOUTH ASIA: ACCRUAL SUB-SAHARAN AFRICA: ACCRUAL |

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Part I

VANDERBILT UNIVERSITY MEDICAL CENTER

Employer identification number

35-2528741

| | Form 990-EZ filers are i | not required to | complete | this part. | | | | | |
|-------|----------------------------------------------------------------------------|-----------------------|--------------|---------------------------|---------------------|-------------------------------------|----------------------------------|--|--|
| 1 | Indicate whether the organization | on raised funds t | hrough any | of the follo | owing activities. | Check all that apply. | | | |
| а | a 🗹 Mail solicitations e 🗹 Solicitation of non-government grants | | | | | | | | |
| b | b 🗹 Internet and email solicitations f 🔽 Solicitation of government grants | | | | | | | | |
| С | | | | | | | | | |
| d | In-person solicitations | | | • | • | | | | |
| 2a | Did the organization have a wri | tten or oral agree | ement with | any individ | lual (including off | icers directors truste | 200 | | |
| Zu | or key employees listed in Form | | | | | | | | |
| b | If "Yes," list the 10 highest paid | | = | | • | - | | | |
| b | compensated at least \$5,000 b | | | uraisers) pu | arsuarit to agreen | ients under willen tile | iuliulaisel is to be | | |
| | compensated at least \$5,000 b | y the organizatio | 11. | | | | | | |
| | | | | | | | | | |
| | (i) Name and address of individual | (11) A - Alicella | | draiser have | (iv) Gross receipts | (v) Amount paid to (or retained by) | (vi) Amount paid to | | |
| | or entity (fundraiser) | (ii) Activity | | or control of outions? | from activity | fundraiser listed in | (or retained by) organization | | |
| | | | ., | | | col. (i) | | | |
| | BORNS GROUP, 1610 14TH AVENUE | (000 | Yes | No | 1 | | | | |
| 1 5 | SE, WATERTOWN, SD 57201 | (SEE STATEMENT) | | · | | | | | |
| | | OTATE METATY | | <u> </u> | | 600,492 | | | |
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| Γotal | | | | 🕨 | 0 | 600,492 | 0 | | |
| 3 | List all states in which the orga | anization is regis | tered or lic | ensed to s | olicit contribution | ns or has been notifie | d it is exempt from | | |
| | registration or licensing. | 9 | | | | | ' | | |
| AL, A | K, AZ, AR, CA, CO, CT, DE, DC, FL, | GA, HI, ID, IL, IN, I | A, KS, KY, L | A, ME, MD, | MA, MI, MN, MS, N | MO, MT, NE, NV, | | | |
| | IJ, NM, NY, NC, ND, OH, OK, OR, PA | | | | | | | | |
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Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

| | | 3 | | | | |
|---------------------------------------------------------------------------------------------------------------------------------|----------|----------------------------------------------------------------------------------------|----------------------------|---------------------------|------------------------|------------------------------------------------|
| | | | (a) Event #1 | (b) Event #2 | (c) Other events | (d) Total events |
| | | | FRIENDS IN FASHION | RF CELEBRITY GOLF | 10 | (add col. (a) through col. (c)) |
| 4 | | | (event type) | (event type) | (total number) | COI. (CJ) |
| Revenue | 1 | Gross receipts | 243,632 | 216,135 | 594,699 | 1,054,466 |
| <u>m</u> | 2 | | 192,798 | 101,330 | 467,436 | 761,564 |
| | 3 | Gross income (line 1 minus line 2) | 50,834 | 114,805 | 127,263 | 292,902 |
| | 4 | Cash prizes | | | | 0 |
| | 5 | Noncash prizes | | | | 0 |
| enses | 6 | Rent/facility costs | | | | 0 |
| Direct Expenses | 7 | Food and beverages | 41,642 | 13,803 | 5,113 | 60,558 |
| Direc | 8 | B Entertainment | 350 | 822 | 17,382 | 18,554 |
| | 9 | Other direct expenses . | 52,036 | 29,813 | 123,986 | 205,835 |
| | 10 11 | | | | | 284,947 7,955 |
| Pa | | Gaming. Complete if th \$15,000 on Form 990-E2 | e organization answe | ered "Yes" on Form 9 | 990, Part IV, line 19, | |
| 0 | | , ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | (b) Pull tabs/instant | | (d) Total gaming (add |
| nue | | | (a) Bingo | bingo/progressive bingo | (c) Other gaming | col. (a) through col. (c) |
| Revenue | 1 | Gross rovenue | | | | |
| | | Gross revenue | | | | |
| ses | 2 | 2 Cash prizes | | | | |
| Exper | 3 | Noncash prizes | | | | <u> </u> |
| Direct Expenses | 4 | Rent/facility costs | | | | <u></u> |
| | 5 | Other direct expenses . | | | | |
| | 6 | | ☐ Yes% ☐ No | ☐ Yes % ☐ No | ☐ Yes% ☐ No | |
| | 7 | Direct expense summary. Ad | ld lines 2 through 5 in c | olumn (d) | | <u> </u> |
| | 8 | Net gaming income summar | y. Subtract line 7 from li | ne 1, column (d) | | <u> </u> |
| | а | Enter the state(s) in which the or is the organization licensed to colf "No," explain: | onduct gaming activities | s in each of these states | | Yes No |
| 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? b If "Yes," explain: | | | | | | |
| | | | | | | |

| 12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? | Schedu | ie G (Form 990 or 990-EZ) 2018 | | Page 3 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|--------|
| formed to administer charitable gaming? | 11 | Does the organization conduct gaming activities with nonmembers? | ☐ Yes | ☐ No |
| a The organization's facility b An outside facility 13b An outside facility Enter the name and address of the person who prepares the organization's gaming/special events books and records: Name ▶ Address ▶ 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ c If "Yes," enter name and address of the third party: Name ▶ Address ▶ 16 Gaming manager information: Name ▶ Gaming manager compensation ▶ \$ Description of services provided ▶ □ Director/officer □ □ mployee □ Independent contractor 17 Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ Part III Inse 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional in See instructions. | 12 | | ☐ Yes | ☐ No |
| b An outside facility | 13 | Indicate the percentage of gaming activity conducted in: | | |
| b An outside facility | а | The organization's facility | | % |
| Name ► Address ► Address ► 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? | b | | | % |
| Address ► 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? | 14 | , , , , , , , , , , , , , , , , , , , , | | |
| Does the organization have a contract with a third party from whom the organization receives gaming revenue? | | Name ► | | |
| revenue? . | | Address ► | | |
| b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ c If "Yes," enter name and address of the third party: Name ▶ Address ▶ 16 Gaming manager information: Name ▶ Gaming manager compensation ▶ \$ Description of services provided ▶ □ Director/officer □ Employee □ Independent contractor 17 Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? | 15a | | □ Vos | □No |
| amount of gaming revenue retained by the third party ▶ \$ c If "Yes," enter name and address of the third party: Name ▶ Address ▶ 16 Gaming manager information: Name ▶ Gaming manager compensation ▶ \$ Description of services provided ▶ □ Director/officer □ Employee □ Independent contractor 17 Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? | h | | □ 163 | |
| c If "Yes," enter name and address of the third party: Name ▶ Address ▶ 16 Gaming manager information: Name ▶ Gaming manager compensation ▶ \$ Description of services provided ▶ □Director/officer □Employee □Independent contractor 17 Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? □Y b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) an Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional in See instructions. | | amount of gaming revenue retained by the third party ▶ \$ | | |
| Address ► 16 Gaming manager information: Name ► Gaming manager compensation ► \$ Description of services provided ► □Director/officer □Employee □Independent contractor 17 Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? | С | | | |
| Name ► Gaming manager compensation ► \$ Description of services provided ► Director/officer □ Employee □ Independent contractor 17 Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? | | Name ► | | |
| Saming manager compensation ► \$ Description of services provided ► Director/officer | | Address ► | | |
| Description of services provided ► Director/officer | 16 | Gaming manager information: | | |
| Director/officer | | Name ► | | |
| Director/officer □ Employee □ Independent contractor 17 Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? | | Gaming manager compensation ► \$ | | |
| Mandatory distributions: a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? | | Description of services provided ▶ | | |
| a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? | | □ Director/officer □ Employee □ Independent contractor | | |
| retain the state gaming license? | 17 | · | | |
| spent in the organization's own exempt activities during the tax year ▶ \$ Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional in See instructions. | а | · · · · · · · · · · · · · · · · · · · | ☐ Yes | ☐ No |
| Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional in See instructions. | b | · · · · · · · · · · · · · · · · · · · | | |
| | Part | Supplemental Information. Provide the explanations required by Part I, line 2b, columns Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition | | |
| | SEE N | NEXT PAGE | | |
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Schedule G (Form 990 or 990-EZ) 2018

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Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

| Return Reference - Identifier | Explanation |
|----------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE G, PART I, LINE 2B(II) - LINE 2B COLUMN (II) ACTIVITY 1 | CONSULTING SERVICES RELATED TO FUNDRAISING |
| SCHEDULE G, PART I, LINE 2B(V) - LINE 2B COLUMN (V) AMOUNT PAID TO FUNDRAISER LISTED IN COLUMN (I) | THE TOTAL AMOUNT PAID TO BORNS GROUP FOR FISCAL YEAR 2019 WAS \$600,492, WHICH INCLUDES PROFESSIONAL FUNDRAISING FEES OF \$44,900 AND EXPENSES OF \$555,592. THE CONTRACT BETWEEN VANDERBILT UNIVERSITY MEDICAL CENTER AND BORNS GROUP CALLS FOR THE REIMBURSEMENT OF FUNDRAISING EXPENSES INCURRED BY BORNS GROUP, SUCH AS PRINTING AND POSTAGE, WHICH ARE INVOICED SEPARATELY FROM PROFESSIONAL FUNDRAISING EXPENSES. BORNS GROUP PROVIDES CONSULTING SERVICES FOR VANDERBILT UNIVERSITY MEDICAL CENTER'S OVERALL FUNDRAISING PROGRAM AND DOES NOT RAISE FUNDS FOR VANDERBILT UNIVERSITY MEDICAL CENTER OR HELP RAISE FUNDS FOR A SPECIFIC PURPOSE. |

SCHEDULE H (Form 990)

Hospitals

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes" on Form 990, Part IV, question 20.
 ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organizationEmployer identification numberVANDERBILT UNIVERSITY MEDICAL CENTER352528741

| Par | Financial Assistanc | e and Certai | n Other Cor | nmunity Benefit | s at Cost | | | | |
|-----|-------------------------------------------------------------------------------------------------------------------|-----------------------------------|----------------------|----------------------|-------------------------|-------------------|----------|----------|-------|
| | | | | | | | | Yes | No |
| 1a | Did the organization have a fin- | ancial assistan | ce policy duri | ng the tax year? If | "No," skip to ques | tion 6a | 1a | ~ | |
| b | If "Yes," was it a written policy | ? | | | | | 1b | ~ | |
| 2 | If the organization had multiple the financial assistance policy | • | | | • | application of | | | |
| | ☐ Applied uniformly to all hos | • | | Applied uniforml | ly to most hospital | facilities | | | |
| | Generally tailored to individual hospital facilities | | | | | | | | |
| 3 | Answer the following based on the financial assistance eligibility criteria that applied to the largest number of | | | | | | | | |
| | the organization's patients dur | | | | | | | | |
| а | Did the organization use Fede | | | | | | | | |
| | free care? If "Yes," indicate wh | | = | | e limit for eligibility | for free care: | 3a | ~ | |
| | | · — | Other _ | % | | | | | |
| b | Did the organization use FPG | | | | | | | | |
| | indicate which of the following | - | | | | | 3b | ~ | |
| _ | | | | . 400% □ O | | | | | |
| С | If the organization used factor for determining eligibility for free an asset test or other thresh | ee or discounte | ed care. Includ | le in the descriptio | n whether the orga | anization used | | | |
| | discounted care. | | | | | | | | |
| 4 | Did the organization's financia | l assistance po | licy that appl | ied to the largest r | number of its patie | nts during the | | | |
| | tax year provide for free or disc | | | | | | 4 | ~ | |
| 5a | Did the organization budget amounts | | | | | | 5a | ~ | |
| b | If "Yes," did the organization's | financial assist | tance expense | es exceed the bud | geted amount? . | | 5b | ~ | |
| С | If "Yes" to line 5b, as a resu | | | | | | | | |
| _ | discounted care to a patient w | _ | | | | F | 5c | <u> </u> | - |
| 6a | Did the organization prepare a | | | | | | 6a | <i>'</i> | |
| b | If "Yes," did the organization m Complete the following table | | | | | | 6b | ~ | |
| | these worksheets with the Sch | | sneets provid | ied in the Schedul | e instructions. I | Jo not submit | | | |
| 7 | Financial Assistance and Certa | | nunity Benefit | s at Cost | | | | | |
| | Financial Assistance and | (a) Number of | (b) Persons | (c) Total community | (d) Direct offsetting | (e) Net community | | (f) Perc | ent |
| | s-Tested Government Programs | activities or programs (optional) | served (optional) | benefit expense | revenue | benefit expense | <u> </u> | of total | al |
| а | Financial Assistance at cost (from | | | 91,294,814 | | 91,294,814 | | | 2.11 |
| b | Worksheet 1) | | | 642,035,268 | 504,268,916 | 137,766,352 | + | | 3.18 |
| c | Costs of other means-tested | | | 5 .2,555,265 | 33 1,200,010 | . 51,1 55,562 | | | |
| | government programs (from Worksheet 3, column b) | | | | | C | | | 0.00 |
| d | Total. Financial Assistance and Means-Tested Government Programs | 0 | 0 | 733,330,082 | 504,268,916 | 229,061,166 | | | 5.28 |
| | Other Benefits | | | | 55 1,250,510 | , | | | |
| е | Community health improvement services and community benefit operations (from Worksheet 4) | | | 8,077,299 | 2,890,493 | 5,186,806 | | | 0.12 |
| f | Health professions education | | | -,- , | ,, | -,, | | | |
| • | (from Worksheet 5) | | | 193,503,845 | 53,189,300 | 140,314,545 | | | 3.24 |
| g | Subsidized health services (from Worksheet 6) | | | | | C | | | 0.00 |
| h | Research (from Worksheet 7) . | | | 684,829,888 | 541,516,116 | 143,313,772 | | | 3.31 |
| i | Cash and in-kind contributions for community benefit (from Worksheet 8) | | | | | C | | | 0.00 |
| j | Total. Other Benefits | 0 | 0 | 886,411,032 | 597,595,909 | 288,815,123 | | | 6.66 |
| k | Total Add lines 7d and 7i | Λ | 0 | 1 610 741 114 | 1 101 864 825 | 517 876 280 | | | 11 05 |

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Schedule H (Form 990) 2018

Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

| | | (a) Number of activities or programs | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | (e) Net community building expense | (f) Percent of total expense |
|-----|---------------------------------------|--------------------------------------|-------------------------------------|--------------------------------------|-------------------------------|------------------------------------|------------------------------|
| | | (optional) | | | | | |
| 1_ | Physical improvements and housing | | | | | 0 | 0.00 |
| 2 | Economic development | | | | | 0 | 0.00 |
| 3 | Community support | | | | | 0 | 0.00 |
| 4 | Environmental improvements | | | | | 0 | 0.00 |
| 5 | Leadership development and training | | | | | | |
| | for community members | | | | | 0 | 0.00 |
| 6 | Coalition building | | | | | 0 | 0.00 |
| 7 | Community health improvement advocacy | | | | | 0 | 0.00 |
| 8 | Workforce development | | | | | 0 | 0.00 |
| 9 | Other | | | | | 0 | 0.00 |
| 10 | Total | 0 | 0 | 0 | 0 | 0 | 0.00 |
| Par | Bad Debt, Medicare, & | Collection | Practices | <u> </u> | | | |

| ı aı t | Bad Best, Medicare, & Collection Fractices | | | |
|------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|----------|----|
| Section | on A. Bad Debt Expense | | Yes | No |
| 1 2 | Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15? Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount | 1 | <u> </u> | |
| 3 | Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit | | | |
| 4 | Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements. | | | |
| Section | on B. Medicare | | | |
| 5 | Enter total revenue received from Medicare (including DSH and IME) | | | |
| 6 | Enter Medicare allowable costs of care relating to payments on line 5 | | | |
| 7 | Subtract line 6 from line 5. This is the surplus (or shortfall) | | | |
| 8 | Describe in Part VI the extent to which any shortfall reported in line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used: | | | |
| ^ 1 | ☐ Cost accounting system ☐ Cost to charge ratio ☐ Other | | | |
| | on C. Collection Practices | | | |
| 9a | Did the organization have a written debt collection policy during the tax year? | 9a | ~ | |
| b | If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI | 9b | ~ | |

| Part | Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions) | | | | | |
|------|------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|--------------------------------------------------|---------------------------------------------------------------------------------------------|-----------------------------------------------------|--|
| | (a) Name of entity | (b) Description of primary activity of entity | (c) Organization's profit % or stock ownership % | (d) Officers, directors, trustees, or key employees' profit % or stock ownership % | (e) Physicians' profit % or stock ownership % | |
| 1 (| SEE STATEMENT) | | | | | |
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Schedule H (Form 990) 2018

| Part IV M | anagement Companies and Joint Ventures | | | |
|------------------------------------------------|-----------------------------------------------|--------------------------------------------------------------|------------------------------------------------------------------------------------------------------|--------------------------------------------------------|
| (a) Name of Entity | (b) Description of primary activity of entity | (c) Organization's profit % or stock ownership % | (d) Officers, directors, trustees, or key employees' profit % or stock ownership % | (e) Physicians' profit % or stock ownership % |
| Ambulatory Surgery Center of Cool Springs, LLC | Ambulatory Surgery Center | 51.02 | 0.00 | 13.26 |
| Vanderbilt Imaging Services, LLC | Radiology Services | 66.67 | 0.00 | 33.33 |
| New Light Imaging, LLC | Outpatient Diagnostic Imaging | 66.67 | 0.00 | 33.33 |
| One Hundred Oaks Imaging, LLC | Outpatient Diagnostic Imaging | 80.00 | 0.00 | 20.00 |
| Williamson Imaging, LLC | Outpatient Diagnostic Imaging | 53.34 | 0.00 | 26.66 |
| VIP Midsouth, LLC | Pediatric Clinics | 51.00 | 0.00 | 49.00 |

Own Real Estate Used as Medical Facility

49.00

0.00

51.00

Springfield VIP Realty, LLC

| Part V Facility Information | | | | | | | | | | |
|----------------------------------------------------------------------|-------------------|---------------------------|--------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|-----------|
| Section A. Hospital Facilities | 등 | Ge | 오 | T eg | Ω. | R _e | 罗 | 罗 | | |
| (list in order of size, from largest to smallest—see instructions) | ense | nera | ildre | achir | tical | sear | -24 | ER-other | | |
| How many hospital facilities did the organization operate during | 9 0 0 | mec | n's h | ng ho | acce | Research facility | ER-24 hours | еř | | |
| the tax year? 2 | Licensed hospital | General medical & surgica | Children's hospita | Teaching hospital | Critical access hospital | Sility | 0, | | | |
| Name, address, primary website address, and state license number | | & sur | <u> 80</u> | _ | ospita | | | | | Facility |
| (and if a group return, the name and EIN of the subordinate hospital | | gica | | | <u> </u> | | | | | reporting |
| organization that operates the hospital facility) | | | | | | | | | Other (describe) | group |
| 1 VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS | | | | | | | | | | |
| 1211 22ND AVENUE SOUTH, NASHVILLE, TN 37212 | 1 | | | | | | | | | |
| WWW.VANDERBILTHEALTH.COM STATE LICENSE NO. : | 1 | / | / | / | | / | / | | | |
| 000000027 | 1 | | | | | | | | | |
| | 1 | | | | | | | | | |
| 2 VANDERBILT STALLWORTH REHABILITATION HOSPITAL | | | | | | | | | | |
| 2201 CHILDREN'S WAY, NASHVILLE, TN 37212 |] | | | | | | | | | |
| WWW.VANDERBILTSTALLWORTHREHAB.COM STATE | 1 | | | | | | | | | |
| LICENSE NO.: 0000000141 | 1 | | | | | | | | | |
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Page 4

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

| | of nospital facility or letter of facility reporting group VANDERBILL UNIVERSITY MEDICAL CENTER HOSPITAL | .5 | | |
|---------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------|-----|----|
| | umber of hospital facility, or line numbers of hospital es in a facility reporting group (from Part V, Section A): | | | |
| aciiiti | es in a facility reporting group (nom Part V, Section A). | [| Yes | No |
| Comn | nunity Health Needs Assessment | | | |
| 1 | Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the | | | |
| | current tax year or the immediately preceding tax year? | 1 | | ~ |
| 2 | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or | | | |
| | the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C | 2 | | ~ |
| 3 | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 | 3 | ~ | |
| | If "Yes," indicate what the CHNA report describes (check all that apply): | | | |
| а | A definition of the community served by the hospital facility | | | |
| b | ✓ Demographics of the community | | | |
| С | Existing health care facilities and resources within the community that are available to respond to the health needs of the community | | | |
| d | ✓ How data was obtained | | | |
| е | ☑ The significant health needs of the community | | | |
| f | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups | | | |
| g | | | | |
| h | ☑ The process for consulting with persons representing the community's interests | | | |
| i | The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s) | | | |
| j | ☐ Other (describe in Section C) | | | |
| 4 | Indicate the tax year the hospital facility last conducted a CHNA: 20 16 | | | |
| 5 | In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent | | | |
| | the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from | | | |
| | persons who represent the community, and identify the persons the hospital facility consulted | 5 | | |
| 6.0 | | 5 | ~ | |
| υa | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C | 6a | ~ | |
| b | Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," | - Ju | | |
| | list the other organizations in Section C | 6b | | ~ |
| 7 | Did the hospital facility make its CHNA report widely available to the public? | 7 | ~ | |
| | If "Yes," indicate how the CHNA report was made widely available (check all that apply): | | | |
| а | Hospital facility's website (list url): HTTPS://WWW.VANDERBILTHEALTH.COM/MAIN/38766 | | | |
| b | Other website (list url): | | | |
| С | ✓ Made a paper copy available for public inspection without charge at the hospital facility | | | |
| d | Other (describe in Section C) | | | |
| 8 | Did the hospital facility adopt an implementation strategy to meet the significant community health needs | | | |
| _ | identified through its most recently conducted CHNA? If "No," skip to line 11 | 8 | ~ | |
| 9 | Indicate the tax year the hospital facility last adopted an implementation strategy: 20 16 | | 4 | |
| 10 | Is the hospital facility's most recently adopted implementation strategy posted on a website? | 10 | ~ | |
| a b | If "Yes," (list url): HTTPS://WWW.VANDERBILTHEALTH.COM/MAIN/38766 | 105 | | |
| 11 | If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? | 10b | | |
| •• | Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. | | | |
| 10 - | - | | | |
| ı∠a | Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? | 12a | | , |
| h | If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? | 12b | | _ |
| | If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form | 120 | | |
| J | 4720 for all of its hospital facilities? \$ | | | |

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

| Name of hospital facility or letter of facility reporting group | VANDERRILT LINIVERSITY MEDICAL | CENTER HOSPITALS |
|-----------------------------------------------------------------|--------------------------------|------------------|
| Name of nospital facility of letter of facility reporting group | VANDERBILI UNIVERSITI MEDICAL | CENTER HUSPITALS |

| | | | | Yes | No |
|----|-------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|----------|----|
| | Di | Did the hospital facility have in place during the tax year a written financial assistance policy that: | | | |
| 13 | | explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? | 13 | ~ | |
| | lf ' | "Yes," indicate the eligibility criteria explained in the FAP: | | | |
| á | a 🗹 | Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 2 0 0 % and FPG family income limit for eligibility for discounted care of 2 5 0 % | | | |
| k | o [| Income level other than FPG (describe in Section C) | | | |
| (| C [| Asset level | | | |
| (| d [⋅ | Medical indigency | | | |
| • | e 🗹 | Insurance status | | | |
| 1 | _ | | | | |
| ç | | Residency | | | |
| | า _ | = (| | | |
| 14 | | explained the basis for calculating amounts charged to patients? | 14 | V | |
| 15 | | Explained the method for applying for financial assistance? | 15 | ~ | |
| | | "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying | | | |
| | _ | nstructions) explained the method for applying for financial assistance (check all that apply): | | | |
| ć | a 🛂 | application | | | |
| k | . | Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application | | | |
| (| c [| Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process | | | |
| (| d [| Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications | | | |
| • | e [| Other (describe in Section C) | | | |
| 16 | W | Vas widely publicized within the community served by the hospital facility? | 16 | ~ | |
| | lf ' | "Yes," indicate how the hospital facility publicized the policy (check all that apply): | | | |
| á | a ⊑ | | | | |
| k | o | | | | |
| | : <u> </u> | · · · · · · · · · · · · · · · · · · · | | | |
| (| d v | The FAP was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| • | e / | The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| | f 🔽 | A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail) | | | |
| Ç | g 🗹 | Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention | | | |
| ŀ | n 🗹 | Notified members of the community who are most likely to require financial assistance about availability of the FAP | | | |
| | i v | primary language(s) spoken by Limited English Proficiency (LEP) populations | | | |
| | j | Other (describe in Section C) | | | |

| Part | V Facility Information (continued) | | | |
|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|---------|--------|
| | and Collections | | | |
| Name | of hospital facility or letter of facility reporting group VANDERBILT UNIVERSITY MEDICAL CENTER HOSPIT | ALS | | |
| | | | Yes | No |
| 17 | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized part may take upon nonpayment? | | , | |
| 18 | Check all of the following actions against an individual that were permitted under the hospital facility' policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP: | 3 | | |
| a b c | Reporting to credit agency(ies) Selling an individual's debt to another party Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP | | | |
| d e f | □ Actions that require a legal or judicial process □ Other similar actions (describe in Section C) ☑ None of these actions or other similar actions were permitted □ Did the hospital facility or other authorized party perform any of the following actions during the tax year | r | | |
| 19 | before making reasonable efforts to determine the individual's eligibility under the facility's FAP? | 19 | | ~ |
| | If "Yes," check all actions in which the hospital facility or a third party engaged: | | | |
| а | ☐ Reporting to credit agency(ies) | | | |
| b c | Selling an individual's debt to another party Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP | | | |
| d | ☐ Actions that require a legal or judicial process | | | |
| е | Other similar actions (describe in Section C) | | | |
| 20 | Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions not checked) in line 19 (check all that apply): | listed | (wheth | ner or |
| а | Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language FAP at least 30 days before initiating those ECAs (if not, describe in Section C) | je sumr | mary (| of the |
| b c d e f | ✓ Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C) ✓ Processed incomplete and complete FAP applications (if not, describe in Section C) ✓ Made presumptive eligibility determinations (if not, describe in Section C) ✓ Other (describe in Section C) ✓ None of these efforts were made | cribe in | Section | on C) |
| Policy | Relating to Emergency Medical Care | | | |
| 21 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care | 9 | | |
| | that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? | I | , | |
| | If "No," indicate why: | | | |
| а | ☐ The hospital facility did not provide care for any emergency medical conditions | | | |
| b c | The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describ in Section C) | | | |
| d | Other (describe in Section C) | | | |

| Part | V Facility Information (continued) | | | |
|-------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| Charg | es to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) | | | |
| Name | of hospital facility or letter of facility reporting group VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS | S | | |
| | | | Yes | No |
| 22 | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. | | | |
| а | ☐ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period | | | |
| b | The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period | | | |
| С | ☐ The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period | | | |
| d | ☐ The hospital facility used a prospective Medicare or Medicaid method | | | |
| 23 | During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? | 23 | | ~ |
| | If "Yes," explain in Section C. | | | |
| 24 | During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? | 24 | | - |
| | If "Yes," explain in Section C. | | | |

Part V, Section C

Supplemental Information. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Return Reference - Identifier | Explanation |
|---------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE H, PART V, SECTION B, LINE 3E - THE SIGNIFICANT HEALTH NEEDS OF THE | THE SIGNIFICANT HEALTH NEEDS IDENTIFIED IN THE 2016 CHNA OF VANDERBILT UNIVERSITY MEDICAL CENTER ("VUMC") ARE A PRIORITIZED DESCRIPTION OF THE SIGNIFICANT HEALTH NEED OF THE COMMUNITY, IDENTIFIED BY THE CHNA. |
| COMMUNITY | THE PROCESS OF PRIORITIZING THE SIGNIFICANT HEALTH NEEDS INCLUDED A NUMBER OF PHASES. VUMC AND PARTNERS COLLECTED AND ANALYZED PRIMARY DATA FROM A BROAD ARRAY OF STAKEHOLDERS AND COMMUNITY MEMBERS. ADDITIONALLY, WE PULLED AND ANALYZED HUNDREDS OF INDICATORS FROM PUBLICLY AVAILABLE SECONDARY DATA. IN EACH OF THE THREE COUNTIES IN THE CHNA COMMUNITIES SERVED (DAVIDSON, RUTHERFORD, AND WILLIAMSON COUNTIES), WE HELD A COMMUNITY SUMMIT, WHICH INCLUDED HOSPITAL LEADERSHIP, LOCAL HEALTH DEPARTMENTS, COMMUNITY LEADERS REPRESENTING A NUMBER OF SECTORS, AND COMMUNITY MEMBERS AND INDIVIDUALS WHO PARTICIPATED IN INTERVIEWS AND LISTENING SESSIONS AS A PART OF THE CHNA PROCESS. THE RESULTS OF VUMC'S DATA COLLECTION AND ANALYSIS WERE PRESENTED TO THE COMMUNITY, AND PARTICIPANTS WERE ASKED TO PRIORITIZE THEIR MOST PRESSING HEALTH NEEDS THROUGH INTERACTIVE EXERCISES. THE NEEDS PRIORITIZED BY THE COMMUNITY WERE ADOPTED BY VUMC, AND EACH DESCRIBED AT LENGTH IN VUMC'S 2016 CHNA. THROUGH THIS CHNA PROCESS, THE COMMUNITY PRIORITIZED THE SIGNIFICANT HEALTH NEEDS OF ACCESS TO CARE / COORDINATION OF CARE, MENTAL HEALTH & SUBSTANCE ABUSE, SOCIAL DETERMINANTS, AND WELLNESS/DISEASE PREVENTION. |

Return Reference - Identifier Explanation SCHEDULE H, PART V FACILITY NAME: SECTION B, LÍNE 5 - INPUT VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS FROM PERSONS WHO REPRESENT BROAD INPUT FROM PERSONS REPRESENTING THE BROAD INTERESTS OF THE COMMUNITY, INCLUDING THOSE WITH EXPERTISE IN PUBLIC HEALTH, WAS OBTAINED THROUGH FACE-TO-FACE INTERVIEWS AND VIA COMMUNITY LISTENING SESSIONS. INTERVIEWS TOOK PLACE FROM FEBRUARY TO MAY 2015. LISTENING INTERESTS OF COMMUNITY SERVED SESSIONS TOOK PLACE FROM MARCH TO JULY 2015. COMMUNITY SUMMITS WERE HELD IN SEPTEMBER OF VUMC IDENTIFIED LEADERS FROM PUBLIC HEALTH, GOVERNMENT, EDUCATION, THE FAITH COMMUNITY, PRIVATE FOUNDATIONS, COMMUNITY ORGANIZATIONS, AND ACADEMIA AMONG OTHERS AS INTERVIEWEES. INTERVIEWEES WERE IDENTIFIED IN COLLABORATION WITH SAINT THOMAS HEALTH AND LOCAL HEALTH DEPARTMENTS IN EACH COUNTY AND WERE SELECTED BASED ON THEIR UNDERSTANDING OF THE BROAD INTERESTS OF THE COMMUNITY AND UNDERSERVED POPULATIONS. INTERVIEWEES ALSO INCLUDED HEALTH DEPARTMENT DIRECTORS FROM THE COMMUNITY SERVED, COMMUNITY PHYSICIANS, PUBLIC HEALTH RESEARCHERS, AND COMMUNITY-BASED ORGANIZATIONS THAT HAVE SPECIAL KNOWLEDGE AND EXPERTISE IN PUBLIC HEALTH. IN ALL, 81 COMMUNITY LEADERS WERE INTERVIEWED WITH PARTICUL AT ATTENTION TO LINDERSERVED LOW-INCOME. AND MINORITY POPULATIONS. WITH PARTICULAR ATTENTION TO UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS. ORGANIZATIONS REPRESENTED IN DAVIDSON COUNTY INTERVIEWS INCLUDED METRO NASHVILLE PUBLIC SCHOOLS, JOBS FOR LIFE, FAMILY & CHILDREN'S SERVICES, SOCIAL SERVICES, THE HOMELESSNESS COMMISSION, NASHVILLE GENERAL, THE MARTHA O' BRYAN CENTER, THE COUNCIL ON AGING, NASHVILLE GENERAL HOSPITAL, LOCAL GOVERNMENT, THE HEALTHY NASHVILLE LEADERSHIP COUNCIL, NASHVILLE CARES, SAINT THOMAS HEALTH, VUMC, CONEXION AMERICAS, NASHVILLE LATINO HEALTH COALITION, MENTAL HEALTH AMERICA, THE SAFETY NET CONSORTIUM OF MIDDLE TENNESSEE, FAITH FAMILY CLINIC, SILOAM HEALTH, UNITED NEIGHBORHOOD HEALTH SERVICES, METRO TRANSIT AUTHORITY, INTERDENOMINATIONAL MINISTERS FELLOWSHIP HCA LINITED WAY LOCAL FAITH INSTITUTIONS INTERDENOMINATIONAL MINISTERS FELLOWSHIP, HCA, UNITED WAY, LOCAL FAITH INSTITUTIONS, MEHARRY MEDICAL COLLEGE, TENNESSEE STATE UNIVERSITY, VANDERBILT UNIVERSITY, NURSES FOR NEWBORNS, SECOND HARVEST, AND THE METRO PUBLIC HEALTH DEPARTMENT. ORGANIZATIONS REPRESENTED IN RUTHERFORD COUNTY INTERVIEWS INCLUDED THE UNIVERSITY OF TENNESSEE AGRICULTURAL EXTENSION OFFICE, MIDDLE TENNESSEE STATE UNIVERSITY, MURFREESBORO CITY SCHOOLS, LOCAL GOVERNMENT, SAINT THOMAS HEALTH, INTERFAITH DENTAL, PRIMARY CARE & HOPE CLINIC, JOURNEY HOME, NATIONAL HEALTHCARE FOR THE HOMELESS COUNCIL, MURFREESBORO POLICE DEPARTMENT, VOLUNTEER BEHAVIORAL HEALTH, CITY OF MURFREESBORO TRANSPORTATION (ROVER), BOYS & GIRLS CLUB, RUTHERFORD COUNTY SCHOOLS, RUTHERFORD COUNTY YMCA, SAINT LOUISE CLINIC, AND THE RUTHERFORD COUNTY HEALTH DEPARTMENT. ORGANIZATIONS REPRESENTED IN WILLIAMSON COUNTY INTERVIEWS INCLUDED LOCAL FAITH INSTITUTIONS, FRANKLIN HOUSING AUTHORITY, MERCY COMMUNITY HEALTHCARE, LOCAL GOVERNMENT, CHAMBER OF COMMERCE, WAVES, UNITED WAY, THE REFUGE CENTER, WILLIAMSON MEDICAL CENTER, WORKFORCE ESSENTIALS, GRACEWORKS, FRANKLIN SPECIAL SCHOOL DISTRICT, UNITED WAY OF WILLIAMSON COUNTY, THE DEPARTMENT OF CHILDREN'S SERVICE, COLUMBIA STATE COMMUNITY COLLEGE, AND THE WILLIAMSON COUNTY HEALTH DEPARTMENT. POPULATIONS SERVED BY THESE ORGANIZATIONS INCLUDE RACIAL AND ETHNIC MINORITY GROUPS INDIVIDUALS SEEKING SOCIAL SERVICES SUCH AS HOUSING OR FOOD ASSISTANCE, INDIVIDUALS SEEKING AFFORDABLE HEALTHCARE, AT-RISK YOUTH, THOSE EXPERIENCING HOMELESSNESS, HISPANIC/LATINO COMMUNITIES, THE MEDICALLY UNDER-SERVED, THOSE EXPERIENCING MENTAL ILLNESS, THOSE EXPERIENCING ADDICTION, CHILDREN AND OTHER LOW-INCOME, MINORITY, UNDER-SERVED, AND VULNERABLE POPULATIONS. TO UNDERSTAND COMMUNITY MEMBERS' OPINIONS OF HEALTH NEEDS, ELEVEN FOCUS GROUPS WERE CONDUCTED ACROSS THE THREE COUNTIES THAT REPRESENT THE COMMUNITY SERVED. THE FOCUS GROUPS IN DAVIDSON COUNTY WERE HELD IN COLLABORATION WITH THE UNITED WAY OF METROPOLITAN NASHVILLE, AS WELL AS COUNTY HEALTH DEPARTMENTS. IN DAVIDSON COUNTY, SESSIONS WERE HELD AT UNITED WAY FAMILY RESOURCE CENTERS ("FRCS"), WHICH SERVE 32,000 LOW-INCOME RESIDENTS ANNUALLY. UNITED WAY OF METROPOLITAN NASHVILLE RECRUITED PARTICIPANTS IN PARTNERSHIP WITH THE FRCS AND VUMC AND SAINT THOMAS HEALTH. ENGLISH AND SPANISH SPEAKERS WERE INCLUDED IN LISTENING SESSIONS IN FACH COUNTY. LISTENING SESSIONS IN EACH COUNTY. IN RUTHERFORD COUNTY, LISTENING SESSIONS WERE HELD IN COORDINATION WITH SAINT THOMAS HEALTH AND THE RUTHERFORD COUNTY HEALTH DEPARTMENT. RECRUITMENT WAS DONE IN COORDINATION WITH THE HOST SITES, WHICH INCLUDED FAITH AND HOPE CLINIC, THE SMYRNA BRANCH OF THE RUTHERFORD COUNTY HEALTH DEPARTMENT, AND FIRST BAPTIST CHURCH IN MURFREESBORO. IN WILLIAMSON COUNTY, RECRUITMENT WAS DONE IN COLLABORATION WITH THE WILLIAMSON COUNTY HEALTH DEPARTMENT, AND ONE SESSION EACH WAS HELD IN ENGLISH AND IN SPANISH. ACROSS THE THREE COUNTIES, MORE THAN THREE-QUARTERS OF PARTICIPANTS WERE FEMALE (78%), MORE THAN THREE-QUARTERS SPOKE ENGLISH (78%), MORE THAN A QUARTER WERE UNINSURED (26%), AND MORE THAN ONE-THIRD HAD NOT COMPLETÈD MÓRE THAN A HIGH SCHOOL EDUCATION (36%).

