



neighborhood  
**health**  
*Trusted care in our community*

# **OPERATING BUDGET FISCAL YEAR 20**



		1/23/2020
<b>United Neighborhood Health Services, Inc.</b>		
<b>Budget Justification</b>		
<b>FY 2020</b>		
<b>Income From Operations</b>	<b>2020</b>	<b>2019</b>
	<b>(Budget)</b>	<b>(Annualized)</b>
Medicaid	\$ 2,845,700	\$ 2,963,000
Medicare	\$ 453,600	\$ 472,300
Self Pay Cash Receipts	\$ 646,400	\$ 673,000
Private Insurance	\$ 1,124,600	\$ 1,170,900
BH Consultants (2)	\$ 54,990	
<b>Total Receipts -Patient Services</b>	<b>\$ 5,125,290</b>	<b>\$ 5,279,200</b>
<b>Federal Grants</b>		
Section 330	\$ 6,752,159	\$ 6,714,265
Section 330 Homeless	\$ 2,619,875	\$ 2,853,513
Public House	\$ 169,939	\$ 273,649
Quality Incentive	\$ 139,000	\$ 151,341
Integrated Behavioral Health	\$ 145,000	\$ -
Enhancing Behavioral Health Workforce	\$ 116,667	\$ 170,027
Substance Use Disorder	\$ 135,000	\$ 96,831
Total Federal Grants	\$ 10,077,640	\$ 10,259,625
<b>State and Local Grants/Contracts</b>		
PCMH Pilot	\$ 449,160	\$ 463,983
Safety Net	\$ 603,860	\$ 661,542
State Mental Health Substance Abuse COC	\$ 168,000	\$ 131,248
State Mental Health Substance Abuse Buprenorphine	\$ 22,500	\$ 45,140
Ryan White Part B	\$ 535,800	\$ 515,305
Metro Nashville Homeless Services	\$ 355,200	\$ 355,200
Nashville CARES	\$ 55,375	\$ 145,011
Direct Relief	\$ -	\$ 8,747
American Cancer Society	\$ -	\$ (3,606)
Baptist Healing Trust	\$ 63,000	\$ 63,000
DeltaDental	\$ 110,000	\$ 147,750
NPS	\$ 31,650	\$ 23,030
Community Foundation Grant	\$ 5,000	\$ 5,000
Medical Records/Interests	\$ 85,500	\$ 89,428
<b>Total State Grants</b>	<b>\$ 2,485,045</b>	<b>\$ 2,650,778</b>
<b>Donations</b>		
Annual Breakfast	\$ 65,000	\$ 65,000
Rent (In-Kind)	\$ 187,812	\$ 231,072
Drugs (In-Kind)	\$ 438,000	\$ 444,142
<b>Total Donations</b>	<b>\$ 690,812</b>	<b>\$ 740,214</b>
<b>Total Net Revenue</b>	<b>\$ 18,378,787</b>	<b>\$ 18,929,816</b>

	<b>2020</b>	<b>2019</b>
	<b>(Budget)</b>	<b>(Annualized)</b>
<b>Expenses</b>		
<b>Salaries and benefits</b>		
Salaries	\$ 10,726,400	\$ 10,827,706
FICA	\$ 820,600	\$ 828,320
SUI	\$ 128,700	\$ 129,932
Workers Comp	\$ 22,500	\$ 22,738
Medical, Dental, Life Ins., Assist. Program	\$ 1,356,900	\$ 1,369,705
<b>Total Salaries and Benefits</b>	<b>\$ 13,055,100</b>	<b>\$ 13,178,401</b>
<b>Other Expenses</b>		
Healthcare Consultants	\$ 156,600	\$ 122,418
Consultants & Contract Serv.	\$ 782,300	\$ 858,041
Professional Fees	\$ 860,800	\$ 948,398
Medical Supplies	\$ 92,700	\$ 105,187
Other Supplies	\$ 562,000	\$ 458,478
Laboratory	\$ 61,800	\$ 61,024
Pharmaceuticals	\$ 801,500	\$ 763,228
Occupancy	\$ 653,600	\$ 720,993
Insurance	\$ 62,950	\$ 60,731
Equip Rent & Maint	\$ 97,000	\$ 114,579
Telephone	\$ 409,800	\$ 372,591
Travel	\$ 61,300	\$ 58,958
Dues and Subscriptions	\$ 111,700	\$ 104,557
Printing, Pub, Post, Frt	\$ 67,200	\$ 64,428
CME, Staff Training	\$ 232,600	\$ 215,898
Interests	\$ -	\$ 27,429
Bank Charges, Misc	\$ 31,800	\$ 43,751
<b>Total Other Expenses</b>	<b>\$ 5,045,650</b>	<b>\$ 5,100,689</b>
<b>Total Expenses</b>	<b>\$ 18,100,750</b>	<b>\$ 18,279,090</b>
Total Surplus (Deficit)	\$ 278,000	\$ 650,726
February 2020 Cost of Living Adjustment	\$ (233,500)	
<b>Adjusted Total Surplus (Deficit)</b>	<b>\$ 44,500</b>	

## United Neighborhood Health Services Inc.

### Budget Assumptions FY 2020

#### **Budget Notes:**

- **Income from Operations:** program income is presented in the form of net income (income after contractual adjustments and bad debt expenses) and it is based on trending collections from all of our payers. Medicaid line includes wrap around payments from the state for about \$2.09m. Total Net income is constructed around 12 fully staffed sites with the exception of My House which will discontinue operations at the end of June, 2020. We estimate that these 12 sites will generate 9 encounters during the 12-month period.
  
- **Federal Grants:** our core grant is by far the largest contributor to this line with a total of \$9,541,973. This grant is made up of three programs: “Community Health Center”, “Homeless”, and “Public House”. HRSA sub-awards including Substance Use Disorder (SUD), Enhancing Behavioral Health Workforce (EBHW), Substance Abuse Service Expansion, and Quality Improvement (QI) are also part of this class and they add a total of \$535,667 to the total Federal Grants revenue.
  
- **State and Local Grants/Contracts:**
  - TennCare Patient Centered Medical Home (PCMH) program: this pilot enters into its fourth year. As MCO’s member assignment is hard to determine in advance, we are budgeting an amount similar to 2019’s payment.
  - Safety Net: due to the high level of uncertainty regarding BH patients’ eligibility for this program we are budgeting a slightly conservative amount which is in line with current payments.
  - State Mental Health Substance Abuse: this a state contract that provides for the treatment of adults with a primary or secondary alcohol or other drug abuse or dependency. We are budgeting the contract amount.
  - State Mental Health Substance Abuse Buprenorphine: this program will come to an end by April, 2020. Hence, we are budgeting three month worth of payments.
  - Ryan White Part B: as we plan to expand RW services to another location we are budgeting the full amount awarded by the state.
  - Metro Nashville Homeless Services: budgeted per contract.
  - Nashville Cares (HIV prevention services) sub-recipient: based on agreement which will end by June, 2020.
  - Baptist Healing Trust: this is a recurrent grant to support operation activities. We are budgeting the same amount as 2019.
  - DeltaDental: this is an operating grant. We are budgeting the amount awarded.
  - Nashville Pharmacy Services (NPS) contract: through this contract, NPS renders pharmacy services to eligible patients based on agreement. The amount in the budget reflects our experience over the last 12 months.
  - Community Foundation grant: this is another operating grant, therefore we are budgeting the same amount we have received in prior years.

