

**Return of Organization Exempt From Income Tax**

OMB No. 1545-0047

**2010****Open to Public Inspection**Department of the Treasury  
Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

<b>A</b> For the 2010 calendar year, or tax year beginning , 2010, and ending , 20															
<b>B</b> Check if applicable: <input type="checkbox"/> Address change <input type="checkbox"/> Name change <input type="checkbox"/> Initial return <input type="checkbox"/> Terminated <input type="checkbox"/> Amended return <input type="checkbox"/> Application pending	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <td colspan="2"><b>C</b> Name of organization <b>Harpeth River Watershed Association, Inc.</b></td> </tr> <tr> <td colspan="2">Doing Business As</td> </tr> <tr> <td>Number and street (or P.O. box if mail is not delivered to street address)</td> <td>Room/suite</td> </tr> <tr> <td colspan="2"><b>PO Box 1127</b></td> </tr> <tr> <td colspan="2">City or town, state or country, and ZIP + 4</td> </tr> <tr> <td colspan="2"><b>Franklin, TN 37065</b></td> </tr> <tr> <td colspan="2"><b>F</b> Name and address of principal officer:</td> </tr> </table>	<b>C</b> Name of organization <b>Harpeth River Watershed Association, Inc.</b>		Doing Business As		Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	<b>PO Box 1127</b>		City or town, state or country, and ZIP + 4		<b>Franklin, TN 37065</b>		<b>F</b> Name and address of principal officer:	
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<b>Part I Summary</b>							
<b>Activities &amp; Governance</b>	<b>1</b>	Briefly describe the organization's mission or most significant activities: <b>To protect and restore the state scenic harpeth river and clean water in Tennessee.</b>					
	<b>2</b>	Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.					
	<b>3</b>	Number of voting members of the governing body (Part VI, line 1a) . . . . .	<b>3</b> <b>6</b>				
	<b>4</b>	Number of independent voting members of the governing body (Part VI, line 1b) . . . . .	<b>4</b> <b>6</b>				
	<b>5</b>	Total number of individuals employed in calendar year 2010 (Part V, line 2a) . . . . .	<b>5</b> <b>6</b>				
	<b>6</b>	Total number of volunteers (estimate if necessary) . . . . .	<b>6</b> <b>2,447</b>				
	<b>7a</b>	Total unrelated business revenue from Part VIII, column (C), line 12 . . . . .	<b>7a</b> <b>0</b>				
	<b>b</b>	Net unrelated business taxable income from Form 990-T, line 34 . . . . .	<b>7b</b> <b>0</b>				
<b>Revenue</b>	<b>8</b>	Contributions and grants (Part VIII, line 1h) . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Prior Year</th> <th style="text-align: left;">Current Year</th> </tr> <tr> <td style="text-align: right;"><b>347,732</b></td> <td style="text-align: right;"><b>248,475</b></td> </tr> </table>	Prior Year	Current Year	<b>347,732</b>	<b>248,475</b>
	Prior Year	Current Year					
	<b>347,732</b>	<b>248,475</b>					
	<b>9</b>	Program service revenue (Part VIII, line 2g) . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Prior Year</th> <th style="text-align: left;">Current Year</th> </tr> <tr> <td style="text-align: right;"><b>10,050</b></td> <td style="text-align: right;"><b>8,350</b></td> </tr> </table>	Prior Year	Current Year	<b>10,050</b>	<b>8,350</b>
	Prior Year	Current Year					
<b>10,050</b>	<b>8,350</b>						
<b>10</b>	Investment income (Part VIII, column (A), lines 3, 4, and 7d) . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Prior Year</th> <th style="text-align: left;">Current Year</th> </tr> <tr> <td style="text-align: right;"></td> <td style="text-align: right;"><b>29</b></td> </tr> </table>	Prior Year	Current Year		<b>29</b>	
Prior Year	Current Year						
	<b>29</b>						
<b>11</b>	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Prior Year</th> <th style="text-align: left;">Current Year</th> </tr> <tr> <td style="text-align: right;"><b>43,968</b></td> <td style="text-align: right;"><b>47,924</b></td> </tr> </table>	Prior Year	Current Year	<b>43,968</b>	<b>47,924</b>	
Prior Year	Current Year						
<b>43,968</b>	<b>47,924</b>						
<b>12</b>	Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Prior Year</th> <th style="text-align: left;">Current Year</th> </tr> <tr> <td style="text-align: right;"><b>401,750</b></td> <td style="text-align: right;"><b>304,778</b></td> </tr> </table>	Prior Year	Current Year	<b>401,750</b>	<b>304,778</b>	
Prior Year	Current Year						
<b>401,750</b>	<b>304,778</b>						