SCHEDULE H, PART V, SECTION B, LINE 6A -CHNA CONDUCTED WITH ONE OR MORE OTHER HOSPITAL FACILITIES **FACILITY NAME:**

VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS

DESCRIPTION:

VANDERBILT UNIVERSITY MEDICAL CENTER CONDUCTED A COMMUNITY HEALTH NEEDS ASSESSMENT IN PARTNERSHIP WITH ITS AFFILIATED HOSPITAL, VANDERBILT STALLWORTH REHABILITATION HOSPITAL.

| Return Reference - Identifier | Explanation |
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| SCHEDULE H, PART V, SECTION B, LINE 11 - HOW HOSPITAL FACILITY IS | FACILITY NAME: VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS |
| ADDRESSING NEEDS IDENTIFIED IN CHNA | DESCRIPTION: VANDERBILT UNIVERSITY MEDICAL CENTER ("VUMC") IDENTIFIED FOUR SIGNIFICANT HEALTH NEEDS IN ITS MOST RECENTLY CONDUCTED CHNA. THE FOUR SIGNIFICANT HEALTH NEEDS IDENTIFIED ARE - ALPHABETICALLY - 1) ACCESS TO CARE AND COORDINATION OF CARE; 2) MENTAL AND EMOTIONAL HEALTH / SUBSTANCE ABUSE; 3) SOCIAL DETERMINANTS; AND 4) WELLNESS AND DISEASE PREVENTION. VUMC IS ADDRESSING ALL FOUR NEEDS, WITH A DETAILED LIST OF PROGRAMS, INVESTMENTS, AND SERVICES LISTED IN THE 2016 IMPLEMENTATION STRATEGY (IS). THIS IMPLEMENTATION STRATEGY CURRENTLY INCLUDES 89 ACTIVITIES AND PROGRAMS. |
| | IN ALL THREE COUNTIES, THE COMMUNITY HEALTH IMPROVEMENT TEAM RELEASED A REQUEST FOR PROPOSALS FOR COMMUNITY PROJECTS THAT ADDRESSED ONE OR MORE OF THE CHNA PRIORITY AREAS, SPECIFICALLY REQUIRING APPLICANTS TO DISCUSS HOW THEIR PROPOSAL WOULD PROMOTE HEALTH EQUITY AND ADDRESS BROADER POLICY, ENVIRONMENTAL, OR SYSTEMS CHANGE. AFTER A COMPETITIVE REVIEW PROCESS WITH A COMMITTEE OF BOTH ACADEMIC AND COMMUNITY REVIEWERS, FIVE ORGANIZATIONS WERE SELECTED AS RECIPIENTS OF THESE AWARDS. THE GRANTEES RECEIVED UP TO \$7,500 TO CARRY OUT THEIR WORK OVER A PERIOD OF 12 MONTHS. THE COMMUNITY HEALTH IMPROVEMENT TEAM IS CURRENTLY PLANNING FOR THE THIRD CYCLE OF THIS MINI-GRANT PROGRAM. TO DATE, THE PROGRAM HAS SUPPORTED 11 COMMUNITY PROJECTS. |
| | IN ALL THREE COUNTIES, THE COMMUNITY HEALTH IMPROVEMENT TEAM SUPPORTED AN OPPORTUNITY FOR COMMUNITY ORGANIZATIONS TO RECEIVE TECHNICAL ASSISTANCE FROM VANDERBILT'S CENTER FOR EFFECTIVE HEALTH COMMUNICATIONS (CEHC). THIS OPPORTUNITY ALLOWED ORGANIZATIONS TO SUBMIT HEALTH COMMUNICATIONS MATERIALS (I.E. PAMPHLETS, WEBSITES, ETC.) TO BE REVIEWED BY CEHC EXPERTS FOR MESSAGING AND READABILITY. TO DATE, THIS OPPORTUNITY HAS SUPPORTED FIVE (5) COMMUNITY ORGANIZATIONS. |
| | IN ALL THREE COUNTIES, THE COMMUNITY HEALTH IMPROVEMENT TEAM CURRENTLY SUPPORTS THE LOCAL HEALTH DEPARTMENTS AND HEALTH COUNCILS IN THE DEVELOPMENT OF THEIR COMMUNITY HEALTH IMPROVEMENT PLAN (CHIP), WHICH OUTLINE THEIR STRATEGIES TO ADDRESS THE HEALTH NEEDS IDENTIFIED THROUGH THE COMMUNITY HEALTH ASSESSMENT. THIS INCLUDES CONDUCTING ADDITIONAL LISTENING SESSIONS THAT ALLOW COMMUNITY MEMBERS TO SHARE INPUT AND IDEAS REGARDING EFFECTIVE STRATEGIES TO ADDRESSING THE HEALTH NEEDS. THE TEAM ALSO FACILITATES HEALTH AND WELLNESS COUNCIL MEETINGS TO DEVELOP GOALS, OBJECTIVES, AND EVALUATION METRICS FOR THE CHIP. VUMC'S INVOLVEMENT IN THIS WORK ALLOWS THE COMMUNITY HEALTH IMPROVEMENT TEAM TO BRING VUMC RESOURCES TO THE COMMUNITY AND ALIGN THE CHNA PRIORITIES WITH THE CHIP OBJECTIVES. |
| | IN DAVIDSON COUNTY, VUMC IS INVOLVED IN COLLABORATIVES FOCUSED ON THE FOUR PRIORITY NEEDS. THE SAFETY NET CONSORTIUM OF MIDDLE TENNESSEE, FOCUSED ON ACCESS TO AND QUALITY OF CARE FOR THE UNINSURED, CONTINUES TO MEET MONTHLY AT THE MEHARRY-VANDERBILT ALLIANCE AND LAUNCHED MY HEALTH CARE HOME, A WEB-BASED TOOL THAT FACILITATES FINDING AND ACCESSING FEDERALLY QUALIFIED HEALTH CENTERS AND FAITH-BASED AND CHARITABLE CLINICS THAT SERVE THE UNDER/UNINSURED. THE COMMUNITY HEALTH IMPROVEMENT TEAM HAS BEEN INVOLVED IN SUB-PROJECTS FOCUSED ON PHARMACY ACCESS FOR THE UNINSURED AS WELL AS AN ENVIRONMENTAL SCAN FOCUSED ON SPECIALTY CARE ACCESS FOR THE UNINSURED. THE "PHARMACY ACCESS" PROJECT WILL PROVIDE UNINSURED PATIENTS AND PROVIDERS THAT SERVE THEM WITH RESOURCES WHICH INTEND TO ALLEVIATE ISSUES WITH NAVIGATING AND ACCESSING THE PHARMACY SYSTEM. THE COMMUNITY HEALTH IMPROVEMENT TEAM IS ALSO ACTIVE WITH THE HEALTHY NASHVILLE LEADERSHIP COUNCIL AND LEADS THE HEALTH EQUITY WORKGROUP. THE WORKGROUP'S FOCUS IS TO EDUCATE THE COMMUNITY ON TOPICS RELATED TO ADDRESSING HEALTH INEQUITIES AS WELL AS STRENGTHENING CAPACITY AND ADVANCING EQUITY FOR MINORITY-LED NON-PROFIT ORGANIZATIONS THAT ARE ON THE FRONT LINES OF PROMOTING HEALTH EQUITY AND WELL-BEING IN VULNERABLE COMMUNITIES. FINALLY, VUMC COMMUNITY HEALTH IMPROVEMENT TEAM HAS ADDRESSED THE NASHVILLE HEALTH DISPARTIES COALITION, THE HEALTH IMPROVEMENT TEAM HAS ADDRESSED THE NASHVILLE HEALTH DISPARTIES COALITION, THE CHNA. |
| | IN RUTHERFORD COUNTY, VUMC HELPED DISTRIBUTE DOZENS OF COPIES OF "PLAY NICELY" TO SERVICE PROVIDERS. PLAY NICELY IS A HEALTHY DISCIPLINE HANDBOOK USED TO EDUCATE NEW OR PROSPECTIVE PARENTS ON HEALTHY DISCIPLINE STRATEGIES. SEVERAL VUMC STAFF HAVE ALSO PARTICIPATED IN THE OPIOID TASKFORCE SPEAR-HEADED BY SAINT THOMAS RUTHERFORD, WHICH HAS BECOME THE WE CARE COALITION; THE PREVENTION COALITION FOR SUCCESS; AND THE PATTERSON PARK COALITION. VUMC'S COMMUNITY HEALTH IMPROVEMENT TEAM ALSO ADDRESSED A MEETING OF THE RUTHERFORD COUNTY WELLNESS COUNCIL AND THE UNITED WAY OF RUTHERFORD AND CANNON COUNTIES' COMMUNITY BOARD OF DIRECTORS TO PRESENT THE FOUR PRIORITY NEEDS AND DATA OF THE CHNA. |
| | IN WILLIAMSON COUNTY, VUMC'S COMMUNITY HEALTH IMPROVEMENT TEAM ALSO PARTICIPATES IN LOCAL GROUPS SUCH AS THE ANTI-DRUG COALITION AND THE WILLIAMSON COUNTY HEALTH COUNCIL, WHICH PROMOTE IMPROVEMENTS IN COMMUNITY HEALTH. THE VUMC COMMUNITY HEALTH IMPROVEMENT TEAM HAS ADDRESSED THE WILLIAMSON HEALTH COUNCIL MEETING TO SHARE THE FOUR PRIORITIES AND DATA FROM THE CHNA. |
| SCHEDULE H, PART V, SECTION B, LINE 16A - FAP AVAILABLE WEBSITE | HTTPS://WWW.VANDERBILTHEALTH.COM/FINANCIALASSISTANCE/ |
| SCHEDULE H, PART V, SECTION B, LINE 16B - FAP APPLICATION FORM WEBSITE | HTTPS://WWW.VANDERBILTHEALTH.COM/FINANCIALASSISTANCE/ |
| SCHEDULE H, PART V, SECTION B, LINE 16C - PLAIN LANGUAGE FAP SUMMARY WEBSITE | HTTPS://WWW.VANDERBILTHEALTH.COM/FINANCIALASSISTANCE/ |

| Return Reference - Identifier | Explanation |
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| SCHEDULE H, PART V, SECTION B, LINE 16J - OTHER WAYS HOSPITAL PUBLICIZED FINANCIAL ASSISTANCE POLICY | FACILITY NAME: VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS DESCRIPTION: PATIENTS ARE NOTIFIED OF AVAILABLE ASSISTANCE UNDER FEDERAL, STATE OR LOCAL GOVERNMENT PROGRAMS OR UNDER THE ORGANIZATION'S CHARITY CARE POLICY VIA SIGNAGE POSTED IN THE PATIENT CARE REGISTRATION POINTS INCLUDING HOSPITALS, EMERGENCY DEPARTMENTS, AND HOSPITAL BASED CLINICS; BROCHURES AVAILABLE AT REGISTRATION POINTS; AND LANGUAGE INCLUDED ON ALL STATEMENTS MAILED TO PATIENTS ADVISING THAT VUMC HAS A FINANCIAL ASSISTANCE PROGRAM IF HELP IS NEEDED PAYING MEDICAL BILLS. PRE-ADMITTING, REGISTRATION, OR BILLING PERSONNEL MAY REFER UNINSURED OR LOW INCOME PATIENTS TO FINANCIAL COUNSELING PERSONNEL TO DISCUSS QUALIFICATIONS FOR FREE OR DISCOUNTED CARE. |

Page 4

Part V Facility Information (continued)

Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

| | of hospital facility or letter of facility reporting group VANDERBILT STALLWORTH REHABILITATION HOSPITA number of hospital facility, or line numbers of hospital | L | | |
|---------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-----|-----|
| aciliti | es in a facility reporting group (from Part V, Section A): | | Yes | No |
| Comn | nunity Health Needs Assessment | | 100 | 110 |
| 1 | Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the | | | |
| | current tax year or the immediately preceding tax year? | 1 | | ~ |
| 2 | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or | | | |
| | the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C | 2 | | ~ |
| 3 | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a | | | |
| | community health needs assessment (CHNA)? If "No," skip to line 12 | 3 | ~ | |
| | If "Yes," indicate what the CHNA report describes (check all that apply): | | | |
| a | A definition of the community served by the hospital facility | | | |
| b | Demographics of the community | | | |
| С | Existing health care facilities and resources within the community that are available to respond to the health needs of the community | | | |
| d | How data was obtained | | | |
| е | The significant health needs of the community | | | |
| f | Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, | | | |
| | and minority groups | | | |
| g | The process for identifying and prioritizing community health needs and services to meet the community health needs | | | |
| h | ☑ The process for consulting with persons representing the community's interests | | | |
| i | The impact of any actions taken to address the significant health needs identified in the hospital | | | |
| | facility's prior CHNA(s) | | | |
| j | Other (describe in Section C) | | | |
| 4 | Indicate the tax year the hospital facility last conducted a CHNA: 20 16 | | | |
| 5 | In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent | | | |
| | the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from | | | |
| | persons who represent the community, and identify the persons the hospital facility consulted | _ | | |
| 6 - | | 5 | ~ | |
| 0 a | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C | 6a | ~ | |
| b | Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," | Va | _ | |
| - | list the other organizations in Section C | 6b | | ~ |
| 7 | Did the hospital facility make its CHNA report widely available to the public? | 7 | ~ | |
| | If "Yes," indicate how the CHNA report was made widely available (check all that apply): | | | |
| а | Hospital facility's website (list url): (SEE STATEMENT) | | | |
| b | Other website (list url): | | | |
| С | ✓ Made a paper copy available for public inspection without charge at the hospital facility | | | |
| d | Other (describe in Section C) | | | |
| 8 | Did the hospital facility adopt an implementation strategy to meet the significant community health needs | | | |
| _ | identified through its most recently conducted CHNA? If "No," skip to line 11 | 8 | ~ | |
| 9 | Indicate the tax year the hospital facility last adopted an implementation strategy: 20 16 | | | |
| 10 | Is the hospital facility's most recently adopted implementation strategy posted on a website? | 10 | ~ | |
| a h | If "Yes," (list url): HTTPS://WWW.ENCOMPASSHEALTH.COM/LOCATIONS/VANDERBILTSTALLWORTH | 105 | | |
| b | If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? | 10b | | |
| 11 | Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why | | | |
| | such needs are not being addressed. | | | |
| 10 0 | Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a | | | |
| 12 a | CHNA as required by section 501(r)(3)? | 12a | | V |
| b | If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? | 12b | | |
| c | If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form | | | |
| | 4720 for all of its hospital facilities? \$ | | | |

Part V Facility Information (continued)

Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group VANDERBILT STALLWORTH REHABILITATION HOSPITAL

| Did the hospital facility have in place during the tax year a written financial assistance policy that: Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted If "Yes," indicate the eligibility criteria explained in the FAP: | care? 13 | ~ | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|----|--|
| 13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted | care? 13 | ·/ | |
| If "Yes," indicate the eligibility criteria explained in the FAP: | | _ | |
| | | | |
| a Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 2 0 | 0 % | | |
| and FPG family income limit for eligibility for discounted care of 4 0 0 % | | | |
| b Income level other than FPG (describe in Section C) | | | |
| c Asset level | | | |
| d Medical indigency | | | |
| e 🗸 Insurance status | | | |
| f Underinsurance status | | | |
| g Residency | | | |
| h Other (describe in Section C) | 14 | V | |
| Explained the basis for calculating amounts charged to patients? | 14 | V | |
| If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompa | | | |
| instructions) explained the method for applying for financial assistance (check all that apply): | ,9 | | |
| a Described the information the hospital facility may require an individual to provide as part of his | or her | | |
| application | | | |
| b Described the supporting documentation the hospital facility may require an individual to submit a | as part | | |
| of his or her application | | | |
| c Provided the contact information of hospital facility staff who can provide an individual with inform | mation | | |
| about the FAP and FAP application process | | | |
| d Provided the contact information of nonprofit organizations or government agencies that ma | ay be | | |
| sources of assistance with FAP applications | | | |
| e U Other (describe in Section C) | 10 | | |
| Was widely publicized within the community served by the hospital facility? | 16 | ~ | |
| If "Yes," indicate how the hospital facility publicized the policy (check all that apply): | | | |
| a ✓ The FAP was widely available on a website (list url): (SEE STATEMENT) b ✓ The FAP application form was widely available on a website (list url): (SEE STATEMENT) | | | |
| | IENT) | | |
| c | | | |
| by mail) | ., | | |
| e The FAP application form was available upon request and without charge (in public locations in | in the | | |
| hospital facility and by mail) | | | |
| f 🗸 A plain language summary of the FAP was available upon request and without charge (in p | public | | |
| locations in the hospital facility and by mail) | | | |
| g 🔽 Individuals were notified about the FAP by being offered a paper copy of the plain language summ | | | |
| the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, ar | | | |
| conspicuous public displays or other measures reasonably calculated to attract patients' attention | | | |
| h | lability | | |
| | to the | | |
| i 🕑 The FAP, FAP application form, and plain language summary of the FAP were translated int primary language(s) spoken by Limited English Proficiency (LEP) populations | to trie | | |
| j | | | |

| Part | Facility Information (continued) | | | |
|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|---------|----------|
| Billing | and Collections | | | |
| Name | of hospital facility or letter of facility reporting group VANDERBILT STALLWORTH REHABILITATION HOSPITAL | | | |
| 17 | Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment? | 17 | Yes | No |
| 18 | Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP: | | | |
| a b c | Reporting to credit agency(ies) Selling an individual's debt to another party Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP | | | |
| d e f 19 | □ Actions that require a legal or judicial process □ Other similar actions (describe in Section C) ☑ None of these actions or other similar actions were permitted □ Did the hospital facility or other authorized party perform any of the following actions during the tax year | | | |
| 19 | before making reasonable efforts to determine the individual's eligibility under the facility's FAP? | 19 | | / |
| a b c | If "Yes," check all actions in which the hospital facility or a third party engaged: Reporting to credit agency(ies) Selling an individual's debt to another party Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP | | | |
| d e 20 | ☐ Actions that require a legal or judicial process ☐ Other similar actions (describe in Section C) Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions list | sted (| wheth | ner or |
| а | not checked) in line 19 (check all that apply): Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language s FAP at least 30 days before initiating those ECAs (if not, describe in Section C) | sumn | nary (| of the |
| b c d e f | Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe Processed incomplete and complete FAP applications (if not, describe in Section C) Made presumptive eligibility determinations (if not, describe in Section C) Other (describe in Section C) None of these efforts were made | oe in | Section | on C) |
| Policy | Relating to Emergency Medical Care | | | |
| 21 | Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? | 21 | ~ | |
| a b c | If "No," indicate why: The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C) Other (describe in Section C) | | | |

| Part | V Facility Information (continued) | | | |
|-------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----|----|
| Charg | es to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) | | | |
| Name | of hospital facility or letter of facility reporting group VANDERBILT STALLWORTH REHABILITATION HOSPITAL | | | |
| | | | Yes | No |
| 22 | Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care. | | | |
| а | ☐ The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period | | | |
| b | The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period | | | |
| С | ☐ The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period | | | |
| d | | | | |
| 23 | During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? | 23 | | ~ |
| | If "Yes," explain in Section C. | | | |
| 24 | During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? | 24 | | , |
| | If "Yes," explain in Section C. | | | |

Part V, Section C

Supplemental Information. Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

| Return Reference - Identifier | Explanation |
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| SCHEDULE H, PART V, SECTION B, LINE 3E - THE SIGNIFICANT HEALTH NEEDS OF THE | THE SIGNIFICANT HEALTH NEEDS IDENTIFIED IN THE 2016 CHNA OF VANDERBILT STALLWORTH REHABILITATION HOSPITAL (STALLWORTH) ARE A PRIORITIZED DESCRIPTION OF THE SIGNIFICANT HEALTH NEED OF THE COMMUNITY, IDENTIFIED BY THE CHNA. |
| COMMUNITY | THE PROCESS OF PRIORITIZING THE SIGNIFICANT NEEDS INCLUDED A NUMBER OF PHASES. STALLWORTH AND PARTNERS COLLECTED AND ANALYZED PRIMARY DATA FROM A BROAD ARRAY OF STAKEHOLDERS AND COMMUNITY MEMBERS. ADDITIONALLY, WE PULLED AND ANALYZED HUNDREDS OF INDICATORS FROM PUBLICLY AVAILABLE SECONDARY DATA. IN EACH OF THE THREE COUNTIES IN THE CHNA COMMUNITIES SERVED (DAVIDSON, RUTHERFORD, AND WILLIAMSON COUNTIES), WE HELD A COMMUNITY SUMMIT, WHICH INCLUDED HOSPITAL LEADERSHIP, LOCAL HEALTH DEPARTMENTS, COMMUNITY LEADERS REPRESENTING A NUMBER OF SECTORS, AND COMMUNITY MEMBERS AND INDIVIDUALS WHO PARTICIPATED IN INTERVIEWS AND LISTENING SESSIONS AS A PART OF THE CHNA PROCESS. THE RESULTS OF STALLWORTH'S DATA COLLECTION AND ANALYSIS WERE PRESENTED TO THE COMMUNITY, AND PARTICIPANTS WERE ASKED TO PRIORITIZE THEIR MOST PRESSING HEALTH NEEDS THROUGH INTERACTIVE EXERCISES. THE NEEDS PRIORITIZED BY THE COMMUNITY WERE ADOPTED BY STALLWORTH, AND EACH DESCRIBED AT LENGTH IN STALLWORTH'S 2016 CHNA. THROUGH THIS CHNA PROCESS, THE COMMUNITY PRIORITIZED THE SIGNIFICANT HEALTH NEEDS OF ACCESS TO CARE / COORDINATION OF CARE, MENTAL HEALTH & SUBSTANCE ABUSE, SOCIAL DETERMINANTS, AND WELLNESS/DISEASE PREVENTION. |

Return Reference - Identifier Explanation SCHEDULE H, PART V FACILITY NAME: SECTION B, LÍNE 5 - INPUT VANDERBILT STALLWORTH REHABILITATION HOSPITAL FROM PERSONS WHO REPRESENT BROAD INPUT FROM PERSONS REPRESENTING THE BROAD INTERESTS OF THE COMMUNITY, INCLUDING THOSE WITH EXPERTISE IN PUBLIC HEALTH, WAS OBTAINED THROUGH FACE-TO-FACE INTERVIEWS AND VIA INTERESTS OF COMMUNITY SERVED COMMUNITY LISTENING SESSIONS. INTERVIEWS TOOK PLACE FROM FEBRUARY TO MAY 2015. LISTENING SESSIONS TOOK PLACE FROM MARCH TO JULY 2015. COMMUNITY SUMMITS WERE HELD IN SEPTEMBER OF STALLWORTH IDENTIFIED LEADERS FROM PUBLIC HEALTH, GOVERNMENT, EDUCATION, THE FAITH IN IDEN II IDE ATTENTION TO UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS. ORGANIZATIONS REPRESENTED IN DAVIDSON COUNTY INTERVIEWS INCLUDED METRO NASHVILLE PUBLIC SCHOOLS, JOBS FOR LIFE, FAMILY & CHILDREN'S SERVICES, SOCIAL SERVICES, THE HOMELESSNESS COMMISSION, NASHVILLE GENERAL, THE MARTHA O' BRYAN CENTER, THE COUNCIL ON AGING, NASHVILLE GENERAL HOSPITAL, LOCAL GOVERNMENT, THE HEALTHY NASHVILLE LEADERSHIP COUNCIL, NASHVILLE CARES, SAINT THOMAS HEALTH, STALLWORTH, CONEXION AMERICAS, NASHVILLE LATINO HEALTH COALITION, MENTAL HEALTH AMERICA, THE SAFETY NET CONSORTIUM OF MIDDLE TENNESSEE, FAITH FAMILY CLINIC, SILOAM HEALTH, UNITED NEIGHBORHOOD HEALTH SERVICES, METRO TRANSIT AUTHORITY, INTERDENOMINATIONAL MINISTERS FELLOWSHIP HOAL LINITED WAY LOCAL FAITH INSTITUTIONS INTERDENOMINATIONAL MINISTERS FELLOWSHIP, HCA, UNITED WAY, LOCAL FAITH INSTITUTIONS, MEHARRY MEDICAL COLLEGE, TENNESSEE STATE UNIVERSITY, VANDERBILT UNIVERSITY, NURSES FOR NEWBORNS, SECOND HARVEST, AND THE METRO PUBLIC HEALTH DEPARTMENT. ORGANIZATIONS REPRESENTED IN RUTHERFORD COUNTY INTERVIEWS INCLUDED THE UNIVERSITY OF TENNESSEE AGRICULTURAL EXTENSION OFFICE, MIDDLE TENNESSEE STATE UNIVERSITY, MURFREESBORO CITY SCHOOLS, LOCAL GOVERNMENT, SAINT THOMAS HEALTH, INTERFAITH DENTAL, PRIMARY CARE & HOPE CLINIC, JOURNEY HOME, NATIONAL HEALTHCARE FOR THE HOMELESS COUNCIL, MURFREESBORO POLICE DEPARTMENT, VOLUNTEER BEHAVIORAL HEALTH, CITY OF MURFREESBORO TRANSPORTATION (ROVER), BOYS & GIRLS CLUB, RUTHERFORD COUNTY SCHOOLS, SAINT LOUISE CLINIC, RUTHERFORD COUNTY YMCA, AND THE RUTHERFORD COUNTY HEALTH DEPARTMENT. ORGANIZATIONS REPRESENTED IN WILLIAMSON COUNTY INTERVIEWS INCLUDED LOCAL FAITH INSTITUTIONS, FRANKLIN HOUSING AUTHORITY, MERCY COMMUNITY HEALTHCARE, LOCAL GOVERNMENT, CHAMBER OF COMMERCE, WAVES, UNITED WAY, THE REFUGE CENTER, WILLIAMSON MEDICAL CENTER, WORKFORCE ESSENTIALS, GRACEWORKS, FRANKLIN SPECIAL SCHOOL DISTRICT, UNITED WAY OF WILLIAMSON COUNTY, THE DEPARTMENT OF CHILDREN'S SERVICE, COLUMBIA STATE COMMUNITY COLLEGE, AND THE WILLIAMSON COUNTY HEALTH DEPARTMENT. POPULATIONS SERVED BY THESE ORGANIZATIONS INCLUDE RACIAL AND ETHNIC MINORITY GROUPS INDIVIDUALS SEEKING SOCIAL SERVICES SUCH AS HOUSING OR FOOD ASSISTANCE, INDIVIDUALS SEEKING AFFORDABLE HEALTHCARE, AT-RISK YOUTH, THOSE EXPERIENCING HOMELESSNESS, HISPANIC/LATINO COMMUNITIES, THE MEDICALLY UNDER-SERVED, THOSE EXPERIENCING MENTAL ILLNESS, THOSE EXPERIENCING ADDICTION, CHILDREN AND OTHER LOW-INCOME, MINORITY, UNDER-SERVED, AND VULNERABLE POPULATIONS TO UNDERSTAND COMMUNITY MEMBERS' OPINIONS OF HEALTH NEEDS, ELEVEN FOCUS GROUPS WERE TO UNDERSTAND COMMUNITY MEMBERS' OPINIONS OF HEALTH NEEDS, ELEVEN FOCUS GROUPS WERE CONDUCTED ACROSS THE THREE COUNTIES THAT REPRESENT THE COMMUNITY SERVED. THE FOCUS GROUPS IN DAVIDSON COUNTY WERE HELD IN COLLABORATION WITH THE UNITED WAY OF METROPOLITAN NASHVILLE, AS WELL AS COUNTY HEALTH DEPARTMENTS. IN DAVIDSON COUNTY, SESSIONS WERE HELD AT UNITED WAY FAMILY RESOURCE CENTERS (FRCS), WHICH SERVE 32,000 LOW-INCOME RESIDENTS ANNUALLY. UNITED WAY OF METROPOLITAN NASHVILLE RECRUITED PARTICIPANTS IN PARTNERSHIP WITH THE FRCS AND STALLWORTH AND SAINT THOMAS HEALTH. ENGLISH AND SPEAKERS WERE INCLUDED IN LISTENING SESSIONS IN EACH COUNTY. IN RUTHERFORD COUNTY, LISTENING SESSIONS WERE HELD IN COORDINATION WITH SAINT THOMAS HEALTH, AND THE RUTHERFORD COUNTY HEALTH DEPARTMENT. RECRUITMENT WAS DONE IN COORDINATION WITH THE HOST SITES, WHICH INCLUDED FAITH AND HOPE CLINIC, THE SMYRNA BRANCH OF THE RUTHERFORD COUNTY HEALTH DEPARTMENT, AND FIRST BAPTIST CHURCH IN MURFREESBORO. IN WILLIAMSON COUNTY, RECRUITMENT WAS DONE IN COLLABORATION WITH THE WILLIAMSON COUNTY HEALTH DEPARTMENT, AND ONE SESSION EACH WAS HELD IN ENGLISH AND IN SPANISH. ACROSS THE THREE COUNTIES, MORE THAN THREE-QUARTERS OF PARTICIPANTS WERE FEMALE (78%), MORE THAN THREE-QUARTERS SPOKE ENGLISH (78%), MORE THAN A QUARTER WERE UNINSURED (26%), AND MORE THAN ONE-THIRD HAD NOT COMPLETED MÓRE THAN A HIGH SCHOOL EDUCATION (36%). SCHEDULE H, PART V, FACILITY NAME: VANDERBILT STALLWORTH REHABILITATION HOSPITAL SECTION B. LINE 6A CHNA CONDUCTED WITH ONE OR MORE OTHER VANDERBILT STALLWORTH REHABILITATION HOSPITAL CONDUCTED A HEALTH NEEDS ASSESSMENT IN HOSPITAL FACILITIES PARTNERSHIP WITH ITS AFFILIATED HEALTH SYSTEM, VANDERBILT UNIVERSITY MEDICAL CENTER. SCHEDULE H, PART V, HTTPS://WWW.ENCOMPASSHEALTH.COM/LOCATIONS/VANDERBILTSTALLWORTH SECTION B, LINE 7 -HOSPITAL FACILITY'S WEBSITE (LIST URL)

| Return Reference - Identifier | Explanation |
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| SCHEDULE H, PART V, SECTION B, LINE 11 - HOW HOSPITAL FACILITY IS ADDRESSING NEEDS IDENTIFIED IN CHNA | FACILITY NAME: VANDERBILT STALLWORTH REHABILITATION HOSPITAL DESCRIPTION: VANDERBILT STALLWORTH REHABILITATION HOSPITAL ("STALLWORTH") IDENTIFIED FOUR SIGNIFICANT HEALTH NEEDS IN ITS MOST RECENTLY CONDUCTED CHNA. THE FOUR SIGNIFICANT HEALTH NEEDS IDENTIFIED ARE: 1) ACCESS TO CARE AND COORDINATION OF CARE, 2) MENTAL AND EMOTIONAL HEALTH / SUBSTANCE ABUSE, 3) SOCIAL DETERMINANTS AND 4) WELLNESS AND DISEASE PREVENTION. STALLWORTH IS ADDRESSING ALL FOUR NEEDS, WITH A DETAILED LIST OF PROGRAMS, INVESTMENTS, AND SERVICES LISTED IN THE 2016 IMPLEMENTATION STRATEGY (IS). |
| | STALLWORTH HOLDS MONTHLY GRAND ROUNDS FOR MEMBERS OF THE MEDICAL COMMUNITY TO DISCUSS TOPICS THAT HAVE AN IMPACT ON REHABILITATION AND POST-ACUTE CARE. IN ADDITION, STALLWORTH OFFERS A NUMBER OF SUPPORT GROUPS AND EDUCATIONAL CLASSES FOR PATIENTS AND CAREGIVERS. THE MONTHLY STROKE SUPPORT GROUP AND STROKE EDUCATION CLASSES, WHICH MEET WEEKLY, ARE OPEN TO BOTH PATIENTS AND CAREGIVERS. STALLWORTH WORKS TO BUILD STRONG COLLABORATIONS THROUGHOUT THE COMMUNITY AND THROUGHOUT THE COUNTRY AND CURRENTLY SUPPORTS THE WORK OF THE AMERICAN HEART AND STROKE ASSOCIATION, UNITED SPINAL ASSOCIATION, ACHILLES FOUNDATION, THE ARTHRITIS FOUNDATION, BRAIN INJURY ASSOCIATION OF TENNESSEE, WILLIAMSON COUNTY SENIOR EXPO, THE ANNUAL HAROLD "JOBE" BERNARD STROKE AND NEUROSCIENCES SYMPOSIUM, SENIOR HEALTH FAIRS, FIFTY FORWARD ASSISTED LIVING FACILITIES, MAURY COUNTY SENIOR CENTER, AND THE HENDERSONVILLE SENIOR CENTER. |
| | STALLWORTH IS IN THE PROCESS OF ADDING A FULL TIME LICENSED INDEPENDENT SOCIAL WORKER IN TO ITS STAFFING TO PROVIDE A RESOURCE FOR THE INPATIENT POPULATION IN ADDITION TO EXPANDED PSYCHIATRIC CONSULTATION AVAILABILITY. STALLWORTH COLLABORATES WITH THE TRAUMA SURVIVORS NETWORK, WHICH PROVIDES A HOST OF FREE RESOURCES TO HELP PATIENTS AND FAMILIES COPE WITH THE CHALLENGES OF TRAUMA RECOVERY. IN ADDITION, THE SPINAL CORD INJURY PEER MENTOR PROGRAM, WHICH IS HELD TWICE MONTHLY, INCLUDES TRAINING FOR PEER MENTOR VOLUNTEERS WHO HELP PATIENTS AS THEY MAKE THE SIGNIFICANT LIFE CHANGES OFTEN ASSOCIATED WITH TRAUMA RECOVERY. FINALLY, HOUSING EVALUATIONS ARE DONE DURING THE PRE-ADMISSION PROCESS TO ASSESS HOME-READINESS AFTER A TRAUMATIC INJURY. ONCE AN INDIVIDUAL IS ADMITTED AS AN INPATIENT AT STALLWORTH, A RECURRING HOUSING ASSESSMENT IS DONE, AND STALLWORTH STAFF OFTEN CONNECT PATIENTS WITH COMMUNITY RESOURCES TO ASSIST IN THE TRANSITION. THROUGH ONGOING PARTNERSHIPS AND ENGAGEMENT OF KEY STAKEHOLDERS, STALLWORTH WILL CONTINUE TO COLLABORATE TO MEET THE NEEDS IDENTIFIED IN THE MOST RECENT NEEDS ASSESSMENT. STALLWORTH SERVES A PATIENT DEMOGRAPHIC THAT HAS NEEDS THAT ARE UNIQUE IN THE PATIENT LANDSCAPE OF VANDERBILT UNIVERSITY MEDICAL CENTER. AS SUCH, THE CHNA TEAM CONDUCTED A LISTENING SESSION TO EXPLORE MORE GRANULAR NEEDS OF STALLWORTH IN RELATION TO THE IDENTIFIED NEEDS. THE LISTENING SESSION WAS CONDUCTED WITH THE PATIENTS WITHIN A SUPPORT GROUP FOR TRAUMATIC BRAIN INJURIES HOSTED AT STALLWORTH. |
| SCHEDULE H, PART V, SECTION B, LINE 16A - FAP AVAILABLE WEBSITE | HTTPS://WWW.ENCOMPASSHEALTH.COM/LOCATIONS/VANDERBILTSTALLWORTH/FINANCIAL-ASSISTANCE |
| SCHEDULE H, PART V, SECTION B, LINE 16B - FAP APPLICATION FORM WEBSITE | HTTPS://WWW.ENCOMPASSHEALTH.COM/LOCATIONS/VANDERBILTSTALLWORTH/FINANCIAL-ASSISTANCE |
| SCHEDULE H, PART V, SECTION B, LINE 16C - PLAIN LANGUAGE FAP SUMMARY WEBSITE | HTTPS://WWW.ENCOMPASSHEALTH.COM/LOCATIONS/VANDERBILTSTALLWORTH/FINANCIAL-ASSISTANCE |
| SCHEDULE H, PART V, SECTION B, LINE 16J - OTHER WAYS HOSPITAL PUBLICIZED FINANCIAL ASSISTANCE POLICY | FACILITY NAME: VANDERBILT STALLWORTH REHABILITATION HOSPITAL DESCRIPTION: PATIENTS ARE NOTIFIED OF AVAILABLE ASSISTANCE UNDER FEDERAL, STATE OR LOCAL GOVERNMENT PROGRAMS OR UNDER STALLWORTH'S CHARITY CARE POLICY VIA SIGNAGE AT THE FRONT DESK, IN THE MAIN ELEVATOR TO THE PATIENT CARE UNITS & ALONG THE BACK HALLWAY OF THE HOSPITAL. PAMPHLETS REGARDING THIS INFORMATION ARE DISTRIBUTED UPON ADMISSION AND A STATEMENT IS INCLUDED ON ANY PATIENT BILLS. IN ADDITION, PRE-ADMITTING, REGISTRATION, CASE MANAGEMENT OR BILLING PERSONNEL MAY REFER UNINSURED OR LOW INCOME PATIENTS TO FINANCIAL PERSONNEL TO DISCUSS QUALIFICATIONS FOR FREE OR DISCOUNTED CARE. |

Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

| How many non-hospital health care facilities did the organization operate during the | tax year?32 |
|--------------------------------------------------------------------------------------|-------------------------------------|
| Name and address | Type of Facility (describe) |
| 1 AMBULATORY SURGERY CENTER OF COOL SPRINGS, LLC | AMBULATORY SURGERY TREATMENT CENTER |
| 2009 MALLORY LANE, SUITE 100 | |
| FRANKLIN, TN 37067 | |
| 2 VANDERBILT-MAURY RADIATION ONCOLOGY, LLC | ONCOLOGY SERVICES |
| 1003 RESERVE BOULEVARD | |
| SPRING HILL, TN 37174 | |
| 3 ONE HUNDRED OAKS IMAGING, LLC | OUTPATIENT DIAGNOSTIC CENTER |
| 719 THOMPSON LANE | |
| NASHVILLE, TN 37204 | |
| 4 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC | AMBULATORY CLINIC |
| 134 PEWITT DRIVE | |
| BRENTWOOD, TN 37027 | |
| 5 SPRING HILL IMAGING CENTER, LLC | OUTPATIENT DIAGNOSTIC CENTER |
| 5421 MAIN STREET | |
| SPRING HILL, TN 37174 | |
| 6 WILLIAMSON IMAGING, LLC (D/B/A COOL SPRINGS IMAGING) | OUTPATIENT DIAGNOSTIC CENTER |
| 2009 MALLORY LANE, SUITE 150 | |
| FRANKLIN, TN 37067 | |
| 7 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC | AMBULATORY CLINIC |
| 919 MURFREESBORO PIKE | |
| FRANKLIN, TN 37064 | |
| 8 VANDERBILT-GATEWAY CANCER CENTER, GP | ONCOLOGY SERVICES |
| 375 ALFRED THUN ROAD | |
| CLARKSVILLE, TN 37040 | |
| 9 VANDERBILT IMAGING SERVICES, LLC (D/B/A VANDERBILT IMAGING BELLE MEADE) | OUTPATIENT DIAGNOSTIC CENTER |
| 4525 HARDING ROAD, SUITE 102 | |
| NASHVILLE, TN 37232 | |
| 10 VANDERBILT IMAGING SERVICES, LLC (D/B/A HILLSBORO IMAGING SERVICES) | OUTPATIENT DIAGNOSTIC CENTER |
| 1909 ACKLEN AVENUE | |
| NASHVILLE, TN 37212 | |
| | |

Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

| Name and address 1 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 1 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 2 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 3 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 3 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 4 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 4 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 4 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 4 VANDERBILT HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 4 VANDERBILT HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VANDERBILT HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5 VASTALL HEALTH CL | How many non-hospital health care facilities did the organization operate during the | tax year?32 |
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| 1834 WEST MCEWEN DR, SUITE B FRANKLIN, TN 37067 2 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 3098 CAMPBELL STATION PKWY SPRING HILL, TN 37174 3 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 940 OLDHAM DRIVE NOLENSVILLE, TN 37135 4 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 7601 HIGHWAY 70 S BELLEVUE, TN 37221 5 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 1954 MADISON STREET CLARKSVILLE, TN 37043 6 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9100 CAROTHERS PKWY FRANKLIN, TN 37067 7 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 8 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 98 E MAIN STREET GALLATIN, TN 37066 8 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 4 AMBULATORY CLINIC 4 AMBULATORY CLINIC 4 AMBULATORY CLINIC 5 | | |
| 1834 WEST MCEWEN DR, SUITE B FRANKLIN, TN 37067 2 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 3098 CAMPBELL STATION PKWY SPRING HILL, TN 37174 3 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 940 OLDHAM DRIVE NOLENSVILLE, TN 37135 4 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 7601 HIGHWAY 70 S BELLEVUE, TN 37221 5 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 1954 MADISON STREET CLARKSVILLE, TN 37043 6 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9100 CAROTHERS PKWY FRANKLIN, TN 37067 7 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 8 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 98 E MAIN STREET GALLATIN, TN 37066 8 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 4 AMBULATORY CLINIC 4 AMBULATORY CLINIC 4 AMBULATORY CLINIC 5 | 1 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC | AMBULATORY CLINIC |
| 2 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 3098 CAMPBELL STATION PKWY SPRING HILL, TN 37174 3 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 940 OLDHAM DRIVE NOLENSVILLE, TN 37135 4 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 7601 HIGHWAY 70 S BELLEVUE, TN 37221 5 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 1954 MADISON STREET CLARKSWILLE, TN 37043 6 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9100 CAROTHERS PKWY FRANKLIN, TN 37067 7 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 4 MBULATORY CLINIC 5 MBULATOR | | |
| 3098 CAMPBELL STATION PKWY SPRING HILL, IN 37174 3 VANDERBILT HEALTH & WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES, LLC 940 OLDHAM DRIVE NOLENSVILLE, TN 37135 4 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5861 HIGHWAY 70 S BELLEVUE, TN 37221 5 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 6 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9100 CAROTHERS PKWY FRANKLIN, TN 37043 6 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 7 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 8 SASHVILLE PIKE GALLATIN, TN 37066 8 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 4 AMBULATORY CLINIC 4 AMBULATORY CLINIC AMBULATORY CLINIC AMBULATORY CLINIC 4 AMBULATORY CLINIC 5 AMBULATORY CLINIC | FRANKLIN, TN 37067 | |
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| 4 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 7601 HIGHWAY 70 S BELLEVUE, TN 37221 5 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 1954 MADISON STREET CLARKSVILLE, TN 37043 6 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9100 CAROTHERS PKWY FRANKLIN, TN 37067 7 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 85 NASHVILLE PIKE GALLATIN, TN 37066 8 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 400 TULIP GROVE ROAD HERMITAGE, TN 37076 10 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) AMBULATORY CLINIC | | |
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| 5 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 1954 MADISON STREET CLARKSVILLE, TN 37043 6 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9100 CAROTHERS PKWY FRANKLIN, TN 37067 7 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 585 NASHVILLE PIKE GALLATIN, TN 37066 8 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 198 E MAIN STREET HENDERSONVILLE, TN 37075 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 400 TULIP GROVE ROAD HERMITAGE, TN 37076 10 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) AMBULATORY CLINIC AMBULATORY CLINIC AMBULATORY CLINIC AMBULATORY CLINIC AMBULATORY CLINIC | 7601 HIGHWAY 70 S | |
| 3 NETALE LITERATITE CERRINGS, LEC (D/B/A VANDERBILT HEALTH CLINICS) 1954 MADISON STREET CLARKSVILLE, TN 37043 6 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 9100 CAROTHERS PKWY FRANKLIN, TN 37067 7 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 585 NASHVILLE PIKE GALLATIN, TN 37066 8 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 198 E MAIN STREET HENDERSONVILLE, TN 37075 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 400 TULIP GROVE ROAD HERMITAGE, TN 37076 10 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) AMBULATORY CLINIC AMBULATORY CLINIC AMBULATORY CLINIC AMBULATORY CLINIC AMBULATORY CLINIC | BELLEVUE, TN 37221 | |
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| FRANKLIN, TN 37067 7 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 585 NASHVILLE PIKE GALLATIN, TN 37066 8 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 198 E MAIN STREET HENDERSONVILLE, TN 37075 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 400 TULIP GROVE ROAD HERMITAGE, TN 37076 10 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5000 MURFREESBORO ROAD | 6 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) | AMBULATORY CLINIC |
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| 198 E MAIN STREET HENDERSONVILLE, TN 37075 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 400 TULIP GROVE ROAD HERMITAGE, TN 37076 10 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5000 MURFREESBORO ROAD AMBULATORY CLINIC AMBULATORY CLINIC | GALLATIN, TN 37066 | |
| HENDERSONVILLE, TN 37075 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 400 TULIP GROVE ROAD HERMITAGE, TN 37076 10 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5000 MURFREESBORO ROAD AMBULATORY CLINIC AMBULATORY CLINIC | 8 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) | AMBULATORY CLINIC |
| 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 400 TULIP GROVE ROAD HERMITAGE, TN 37076 10 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5000 MURFREESBORO ROAD AMBULATORY CLINIC AMBULATORY CLINIC | 198 E MAIN STREET | |
| 400 TULIP GROVE ROAD HERMITAGE, TN 37076 10 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5000 MURFREESBORO ROAD AMBULATORY CLINIC | HENDERSONVILLE, TN 37075 | |
| HERMITAGE, TN 37076 10 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5000 MURFREESBORO ROAD AMBULATORY CLINIC | 9 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) | AMBULATORY CLINIC |
| 10 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) 5000 MURFREESBORO ROAD AMBULATORY CLINIC | 400 TULIP GROVE ROAD | |
| 5000 MURFREESBORO ROAD | HERMITAGE, TN 37076 | |
| | 10 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) | AMBULATORY CLINIC |
| LAVERGNE, TN 37086 | 5000 MURFREESBORO ROAD | |
| | LAVERGNE, TN 37086 | |