- Medical Records/Interests: budget amount based on the 12 most recent months of activity. We have experienced a sizeable increment in interest income, which should sustain over the next fiscal year.
- **Expenses:**
  - Salaries and Fringe Benefits: the budget shows existing salaries for 200 FTE including 43 providers FTE. Benefits are calculated at 21.71% of gross salaries. Salary & Benefits amount to more than 72% of our overall operating budget.
  - Medical, Dental Ins.: budget amount reflects current expenditures associated to this line.
  - Healthcare Consultants: includes Medicare cost report's fees; plus contract with Welcome Home Ministries to provide temporary housing for our homeless patients. Temporary housing, in particular, will add to this line as our Continuum of Care program grows. This expenses also include the contract costs of supervising our Nurse Practitioners as required by the state.
  - Consultants & Contract Serv.: includes payroll services, housekeeping, interpretation, and security guards. We should experience substantial savings associated with the reduction on security guard hours.
  - Professional Fees: includes legal, and purchased medical services fees. Vanderbilt's services are now excluded as we replaced it with internal staff. This line also includes recruitment, data processing, software licenses, pharmacy services, electronic patient registration, radiology services, data processing, and advertising and outreach expenses.
  - Supplies: we estimate our supply costs at \$7.17 per encounter based on the last 12month-worh of experience.
  - Laboratory: Quest continues to waive many of our lab costs so we can provide services to the uninsured. We are budgeting roughly the same amount as the annualized figure.
  - Pharmaceuticals: the budget reflects a substantial expansion in the acquisition of long-term contraceptives as well as donated pharmaceuticals.
  - Occupancy: with the acquisition of the Welshwood building along with the consolidation of Southern Hill and Hartsville clinics we will see lower amounts on costs related to lease space.
  - Insurance: the budget reflects current premiums.
  - Equip Rent & Maint.: based on current agreements and contracts. It also includes vehicles' repair and furniture.
  - Telephone: based on existing telephone and Internet contracts with Comcast, Altus, Verizon, and Flexential.
  - Travel: includes local travel (mileage) and management staff out-of-state travel including conference costs, meals and lodging.
  - Dues and Subscriptions: includes NACHC, TPCA, Healthcare for the Homeless Council, Tennessee Department of Mental Health, Relias learning, and I2I dues.

- CME, Staff Training: includes providers' CME's and all staff and board meetings' expenses. It also includes staff recognition awards.
- Miscellaneous: the budget includes bank charges, especially those related to credit card transactions.

- **Total Surplus (Deficit)**

With a total surplus of \$274k, we are proposing a 2% cost of living adjustment (COLA) effective February 1<sup>st</sup>, 2020. The cost of this action amounts to \$233,200 which still leaves us a budget surplus of \$40,700.

- **CEO Note**

1. Expend funds for activities entirely covered or offset by unexpected grant awards received after January 28, 2020 or by carryover grant funding from FY 2019;
2. Execute any contracts necessary for such grant-funded purposes;
3. Hire up to one additional physician or nurse practitioner on an opportunistic basis even if that position was not originally included in the expenditure projections in the FY 2020 budget.

These approvals by the Board are in keeping with historical practices. However, the Board approvals here are required now in order for the CEO to take such actions while also complying with his employment agreement.

**Loc 01  
Cayce Place Clinic  
617 South 8th St  
Nashville, TN 37206**

**2020 Budget**

<b>Code</b>	<b>Description</b>	<b>2020 Total</b>
<b>Salaries &amp; Fringe</b>		
	Salaries	739,530.18
	Fringe Benefits	160,478
<b>Total Salaries &amp; Fringe</b>		<b>900,008.23</b>
<b>Consultants &amp; Contract Services</b>		
5223	Security	48,628
5226	Housekeeping	20,364
5230	Other	315
5231	Translation	8,022
<b>Total Consultants &amp; Contract Services</b>		<b>77,329</b>
<b>Professional Fees</b>		
5251	Professional Fees - IT	780
6610	Uniforms & Services	2,389
6725	Software Licenses	2,544
6910	Advertising/Outreach	0
<b>Total Professional Fees</b>		<b>5,713</b>
<b>Medical Supplies</b>		
5410	Medical Supplies	7,088
<b>Total Medical Supplies</b>		<b>7,088</b>
<b>Other Supplies</b>		
5430	Laboratory Supplies	4,303
5460	Office Supplies	4,680
5461	Kitchen Supplies	1,799
5465	Sanitary Supplies	3,742
5470	Housekeeping Supplies	6,721
5475	Minor Equip/Furniture	3,381
<b>Total Other Supplies</b>		<b>24,626</b>
<b>Laboratory</b>		
5310	Contracted Laboratory	1,637
<b>Total Laboratory</b>		<b>1,637</b>
<b>Pharmaceutical</b>		
5320	Pharmaceuticals	27,554
5480	Donated Vaccines/Pharm Exp	34,038
<b>Total Pharmaceutical</b>		<b>61,592</b>
<b>Occupancy</b>		
5710	Building - Rent	4,722
5720	Utilities	19,980
5730	Building - Repair & Maint	9,287
5731	Waste Disposal	4,769
5732	Shredding	420
5740	Building - Security	480
<b>Total Occupancy</b>		<b>39,658</b>
<b>Insurance</b>		
5611	Employment Practices Liability	1,094
5620	General Liability	3,499