<b>Expenses</b>	<b>13</b>	Grants and similar amounts paid (Part IX, column (A), lines 1–3) . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Prior Year</th> <th style="text-align: left;">Current Year</th> </tr> <tr> <td style="text-align: right;"></td> <td style="text-align: right;"></td> </tr> </table>	Prior Year	Current Year		
	Prior Year	Current Year					
	<b>14</b>	Benefits paid to or for members (Part IX, column (A), line 4) . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Prior Year</th> <th style="text-align: left;">Current Year</th> </tr> <tr> <td style="text-align: right;"></td> <td style="text-align: right;"></td> </tr> </table>	Prior Year	Current Year		
	Prior Year	Current Year					
	<b>15</b>	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10) . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Prior Year</th> <th style="text-align: left;">Current Year</th> </tr> <tr> <td style="text-align: right;"><b>260,962</b></td> <td style="text-align: right;"><b>114,722</b></td> </tr> </table>	Prior Year	Current Year	<b>260,962</b>	<b>114,722</b>
Prior Year	Current Year						
<b>260,962</b>	<b>114,722</b>						
<b>16a</b>	Professional fundraising fees (Part IX, column (A), line 11e) . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Prior Year</th> <th style="text-align: left;">Current Year</th> </tr> <tr> <td style="text-align: right;"></td> <td style="text-align: right;"></td> </tr> </table>	Prior Year	Current Year			
Prior Year	Current Year						
<b>b</b>	Total fundraising expenses (Part IX, column (D), line 25) ▶	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Prior Year</th> <th style="text-align: left;">Current Year</th> </tr> <tr> <td style="text-align: right;"></td> <td style="text-align: right;"></td> </tr> </table>	Prior Year	Current Year			
Prior Year	Current Year						
<b>17</b>	Other expenses (Part IX, column (A), lines 11a–11d, 11f–24f) . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Prior Year</th> <th style="text-align: left;">Current Year</th> </tr> <tr> <td style="text-align: right;"><b>156,296</b></td> <td style="text-align: right;"><b>140,632</b></td> </tr> </table>	Prior Year	Current Year	<b>156,296</b>	<b>140,632</b>	
Prior Year	Current Year						
<b>156,296</b>	<b>140,632</b>						
<b>18</b>	Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25) . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Prior Year</th> <th style="text-align: left;">Current Year</th> </tr> <tr> <td style="text-align: right;"><b>417,258</b></td> <td style="text-align: right;"><b>255,354</b></td> </tr> </table>	Prior Year	Current Year	<b>417,258</b>	<b>255,354</b>	
Prior Year	Current Year						
<b>417,258</b>	<b>255,354</b>						
<b>Net Assets or Fund Balances</b>	<b>19</b>	Revenue less expenses. Subtract line 18 from line 12 . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Prior Year</th> <th style="text-align: left;">Current Year</th> </tr> <tr> <td style="text-align: right;"><b>(15,508)</b></td> <td style="text-align: right;"><b>49,424</b></td> </tr> </table>	Prior Year	Current Year	<b>(15,508)</b>	<b>49,424</b>
	Prior Year	Current Year					
	<b>(15,508)</b>	<b>49,424</b>					
	<b>20</b>	Total assets (Part X, line 16) . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Beginning of Current Year</th> <th style="text-align: left;">End of Year</th> </tr> <tr> <td style="text-align: right;"><b>86,168</b></td> <td style="text-align: right;"><b>131,921</b></td> </tr> </table>	Beginning of Current Year	End of Year	<b>86,168</b>	<b>131,921</b>
Beginning of Current Year	End of Year						
<b>86,168</b>	<b>131,921</b>						
<b>21</b>	Total liabilities (Part X, line 26) . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Beginning of Current Year</th> <th style="text-align: left;">End of Year</th> </tr> <tr> <td style="text-align: right;"><b>23,242</b></td> <td style="text-align: right;"><b>19,571</b></td> </tr> </table>	Beginning of Current Year	End of Year	<b>23,242</b>	<b>19,571</b>	
Beginning of Current Year	End of Year						
<b>23,242</b>	<b>19,571</b>						
<b>22</b>	Net assets or fund balances. Subtract line 21 from line 20 . . . . .	<table border="1" style="width:100%; border-collapse: collapse;"> <tr> <th style="text-align: left;">Beginning of Current Year</th> <th style="text-align: left;">End of Year</th> </tr> <tr> <td style="text-align: right;"><b>62,926</b></td> <td style="text-align: right;"><b>112,350</b></td> </tr> </table>	Beginning of Current Year	End of Year	<b>62,926</b>	<b>112,350</b>	
Beginning of Current Year	End of Year						
<b>62,926</b>	<b>112,350</b>						