Part V Facility Information (continued)

Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest)

| How many non-hospital health care facilities did the organization operate duri | ing the tax year?32 |
|--------------------------------------------------------------------------------|-------------------------------------|
| Name and address | Type of Facility (describe) |
| 1 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) | AMBULATORY CLINIC |
| 1303 W. MAIN STREET | |
| LEBANON, TN 37087 | |
| 2 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) | AMBULATORY CLINIC |
| 2401 OLD FORT PKWY | |
| MURFREESBORO, TN 37128 | |
| 3 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) | AMBULATORY CLINIC |
| 3500 GALLATIN PIKE | |
| NASHVILLE, TN 37216 | |
| 4 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) | AMBULATORY CLINIC |
| 5555 EDMONDSON PIKE | |
| NASHVILLE, TN 37211 | |
| 5 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) | AMBULATORY CLINIC |
| 518 DONELSON PIKE | |
| NASHVILLE, TN 37214 | |
| 6 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) | AMBULATORY CLINIC |
| 4243 HARDING PIKE | |
| NASHVILLE, TN 37205 | |
| 7 RETAIL HEALTH CLINICS, LLC (D/B/A VANDERBILT HEALTH CLINICS) | AMBULATORY CLINIC |
| 400 SAM RIDLEY PKWY | |
| SMYRNA, TN 37167 | |
| 8 SPRING HILL SURGERY CENTER, LLC. | AMBULATORY SURGERY TREATMENT CENTER |
| 1003 RESERVE BLVD., SUITE 210 | |
| SPRING HILL, TN 37174 | |
| 9 VANDERBILT-INGRAM CANCER CENTER, FRANKLIN | AMBULATORY SURGERY TREATMENT CENTER |
| 2107 EDWARD CURD LANE | |
| FRANKLIN, TN 37067 | |
| 10 VANDERBILT HOME DIALYSIS CLINIC | END STAGE RENAL DIALYSIS |
| 2906 FOSTER CREIGHTON DRIVE, SUITE 100 | |
| NASHVILLE, TN 37204 | |

Part V Facility Information (continued) Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest) How many non-hospital health care facilities did the organization operate during the tax year? Name and address Type of Facility (describe) END STAGE RENAL DIALYSIS 1 VANDERBILT DIALYSIS CLINIC 2906 FOSTER CREIGHTON DRIVE, SUITE 200 NASHVILLE, TN 37214 END STAGE RENAL DIALYSIS 2 VANDERBILT UNIVERSITY MEDICAL CENTER DIALYSIS CLINIC-EAST 20 RACHEL DRIVE NASHVILLE, TN 37214 3 6 8

Schedule H (Form 990) 2018

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Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

| community benefit | Treport. |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Return Reference - Identifier | Explanation |
| SCHEDULE H, PART I, LINE 7 - EXPLANATION OF COSTING METHODOLOGY USED FOR CALCULATING LINE 7 TABLE | THE COSTING METHODOLOGY USED TO CALCULATE CHARITY CARE AND CERTAIN OTHER COMMUNITY BENEFIT COSTS REPORTED WAS BASED ON AN OVERALL COST-TO-CHARGE RATIO FOR ALL PATIENT POPULATIONS. THE COST TO CHARGE RATIO WAS CALCULATED USING IRS WORKSHEET 2. |
| SCHEDULE H, PART I, LINE 7K - VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS | COLUMN (F) COMMUNITY BENEFIT EXPENSE: THE TOTAL COMMUNITY BENEFIT EXPENSE USING PART I, LINE 7, COLUMN (C) (BEFORE DIRECT OFFSETTING REVENUE) AS A PERCENTAGE OF TOTAL EXPENSES IS 37.37%. |
| SCHEDULE H, PART III, LINE 2 - METHODOLOGY USED TO ESTIMATE BAD DEBT | THE COSTING METHODOLOGY USED TO CALCULATE BAD DEBT EXPENSE REPORTED IN PART III, LINES 2 AND 3 WAS BASED ON AN OVERALL COST-TO-CHARGE RATIO FOR ALL PATIENT POPULATIONS. DISCOUNTS AND PAYMENTS ON ACCOUNTS CONSIDERED AS BAD DEBT OFFSET THE TOTAL BAD DEBT EXPENSE RECORDED. |
| | PROCESS TO DETERMINE AMOUNT OF BAD DEBT ATTRIBUTABLE TO INDIVIDUALS ELIGIBLE FOR FINANCIAL ASSISTANCE - THE ACCOUNTS THAT HAVE NOT BEEN PAID ARE FIRST REVIEWED UNDER A PRESUMPTIVE CHARITY POLICY, FOR THOSE ACCOUNTS THAT DO NOT MEET PRESUMPTIVE ELIGIBILITY CRITERIA, IT IS ESTIMATED THAT 3% OF THE BALANCES ARE ATTRIBUTABLE TO INDIVIDUALS WHO WOULD QUALIFY FOR FINANCIAL ASSISTANCE. THIS ESTIMATE IS BASED ON EXPERIENCE OF PATIENT ACCOUNTING MANAGEMENT AS WELL AS A METHODICAL REVIEW OF OUTSTANDING PATIENT ACCOUNTS. |
| SCHEDULE H, PART III, LINE 4 - FOOTNOTE IN ORGANIZATION'S FINANCIAL STATEMENTS DESCRIBING BAD DEBT | THE AUDITED FINANCIAL STATEMENTS OF VUMC DISCLOSE THE CONSOLIDATED AMOUNT OF BAD DEBT EXPENSE. THIS INFORMATION IS CONTAINED IN FOOTNOTE 4, PATIENT SERVICE REVENUE, PATIENT ACCOUNTS RECEIVABLE, AND ESTIMATED THIRD-PARTY SETTLEMENTS, ON PAGE 18 OF THE AUDITED FINANCIAL STATEMENTS. |
| SCHEDULE H, PART III, LINE 8 - DESCRIBE EXTENT ANY SHORTFALL FROM LINE 7 TREATED AS COMMUNITY BENEFIT AND COSTING METHOD | COSTING METHODOLOGY - MEDICARE ALLOWABLE COSTS: THE METHODOLOGY FOR DETERMINING MEDICARE ALLOWABLE COSTS CONSISTED OF APPLYING AN OVERALL HOSPITAL COST-TO CHARGE RATIO TO GROSS MEDICARE CHARGES FROM THE HOSPITAL BILLING SYSTEM. THE RESULTING SHORTFALL IS ENTIRELY DEEMED AS COMMUNITY BENEFIT BECAUSE THE COST OF PROVIDING RELATED CARE CONSISTENTLY EXCEEDS REIMBURSEMENT FROM MEDICARE. |
| USED USED | THE HOSPITAL ACCEPTS ALL MEDICARE PATIENTS WITH THE KNOWLEDGE THAT THERE MAY BE SHORTFALLS AND OPERATES TO PROMOTE THE HEALTH OF THE COMMUNITY. THE ORGANIZATION BELIEVES THE MEDICARE SHORTFALL SHOULD BE TREATED AS A COMMUNITY BENEFIT BECAUSE MEDICARE DOES NOT FULLY COMPENSATE HOSPITALS FOR THE COST OF PROVIDING HOSPITAL CARE TO MEDICARE BENEFICIARIES. IN FY19, SUCH SHORTFALLS AMOUNTED TO 195,663,019. |
| SCHEDULE H, PART III, LINE 9B - DID COLLECTION POLICY CONTAIN PROVISIONS ON COLLECTION PRACTICES FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR ASSISTANCE | COLLECTION PRACTICES: ALTHOUGH VANDERBILT UNIVERSITY MEDICAL CENTER'S POLICIES DO NOT CONTAIN PROVISIONS ON THE COLLECTION PRACTICES TO BE FOLLOWED FOR PATIENTS WHO ARE KNOWN TO QUALIFY FOR FINANCIAL ASSISTANCE, IN PRACTICE, IF A PATIENT QUALIFIES FOR A 100% CHARITY CARE WRITE OFF, THE ACCOUNT IS CLOSED AND NO FURTHER COLLECTION EFFORTS ARE MADE. IF A PATIENT QUALIFIES FOR A PARTIAL CHARITY CARE WRITE OFF, THE ACCOUNT IS REDUCED FOR THE APPLICABLE CHARITY DISCOUNT AND NORMAL COLLECTION EFFORTS ARE MADE. ALTHOUGH NO EXTRAORDINARY COLLECTION ACTIONS WERE TAKEN IN FY19, THE EXTRAORDINARY COLLECTION ACTIONS THAT MAY BE TAKEN, AFTER REASONABLE EFFORTS ARE MADE TO ENSURE A PATIENT IS NOT ELIGIBLE FOR FINANCIAL ASSISTANCE ON THE REMAINING BALANCE, INCLUDE: |
| | - ATTACHMENT OR SEIZURE OF A BANK ACCOUNT OR OTHER PERSONAL PROPERTY |
| | - COMMENCEMENT OF A CIVIL ACTION AGAINST AN INDIVIDUAL |
| | - WAGE GARNISHMENT |
| SCHEDULE H, PART V, SECTION B, LINE 20 - | THE VUMC FINANCIAL ASSISTANCE POLICY PERMITS THE USE OF ECAS. HOWEVER, VUMC DID NOT ENGAGE IN ANY ECAS DURING FY2019. |
| EXTRAORDINARY COLLECTION ACTIONS | THE STALLWORTH FINANCIAL ASSISTANCE POLICY EXPLICITLY FORBIDS THE USE OF ECAS. |

| Return Reference - Identifier | Explanation |
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| SCHEDULE H, PART VI, LINE 2 - NEEDS ASSESSMENT | VANDERBILT UNIVERSITY MEDICAL CENTER ("VUMC") CONTINUALLY ASSESSES THE HEALTHCARE NEEDS OF THE COMMUNITIES IT SERVES. THE VANDERBILT PATIENT AND FAMILY ADVISORY COUNCIL COMPRISES COMMUNITY VOLUNTEERS WHO PARTNER WITH VUMC'S HEALTH CARE TEAM AND LEADERSHIP TO ASSESS NEEDS AND EVALUATE SERVICES AND PROGRAMS. VUMC AND STALLWORTH HAVE ALSO FORMED THE COMMUNITY HEALTH IMPROVEMENT WORKING GROUP, AN INTERNAL COMMITTEE OF PROGRAM MANAGERS WHICH MEETS REGULARLY AND MAKES RECOMMENDATIONS TO THE CHNA ADVISORY COMMITTEE. THE CHNA ADVISORY COMMITTEE IS MADE UP OF VUMC AND STALLWORTH SENIOR LEADERS WHO MEET TO CONTINUALLY ASSESS THE NEEDS OF THE COMMUNITY AND DRIVE IMPROVEMENTS IN CARE AND PROCESSES FOR THE COMMUNITIES THEY SERVE. |
| | IN EFFORT TO UNDERSTAND IN MORE DEPTH THE NEEDS OF SPECIFIC POPULATIONS, VUMC'S COMMUNITY HEALTH IMPROVEMENT TEAM HAS CONDUCTED ADDITIONAL LISTENING SESSIONS TO DETERMINE HOW THEIR EXPERIENCES ALIGN WITH THE BROAD CATEGORIES OF NEEDS THAT WERE IDENTIFIED IN THE CHNA AND WHAT STRATEGIES WILL BEST ADDRESS THE NEEDS OF THE COMMUNITY. THESE LISTENING SESSIONS HAVE INCLUDED ONE (1) SESSION WITH PATIENTS SERVED BY STALLWORTH, THREE (3) WITH THE LGBTQ COMMUNITY, AND THE TEAM HAS PLANNED TO HOST SIX (6) SESSIONS WITH THE LATINO COMMUNITY. INFORMATION GATHERED THROUGH THIS PROCESS MAY BE USED TO BETTER INFORM PROGRAMMING AND SUPPORTS FOR PATIENTS. |
| | VUMC FURTHER ASSESSES THE HEALTH CARE NEEDS OF THE COMMUNITIES IT SERVES BY PLAYING AN ACTIVE ROLE IN GROUPS SUCH AS THE HEALTHY NASHVILLE LEADERSHIP COUNCIL, WILLIAMSON COUNTY HEALTH COUNCIL, AND THE RUTHERFORD COUNTY WELLNESS COUNCIL. VUMC REVIEWS THE MANY NEEDS ASSESSMENTS PUBLISHED BY THESE LOCAL GROUPS (ALIGNMENT NASHVILLE, SAINT THOMAS HEALTH, NASHVILLE AREA CHAMBER OF COMMERCE, METRO SOCIAL SERVICES, HEALTHY NASHVILLE, AND THE TENNESSEE DEPARTMENT OF HEALTH, AMONG OTHERS) TO HELP GAUGE THE NEEDS AND RESOURCES WITHIN THE COMMUNITY. IN 2018, VUMC COMPLETED A SYSTEMATIC REVIEW OF MORE THAN 31 RECENT ASSESSMENTS COMPLETED BY COMMUNITY PARTNERS ACROSS THE THREE COUNTIES, HIGHLIGHTING POPULATIONS SERVED, GEOGRAPHIC AREA COVERED, AND THEMES HIGHLIGHTED IN THE REPORT. IN ADDITION, VUMC HAS DEVELOPED PARTNERSHIPS WITH THE STATE DEPARTMENT OF HEALTH TO STAY ABREAST OF IMPORTANT COMMUNITY HEALTH NEEDS. |
| SCHEDULE H, PART VI, LINE 3 - PATIENT EDUCATION | VUMC PATIENTS ARE NOTIFIED OF AVAILABLE ASSISTANCE UNDER FEDERAL, STATE OR LOCAL GOVERNMENT PROGRAMS OR UNDER VUMC'S CHARITY CARE POLICY VIA SIGNAGE POSTED IN THE PATIENT CARE REGISTRATION POINTS INCLUDING HOSPITALS, EMERGENCY DEPARTMENTS, AND HOSPITAL BASED CLINICS; BROCHURES AVAILABLE AT REGISTRATION POINTS; AND LANGUAGE INCLUDED ON ALL STATEMENTS MAILED TO PATIENTS ADVISING THAT VUMC HAS A FINANCIAL ASSISTANCE PROGRAM IF HELP IS NEEDED PAYING MEDICAL BILLS. PRE-ADMITTING, REGISTRATION, OR BILLING PERSONNEL MAY REFER UNINSURED OR LOW INCOME PATIENTS TO FINANCIAL COUNSELING PERSONNEL TO DISCUSS QUALIFICATIONS FOR FREE OR DISCOUNTED CARE. |
| | STALLWORTH PATIENTS ARE NOTIFIED OF AVAILABLE ASSISTANCE UNDER FEDERAL, STATE OR LOCAL GOVERNMENT PROGRAMS OR UNDER STALLWORTH'S CHARITY CARE POLICY VIA SIGNAGE POSTED AT VARIOUS LOCATIONS WITHIN THE HOSPITAL. PAMPHLETS REGARDING THIS INFORMATION ARE DISTRIBUTED UPON ADMISSION AND A STATEMENT IS INCLUDED ON ANY PATIENT BILLS. IN ADDITION, PRE-ADMITTING, REGISTRATION, CASE MANAGEMENT OR BILLING PERSONNEL MAY REFER UNINSURED OR LOW-INCOME PATIENTS TO FINANCIAL PERSONNEL TO DISCUSS QUALIFICATIONS FOR FREE OR DISCOUNTED CARE. |
| SCHEDULE H, PART VI, LINE 4 - COMMUNITY INFORMATION | VANDERBILT UNIVERSITY MEDICAL CENTER, LOCATED IN NASHVILLE, TENNESSEE, SERVES PRIMARILY TENNESSEE, NORTHERN ALABAMA AND SOUTHERN KENTUCKY. VANDERBILT UNIVERSITY MEDICAL CENTER OWNS THE VANDERBILT UNIVERSITY HOSPITAL, THE MONROE CARELL JR. CHILDREN'S HOSPITAL AT VANDERBILT, AND VANDERBILT PSYCHIATRIC HOSPITAL. THESE FACILITIES OPERATE UNDER ONE HOSPITAL LICENSE AS VANDERBILT UNIVERSITY MEDICAL CENTER (VUMC). VUMC (EXCLUDES VANDERBILT HEALTH SERVICES, LLC AND SUBSIDIARIES) HAVE APPROXIMATELY 65,000 ANNUAL DISCHARGES. VUMC ALSO PROVIDES APPROXIMATELY 2.2 MILLION ANNUAL OUTPATIENT VISITS, INCLUDING 115,000 TO THE EMERGENCY DEPARTMENTS. VANDERBILT UNIVERSITY MEDICAL CENTER HOSPITALS PROVIDE CRITICAL AND OFTEN UNIQUE HEALTH CARE RESOURCES TO THE COMMUNITY AND PROVIDE BROAD ACCESS TO CARE. THE MAJORITY OF VUMC'S PATIENTS LIVE IN FOUR TENNESSEE COUNTIES: DAVIDSON, WILLIAMSON, RUTHERFORD AND MONTGOMERY. |
| | VANDERBILT STALLWORTH REHABILITATION HOSPITAL, LOCATED IN NASHVILLE, TENNESSEE, SERVES MIDDLE TENNESSEE, SOUTHERN KENTUCKY AND THE NORTHERN PARTS OF MISSISSIPPI, ALABAMA AND GEORGIA. THIS 80-BED HOSPITAL IS A JOINT VENTURE BETWEEN VANDERBILT UNIVERSITY MEDICAL CENTER AND ENCOMPASS HEALTH AND OFFERS COMPREHENSIVE ACUTE REHABILITATION SERVICES. ANNUALLY, VANDERBILT STALLWORTH REHABILITATION HOSPITAL HAS APPROXIMATELY 1,330 DISCHARGES. THE MAJORITY OF STALLWORTH'S PATIENTS LIVE IN FOUR TENNESSEE COUNTIES -DAVIDSON, WILLIAMSON, RUTHERFORD AND MONTGOMERY. |
| SCHEDULE H, PART VI, LINE 5 - PROMOTION OF COMMUNITY HEALTH | FOR INFORMATION ON HOW VUMC PROMOTES THE HEALTH OF THE COMMUNITY PLEASE SEE: "VANDERBILT UNIVERSITY MEDICAL CENTER FACTS 2018-2019" AS FOUND AT: HTTPS://WWW.VANDERBILTHEALTH.COM/PATIENTANDVISITORINFO/48538 |
| | "VANDERBILT IN TENNESSEE: COUNTY BY COUNTY" AS FOUND AT: HTTPS://WWW.VANDERBILT.EDU/COMMUNITY-RELATIONS/MAP/ (PLEASE USE LOWERCASE TO ACCESS THE WEBSITE) |
| | "2019 ECONOMIC IMPACT REPORT" AS FOUND AT: HTTPS://WWW.VANDERBILT.EDU/REPORTS/2019-ECONOMIC-IMPACT-REPORT/ (PLEASE USE LOWERCASE TO ACCESS THE WEBSITE) |

| Return Reference - Identifier | Explanation |
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| SCHEDULE H, PART VI, LINE 6 - DESCRIPTION OF AFFILIATED GROUP | VANDERBILT UNIVERSITY MEDICAL CENTER OWNS THE VANDERBILT UNIVERSITY HOSPITAL, THE MONROE CARELL JR. CHILDREN'S HOSPITAL AT VANDERBILT, AND VANDERBILT PSYCHIATRIC HOSPITAL. THESE FACILITIES OPERATE UNDER ONE HOSPITAL LICENSE AS VANDERBILT UNIVERSITY MEDICAL CENTER (VUMC). VUMC ALSO HAS OWNERSHIP INTEREST IN SEVERAL AFFILIATED ENTITIES, WHICH PROVIDE CLINICAL SERVICES. VUMC'S HOSPITALS, CLINICS, AND AFFILIATED ENTITIES PROVIDE THE FOLLOWING HEALTHCARE SERVICES TO THE COMMUNITIES IT SERVES: EMERGENCY CARE, INPATIENT HOSPITAL CARE, OUTPATIENT TREATMENT, DIAGNOSTIC TESTING, ANCILLARY CARE, PRIMARY CARE SERVICES, AND HOME HEALTH CARE. VUMC PROVIDES A NUMBER OF CLINICAL SERVICES UNIQUE TO ITS REGION INCLUDING: A LEVEL 1 TRAUMA CENTER, A LEVEL 1 PEDIATRIC TRAUMA CENTER, A COMPREHENSIVE REGIONAL BURN CENTER, A LEVEL 4 NEONATAL INTENSIVE CARE UNIT, TENNESSEE'S ONLY COMPREHENSIVE SOLID ORGAN TRANSPLANT CENTER, THE VANDERBILT-ESKIND DIABETES CENTER, AND THE VANDERBILT-INGRAM CANCER CENTER, THE ONLY NATIONAL CANCER INSTITUTE-DESIGNATED COMPREHENSIVE CANCER CENTER IN TENNESSEE TO TREAT BOTH ADULT AND PEDIATRIC CANCER PATIENTS. |
| | IN ADDITION, VUMC'S HEALTH CARE SYSTEM INCLUDES THE VANDERBILT HEALTH AFFILIATED NETWORK, AN AFFILIATED NETWORK OF DOCTORS, REGIONAL HEALTH SYSTEMS AND OTHER HEALTH CARE PROVIDERS THAT COLLABORATE TO PROVIDE COORDINATED AND COST-EFFECTIVE HEALTH CARE SERVICES TO THE COMMUNITIES SERVED. THESE ARE CONTRACTUAL AFFILIATE RELATIONSHIPS ONLY WITH NO OWNERSHIP INTEREST IN THE FACILITIES OR PHYSICIAN PRACTICES. VUMC ALSO COLLABORATES WITH OTHER HOSPITAL SYSTEMS IN THE REGION, PROVIDING HEALTH CARE AND/OR RESEARCH AND ACADEMIC SUPPORT. FOR A LIST OF ALL ORGANIZATIONS RELATED TO VANDERBILT UNIVERSITY MEDICAL CENTER AND THE PRIMARY ACTIVITY OF EACH, PLEASE REFER TO SCHEDULE R. |
| SCHEDULE H, PART VI, LINE 7 - STATE FILING OF COMMUNITY BENEFIT REPORT | NOT APPLICABLE. |

SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization **Employer identification number** VANDERBILT UNIVERSITY MEDICAL CENTER 35-2528741 **General Information on Grants and Assistance** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? ✓ Yes □ No Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990. Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of valuation 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of cash (e) Amount of non-(g) Description of (h) Purpose of grant (book, FMV, appraisal, or government (if applicable) grant cash assistance noncash assistance or assistance other) (1) UNIVERSITY OF VERMONT 85 SOUTH PROSPECT ST, BURLINGTON, VT 05405 NOT APPLICABLE NOT APPLICABLE 03-0179440 **GOVT** 90.891 RESEARCH (2) NORTHEASTERN UNIVERSITY 360 HUNTINGTON AVENUE, BOSTON, MA 02115 04-1679980 33.297 NOT APPLICABLE NOT APPLICABLE RESEARCH 501(C)(3) (3) BOSTON UNIVERSITY P O BOX 28770, NEW YORK, NY 10087-8770 04-2103547 501(C)(3) 456.131 NOT APPLICABLE NOT APPLICABLE RESEARCH (4) HARVARD UNIVERSITY P O BOX 415649, BOSTON, MA 02241 04-2103580 501(C)(3) 564.793 NOT APPLICABLE NOT APPLICABLE RESEARCH (5) MASSACHUSETTS INSTITUTE OF TECHNOLOGY 77 MASSACHUSETTS AVE, CAMBRIDGE, MA 02139 04-2103594 501(C)(3) 23.776 NOT APPLICABLE NOT APPLICABLE RESEARCH (6) BETH ISRAEL DEACONESS MEDICAL CENTER 330 BROOKLINE AVE, BOSTON, MA 02215 04-2103881 501(C)(3) 1.296.572 NOT APPLICABLE NOT APPLICABLE RESEARCH (7) SCHEPENS EYE RESEARCH INSTITUTE 20 STANIFORD STREET, BOSTON, MA 02114 04-2129889 501(C)(3) 35.034 NOT APPLICABLE NOT APPLICABLE RESEARCH (8) DANA FARBER CANCER INSTITUTE 450 BROOKLINE AVE, HIM 240B, BOSTON, MA 02215 04-2263040 501(C)(3) 16.097 NOT APPLICABLE NOT APPLICABLE RESEARCH (9) BRIGHAM & WOMENS HOSPITAL INC 221 LONGWOOD AVENUE, BOSTON, MA 02115 04-2312909 501(C)(3) 138.943 NOT APPLICABLE NOT APPLICABLE RESEARCH (10) MASSACHUSETTS GENERAL HOSPITAL 50 STANFORD STREET, BOSTON, MA 02114 NOT APPLICABLE NOT APPLICABLE 04-2697983 501(C)(3) 1.043.062 RESEARCH (11) BOSTON CHILDREN'S HOSPITAL 300 LONGWOOD AVENUE, BOSTON, MA 02115 NOT APPLICABLE NOT APPLICABLE 04-2774441 501(C)(3) 118.925 RESEARCH (12) (SEE STATEMENT) 207

Schedule I (Form 990) (2018)