**Loc 01  
Cayce Place Clinic  
617 South 8th St  
Nashville, TN 37206**

**2020 Budget**

<b>Total Insurance</b>		<b>4,593</b>
<b>Equipment Rental &amp; Maintenance</b>		
5505	Computer Equipment	3,917
5510	Equipment - Repair & Maint	880
5520	Equipment Rental	4,391
<b>Total Equipment Rental &amp; Maintenance</b>		<b>9,188</b>
<b>Telephone</b>		
5800	Internet	10,701
5810	Telephone	5,596
5815	Cable	2,247
<b>Total Telephone</b>		<b>18,544</b>
<b>Travel</b>		
6420	Mileage - Local Travel	3,031
<b>Total Travel</b>		<b>3,031</b>
<b>Dues &amp; Subscriptions</b>		
6120	Licenses & Fees	575
6130	Membership Dues	5,000
<b>Total Dues &amp; Subscriptions</b>		<b>5,575</b>
<b>Printing, Postage &amp; Freight</b>		
5910	Postage	3,330
6210	Printing	2,035
<b>Total Printing, Postage &amp; Freight</b>		<b>5,365</b>
<b>CME &amp; Staff Training</b>		
6510	Staff Training	660
6520	Continuing Education	9,461
<b>Total CME &amp; Staff Training</b>		<b>10,121</b>
<b>Provision for Bad Debts</b>		
9730	Bad Debt Expense	72,402
<b>Total Provision for Bad Debts</b>		<b>72,402</b>
<b>2019 Budget Grand Total - Cayce Place Loc 01</b>		<b>1,085,992</b>
<b>Budget Visits</b>		<b>9,967</b>
<b>Budget Cost Per Visit</b>		<b><u>\$ 108.96</u></b>



**Loc 05  
Napier Clinic  
107 Charles E Davis  
Nashville TN 37210**

**2020 Budget**

<b>Code</b>	<b>Sub Account</b>	<b>2020 Total</b>
<b>Salaries &amp; Fringe</b>		
	Salaries	440,365.32
	Fringe Benefits	95,559
<b>Total Salaries &amp; Fringe</b>		<b>535,924.59</b>
<b>Consultants &amp; Contract Services</b>		
5223	Security	49,627
5226	Housekeeping	16,596
5230	Other	880
5231	Translation	4,343
<b>Total Consultants &amp; Contract Services</b>		<b>71,446</b>
<b>Professional Fees</b>		
5245	Professional Fees - Medical	186,750
5251	Professional Fees - IT	780
6610	Uniforms & Services	1,170
6725	Software Licenses	2,544
6910	Advertising/Outreach	186
<b>Total Professional Fees</b>		<b>191,430</b>
<b>Medical Supplies</b>		
5410	Medical Supplies	9,356
<b>Total Medical Supplies</b>		<b>9,356</b>
<b>Other Supplies</b>		
5420	Pharmacy Supplies	227
5430	Laboratory Supplies	5,182
5440	Dental Supplies	50,316
5460	Office Supplies	5,748
5461	Kitchen Supplies	3,062
5465	Sanitary Supplies	2,274
5470	Housekeeping Supplies	3,731
5475	Minor Equip/Furniture	6,306
<b>Total Other Supplies</b>		<b>76,846</b>
<b>Laboratory</b>		
5310	Contracted Laboratory	1,105
<b>Total Laboratory</b>		<b>1,105</b>
<b>Pharmaceutical</b>		
5320	Pharmaceuticals	19,180
5480	Donated Vaccines/Pharm Exp	10,756
<b>Total Pharmaceutical</b>		<b>29,936</b>
<b>Occupancy</b>		
5720	Utilities	19,943
5730	Building - Repair & Maint	3,975
5731	Waste Disposal	3,868
5732	Shredding	420
5740	Building - Security	480
<b>Total Occupancy</b>		<b>28,686</b>
<b>Insurance</b>		

**Loc 05  
Napier Clinic  
107 Charles E Davis  
Nashville TN 37210**

**2020 Budget**

5611	Employment Practices Liability	632
5620	General Liability	2,495
<b>Total Insurance</b>		<b>3,127</b>

**Equipment Rental & Maintenance**

5510	Equipment - Repair & Maint	2,178
5520	Equipment Rental	4,222
5540	Vehicle Rental	1,915
<b>Total Equipment Rental &amp; Maintenance</b>		<b>8,315</b>

**Telephone**

5800	Internet	9,194
5810	Telephone	290
5815	Cable	1,270
<b>Total Telephone</b>		<b>10,754</b>

**Travel**

6420	Mileage - Local Travel	1,039
<b>Total Travel</b>		<b>1,039</b>

**Dues & Subscriptions**

6100	Dues & Subscriptions	120
6120	Licenses & Fees	500
<b>Total Dues &amp; Subscriptions</b>		<b>620</b>

**Printing, Postage & Freight**

5910	Postage	641
6210	Printing	1,296
<b>Total Printing, Postage &amp; Freight</b>		<b>1,937</b>

**CME & Staff Training**

6511	Staff Meetings	104
6520	Continuing Education	8,259
<b>Total CME &amp; Staff Training</b>		<b>8,363</b>

**Provision for Bad Debts**

9730	Bad Debt Expense	84,799
<b>Total Provision for Bad Debts</b>		<b>84,799</b>

**Miscellaneous**

9730	Late Fees & Penalties	219
<b>Total Miscellaneous</b>		<b>219</b>

**2019 Budget Grand Total - Napier Loc 05** **1,063,903**

**Budget Visits** **8,496**

**Budget Cost Per Visit** **\$ 125.22**

**Loc 09  
Madison Clinic  
601 W Due West Ave  
Madison, TN 37115**

**2020 Budget**

<b>Code</b>	<b>Sub Account</b>	<b>2020 Total</b>
<b>Salaries &amp; Fringe</b>		
	Salaries	1,094,208.07
	Fringe Benefits	237,443
<b>Total Salaries &amp; Fringe</b>		<b>1,331,651.22</b>
<b>Consultants &amp; Contract Services</b>		
5223	Security	54,114
5226	Housekeeping	15,324
5230	Other	362
5231	Translation	42,485
<b>Total Consultants &amp; Contract Services</b>		<b>112,285</b>
<b>Professional Fees</b>		
5251	Professional Fees - IT	780
6610	Uniforms & Services	2,060
6725	Software Licenses	4,428
<b>Total Professional Fees</b>		<b>7,268</b>
<b>Medical Supplies</b>		
5410	Medical Supplies	9,662
<b>Total Medical Supplies</b>		<b>9,662</b>
<b>Other Supplies</b>		
5430	Laboratory Supplies	14,063
5460	Office Supplies	7,224
5461	Kitchen Supplies	2,012
5465	Sanitary Supplies	2,438
5470	Housekeeping Supplies	3,405
5475	Minor Equip/Furniture	383
<b>Total Other Supplies</b>		<b>29,525</b>
<b>Laboratory</b>		
5310	Contracted Laboratory	1,299
<b>Total Laboratory</b>		<b>1,299</b>
<b>Pharmaceutical</b>		
5320	Pharmaceuticals	31,214
5480	Donated Vaccines/Pharm Exp	1,673
<b>Total Pharmaceutical</b>		<b>32,887</b>
<b>Occupancy</b>		
5720	Building - Rent	21,916
5730	Building - Repair & Maint	6,314
5731	Wast Disposal	4,563
5732	Shredding	840
5740	Building - Security	480
<b>Total Occupancy</b>		<b>34,113</b>
<b>Insurance</b>		
5611	Employment Practices Liability	1,404
5620	General Liability	1,766
<b>Total Insurance</b>		<b>3,170</b>