| Pa | rt III Grants and Other Assistance to Part III can be duplicated if addit | | | organization answ | ered "Yes" on Form 990 | , Part IV, line 22. |
|-----|------------------------------------------------------------------------------|--------------------------|--------------------------|----------------------------------|-------------------------------------------------------|---------------------------------------|
| | (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of noncash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of noncash assistance |
| 1 | PATIENT ASSISTANCE | 122 | 170,135 | | | |
| 2 | PATIENT ASSISTANCE | 320 | | 78,920 | FMV | HEALTHCARE SUPPLIES & MEDICINE |
| 3 | PATIENT ASSISTANCE | 1,350 | | 17,150 | FMV | CAR SEATS & HOME SAFETY KITS |
| 4 | PATIENT ASSISTANCE | 10,880 | | 18,154,910 | FMV | PRESCRIPTION DRUGS |
| 5 | PATIENT ASSISTANCE | 430 | | 326,796 | FMV | POST ACUTE CARE |
| 6 | PATIENT ASSISTANCE | 22 | | 116,076 | FMV | PATIENT TEMPORARY HOUSING |
| | (SEE STATEMENT) | | | | | |
| Pa | rt IV Supplemental Information. Pro | vide the information re | equired in Part I, line | e 2; Part III, column | n (b); and any other addit | tional information. |
| (SE | E STATEMENT) | | | | | |
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| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
|----------------------------------------------------------------------------------------------------------------------------------------------|------------|---------------------------|----------------------|-------------------------------|------------------------------------------------------------|------------------------------------|--------------------------------|
| Name and address of organization or government | EIN | IRC section if applicable | Amount of cash grant | Amount of non-cash assistance | Method of valuation (book, FMV, appraisal, other) | Description of non-cash assistance | Purpose of grant or assistance |
| (12) BAYSTATE MEDICAL CENTER INC ATTN: BARBARA PANTUOSCO, 280 CHESTNUT STREET, SPRINGFIELD, MA 01199 | 04-2790311 | 501(C)(3) | 5,515 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (13) NEW ENGLAND RESEACH INSTITUTES INC 480 PLEASANT STREET, SUITE A 100, WATERTOWN, MA 02472 | 04-2919509 | N/A | 102,918 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (14) DR/DECISION RESOURCES LLC 100 DISTRICT AVE, SUITE 213, BURLINGTON, MA 01803 | 04-3069877 | N/A | 15,000 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (15) UNIVERSITY OF MASSACHUSETTS - WORCESTER MEDICAL SCHOOL 55 LAKE AVE NORTH, MAILBOX H2-146, WORCESTER, MA 01655 | 04-3167352 | GOVT | 101,376 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (16) DANA FARBER PARTNERS CANCERCARE INC 450 BROOKLINE AVE, BP317, BOSTON, MA 02215-5450 | 04-3320640 | 501(C)(3) | 11,906 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (17) TUFTS MEDICAL CENTER 800 WASHINGTON STREET, BOX 453, BOSTON, MA 02111 | 04-3400617 | 501(C)(3) | 20,720 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (18) YALE UNIVERSITY DNA ANALYSIS FACILITY ON SCI HILL, 165 PROSPECT STREET, OML 122, DEPT EEB, NEW HAVEN, CT 06511 | 06-0646973 | 501(C)(3) | 253,898 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (19) WEILL CORNELL MEDICAL COLLEGE 407 EAST 61ST ST, 2ND FLOOR, NEW YORK, NY 10065 | 13-1623978 | 501(C)(3) | 278,951 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |
| (20) ROCKEFELLER UNIVERSITY PROTEOMICS RESOURCE CENTER, 1230 YORK AVENUE, BOX 105, NEW YORK, NY 10021-6399 | 13-1624158 | 501(C)(3) | 59,568 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (21) ALBERT EINSTEIN COLLEGE OF MEDICINE OF YESHIVA UNIVERSITY 1300 MORRIS PARK AVENUE, BELFER BUILDING ROOM 1108, BRONX, NY 10461 | 13-1624225 | 501(C)(3) | 13,633 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (22) RESEARCH FOUNDATION FOR STATE UNIVERSITY OF NEW YORK STONY BROOK UNIVERSITY, DEPT OF CEREBROVASCULAR CENTER, STONY BROOK, NY 11794-8122 | 13-1988190 | 501(C)(3) | 50,301 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (23) NEW YORK UNIVERSITY SCHOOL OF MEDICINE 57 OLD FORGE ROAD, TUXEDO PARK, NY 10987 | 13-5562308 | 501(C)(3) | 727,810 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (24) COLUMBIA UNIVERSITY COLUMBIA NEUROSURERY, 710 WEST 168TH STREET, NEW YORK, NY 10032 | 13-5598093 | 501(C)(3) | 854,251 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
|----------------------------------------------------------------------------------------------------------------------------------------------------------|------------|---------------------------|----------------------|-------------------------------|------------------------------------------------------------|------------------------------------|--------------------------------|
| Name and address of organization or government | EIN | IRC section if applicable | Amount of cash grant | Amount of non-cash assistance | Method of valuation (book, FMV, appraisal, other) | Description of non-cash assistance | Purpose of grant or assistance |
| (25) ICAHN SCHOOL OF MEDICINE AT MOUNT SINAI 1425 MADISON AVE, 1ST FLOOR ROOM 15 75, NEW YORK, NY 10029 | 13-6171197 | 501(C)(3) | 793,857 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (26) THE RESEARCH FOUNDATION FOR THE STATE UNIVERSITY OF NEW YORK P O BOX 9, ALBANY, NY 12201 | 14-1368361 | 501(C)(3) | 164,726 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (27) HEALTH RESEARCH INC ROSWELL PARK DIVISION ELM & CARLTON STREETS, BUFFALO, NY 14263 | 14-1402155 | 501(C)(3) | 22,624 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (28) SYRACUSE UNIVERSITY BURSAR OPERATIONS, 119 BOWNE HALL, SYRACUSE, NY 13244-1140 | 15-0532081 | 501(C)(3) | 210,983 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (29) RAMBISS LLC 8807 WIND CHIME CT, UPPER MARLBORO, MD 20772 | 20-1240325 | N/A | 57,869 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |
| (30) HOSPITAL AUTHORITY OF METRO NASHVILLE & DAVIDSON COUNTY NASHVILLE GENERAL HOSPITAL, 1818 ALBION STREET, NASHVILLE, TN 37208 | 20-2844893 | GOVT | 639,805 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (31) THE COOPER HEALTH SYSTEM ONE COOPER PLAZA, CAMDEN, NJ 08103 | 21-0634462 | 501(C)(3) | 15,457 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (32) THE VALLEY HOSPITAL INC 223 NORTH VAN DIEN AVE, RIDGEWOOD, NJ 07450 | 22-1487307 | 501(C)(3) | 25,935 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (33) DARTMOUTH HITCHCOCK CLINIC 1 MEDICAL CENTER DRIVE, CTO CASHIER LEVEL 3, LEBANON, NH 03756 | 22-2519596 | 501(C)(3) | 6,039 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (34) CHILDRENS HOSPITAL OF PHILADELPHIA 3501 CIVIC CENTER BLVD, CTRB 2400-5, PHILADELPHIA, PA 19104-4318 | 23-1352166 | 501(C)(3) | 290,287 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (35) THOMAS JEFFERSON UNIVERSITY 125 9TH STREET, 2ND FLOOR, PHILADELPHIA, PA 19107 | 23-1352651 | 501(C)(3) | 28,093 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (36) UNIVERSITY OF PENNSYLVANIA PENN ARTS & SCIENCES, 420 WALNUT STREET, PHILADELPHIA, PA 19106 | 23-1352685 | 501(C)(3) | 555,688 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (37) GEISINGER CLINIC 100 N ACADEMY AVENUE, DANVILLE, PA 17822 | 23-6291113 | 501(C)(3) | 442,593 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (38) FRED HUTCHINSON CANCER RESEARCH CENTER OFFICE OF SPONSORED RESEARCH, 1100 FAIRVIEW AVE N POB 19024, MAIL STOP J6-500, SEATTLE, WA 98109 | 23-7156071 | 501(C)(3) | 148,870 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (39) PENNSYLVANIA STATE UNIVERSITY UNIVERSITY LIBRARIES, 512 PATERNO LIBRARY, UNIVERSITY PARK, PA 16802 | 24-6000376 | GOVT | 11,731 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (40) UNIVERSITY OF PITTSBURGH UPMC CANCER PAVILLION, 5150 CENTER AVE, PITTSBURGH, PA 15232 | 25-0965591 | GOVT | 732,390 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
|-------------------------------------------------------------------------------------------------------------------------------------------|------------|---------------------------|----------------------|-------------------------------|------------------------------------------------------------|------------------------------------|--------------------------------|
| Name and address of organization or government | EIN | IRC section if applicable | Amount of cash grant | Amount of non-cash assistance | Method of valuation (book, FMV, appraisal, other) | Description of non-cash assistance | Purpose of grant or assistance |
| (41) ALLEGHENY SINGER RESEARCH INSTITUTE 320 EAST NORTH AVENUE, PITTSBURGH, PA 15212-4772 | 25-1320493 | 501(C)(3) | 172,213 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (42) THE BROAD INSTITUTE INC 415 MAIN ST, CAMBRIDGE, MA 02142 | 26-3428781 | 501(C)(3) | 3,013,516 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (43) APPLIED DECISION SCIENCE LLC 1776 MENTOR AVE, SUITE 424, CINCINNATI, OH 45212 | 27-1438501 | N/A | 6,605 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (44) REGENSTRIEF INSTITUTE INC 1101 WEST 10TH STREET, INDIANAPOLIS, IN 46202 | 30-0007730 | 501(C)(3) | 47,261 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (45) CHILDRENS HOSPITAL MEDICAL CENTER ACCOUNTING OFFICE MLC 4900, 3333 BURNET AVENUE, CINCINNATI, OH 45229- 3039 | 31-0833936 | 501(C)(3) | 300,441 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (46) UNIVERSITY OF TENNESSEE MEDICAL CENTER 1924 ALCOA HIGHWAY, KNOXVILLE, TN 37920-1511 | 31-1626179 | 501(C)(3) | 59,871 | | NOT APPLICABLE | NOT APPLICABLE | PUBLIC SERVICE |
| (47) BATTELLE MEMORIAL INSTITUTE P O BOX 999, RICHLAND, WA 99352 | 31-4379427 | 501(C)(3) | 100,000 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (48) UNIVERSITY OF CINCINNATI P O BOX 210641, CINCINNATI, OH 45221 | 31-6000989 | GOVT | 1,253,804 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (49) OHIO STATE UNIVERSITY CHTN MIDWESTERN DIVISION, 2001 POLARIS PARKWAY, INNOVATION CENTRE 2ND FLOOR, COLUMBUS, OH 43240 | 31-6025986 | GOVT | 36,154 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (50) THE RESEARCH INSTITUTE AT NATIONWIDE CHILDREN'S HOSPITAL 700 CHILDRENS'S DRIVE, COLUMBUS, OH 43205 | 31-6056230 | 501(C)(3) | 107,618 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (51) OHIO STATE UNIV RESEARCH FOUNDATION THE OHIO STATE UNIVERSITY, 1060 CARMACK HALL, 055 RIGHTMIRE HALL, COLUMBUS, OH 43210 | 31-6401599 | 501(C)(3) | 47,674 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (52) LA JOLLA INSTITUTE FOR IMMUNOLOGY 9420 ATHENA CIR, LA JOLLA, CA 92037 | 33-0328688 | 501(C)(3) | 69,941 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (53) THE SCRIPPS RESEARCH INSTITUTE 10550 NORTH TORREY PINES ROAD, LA JOLLA, CA 92037 | 33-0435954 | 501(C)(3) | 1,365,727 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (54) ILLUMINA INC 12864 COLLECTIONS CENTER DRIVE, CHICAGO, IL 60693 | 33-0804655 | N/A | 210,168 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (55) POSITIVE ORAL HEALTH CONSULTING LLC 3020 NE 32ND AVE, FORT LAUDERDALE, FL 33308 | 33-3087230 | N/A | 15,312 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
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| Name and address of organization or government | EIN | IRC section if applicable | Amount of cash grant | Amount of non-cash assistance | Method of valuation (book, FMV, appraisal, other) | Description of non-cash assistance | Purpose of grant or assistance |
| (56) CLEVELAND CLINIC 9500 EUCLID AVE, DESK A 50, CLEVELAND, OH 44195 | 34-0714585 | 501(C)(3) | 109,980 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (57) CASE WESTERN RESERVE UNIVERSITY 10900 EUCLID AVE, MEDICINE GASTROENTEROLOGY, CLEVELAND, OH 44106-4925 | 34-1018992 | 501(C)(3) | 113,129 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (58) CENTRAL AMERICAN MEDICAL OUTREACH INC 322 WESTWOOD AVENUE, ORRVILLE, OH 44667 | 34-1740695 | 501(C)(3) | 117,728 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (59) INDIANA UNIVERSITY DEPT 78896, P O BOX 78000, DETROIT, MI 48278-0896 | 35-6001673 | GOVT | 285,461 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (60) PURDUE UNIVERSITY BURSARS OFFICE, 610 PRUDUE MALL, HOVDE HALL ROOM 138, WEST LAFAYETTE, IN 47907-2040 | 35-6002041 | GOVT | 237,041 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |
| (61) CHAPIN HALL CENTER FOR CHILDREN 1313 EAST 60TH STREET, CHICAGO, IL 60637 | 36-2167012 | 501(C)(3) | 56,848 | | NOT APPLICABLE | NOT APPLICABLE | PUBLIC SERVICE |
| (62) NORTHWESTERN UNIVERSITY CENTER FOR GENETIC MEDICINE, 303 EAST SUPERIOR ST, CHICAGO, IL 60611 | 36-2167817 | 501(C)(3) | 1,280,219 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (63) ANN AND ROBERT H LURIE CHILDREN'S HOSPITAL OF CHICAGO 225 E CHICAGO AVE, BOX 44, CHICAGO, IL 60611-2605 | 36-2170833 | 501(C)(3) | 17,666 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (64) RUSH UNIVERSITY MEDICAL CENTER 1653 WEST CONGRESS PARKWAY, SUITE 810 JONES, CHICAGO, IL 60612 | 36-2174823 | 501(C)(3) | 158,182 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (65) UNIVERSITY OF CHICAGO DEPT OF MEDICINE, 5841 SOUTH MARYLAND AVE, M/C 6092, CHICAGO, IL 60637 | 36-2177139 | 501(C)(3) | 232,126 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (66) UNIVERSITY OF ILLINOIS OFFICE OF BUSINESS AFFAIRS (M/C551), 809 SOUTH MARSHFIELD AVE., 511MB, CHICAGO, IL 60612-7205 | 37-6000511 | GOVT | 58,414 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (67) GRAND VALLEY STATE UNIVERSITY 1 CAMPUS DRIVE, ALLENDALE, MI 49401 | 38-1684280 | GOVT | 30,997 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (68) OAKLAND UNIVERSITY 359 DH 118 LIBRARY DRIVE, ROCHESTER, MI 48309-4479 | 38-1714400 | GOVT | 23,637 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (69) ARBOR RESEARCH COLLABORATIVE FOR HEALTH 340 E HURON STREET, SUITE 300, ATTN ACCOUNTING, ANN ARBOR, MI 48104 | 38-3289521 | 501(C)(3) | 95,631 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (70) MICHIGAN STATE UNIVERSITY DEPT OF GEOLOGICAL SCIENCES, 206 NATURAL SCIENCE BUILDING, EAST LANSING, MI 48823 | 38-6005984 | GOVT | 232,130 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
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| (71) REGENTS OF THE UNIVERSITY OF MICHIGAN C/O DR. RODICA POP BUSUI, 1000 WALL STREET, 5329 BREHM TOWER, ANN ARBOR, MI 48105-5714 | 38-6006309 | GOVT | 418,115 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (72) WAYNE STATE UNIVERSITY 42 WEST WARREN, SUITE 250, DETROIT, MI 48202 | 38-6028429 | GOVT | 312,257 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (73) MEDICAL COLLEGE OF WISCONSIN ATTN: SOMMER HATFIELD, P O BOX 1997, CCC-SUITE C720- PEDS ADMIN, MILWAUKEE, WI 53201-1997 | 39-0806261 | 501(C)(3) | 57,182 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (74) BLOODCENTER OF WISCONSIN INC BLOOD RESEARCH INSTITUTE, P O BOX 2178, MILWAUKEE, WI 53201-2178 | 39-0807235 | 501(C)(3) | 9,288 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (75) AURORA HEALTH CARE INC PO BOX 341880, MILWAUKEE, WI 53234- 1880 | 39-1442285 | 501(C)(3) | 186,771 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (76) UNIVERSITY OF WISCONSIN - MADISON SCHOOL OF VETERINARY MEDICINE, BUSINESS SERVICES OFFICE, 2015 LINDEN DRIVE ROOM 2153, MADISON, WI 53706- 1102 | 39-1805963 | GOVT | 87,724 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (77) UNIVERSITY OF MINNESOTA ADVANCED RESEARCH & DIAGNOSTIC LAB, 1200 WASHINGTON AVE S, MINNEAPOLIS, MN 55415 | 41-6007513 | GOVT | 26,379 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (78) MAYO CLINIC ROCHESTER RESEARCH FINANCE, P O BOX 4006, ROCHESTER, MN 55903-4026 | 41-6011702 | 501(C)(3) | 344,182 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (79) UNIVERSITY OF IOWA 118 SOUTH CLINTON STREET, GRANT ACCOUNTING, IOWA CITY, IA 52242 | 42-6004813 | GOVT | 26,985 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (80) WASHINGTON UNIVERSITY SCHOOL OF MEDICINE 700 ROSEDALE AVE CB1034, SPONSORED PROJECTS ACCOUNTING, SAINT LOUIS, MO 63112-1408 | 43-0653611 | 501(C)(3) | 3,469,368 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (81) HUDSON ALPHA INSTITUTE FOR BIOTECHNOLOGY 601 GENOME WAY, HUNTSVILLE, AL 35806 | 43-2059317 | 501(C)(3) | 588,297 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (82) CHILDRENS MERCY HOSPITALS 2401 GILLHAM ROAD, KANSAS CITY, MO 64108 | 44-0605373 | 501(C)(3) | 92,706 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (83) THINKWELL LLC 1875 CONNECTICUT AVE NW, 10TH FLOOR, WASHINGTON, DC 20009 | 45-2324600 | N/A | 52,244 | | NOT APPLICABLE | NOT APPLICABLE | PUBLIC SERVICE |
| (84) BAPTIST CLINICAL RESEARCH INSTITUTE 6025 WALNUT GROVE RD, SUITE 500, MEMPHIS, TN 38120 | 45-3032246 | 501(C)(3) | 948,820 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (85) ORTHOPEDIC INSTITUTE P C 810 EAST 23RD STREET, SIOUX FALLS, SD 57117-5116 | 46-0316404 | N/A | 10,114 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
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| (86) SANFORD RESEACH P O BOX 5064, SIOUX FALLS, SD 57104- 5064 | 46-0450378 | 501(C)(3) | 86,359 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (87) RUTGERS,THE STATE UNIVERSITY OF NEW JERSEY DIVISION OF GRANTS & CONTRACT, 65 DAVIDSON ROAD ROOM 306, PISCATAWAY, NJ 08854-5602 | 46-2354111 | GOVT | 22,160 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (88) FATHER FLANAGANS BOYS HOME 14100 CRAWFORD ST, MOD 2, BOYS TOWN, NE 68010 | 47-0376606 | 501(C)(3) | 6,113 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (89) ADVANCED RESPIRATORY TECHNOLOGIES LLC 411 JAKE LINK ROAD, COTTONTOWN, TN 37048 | 47-3573079 | N/A | 72,726 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (90) UNIVERSITY OF KANSAS CENTER FOR RESEARCH BURSARS OFFICE - SPSR, 1450 JAYHAWK BLVD, LAWRENCE, KS 66045-7518 | 48-0680117 | 501(C)(3) | 17,445 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (91) JOHNS HOPKINS UNIVERSITY JOHNS HOPKINS TECHNOLOGY VENTURES, 1812 ASHLAND AVE, SUITE 110, BALTIMORE, MD 21205 | 52-0595110 | 501(C)(3) | 493,237 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (92) DEPARTMENT OF HEALTH AND HUMAN SERVICES CENTERS FOR MEDICARE & MEDICAID SERVICES CENTERS FOR MEDICARE & MEDICAID, P O BOX 7520, BALTIMORE, MD 21244 | 52-0883104 | GOVT | 202,000 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (93) THE HENRY M JACKSON FOUNDATION FOR THE ADVANCEMENT OF MILITARY MEDICINE INC 6720 A ROCKLEDGE DRIVE, SUITE 100, BETHESDA, MD 20817 | 52-1317896 | 501(C)(3) | 28,711 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (94) UNIVERSITY OF MARYLAND BALTIMORE SPONSORED PROJECTS, 220 ARCH STREET, BALTIMORE, MD 21201 | 52-6002033 | GOVT | 267,037 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (95) GEORGETOWN UNIVERSITY OFFICE OF STUDENT ACCOUNTS, 37TH & O STREET NW, WHITE GRAVENOR BLDG, WASHINGTON, DC 20057-1159 | 53-0196603 | 501(C)(3) | 15,816 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (96) US CIVILIAN RESEARCH & DEVELOPMENT FOUNDATION 1776 WILSON BLVD, SUITE 300, ARLINGTON, VA 22209 | 54-1773406 | 501(C)(3) | 123,640 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (97) VIRGINIA COMMONWEALTH UNIVERSITY OFFICE OF SPONSORED PROGRAMS, 800 EAST LEIGH ST. SUITE 3200, RICHMOND, VA 23284-3039 | 54-6001758 | GOVT | 15,715 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (98) UNIVERSITY OF VIRGINIA ATTN BUSINESS MANAGER, 580 MASSIE ROAD, CHARLOTTESVILLE, VA 22903 | 54-6001796 | GOVT | 111,901 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
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| (99) WEST VIRGINIA UNIVERSITY RESEARCH CORP ONE MEDICAL CENTER DRIVE, P O BOX 9235, MORGANTOWN, WV 26506 | 55-0665758 | 501(C)(3) | 16,690 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (100) CAROLINAS HEALTHCARE SYSTEM P O BOX 601979, CHARLOTTE, NC 28260- 1979 | 56-6060481 | 501(C)(3) | 5,887 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (101) DUKE UNIVERSITY C/O MIMI DAVIS, 210 BAKER HOUSE PO BOX 3279, DURHAM, NC 27710 | 56-0532129 | 501(C)(3) | 707,819 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |
| (102) WAKE FOREST UNIVERSITY SCHOOL OF BUSINESS, PO BOX 7285, WINSTON SALEM, NC 27109 | 56-0532138 | 501(C)(3) | 347,260 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (103) UNIVERSITY OF NORTH CAROLINA CHARLOTTE OFFICE OF STUDENT ACCOUNTS, 9201 UNIVERSITY CITY BOULEVARD, CHARLOTTE, NC 28223 | 56-0791228 | GOVT | 78,992 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (104) DUKE UNIVERSITY HEALTH SYSTEM DEPARTMENT OF PATHOLOGY, P O BOX 3689, DURHAM, NC 27710 | 56-2070036 | 501(C)(3) | 5,257 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (105) UNIVERSITY OF NORTH CAROLINA CHAPEL HILL UNC SCHOOL OF MEDICINE, N 2198 UNC HOSPITALS, CHAPEL HILL, NC 27599-7010 | 56-6001393 | GOVT | 1,811,938 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (106) MEDICAL UNIVERSITY OF SOUTH CAROLINA HISTOLOGY CORE LABORATORY, 171 ASHLEY AVE MSC 908, CHARLESTON, SC 29425 | 57-6000722 | GOVT | 48,156 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (107) UNIVERSITY OF SOUTH CAROLINA 516 MAIN STREET, COLUMBIA, SC 29201 | 57-6001153 | GOVT | 1,196,905 | | NOT APPLICABLE | NOT APPLICABLE | PUBLIC SERVICE |
| (108) EMORY UNIVERSITY 1405 CLIFTON ROAD NE, 3RD FLOOR, ATLANTA, GA 30322-1060 | 58-0566256 | 501(C)(3) | 756,042 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (109) MOREHOUSE SCHOOL OF MEDICINE 720 WESTVIEW DRIVE SW, ATLANTA, GA 30310 | 58-1438873 | 501(C)(3) | 329,433 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |
| (110) SAINT THOMAS HEALTH FOUNDATION 4220 HARDING ROAD, NASHVILLE, TN 37205 | 58-1663055 | 501(C)(3) | 53,848 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (111) SAINT THOMAS HEALTH 4220 HARDING RD, NASHVILLE, TN 37205 | 58-1716804 | 501(C)(3) | 21,046 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (112) UNIVERSITY OF MIAMI P O BOX 248106, CORAL GABLES, FL 33124-2912 | 59-0624458 | 501(C)(3) | 1,854,762 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |
| (113) H LEE MOFFITT CANCER CENTER AND RESEARCH INSTITUTE 1209 MAGNOLIA DR M2GEN-INNOV, TAMPA, FL 33612-9497 | 59-2451713 | 501(C)(3) | 303,974 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
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| (114) UNIVERSITY OF SOUTH FLORIDA UNIVERSITY CONTROLLERS OFFICE, 4202 EAST FOWLER AVE ADM 147, TAMPA, FL 33620-5800 | 59-3102112 | GOVT | 14,649 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (115) TAMPA GENERAL HOSPITAL OFFICE OF CLINICAL RESEARCH, 5 TAMPA GENERAL CIRCLE, HMT 470, TAMPA, FL 33606 | 59-3458145 | 501(C)(3) | 6,620 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (116) UNIVERSITY OF FLORIDA UF-ICBR, 2033 MOWRY ROAD, P O BOX 103622, GAINESVILLE, FL 32610 | 59-6002052 | GOVT | 2,194,188 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (117) MEMORIAL HEALTHCARE SYSTEM SOUTH BROWARD HOSPITAL DISTRICT P O BOX 538514, ATLANTA, GA 30353-8514 | 59-6014973 | 501(C)(3) | 15,508 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (118) UNIVERSITY OF LOUISVILLE RESEARCH FOUNDATION INC CONTROLLERS OFFICE, 223 SERVICE COMPLEX, LOUISVILLE, KY 40292 | 61-1029626 | 501(C)(3) | 162,122 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (119) OREGON STATE UNIVERSITY A312 KERR ADMIN BLDG, CORVALLIS, OR 97331-2140 | 61-1730890 | GOVT | 103,909 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (120) UNIVERSITY OF KENTUCKY RESEARCH FOUNDATION 201 KINKEAD HALL, LEXINGTON, KY 40506- 0057 | 61-6033693 | 501(C)(3) | 216,568 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |
| (121) VANDERBILT UNIVERSITY CONTRACT & GRANT ACCOUNTING PMB 401591, 2301 VANDERBILT PLACE, NASHVILLE, TN 37240-1591 | 62-0476822 | 501(C)(3) | 12,737,788 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (122) TENNESSEE VALLEY HEALTHCARE SYSTEM CHAPLAIN PHILLIPS (TVHS), 3400 LEBANON ROAD, MURFREESBORO, TN 37129 | 62-0484828 | GOVT | 47,602 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (123) DAVID LIPSCOMB UNIVERSITY COLLEGE OF PHARMACY UNIVERSITY RELATIONS, ONE UNIVERSITY PARK DRIVE, NASHVILLE, TN 37204 | 62-0485733 | 501(C)(3) | 21,570 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (124) MEHARRY MEDICAL COLLEGE OFFICE OF GRANTS & CONTRACTS, 1005 DR D B TODD JR BLVD, NASHVILLE, TN 37208 | 62-0488046 | 501(C)(3) | 1,488,020 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |
| (125) ST JUDES CHILDRENS RESEARCH HOSPITAL P O BOX 1000, DEPT 949, MEMPHIS, TN 38148-0949 | 62-0646012 | 501(C)(3) | 91,705 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (126) UNIVERSITY OF MEMPHIS INTERLIBRARY LOAN, 126 NED R MCWHERTER LIBRARY, MEMPHIS, TN 38152-3250 | 62-0648618 | GOVT | 17,457 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (127) METRO PUBLIC HEALTH DEPARTMENT 2500 CHARLOTTE AVENUE, SUITE 100, NASHVILLE, TN 37209 | 62-0694743 | GOVT | 113,495 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
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| (128) TENNESSEE STATE UNIVERSITY OFFICE OF VP FOR BUS AND FIN, 3500 JOHN A MERRITT BLVD, NASHVILLE, TN 37209-1561 | 62-0786119 | GOVT | 110,022 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |
| (129) MATTHEW WALKER HEALTH CENTER INC 1035 14TH AVENUE N, NASHVILLE, TN 37208 | 62-1035426 | 501(C)(3) | 5,715 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (130) 20/20 RESEARCH INC 161 ROSA L PARKS BLVD, NASHVILLE, TN 37203 | 62-1271305 | N/A | 13,696 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (131) NASHVILLE CARES 633 THOMPSON LANE, NASHVILLE, TN 37204 | 62-1274532 | 501(C)(3) | 31,328 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (132) SAINT THOMAS RESEARCH INSTITUTE 300 20TH AVENUE NORTH, SUITE G10, NASHVILLE, TN 37203 | 62-1284994 | 501(C)(3) | 79,651 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (133) MIDDLE TENNESSEE RESEARCH INSTITUTE 1310 24TH AVENUE SOUTH, ROOM F-201, NASHVILLE, TN 37212 | 62-1387860 | 501(C)(3) | 13,300 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (134) TENNESSEE DISABILITY COALITION 955 WOODLAND STREET, NASHVILLE, TN 37206 | 62-1447320 | 501(C)(3) | 16,820 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |
| (135) CUMBERLAND PEDIATRIC FOUNDATION 3102 WEST END AVE STE 175, NASHVILLE, TN 37203 | 62-1615913 | 501(C)(3) | 282,729 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (136) ORTHO TENNESSEE PC 260 FORT SANDERS WEST BLVD, # 200, KNOXVILLE, TN 37922 | 62-1700130 | N/A | 23,750 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (137) UNIVERSITY OF TENNESSEE MEMPHIS FINANCE & OPERATIONS CONTRACTS, 62 SOUTH DUNLAP, SUITE 320, MEMPHIS, TN 38163 | 62-6001636 | GOVT | 509,803 | | NOT APPLICABLE | NOT APPLICABLE | PUBLIC SERVICE |
| (138) JACKSON MADISON COUNTY GENERAL HOSPITAL 620 SKYLINE DRIVE, JACKSON, TN 38301 | 62-6010402 | GOVT | 31,640 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |
| (139) EAST TENNESSEE STATE UNIVERSITY FINANCIAL SERVICES, P O BOX 70732, JOHNSON CITY, TN 37614-0732 | 62-6021046 | GOVT | 91,638 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |
| (140) FRANKLIN PRIMARY HEALTH CENTER INC 1303 DR MARTIN LUTHER KING JR AVE, MOBILE, AL 36603 | 63-0695975 | 501(C)(3) | 55,877 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (141) MONTGOMERY AIDS OUTREACH, INC PO BOX 11087, MONTGOMERY, AL 36111 | 63-0959628 | 501(C)(3) | 125,388 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |
| (142) UNIVERSITY OF ALABAMA BOX 870136, TUSCALOOSA, AL 35487-0136 | 63-6001138 | GOVT | 175,441 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|---------------------------|-------------------------|-------------------------------|------------------------------------------------------------|------------------------------------|--------------------------------|
| Name and address of organization or government | EIN | IRC section if applicable | Amount of cash grant | Amount of non-cash assistance | Method of valuation (book, FMV, appraisal, other) | Description of non-cash assistance | Purpose of grant or assistance |
| (143) UNIVERSITY OF ALABAMA AT BIRMINGHAM 701 20TH STREET SOUTH, AB 990, BIRMINGHAM, AL 35294 | 63-6005396 | GOVT | 1,817,410 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (144) UNIVERSITY OF MISSISSIPPI MEDICAL CENTER STATE OF MISSISSIPPI 2500 NORTH STATE STREET, JACKSON, MS 39216-4505 | 64-6008520 | GOVT | 331,704 | | NOT APPLICABLE | NOT APPLICABLE | INSTRUCTION |
| (145) MIAMI DADE AREA HEALTH EDUCATION CENTER INC 1200 NW 78TH AVE, SUITE 209, MIAMI, FL 33126 | 65-0009277 | 501(C)(3) | 5,749 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (146) UNIVERSITY OF PUERTO RICO MEDICAL SCIENCES CAMPUS P O BOX 365067, SAN JUAN, PR 00936 | 66-0433762 | GOVT | 43,567 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (147) ADMINISTRATORS OF THE TULANE EDUCATIONAL FUND TULANE UNIVERSITY, 800 EAST COMMERCE ROAD, SUITE 203, HARAHAN, LA 70123 | 72-0423889 | 501(C)(3) | 26,836 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (148) LOUISIANA STATE UNIVERSITY BURSAR OPERATIONS, 125 THOMAS BOYD HALL, BATON ROUGE, LA 70803 | 72-6000848 | GOVT | 28,800 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (149) LSU HEALTH SCIENCES CENTER NEW ORLEANS 2020 GRAVIER ST 3RD FLOOR, NEW ORLEANS, LA 70112 | 72-6087770 | GOVT | 67,264 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (150) UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO CENTER AT SAN ANTONIO, MC 7750 7703 FLOYD CURL DRIVE, SAN ANTONIO, TX 78229-3900 | 74-1586031 | GOVT | 161,213 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (151) BAYLOR COLLEGE OF MEDICINE DEPT OF PATHOLOGY, TEXAS CHILDREN'S HOSPITAL, 6621 FANNIN SUITE WB1100, HOUSTON, TX 77030 | 74-1613878 | 501(C)(3) | 433,649 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (152) UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT HOUSTON 7000 FANNIN STREET, HOUSTON, TX 77030 | 74-1761309 | GOVT | 65,461 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (153) NATIONAL JEWISH HEALTH P O BOX 17379, DENVER, CO 80217-0379 | 74-2044647 | 501(C)(3) | 82,633 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (154) UNIVERSITY OF ARIZONA FRS 400360, PO BOX 44390, TUCSON, AZ 85733-4390 | 74-2652689 | GOVT | 14,794 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (155) UNIVERSITY OF TEXAS AT AUSTIN OFFICE OF ACCOUNTING, P O BOX 7159, AUSTIN, TX 78713-7159 | 74-6000203 | GOVT | 135,828 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (156) TEXAS A&M AGRILIFE RESEARCH 400 HARVEY MITCHELL PKWY S, SUITE 300, COLLEGE STATION, TX 77845 | 74-6000541 | GOVT | 10,309 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
|---------------------------------------------------------------------------------------------------------------------------------------------------|------------|---------------------------|-------------------------|-------------------------------|------------------------------------------------------------|------------------------------------|--------------------------------|
| Name and address of organization or government | EIN | IRC section if applicable | Amount of cash grant | Amount of non-cash assistance | Method of valuation (book, FMV, appraisal, other) | Description of non-cash assistance | Purpose of grant or assistance |
| (157) UNIVERSITY OF TEXAS MEDICAL BRANCH AT GALVESTON DEPARTMENT OF PREVENTIVE MEDICINE &, COMMUNITY HEALTH, GALVESTON, TX 77555-1109 | 74-6000949 | GOVT | 30,588 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (158) MD ANDERSON CANCER CENTER UNIVERSITY OF TEXAS 1515 HOLCOMBE BLVD, HOUSTON, TX 77030 | 74-6001118 | GOVT | 30,361 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (159) UNIVERSITY OF TEXAS DALLAS 800 WEST CAMPBELL ROAD, RICHARDSON, TX 75080 | 75-1305566 | GOVT | 91,845 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (160) TRANSLATIONAL GENOMICS RESEARCH INST 445 NORTH FIFTH STREET, SUITE 600, PHOENIX, AZ 85004 | 75-3065445 | 501(C)(3) | 55,267 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (161) UNIVERSITY OF TEXAS SOUTHWESTERN MEDICAL CENTER 5323 HARRY HINES BLVD, ADVANCED IMAGING RESEARCH CENTER, DALLAS, TX 75390-9185 | 75-6002868 | GOVT | 95,395 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (162) PALO ALTO VETERANS INSTITUTE FOR RESEARCH POST OFFICE BOX V-38, PALO ALTO, CA 94304 | 77-0207331 | 501(C)(3) | 309,123 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (163) GREENWAY HEALTH LLC LIGHTNING INTERMEDIATE HOLDINGS LLC 4301 WEST BOY SCOUT BLVD, SUITE 800, TAMPA, FL 33607 | 80-0847459 | N/A | 124,217 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (164) MARSHFIELD CLINIC MARSHFIELD CLINIC RESEARCH INST, 1000 NORTH OAK AVE, MARSHFIELD, WI 54449-5790 | 81-2822823 | 501(C)(3) | 349,655 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (165) IMMEDIS INC (PAYROLL FUNDING) 485 C ROUTE 1 SOUTH, SUITE 330, ISELIN, NJ 08830 | 82-1269453 | N/A | 1,221,255 | | NOT APPLICABLE | NOT APPLICABLE | PUBLIC SERVICE |
| (166) RADIOLOGY IMAGING ASSOCIATES PC 10700 EAST GEDDES AVE, SUITE 200, ENGLEWOOD, CO 80112 | 84-0597929 | N/A | 13,640 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (167) UNIVERSITY OF COLORADO ACCT 2027117, HEALTH SCIENCES CENTER, DEPARTMENT 399, DENVER, CO 80291-0399 | 84-6000555 | GOVT | 1,150,390 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (168) UNIVERSITY OF NEW MEXICO 1 UNIVERSITY OF NEW MEXICO, MSCO9 5225, ALBUQUERQUE, NM 87131 | 85-6000642 | GOVT | 11,448 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (169) MAYO CLINIC NICOTINE DEPENDENCE CENTER, 200 1ST STREET SW, ROCHESTER, MN 55905 | 86-0800150 | 501(C)(3) | 30,615 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (170) METHODIST HOSPITAL RESEARCH INSTITUTE DBA HOUSTON METHODIST RESEARCH INSTITUTE 6565 FANNIN, HOUSTON, TX 77030 | 87-0721923 | 501(C)(3) | 73,075 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|------------|---------------------------|----------------------|-------------------------------|------------------------------------------------------------|------------------------------------|--------------------------------|
| Name and address of organization or government | EIN | IRC section if applicable | Amount of cash grant | Amount of non-cash assistance | Method of valuation (book, FMV, appraisal, other) | Description of non-cash assistance | Purpose of grant or assistance |
| (171) UNIVERSITY OF UTAH INCOME ACCT/STUDENT LOAN SERVICES, 201 SOUTH 1460 E RM 165, SALT LAKE CITY, UT 84112 | 87-6000525 | GOVT | 429,591 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (172) SEATTLE CHILDREN'S HOSPITAL P O BOX 24049, SEATTLE, WA 98124-0049 | 91-0564748 | 501(C)(3) | 213,104 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (173) INFECTIOUS DISEASE RESEARCH INSTITUTE 1616 EASTLAKE AVE EAST, # 400, SEATTLE, WA 98102 | 91-1608978 | 501(C)(3) | 1,887,372 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (174) UNIVERSITY OF NEBRASKA MEDICAL CENTER EPPLEY CANCER CENTER, 986805 NEBRASKA MEDICAL CENTER, OMAHA, NE 68198-6805 | 91-1858433 | 501(C)(3) | 89,997 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (175) UNIVERSITY OF WASHINGTON REFERENCE LAB SERVICES, P O BOX 3655, SEATTLE, WA 98124 | 91-6001537 | GOVT | 1,994,762 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (176) KAISER FOUNDATION RESEARCH INSTITUTE 1800 HARRISON STREET, 16TH FLOOR, OAKLAND, CA 94612-3433 | 94-1105628 | 501(C)(3) | 5,613 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (177) STANFORD UNIVERSITY CARDIOVASCULAR INSTITUTE, 1215 WELCH ROAD MODULAR B, ROOM 53, STANFORD, CA 94305-5414 | 94-1156365 | 501(C)(3) | 968,960 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (178) IHC HEALTH SERVICES INC P O BOX 57828, SALT LAKE CITY, UT 84157 | 94-2854057 | 501(C)(3) | 35,929 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (179) UNIVERSITY OF CALIFORNIA SAN FRANCISCO UC REGENTS UCSF, 550 16TH ST 6TH FLOOR SPACE 6331, SAN FRANCISCO, CA 94158 | 94-6036493 | GOVT | 188,138 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (180) UNIVERSITY OF SOUTHERN CALIFORNIA 3500 S FIGUEROA STREET, SUITE 102, LOS ANGELES, CA 90074-2095 | 95-1642394 | 501(C)(3) | 2,019,545 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (181) CALIFORNIA INSTITUTE OF TECHNOLOGY MONOCLONAL ANTIBODY FACILITY, DIV OF BIOLOGY 216-76, PASADENA, CA 91125 | 95-1643307 | 501(C)(3) | 254,137 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (182) CEDARS SINAI MEDICAL CENTER 8635 WEST TOWER, SUITE 665 W, LOS ANGELES, CA 90048 | 95-1644600 | 501(C)(3) | 678,083 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (183) CITY OF HOPE NATIONAL MEDICAL CENTER C/O CINDY PALMER INFO. SCIENCES, 1500 EAST DUARTE ROAD, WING IV, ROOM 434C, DUARTE, CA 91010 | 95-1683875 | 501(C)(3) | 144,318 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (184) UNIVERSITY OF CALIFORNIA IRVINE 120 THEORY, SUITE 200, IRVINE, CA 92697- 1050 | 95-2226406 | GOVT | 12,258 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
|-------------------------------------------------------------------------------------------------------------------|------------|---------------------------|-------------------------|-------------------------------|------------------------------------------------------------|------------------------------------|--------------------------------|
| Name and address of organization or government | EIN | IRC section if applicable | Amount of cash grant | Amount of non-cash assistance | Method of valuation (book, FMV, appraisal, other) | Description of non-cash assistance | Purpose of grant or assistance |
| (185) UNIVERSITY OF CALIFORNIA SAN DIEGO 9500 GILMAN DRIVE, # 0737, LA JOLLA, CA 92093-0737 | 95-6006144 | GOVT | 68,718 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (186) UNIVERSITY OF HAWAII INSTITUTE FOR ASTRONOMY, 2680 WOODLAWN DRIVE, HONOLULU, HI 96822 | 99-6000354 | GOVT | 55,937 | | NOT APPLICABLE | NOT APPLICABLE | RESEARCH |
| (187) NASHVILLE CONVENTION & VISITORS BUREAU 150 4TH AVE NORTH, NASHVILLE, TN 37219 | 02-0700616 | 501(C)(6) | 25,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (188) AMERICAN CANCER SOCIETY 250 WILLIAMS STREET NW, ATLANTA, GA 30303 | 13-1788491 | 501(C)(3) | 10,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (189) MARCH OF DIMES 1275 MAMARONECK AVE, WHITE PLAINS, NY 10605 | 13-1846366 | 501(C)(3) | 15,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (190) MUSICIANS ON CALL 110 WEST 40TH STREET, SUITE 702, NEW YORK, NY 10018 | 13-4067116 | 501(C)(3) | 12,500 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (191) AMERICAN HEART ASSOCIATION 1818 PATTERSON ST, NASHVILLE, TN 37203 | 13-5613797 | 501(C)(3) | 203,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (192) CHILDREN'S EMERGENCY CARE ALLIANCE 3841 GREEN HILLS VILLAGE DRIVE, SUITE 3048, NASHVILLE, TN 37215 | 20-2802786 | 501(C)(3) | 11,250 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (193) JDRF DIABETES FOUNDATION 105 WESTPARK DR, #415, BRENTWOOD, TN 37027 | 23-1907729 | 501(C)(3) | 9,500 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (194) ACOUSTIC NEUROMA ASSOCIATION 600 PEACHTREE PARKWAY, SUITE 108, CUMMING, GA 30041 | 23-2170836 | 501(C)(3) | 15,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (195) HERITAGE FOUNDATION 112 BRIDGE ST, FRANKLIN, TN 37064 | 23-7042596 | 501(C)(3) | 18,500 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (196) EVE OF JANUS BENEFIT PO BOX 158855, NASHVILLE, TN 37215 | 23-7215849 | 501(C)(3) | 6,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (197) ASSOCIATION FOR CLINICAL AND TRANSLATIONAL SCIENCE 2025 M ST NW, SUITE 800, WASHINGTON, DC 20036 | 26-4245965 | 501(C)(3) | 10,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (198) TENNESSEE KIDNEY FOUNDATION 37 PEABODY STREET, SUITE 206, NASHVILLE, TN 37210 | 27-0812507 | 501(C)(3) | 14,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (199) JACKSON GENERALS BASEBALL CLUB LP 4 FUN PLACE, JACKSON, TN 38305 | 32-0303574 | N/A | 8,500 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (200) WILLIAMSON, INC. 5005 MERIDIAN BLVD, #150, FRANKLIN, TN 37067 | 36-4720381 | 501(C)(6) | 33,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (201) GREEN HILLS MALL 2126 ABBOTT MARTIN RD, NASHVILLE, TN 37215 | 38-2033632 | N/A | 17,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
|-----------------------------------------------------------------------------------------------------------------------|------------|---------------------------|----------------------|-------------------------------|------------------------------------------------------------|------------------------------------|--------------------------------|
| Name and address of organization or government | EIN | IRC section if applicable | Amount of cash grant | Amount of non-cash assistance | Method of valuation (book, FMV, appraisal, other) | Description of non-cash assistance | Purpose of grant or assistance |
| (202) NASHVILLE BUSINESS JOURNAL 1800 CHURCH STREET, SUITE 300, NASHVILLE, TN 37203 | 43-1366184 | N/A | 5,300 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (203) THE NASHVILLE FOOD PROJECT 3605 HILLSBORO PIKE, NASHVILLE, TN 37215 | 45-2905951 | 501(C)(3) | 10,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (204) SCOTT HAMILTON CARES PO BOX 680483, FRANKLIN, TN 37068 | 47-2328142 | 501(C)(3) | 10,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (205) NASHVILLE COACHING COALITION 2416 21ST AVENUE SOUTH, SUITE 203A, NASHVILLE, TN 37212 | 47-2842932 | 501(C)(3) | 10,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (206) PILGRIMAGE PRESENTS, LLC PO BOX 3314, HOUMA, LA 70361 | 47-3296867 | N/A | 8,750 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (207) T. J. MARTELL FOUNDATION 1114 17TH AVE S, SUITE 101, NASHVILLE, TN 37212 | 51-0180178 | 501(C)(3) | 76,500 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (208) TENNESSEE STATE MUSEUM FOUNDATION 505 DEADERICK STREET, NASHVILLE, TN 37243 | 51-0200584 | 501(C)(3) | 6,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (209) FEDERATION OF AMER. SOCIETIES FOR EXPERIMENTAL BIOLOGY (FASEB) 9650 ROCKVILLE PIKE, BETHESDA, MD 20814 | 52-0700497 | 501(C)(3) | 10,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (210) NATIONAL BUSINESS GROUP ON HEALTH 20 F ST. NEW, SUITE 200, WASHINGTON, DC 20001 | 52-1147591 | 501(C)(3) | 55,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (211) INSTITUTE FOR PATIENT-AND-FAMILY- CENTERED CARE 6917 ARLINGTON RD, SUITE 309, BETHESDA, MD 20814 | 52-1777133 | 501(C)(3) | 40,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (212) ARVO FOUNDATION FOR EYE RESEARCH 1801 ROCKVILLE PIKE, SUITE 400, ROCKVILLE, MD 20852 | 52-2322462 | 501(C)(3) | 6,250 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (213) URBAN LAND INSTITUTE 2001L STREET NW, SUITE 200, WASHINGTON, DC 20036 | 53-0159845 | 501(C)(3) | 25,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (214) UNITED WAY OF THE MID SOUTH 1005 TILLMAN STREET, MEMPHIS, TN 38112 | 56-1010742 | 501(C)(3) | 7,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (215) JUNIOR LEAGUE OF NASHVILLE 2202 CRESTMOOR RD, NASHVILLE, TN 37215 | 62-0476815 | 501(C)(3) | 25,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (216) NASHVILLE SYMPHONY ORCHESTRA ONE SYMPHONY PLACE, NASHVILLE, TN 37201 | 62-0550979 | 501(C)(3) | 11,500 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (217) CHEEKWOOD BOTANICAL GARDEN & MUSEUM OF ART 1200 FORREST PARK DR., NASHVILLE, TN 37205 | 62-0627921 | 501(C)(3) | 35,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |

| (a) | (b) | (c) | (d) | (e) | (f) | (g) | (h) |
|--------------------------------------------------------------------------------------------------------------------|------------|---------------------------|----------------------|-------------------------------|------------------------------------------------------------|------------------------------------|--------------------------------|
| Name and address of organization or government | EIN | IRC section if applicable | Amount of cash grant | Amount of non-cash assistance | Method of valuation (book, FMV, appraisal, other) | Description of non-cash assistance | Purpose of grant or assistance |
| (218) HOSPITAL HOSPITALITY HOUSE 214 REIDHURST AVENUE, NASHVILLE, TN 37203 | 62-0909363 | 501(C)(3) | 30,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (219) TENNESSEE DISABILITY COALITION 955 WOODLAND STREET, NASHVILLE, TN 37206 | 62-1447320 | 501(C)(3) | 10,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (220) COMMUNITY FOUNDATION OF MIDDLE TN 3833 CLEGHORN AVENUE, SUITE 400, NASHVILLE, TN 37215 | 62-1471789 | 501(C)(3) | 25,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (221) CUMBERLAND PEDIATRIC FOUNDATION 3102 WEST END AVENUE, SUITE 175, NASHVILLE, TN 37203 | 62-1615913 | 501(C)(3) | 41,051 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (222) OPERATION ANDREW GROUP 3902 GRANNY WHITE PIKE, NASHVILLE, TN 37204 | 62-1799192 | 501(C)(3) | 10,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (223) TENNESSEE PEDIATRIC SOCIETY FOUNDATION PO BOX 159201, NASHVILLE, TN 37215 | 68-0562856 | 501(C)(3) | 10,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (224) NATIONAL ALLIANCE ON MENTAL ILLNESS DAVIDSON COUNTY 1101 KERMIT DR., SUITE 506, NASHVILLE, TN 37217 | 80-0597038 | 501(C)(3) | 7,450 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (225) WILLIAMSON COUNTY FAIR ASSOCIATION, INC. 1320 W MAIN ST, FRANKLIN, TN 37064 | 81-0644815 | 501(C)(3) | 8,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |
| (226) REGENTS OF THE UNIVERSITY OF CALIFORNIA, DAVIS 202 COUSTEAU PLACE, DAVIS, CA 95618 | 94-6036494 | GOVT | 10,000 | | NOT APPLICABLE | NOT APPLICABLE | CONTRIBUTION |

Part III Grants and Other Assistance to Individuals in the United States (continued)

| (a) | (b) | (c) | (d) | (e) | (f) |
|--------------------------------|----------------------|----------------------|-----------------------------------|------------------------------------------------------------|------------------------------------|
| Type of grant or assistance | Number of Recipients | Amount of cash grant | Amount of non- cash assistance | Method of valuation (book, FMV, appraisal, other) | Description of non-cash assistance |
| (7) AWARDS AND RESEARCH GRANTS | 443 | 7,841,400 | | | |
| (8) PATIENT ASSISTANCE | 770 | | 32,981 | FMV | AMBULANCE RIDES |
| (9) PATIENT ASSISTANCE | 250 | | 5,813 | FMV | CAR RIDES |

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Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

| Return Reference - Identifier | Explanation |
|-------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE I, PART I, LINE 2 - PROCEDURES FOR MONITORING USE OF GRANT FUNDS. | VANDERBILT UNIVERSITY MEDICAL CENTER MAINTAINS A FORMAL POLICY DEFINING ITS PROCEDURES FOR MONITORING THE USE OF SPONSORED FUNDS BY SUBRECIPIENTS WHO ARE PERFORMING A PORTION OF A SPONSORED PROJECT EXTERNALLY AWARDED TO VANDERBILT UNIVERSITY MEDICAL CENTER. THE POLICY PROVIDES GUIDANCE TO ENSURE THAT SUBRECIPIENTS CONDUCT THEIR PORTIONS OF SPONSORED PROJECTS IN COMPLIANCE WITH LAWS, REGULATIONS, TERMS AND CONDITIONS OF AWARDS AND SUBAWARDS, AND THAT REIMBURSED COSTS INCURRED BY SUBRECIPIENTS ARE ALLOWED. THE POLICY ADDRESSES THE ROLES AND RESPONSIBILITIES OF CENTRAL OFFICES AND DEPARTMENTS OF THE MEDICAL CENTER AND DESCRIBES THE MONITORING PROCEDURES FOR EACH AREA. THE FULL TEXT OF VANDERBILT UNIVERSITY MEDICAL CENTER'S SUBRECIPIENT POLICY IS AVAILABLE ONLINE AT THE FOLLOWING WEB ADDRESS: HTTPS://FINANCE.MC.VANDERBILT.EDU/ARE/GGC/POLICY.ASPX |

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Employer identification number VANDERBILT UNIVERSITY MEDICAL CENTER 35-2528741

| Part | Questions Regarding Compensation | | | | |
|--------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|----|-----|----|
| _ | | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | Form | | | |
| | ☑ First-class or charter travel ☐ Housing allowance or residence for personal use | | | | |
| | ✓ Travel for companions □ Payments for business use of personal residence |) | | | |
| | ☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees | | | | |
| | ☐ Discretionary spending account ☐ Personal services (such as maid, chauffeur, chef) |) | | | |
| | | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding pay or reimbursement or provision of all of the expenses described above? If "No," complete Part | | | | |
| | explain | | 1b | ~ | |
| | | - | | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked of the control of th | | | | |
| | 1a? | | 2 | ~ | |
| • | | | | | |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used related organization to establish compensation of the CEO/Executive Director, but explain in Part III. | by a | | | |
| | ✓ Compensation committee | | | | |
| | ✓ Independent compensation consultant ✓ Compensation survey or study | | | | |
| | ✓ Form 990 of other organizations ✓ Approval by the board or compensation committed | ee | | | |
| | 7 pproval by the board of compendation committee | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: | | | | |
| а | | | 4a | | ~ |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | | 4b | ~ | |
| С | Participate in, or receive payment from, an equity-based compensation arrangement? | | 4c | | ~ |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III | ı. | | | |
| | | | | | |
| _ | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9. | | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | | |
| | compensation contingent on the revenues of: | | | | |
| а | The organization? | | 5a | | V |
| b | , , | | 5b | | V |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | | |
| O | compensation contingent on the net earnings of: | | | | |
| а | The organization? | | 6a | | ~ |
| a b | Any related organization? | | 6b | | ~ |
| | If "Yes" on line 6a or 6b, describe in Part III. | | | | |
| | ii 100 on iii 00 oi oi, doodhis ii 1 di'i ii. | | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any no | nfixed | | | |
| | payments not described on lines 5 and 6? If "Yes," describe in Part III | | 7 | ~ | |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subj | — | | | |
| | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," des | | | | |
| | in Part III | | 8 | | ~ |
| | | , t | | | |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure describ | ed in | 0 | | |

2018 Return Vanderbilt University Medical Center 35-2528741

Schedule J (Form 990) 2018 Page 2

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| Trote: The sam of columns (B)(i) (iii) to | | | W-2 and/or 1099-MIS | | (C) Retirement and | | | (F) Compensation |
|---------------------------------------------------------------|------|--------------------------|-------------------------------------|-------------------------------------------|--------------------------------|----------------------------------|------------------------------------|------------------------------------------------------------|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)–(D) | in column (B) reported as deferred on prior Form 990 |
| JEFFREY R. BALSER , MD, PHD | (i) | 2,019,146 | 359,040 | 31,322 | 518,394 | 31,393 | 2,959,295 | 0 |
| 1 PRESIDENT AND CEO | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| JOHN F. MANNING, JR., PHD, MBA | (i) | 809,180 | 100,531 | 13,961 | 175,185 | 24,570 | 1,123,427 | 0 |
| 2 COO AND CORPORATE CHIEF OF STAFF | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CECELIA B. MOORE, MHA, CPA, CHFP | (i) | 961,411 | 121,229 | 30,242 | 193,985 | 15,440 | 1,322,307 | 0 |
| 3CFO AND TREASURER | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| C. WRIGHT PINSON, MD, MBA | (i) | 1,734,593 | 215,945 | 33,343 | 358,674 | 14,862 | 2,357,417 | 0 |
| DEPUTY CEO AND CHIEF HEALTH SYSTEM OFFICER | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MICHAEL J. REGIER, JD | (i) | 682,099 | 87,161 | 31,322 | 153,692 | 23,870 | 978,144 | 0 |
| 5 GENERAL COUNSEL AND SECRETARY | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| ZEENA M. ABDULAHAD, MPA | (i) | 149,402 | 125,000 | 12,084 | 34,940 | 732 | 322,158 | 0 |
| 6 EVP AND CHIEF DEVELOPMENT OFFICER | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| MITCHELL C. EDGEWORTH, MBA | (i) | 698,417 | 86,930 | 11,288 | 113,755 | 27,688 | 938,078 | 0 |
| CEO, VANDERBILT UNIVERSITY ADULT HOSPITAL AND CLINICS | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CHARLES L. GREGORY, MA, MBA, MH | (i) | 617,769 | 79,168 | 32,564 | 109,030 | 23,059 | 861,590 | 0 |
| CEO, MONROE CARELL JR. CHILDREN'S HOSPITAL AT 8 VANDERBILT | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| THOMAS S. NANTAIS, MBA | (i) | 273,595 | 0 | 37,141 | 27,440 | 4,548 | 342,724 | 0 |
| 9 EVP ADULT AMBULATORY | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TRACI K. NORDBERG, JD | (i) | 545,353 | 69,115 | 18,710 | 124,685 | 23,008 | 780,871 | 0 |
| 10 CHIEF HR OFFICER | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| DAVID R. POSCH | (i) | 700,092 | 86,520 | 14,843 | 13,585 | 17,607 | 832,647 | 0 |
| 11 EVP FOR POPULATION HEALTH | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| DAVID S. RAIFORD, MD | (i) | 688,728 | 97,203 | 30,822 | 154,794 | 24,597 | 996,144 | 0 |
| 12 CHIEF OF CLINICAL STAFF | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| WILLIAM W. STEAD, MD | (i) | 727,179 | 90,148 | 16,640 | 13,394 | 16,218 | 863,579 | 0 |
| 13CHIEF STRATEGY OFFICER | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| SCOTT L. PARKER, MD | (i) | 570,645 | 1,458,487 | 29,432 | 13,394 | 31,094 | 2,103,052 | 0 |
| 14 ASST PROFESSOR NEUROLOGICAL SURGERY | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| JACOB P. SCHWARZ, MD | (i) | 1,045,932 | 50,000 | 29,810 | 13,394 | 1,180 | 1,140,316 | 0 |
| 15 ASST PROFESSOR NEUROLOGICAL SURGERY | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| (SEE STATEMENT) | (i) | | | | | | | |
| 16 | (ii) | | | | | | | |

Schedule J (Form 990) 2018

| (a) | (b) | | | (c) | (d) | (e) | (f) | | |
|---------------------------------------------------------------|------|--------------------------|-------------------------------------|-------------------------------------|--------------------------------------|------------|------------------|-------------------------------------------------|--|
| Name | | Breakdown of W | -2 and/or 1099-MIS | C compensation | Retirement and | Nontaxable | Total of columns | Compensation | |
| | | (i) Base Compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred benefits compensation | | (b)(i)-(d) | reported in prior Form 990 or Form 990-EZ | |
| (16) BYRON F. STEPHENS, II, MD | (i) | 490,757 | 702,997 | 10,941 | 13,394 | 18,454 | 1,236,543 | 0 | |
| ASST PROFESSOR COMPREHENSIVE SPINE CENTER | (ii) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| (17) PAUL STERNBERG, JR., MD | (i) | 992,512 | 187,716 | 33,617 | 13,394 | 25,052 | 1,252,291 | 0 | |
| CMO & VP CLINICAL AFFAIRS (ii) | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| (18) DOUGLAS R. WEIKERT, MD ASST PROFESSOR ORTHO-HAND (ii) | | 786,305 | 305,968 | 35,739 | 13,394 | 29,698 | 1,171,104 | 0 | |
| | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

| Pa | rt | I | ĺ |
|----|----|---|---|
| | | | |

Supplemental Information. Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

| 5. 5 | |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Return Reference - Identifier | Explanation |
| SCHEDULE J, PART I, LINE 1A - FIRST-CLASS OR CHARTER TRAVEL | VANDERBILT UNIVERSITY MEDICAL CENTER EXCLUDES THE BENEFITS FROM TAXABLE INCOME WHEN A DOCUMENTED BUSINESS PURPOSE IS SERVED. |
| OF WILLIAM TO THE PARTY OF THE | 1 OFFICER RECEIVED CHARTER TRAVEL BENEFITS THAT WERE NOT INCLUDED IN TAXABLE COMPENSATION. |
| | 2 OFFICERS, 2 DIRECTORS, AND 1 KEY EMPLOYEE RECEIVED FIRST-CLASS TRAVEL BENEFITS THAT WERE NOT INCLUDED IN TAXABLE COMPENSATION. |
| SCHEDULE J, PART I, LINE 1A - TRAVEL FOR COMPANIONS | 3 DIRECTORS RECEIVED COMPANION TRAVEL BENEFITS THAT WERE NOT INCLUDED IN TAXABLE COMPENSATION. |
| SCHEDULE J, PART I, LINE 4B - SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN | CERTAIN INDIVIDUALS LISTED IN FORM 990, SCHEDULE J, PART II PARTICIPATE IN NONQUALIFIED DEFERRED COMPENSATION PLANS. AMOUNTS CONTRIBUTED TO THE PLANS INCLUDE FIXED PERCENTAGES OF ANNUAL BONUS PAYMENTS AND FIXED DOLLAR AMOUNTS. CONTRIBUTIONS TO THE PLAN VEST ON THE FIRST DAY OF THE FOURTH PLAN YEAR FOLLOWING CONTRIBUTION, OR UPON OCCURRENCE OF OTHER EVENTS SPECIFIED IN THE PLAN (INCLUDING EXPIRATION OF THE PARTICIPANT'S EMPLOYMENT AGREEMENT, IF PARTICIPANT HAS REACHED AGE 65). |
| | CURRENT YEAR ACCRUALS OF COMPENSATION ASSOCIATED WITH THESE PLANS ARE INCLUDED IN THE AMOUNTS REPORTED FOR EACH INDIVIDUAL IN SCHEDULE J, PART II, COLUMN (C). THE PAYOUT OF THESE AMOUNTS IN FUTURE YEARS WILL BE INCLUDED IN THE AMOUNTS REPORTED IN SCHEDULE J, PART II, COLUMN (B)(III) FOR SUCH INDIVIDUALS. AMOUNTS ACCRUED IN PRIOR YEARS AND PREVIOUSLY REPORTED IN SCHEDULE J, PART II, COLUMN (C) WILL BE REPORTED IN SCHEDULE J, PART II, COLUMN (F). NO PAYOUTS WERE MADE UNDER THESE PLANS TO PARTICIPATING INDIVIDUALS IN 2018. |
| | CERTAIN INDIVIDUALS LISTED IN SCHEDULE J, PART II RECEIVED VARIABLE INCENTIVE COMPENSATION BASED ON THE ACHIEVEMENT OF PRE-ESTABLISHED GOALS WHERE JUDGMENT WAS DETERMINED BY THE COMPENSATION COMMITTEE. INCENTIVE PAYMENTS ARE SHOWN IN SCHEDULE J, PART II, COLUMN B(II). |

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization **Employer identification number** VANDERBILT UNIVERSITY MEDICAL CENTER 35-2528741 **Bond Issues**

| | (a) Issuer name | (b) Issuer EIN | (c) CUSIP# | (d) Date issued | (e) Issue price | | (f) Description of purpose (g) | | | efeased | ed (h) On behalf of issuer | | Pooled ancing |
|-----|---------------------------------------------------------------------------------------------------------------------------------------|----------------|------------|-----------------|-----------------|----------|--------------------------------|--------------|-------------|---------|----------------------------------|------|---------------|
| | THE HEALTH AND EDUCATIONAL FACILITIES BOARD OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY, TENNESSEE - SERIES 2018 | 62-6139016 | 00000000 | 04/20/2018 | 53,385,000 | 0 REFUN | IDING OF TH | E 2016F ISSI | JE Yes | No | Yes N | o Ye | s No |
| _A | THE HEALTH AND EDUCATIONAL FACILITIES BOARD OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY, TENNESSEE SERIES 2017A | 62-6139016 | 592041YC5 | 07/26/2017 | 126,334,39 | n (SEE S | TATEMENT) | | | + | | | + |
| В | GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY, TENNESSEE SERIES 2017A | 02-0139010 | 392041103 | 07/20/2017 | 120,334,390 | | , | | | V | , | | ~ |
| С | THE HEALTH AND EDUCATIONAL FACILITIES BOARD OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY, TENNESSEE - SERIES 2016A | 62-6139016 | 592041WH6 | 04/29/2016 | 536,573,500 | 6 (SEE S | TATEMENT) | | | , | | | , |
| D | | | | | | | | | | | | | |
| Par | t II Proceeds | | ' | • | | ' | | | • | | | | |
| | Amount of boards watered | | | | Α | | В | (| С | | D | | |
| 2 | Amount of bonds retired | | | | | | | | | | | | |
| 3 | Amount of bonds legally defeased Total proceeds of issue | | | | 53.385.000 | | 107 100 000 | | F06 F70 F06 | | | | |
| 4 | Gross proceeds in reserve funds | | | • • | 53,385,000 | | 127,128,208 | | 536,573,506 | | | | |
| 5 | Capitalized interest from proceeds | | | | | | | | | | | | |
| 6 | Proceeds in refunding escrows | | | | | | | | | | | | |
| 7 | Issuance costs from proceeds | | | | 285,000 | | 1,334,390 | | 10,700,399 | | | | |
| 8 | Credit enhancement from proceeds | | | | 200,000 | | 1,001,000 | | 10,100,000 | | | | |
| 9 | Working capital expenditures from proceeds | | | | | | | | | | | | |
| 10 | Capital expenditures from proceeds | | | | | | 125,793,818 | | 525,873,107 | | | | |
| 11 | Other spent proceeds | | | | 53,100,000 | | | | | | | | |
| 12 | Other unspent proceeds | | | | | | 0 | | | | | | |
| 13 | Year of substantial completion | | | | 2018 | | 2019 20 | | 2016 | | | | |
| | | | | Yes | No | Yes | No | Yes | No | Y | 'es | N | lo |
| 14 | Were the bonds issued as part of a refundir if issued prior to 2018, a current refunding is | • | • | ` ' | | | ~ | | ~ | | | | |
| 15 | Were the bonds issued as part of a refund issued prior to 2018, an advance refunding | ssue)? | ` | | ~ | | ~ | | ~ | | | | |
| 16 | Has the final allocation of proceeds been ma | | | | | ~ | | ~ | | | | | |
| 17 | Does the organization maintain adequate be final allocation of proceeds? | | | | | V | | ~ | | | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 50193E

Schedule K (Form 990) 2018

Schedule K (Form 990) 2018 Page 2

Part III **Private Business Use** В С D Α Was the organization a partner in a partnership, or a member of an LLC, Yes No Yes Yes No No Yes No which owned property financed by tax-exempt bonds? ~ ~ Are there any lease arrangements that may result in private business use of V ~ 3a Are there any management or service contracts that may result in private V ~ **b** If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside ~ ~ counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of ~ ~ d If "Yes" to line 3c, does the organization routinely engage bond counsel or other ~ ~ outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government 0.00 % 0.67 % 0.15 % Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ▶ 0.00 % 0.00 % 0.14 % % 0.81 % 6 0.15 % 0.00 % Does the bond issue meet the private security or payment test? V ~ Has there been a sale or disposition of any of the bond-financed property to a V ~ nongovernmental person other than a 501(c)(3) organization since the bonds were issued? **b** If "Yes" to line 8a, enter the percentage of bond-financed property sold or % % c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations 9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the v ~ requirements under Regulations sections 1.141-12 and 1.145-2? Part IV Arbitrage Α В С D Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Yes No Yes No Yes No Yes No ~ ~ 2 If "No" to line 1, did the following apply? V V ~ ~ V If "Yes" to line 2c, provide in Part VI the date the rebate computation was ~

Schedule K (Form 990) 2018

Schedule K (Form 990) 2018

| Part | Arbitrage (Continued) | | | | | | | | |
|-------------|----------------------------------------------------------------------------------------------------------------|-----------|-----------|-----------|-------------|-------------|----------|-----|----------|
| | | | A | | В | | 0 | 1 |) |
| 4a | Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? | Yes | No | Yes | No | Yes | No | Yes | No |
| h | Name of provider | | • | | | | | | |
| <u>c</u> | Term of hedge | | | | | | | | |
| <u>_</u> | Was the hedge superintegrated? | | | | | | | | |
| | Was the hedge terminated? | | | | | | | | |
| | Were gross proceeds invested in a guaranteed investment contract (GIC)? | | · · | | · · | | · · | | |
| | Name of provider | | | | | | | | |
| | Term of GIC | | | | | | | | |
| | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 6 | Were any gross proceeds invested beyond an available temporary period? . | | V | | · | | ~ | | |
| 7 | Has the organization established written procedures to monitor the | | | | | | | | |
| | requirements of section 148? | ✓ | | · | | _ | | | |
| Part | | | | | I | | | | |
| | | | Α | | В | | <u> </u> | | <u> </u> |
| | Has the organization established written procedures to ensure that violations | Yes | No | Yes | No | Yes | No | Yes | No |
| | of federal tax requirements are timely identified and corrected through the | | | | | | | | - |
| | voluntary closing agreement program if self-remediation isn't available under | | | | | | | | |
| | applicable regulations? | ~ | | V | | · | | | |
| Part | VI Supplemental Information. Provide additional information for response | oonses to | questions | on Schedu | le K. See i | nstructions | 3 | | • |
| (SEE | STATEMENT) | | | | | | | | |
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| | | | | | | | | | |

| Return Reference - Identifier | Explanation |
|-------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE K, PART I, COLUMN (F) - | ROW (B) - THE ISSUE IS FINANCING VARIOUS NEW CAPITAL PROJECTS FOR THE MEDICAL CENTER. |
| DESCRIPTION OF PURPOSE | ROW (C) - COST OF CONSTRUCTION, RENOVATION, REMODELING AND EQUIPPING OF CAPITAL PROJECTS FOR THE BORROWER. |
| SCHEDULE K, PART II, LINE 3 - TOTAL PROCEEDS OF ISSUE | COLUMN (B) - THE DIFFERENCE IN THE ISSUE PRICE AND TOTAL PROCEEDS OF \$793,818 IS DUE TO INVESTMENT EARNINGS ON THE PROJECT FUND. AS OF 6/30/2019 ALL PROCEEDS WERE SPENT ON CAPITAL PROJECTS FOR THE ISSUE AND ARE INCLUDED IN THE TOTAL AMOUNT SPENT ON CAPITAL EXPENDITURES ON LINE 10, AS WELL AS THE TOTAL PROCEEDS OF LINE 3. |
| SCHEDULE K, PART II, LINE 11 - OTHER SPENT PROCEEDS | COLUMN (A) - THE OTHER SPENT PROCEEDS ARE THE REFUNDING PROCEEDS NO LONGER IN ESCROW. |

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

Employer identification number

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

| VAND | ERBILT UNIVERSITY | MEDICAL CENT | ER | | | | | | | 35-2 | 252874 | 41 | | |
|---------------|---------------------------------------|------------------------------------|--------------------------------------------|--------------------|----------------------------------|-------------------------------|-----------------|---------------------------------------|------------------|----------------------------------------------------|----------------|---------|-----------------|---------|
| Par | | fit Transaction ne organization | s (section 501 answered "Ye | l (c)(3), s" on | section Form 99 | 501(c)(4), a 0, Part IV, I | nd 50 ine 25 | 11(c)(29) organiz 5a or 25b, or Fo | ations rm 990 | only))-EZ, | Part \ | V, line | 40b. | |
| 1 | (a) Name of disqualified | person | (b) Relationship be | etween o | disqualified | person and | | (c) Description | n of tran | eaction | , | | (d) Cor | rected? |
| • | 1 (a) Name of disqualified person | | | organiz | ation | | | (c) Description | ii Oi tiai | isactioi | | | Yes | No |
| (1) | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | | |
| 2 | Enter the amount under section 4958 | | by the organ | | n manag | = | qualit | iea persons au | ring ti | ne ye l | ar ► \$ | | | |
| 3 | Enter the amount o | of tax, if any, on | line 2, above, | reimb | oursed by | the organi | zatio | ı | |) | > \$ | | | |
| Part | Loans to and | /or From Inter | ested Person | ··· | | | | | | | | | | |
| T GIT | Complete if th | | answered "Ye | s" on | Form 99 art X, line | 0-EZ, Part ' e 5, 6, or 22 | V, line 2. | 38a or Form 99 | 90, Pa | rt IV, | line 2 | 6; or i | f the | |
| (a) N | ame of interested person | (b) Relationship with organization | (c) Purpose of loan | fro | oan to or om the nization? | (e) Origir principal an | | (f) Balance due | (g) In c | efault? (h) Approved by board or committee? | | (i) Wi | ritten ment? | |
| | | | | То | From | | | | Yes | No | Yes | No | Yes | No |
| (1) | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | | | |
| (10) | | | | | | | | Φ. | | | | | | |
| Total Part | Grants or Ass | sistance Beneral endocation | fiting Interest | ed Pe | rsons. | | | \$ 7 | | | | | | |
| | · · · · · · · · · · · · · · · · · · · | | | | | · · | l | | | | | | | |
| | Name of interested persor | | ship between inter and the organization | | (c) Amount | of assistance | (| d) Type of assistand | :e | (e) | Purpo | se of a | ssistan | ce |
| (1) | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | | |
| (9) (10) | | | | | | | | | | | | | | |
| (10) | | | | | | | | . N. 500501 | <u> </u> | | <u></u> | | 000 =- | |
| For Pa | aperwork Reduction A | ct Notice, see th | ne Instructions | tor Fo | rm 990 oı | · 990-EZ. | Ca | at. No. 50056A | Sche | aule L | (Form | 990 or | 990-EZ | z) 2018 |

| Part IV | Business Transactions Involving Complete if the organization and | ng Interested Persons. swered "Yes" on Form 990 | 0, Part IV, line 28a, 2 | 28b, or 28c. | | |
|------------|------------------------------------------------------------------|-----------------------------------------------------------------|---------------------------|--------------------------------|------------------|-------------------------------|
| | (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | organiz rever | aring of zation's nues? |
| (1) (SEE | STATEMENT) | | | | Yes | No |
| (2) | . STATEMENT) | | | | | |
| (3) | | | | | | |
| (4) | | | | | | |
| (5) | | | | | | |
| (6) | | | | | | |
| (7) (8) | | | | | | |
| (9) | | | | | | |
| (10) | | | | | | |
| Part V | Supplemental Information. Provide additional information for | or responses to questions | on Schedule L (see | instructions). | • | |
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Part IV Business Transactions Involving Interested Persons (continued)

| | (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | | aring of zation's nues? |
|----|-------------------------------|---------------------------------------------------------------------|---------------------------|-------------------------------------------------------|-----|-------------------------|
| | | | | | Yes | No |
| (1 | n) MEAGHAN C. LYNCH | FAMILY MEMBER OF CURRENT DIRECTOR, SAMUEL E. LYNCH, DMD, DMSC | \$45,364 | EMPLOYMENT AT VANDERBILT UNIVERSITY MEDICAL CENTER | | ✓ |

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization ► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Employer identification number

VANDERBILT UNIVERSITY MEDICAL CENTER 35-2528741 **Types of Property** Part I (c) (a) (b) (d) Noncash contribution Method of determining Check if Number of contributions or amounts reported on items contributed noncash contribution amounts applicable Form 990, Part VIII, line 1g 11 MARKET VALUE 5.396 1 Art-Works of art 2 Art-Historical treasures . 3 Art—Fractional interests . SELLING COST 4 Books and publications . 5 Clothing and household goods **SELLING COST** 47,002 6 Cars and other vehicles . . . 7 Boats and planes . . . 8 Intellectual property 87 3.929.883 MARKET VALUE 9 Securities-Publicly traded . . 10 Securities-Closely held stock . 11 Securities - Partnership, LLC, or trust interests 12 Securities-Miscellaneous . . 13 Qualified conservation contribution-Historic structures 14 Qualified conservation contribution—Other 15 Real estate-Residential . 16 Real estate—Commercial 17 Real estate—Other . . . 14 5.820 MARKET VALUE 18 Collectibles 12 1.015 MARKET VALUE 19 Food inventory 20 Drugs and medical supplies . 21 Taxidermy 22 Historical artifacts

| | which the organization completed Form 8283, Part IV, Donee Acknowledgement |
|-----|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 30a | During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to used for exempt purposes for the entire holding period? |
| b | If "Yes," describe the arrangement in Part II. |
| 31 | Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? |
| 32a | Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? |
| b | If "Yes," describe in Part II. |

Number of Forms 8283 received by the organization during the tax year for contributions for

Schedule M (Form 990) 2018

30a

31

32a

Yes No

If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked,

Cat. No. 51227J

describe in Part II.

23

24

25 26

27

28

29

33

Scientific specimens . . .

Other ► (_____)

Archeological artifacts . . Other ► ((SEE STATEMENT)

Other ► (

Other ► (

| Part I | Т | Types of Property (continued) | | |
|-----------------------------------|-------------------------|--------------------------------------------------|---------------------------------------------------------------------------|--------------------------------------------------------|
| Property Type | (a) Check If Applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d) Method of determining noncash contribution amounts |
| GIFT CERTIFICATES | 1 | 95 | 12,205 | MARKET VALUE |
| FOOD SERVED AT FUNDRAISING EVENTS | ✓ | 3 | 4,396 | MARKET VALUE |

| Dort | i |
|-------|---|
| Pari. | |

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

| Return Reference - Identifier | Explanation |
|-----------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| SCHEDULE M, PART I - COLUMN (B) - NUMBER OF CONTRIBUTIONS OR ITEMS CONTRIBUTED | COLUMN (B) REPORTS THE NUMBER OF CONTRIBUTIONS MADE. |
| LINE 5 - CLOTHING AND HOUSEHOLD GOODS | DONATION OF VARIOUS HOUSEHOLD ITEMS FOR SILENT AUCTION BENEFITING THE MONROE CARELL JR. CHILDREN'S HOSPITAL AT VANDERBILT. DONATION OF VARIOUS HEARING AID SUPPLIES BENEFITING BILL WILKERSON CENTER PATIENTS AT VANDERBILT. DONATION OF VARIOUS HOUSEHOLD ITEMS USED FOR SILENT AUCTION BENEFITING VANDERBILT COMPREHENSIVE CARE CLINIC IN PROVIDING SUPPORT FOR AIDS PATIENTS. |

SCHEDULE O (Form 990 or 990-EZ)

Department of Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 2018 Open to Public Inspection

Name of the Organization VANDERBILT UNIVERSITY MEDICAL CENTER

Employer Identification Number 35-2528741

| Return Reference - Identifier | Explanation |
|-------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART III, LINE 1 - | VANDERBILT UNIVERSITY MEDICAL CENTER ("VUMC") IS ONE OF THE NATION'S LONGEST SERVING AND MOST PRESTIGIOUS ACADEMIC MEDICAL CENTERS. THROUGH ITS HISTORIC BOND WITH VANDERBILT UNIVERSITY, VUMC CULTIVATES DISTINGUISHED RESEARCH AND EDUCATIONAL PROGRAMS TO ADVANCE A CLINICAL ENTERPRISE THAT PROVIDES COMPASSIONATE AND PERSONALIZED CARE AND SUPPORT FOR MILLIONS OF PATIENTS AND FAMILY MEMBERS EACH YEAR. WORLD-LEADING ACADEMIC DEPARTMENTS AND COMPREHENSIVE CENTERS OF EXCELLENCE PURSUE SCIENTIFIC DISCOVERIES, TRANSFORMATIONAL EDUCATIONAL AND CLINICAL ADVANCEMENTS ACROSS THE ENTIRE SPECTRUM OF HEALTH AND DISEASE. THROUGH THE EXCEPTIONAL CAPABILITIES AND CARING SPIRIT OF ITS PEOPLE, VUMC WILL LEAD IN IMPROVING THE HEALTHCARE OF INDIVIDUALS AND COMMUNITIES REGIONALLY, NATIONALLY, AND INTERNATIONALLY, COMBINING ITS TRANSFORMATIVE LEARNING PROGRAMS AND COMPELLING DISCOVERIES TO PROVIDE DISTINCTIVE PERSONALIZED CARE. |

| Return Reference - Identifier | Explanation |
|-------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART III, LINE 4A - | 4A. PATIENT SERVICES - |
| | VUMC PROVIDES HIGH QUALITY MEDICAL AND HEALTH CARE SERVICES REGARDLESS OF RACE, CREED, GENDER, NATIONAL ORIGIN, HANDICAP, AGE OR ABILITY TO PAY. ALTHOUGH REIMBURSEMENT FOR SERVICES RENDERED IS CRITICAL TO THE OPERATION AND STABILITY OF VUMC, IT IS RECOGNIZED THAT NOT ALL INDIVIDUALS POSSESS THE ABILITY TO PURCHASE ESSENTIAL MEDICAL SERVICES, AND FURTHER THAT PART OF VUMC'S MISSION IS TO SERVE THE COMMUNITY. THEREFORE, IN KEEPING WITH VUMC'S COMMITMENT TO SERVE ALL MEMBERS OF ITS COMMUNITY, FREE CARE AND/OR SUBSIDIZED CARE; CARE PROVIDED TO PERSONS COVERED BY GOVERNMENTAL PROGRAMS AT BELOW COST; AND HEALTH ACTIVITIES AND PROGRAMS TO SUPPORT THE COMMUNITY ARE PROVIDED WHERE THE NEED AND/OR AN INDIVIDUAL'S INABILITY TO PAY COEXIST. THESE ACTIVITIES INCLUDE WELLNESS PROGRAMS; COMMUNITY EDUCATION PROGRAMS; SPECIAL PROGRAMS FOR THE ELDERLY, HANDICAPPED, MEDICALLY UNDERSERVED; AND A VARIETY OF BROAD COMMUNITY SUPPORT ACTIVITIES. CHARITY CARE IS ALSO PROVIDED THROUGH MANY REDUCED-PRICE SERVICES AND FREE PROGRAMS OFFERED THROUGHOUT THE YEAR BASED UPON ACTIVITIES AND SERVICES WHICH VUMC BELIEVES WILL SERVE A BONA FIDE COMMUNITY HEALTH NEED. DURING THE FISCAL YEAR, VUMC SERVICED 64,559 INPATIENTS AND 2,231,762 EMERGENCY AND OUTPATIENT CLINIC VISITS. |
| | VUMC'S LEADERSHIP IN THE DELIVERY OF ACADEMICALLY BASED HEALTH CARE IS RECOGNIZED BY THE NATION'S MOST TRUSTED ADVISORY BODIES AND REPORTING ORGANIZATIONS, INCLUDING THE NATIONAL ACADEMIES, THE MAGNET RECOGNITION PROGRAM, U.S. NEWS & WORLD REPORT, THE LEAPFROG GROUP, BECKER'S HOSPITAL REVIEW AND OTHERS: |
| | *U.S. NEWS & WORLD REPORT: FOR 2019 VANDERBILT UNIVERSITY MEDICAL CENTER NAMED #1 HOSPITAL IN TENNESSEE FOR THE EIGHTH CONSECUTIVE YEAR; #1 METRO NASHVILLE; 5 ADULT CLINICAL SPECIALTIES RANKED AMONG THE NATION'S BEST; MONROE CARELL JR. CHILDREN'S HOSPITAL AT VANDERBILT IS NAMED AS ONE OF THE ELITE CHILDREN'S HOSPITAL IN THE NATION BY U.S. NEWS, WITH 10 OUT OF 10 SPECIALTIES NATIONALLY RANKED IN 2018 |
| | *BECKER'S HOSPITAL REVIEW: ONE OF THE "100 GREAT HOSPITALS IN AMERICA" AND ONE OF ONLY TWO HEALTH CARE FACILITIES IN TENNESSEE TO MAKE THE LIST IN 2019 |
| | *THE LEAPFROG GROUP: VANDERBILT UNIVERSITY ADULT HOSPITAL WAS ONCE AGAIN NAMED AMONG THE SAFEST HOSPITALS IN THE NATION WITH A SPRING 2019 "A" SAFETY SCORE. THE HOSPITAL HAS RECEIVED A TOP SAFETY SCORE IN 12 OF THE LAST 15 SURVEY PERIODS |
| | *NATIONAL INSTITUTES OF HEALTH: VANDERBILT UNIVERSITY SCHOOL OF MEDICINE CURRENTLY RANKED 11TH AMONG THE TOP GRANT AWARDEES FOR MEDICAL RESEARCH IN THE U.S. AS OF DECEMBER 2018 |
| | *MAGNET DESIGNATION FROM AMERICAN NURSES CREDENTIALING CENTER: VANDERBILT UNIVERSITY MEDICAL CENTER IS THE ONLY ORGANIZATION THAT IS MAGNET-DESIGNATED IN MIDDLE TENNESSEE, HAVING ACHIEVED ITS THIRD CONSECUTIVE DESIGNATION IN 2017 |
| | *COLLEGE FOR HEALTH INFORMATION MANAGEMENT: VUMC IS AMONG THE NATION'S "MOST WIRED" HOSPITALS AND HEALTH SYSTEMS FOR ITS EFFORTS IN INNOVATIVE AND LEADERSHIP IN MEDICAL TECHNOLOGY AND HEALTHCARE INFORMATION MANAGEMENT IN 2018 |
| | *FOR THE EIGHTH TIME, VUMC WAS NAMED A LEADER IN LGBTQ HEALTHCARE EQUALITY BY THE HUMAN RIGHTS CAMPAIGN HEALTHCARE EQUALITY INDEX (HEI) 2019. VUMC IS THE ONLY ORGANIZATION IN TENNESSEE TO REPEATEDLY BE RECOGNIZED FOR ITS COMMITMENT TO ADOPTING LGBTQ-INCLUSIVE PATIENT, VISITATION AND EMPLOYMENT POLICIES. |
| | *THE CEO ROUNDTABLE ON CANCER RE-ACCREDITED VUMC AS A CEO CANCER GOLD STANDARD EMPLOYER FOR VUMC'S EFFORTS TO REDUCE THE RISK OF CANCER FOR EMPLOYEES AND THEIR FAMILIES. VUMC HAS EARNED THE CEO CANCER GOLD STANDARD DESIGNATION EVERY YEAR SINCE 2008. |
| | ALONG WITH THE VARIOUS NATIONAL RANKINGS, THERE ARE SEVERAL VUMC PROGRAMS UNIQUE TO TENNESSEE OR THE REGION, WHICH INCLUDE: |
| | *ONLY LEVEL 1 (HIGHEST LEVEL) TRAUMA CENTER IN MIDDLE TENNESSEE |
| | *ONLY LEVEL 4 (HIGHEST LEVEL) NEONATAL INTENSIVE CARE UNIT, AS WELL AS A DEDICATED PEDIATRIC EMERGENCY DEPARTMENT AND PEDIATRIC TRAUMA PROGRAM |
| | *VANDERBILT-INGRAM CANCER CENTER, THE ONLY NATIONAL CANCER INSTITUTE-DESIGNATED COMPREHENSIVE CANCER CENTER IN TENNESSEE THAT CONDUCTS RESEARCH AND CARES FOR BOTH CHILDREN AND ADULTS; ALSO, A MEMBER OF THE ELITE NATIONAL COMPREHENSIVE CANCER NETWORK, A GROUP OF THE NATION'S TOP 21 CLINICAL CANCER INSTITUTES |
| | *ONLY JOINT COMMISSION-ACCREDITED PROGRAM FOR TRAUMATIC BRAIN INJURY REHABILITATION (ONE OF SEVEN NATIONALLY) |
| | *DEDICATED REGIONAL BURN CENTER |
| | *LIFEFLIGHT, AN INTEGRATED AIR AND GROUND EMERGENCY PATIENT TRANSPORT SYSTEM |
| | *TENNESSEE POISON CENTER |
| | *TENNESSEE'S ONLY COMPREHENSIVE SOLID ORGAN TRANSPLANT CENTER, SERVING BOTH ADULT AND PEDIATRIC PATIENTS |
| | FOR MORE INFORMATION REGARDING HEALTH CARE AT VANDERBILT UNIVERSITY MEDICAL CENTER, VISIT HTTPS://WWW.VANDERBILTHEALTH.COM/PATIENTANDVISITORINFO/48538 |

| Return Reference - Identifier | Explanation |
|-----------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| FORM 990, PART III, LINE 4B - | 4B. ACADEMIC AND SCIENTIFIC RESEARCH - |
| | VUMC IS AN INTERNATIONALLY RECOGNIZED RESEARCH INSTITUTION. A MAJORITY OF VUMC'S RESEARCH FUNDING, INCLUDING SUBSTANTIAL SUPPORT FROM THE NATIONAL INSTITUTES OF HEALTH, IS RECEIVED FROM THE FEDERAL GOVERNMENT. FUNDING IS ALSO RECEIVED FROM FOUNDATIONS, ASSOCIATIONS, CORPORATIONS, AND OTHER SOURCES. VUMC'S RESEARCHERS ARE AT THE FOREFRONT OF DISCOVERY AND ARE POSING INNOVATIVE SOLUTIONS TO SOME OF THE MOST CHALLENGING QUESTIONS ABOUT DISEASES AFFECTING HUMANKIND. |
| | OUR PROGRAMS IN GRADUATE MEDICAL EDUCATION ARE CONSISTENTLY AMONG THE MOST SELECTIVE, AND ARE NATIONALLY RECOGNIZED FOR THEIR DIVERSITY & INCLUSION, INNOVATION AND CAPACITY TO TRANSFORM THE EDUCATIONAL EXPERIENCE, WHILE THE BREADTH OF OUR SCIENTIFIC DISCOVERY IS PROPELLED BY A RESEARCH ENTERPRISE THAT IS CONSISTENTLY RANKED AMONG THE NATION'S TOP RECIPIENTS IN TOTAL FEDERAL FUNDING. |
| | FOR MORE INFORMATION REGARDING RESEARCH AT VANDERBILT UNIVERSITY MEDICAL CENTER VISIT: HTTPS://WWW.VUMC.ORG/OOR/ |
| FORM 990, PART III, LINE 4D - DESCRIPTION OF OTHER PROGRAM SERVICES | (EXPENSES \$143,249,496 INCLUDING GRANTS OF \$0)(REVENUE \$165,972,475) |
| | 4D. OTHER PROGRAM SERVICES - |
| | OTHER PROGRAM SERVICES INCLUDE PUBLIC HEALTH SERVICE, ACADEMIC SUPPORT, INSTITUTIONAL SUPPORT, AND OTHER AUXILIARY SERVICES. VUMC ENGAGES IN A VARIETY OF PUBLIC SERVICE PROJECTS, INCLUDING, BUT NOT LIMITED TO FORMULATING NEW APPROACHES TO INCREASE HEALTH, SAFETY, QUALITY AND OUTCOMES, WHILE DECREASING TOTAL COSTS AND MANY OTHER SPONSORED COMMUNITY HEALTH AND EDUCATIONAL PROGRAMS. |
| | TO READ MORE ABOUT VUMC'S ROLE IN THE COMMUNITY, VISIT HTTPS://WWW.VANDERBILTHEALTH.COM/MAIN/38766 |
| FORM 990, PART VI, LINE 1A - DELEGATE BROAD AUTHORITY TO A COMMITTEE | THE EXECUTIVE COMMITTEE OF THE BOARD OF THE DIRECTORS CONSISTS OF AT LEAST THREE DIRECTORS, INCLUDING THE BOARD CHAIRPERSON, THE CEO OF VUMC, AND THE CHANCELLOR OF VANDERBILT UNIVERSITY. THE EXECUTIVE COMMITTEE IS EMPOWERED TO EXERCISE ALL OF THE POWERS OF THE BOARD WHEN THE BOARD IS NOT IN SESSION, SUBJECT TO CERTAIN RESTRICTIONS INVOLVING MAJOR CORPORATE DECISIONS. |
| FORM 990, PART VI, LINE 2 - FAMILY/BUSINESS RELATIONSHIPS AMONGST INTERESTED PARTIES | AS A RESULT OF VUMC'S CONTINUING RELATIONSHIP WITH VANDERBILT UNIVERSITY, DAVID W. PATTERSON, ROBERT C. SCHIFF, JR., GREGORY SCOTT ALLEN, AND NICHOLAS S. ZEPPOS SERVE ON THE VANDERBILT UNIVERSITY BOARD OF TRUST AND WERE APPOINTED BY VANDERBILT UNIVERSITY TO SERVE ON THE VUMC BOARD OF DIRECTORS. |
| FORM 990, PART VI, LINE 11B - REVIEW OF FORM 990 BY GOVERNING BODY | THE FORM 990 IS PREPARED BY VUMC AND PROVIDED TO ERNST & YOUNG, VUMC'S INDEPENDENT ACCOUNTING FIRM FOR REVIEW. AFTER REVIEW BY ERNST & YOUNG, VUMC PROVIDES A DRAFT COPY OF THE FORM 990 AND ALL REQUIRED SCHEDULES FOR REVIEW TO ALL GENERAL OFFICERS, WHICH INCLUDES THE CHIEF EXECUTIVE OFFICER, CHIEF FINANCIAL OFFICER AND SECRETARY. ONCE THIS REVIEW PROCESS IS COMPLETE, THE AUDIT AND COMPLIANCE COMMITTEE IS PROVIDED ELECTRONIC ACCESS TO THE DRAFT FORM 990 AND ALL REQUIRED SCHEDULES FOR REVIEW. THE FINAL FORM 990 AND ALL REQUIRED SCHEDULES ARE MADE AVAILABLE TO THE FULL BOARD OF DIRECTORS FOR REVIEW PRIOR TO THE FILING OF THE RETURN. |
| FORM 990, PART VI, LINE 12C - CONFLICT OF INTEREST POLICY | VUMC HAS A CONFLICT OF INTEREST ("COI") POLICY, WHICH REQUIRES THAT ALL STAFF MEMBERS AND VUMC EMPLOYED FACULTY COMPLETE A CONFLICT OF INTEREST FORM ANNUALLY, DISCLOSING ANY POTENTIAL CONFLICTS OF INTEREST. IF A CONFLICT IS DISCLOSED BY A STAFF MEMBER, THE CONFLICT IS REVIEWED BY THE INDIVIDUAL'S SUPERVISOR AND THE COI DIRECTOR, IN THE OFFICE OF LEGAL AFFAIRS, WHICH REPORTS TO THE VUMC GENERAL COUNSEL/CORPORATE SECRETARY. |
| | FOR VUMC EMPLOYED FACULTY, DISCLOSED CONFLICTS ARE REVIEWED BY THE FACULTY MEMBER'S DEPARTMENT CHAIR AND THE ASSOCIATE DEAN FOR FACULTY AFFAIRS. |
| | VUMC HAS A CONFLICT OF INTEREST COMMITTEE WHICH CONSISTS OF REPRESENTATIVES FROM RELEVANT AREAS ACROSS VUMC AND ARE APPOINTED BY THE CEO UPON THE RECOMMENDATION OF THE CHIEF OF CLINICAL STAFF. THE CHIEF OF CLINICAL STAFF SERVES AS CHAIR OF THE COMMITTEE. |
| | THE CONFLICT OF INTEREST COMMITTEE IS RESPONSIBLE FOR REVIEWING CONFLICT OF INTEREST CASES OF VUMC EMPLOYEES (INCLUDING THOSE HOLDING VU FACULTY APPOINTMENTS) WHERE A DECISION IS NOT MADE AFTER THE INITIAL REVIEW OF THE DISCLOSURE; AND WHERE VUMC AS A PARTY, OR IN WHICH VUMC AS AN INSTITUTION, IS SUBJECT TO A CONFLICT OF INTEREST. ANY REPORTED CONFLICT IS MANAGED OR ELIMINATED AS APPROPRIATE. |
| | THE CONFLICT OF INTEREST COMMITTEE REPORTS SEMIANNUALLY TO THE VUMC BOARD AUDIT & COMPLIANCE COMMITTEE. |
| | MEMBERS OF THE BOARD OF DIRECTORS ALSO MUST COMPLETE ANNUAL CONFLICT OF INTEREST DISCLOSURES. THOSE WITH DISCLOSED POTENTIAL CONFLICT OF INTEREST ARE PRESENTED TO THE AUDIT AND COMPLIANCE COMMITTEE OF THE BOARD OF DIRECTORS, ALONG WITH THEIR RESPECTIVE MANAGEMENT ACTION PLANS, WHERE APPLICABLE. MANAGEMENT PLANS MAY INCLUDE RESTRICTIONS ON MEMBERS, SUCH AS RECUSING THEMSELVES DURING DELIBERATIONS AND DECISIONS IN WHICH A POTENTIAL CONFLICT MAY EXIST, WITH THE MINUTES OF THE MEETING REFLECTING THEIR RECUSAL. |

| Return Reference - Identifier | Explanation | |
|---------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Return Reference - Identifier FORM 990, PART VI, LINE 15A - PROCESS TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL | FORM 990, PART VI, LINES 15A & 15B - TO ENSURE THAT VUMC IS PAYING REASONABLE TOTAL COMPENSATION, IS NO PRIVATE INUREMENT PROHIBITION, WHICH REQUIRES THAT NONE OF THE ORG, INCOME OR ASSETS UNREASONABLY BENEFIT ANY OF ITS DIRECTORS, OFFICEI EMPLOYEES, AND IS IN COMPLIANCE WITH THE INTERMEDIATE SANCTIONS PRORESPECT TO THE GENERAL OFFICERS, VUMC'S BOARD OF DIRECTORS HAS DES MANAGEMENT DEVELOPMENT AND COMPENSATION COMMITTEE MADE UP OF COMPENSATION, BOARD MEMBERS TO REVIEW AND RECOMMEND TO THE EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTO COMPENSATION ANNUALLY FOR THE GENERAL OFFICERS. THE COMMITTEE UTIL CONSULTING FIRM TO PROVIDE EXPERT INFORMATION REGARDING INDUSTRY-COMPENSATION NORMS AND COMPENSATION, INCLUDING THE INTERNAL REVENUE SERVICE CONCERNING EXECUTIVE COMPENSATION, INCLUDING THE INTERNAL REVENUE RELATED TO INTERMEDIATE SANCTIONS, DEFERRED COMPENSATION, AND PRIVITHE MANAGEMENT DEVELOPMENT AND COMPENSATION COMMITTEE REVIEWS COMPENSATION PHILOSOPHY AND AFFIRMS THAT IT IS IN LINE WITH THE BOARD'S EXPECTATION. EACH YEAR THE COMPENSATION REVIEW AND RECOMMENDATIONS ARE RECORDED IN THE MIN MANAGEMENT DEVELOPMENT AND COMPENSATION COMMITTEE MEETINGS. TH | ANIZATION'S RS, OR KEY VISIONS WITH SIGNATED THE JUTSIDE, RS THE TOTAL LIZES AN OUTSIDE WIDE TICE RULES E CODE PROVISION JATE INUREMENT. THE EXECUTIVE TOTAL UTES OF THE |
| FORM 990, PART VI, LINE 19 - REQUIRED DOCUMENTS AVAILABLE TO THE PUBLIC | INFORMED ANNUALLY OF THE TOTAL COMPENSATION OF THE GENERAL OFFICERS DURING PRIVATE SESSION. VUMC'S GOVERNING DOCUMENTS ARE MADE AVAILABLE FOR PUBLIC INSPECTION VUMC'S FINANCIAL STATEMENTS ARE POSTED TO THE EMMA (ELECTRONIC MUM ACCESS) WEBSITE. THE CONFLICT OF INTEREST POLICY IS AVAILABLE ON THE FWEBSITE: HTTPS://WWW.VUMC.ORG/GENERAL-COUNSEL/PERSON/CONFLICT-INTEREST (PLEASE USE LOWERCASE TO ACCESS THE WEBSITE). | NICIPAL MARKET |
| FORM 990. PART XI. LINE 9 - | (a) Description | (b) Amount |
| OTHER CHANGES IN NET | TEMPORARILY AND PERMANENTLY RESTRICTED CONTRIBUTIONS | 85,331,000 |
| ASSETS OR FUND BALANCES | NET ASSETS RELEASED FROM RESTRICTIONS | - 10,596,000 |
| | ENDOWMENT APPRECIATION | 1,665,000 |
| | CHANGE IN NON-CONTROLLING INTEREST NET ASSETS | 2,052,000 |
| | OTHER CHANGES IN NET ASSETS | - 291 |