**Loc 09  
Madison Clinic  
601 W Due West Ave  
Madison, TN 37115**

**2020 Budget**

**Equipment Rental & Maintenance**

5505	Computer Equipment	2,732
5510	Equipment - Repair & Maint	2,147
5520	Equipment Rental	2,634
<b>Total Equipment Rental &amp; Maintenance</b>		<b>7,513</b>

**Telephone**

5800	Internet	9,191
5810	Telephone	933
5815	Cable	2,267
<b>Total Telephone</b>		<b>12,391</b>

**Travel**

6410	Travel - Conferences	821
6420	Mileage - Local Travel	1,738
<b>Total Travel</b>		<b>2,559</b>

**Dues & Subscriptions**

6120	Licenses & Fees	150
<b>Total Dues &amp; Subscriptions</b>		<b>150</b>

**Printing, Postage & Freight**

5910	Postage	4,158
6210	Printing	1,890
<b>Total Printing, Postage &amp; Freight</b>		<b>6,048</b>

**CME & Staff Training**

6511	Staff Meetings	186
6520	Employee Recognition	242
6520	Continuing Education	7,108
<b>Total CME &amp; Staff Training</b>		<b>7,536</b>

**Provision for Bad Debts**

9730	Bad Debt Expense	190,519
<b>Total Provision for Bad Debts</b>		<b>190,519</b>

**2019 Budget Grand Total - Madison Loc 09** **1,788,576**

**Budget Visits** **16,757**

**Budget Cost Per Visit** **\$ 106.74**

**Loc 10  
Mission Clinic  
639 Lafayette St  
Nashville, TN 37203**

**2020 Budget**

<b>Code</b>	<b>Sub Account</b>	<b>2020 Total</b>
<b>Salaries &amp; Fringe</b>		
	Salaries	245,661.40
	Fringe Benefits	53,309
<b>Total Salaries &amp; Fringe</b>		<b>298,969.92</b>
<b>Consultants &amp; Contract Services</b>		
5223	Security	48,067
5226	Housekeeping	13,788
5230	Other	1,662
<b>Total Consultants &amp; Contract Services</b>		<b>63,517</b>
<b>Professional Fees</b>		
5251	Professional Fees - IT	780
6610	Uniforms & Services	792
6725	Software Licenses	2,544
<b>Total Professional Fees</b>		<b>4,116</b>
<b>Medical Supplies</b>		
5410	Medical Supplies	3,715
<b>Total Medical Supplies</b>		<b>3,715</b>
<b>Other Supplies</b>		
5430	Laboratory Supplies	1,067
5440	Dental Supplies	14,356
5460	Office Supplies	912
5461	Kitchen Supplies	2,016
5465	Sanitary Supplies	880
5470	Housekeeping Supplies	2,178
5475	Minor Equip/Furniture	1,255
<b>Total Other Supplies</b>		<b>22,664</b>
<b>Laboratory</b>		
5310	Contracted Laboratory	569
<b>Total Laboratory</b>		<b>569</b>
<b>Pharmaceutical</b>		
5320	Pharmaceuticals	1,355
<b>Total Pharmaceutical</b>		<b>1,355</b>
<b>Occupancy</b>		
5711	Donated Rent	58,032
5730	Building - Repair & Maint	1,354
5731	Waste Disposal	700
5732	Shredding	420
<b>Total Occupancy</b>		<b>60,506</b>
<b>Insurance</b>		
5611	Employment Practices Liability	345
5620	General Liability	839
<b>Total Insurance</b>		<b>1,184</b>
<b>Equipment Rental &amp; Maintenance</b>		
5510	Equipment - Repair & Maint	1,027

**Loc 10  
Mission Clinic  
639 Lafayette St  
Nashville, TN 37203**

**2020 Budget**

5520	Equipment Rental	1,701
<b>Total Equipment Rental &amp; Maintenance</b>		<b>2,728</b>

**Telephone**

5800	Internet	817
5810	Telephone	2,527
5815	Cable	
<b>Total Telephone</b>		<b>3,344</b>

**Travel**

6410	Travel - Conferences	628
6420	Mileage - Local Travel	153
<b>Total Travel</b>		<b>781</b>

**Dues and Subscriptions**

6120	Licenses and Fees	3,641
<b>Total Printing, Postage &amp; Freight</b>		<b>3,641</b>

**Printing, Postage & Freight**

6210	Printing	828
<b>Total Printing, Postage &amp; Freight</b>		<b>828</b>

**CME & Staff Training**

6520	Continuing Education	946
<b>Total CME &amp; Staff Training</b>		<b>946</b>

**Provision for Bad Debts**

9730	Bad Debt Expense	4,563
<b>Total Provision for Bad Debts</b>		<b>4,563</b>

<b>2019 Budget Grand Total - Mission Loc 10</b>		<b>473,427</b>
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<b>Budget Visits</b>	<b>2,503</b>
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<b>Budget Cost Per Visit</b>	<b><u>\$ 189.14</u></b>
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**Loc 11  
DTC Clinic  
526 8th Ave South  
Nashville, TN 37203**

**2020 Budget**

<b>Code</b>	<b>Sub Account</b>	<b>2020 Total</b>
<b>Salaries &amp; Fringe</b>		
	Salaries	1,121,970.77
	Fringe Benefits	243,468
<b>Total Salaries &amp; Fringe</b>		<b>1,365,438.43</b>
<b>Healthcare Consultants</b>		
5221	Health Care	57,348
<b>Total Healthcare Consultants</b>		<b>57,348</b>
<b>Consultants &amp; Contract Services</b>		
5223	Security	53,623
5226	Housekeeping	14,676
5230	Other	926
5231	Translation	212
<b>Total Consultants &amp; Contract Services</b>		<b>69,437</b>
<b>Professional Fees</b>		
5251	Professional Fees - IT	780
6610	Uniforms & Services	2,268
6720	Data Processing	12,249
6725	Software Licenses	6,324
6810	Patient Transportation	677
6910	Advertising/Outreach	188
<b>Total Professional Fees</b>		<b>22,486</b>
<b>Medical Supplies</b>		
5410	Medical Supplies	19,415
<b>Total Medical Supplies</b>		<b>19,415</b>
<b>Other Supplies</b>		
5420	Pharmacy Supplies	191
5430	Laboratory Supplies	18,539
5460	Office Supplies	6,324
5461	Kitchen Supplies	1,064
5465	Sanitary Supplies	3,800
5470	Housekeeping Supplies	4,699
5475	Minor Equip/Furniture	4,901
<b>Total Other Supplies</b>		<b>39,518</b>
<b>Laboratory</b>		
5310	Contracted Laboratory	1,264
<b>Total Laboratory</b>		<b>1,264</b>
<b>Pharmaceutical</b>		
5320	Pharmaceuticals	110,947
5480	Donated Vaccines/Pharm Exp	370,107
<b>Total Pharmaceutical</b>		<b>481,054</b>
<b>Occupancy</b>		
5710	Building - Rent	1,365
5711	Donated Rent	129,780
5720	Utilities	15,210
5730	Building - Repair & Maint	9,282