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

VANDERBILT UNIVERSITY MEDICAL CENTER

35-2528741

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
|-------------------------------------------------------------------------------------------------------------------|--------------------------------|-----------------------------------------------|---------------------|---------------------------|-------------------------------|
| (1) VANDERBILT HEALTH SERVICES, LLC (62-1176354) 2100 WEST END AVE., SUITE 750, NASHVILLE, TN 37203 | HOLDING COMPANY | TN | 1,341,644 | 14,855,266 | VUMC |
| (2) FRIENDS IN GLOBAL HEALTH, LLC (26-0170070) 2525 WEST END AVE., SUITE 750, NASHVILLE, TN 37203 | PUBLIC HEALTH | TN | 30,761,298 | 583,115 | VHS |
| (3) VANDERBILT-WILSON RADIATION ONCOLOGY, LLC (26-1241612) 2100 WEST END AVE., SUITE 750, NASHVILLE, TN 37203 | HOLDING COMPANY | TN | 3,939,734 | 1,897,168 | VHS |
| (4) VANDERBILT HEALTH AFFILIATED NETWORK, LLC (46-1571024) 3401 WEST END AVE., SUITE 290, NASHVILLE, TN 37203 | CLINICAL NETWORK | TN | 28,261,206 | 20,839,311 | VHS |
| (5) PROJECT HOLDING COMPANY, LLC (81-3915926) 4350 LASSITER AT NORTH HILLS AVE, SUITE 300, RALEIGH, NC 27609-5793 | HOLDING COMPANY | TN | 0 | 22,679,775 | VUMC |
| (6) (SEE STATEMENT) | | | | | |

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 5 contr enti | 12(b)(13) olled |
|---------------------------------------------------------------------------------------------------|--------------------------------|-----------------------------------------------|----------------------------|--------------------------------------------------|-------------------------------|----------------------------|--------------------|
| | | | | | | Yes | No |
| (1) VANDERBILT HOME CARE SERVICES, INC. (62-1404948) 2120 BELCOURT AVENUE, NASHVILLE, TN 37212 | HOME HEALTH | TN | 501(C)(3) | 9 | VHS | ~ | · |
| 2120 BELCOURT AVENUE, NASHVILLE, TN 37212 | | | | | | | |
| (2) | | | | | | | |
| | | | | | | | |
| (3) | | | | | | | |
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| (4) | - | | | | | | |
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| (6) | _ | | | | | | |
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Schedule R (Form 990) 2018 Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512 – 514) | (f) Share of total income | (g) | | | Disproportionate | | Disproportionate | | Disproportionate | | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene man | i) eral or aging ner? | (k) Percentage ownership |
|----------------------------------------------------|----------------------|-----------------------------------------------|-------------------------------|-----------------------------------------------------------------------------------------|---------------------------------|-----|-----|----|------------------|-----|------------------|--|------------------|--|-------------------------------------------------------------|-------------|--------------------------------|--------------------------------|
| | | | | | | | Yes | No | | Yes | No | | | | | | | |
| (1) (SEE STATEMENT) | | | | | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (e) | (g) Share of end-of-year assets | (h) Percentage ownership | Section 5 contr enti |) 12(b)(13) rolled ity? |
|----------------------------------------------------|-------------------------|-----------------------------------------------|-----|---------------------------------------|--------------------------------|----------------------------|----------------------------------|
| | | | | | | Yes | No |
| (1) (SEE STATEMENT) | - | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | | | |
| (7) | | | | | | | _ |

Schedule R (Form 990) 2018 Page 3

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

| а | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | | | | | | | | | | | | | | | | | | 1a | | \ |
|---------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|-------|-------|---------------|--------|----------|-----|------|--------|--------|------|------------|-------|-------|-------|-------|--------|--------|---------|-------------|
| b | Gift, grant, or capital contribution to related organization(s) | | | | | | | | | | | | | | | | | | 1b | ~ | |
| С | | | | | | | | | | | | | | | | | | | 1c | | / |
| d | Loans or loan guarantees to or for related organization(s) | | | | | | | | | | | | | | | | | | 1d | | 1 |
| е | Loans or loan guarantees by related organization(s) | | | | | | | | | | | | | | | | | | 1e | | / |
| | | | | | | | | | | | | | | | | | | | | | |
| f | Dividends from related organization(s) | | | | | | | | | | | | | | | | | | 1f | | / |
| g | Sale of assets to related organization(s) | | | | | | | | | | | | | | | | | | 1g | | / |
| h | Purchase of assets from related organization(s) | | | | | | | | | | | | | | | | | | 1h | | > |
| i | Exchange of assets with related organization(s) | | | | | | | | | | | | | | | | | | 1i | | > |
| j | Lease of facilities, equipment, or other assets to related organization(s) | | | | | | | | | | | | | | | | | | 1j | | > |
| | | | | | | | | | | | | | | | | | | | | | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | | | | | | | | | | | | | | | | | | 1k | ~ | |
| I | Performance of services or membership or fundraising solicitations for related organization(s) | | | | | | | | | | | | | | | | | | 11 | ~ | |
| n | | | | | | | | | | | | | | | | | | | 1m | ~ | |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | | | | | | | | | | | | | | | | | | 1n | | > |
| 0 | Sharing of paid employees with related organization(s) | | | | | | | | | | | | | | | | | | 10 | ~ | |
| | | | | | | | | | | | | | | | | | | | | | |
| р | Reimbursement paid to related organization(s) for expenses | | | | | | | | | | | | | | | | | | 1p | | > |
| q | Reimbursement paid by related organization(s) for expenses | | | | | | | | | | | | | | | | | | 1q | ~ | |
| | | | | | | | | | | | | | | | | | | | | | |
| r | Other transfer of cash or property to related organization(s) | | | | | | | | | | | | | | | | | | 1r | | > |
| S | | | | | | | | | | | | | | | | | | | 1s | ~ | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must of | omp | olete | e thi | is lir | ie, ir | nclu | din | g co | over | ed r | elat | tion | ship | s ar | nd tr | rans | sacti | on thr | eshol | ds |
| | (a) | | _ | (b | | | | | | (c | | | | | | | | (d) | g amou | | |
| | Name of related organization | | | | actio (a—s | | | | Amo | ount i | involv | /ea | | IVI | etnoc | or c | ieter | rminin | g amou | nt invo | vea |
| | MBULATORY SURGERY CENTER OF COOL SPRINGS, LLC | | | | | | _ | | | | | 00 | 1.10 | FM' | \/ | | | | | | |
| | INDULATOR T SURGERT CENTER OF COOL SPRINGS, LLC | | | (|) | | | | | | | 89,4 | 142 | I IVI | V | | | | | | |
| <u>(1)</u> | MBULATORY SURGERY CENTER OF COOL SPRINGS, LLC | | | | S | | _ | | | | 2.4 | 29,1 | 100 | FM | V | | | | | | |
| | INDUCATORY SURGERY SERVICES OF COOL SERVINGS, LEG | | | 3 | > | | | | | | 3,4 | 29,1 | 100 | | • | | | | | | |
| (2) \ | ANDERBILT GATEWAY CANCER CENTER, G.P. | | | | | | | | | | 1.0 | 44. | 162 | FM' | V | | | | | | |
| ' | ANDERDIEF GATEWAT GANGER GENTER, C.F. | | | | - | | | | | | 1,0 | 44,4 | +02 | | | | | | | | |
| (3) \ | ANDERBILT GATEWAY CANCER CENTER, G.P. | | | | | | \dashv | | | | 4 | 30.0 | 140 | FM | V | | | | | | |
| (4) | AND ENDER OF THE PROPERTY OF T | | | | , | | | | | | | J9,0 | J40 | | | | | | | | |
| (4) \ | ANDERBILT GATEWAY CANCER CENTER, G.P. | | | | | | \dashv | | | | 1 | 68 5 | 520 | FM | V | | | | | | |
| | · · · · · · · · · · · · · · · · · · · | | | | × | | | | | | ' | 00,0 |) <u>_</u> | | | | | | | | |
| (5) (| SEE STATEMENT) | | | | | | \dashv | | | | | | | | | | | | | | |
| • | - · · · · · · · · · · · · · · · · · · · | 1 | | | | | | | | | | | | | | | | | | | |

Yes No

(6)

Schedule R (Form 990) 2018 Page 4

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| | (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Predominant income (related, unrelated, excluded from tax under | Are all sec 501 organiz | partners ction (c)(3) zations? | (f) Share of total income | (g) Share of end-of-year assets | Disprop | h) ortionate ations? | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene mana parti | ral or aging | (k) Percentage ownership |
|------|--------------------------------------|-------------------------|-----------------------------------------------|---------------------------------------------------------------------|----------------------------------|-----------------------------------------|---------------------------------|------------------------------------------|---------|----------------------------|-------------------------------------------------------------------------|-----------------------|-----------------|--------------------------------|
| | | | | sections 512-514) | Yes | No | | | Yes | No | | Yes | No | |
| (1) | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | | | |
| (11) | | | | | | | | | | | | | | |
| (12) | | | | | | | | | | | | | | |
| (13) | | | | | | | | | | | | | | |
| (14) | | | | | | | | | | | | | | |
| (15) | | | | | | | | | | | | | | |
| (16) | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | 200) 2010 |

| (a) Name, address and EIN of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total Income | (e) End-of-year assets | (f) Direct controlling entity |
|---------------------------------------------------------------------------------------------------------------------|-----------------------------------------|-----------------------------------------------|------------------|------------------------|-------------------------------|
| (6) VANDERBILT HEALTH PROFESSIONAL SOLUTIONS, LLC (30-0964540) 3319 WEST END AVE., SUITE 700, NASHVILLE, TN 37203 | HOLDING COMPANY | TN | 0 | 4,481,381 | VUMC |
| (7) VANDERBILT HEALTH RX SOLUTIONS, LLC (82-1456647) 3319 WEST END AVE., SUITE 700, NASHVILLE, TN 37203 | PHARMACY ADMINISTRATION | TN | 3,638,660 | 2,116,388 | VHPS |
| (8) VANDERBILT HEALTH PHARMACY GROUP, LLC (82-1462688) 3319 WEST END AVE., SUITE 700, NASHVILLE, TN 37203 | PHARMACY SERVICES | TN | 321,781 | 112,152 | VHRXS |
| (9) RETAIL HEALTH CLINICS, LLC (82-1942209) 2525 WEST END AVE., SUITE 700, NASHVILLE, TN 37203 | WALK-IN CLINICS | TN | 8,011,661 | 24,102 | VHS |
| (10) NASHVILLE BIOSCIENCES, LLC (82-4174759) 2525 WEST END AVE., SUITE 930, NASHVILLE, TN 37203 | RESEARCH & DEVELOPMENT IN BIOTECHNOLOGY | TN | 2,879,310 | 975,715 | VUMC |
| (11) VANDERBILT HEALTH SUPPLY CHAIN SOLUTIONS, LLC (82-4143617) MCN 1161 21ST AVE, D-3300, NASHVILLE, TN 37203 | CONSULTING | TN | 524,716 | 779,471 | VHPS |
| (12) VANDERBILT HEALTH PURCHASING COLLABORATIVE, LLC (82-4148840) MCN 1161 21ST AVE, D-3300, NASHVILLE, TN 37203 | GROUP PURCHASING ORGANIZATION | TN | 3,519,713 | 2,628,531 | VHSCS |
| (13) ACO OF CENTRAL ALABAMA 1, LLC (82-1681443) 3401 WEST END AVE., SUITE 290, NASHVILLE, TN 37203-6866 | ACCOUNTABLE CARE ORGANIZATION | DE | 1,493,160 | 516,868 | VWRO |
| (14) ACO OF LOUISIANA, LLC (82-1686154) 3401 WEST END AVE., SUITE 290, NASHVILLE, TN 37203-6866 | ACCOUNTABLE CARE ORGANIZATION | DE | 898,710 | 269,717 | VWRO |
| (15) ACO OF NORTH DELAWARE, LLC (81-2692564) 3401 WEST END AVE., SUITE 290, NASHVILLE, TN 37203-6866 | ACCOUNTABLE CARE ORGANIZATION | DE | 366,644 | 281,460 | VWRO |
| (16) MID SOUTH ACO, LLC (82-1685569) 3401 WEST END AVE., SUITE 290, NASHVILLE, TN 37203-6866 | ACCOUNTABLE CARE ORGANIZATION | DE | 1,181,220 | 370,567 | VWRO |
| (17) VANDERBILT HOME CARE SERVICES, LLC (62-1404948) 2120 BELCOURT AVENUE, NASHVILLE, TN 37212 | HOME HEALTH | TN | 1,916,887 | (20,393,247) | VHS |

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| (a) Name, address and EIN of related organization | (b) Primary Activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income related, unrelated, excluded from tax under sections 512-514 | (f) Share of total income | (g) Share of end-of-year assets | Disp tion alloc | ropor ate ation ? | in box 20 of Schedule K- 1 (Form | Ger | i) leral or aging ner? | (k) Percentage ownership |
|------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------|--------------------------------------------------------|-------------------------------|-------------------------------------------------------------------------------------|---------------------------|---------------------------------|-----------------------|----------------------------|----------------------------------------|-------------|------------------------------------|--------------------------------|
| | | | | | | | Yes | No | 1065) | Yes | No | |
| (1) AMBULATORY SURGERY CENTER OF COOL SPRINGS, LLC (62-1809227) 40 BURTON HILLS BLVD., STE. 500, NASHVILLE, TN 37215 | AMBULATORY SURGERY | TN | VHS | RELATED | 3,177,548 | 3,048,271 | | > | | | > | 51.02 |
| (2) NEW LIGHT IMAGING, LLC (14-1895171) 2000 RICHARD JONES ROAD, STE. 270, NASHVILLE, TN 37215 | MANAGEMENT SERVICES | TN | VHS | RELATED | 891,431 | 207,003 | | > | | | > | 66.67 |
| (3) ONE HUNDRED OAKS IMAGING, LLC (26- 3762022) 2000 RICHARD JONES ROAD, STE. 270, NASHVILLE, TN 37215 | DIAGNOSTIC IMAGING | TN | VHS/VIS | RELATED | 2,721,852 | 1,978,304 | | \ | | | > | 80.00 |
| (4) SPRINGFIELD VIP REALTY, LLC (26-1237360) 3319 WEST END AVE., STE. 700, NASHVILLE, TN 37203 | REAL ESTATE | TN | VUMC | EXCLUDED | 18,265 | 417,251 | | ✓ | | ✓ | | 49.00 |
| (5) VANDERBILT GATEWAY CANCER (20-3844791) 3319 WEST END AVE., STE. 700, NASHVILLE, TN 37203 | ONCOLOGY SERVICES | DE | VHS | RELATED | 955,324 | 3,293,964 | | > | | > | | 50.00 |
| (6) VANDERBILT IMAGING SERVICES, LLC (62- 1787098) 2000 RICHARD JONES ROAD, STE. 270, NASHVILLE, TN 37215 | RADIOLOGY SERVICES | TN | VHS | RELATED | 5,446,905 | 1,946,991 | | ✓ | | | \ | 66.67 |
| (7) VANDERBILT STALLWORTH REHABILITATION HOSPITAL, LP (63-1077470) 3660 GRANDVIEW PARKWAY, STE. 200, BIRMINGHAM, AL 35243 | REHAB SERVICES | TN | VUMC/VHS | RELATED | (748,708) | 4,326,132 | | ✓ | | ✓ | | 50.00 |
| (8) VANDERBILT-MAURY RADIATION ONCOLOGY, LLC (46-0757412) 1003 RESERVE BLVD., STE 120, SPRING HILL, TN 37174 | ONCOLOGY SERVICES | TN | VHS | RELATED | 82,047 | 1,056,895 | | ✓ | | ✓ | | 40.00 |
| (9) VANDERBILT HEALTH AND WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES (62- 1864145) 512 AUTUMN SPRINGS CT., STE C, FRANKLIN, TN 37067 | WALK-IN CLINICS | TN | VHS | RELATED | 654,227 | 4,690,754 | | ✓ | | ✓ | | 51.00 |
| (10) VIP MIDSOUTH, LLC (62-1654580) 3319 WEST END AVE., STE. 700, NASHVILLE, TN 37203 | PHYSICIAN OFFICES | TN | VIP | RELATED | 236,412 | 2,149,214 | | ✓ | | ✓ | | 51.00 |
| (11) WILLIAMSON IMAGING, LLC (62-1855535) 2000 RICHARD JONES ROAD, STE. 270, NASHVILLE, TN 37215 | DIAG. IMAGING | TN | VIS | RELATED | 1,817,809 | 1,316,746 | | \ | | | > | 53.34 |
| (12) SPRING HILL SURGERY CENTER, LLC (46- 2325870) 310 SEVEN SPRINGS WAY, SUITE 500, BRENTWOOD, TN 37027 | AMBULATORY SURGERY | TN | VHS | RELATED | (258,253) | 1,894,665 | | ✓ | | | \ | 51.00 |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust (continued)

| (a) Name, address and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C-corp, S-corp or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | (i) Se 512(b contr ent | o)(13) olled |
|-----------------------------------------------------------------------------------------------------|----------------------|-----------------------------------------------------|-------------------------------|----------------------------------------------|---------------------------|---------------------------------------|--------------------------|---------------------------------|-----------------|
| | | | | | | | | Yes | No |
| (1) VANDERBILT INTEGRATED PROVIDERS (62-1650124) 3319 WEST END AVE., SUITE 700, NASHVILLE, TN 37203 | PHYSICIAN OFFICES | TN | VHS | C CORPORATION | 2,398,415 | 2,206,122 | 100.00 | > | |
| (2) CHARITABLE REMAINDER TRUST (5) | CHARITABLE TRUST | TN | VUMC | TRUST | N/A | N/A | N/A | \ | |
| (3) PERPETUAL TRUSTS (1) | CHARITABLE TRUST | TN | VUMC | TRUST | N/A | N/A | N/A | < | |

| (a) Name of other organization | (b) Transaction type (a-s) | (c) Amount Involved | (d) Method of determining amount involved |
|-------------------------------------------------------------------------------|----------------------------|---------------------|-------------------------------------------|
| (6) VANDERBILT GATEWAY CANCER CENTER, G.P. | S | 687,780 | FMV |
| (7) VANDERBILT MAURY RADIATION ONCOLOGY, LLC | В | 120,000 | FMV |
| (8) VANDERBILT MAURY RADIATION ONCOLOGY, LLC | L | 277,133 | FMV |
| (9) VANDERBILT MAURY RADIATION ONCOLOGY, LLC | 0 | 108,113 | FMV |
| (10) VANDERBILT MAURY RADIATION ONCOLOGY, LLC | Q | 286,409 | FMV |
| (11) VANDERBILT STALLWORTH REHABILITATION HOSPITAL, L.P. | В | 500,000 | FMV |
| (12) VANDERBILT STALLWORTH REHABILITATION HOSPITAL, L.P. | K | 460,161 | FMV |
| (13) VANDERBILT STALLWORTH REHABILITATION HOSPITAL, L.P. | Q | 2,682,946 | FMV |
| (14) VANDERBILT HOME CARE SERVICES, LLC | L | 134,303 | FMV |
| (15) VANDERBILT HOME CARE SERVICES, LLC | M | 590,987 | FMV |
| (16) VANDERBILT HOME CARE SERVICES, LLC | S | 1,542,365 | FMV |
| (17) VIP MIDSOUTH, LLC | L | 115,095 | FMV |
| (18) VIP MIDSOUTH, LLC | 0 | 74,119 | FMV |
| (19) VIP MIDSOUTH, LLC | Q | 258,939 | FMV |
| (20) VANDERBILT INTEGRATED PROVIDERS | L | 63,530 | FMV |
| (21) VANDERBILT INTEGRATED PROVIDERS | Q | 65,416 | FMV |
| (22) VANDERBILT INTEGRATED PROVIDERS | 0 | 205,267 | FMV |
| (23) VANDERBILT HEALTH AND WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES LLC | О | 13,590,688 | FMV |
| (24) VANDERBILT HEALTH AND WILLIAMSON MEDICAL CENTER CLINICS AND SERVICES LLC | Q | 3,036,576 | FMV |
| (25) VANDERBILT IMAGING SERVICES, LLC | 0 | 418,551 | FMV |
| (26) VANDERBILT IMAGING SERVICES, LLC | Q | 2,424,938 | FMV |
| (27) VANDERBILT IMAGING SERVICES, LLC | S | 5,556,591 | FMV |
| (28) NEW LIGHT IMAGING, LLC | 0 | 392,273 | FMV |
| (29) NEW LIGHT IMAGING, LLC | S | 872,006 | FMV |
| (30) WILLIAMSON IMAGING, LLC (COOL SPRINGS IMAGING) | Q | 2,544,396 | FMV |
| (31) ONE HUNDRED OAKS IMAGING, LLC | Q | 2,527,537 | FMV |
| (32) ONE HUNDRED OAKS IMAGING, LLC | S | 1,340,012 | FMV |
| (33) SPRING HILL SURGERY CENTER, LLC | В | 2,190,832 | FMV |
| (34) PERPETUAL TRUSTS (1) | S | 260,320 | FMV |

Form **8453-E0**

Exempt Organization Declaration and Signature for Electronic Filing

| OIVID INC |). 1545 | -10/9 |
|-----------|---------|-------|
| | | |

For calendar year 2018, or tax year beginning 07/01 , 2018, and ending

2018

Department of the Treasury Internal Revenue Service

For use with Forms 990, 990-EZ, 990-PF, 1120-POL, and 8868

| Name of e | exempt o | rganization | | | | | Employer id | dentificatio | n number |
|------------------------------------------------------------------|-------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------|---------------------------------------------------|------------------------------------------------------------------------------|
| VANDER | RBILT U | INIVERSITY MEDICAL CENTER | | | | | | 35-2528 | 741 |
| Part I | Ty | ype of Return and Return Inforr | nation (Who | ole Dollars C | nly) | | | | |
| check th leave lin | he box ne 1b, 2 | or for the type of return being filed wo on line 1a , 2a , 3a , 4a , or 5a below 2b , 3b , 4b , or 5b , whichever is applicable below. Do not complete more than | and the amou able, blank (d | unt on that lir do not enter - | ne of the re | eturn being file | ed with th | is form w | vas blank, ther |
| 2a Fo 3a Fo 4a Fo | orm 990 orm 11 orm 990 | 20-POL check here ► □ b To 0-PF check here ► □ b Tax b | enue, if any (f revenue, if ar ital tax (Form ased on inve due (Form 88 | ny (Form 990- 1120-POL, li stment inco l | -EZ, line 9) ne 22) . . ne (Form 9 | 990-PF, Part \ | /I, line 5) | 3b | 4,545,631,286 |
| Part II | D | eclaration of Officer | | | | | | | |
| 6 🗌 | withda organ I mus date. | rawal (direct debit) entry to the finan ization's federal taxes owed on this ret t contact the U.S. Treasury Financial A I also authorize the financial institution nation necessary to answer inquiries ar | cial institution urn, and the fi gent at 1-888 ns involved in | account ind nancial institu -353-4537 no the processir | icated in the tion to debined tater than 2 g of the ele | ne tax prepara it the entry to 2 business day ectronic paym | ation soft\ this accou /s prior to | ware for paint. To revite the paym | payment of the roke a payment, nent (settlement) |
| | execu | opy of this return is being filed with a s ited the electronic disclosure consent F (as specifically identified in Part I abo | contained wi | thin this retur | n allowing | • | | | , |
| organiza true, cor return. I to the IF | ition's 2 rect, ar conser RS and | s of perjury, I declare that I am an 2018 electronic return and accompany and complete. I further declare that the ant to allow my intermediate service proto receive from the IRS (a) an acknow sing the return or refund, and (c) the declared to the return or refund. | ving schedules amount in Part ovider, transmi vledgement of | s and statement I above is the tter, or electro receipt or rea | ents, and, to e amount sl enic return o ason for reje | o the best of hown on the c originator (ERC | my knowle opy of the O) to send ransmissio | edge and organizate the organ | belief, they are tion's electronic nization's return |
| Here | Si | gnature of officer | | Date | | Title | ORLIC | | |
| Part II | D | eclaration of Electronic Return | Originator | (ERO) and I | Paid Prep | parer (see in | struction | s) | |
| my knov on the r informat IRS <i>e-file</i> organiza | vledge. eturn. ion to k e Provi ition's r | have reviewed the above organization If I am only a collector, I am not respo The organization officer will have sign of filed with the IRS, and have followed ders for Business Returns. If I am also return and accompanying schedules a Paid Preparer declaration is based on | nsible for revie led this form I I all other requ the Paid Prep nd statements | ewing the return before I submirements in Proparer, under proparer, under proparer, and, to the I | rn and only nit the retur ub. 4163, M enalties of pest of my | declare that the fin. I will give to the financial declaration of the fina | nis form ac the officer ile (MeF) la are that I h | ccurately r a copy on formation ave exam | reflects the data of all forms and n for Authorized nined the above |
| ERO's Use | | name (or | Date | | Check if also paid preparer | Check if self-employed | ERO's SS | SN or PTIN | |
| Only | yours if | self-employed), s, and ZIP code | | | | | Phone no. | | |
| | | of perjury, I declare that I have examined that true, correct, and complete. Declaration | | | | | | | |
| Paid Prena | ror | Print/Type preparer's name AERRIAL M ORR | Preparer sign | aturem On | , | Date 5/4/2 | self- | ck if | PTIN P01598400 |

34-6565596

Firm's name ► ERNST & YOUNG U.S. LLP

Firm's address ▶ 55 IVAN ALLEN BLVD, SUITE 1000, ATLANTA, GA 30308

Preparer

Use Only

Firm's EIN ▶

Phone no.



Department of the Treasury Internal Revenue Service Ogden, UT 84201

 Notice
 CP211A

 Tax period
 June 30, 2019

 Notice date
 December 9, 2019

 Employer ID number
 35-2528741

 To contact us
 Phone 877-829-5500

 FAX 877-792-2864

Page 1 of 1

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VANDERBILT UNIVERSITY MEDICAL % SCOTT PHILLIPS 1161 21ST AVE S STE D3300 MCN NASHVILLE TN 37232-0011



166837

Important information about your June 30, 2019 Form 990

We approved your Form 8868, Application for Extension of Time To File an Exempt Organization Return

We approved the Form 8868 for your June 30, 2019 Form 990.

Your new due date is May 15, 2020.

What you need to do

File your June 30, 2019 Form 990 by May 15, 2020. We encourage you to use electronic filing—the fastest and easiest way to file.

Visit www.irs.gov/charities to learn about approved e-File providers, what types of returns can be filed electronically, and whether you are required to file electronically.

Additional information

- Visit www.irs.gov/cp211a
- For tax forms, instructions, and publications, visit www.irs.gov/forms-pubs or call 800-TAX-FORM (800-829-3676).
- Keep this notice for your records.

If you need assistance, please don't hesitate to contact us.

Form **8868**

(Rev. January 2019)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-1709

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

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CONSOLIDATED FINANCIAL STATEMENTS

Vanderbilt University Medical Center Years Ended June 30, 2019 and 2018 With Report of Independent Auditors

Ernst & Young LLP



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Report of Independent Auditors

The Board of Directors
Vanderbilt University Medical Center

We have audited the accompanying consolidated financial statements of Vanderbilt University Medical Center, which comprise the consolidated balance sheets as of June 30, 2019 and 2018, and the related consolidated statements of operations and changes in net assets, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in conformity with U.S. generally accepted accounting principles; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Vanderbilt University Medical Center at June 30, 2019 and 2018, and the consolidated results of its operations and its cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

Adoption of New Accounting Standards

As discussed in Note 2 to the consolidated financial statements, Vanderbilt University Medical Center changed its method for recognizing revenue as a result of the adoption of Accounting Standards Update (ASU) No. 2014-09, *Revenue from Contracts with Customers (Topic 606)*, effective July 1, 2018, and changed its consolidated financial statement presentation as a result of the adoption of ASU 2016-14, *Presentation of Financial Statements for Not-For-Profit Entities*, during the year ended June 30, 2019. Our opinion is not modified with respect to these matters.

Ernst + Young LLP

November 12, 2019

Vanderbilt University Medical Center Consolidated Balance Sheets June 30, 2019 and 2018

| (\$ in thousands) | 2019 | 2018 |
|-------------------------------------------------------------------|-----------------|-----------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 574,748 | \$ 500,908 |
| Current investments | 115,941 | 134,467 |
| Patient accounts receivable, net of allowance for bad debts | | |
| of \$179.1 million as of June 30, 2018 | 482,485 | 474,385 |
| Grants and contracts receivable | 58,750 | 57,748 |
| Inventories | 75,407 | 72,636 |
| Other current assets | 89,311 | 85,843 |
| Total current assets | 1,396,642 | 1,325,987 |
| Restricted cash | 11,938 | 77,257 |
| Noncurrent investments | 491,047 | 350,750 |
| Noncurrent investments limited as to use | 103,609 | 95,681 |
| Property, plant, and equipment, net | 1,395,095 | 1,306,639 |
| Other noncurrent assets | 48,067 | 35,877 |
| Total assets | \$ 3,446,398 | \$ 3,192,191 |
| Liabilities and Net Assets Current liabilities: | | |
| Current installments of long-term debt | \$ 8,568 | \$ 5,774 |
| Accounts payable and other accrued expenses | 304,188 | 268,087 |
| Estimated payables under third-party programs | 24,877 | 72,947 |
| Accrued compensation and benefits | 214,382 | 197,945 |
| Current portion of deferred revenue | 14,965 | 37,303 |
| Current portion of medical malpractice self-insurance reserves | 12,012 | 16,558 |
| Total current liabilities | 578,992 | 598,614 |
| Long-term debt, net of current installments | 1,506,877 | 1,512,698 |
| Fair value of interest rate exchange agreements | 67,901 | 54,206 |
| Noncurrent portion of medical malpractice self-insurance reserves | 44,328 | 57,520 |
| Noncurrent portion of deferred revenue | 7,773 | 18,719 |
| Other noncurrent liabilities | 26,345 | 22,804 |
| Total liabilities | 2,232,216 | 2,264,561 |
| Net assets | | |
| Net assets without donor restrictions controlled by | | |
| Vanderbilt University Medical Center | 1,050,509 | 807,481 |
| Net assets without donor restrictions related to | | |
| noncontrolling interests | 7,776 | 5,724 |
| Total net assets without donor restrictions | 1,058,285 | 813,205 |
| Net assets with donor restrictions | 155,897 | 114,425 |
| Total net assets | 1,214,182 | 927,630 |
| Total liabilities and net assets | \$ 3,446,398 | \$ 3,192,191 |

The accompanying notes are an integral part of these consolidated financial statements.

Vanderbilt University Medical Center Consolidated Statements of Operations Years Ended June 30, 2019 and 2018

| (\$ in thousands) | 2019 | 2018 |
|--------------------------------------------------------------|-----------------|-----------------|
| Operating revenues | | |
| Net patient service revenue | \$ 3,820,871 | \$ 3,578,525 |
| Provision for bad debt | - | (135,748) |
| Net patient service revenue | 3,820,871 | 3,442,777 |
| Academic and research revenue | 519,447 | 495,306 |
| Other operating revenue | 157,011 | 148,316 |
| Total operating revenues | 4,497,329 | 4,086,399 |
| Operating expenses | | |
| Salaries, wages, and benefits | 2,290,910 | 2,179,647 |
| Supplies and drugs | 892,211 | 770,459 |
| Facilities and equipment | 268,974 | 256,938 |
| Services and other | 701,079 | 659,455 |
| Depreciation and amortization | 106,524 | 105,654 |
| Interest | 56,529 | 58,078 |
| Total operating expenses | 4,316,227 | 4,030,231 |
| Income from operations | 181,102 | 56,168 |
| Nonoperating revenues and expenses | | |
| Income from investments | 30,106 | 24,021 |
| Gift income | 14,416 | 11,945 |
| Earnings of unconsolidated organizations | 4,031 | 3,696 |
| Unrealized (loss) gain on interest rate exchange agreements, | | |
| net of cash settlements | (17,480) | 6,379 |
| Total nonoperating revenues and expenses | 31,073 | 46,041 |
| Excess of revenues over expenses | 212,175 | 102,209 |
| Excess of revenues over expenses attributable | | |
| to noncontrolling interests | (4,075) | (4,068) |
| Excess of revenues over expenses attributable to VUMC | 208,100 | 98,141 |
| Other changes in net assets without donor restrictions | | |
| Change in noncontrolling interest's net assets | 2,052 | (167) |
| Net asset reclassification | (182) | (89) |
| Net assets released from restriction for capital | 35,110 | 1,292 |
| Other changes | - | 49 |
| Total changes in net assets without donor restrictions | \$ 245,080 | \$ 99,226 |

Vanderbilt University Medical Center Consolidated Statements of Changes in Net Assets Years Ended June 30, 2019 and 2018

| (\$ in thousands) | | 2019 | 2018 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|------------------------------------------------|-------------------------------------------|
| Net assets without donor restrictions Net assets without donor restrictions at the beginning of the period | \$ | 813,205 | \$ 713,979 |
| Excess of revenues over expenses Change in noncontrolling interest's net assets Net asset reclassification Net assets released from restriction for capital Other changes | | 208,100 2,052 (182) 35,110 | 98,141 (167) (89) 1,292 49 |
| Change in net assets without donor restrictions Net assets without donor restrictions at the end of the period | \$ | 245,080 1,058,285 | \$ 99,226 813,205 |
| Net assets with donor restrictions Net assets with donor restrictions at the beginning of the period | \$ | 114,425 | \$ 86,923 |
| Contributions Restricted investment income Net assets released from restrictions for operations Net asset reclassification Net assets released from restriction for capital | | 85,331 1,665 (10,596) 182 (35,110) | 34,988 899 (7,182) 89 (1,292) |
| Change in net assets with donor restrictions Net assets with donor restrictions at the end of the period | \$ | 41,472 155,897 | \$ 27,502 114,425 |
| Total net assets Beginning of the period | \$ | 927,630 | \$ 800,902 |
| Change in total net assets | _ | 286,552 | 126,728 |
| End of the period | \$ | 1,214,182 | \$ 927,630 |

Vanderbilt University Medical Center Consolidated Statements of Cash Flows Years Ended June 30, 2019 and 2018

| (\$ in thousands) | 2019 | 2018 |
|--------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------|---------------|
| Cash flows from operating activities | | |
| Change in total net assets | \$ 286,552 | \$ 126,728 |
| Adjustments to reconcile change in total net assets to net cash | | |
| provided by operating activities: | | |
| Depreciation and amortization | 106,524 | 105,654 |
| Amortization of debt issuance costs, and original issue premium | | |
| and discount | 26 | 518 |
| Loss (gain) on disposal of assets | 485 | (7,686) |
| Undistributed equity in earnings of equity method affiliates | 343 | (1,807) |
| Net realized and unrealized gain on investments | (10,721) | (10,954) |
| Purchases of trading securities | (231,753) | (348,124) |
| Sales of trading securities | 220,535 | 332,330 |
| Change in split-interest trusts | 194 | (230) |
| Unrealized loss (gain) on interest rate exchange agreements Restricted contributions for endowments and property, plant, | 13,695 | (10,997) |
| and equipment | (25,683) | (24,326) |
| (Decrease) increase in cash due to changes in: | (20,000) | (24,020) |
| Patient accounts receivable | (8,100) | (99,699) |
| Accounts payable and other accrued expenses | 38,073 | 478 |
| Other assets and other liabilities, net | (95,548) | 58,536 |
| Net cash provided by operating activities | 294,622 | 120,421 |
| Cash flows from investing activities | | |
| Purchase of property, plant, and equipment | (195,197) | (198,562) |
| Purchases of long-term securities | (340,184) | (291,235) |
| Sales and maturities of long-term securities | 232,230 | 135,927 |
| Proceeds on sale of property, plant, and equipment | 220 | 20,394 |
| Net cash used in investing activities | (302,931) | (333,476) |
| Cash flows from financing activities | <u>, , , , , , , , , , , , , , , , , , , </u> | |
| Proceeds from issuance of long-term debt | _ | 329,719 |
| Debt issuance costs | _ | (3,035) |
| Repayment of long-term debt | (5,000) | (108,100) |
| Principal payments under capital lease obligations | (1,831) | (1,191) |
| Restricted contributions for endowments and property, plant, | (, , | , |
| and equipment | 25,683 | 24,326 |
| Distributions to noncontrolling interests | (2,022) | (4,234) |
| Net cash provided by financing activities | 16,830 | 237,485 |
| Net change in cash, cash equivalents, | _ | _ |
| and restricted cash | 8,521 | 24,430 |
| Cash, cash equivalents, and restricted cash | | |
| Beginning of the period | 578,165 | 553,735 |
| End of the period | \$ 586,686 | \$ 578,165 |
| | | |

1. Description of Organization

Vanderbilt University Medical Center ("VUMC") is a Tennessee not-for-profit corporation incorporated in March 2015 to operate an academic medical center, including a comprehensive research, teaching, and patient care health system (the "Medical Center"). Until April 29, 2016, the Medical Center operated as a unit within Vanderbilt University ("the University" or "VU"), as a part of the University's administrative structure, with the same governing board, legal, financial, and other shared services.

VUMC began operations effective April 30, 2016, following the closing of the sale of the Medical Center by the University (the "Acquisition"). VUMC owns and operates three hospitals located on the main campus of the University in Nashville, Tennessee: Vanderbilt University Adult Hospital ("VUAH"), Monroe Carell Junior Children's Hospital at Vanderbilt ("MCJCHV"), and Vanderbilt Psychiatric Hospital ("VPH"). In addition, VUMC partially owns Vanderbilt Stallworth Rehabilitation Hospital ("VSRH"), also located on the main campus of the University, through a joint venture with Encompass Health Corp. (formerly called HealthSouth Corp.) in which VUMC holds a 50% interest, which includes a 1% interest held by Vanderbilt Health Services, LLC, ("VHS"), a VUMC wholly owned subsidiary. VUAH, MCJCHV, and VPH are licensed for 1,072 beds, and VSRH is licensed for 80 beds.

VUMC consists of two major operating divisions and an administrative overhead division. The operating divisions include the Clinical Enterprise and Academic Enterprise divisions. The administrative overhead division is referred to as Medical Center Administration ("MCA").

The Clinical Enterprise division includes the professional clinical practice revenues and related expenses of Vanderbilt Medical Group ("VMG"), and technical revenues and associated expenses for the operation of VUMC's hospitals and clinic facilities, including VUAH, MCJCHV, and VPH. The Clinical Enterprise also includes VHS.

- VUAH is a quaternary care teaching hospital licensed for 692 acute care and specialty beds.
 VUAH, a Level I trauma center, provides advanced patient care and serves as a key site for medical education and clinical research conducted by physician faculty.
 VUAH includes a comprehensive burn center, the Vanderbilt Transplant Center, the Vanderbilt Heart and Vascular Institute, and the Vanderbilt Ingram Cancer Center.
- MCJCHV is a pediatric quaternary care teaching hospital licensed for 142 acute and specialty beds, 50 pediatric intensive care beds, and 96 neonatal intensive care beds. MCJCHV is the region's only full-service pediatric hospital, with over 30 pediatric specialties. MCJCHV serves as a site for medical education and clinical research conducted by pediatric physician faculty, houses the only Level IV neonatal intensive care center and the only Level 1 pediatric trauma center within the region, and is a regional referral center for extracorporeal membrane oxygenation (heart and lung failure).
- VPH is a psychiatric hospital licensed for 92 beds and provides both inpatient and outpatient partial hospitalization psychiatric services to both adult and adolescent patients. Also, VPH provides psychiatric assessment services and neuromodulation procedures through electroconvulsive therapy and transcranial magnetic stimulation.
- VMG is the practice group of physicians and advanced practice nurses employed by VUMC, most of whom have faculty appointments from the University, who perform billable professional medical services. VMG is not a separate legal entity. VMG has a board which consists of the VUMC clinical service chiefs, who also serve as clinical department chairs. Under the oversight

of VUMC executive leadership, VMG sets professional practice standards, bylaws, policies, and procedures. VUMC bills for services rendered by VMG clinicians in both inpatient and outpatient locations. Collected fees derive a component of each VMG clinician's compensation. VMG includes nationally recognized physicians whose expertise spans the spectrum from primary care to the most specialized quaternary discipline. The entire clinical faculty is "board certified" or eligible for board certification. All staff members are re-credentialed every two years by the National Committee for Quality Assurance standards. All specialties and subspecialties currently recognized by the various national specialty boards are represented on the clinical faculty.

- VHS serves as a holding company for 16 health care related subsidiaries and joint ventures owned with various entities, including, but not limited to, VSRH and the Vanderbilt Health Affiliated Network ("VHAN"). VHS operations primarily consist of community physician practices, walk-in and retail health clinics, imaging services, outpatient surgery centers, radiation oncology centers, a home health care agency, a home infusion and respiratory service, an affiliated health network, accountable care organizations, and a rehabilitation hospital. These subsidiaries include clinics managed in multiple outpatient locations throughout middle Tennessee and southwestern Kentucky.
- VUMC also has a holding company that includes five limited liability subsidiaries which support
 various business to business activities in order to improve the quality, affordability, and
 availability of health care services. These subsidiaries include businesses focused on
 pharmacy and supply chain.

The Academic Enterprise division includes all clinically-related research, research-support activities, and faculty endeavors supporting post-graduate training programs. A significant funding source for VUMC's research has historically been the federal government. Federal funding is received from the Department of Health and Human Services, the National Institutes of Health, the Department of Defense, NASA, and other federal agencies. Sponsored research awards, including multiple-year grants and contracts from government sources, foundations, associations, and corporations signify future research commitments. Also, core activities supporting research, including advanced computing and grant administration, are included in this division.

The terms "Company," "VUMC," "we," "our", or "us" as used herein and unless otherwise stated or indicated by context refer to Vanderbilt University Medical Center and its affiliates. The terms "facilities" or "hospitals" refer to entities owned and operated by VUMC and its affiliates, and the term "employees" refers to employees of VUMC and its affiliates.

VUMC operates on a fiscal year which ends on June 30. The term "Fiscal" preceding a year refers to a particular VUMC fiscal year.

2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying consolidated financial statements have been prepared on the accrual basis in accordance with accounting principles generally accepted in the U.S. ("GAAP"). Based on the existence or absence of donor-imposed restrictions, VUMC classifies resources into two categories: net assets without donor restrictions and net assets with donor restrictions. In addition, these statements follow GAAP applicable to the not-for-profit industry as described in the Financial Accounting Standards Board's ("FASB") Accounting Standards Codification ("ASC") Topic 958.

Principles of Consolidation

The consolidated financial statements include the accounts of VUMC and its wholly owned, majority-owned, and controlled organizations. Noncontrolling interests in less-than-wholly owned consolidated subsidiaries of VUMC are presented as a component of net assets to distinguish between the interests of VUMC and the interests of the noncontrolling owners. All material intercompany transactions and account balances among the various entities have been eliminated.

VUMC uses the equity method to account for its interests in unconsolidated partnerships, joint ventures, and limited liability entities over which it exercises significant influence. Investment carrying amounts are adjusted for VUMC's share of investee earnings or losses based on percentage of ownership. Distributions received from unconsolidated entities that represent returns on VUMC's investment (i.e., dividends) are reported as cash flows from operating activities in VUMC's statement of cash flows.

Use of Estimates

The preparation of consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect amounts reported in the consolidated financial statements and accompanying notes. These estimates affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated balance sheets and the reported amounts of revenues and expenses during the reporting periods. Actual results ultimately could differ from those estimates.

Cash and Cash Equivalents

Cash and cash equivalents are liquid assets with minimal interest rate risk and maturities of three months or less when purchased. VUMC invests operating assets in a diversified manner. At times, VUMC may have cash and cash equivalents at a financial institution in excess of federally insured limits, and therefore, bear a risk of loss.

Liquidity and Availability

VUMC has \$1,670.5 million of financial assets available within one year of June 30, 2019 to meet cash needs for general expenditures consisting of cash and cash equivalents of \$574.7 million, patient accounts receivable of \$482.5 million, pledges receivable of \$6.3 million, and unrestricted investments of \$607.0 million. None of these financial assets are subject to donor or other contractual restrictions that make them unavailable for general expenditure within one year of the balance sheet date. Pledges receivable are subject to implied time restrictions but are expected to be collected within one year.

VUMC has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due. In addition, as part of its liquidity management, VUMC invests cash in excess of daily requirements in various short-term investments, including certificate deposits and short-term treasury instruments.

As more fully described in Note 11 Long-Term Debt, VUMC also has a committed line of credit in the amount of \$100.0 million, which it could draw upon in the event of an unanticipated liquidity need.

Revenue Recognition—Patient Services

VUMC recognizes revenue from patient services at the amount that reflects the consideration to which VUMC expects to be paid for providing such services. These amounts, representing transaction price, are due from patients, third-party payors (including health insurers and government programs), and others and include variable consideration for retroactive revenue adjustments due to settlements of audits, reviews, and investigations. Patient service revenue is

recognized as performance obligations based on the nature of the services provided by VUMC are satisfied.

Performance obligations satisfied over time relate to admitted patients in VUMC hospitals receiving inpatient acute care services from admission to the point when services are no longer required, which is generally at the time of discharge. Revenue for performance obligations satisfied over time is recognized based on actual charges incurred in relation to total expected or actual charges. Outpatient services are performance obligations satisfied at a point in time with the related revenue being recognized when goods or services are provided.

VUMC has elected to apply the optional exemption provided in FASB (ASC) 606-10-50-14 as substantially all of its performance obligations relate to contracts with a duration of less than one year. Therefore, VUMC is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially satisfied at the end of the reporting period. Unsatisfied or partially satisfied performance obligations are primarily related to inhouse patients at the end of the reporting period. The performance obligations for these contracts are generally completed when the patients are discharged, which is typically within a week.

VUMC uses a portfolio approach consisting of major payor classes to account for categories of patient contracts as a collective group rather than recognizing revenue on an individual contract basis. Based on historical collection trends and other analysis, VUMC believes that revenue recognized by utilizing the portfolio approach approximates the revenue that would have been recognized if an individual contract approach were used.

VUMC determines the transaction price, which involves estimates and judgment, based on standard charges for goods and services provided, reduced by explicit and implicit price concessions, including contractual adjustments provided to third-party payors, discounts provided to uninsured and underinsured patients in accordance with VUMC policy, and historical collection experience. VUMC analyzes its history and identifies trends for each of its major revenue categories to estimate the appropriate price concessions. Management regularly reviews data about these major revenue categories in evaluating the reasonableness of the transaction price, taking into consideration recent experience by payor category, payor agreement rate changes, and other factors.

In addition to patient payments, VUMC earns revenue and reimbursements from certain services provided under federal healthcare programs and other contracts with third-party payors. These compensation arrangements are complex programs which extend over multiple accounting periods and are subject to the interpretation of federal and state-specific reimbursement rates, new or changing legislation, and final cost report settlements. Estimated settlements under these programs are recorded in the period the related services are performed and are subsequently adjusted, as needed, based on new information.

VUMC provides care to patients who meet the criteria for charity care under its financial assistance policy for no payment or at payment amounts less than its established charge rates. VUMC does not recognize the charges that qualify as charity care as revenue because VUMC does not pursue collection of these amounts.

Revenue Recognition— Non-Patient Services

Revenue for non-patient services is recognized at an amount that reflects the consideration VUMC expects to be entitled in exchange for providing goods or services. The amounts recognized reflect considerations due from customers, the U.S. government, and others, and is recognized as performance obligations are satisfied. Primary categories of non-patient revenue include academic

and research revenue as well as other miscellaneous activities as further described in Note 8 Other Relevant Financial Information.

VUMC receives funding through grants and contracts issued by departments and agencies of the U.S. government, industry, and other foundation sponsors who restrict the use of such funds to academic and research purposes. VUMC recognizes revenue from these grants and contracts in accordance with contract terms, as defined in the agreements governing that funding. VUMC recognizes facilities and administrative ("F&A") costs recovery as revenue when the allowable expenditure is incurred on the associated grant or contract. This activity represents reimbursement, primarily from the federal government, of F&A costs on sponsored activities.

Grants and contracts receivable include amounts due from these sponsors of externally funded research. These amounts have been billed or are billable to the sponsor and are recorded at the amount that reflects the consideration VUMC expects to receive.

Deferred Revenue

Deferred revenue is recorded for funds received in advance. The related revenue is recognized when the performance obligations have been met.

Gift Income and Pledges

VUMC recognizes unconditional promises to give cash and other assets, referred to as pledges, as gift income at fair value when the pledge is received. Conditional promises to give are recognized as pledges once the conditions are substantially met. Pledges are recognized as net assets with or without donor restrictions. Gifts received with donor stipulations limiting the use of the donated assets are reported as net assets with donor restrictions. Donor-restricted contributions whose restrictions are met within the same year as received are reported as gift income in the accompanying consolidated statements of operations. Gift income is recognized when a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished. Gifts of cash or other assets that must be used to acquire long-lived assets are reported as net assets with donor restrictions until the assets are placed in service, at which point they are reclassified to net assets without donor restrictions.

Pledges receivable are reported net of allowances for uncollectible amounts based on an analysis of past collection experience and other judgmental factors. Pledges receivable are included in other current or other noncurrent assets in the consolidated balance sheets based on the expected timing of cash flows. VUMC discounts the noncurrent portion of pledges receivables at a rate commensurate with the scheduled timing of receipt. VUMC applied annual discount rates ranging from 0.5% to 1.5% to amounts outstanding as of June 30, 2019 and 2018.

Concentrations of Credit Risk

VUMC grants unsecured credit to its patients, primarily residing in Nashville, Tennessee and the surrounding areas of middle Tennessee, most of whom are insured under commercial, Medicare, or TennCare agreements. Medicare, Blue Cross Blue Shield ("BCBS"), and TennCare (which includes BCBS, United, and Amerigroup) represent VUMC's significant concentrations of credit risk from payors.

Inventories

VUMC reports inventories at the lower of cost or market, with cost being determined on the first-in, first-out method. Inventories consist primarily of medical supplies, surgical implants, and pharmaceuticals.

Restricted Cash

VUMC reports cash whose use is restricted at cost, which approximates fair value. The cash is primarily restricted for use in purchasing and constructing property, plant, and equipment.

Investments

VUMC reports investments held at fair value in the consolidated balance sheets. VUMC records purchases and sales of securities on the trade dates, and realized gains and losses are determined based on the average historical cost of the securities sold. VUMC reports net receivables and payables arising from unsettled trades as a component of investments.

Property, Plant, and Equipment, Net

VUMC records purchases of property, plant, and equipment at cost and expenses repairs and maintenance costs as incurred. VUMC capitalizes interest cost incurred on borrowed funds during the period of construction of capital assets as a component of the cost of acquiring those assets. VUMC capitalizes donated assets at fair value on the date of donation.

Capitalized software for internal use is recorded during the application development stage. These costs include fees paid to third parties for direct costs of materials and services consumed in developing or obtaining the software; payroll related costs and capitalized interest costs. Costs for training and application maintenance in the post-implementation operation stage are expensed as incurred.

VUMC computes depreciation using the straight-line method over the estimated useful life of land improvements (3 to 18 years), buildings and leasehold improvements (2 to 37 years), and equipment (1 to 20 years). Equipment costs also include capitalized internal use software costs, which are expensed over the expected useful life, which is generally 1.5 to 12 years. VUMC assigns useful lives in accordance with American Hospital Association guidelines.

Software for internal use is amortized on a straight-line basis over its estimated useful life. In determining the estimated useful life, management considers the effects of obsolescence, technology, competition, other economic factors, and rapid changes that may be occurring in the development of software products, operating systems, and computer hardware. Amortization begins once the software is ready for its intended use.

Impairment of Long-Lived Assets

VUMC reviews long-lived assets, such as property, plant, and equipment, for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. VUMC measures the recoverability of assets to be held and used by comparing the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, VUMC recognizes an impairment charge to the extent the carrying amount of the asset exceeds its fair value.

Conditional Asset Retirement Costs and Obligations

VUMC recognizes the estimated fair value of liabilities for existing legal obligations to perform certain activities, primarily asbestos removal, in connection with the retirement, disposal, or abandonment of assets. These liabilities are included in other noncurrent liabilities on the consolidated balance sheets and total \$6.3 million and \$6.1 million as of June 30, 2019 and 2018, respectively. VUMC measures these liabilities using estimated cash flows with an inflation rate applied of 3.0% as of June 30, 2019 and 2018. VUMC discounts those cash flow estimates at a credit-adjusted, risk-free rate, which ranged from 2.9% to 4.2% as of June 30, 2019 and 2018, and adjusts these liabilities for accretion costs and revisions in estimated cash flows.

Long-Term Debt

The carrying value of VUMC's debt is the par amount adjusted for the net unamortized amount of debt issuance costs, and bond premiums and discounts.

Interest Rate Exchange Agreements

VUMC reports interest rate exchange agreements at fair value, which is determined to be the present value of future net cash settlements that reflect market yields as of the measurement date and estimated amounts that VUMC would pay, or receive, to terminate the contracts as of the report date. VUMC considers current interest rates and creditworthiness of the interest rate exchange counterparties when estimating termination settlements.

Self-Insurance Reserves

VUMC elects to self-insure a portion of its medical malpractice, professional, and general liability coverage via an irrevocable self-insurance trust. The maximum annual self-insurance retention was \$5.5 million per occurrence, up to \$43.0 million in the aggregate for both Fiscal 2019 and 2018. Actuarial firms assist management in estimating expected losses on an annual basis, at which time VUMC records medical malpractice, professional, and general liability expense within the limits of the program. These liabilities are classified as current or noncurrent based on the expected timing of cash flows and are measured at the net present value of those cash flows using a discount rate of 2.5% as of June 30, 2019 and 2018. For both Fiscal 2019 and 2018, VUMC obtained excess medical malpractice, professional, and general liability coverage from commercial insurance carriers for claims in excess of \$5.5 million per occurrence, up to \$125.0 million. These policies would also provide coverage up to \$125.0 million if any claims in the aggregate exceed \$43.0 million.

VUMC also elects to self-insure for employee health and workers' compensation expenses. Actuarial firms assist management in estimating expected losses on an annual basis. The maximum retention for workers' compensation was \$0.8 million per occurrence for both Fiscal 2019 and 2018. There is no stop loss insurance on health plan claims.

Income Taxes

VUMC is a tax-exempt organization as described in Section 501(c)(3) of the Internal Revenue Code (the "Code") and is generally exempt from federal income taxes under Section 501(a) of the Code.

The Tax Cuts and Jobs Act (the "Act") was enacted on December 22, 2017. The Act reduces the U.S. federal corporate tax rate from 35% to 21%, requires companies to pay a one-time transition tax on earnings of certain foreign subsidiaries that were previously tax deferred, and creates new taxes on certain foreign sourced earnings. For tax-exempt entities, the Act also requires organizations to categorize certain fringe benefit expenses as a source of unrelated business income, pay an excise tax on remuneration above certain thresholds that is paid to executives by the organization, and report income or loss from unrelated business activities on an activity-by-activity basis, among other provisions. At June 30, 2019, the Company made a reasonable estimate of the tax effects of the enactment of the Act. The Company will continue to revise and refine the calculations as additional IRS guidance is issued.

Excess of Revenues Over Expenses

The consolidated statements of operations include excess of revenues over expenses as a performance indicator. Excess of revenues over expenses includes all changes in net assets without donor restrictions, except for changes in noncontrolling interest holders' share of consolidated entities, net assets released from restrictions used for capital, and certain other items.

Statement of Cash Flows

For VUMC's consolidated statements of cash flows, cash, cash equivalents, and restricted cash is defined as those amounts included in the cash and cash equivalents caption and restricted cash caption on the consolidated balance sheets.

Conforming Reclassifications

Certain amounts in the Fiscal 2018 consolidated financial statements have been reclassified to conform to their Fiscal 2019 presentation.

Recent Accounting Pronouncements

Periodically, the FASB issues Accounting Standards Updates ("ASUs") that may impact the recognition, measurement, and presentation of balances and activity in VUMC's consolidated financial statements or the disclosures contained within those statements. As part of preparing consolidated financial statements, VUMC evaluates the effects of the ASUs and applies the updated guidance within the required effective dates.

Adopted

- In May 2014, the FASB issued ASU 2014-09, Revenue from Contracts with Customers (Topic 606). The ASU converged and replaced existing GAAP revenue recognition guidance and requires an entity to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. On July 1, 2018, this ASU was adopted on a modified retrospective basis. The most significant change was related to the presentation of our consolidated statement of operations, where we no longer present the "Provision for bad debts" as a separate line item and our "Patient service revenues" are presented net of estimated implicit price concessions. We have also eliminated the related presentation of "allowance for bad debts" on our consolidated balance sheet. The adoption of the ASU resulted in no material impact to operating income or excess of revenues over expenses on VUMC's consolidated financial statements.
- In August 2016, the FASB issued ASU 2016-14, *Presentation of Financial Statements for Not-for-Profit Entities*, which, among other things, replaces the existing three-category classification of net assets (i.e., unrestricted, temporarily restricted, and permanently restricted) with a model that combines temporarily restricted and permanently restricted into a single category called "net assets with donor restrictions." Differences in the nature of donor restrictions are disclosed in the notes, with an emphasis on how and when the resources can be used. ASU 2016-14 also provides guidance for classifying deficiencies in endowment funds, accounting for the lapsing of restrictions on gifts to acquire property, plant, and equipment, and providing information about how the nature of expenses relates to programs and supporting activities. During Fiscal 2019, this standard was adopted. The prior period consolidated financial statements presented were adjusted to reflect these changes. The adoption of the ASU resulted in no material impact to VUMC's consolidated financial statements.
- In June 2019, the FASB issued ASU 2018-08, Not-For-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions received and Contributions made. The amendments in this ASU clarify guidance for when a transaction should be accounted for as a contribution under Not-for-Profit Entities Revenue Recognition (Subtopic 958-605) or as an exchange transaction accounted for under Revenue from Contracts with Customers (Topic 606). VUMC adopted ASU 2018-08 effective July 1, 2018. The most significant change relates to the presentation of academic and research revenue paid in advance that meet the definition of a contribution. These amounts are now presented within net assets as net assets with donor

restrictions as opposed to deferred revenue. The impact of this adoption was not material to the consolidated financial statements.

• In November 2016, the FASB issued ASU 2016-08, Statement of Cash Flows (Topic 230): Restricted Cash. The amendments in this ASU require that a statement of cash flows explain the change during the period in the total cash, cash equivalents, and amounts generally described as restricted cash or restricted cash equivalents. Amounts generally described as restricted cash and restricted cash equivalents should be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statement of cash flows. VUMC adopted ASU 2016-08 effective July 1, 2018 on a retrospective basis. The prior period consolidated financial statements presented were adjusted to reflect this change. The adoption of the ASU resulted in no material impact to VUMC's consolidated financial statements.

Not Yet Adopted

• In February 2016, the FASB issued ASU 2016-02, Leases, which requires lessees to recognize assets and liabilities for most leases. ASU 2016-02's transition provisions will be applied to the most recent period presented in the financial statements. For VUMC, the amendments in ASU 2016-02 are effective July 1, 2019, although early adoption is permitted. VUMC expects the primary effect of adopting the new standard to be a requirement to record assets and offsetting obligations for current operating leases. VUMC is still evaluating the impact on the consolidated financial statements.

3. Related Parties

On April 29, 2016, VUMC acquired the assets, liabilities, rights, and obligations of the clinical enterprise, postgraduate medical training programs, and clinically related research of the University's owned and operated Medical Center, "the Acquisition".

The assets acquired and liabilities assumed from the Acquisition were detailed in a Master Transfer and Separation Agreement ("MTSA"). The MTSA contains the framework for the ongoing economic relationship between VUMC and the University. The relationship is memorialized in the form of an Academic Affiliation Agreement ("AAA"), a Trademark License Agreement ("TMLA"), a Ground Lease, and a Reciprocal Master Services Agreement ("MSA"). The agreements are described below.

• The AAA outlines the ongoing academic, research, and clinical affiliation between the University and VUMC for all of the University's degree-granting, certificate, and research programs. The AAA allocates responsibility between the University and VUMC for jointly administered research and academic programs and is an exclusive agreement between VUMC and VU requiring VUMC to be organized, governed, and operated in a manner that supports VU's academic and research mission. The agreement provides that VU will be the exclusive academic affiliate of VUMC, and VUMC will be the exclusive clinical affiliate of VU.

The AAA requires VUMC to pay VU an annual fee in equal monthly payments adjusted annually for inflation based upon the Biomedical Research and Development Price Index ("BRDPI") in perpetuity under certain mutually agreed-upon termination or default clauses. During Fiscal 2019 and 2018, VUMC recorded operating expense totaling \$74.9 million and \$73.1 million, respectively, in connection with fees due under the AAA.

- Under the TMLA, the University grants, subject to certain consents and approvals, a perpetual license to use various University-owned licensed marks in connection with VUMC's fundamental activities after the Acquisition date. The licensed marks, which VUMC continues to use as its primary brands, include virtually all those previously in use by VUMC. This agreement requires VUMC to pay VU a monthly royalty payment equal to 1.0% of all operating revenue of VUMC and a percentage of net income from operations (5% in Fiscal 2018, 10% in Fiscal 2019, and 15% in Fiscal 2020 and beyond). During Fiscal 2019 and 2018, VUMC recorded operating expense totaling \$63.8 million and \$44.2 million, respectively, in connection with royalty fees due under the TMLA. Also, VUMC is required to pay in equal monthly installments an annual TMLA base fee, which increases 3% annually, but is also reduced by the amount of principal payments made under a subordinate note discussed in Note 11 Long-Term Debt (the "Fixed TMLA Royalty Payment"). During Fiscal 2019 and 2018, VUMC recorded operating expense totaling \$60.6 million and \$58.7 million, respectively, in connection with this base fee. In July of 2018, VU sold its rights to future base fee payments to a third party. The TMLA is in force in perpetuity under certain mutually agreed-upon termination or default clauses.
- The Ground Lease is an agreement between VU and VUMC that allows VUMC to use the land on which VUMC's campus and related buildings are located. The initial term of the Ground Lease ends June 30, 2115, with the option to extend the lease for two additional terms of up to 50 to 99 years each with agreement between VU and VUMC. The lease covers 1.7 million square feet or 38.75 acres of space, payable monthly and CPI adjusted annually. During Fiscal 2019 and 2018, VUMC recorded operating expense totaling \$19.0 million and \$18.5 million, respectively, in connection with fees due under the Ground Lease.
- The University and VUMC provide services to one another for agreed-upon consideration as outlined in the MSA. VU provides services to VUMC, such as information technology infrastructure support, utilities, and law enforcement staffing. VUMC provides various operational services for the University, such as a student health clinic and animal care. Additionally, the MSA encompasses an Employee Matters Agreement ("EMA") and specific Employee Service Agreements ("ESAs"). The EMA and ESAs govern employee transitions and ongoing sharing between VU and VUMC in various capacities, such as research, teaching, clinical, and other administrative services. Services under the MSA can be terminated by either party subject to predetermined cancellation notification periods. In connection with the MSA, during Fiscal 2019 and 2018, VUMC recognized revenue totaling \$45.1 million and \$50.9 million, respectively, and recorded operating expense totaling \$122.8 million and \$124.2 million, respectively.
- Also, as part of the Acquisition, VUMC issued to VU a \$100.0 million subordinate promissory note payable, which is further described in Note 11 Long-Term Debt, with a balance of \$84.6 million as of June 30, 2019, and \$89.6 million as of June 30, 2018. In July of 2018, VU sold its rights to future principal and interest payments on this note to a third party.

The impact of these agreements in the consolidated statements of operations during Fiscal 2019 and 2018 is as follows:

| (\$ in thousands) | 2019 | 2018 |
|-------------------------------------------------------------------------------------------------------|-------------------------------------------|-------------------------------------------|
| Academic and research revenue Other operating revenue | \$ 14,401 30,745 | \$ 12,239 38,647 |
| Total operating revenues | \$ 45,146 | \$ 50,886 |
| Operating expenses Salaries, wages, and benefits Facilities and equipment Services and other Interest | \$ 7,725 58,872 274,512 2,823 | \$ 6,973 57,385 254,370 2,985 |
| Total operating expenses | \$ 343,932 | \$ 321,713 |

Other current assets include amounts receivable from VU, which totaled \$4.9 million as of June 30, 2019, and \$7.0 million as of June 30, 2018. Accounts payable and other accrued expenses include amounts payable to related parties, which totaled \$47.7 million as of June 30, 2019, and \$31.8 million as of June 30, 2018.

In the normal course of business, members of VUMC's Board of Directors or VUMC employees may be directly or indirectly associated with companies engaged in business activities with VUMC. VUMC has a written conflict of interest policy that requires, among other things, that members of the VUMC community (including trustees) may not review, approve, or administratively control contracts or business relationships when (i) the contract or business relationship is between VUMC and a business in which the individual or a family member has a material financial interest, or (ii) the individual or a family member is an employee of the business and is directly involved with activities pertaining to VUMC.

Furthermore, VUMC's conflict of interest policy extends beyond the foregoing business activities in that disclosure is required for any situation in which an applicable individual's financial, professional, or other personal activities may directly or indirectly affect, or have the appearance of affecting, an individual's professional judgment in exercising any VUMC duty or responsibility, including the conduct or reporting of research.

The policy extends to all members of the VUMC community (including trustees, faculty, staff, and their immediate family members). Each applicable person is required to certify compliance with the conflict of interest policy on an annual basis. This certification includes specifically disclosing whether VUMC conducts business with an entity in which he or she (or an immediate family member) has a material financial interest, as well as any other situation that could appear to present a conflict with VUMC's best interests.

When situations exist relative to the conflict of interest policy, VUMC takes active measures to appropriately manage the actual or perceived conflict in the best interests of VUMC, including periodic reporting of measures taken to the Audit Committee of the Board of Directors.

4. Patient Service Revenue, Patient Accounts Receivable, and Estimated Third-Party Settlements

Management has determined that the nature, amount, timing, and uncertainty of revenue and cash flows are affected by the major classes of payors. The sources of net patient service revenue by payor for Fiscal 2019 are as follows:

| | 2019 |
|---------------------------------------------------------|-----------------|
| Other third-party payors, primarily commercial carriers | \$ 2,355,860 |
| Medicare/Managed Medicare | 896,843 |
| TennCare/Medicaid | 529,785 |
| Uninsured (self-pay) | 38,383 |
| | \$ 3,820,871 |

The sources of patient service revenue, net of contractual adjustments and provision for bad debts, by payor for Fiscal 2018 are as follows:

| | 2018 |
|---------------------------------------------------------|-----------------|
| Other third-party payors, primarily commercial carriers | \$ 2,179,809 |
| Medicare/Managed Medicare | 792,186 |
| TennCare/Medicaid | 428,530 |
| Uninsured (self-pay) | 42,252 |
| | \$ 3,442,777 |

Patient accounts receivable, net of explicit and implicit price concessions, comprise amounts due from the following sources as of June 30, 2019:

| (\$ in thousands) | 2019 |
|---------------------------------------------------------|---------------|
| Medicare | \$ 77,122 |
| TennCare/Medicaid | 67,917 |
| Blue Cross | 112,779 |
| Other third-party payors, primarily commercial carriers | 163,132 |
| Patient responsibility ⁽¹⁾ | 61,535 |
| Patient accounts receivable | \$ 482,485 |

⁽¹⁾ Includes self-pay after insurance.

Patient accounts receivable, net of related contractual adjustments, discounts, and bad debt allowances, comprise amounts due from the following sources as of June 30, 2018:

| (\$ in thousands) | 2018 |
|---------------------------------------------------------|---------------|
| Medicare | \$ 71,405 |
| TennCare/Medicaid | 77,158 |
| Blue Cross | 95,986 |
| Other third-party payors, primarily commercial carriers | 174,397 |
| Patient responsibility ⁽¹⁾ | 55,439 |
| Patient accounts receivable, net | \$ 474,385 |

⁽¹⁾ Includes self-pay after insurance.

Estimated third-party settlements by major payor category as of June 30, 2019 and 2018, are as follows:

| (\$ in thousands) | 2019 | | 2018 | |
|-------------------------------------------------------------------------------|------|------------------|------|------------------|
| Receivables under third-party programs Tricare/Champus ⁽¹⁾ | \$ | 8,536 | \$ | 8,875 |
| Total receivables under third-party programs | \$ | 8,536 | \$ | 8,875 |
| Payables under third-party programs TennCare/Medicaid Medicare ⁽¹⁾ | \$ | 18,896 14,517 | \$ | 53,162 28,660 |
| Total payables under third-party programs | \$ | 33,413 | \$ | 81,822 |

⁽¹⁾ These two federal healthcare programs are combined for presentation purposes on the face of the consolidated balance sheets and are reflected as an obligation in Fiscal 2019 and Fiscal 2018.

Certain contracts require pay for performance or episode of care settlements whereby VUMC receives additional payment or pays a penalty based on its ability to achieve certain clinical measures or manage the cost of care for patients within various thresholds. VUMC estimates and accrues these adjustments in the period the related services are rendered and adjusts these estimates in future periods as settlements are finalized. The aggregate liability associated with pay for performance and episode of care settlements at June 30, 2019 and 2018, was \$1.0 million and \$0.9 million, respectively, with the ultimate resolution of such financial arrangements not expected to have a material impact on the operating results of VUMC.

Medicare

Amounts received under Medicare are subject to review and final determination by program intermediaries or their agents. Final settlements have been reached for program periods ended June 30, 2014. Final settlements have not been reached for subsequent years due to audit delays experienced with the Medicare Administrative Contractor, and thus, those periods remain subject to audit by program representatives.

TennCare

TennCare is a Medicaid managed care program implemented by the state of Tennessee to provide healthcare coverage to those patients eligible for Medicaid through the Federal 1115 Waiver Program. VUMC contracts with each of the three TennCare managed care organizations ("MCOs"), which offer health maintenance organization ("HMO") and Medicare Special Needs Products for Dual Eligible Enrollees. VUMC receives inpatient reimbursement through payments that are primarily based on the Medicare severity diagnostic related group system ("MS-DRG") for these plans. VUMC receives outpatient payments generally based on an ambulatory payment classification system ("APC"), and/or a payor-developed fee schedule.

In accordance with the Tennessee Hospital Assessment Act, VUMC receives a payment of a portion of its unreimbursed TennCare costs based upon VUMC's share of uninsured TennCare costs for all of the covered hospitals.

There is no assurance that this program will be continued in its current structure or will not be materially modified in the future, however, we anticipate funding will remain relatively stable over the coming year.

The change in our payables under third-party programs is due to a change in estimate relating to the settlement of prior years' third-party payor liability of approximately \$46.0 million and increased net patient service revenue during the year-ended June 30, 2019.

In Fiscal 2019 and 2018, net patient service revenue includes the following supplemental amounts received in each respective period from TennCare and the associated reserves for those payments, changes in estimates effecting reserves are excluded:

| (\$ in thousands) | 2019 | | 2018 | |
|----------------------------------------------------|------|----------|------|----------|
| Essential access | \$ | - | \$ | 14,609 |
| Disproportionate share | | 10,965 | | 11,511 |
| Trauma fund | | 1,600 | | 1,900 |
| Graduate medical education | | 14,603 | | 14,158 |
| Provision for disproportionate share audit | | (10,965) | | (11,511) |
| Charity pool | | 12,246 | | - |
| Provision for virtual disproportionate share audit | | (2,682) | | - |
| Total supplemental TennCare revenue, | | | | |
| net of audit provision | \$ | 25,767 | \$ | 30,667 |

5. Charity Care Assistance, Community Benefits, and Other Unrecovered Costs

VUMC maintains a policy which sets forth the criteria under which health care services are provided to patients who have minimal financial resources to pay for medical care. Additionally, VUMC provides other services that benefit the economically disadvantaged for which little or no payment is expected.

Charity care is determined by examining patient and family income relative to the federal poverty guidelines. VUMC provides additional discounts based on the income level of the patient household using a sliding scale for those patients with a major catastrophic medical event not qualifying for full charity assistance. Tennessee law mandates that all uninsured patients receive a discount from billed charges for medically necessary services. These amounts are classified as charity care if the patient meets charity care criteria, for which no revenue is recorded, or is

included as a part of price concessions in Fiscal 2019 and in discounts and contractual adjustments in Fiscal 2018.

VUMC maintains records to identify and monitor the level of charity care provided, and these records include gross charges and patient deductibles, coinsurance and copayments foregone for services furnished under its charity care policy, and the estimated cost of those services. VUMC calculates a ratio of total costs to gross charges and then multiplies the ratio by foregone charity care charges in determining the estimated cost of charity care. The gross amount of foregone charity care revenue in Fiscal 2019 and 2018 totals \$341.5 million and \$323.9 million, respectively. The estimated cost of providing care to charity patients in Fiscal 2019 and 2018 totals \$89.9 million and \$93.2 million, respectively.

In addition to the charity care services described above, TennCare/Medicaid and state indigent programs do not cover the full cost of providing care to beneficiaries of those programs. As a result, in addition to direct charity care costs, VUMC provided services related to TennCare/Medicaid and state indigent programs and was reimbursed substantially below the cost of rendering such services. VUMC also provides public health education and training for new health professionals and provides, without charge, services to the community at large for many patients with special needs.

6. Academic and Research Revenue, and Grants and Contracts Receivable

Academic and research revenue comprises the following for Fiscal 2019 and 2018:

| (\$ in thousands) | 2019 | | 2018 | |
|----------------------------------------------|------|---------|------|---------|
| Grants and contracts revenue | | | | |
| Federally funded | \$ | 297,758 | \$ | 288,535 |
| Non-federally funded | | 113,423 | | 102,239 |
| | | 411,181 | | 390,774 |
| Facilities and administrative costs recovery | | 108,266 | | 104,532 |
| Academic and research revenue | \$ | 519,447 | \$ | 495,306 |

Grants and contracts receivable comprises the following as of June 30, 2019 and 2018:

| (\$ in thousands) | 2019 | | 2018 | |
|---------------------------------------|------|--------|--------------|--|
| Federally funded | \$ | 28,171 | \$ 29,370 | |
| Non-federally funded | | 30,579 | 28,378 | |
| Total grants and contracts receivable | \$ | 58,750 | \$ 57,748 | |

7. Pledges Receivable, Net

Pledges receivable, net of applied discounts and allowance for uncollectible pledges, as of June 30, 2019 and 2018, were as follows:

| (\$ in thousands) | 2019 | | 2018 | |
|--------------------------------------|------|---------|------|---------|
| Amounts due | | | | |
| Within one year | \$ | 8,072 | \$ | 9,569 |
| In one to five years | | 25,027 | | 11,141 |
| Total pledges receivable | | 33,099 | | 20,710 |
| Unamortized discount | | (1,296) | | (453) |
| | | 31,803 | | 20,257 |
| Allowance for uncollectible pledges | | (3,317) | | (2,068) |
| Net pledges receivable | \$ | 28,486 | \$ | 18,189 |
| Net pledges receivable classified as | | | | |
| Current | \$ | 6,327 | \$ | 8,070 |
| Noncurrent | | 22,159 | | 10,119 |
| | \$ | 28,486 | \$ | 18,189 |

In addition to pledges reported as pledges receivable, VUMC had cumulative bequest intentions and conditional promises to give totaling \$65.8 million as of June 30, 2019, and \$58.1 million as of June 30, 2018. Due to their conditional nature, VUMC does not recognize intentions to give as assets.

8. Other Relevant Financial Information

Other current assets comprise the following as of June 30, 2019 and 2018:

| (\$ in thousands) | 2019 | | 2018 | | |
|------------------------------------------------------|------|--------|------|--------|--|
| Prepaid expenses | \$ | 39,610 | \$ | 29,263 | |
| Other receivables | | 31,261 | | 30,635 | |
| Amounts due from VU (see Note 3 Related Parties) | | 4,929 | | 7,038 | |
| Current pledges receivable, net (see Note 7 Pledges | | | | | |
| Receivable, Net) | | 6,327 | | 8,070 | |
| Expected recoveries from commercial insurance excess | | | | | |
| coverage | | 3,345 | | 5,457 | |
| Other | | 3,839 | | 5,380 | |
| Total other current assets | \$ | 89,311 | \$ | 85,843 | |

Other noncurrent assets comprise the following as of June 30, 2019 and 2018:

| (\$ in thousands) | | 2019 | 2018 |
|-------------------------------------------------------------------------------------------|----|-----------------|---------------------|
| Equity in unconsolidated organizations Noncurrent pledges receivable (see Note 7 Pledges | \$ | 21,480 | \$ 21,822 |
| Receivable, Net) Other | | 22,159 4,428 | 10,119 3,936 |
| Total other noncurrent assets | \$ | 48,067 | \$ 35,877 |

Other operating revenue comprises the following for Fiscal 2019 and 2018:

| (\$ in thousands) | 2019 | | 2018 | |
|--------------------------------------------------|------|---------|---------------|--|
| Amounts recognized under MSA with VU (see Note 3 | | | | |
| Related Parties) | \$ | 30,745 | \$ 38,647 | |
| Clinical contracts | | 40,952 | 37,366 | |
| VHS other revenue | | 23,622 | 19,632 | |
| Nonclinical contracts | | 8,442 | 7,631 | |
| Resident and house staff rotations | | 11,507 | 6,972 | |
| Parking fees | | 7,116 | 6,967 | |
| Cafeteria | | 6,452 | 6,191 | |
| VHPS other revenue | | 5,087 | - | |
| Other | | 23,088 | 24,910 | |
| Total other operating revenue | \$ | 157,011 | \$ 148,316 | |

9. Investments

VUMC investments are made up of current investments, restricted cash, noncurrent investments, and noncurrent investments limited as to use on the face of the consolidated balance sheets. VUMC investments include assets limited as to use related to the following specified purposes as of June 30, 2019 and 2018:

| (\$ in thousands) | | 2019 | - | 2018 |
|-------------------------------------------------|----|---------|----|--------|
| Self-insured malpractice program | \$ | 52,069 | \$ | 65,383 |
| Donor endowments | | 38,443 | | 22,721 |
| Split-interest trusts | | 7,383 | | 7,577 |
| Supplemental employee retirement program assets | | 5,714 | | - |
| | \$ | 103,609 | \$ | 95,681 |

VUMC's endowment does not include gift annuities, interests in trusts held by others, contributions pending donor designation, or contributions receivable.

Self-insured malpractice program – VUMC elects to self-insure a portion of its medical malpractice, professional, and general liability via an irrevocable self-insurance trust.