**Loc 11  
DTC Clinic  
526 8th Ave South  
Nashville, TN 37203**

**2020 Budget**

5731	Waste Disposal	4,443
5732	Shredding	420
5740	Building - Security	480
<b>Total Occupancy</b>		<b>160,980</b>

<b>Insurance</b>		
5611	Employment Practices Liability	1,447
5620	General Liability	2,242
5629	Auto Insurance	14,936
<b>Total Insurance</b>		<b>18,625</b>

<b>Equipment Rental &amp; Maintenance</b>		
5505	Computer Equipment	690
5510	Equipment - Repair & Maint	1,166
5515	Vehicles - Repair & Maint	268
5520	Equipment Rental	2,622
<b>Total Equipment Rental &amp; Maintenance</b>		<b>4,746</b>

<b>Telephone</b>		
5800	Internet	9,872
5810	Telephone	3,312
5815	Cable	2,873
<b>Total Telephone</b>		<b>16,057</b>

<b>Travel</b>		
6420	Mileage - Local Travel	2,687
<b>Total Travel</b>		<b>2,687</b>

<b>Dues and Subscriptions</b>		
6120	Licenses and Fees	593
<b>Total Dues and Subscriptions</b>		<b>593</b>

<b>Printing, Postage &amp; Freight</b>		
5910	Postage	1,659
6210	Printing	1,469
<b>Total Printing, Postage &amp; Freight</b>		<b>3,128</b>

<b>CME &amp; Staff Training</b>		
6510	Staff Training	1,000
6511	Staff Meetings	123
6512	Employee Recognition	100
6520	Continuing Education	4,460
<b>Total CME &amp; Staff Training</b>		<b>5,683</b>

<b>Provision For Bad Debts</b>		
9730	Bad Debt Expense	33,145
<b>Total Provision for Bad Debts</b>		<b>33,145</b>

**2019 Budget Grand Total - DTC Clinic Loc 11** **2,301,605**

**Budget Visits** **9,596**

**Budget Cost Per Visit** **\$ 239.85**



**Loc 12  
East Side Clinic  
905 Main St  
Nashville, TN 37206**

**2020 Budget**

<b>Code</b>	<b>Sub Account</b>	<b>2020 Total</b>
<b>Salaries &amp; Fringe</b>		
	Salaries	1,212,747
	Fringe Benefits	263,166
<b>Total Salaries &amp; Fringe</b>		<b>1,475,913</b>
<b>Consultants &amp; Contract Services</b>		
5223	Security	26,831
5226	Housekeeping	27,874
5230	Other	1,645
5231	Translation	16,267
<b>Total Consultants &amp; Contract Services</b>		<b>72,617</b>
<b>Professional Fees</b>		
5251	Professional Fees - IT	780
6610	Uniforms & Services	1,522
6725	Software Licenses	4,440
6910	Advertising/Outreach	308
<b>Total Professional Fees</b>		<b>7,050</b>
<b>Medical Supplies</b>		
5410	Medical Supplies	6,346
<b>Total Medical Supplies</b>		<b>6,346</b>
<b>Other Supplies</b>		
5430	Laboratory Supplies	8,722
5440	Dental Supplies	74,344
5460	Office Supplies	5,615
5461	Kitchen Supplies	2,400
5465	Sanitary Supplies	2,520
5470	Housekeeping Supplies	4,571
5475	Minor Equip/Furniture	1,821
<b>Total Other Supplies</b>		<b>99,993</b>
<b>Laboratory</b>		
5310	Contracted Laboratory	1,254
<b>Total Laboratory</b>		<b>1,254</b>
<b>Pharmaceutical</b>		
5320	Pharmaceuticals	33,700
5480	Donated Vaccines/Pharm Exp	20,383
<b>Total Pharmaceutical</b>		<b>54,083</b>
<b>Occupancy</b>		
5710	Building - Rent	7,800
5720	Utilities	27,689
5730	Building - Repair & Maint	5,425
5731	Waste Disposal	5,112
5732	Shredding	660
5740	Building - Security	480
<b>Total Occupancy</b>		<b>47,166</b>
<b>Insurance</b>		
5611	Employment Practices Liability	1,385

**Loc 12  
East Side Clinic  
905 Main St  
Nashville, TN 37206**

**2020 Budget**

5620	General Liability	4,407
<b>Total Insurance</b>		<b>5,792</b>

**Equipment Rental & Maintenance**

5505	Computer Equipment	2,633
5510	Equipment - Repair & Maint	3,212
5520	Equipment Rental	5,297
5540	Vehicle Rental	1,419
<b>Total Equipment Rental &amp; Maintenance</b>		<b>12,561</b>

**Telephone**

5800	Internet	8,942
5810	Telephone	4,695
5815	Cable	3,957
<b>Total Telephone</b>		<b>17,594</b>

**Travel**

6420	Mileage - Local Travel	1,920
<b>Total Travel</b>		<b>1,920</b>

**Dues & Subscriptions**

6120	Dues & Subscriptions	760
<b>Total Dues &amp; Subscriptions</b>		<b>760</b>

**Printing, Postage & Freight**

5910	Postage	1,855
6210	Printing	1,933
<b>Total Printing, Postage &amp; Freight</b>		<b>3,788</b>

**CME & Staff Training**

6510	Staff Training	1,171
6511	Staff Meetings	179
6512	Employee Recognition	108
6520	Continuing Education	12,762
<b>Total CME &amp; Staff Training</b>		<b>14,220</b>