Donor endowments – Donor-restricted gifts where the principal amount is to be held in perpetuity. Distributions of earnings are restricted for use according to the donor's intent, as specified in a gift

agreement. Donor endowments typically benefit specific programs in clinical departments of the Medical Center, for either general program support, a directorship, or research.

Split-interest trusts – Trusts established by donors where VUMC is named as beneficiary. Depending on the terms of the trust, VUMC may receive periodic distributions, and potentially a principal amount at some point in the future. Like donor endowments, split-interest trusts typically benefit specific programs as defined in the terms of the trust.

Supplemental employee retirement program assets – Assets set aside to fulfill obligations as they come due according to the terms of the retirement program.

The Board of Directors' interpretation of its fiduciary responsibilities for donor-restricted endowments under the Uniform Prudent Management of Institutional Funds Act ("UPMIFA") requirements is to preserve intergenerational equity, barring the existence of any donor-specific provisions. Under this broad guideline, future endowment beneficiaries should receive at least the same level of real economic support as the current generation. The overarching objective is to preserve and enhance the real (inflation-adjusted) purchasing power of the endowment in perpetuity. VUMC invests assets to provide a relatively predictable and stable stream of earnings to meet spending needs and attain long-term return objectives without the assumption of undue risks.

Investments were as follows as of June 30, 2019 and 2018:

| (\$ in thousands) | 2019 | | | 2018 | | |
|----------------------------------------------|------|---------|----|----------|--|--|
| Ocurrente hande | Φ. | 450.040 | ф | 400.000 | | |
| Corporate bonds | \$ | 153,940 | \$ | 122,639 | | |
| Equity mutual funds | | 128,287 | | 135,885 | | |
| Cash and cash equivalents | | 9,436 | | 75,972 | | |
| Split-interest trusts | | 7,383 | | 7,577 | | |
| Hedged equity mutual funds | | 61,401 | | 41,275 | | |
| Fixed income mutual funds | | 167,079 | | 97,946 | | |
| Certificates of deposit | | 25,897 | | 48,243 | | |
| Asset-backed securities | | 29,506 | | 33,547 | | |
| Real estate mutual funds | | 18,969 | | 14,098 | | |
| Commercial paper | | 10,916 | | 10,284 | | |
| Government bonds | | 10,604 | | 1,899 | | |
| Hedged debt mutual funds | | 86,678 | | 63,295 | | |
| Commodities and managed futures mutual funds | | 6,895 | | 5,495 | | |
| Target date mutual funds | | 5,544 | | <u>-</u> | | |
| Total investments, at fair value | \$ | 722,535 | \$ | 658,155 | | |

Investment returns comprise the following elements for Fiscal 2019 and 2018:

| (\$ in thousands) | 2019 | 2018 |
|------------------------------------------------------------------------|------------------------|------------------------|
| Interest and dividend income Net realized gains on sales of securities | \$ 19,749 10,847 | \$ 13,415 14,713 |
| Realized investment gains, before fees | 30,596 | 28,128 |
| Unrealized investment losses, net | (126) | (3,759) |
| Total investment returns before fees | 30,470 | 24,369 |
| Investment manager and trustee fees and other | (364) | (348) |
| Total income from investments, net | \$ 30,106 | \$ 24,021 |

VUMC has exposure to risks, including liquidity, interest rate, counterparty, basis, regulatory, market, and credit risks, for marketable securities. Due to the level of risk exposure, it is possible that material near-term valuation changes for investment securities may occur.

VUMC manages all investments, including endowments, as an investment pool.

10. Property, Plant, and Equipment, Net

Property, plant, and equipment comprise the following as of June 30, 2019 and 2018:

| (\$ in thousands) | | 2019 | 2018 |
|-------------------------------------------|----|-----------|-----------------|
| Land and land improvements | \$ | 33,404 | \$ 20,132 |
| Buildings and improvements | | 1,087,686 | 971,393 |
| Equipment and software | | 441,091 | 391,745 |
| Construction in progress | | 145,380 | 131,838 |
| Property, plant, and equipment at cost | | 1,707,561 | 1,515,108 |
| Accumulated depreciation and amortization | | (312,466) | (208,469) |
| Property, plant, and equipment, net | \$ | 1,395,095 | \$ 1,306,639 |

As part of the MTSA, VUMC acquired land and land improvements and buildings and improvements which are not allowed to be repurposed without the express consent of VU.

During Fiscal 2019, VUMC placed in service phases of the MCJCHV expansion as well as completed phases of the VUAH bed expansion and clinical relocation, which are included in buildings and improvements. We expect the remaining construction in progress includes all ongoing construction costs incurred and primarily represents the ongoing MCJCHV and VUAH construction to be completed in Fiscal 2020.

In Fiscal 2019 and 2018, VUMC capitalized interest of \$6.0 million and \$2.0 million, respectively, related to long-term capital projects, primarily the MCJCHV expansion and the VUAH bed expansion.

Property, plant, and equipment balances above include the following amounts related to capitalized internal use software:

| (\$ in thousands) | 2019 | | 2018 | | |
|---------------------------------------|------|----------|------|----------|--|
| Equipment and software | \$ | 158,189 | \$ | 150,568 | |
| Construction in progress | | 2,976 | | 1,137 | |
| | | 161,165 | | 151,705 | |
| Accumulated amortization | | (26,063) | | (12,019) | |
| Internal use software, carrying value | \$ | 135,102 | \$ | 139,686 | |

Depreciation and amortization comprised the following amounts in Fiscal 2019 and 2018:

| (\$ in thousands) | thousands) 2019 | | | 2018 | | |
|------------------------------------------------------------------------------------------|-----------------|---------|----|---------|--|--|
| Depreciation of tangible assets Amortization of capital leases, leasehold improvements, | \$ | 82,236 | \$ | 87,538 | | |
| and internal use software | | 24,288 | | 18,116 | | |
| Total depreciation and amortization | \$ | 106,524 | \$ | 105,654 | | |

11. Long-Term Debt

Long-term debt comprises the following as of June 30, 2019 and 2018:

| | | 2019 | | 2018 | | |
|--------------------------------|----|-----------|----|-----------|-----------------------|----------------|
| | (| Carrying | | Carrying | Effective Interest | Fiscal Year |
| (\$ in thousands) | | Amount | | Amount | Rate (2) | of Maturity |
| Series debt | | | | | | |
| Fixed-rate debt | | | | | | |
| Series 2016A | \$ | 476,930 | \$ | 476,930 | 4.1 % | 2047 |
| Series 2016B | | 300,000 | | 300,000 | 4.1 % | 2027 |
| Series 2017A | | 121,270 | | 121,270 | 4.1 % | 2049 |
| Series 2017 Taxable | | 100,000 | | 100,000 | 4.2 % | 2038 |
| Total fixed-rate debt | | 998,200 | | 998,200 | 4.1 % | |
| Variable-rate debt | | | | _ | | |
| Series 2016D | | 100,000 | | 100,000 | 4.9 % | 2047 |
| Series 2016E | | 128,070 | | 128,070 | 4.1 % | 2047 |
| Series 2016F | | 21,900 | | 21,900 | 3.5 % | 2025 |
| Series 2017B | | 50,000 | | 50,000 | 3.5 % | 2047 |
| Series 2018 Tax-exempt | | 53,385 | | 53,385 | 2.5 % | 2050 |
| Total variable-rate debt | | 353,355 | | 353,355 | 4.0 % | |
| Total series debt | | 1,351,555 | | 1,351,555 | | |
| Other long-term debt | | | | | | |
| Subordinated note | | 84,583 | | 89,583 | 3.2 % | 2036 |
| Product financing arrangement | | 31,508 | | 28,929 | 4.0 % | 2027 |
| Capital leases | | 1,730 | | 1,156 | 4.0 % | Various |
| Subtotal ⁽¹⁾ | | 1,469,376 | | 1,471,223 | 4.1 % | |
| Net unamortized premiums | | 58,424 | | 60,521 | | |
| Net unamortized issuance costs | | (12,355) | | (13,272) | | |
| Total long-term debt | | 1,515,445 | | 1,518,472 | | |
| Current portion | | (8,568) | | (5,774) | | |
| Long-term debt, net | \$ | 1,506,877 | \$ | 1,512,698 | | |

⁽¹⁾ The effective interest rate of 4.1% as of June 30, 2019, is presented exclusive of interest rate exchange agreements discussed in Note 12 Interest Rate Exchange Agreements. Inclusive of these agreements, the overall portfolio effective interest rate was 4.3%.

On April 29, 2016, VUMC issued the Series 2016 A, B, C, D, E, and F bonds ("2016 Series Debt") and notes aggregating \$1.3 billion of proceeds for the purpose of financing the Medical Center Acquisition and paying a portion of the costs of issuance associated with the 2016 Series Debt.

⁽²⁾ The effective interest rate for each debt instrument is calculated by dividing each instrument's interest expense by the weighted average debt outstanding, and where applicable, interest expense is reduced by premium amortization and increased by original issue discount amortization. Interest rates per the agreements are detailed in the accompanying notes.

The bonds and notes comprising the 2016 Series Debt were issued by the Health and Educational Facilities Board of The Metropolitan Government of Nashville and Davidson County, Tennessee ("HEFB"). As a conduit issuer, the HEFB loaned the debt proceeds to VUMC. VUMC's debt service requirements under these loan agreements coincide with required debt service of the actual HEFB bonds.

- The Series 2016A tax-exempt fixed-rate revenue bonds were issued in the par amount of \$476.9 million and include an original issue premium of \$59.6 million. The Series 2016A bonds have a final maturity date of July 1, 2046, and can be optionally redeemed at par on or after July 1, 2026. The 2016A bonds were structured as serial bonds with maturities from Fiscal 2030 through 2032, as well as three term bonds maturing Fiscal 2036 through 2047, which are subject to mandatory sinking fund redemption in lots. The Series 2016A bonds bear interest at 5% per annum and pay interest semiannually on July 1 and January 1.
- The Series 2016B taxable fixed-rate revenue bonds were issued in the par amount of \$300.0 million, bearing interest at 4.1% per annum. Interest is paid semiannually on July 1 and January 1, and has a bullet maturity of July 1, 2026. VUMC is entitled, at its option, to redeem all or a portion of the Series 2016B bonds before April 1, 2026, at a make-whole redemption price, which equals the greater of (i) 100% of the remaining outstanding principal and (ii) the net present value of the remaining scheduled principal and interest payments to the original maturity date, using a discount rate of 35 basis points above rates for U.S. Treasury securities with comparable maturities.
- The Series 2016D taxable variable-rate revenue notes ("floating rate notes") were issued in the par amount of \$100.0 million and bear interest initially at a fixed spread to one-month LIBOR of 2.5% through the initial mandatory tender date of July 1, 2021, and a final maturity of July 1, 2046. Beginning six months prior to the mandatory tender date of July 1, 2021, the bonds have an optional redemption feature. If the Series 2016D bonds are successfully remarketed at the mandatory tender date, they are subject to mandatory redemption in lots commencing on July 1, 2021, and each July thereafter until final maturity.
- The Series 2016E taxable term loan revenue notes were issued in the par amount of \$128.1 million and were placed privately with a bank. The notes bear interest in a variable-rate mode at a fixed spread to one-month LIBOR of 2.4% through the initial mandatory tender date of July 1, 2022, and a final maturity of July 1, 2046. During Fiscal 2018, VUMC renegotiated the interest to a variable-rate mode at a fixed spread to one-month LIBOR of 1.8%. In addition to optional redemption of all or a portion of the notes at any time, subject to notice, the Series 2016E notes are subject to principal amortization commencing on July 1, 2022, as defined in the Series 2016E loan agreement between VUMC and the lender.
- The Series 2016F taxable variable-rate revenue bonds were issued in the par amount of \$75.0 million and were placed privately with a bank. The bonds bear interest in a variable-rate mode at a fixed spread to one-month LIBOR of 2.5% through the initial mandatory tender date of July 1, 2022. During Fiscal 2018, \$53.1 million of the Series 2016F bonds were extinguished using proceeds from the 2018 tax-exempt fixed-rate revenue bonds, discussed further below. The renegotiated interest rate on the remaining \$21.9 million of principal outstanding is a variable-rate mode at a fixed spread to one-month LIBOR of 1.2%. The remaining principal has a mandatory tender date of July 1, 2024. Prior to that, VUMC must pay \$2.1 million of principal on July 1, 2022, and \$2.2 million of principal on July 1, 2023. The remaining \$17.6 million of principal is due on July 1, 2024.

On July 26, 2017, the Series 2017A Tax-Exempt and Series 2017 Taxable Corporate Bonds were issued, and on August 1, 2017, the Series 2017B Taxable Revenue Bonds were issued ("2017 Series Debt"), aggregating \$271.3 million of proceeds for the purpose of refinancing existing debt, funding capital projects related to the MCJCHV expansion and the VUAH bed expansion/clinical relocation, which is a phased project, and paying a portion of the costs of issuance associated with the 2017 Series Debt.

The Series 2017A Tax-Exempt Revenue Bonds and the Series 2017B Taxable Term Loan Revenue Note were issued by the HEFB. The Series 2017 Taxable Bonds were a corporate issue with VUMC as the issuer.

- The Series 2017A tax-exempt fixed-rate revenue bonds were issued in the par amount of \$121.3 million and include an original issue premium of \$5.1 million. The final maturity date is July 1, 2048, and optional redemption at par can occur on or after July 1, 2027. The Series 2017A bonds bear interest at 4.4% per annum and pay interest semiannually on July 1 and January 1.
- The Series 2017 taxable fixed-rate corporate bonds were issued in the par amount of \$100.0 million, bearing interest at 4.2% per annum. Interest is paid semiannually on July 1 and January 1, and the bonds have a final maturity date of July 1, 2037. There is a bullet payable beginning July 1, 2026, that allows VUMC to call the debt.
- The Series 2017B taxable variable-rate term loan notes were issued in the par amount of \$50 million and placed privately with a bank. The notes bear interest initially at a fixed-spread to one-month LIBOR of 1.2%. The notes have a final maturity date of July 1, 2046, and a tender date of August 1, 2024. Proceeds from the issuance of the Series 2017B notes were used to extinguish the Series 2016C R-FLOATs, initially issued on April 29, 2016.

On April 20, 2018, the Series 2018 Tax-Exempt Revenue Bonds ("2018 Series Debt") aggregating \$53.4 million of proceeds were issued for the purpose of refinancing existing debt and paying a portion of the costs of issuance associated with the 2018 Series Debt. The Series 2018 Tax-Exempt Revenue Bonds were issued by the HEFB, were placed privately with a bank, and bear interest at a fixed spread to 81% of one-month LIBOR of 0.6%. The bonds have a final maturity date of July 1, 2049, and can be optionally redeemed on or after July 1, 2025. Proceeds from the issuance of the Series 2018 bonds were used to extinguish a portion of the Series 2016F taxable variable-rate bonds.

Each of the bonds and notes comprising the 2016, 2017, and 2018 Series Debt represent separate obligations under a Master Trust Indenture ("MTI") structure. The MTI provides the flexibility for multiple parties to participate in debt issuances as part of an obligated group; presently, VUMC has no other third-party members participating in the obligated group. All debt issued under the MTI is a general obligation of the obligated group. Under the provisions of the Leasehold Deed of Trust, Security Agreement, Assignment of Rents and Leases, and Fixture Filing (the "Security Agreement") within the MTI, gross receivables of the obligated group are pledged as collateral. Additionally, the Security Agreement established a mortgage lien on (i) the leasehold interest of the land subject to the Ground Lease; (ii) the buildings, structures, improvements, and fixtures now or hereafter located on the land subject to the Ground Lease; and (iii) certain other collateral.

Trust indentures for certain bond issues contain covenants and restrictions, the most material of which include limitations on the issuance of additional debt, maintenance of a specified debt service coverage ratio, and a minimum amount of days cash on hand. VUMC complied with such covenants and restrictions as of June 30, 2019 and 2018.

On April 29, 2016, VUMC delivered a secured subordinated promissory note in the amount of \$100.0 million to the University to finance the Acquisition (the "subordinated note"). In July of 2018, VU sold its rights to future principal and interest payments on this note to a third party. The note was issued at a fixed rate of 3.25% with monthly principal payments totaling \$5.0 million annually commencing on May 31, 2016, for a period of 20 years ending on April 30, 2036. VUMC may, at any time and from time to time, without premium or penalty, prepay all or any portion of the unpaid principal amount of the subordinated note. This note is secured by the gross receivables and mortgaged property described in the Security Agreement subject to the requirements of the 2016 Series Debt and the MTI.

As part of the Acquisition, VUMC assumed a 10-year, unsecured, noninterest-bearing product financing arrangement with a vendor for the purchase and implementation of internal use software. As part of this agreement, VUMC has committed to an annual payment of \$0.5 million payable in monthly installments through November 2019. These payments will be considered imputed interest. During Fiscal 2020, the annual payment increases to \$4.9 million payable in monthly installments. These payments are considered principal and imputed interest and continue through Fiscal 2027. The balance due under the Product Financing Arrangement is \$31.5 million and \$28.9 million as of June 30, 2019 and 2018, respectively. At June 30, 2019 and 2018, \$1.9 million and \$0 was included in the current installments of long-term debt caption, with the remaining balance in the long-term debt, net of current installments caption.

In Fiscal 2019 and 2018, noncash investing and financing activities totaled \$2.4 million and \$5.8 million, respectively, related to property, plant, and equipment expenditures financed through the product financing arrangement and capital leases.

Interest paid on all obligations, net of amounts capitalized, was \$59.7 million and \$54.7 million in Fiscal 2019 and 2018, respectively.

Principal retirements and scheduled sinking fund requirements based on nominal maturity schedules for long-term debt due in subsequent fiscal years ending June 30 are as follows:

(\$ in thousands)

| 2020 | \$ 8,568 |
|------------|-----------------|
| 2021 | 9,183 |
| 2022 | 109,281 |
| 2023 | 139,634 |
| 2024 | 11,840 |
| Thereafter | 1,190,870 |
| | \$ 1,469,376 |

VUMC has entered into an agreement with a bank to provide a general use line of credit with a maximum available commitment totaling \$100.0 million. The line of credit, which may be drawn upon for general operating purposes, expires on April 24, 2020, and can be renewed. Interest on each advance under this line of credit accrues at a rate of 0.65% plus LIBOR, and a commitment fee of 0.15% per annum accrues on any unused portion of the line of credit. Commitment fees for the line of credit totaled \$0.2 million in Fiscal 2019 and 2018. No amounts were drawn under this credit facility as of June 30, 2019 or 2018.

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12. Interest Rate Exchange Agreements

On April 29, 2016, the University transferred an interest rate exchange agreement to VUMC with a total notional amount of \$150.0 million and an original termination date of May 1, 2040. VUMC split the transferred notional amount into two agreements, with key features summarized below:

| Notional Amount | Pay Fixed Rate | Receive Variable Rate | Mandatory Termination Date |
|-----------------|----------------|------------------------|----------------------------|
| \$75.0 million | 4.12% | 68% of one-month LIBOR | April 29, 2021 |
| \$75.0 million | 4.18% | 68% of one-month LIBOR | April 29, 2023 |

VUMC incorporated these interest rate exchange agreements into its debt portfolio management strategy. Collateral pledging requirements were removed from the novated agreements, and the agreements were modified to either be negotiated, extended or terminated automatically on April 29, 2021 and 2023, at which point the exchange agreements will be settled at fair value.

VUMC recorded the following activity related to the interest rate exchange agreements during Fiscal 2019 and 2018:

| (\$ in thousands) | | 2019 | 2018 |
|--------------------------------------------------------------------------------------|----|---------------------|-------------------------|
| Mark-to-market adjustments Cash settlements | | (13,695) (3,785) | \$ 10,997 (4,618) |
| Unrealized (loss) gain on interest rate exchange agreements, net of cash settlements | \$ | (17,480) | \$ 6,379 |

13. Operating Leases

VUMC has entered into certain long-term agreements with respect to facilities and equipment, both as a lessee and a lessor, which VUMC classifies as operating leases. Rental expense and rental income in Fiscal 2019 and 2018 are as follows:

| (\$ in thousands) | 2019 | | 2018 | Location in Consolidated Statements of Operations |
|---------------------------------------------------|------|---------|---------------|------------------------------------------------------|
| Operating lease rental expense | \$ | 124,810 | \$ 112,712 | Operating expenses— Facilities and equipment |
| Operating lease rental income, including related- | | | | · common and cquipment |
| party income | | 8,046 | 7,843 | Operating revenues— Other operating revenue |

The following is a schedule by fiscal year of future minimum rentals on noncancelable operating leases as of June 30, 2019:

| | | | | | | Ground | | |
|-----------------------|-----------|--------|----------|---------|-------|-----------|-------|-----------|
| (\$ in thousands) | Equipment | | Property | | Lease | | Total | |
| 2020 | \$ | 35,233 | \$ | 53,466 | \$ | 19,020 | \$ | 107,719 |
| 2021 | | 24,580 | | 48,634 | | 19,020 | | 92,234 |
| 2022 | | 15,116 | | 41,437 | | 19,020 | | 75,573 |
| 2023 | | 6,891 | | 38,481 | | 19,020 | | 64,392 |
| 2024 | | 2,927 | | 36,436 | | 19,020 | | 58,383 |
| Thereafter | | - | | 186,035 | | 1,730,820 | | 1,916,855 |
| Total minimum rentals | \$ | 84,747 | \$ | 404,489 | \$ | 1,825,920 | \$ | 2,315,156 |

Essential provisions of leases considered by management to be material are as follows:

- On April 29, 2016, VUMC entered into a Ground Lease with VU for approximately 1.7 million square feet of land for an initial term ending June 30, 2115, and an option to extend for up to two additional terms of 50 to 99 years each upon agreement by VU and VUMC. The initial annual base rent of \$19.0 million is payable monthly, and is CPI adjusted annually. The Ground Lease allows VUMC to use the land on which its campus and related buildings are located. The \$1.8 billion in ground lease payments in the table above represents future minimum rentals based on current payments.
- In July 2007, VU entered into an agreement to lease approximately 50% of the space in the 850,000 square foot One Hundred Oaks shopping center located approximately five miles from the main campus ("100 Oaks Lease"). VU redeveloped this leased space primarily for medical and office uses. This operating lease commenced during Fiscal 2009 with an initial lease term of 12 years. In October 2014, VU agreed to an amendment which extends the original lease term by an additional 15 years, with an option to renew the lease further for four additional 10year periods. As part of the lease agreement, the lessee also has first rights on leasing additional space in the shopping center and first rights on purchasing if the landlord desires to sell. On April 29, 2016, the 100 Oaks Lease was assigned to VUMC. As a condition of the assignment, amendments to the 100 Oaks Lease were added which required VUMC to provide the landlord a \$25.0 million irrevocable standby letter of credit, pay a \$13.2 million refinancing penalty payable to the landlord, and pay \$7.8 million of the landlord's closing costs, financing fees, and prepayment penalties associated with a refinancing of the landlord's debt. The prepayment penalty and closing costs were recorded as part of the Acquisition. The irrevocable standby letter of credit must remain in place through April 29, 2026. The amounts related to this standby letter of credit are recorded as facilities and equipment expense and totaled \$0.2 million in Fiscal 2019 and \$0.3 million in Fiscal 2018. VUMC included minimum property rental payments totaling \$125.6 million related to this space in the above future minimum property rentals.
- On April 29, 2016, VU assigned to VUMC a lease for approximately 231,000 square feet of
 office space at 2525 West End Avenue with expiration dates ranging from 2026 through 2030,
 with options to renew for two additional five-year periods. VUMC included minimum property
 rental payments totaling \$75.0 million related to this space in the above future minimum
 property rentals.

 On April 29, 2016, VUMC and VU entered into certain lease agreements for the use of space in buildings owned by both entities. As of June 30, 2019, VUMC's estimated future minimum property lease payments to VU totaled \$24.1 million. Estimated future lease receipts from VU for the fiscal year ended June 30, 2020, are \$7.2 million, subject to annual renewal.

14. Net Assets

Net asset restrictions relate to the following purposes as of June 30, 2019 and 2018:

| (\$ in thousands) | 2019 | | | 2018 | |
|---------------------------------------------------------|------|---------|----|--------|--|
| Donor-restricted - time or purpose | | | | | |
| Property, plant, and equipment | \$ | 11,023 | \$ | 38,404 | |
| Research and education | | 88,084 | | 38,331 | |
| Operations | | 3,841 | | 2,761 | |
| Total donor-restricted - time or purpose | \$ | 102,948 | \$ | 79,496 | |
| Donor restricted - perpetuity Research and education | \$ | 52,949 | \$ | 34,929 | |

Net assets without donor restrictions are free of donor-imposed restrictions. This classification includes all revenues, gains, and losses not restricted by donors. VUMC reports all expenditures in net assets without donor restrictions since the use of restricted contributions in accordance with donors' stipulations results in the release of the restriction.

Donor restricted – time or purpose contain donor-imposed stipulations that expire with the passage of time or that can be satisfied by the action of VUMC. These net assets may include unconditional pledges, split-interest agreements, interests in trusts held by others, and accumulated appreciation on donor-restricted endowments not yet appropriated by the Board of Directors for distribution. Donor gifts that are restricted for funding capital projects are considered released from restriction once related capital expenditures have been made and the asset is placed in service.

Donor restricted – perpetuity contains amounts held in perpetuity as requested by donors. These net assets may include unconditional pledges, donor-restricted endowments, split-interest agreements, and interests in trusts held by others. Generally, the donors of these assets permit VUMC to use a portion of the income earned on related investments for specific purposes.

UPMIFA specifies that unless stated otherwise in a gift instrument, donor-restricted assets in an endowment fund are restricted assets until appropriated for expenditure. Barring the existence of specific instructions in gift agreements for donor-restricted endowments, VUMC reports the historical value of such endowments as donor restricted – perpetuity and the net accumulated appreciation as donor restricted – time or purpose. In this context, the historical value represents the original value of initial contributions restricted as permanent endowments plus the original value of subsequent contributions and, if applicable, the value of accumulations made in accordance with the direction of specific donor gift agreements.

15. Fair Value Measurements

Fair value measurements represent the amount at which the instrument could be exchanged in an orderly transaction between market participants at the measurement date. VUMC utilizes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value into three levels:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that VUMC has the ability to access.
- Level 2 Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in inactive markets, inputs other than quoted prices that are observable for the assets or liabilities, and inputs that are derived principally from or corroborated by observable market data by correlation or other means.
- Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement. Unobservable inputs reflect VUMC's assumptions about the inputs market participants would use in pricing the asset or liability, including assumptions about risk. Unobservable inputs are developed based on the best information available in the circumstances and may include VUMC's own data.

VUMC's principal assets and liabilities are cash and cash equivalents, investments, patient accounts receivable, estimated receivables and payables under third-party programs, grants and contracts receivable, pledges receivable, accounts payable and other accrued expenses, self-insurance reserves, long-term debt, and interest rate exchange agreements. Except for long-term debt, the carrying amount of these assets and liabilities approximates fair value.

As of June 30, 2019, the carrying value and estimated fair value of total long-term debt totaled \$1.515 billion and \$1.588 billion, respectively. As of June 30, 2018, the carrying value and estimated fair value of total long-term debt totaled \$1.518 billion and \$1.534 billion, respectively. VUMC bases estimated fair value of long-term debt on market conditions prevailing at fiscal year-end reporting dates. Besides potentially volatile market conditions, fair value estimates typically reflect limited secondary market trading. The fair values of the fixed-rate Series Debt, as defined in Note 11 Long-Term Debt, were based on a Level 2 computation using quoted prices for similar liabilities in inactive markets as of June 30, 2019 and 2018, as applicable. The carrying amounts related to VUMC's variable-rate Series Debt and other long-term debt obligations approximate their fair values as of June 30, 2019 and 2018. As of June 30, 2019 and 2018, the fair values of the promissory note payable and the product financing arrangement were based on a Level 2 discounted cash flow approach applying a risk-adjusted spread for issuers of similar credit quality to U.S. Treasury yields for securities with comparable maturities.

For financial instruments measured at fair value on a recurring basis, the following tables summarize valuation hierarchy levels as of June 30, 2019 and 2018, determined by the nature of the financial instrument and the least observable input significant to the fair value measurement:

| | Fair Value Measurements as of June 30, 2019 | | | | | | | | | |
|--------------------------------------------------|---------------------------------------------|---------|----|---------|----|---------|----|-----------------------------|--|--|
| (\$ in thousands) | | Level 1 | | Level 2 | | Level 3 | | Total Carrying Amount | | |
| Assets | | | | | | | | | | |
| Corporate bonds | \$ | 2,657 | \$ | 151,283 | \$ | - | \$ | 153,940 | | |
| Equity mutual funds | | 31,873 | | 96,414 | | - | | 128,287 | | |
| Cash and cash equivalents | | 9,436 | | - | | - | | 9,436 | | |
| Beneficial interests in | | | | | | | | | | |
| split-interest trusts | | 7,383 | | - | | - | | 7,383 | | |
| Hedged equity mutual funds | | - | | 61,401 | | - | | 61,401 | | |
| Fixed-income mutual funds | | 46,146 | | 120,933 | | - | | 167,079 | | |
| Certificates of deposit | | - | | 25,897 | | - | | 25,897 | | |
| Asset-backed securities | | 81 | | 29,425 | | - | | 29,506 | | |
| Real estate mutual funds | | - | | 18,969 | | - | | 18,969 | | |
| Commercial paper | | - | | 10,916 | | - | | 10,916 | | |
| Government bonds | | - | | 10,604 | | - | | 10,604 | | |
| Hedged debt mutual funds Commodities and managed | | - | | 86,678 | | - | | 86,678 | | |
| futures mutual funds | | - | | 6,895 | | - | | 6,895 | | |
| Target date mutual funds | | | | 5,544 | | | | 5,544 | | |
| Total assets reported at fair value | \$ | 97,576 | \$ | 624,959 | \$ | - | \$ | 722,535 | | |
| Liabilities | | | | | | | | | | |
| Interest rate | | | | | | | | | | |
| exchange agreements | \$ | | \$ | 67,901 | \$ | | \$ | 67,901 | | |
| Total liabilities reported at fair value | \$ | _ | \$ | 67,901 | \$ | _ | \$ | 67,901 | | |

| | Fair Value Measurements as of June 30, 2018 | | | | | | | | |
|----------------------------|---------------------------------------------|---------|----|---------|----|---------|----|-------------------|--|
| | | | | | | | | Total Carrying | |
| (\$ in thousands) | | Level 1 | | Level 2 | | Level 3 | | Amount | |
| Assets | | | | | | | | | |
| Corporate bonds | \$ | 9,507 | \$ | 113,132 | \$ | - | \$ | 122,639 | |
| Equity mutual funds | | 36,269 | | 99,616 | | - | | 135,885 | |
| Cash and cash equivalents | | 75,972 | | - | | - | | 75,972 | |
| Beneficial interests in | | | | | | | | | |
| split-interest trusts | | 7,577 | | - | | - | | 7,577 | |
| Hedged equity mutual funds | | - | | 41,275 | | - | | 41,275 | |
| Fixed-income mutual funds | | 21,079 | | 76,867 | | - | | 97,946 | |
| Certificates of deposit | | - | | 48,243 | | - | | 48,243 | |
| Asset-backed securities | | - | | 33,547 | | - | | 33,547 | |
| Real estate mutual funds | | - | | 14,098 | | - | | 14,098 | |
| Commercial paper | | - | | 10,284 | | - | | 10,284 | |
| Government bonds | | - | | 1,899 | | - | | 1,899 | |
| Hedged debt mutual funds | | - | | 63,295 | | - | | 63,295 | |
| Commodities and managed | | | | | | | | | |
| futures mutual funds | | | | 5,495 | | | | 5,495 | |
| Total assets | | | | | | | | | |
| reported at fair value | \$ | 150,404 | \$ | 507,751 | \$ | - | \$ | 658,155 | |
| Liabilities | | | | | | | | | |
| Interest rate | | | | | | | | | |
| exchange agreements | \$ | _ | \$ | 54,206 | \$ | | \$ | 54,206 | |
| Total liabilities | | | | | | | | | |
| reported at fair value | \$ | | \$ | 54,206 | \$ | | \$ | 54,206 | |

VUMC employs derivatives, primarily interest rate exchange agreements, to help manage interest rate risks associated with variable-rate debt. In addition to the credit risk of the counterparty owing a balance, VUMC calculates the fair value of interest rate exchange agreements based on the present value of future net cash settlements that reflect market yields as of the measurement date.

Parties to interest rate exchange agreements are subject to risk for changes in interest rates, as well as the risk of credit loss in the event of nonperformance by the counterparty. VUMC deals only with high-quality counterparties that meet rating criteria for financial stability and credit-worthiness.

16. Retirement Plan

VUMC's full-time employees participate in a 403(b) defined contribution retirement plan administered by a third party. For eligible employees with one year of continuous service, this plan requires employer matching of employee contributions up to 5% of eligible compensation. The employee immediately vests in these contributions.

VUMC funds the obligations under this plan through monthly transfers to the respective retirement plan administrator with the corresponding expense recognized in the year incurred. During Fiscal 2019 and 2018, VUMC recognized \$64.1 million and \$60.7 million, respectively, of expense in connection with this plan.

17. Functional Expenses

VUMC provides general health care services primarily to residents within its geographic location and supports research and education programs. Total operating expenses by nature and function for Fiscal 2019 and 2018 were as follows:

| (\$ in thousands) | For the year ended June 30, 2019 | | | | | | | | | | |
|----------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|----------------------------------------------------------------|-----|--------------------------------------------------------|--------|----------------------------------------------------------|-------|-----------------------------------------------------------------|--|--|--|
| | | lealthcare Services | Res | cademic search and ducation | 2 1011 | ninistrative nd Other | Total | | | | |
| Salaries, wages, and benefits Supplies and drugs Facilities and equipment Services and other Depreciation and amortization Interest | \$ | 1,613,439 831,059 156,210 517,935 83,922 43,082 | \$ | 490,280 47,418 38,257 95,339 992 12,241 | \$ | 187,191 13,734 74,507 87,805 21,610 1,206 | \$ | 2,290,910 892,211 268,974 701,079 106,524 56,529 | | | |
| Total operating expenses | \$ | 3,245,647 | \$ | 684,527 | \$ | 386,053 | \$ | 4,316,227 | | | |

| (\$ in thousands) | For the year ended June 30, 2018 | | | | | | | | | | |
|-------------------------------|----------------------------------|-----------|------------------------|---------|--------------------------|---------|-------|-----------|--|--|--|
| | | | | _ | | | | | | | |
| | Healthcare Services | | Research and Education | | Administrative and Other | | Total | | | | |
| Salaries, wages, and benefits | \$ | 1,535,710 | \$ | 460,973 | \$ | 182,964 | \$ | 2,179,647 | | | |
| Supplies and drugs | | 717,164 | | 48,882 | | 4,413 | | 770,459 | | | |
| Facilities and equipment | | 145,207 | | 39,885 | | 71,846 | | 256,938 | | | |
| Services and other | | 463,798 | | 82,605 | | 113,052 | | 659,455 | | | |
| Depreciation and amortization | | 81,252 | | 622 | | 23,780 | | 105,654 | | | |
| Interest | | 47,395 | | 9,603 | | 1,080 | | 58,078 | | | |
| Total operating expenses | \$ | 2,990,526 | \$ | 642,570 | \$ | 397,135 | \$ | 4,030,231 | | | |

Certain expense categories are attributable to more than one function. Therefore, these expenses require an allocation on a reasonable basis that is consistently applied. The expenses that are allocated include salaries, wages, and benefits, and services and other.

18. Commitments and Contingencies

Management has policies, procedures, and an organizational structure to enforce and monitor compliance with government statutes and regulations. VUMC's compliance with such laws and regulations is subject to future government review and interpretations, as well as regulatory actions unknown or unasserted at this time.

 Litigation. VUMC is a defendant in certain lawsuits alleging medical malpractice and civil action.

On August 16, 2016, VUMC received written notice from VU of a third-party claim which could, if determined adversely to VU, require indemnification by VUMC pursuant to the provisions of the MTSA, dated as of April 29, 2016. The third-party claim is a lawsuit (Cassell v. Vanderbilt University, et al., No. 3:16-cv-02086 (U.S.D.C. M.D. TN)) brought by current and former employees of VU which alleges claims relating to administration of the Vanderbilt University Retirement Plan and New Faculty Plan. A proposed settlement has been reached, the terms of

which are subject to review and approval by an independent court-appointed fiduciary and, assuming a favorable review, to final approval by the District Court. VUMC has established a liability reserve which reflects its estimated liability under the proposed settlement, assuming final approval is received for the terms as proposed.

In January 2018, VUMC received a subpoena from the United States Department of Health and Human Services, Office of Inspector General ("OIG") dated January 18, 2018, requesting medical and billing records for 62 patients who received certain cardiac diagnostic testing services at VUMC. VUMC completed its production of records responsive to the subpoena in April 2018. In October 2018 OIG notified VUMC the matter was closed, and no further action has been taken in the matter by OIG.

In late Fiscal 2018, VUMC identified that standing orders used in certain VUMC clinical departments may not have been documented and entered appropriately. Upon further review, VUMC determined that medical record documentation required to support the medical necessity for the services rendered pursuant to certain of such orders was insufficient and that certain reimbursement amounts received for the services so ordered must consequently be repaid. VUMC has established a liability equal to the amount of the estimated repayment associated with such orders. Through the operation of its compliance program, VUMC from time to time initiates the review of billing for clinical services provided by VUMC and its affiliated providers. VUMC has established a liability reserve relating to certain matters under review as of June 30, 2019, which is not material to VUMC's overall financial position.

- Regulations. VUMC's compliance with regulations and laws is subject to future government reviews and interpretations, as well as regulatory actions unknown at this time. VUMC believes that the liability, if any, from such reviews will not have a significant effect on VUMC's consolidated financial position.
- Medical Malpractice Liability Insurance. The consolidated balance sheets include reserves for medical malpractice, professional, and general liability coverage totaling \$56.3 million as of June 30, 2019, and \$74.1 million as of June 30, 2018. These liabilities are measured at the net present value of those cash flows using a discount rate of 2.5% at both dates and are classified as current or noncurrent based on the expected timing of cash flows. Other current assets include expected recoveries from commercial insurance carriers under excess coverage arrangements totaling \$3.3 million as of June 30, 2019, and \$5.5 million as of June 30, 2018. During Fiscal 2019 and 2018, VUMC recorded expenses for medical malpractice liability insurance of \$23.5 million and \$20.5 million, respectively.
- Employee Health and Workers' Compensation Insurance. Accrued compensation and benefits included actuarially determined liabilities for employee health and workers' compensation claims totaling \$17.3 million and \$6.6 million, respectively, as of June 30, 2019, and \$17.0 million and \$7.5 million, respectively, as of June 30, 2018. During Fiscal 2019 and 2018, VUMC recorded expenses for self-insured employee health benefit plans, net of employee premiums, totaling \$177.2 million and \$160.4 million, respectively. During Fiscal 2019 and 2018, VUMC recorded expenses for self-insured workers' compensation plans of \$2.8 million and \$3.7 million, respectively.
- Federal and State Contracts and Other Requirements. Expenditures related to federal and state grants and contracts are subject to adjustment based upon review by the granting agencies. Amounts of expenditures that granting agencies might disallow cannot be determined at this time. These amounts affect government grants and contracts revenue, as

well as facilities and administrative costs recovery. VUMC does not expect these costs to influence the consolidated financial position by material amounts.

- Health Care Services. In Fiscal 2019 and 2018, 85% and 84%, respectively, of VUMC's operating revenue was generated by providing health care services, where revenue is affected by reimbursement arrangements with federal and state healthcare programs, commercial insurance, and other managed care payors. If reimbursement rates from third-party payors decrease or if contract terms become less favorable in future periods, VUMC's operating revenues may decline. See Note 4 Patient Service Revenue, Patient Accounts Receivable, and Estimated Third-Party Settlements, for further information regarding healthcare revenues and related receivables.
- HIPAA Compliance. Under the Health Insurance Portability and Accountability Act of 1996 ("HIPAA"), the federal government has authority to complete fraud and abuse investigations. HIPAA has established substantial fines and penalties for offenders. VUMC maintains policies, procedures, and organizational structures to enforce and monitor compliance with HIPAA, as well as other applicable local, state, and federal statutes and regulations.
- Construction. VUMC had contractual commitments under major construction and equipment contracts totaling \$113.7 million and \$119.5 million as of June 30, 2019 and 2018, respectively.
- Letter of Credit. As a requirement of the assignment of the 100 Oaks Lease described in Note 13 Operating Leases, VUMC provided an irrevocable standby letter of credit of \$25.0 million to the landlord of the property dated June 10, 2016.

19. Subsequent Events

Management evaluated events after June 30, 2019 through November 12, 2019, the date on which the consolidated financial statements were issued. During this period, there were no subsequent events requiring recognition or disclosure in the consolidated financial statements that have not been recorded or disclosed.

Effective August 1, 2019, VUMC acquired Tennova Healthcare – Lebanon, now known as Vanderbilt Wilson County Hospital ("VWCH"), from Community Healthcare Systems, Inc. VWCH is a two-campus facility licensed for 245 beds and is a substantial provider of both inpatient and outpatient medical services in Lebanon, Tennessee.

On October 22, 2019, VUMC issued a \$128.6 million 35 year note with a 30 year average life at a rate of 3.87% to replace the Series 2016E taxable term loan revenue notes.

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