**Provision for Bad Debts**

9730	Bad Debt Expense	87,462
<b>Total Provision for Bad Debts</b>		<b>87,462</b>

**2019 Budget Grand Total - East Side Clinic Loc 12** **1,908,518**

**Budget Visits** **10,750**

**Budget Cost Per Visit** **\$ 177.54**

**Loc 14**  
**Cleveland Park Clinic**  
**1223 Dickerson Pike**  
**Nashville, TN 37207**

**2020 Budget**

<b>Code</b>	<b>Sub Account</b>	<b>2020 Total</b>
<b>Salaries &amp; Fringe</b>		
	Salaries	708,951
	Fringe Benefits	153,842
<b>Total Salaries &amp; Fringe</b>		<b>862,793</b>
<b>Consultants &amp; Contract Services</b>		
5223	Security	23,847
5226	Housekeeping	12,276
5230	Other	1,070
5231	Translation	5,881
<b>Total Consultants &amp; Contract Services</b>		<b>43,074</b>
<b>Professional Fees</b>		
5251	Professional Fees - IT	780
6610	Uniforms & Services	1,539
6725	Software Licenses	2,544
<b>Total Professional Fees</b>		<b>4,863</b>
<b>Medical Supplies</b>		
5410	Medical Supplies	10,139
<b>Total Medical Supplies</b>		<b>10,139</b>
<b>Other Supplies</b>		
5430	Laboratory Supplies	3,474
5440	Dental Supplies	58,979
5460	Office Supplies	5,789
5461	Kitchen Supplies	2,421
5465	Sanitary Supplies	881
5470	Housekeeping Supplies	3,771
5475	Minor Equip/Furniture	1,983
<b>Total Other Supplies</b>		<b>77,299</b>
<b>Laboratory</b>		
5310	Contracted Laboratory	3,846
<b>Total Laboratory</b>		<b>3,846</b>
<b>Pharmaceutical</b>		
5320	Pharmaceuticals	57,189
5480	Donated Vaccines/Pharm Exp	1,084
<b>Total Pharmaceutical</b>		<b>58,273</b>
<b>Occupancy</b>		
5720	Utilities	24,571
5730	Building - Repair & Maint	9,856
5731	Waste Disposal	4,907
5732	Shredding	420
5740	Building - Security	480
<b>Total Occupancy</b>		<b>40,234</b>
<b>Insurance</b>		
5611	Employment Practices Liability	675
5620	General Liability	1,755

**Loc 14  
Cleveland Park Clinic  
1223 Dickerson Pike  
Nashville, TN 37207**

**2020 Budget**

<b>Total Insurance</b>		<b>2,430</b>
<b>Equipment Rental &amp; Maintenance</b>		
5510	Equipment - Repair & Maint	2,094
5520	Equipment Rental	2,207
<b>Total Equipment Rental &amp; Maintenance</b>		<b>4,301</b>
<b>Telephone</b>		
5800	Internet	6,704
5810	Telephone	470
5815	Cable	2,501
<b>Total Telephone</b>		<b>9,675</b>
<b>Travel</b>		
6420	Mileage - Local Travel	650
<b>Total Travel</b>		<b>650</b>
<b>Dues &amp; Subscriptions</b>		
6120	Licenses & Fees	525
<b>Total Dues &amp; Subscriptions</b>		<b>525</b>
<b>Printing, Postage &amp; Freight</b>		
6210	Printing	1,349
<b>Total Printing, Postage &amp; Freight</b>		<b>1,349</b>
<b>CME &amp; Staff Training</b>		
6510	Staff Training	543
6511	Staff Meetings	184
6520	Continuing Education	8,625
<b>Total CME &amp; Staff Training</b>		<b>9,352</b>
<b>Provision for Bad Debts</b>		
9730	Bad Debt Expense	71,197
<b>Total Provision for Bad Debts</b>		<b>71,197</b>
<b>2019 Budget Grand Total - Cleveland Pk Loc 14</b>		<b>1,200,000</b>
<b>Budget Visits</b>		<b>7,603</b>
<b>Budget Cost Per Visit</b>		<b><u>\$ 157.83</u></b>

**Loc 16  
Welshwood Clinic  
419 Welshwood Dr  
Nashville, TN 37211**

**2020 Budget**

<b>Code</b>	<b>Sub Account</b>	<b>2020 Total</b>
<b>Salaries &amp; Fringe</b>		
	Salaries	619,492
	Fringe Benefits	134,430
<b>Total Salaries &amp; Fringe</b>		<b>753,921</b>
<b>Consultants &amp; Contract Services</b>		
5226	Housekeeping	20,676
5230	Contractual Services - Other	383
5231	Translation	11,752
<b>Total Consultants &amp; Contract Services</b>		<b>32,811</b>
<b>Professional Fees</b>		
6610	Uniforms & Services	689
6725	Software Licenses	2,544
<b>Total Professional Fees</b>		<b>3,233</b>
<b>Medical Supplies</b>		
5410	Medical Supplies	4,609
<b>Total Medical Supplies</b>		<b>4,609</b>
<b>Other Supplies</b>		
5430	Laboratory Supplies	5,373
5460	Office Supplies	1,739
5461	Kitchen Supplies	2,325
5465	Sanitary Supplies	1,190
5470	Housekeeping Supplies	3,741
5475	Minor Equip/Furniture	6,246
<b>Total Other Supplies</b>		<b>20,613</b>
<b>Laboratory</b>		
5310	Contracted Laboratory	4,517
<b>Total Laboratory</b>		<b>4,517</b>
<b>Pharmaceutical</b>		
5320	Pharmaceuticals	30,861
<b>Total Pharmaceutical</b>		<b>30,861</b>
<b>Occupancy</b>		
5720	Utilities	14,952
5730	Building - Repair & Maint	5,425
5731	Waste Disposal	4,751
5732	Shredding	420
<b>Total Occupancy</b>		<b>25,548</b>
<b>Insurance</b>		
5611	Employment Practices Liability	339
5620	General Liability	1,642
<b>Total Insurance</b>		<b>1,981</b>
<b>Equipment Rental &amp; Maintenance</b>		
5510	Equipment - Repair & Maint	205
5520	Equipment Rental	1,871
<b>Total Equipment Rental &amp; Maintenance</b>		<b>2,076</b>

**Loc 16  
Welshwood Clinic  
419 Welshwood Dr  
Nashville, TN 37211**

**2020 Budget**

**Telephone**

5800	Internet	6,200
5810	Telephone	305
5815	Cable	2,426
<b>Total Telephone</b>		<b>8,931</b>

**Dues and Subscriptions**

6100	Dues and Subscriptions	120
6120	Licenses & Fees	792
<b>Total Travel</b>		<b>912</b>

**Printing, Postage & Freight**

5910	Postage	649
6210	Printing	947
<b>Total Printing, Postage &amp; Freight</b>		<b>1,596</b>

**CME & Staff Training**

6520	Continuing Education	4,570
<b>Total CME &amp; Staff Training</b>		<b>4,570</b>

**Interest**

6310	Interest - Mortgage	32,172
<b>Total Interest</b>		<b>32,172</b>

**Provision for Bad Debts**

9730	Bad Debt Expense	38,904
<b>Total Provision for Bad Debts</b>		<b>38,904</b>

**Miscellaneous**

9820	Late Fees and Penalties	207
<b>Total Provision for Bad Debts</b>		<b>207</b>

**2019 Budget Grand Total - Southern Hills Loc 16** **967,463**

**Budget Visits** **8,063**

**Budget Cost Per Visit** **\$ 119.99**

**Loc 26  
Casa Clinic  
2195 Nolensville Pk  
Nashville, TN 37211**

**2020 Budget**

<b>Code</b>	<b>Sub Account</b>	<b>2020 Total</b>
<b>Salaries &amp; Fringe</b>		
	Salaries	301,871
	Fringe Benefits	65,506
<b>Total Salaries &amp; Fringe</b>		<b>367,377</b>
<b>Consultants &amp; Contract Services</b>		
5226	Housekeeping	12,576
5231	Translation	4,937
<b>Total Consultants &amp; Contract Services</b>		<b>17,513</b>
<b>Professional Fees</b>		
5251	Professional Fees - IT	780
6610	Uniforms & Services	488
6725	Software Licenses	2,544
6910	Advertising/Outreach	446
<b>Total Professional Fees</b>		<b>4,258</b>
<b>Medical Supplies</b>		
5410	Medical Supplies	4,609
<b>Total Medical Supplies</b>		<b>4,609</b>
<b>Other Supplies</b>		
5430	Laboratory Supplies	5,373
5456	Educational Materials	118
5460	Office Supplies	1,597
5461	Kitchen Supplies	2,325
5465	Sanitary Supplies	1,190
5470	Housekeeping Supplies	2,316
5475	Minor Equip/Furniture	2,365
<b>Total Other Supplies</b>		<b>15,284</b>
<b>Laboratory</b>		
5310	Contracted Laboratory	4,517
<b>Total Laboratory</b>		<b>4,517</b>
<b>Pharmaceutical</b>		
5320	Pharmaceuticals	9,066
<b>Total Pharmaceutical</b>		<b>9,066</b>
<b>Occupancy</b>		
5710	Building - Rent	28,416
5730	Building - Repair & Maint	913
5731	Waste Disposal	1,736
5732	Shredding	420
5740	Building Security	480
<b>Total Occupancy</b>		<b>31,965</b>
<b>Insurance</b>		
5611	Employment Practices Liability	387
5620	General Liability	762
<b>Total Insurance</b>		<b>1,149</b>
<b>Equipment Rental &amp; Maintenance</b>		

**Loc 26  
Casa Clinic  
2195 Nolensville Pk  
Nashville, TN 37211**

**2020 Budget**

5510	Equipment - Repair & Maint	676
5520	Equipment Rental	1,833
<b>Total Equipment Rental &amp; Maintenance</b>		<b>2,509</b>

<b>Telephone</b>		
5800	Internet	6,508
5815	Cable	2,247
<b>Total Telephone</b>		<b>8,755</b>

<b>Dues &amp; Subscriptions</b>		
6100	Dues and Subscriptions	100
6120	Licenses & Fees	1,542
<b>Total Dues &amp; Subscriptions</b>		<b>1,642</b>

<b>Printing, Postage &amp; Freight</b>		
5910	Postage	304
6210	Printing	1,236
<b>Total Printing, Postage &amp; Freight</b>		<b>1,540</b>

<b>CME &amp; Staff Training</b>		
6520	Continuing Education	3,905
<b>Total CME &amp; Staff Training</b>		<b>3,905</b>

<b>Provision for Bad Debts</b>		
9730	Bad Debt Expense	60,780
<b>Total Provision for Bad Debts</b>		<b>60,780</b>

**2019 Budget Grand Total - Casa Loc 26** **534,869**

**Budget Visits** **5,264**

**Budget Cost Per Visit** **\$ 101.61**



**Loc 27  
Inglewood Clinic  
3904 Gallatin Pike  
Nashville, TN 37215**

**2020 Budget**

<b>Code</b>	<b>Sub Account</b>	<b>2020 Total</b>
<b>Salaries &amp; Fringe</b>		
	Salaries	466,822
	Fringe Benefits	101,300
<b>Total Salaries &amp; Fringe</b>		<b>568,123</b>
<b>Consultants &amp; Contract Services</b>		
5226	Housekeeping	13,020
5230	Other	1,510
5231	Translation	1,295
<b>Total Consultants &amp; Contract Services</b>		<b>15,825</b>
<b>Professional Fees</b>		
5251	Professional Services - IT	780
6610	Uniforms & Services	1,213
6725	Software Licenses	2,544
<b>Total Professional Fees</b>		<b>4,537</b>
<b>Medical Supplies</b>		
5410	Medical Supplies	3,267
<b>Total Medical Supplies</b>		<b>3,267</b>
<b>Other Supplies</b>		
5430	Laboratory Supplies	3,303
5460	Office Supplies	2,282
5461	Kitchen Supplies	940
5465	Sanitary Supplies	1,299
5470	Housekeeping Supplies	1,977
5475	Minor Equip/Furniture	174
<b>Total Other Supplies</b>		<b>9,975</b>
<b>Laboratory</b>		
5310	Contracted Laboratory	5,925
<b>Total Laboratory</b>		<b>5,925</b>
<b>Pharmaceutical</b>		
5320	Pharmaceuticals	10,346
<b>Total Pharmaceutical</b>		<b>10,346</b>
<b>Occupancy</b>		
5720	Utilities	33,727
5730	Building - Repair & Maint	6,716
5731	Waste Disposal	4,844
5732	Shredding	420
5740	Building - Security	480
<b>Total Occupancy</b>		<b>46,187</b>
<b>Insurance</b>		
5611	Employment Practices Liability	538
5620	General Liability	1,777
<b>Total Insurance</b>		<b>2,315</b>
<b>Equipment Repair &amp; Maintenance</b>		
5505	Computer Equipment	1,335

**Loc 27  
Inglewood Clinic  
3904 Gallatin Pike  
Nashville, TN 37215**

**2020 Budget**

5510	Equipment - Repair & Maint	933
5520	Equipment Rental	1,352
<b>Total Equipment Repair &amp; Maintenance</b>		<b>3,620</b>
<b>Telephone</b>		
5800	Internet	12,204
5810	Telephone	180
5815	Cable	2,750
<b>Total Telephone</b>		<b>15,134</b>
<b>Travel</b>		
6420	Mileage - Local Travel	2,142
<b>Total Travel</b>		<b>2,142</b>
<b>Dues &amp; Subscriptions</b>		
6120	Licenses & Fees	100
<b>Total Dues &amp; Subscriptions</b>		<b>100</b>
<b>Printing, Postage &amp; Freight</b>		
5910	Postage	2,922
6210	Printing	1,452
<b>Total Printing, Postage &amp; Freight</b>		<b>4,374</b>
<b>CME &amp; Staff Training</b>		
6511	Staff Meetings	109
6520	Continuing Education	5,002
<b>Total CME &amp; Staff Training</b>		<b>5,111</b>
<b>Provision for Bad Debts</b>		
9730	Bad Debt Expense	65,687
<b>Total Provision for Bad Debts</b>		<b>65,687</b>
<b>2019 Budget Grand Total - Inglewood Loc 27</b>		<b>762,668</b>
<b>Budget Visits</b>		<b>5,819</b>
<b>Budget Cost Per Visit</b>		<b>\$ 131.07</b>

**Loc 29  
Lebanon Clinic  
217 E High St Ste 220  
Lebanon, TN 37087**

**2020 Budget**

<b>Code</b>	<b>Sub Account</b>	<b>2020 Total</b>
<b>Salaries &amp; Fringe</b>		
	Salaries	631,222
	Fringe Benefits	136,975
<b>Total Salaries &amp; Fringe</b>		<b>768,197</b>
<b>Consultants &amp; Contract Services</b>		
5223	Security	480
5226	Housekeeping	10,668
5230	Other	360
5231	Translation	7,023
<b>Total Consultants &amp; Contract Services</b>		<b>18,531</b>
<b>Professional Fees</b>		
5251	Professional Fees - IT	780
6610	Uniforms & Services	1,345
6725	Software Licenses	2,544
<b>Total Professional Fees</b>		<b>4,669</b>
<b>Medical Supplies</b>		
5410	Medical Supplies	4,549
<b>Total Medical Supplies</b>		<b>4,549</b>
<b>Other Supplies</b>		
5430	Laboratory Supplies	2,725
5440	Dental Supplies	49,153
5460	Office Supplies	1,930
5461	Kitchen Supplies	1,020
5465	Sanitary Supplies	1,037
5470	Housekeeping Supplies	3,576
5475	Minor Equip/Furniture	2,529
<b>Total Other Supplies</b>		<b>61,969</b>
<b>Laboratory</b>		
5310	Contracted Laboratory	769
<b>Total Laboratory</b>		<b>769</b>
<b>Pharmaceutical</b>		
5320	Pharmaceuticals	5,224
<b>Total Pharmaceutical</b>		<b>5,224</b>
<b>Occupancy</b>		
5710	Building - Rent	61,296
5720	Utilities	8,271
5730	Building - Repair & Maint	1,598
5731	Waste Disposal	1,108
5732	Shredding	420
5740	Building - Security	480
<b>Total Occupancy</b>		<b>73,173</b>
<b>Insurance</b>		
5611	Employment Practices Liability	835
5620	General Liability	1,722
<b>Total Insurance</b>		<b>2,557</b>

**Loc 29  
Lebanon Clinic  
217 E High St Ste 220  
Lebanon, TN 37087**

**2020 Budget**

**Equipment Rental & Maintenance**

5510	Equipment - Repair & Maint	2,142
5512	Furniture Repair/Maintenance	250
5520	Equipment Rental	2,802
<b>Total Equipment Rental &amp; Maintenance</b>		<b>5,194</b>

**Telephone**

5800	Internet	18,389
5810	Telephone	1,930
<b>Total Telephone</b>		<b>20,319</b>

**Travel**

6410	Travel Conferences	648
6420	Mileage - Local Travel	7,218
<b>Total Travel</b>		<b>7,866</b>

**Dues & Subscriptions**

6120	Licenses & Fees	373
6130	Membership Dues	445
<b>Total Dues &amp; Subscriptions</b>		<b>818</b>

**Printing, Postage & Freight**

5910	Postage	365
6210	Printing	1,161
<b>Total Printing, Postage &amp; Freight</b>		<b>1,526</b>

**CME & Staff Training**

6510	Staff Training	350
6520	Continuing Education	6,417
<b>Total CME &amp; Staff Training</b>		<b>6,767</b>

**Provision for Bad Debts**

9730	Bad Debt Expense	121,991
<b>Total Provision for Bad Debts</b>		<b>121,991</b>

**2019 Budget Grand Total - Lebanon Loc 29** **1,104,120**

**Budget Visits** **6,569**

**Budget Cost Per Visit** **\$ 168.08**

**Loc 30  
My House  
442 Metroplex St 100  
Nashville, TN 37211**

**2020 Budget**

<b>Code</b>	<b>Sub Account</b>	<b>2020 Total</b>
<b>Salaries &amp; Fringe</b>		
	Salaries	98,012
	Fringe Benefits	21,269
<b>Total Salaries &amp; Fringe</b>		<b>119,280</b>
<b>Professional Fees</b>		
5251	Professional Fees - IT	780
<b>Total Professional Fees</b>		<b>780</b>
<b>Professional Fees</b>		
6610	Uniforms & Services	219
<b>Total Professional Fees</b>		<b>219</b>
<b>Medical Supplies</b>		
5410	Medical Supplies	3,068
<b>Total Medical Supplies</b>		<b>3,068</b>
<b>Other Supplies</b>		
5430	Laboratory Supplies	1,838
5460	Office Supplies	1,672
5461	Kitchen Supplies	2,972
5465	Sanitary Supplies	676
5470	Housekeeping Supplies	618
<b>Total Other Supplies</b>		<b>7,775</b>
<b>Laboratory</b>		
5310	Contracted Laboratory	34,290
<b>Total Laboratory</b>		<b>34,290</b>
<b>Pharmaceutical</b>		
5320	Pharmaceuticals	8,341
<b>Total Pharmaceutical</b>		<b>8,341</b>
<b>Occupancy</b>		
5710	Building - Rent	9,805
5731	Waste Disposal	420
5732	Shredding	420
<b>Total Occupancy</b>		<b>10,645</b>
<b>Insurance</b>		
5611	Employment Practices Liability	378
5620	General Liability	231
<b>Total Insurance</b>		<b>609</b>
<b>Equipment Rental &amp; Maintenance</b>		
5505	Computer Equipment	189
5510	Equipment - Repair & Maint	626
5520	Equipment Rental	1,267
<b>Total Equipment Rental &amp; Maintenance</b>		<b>2,082</b>
<b>Telephone</b>		
5800	Internet	7,141
5810	Telephone	1,272

**Loc 30  
My House  
442 Metroplex St 100  
Nashville, TN 37211**

**2020 Budget**

<b>Total Telephone</b>		<b>8,413</b>
<b>Travel</b>		
6420	Mileage - Local Travel	314
<b>Total Travel</b>		<b>314</b>
<b>Dues &amp; Subscriptions</b>		
6120	Licenses & Fees	268
<b>Total Dues &amp; Subscriptions</b>		<b>268</b>
<b>Total Printing, Postage &amp; Freight</b>		
6210	Printing	1,077
<b>Total Printing, Postage &amp; Freight</b>		<b>1,077</b>
<b>CME &amp; Staff Training</b>		
6510	Staff Training	169
6520	Continuing Education	1,659
<b>Total CME &amp; Staff Training</b>		<b>1,828</b>
<b>Provision for Bad Debts</b>		
9730	Bad Debt Expense	31,337
<b>Total Provision for Bad Debts</b>		<b>31,337</b>
<b>2019 Budget Grand Total - My House Loc 30</b>		<b>230,327</b>
<b>Budget Visits</b>		<b>1,459</b>
<b>Budget Cost Per Visit</b>		<b><u>\$ 157.87</u></b>