<b>Part II Signature Block</b>				
Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.				
<b>Sign Here</b>		Signature of officer	Date <b>7/11/11</b>	
	Type or print name and title <b>Dorene Bolze Executive Director</b>			
<b>Paid Preparer Use Only</b>	Print/Type preparer's name	Preparer's signature	Date	Check <input checked="" type="checkbox"/> if self-employed PTIN
	<b>Richard Fridge</b>		<b>7/12/11</b>	<b>P00671940</b>
	Firm's name ▶ <b>Richard Fridge, CPA</b>	Firm's EIN ▶		
	Firm's address ▶ <b>1907 21st Ave S, Nashville, TN 37212</b>	Phone no. <b>615-383-7717</b>		
May the IRS discuss this return with the preparer shown above? (see instructions) <input type="checkbox"/> Yes <input type="checkbox"/> No				

**Part III** Statement of Program Service AccomplishmentsCheck if Schedule O contains a response to any question in this Part III ☐

- 1** Briefly describe the organization's mission:  
To protect and restore the state scenic harpeth river and clean water in Tennessee.
- 2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? ☐ Yes ☒ No  
 If "Yes," describe these new services on Schedule O.
- 3** Did the organization cease conducting, or make significant changes in how it conducts, any program services? ☐ Yes ☒ No  
 If "Yes," describe these changes on Schedule O.
- 4** Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code: ) (Expenses \$ 99,989 including grants of \$ 27,258 ) (Revenue \$ 8,350 )  
River Restoration and Wildlife Protection - see attached narrative description

**4b** (Code: ) (Expenses \$ 96,799 including grants of \$ 50,700 ) (Revenue \$ )  
Water Quality Protection - see attached narrative description

**4c** (Code: ) (Expenses \$ 10,893 including grants of \$ ) (Revenue \$ )  
Outreach, Education & Recreation - see attached narrative description

**4d** Other program services. (Describe in Schedule O.)  
 (Expenses \$ including grants of \$ ) (Revenue \$ )

**4e** Total program service expenses **207,681**

**Part IV Checklist of Required Schedules**

	Yes	No
<b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A . . . . .	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>2</b> Is the organization required to complete Schedule B, Schedule of Contributors? (see instructions) . . . . .	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>4</b> <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>9</b> Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>10</b> Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
<b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI . . . . .	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>b</b> Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII . . . . .	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>c</b> Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>12 a</b> Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII . . . . .	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>14 a</b> Did the organization maintain an office, employees, or agents outside of the United States? . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II . . . . .	<input checked="" type="checkbox"/>	<input type="checkbox"/>
<b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>20 a</b> Did the organization operate one or more hospitals? If "Yes," complete Schedule H . . . . .	<input type="checkbox"/>	<input checked="" type="checkbox"/>
<b>b</b> If "Yes" to line 20a, did the organization attach its audited financial statements to this return? <b>Note.</b> Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions) . . . . .	<input type="checkbox"/>	<input type="checkbox"/>

**Part IV Checklist of Required Schedules** (continued)

	Yes	No
<b>21</b> Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II . . . . .</i>	<b>21</b>	✓
<b>22</b> Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III . . . . .</i>	<b>22</b>	✓
<b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J . . . . .</i>	<b>23</b> ✓	
<b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25 . . . . .</i>	<b>24a</b>	✓
<b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? . . . . .	<b>24b</b>	✓
<b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? . . . . .	<b>24c</b>	✓
<b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? . . . . .	<b>24d</b>	✓
<b>25a</b> <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I . . . . .</i>	<b>25a</b>	✓
<b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I . . . . .</i>	<b>25b</b>	✓
<b>26</b> Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II . . . . .</i>	<b>26</b> ✓	
<b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? <i>If "Yes," complete Schedule L, Part III . . . . .</i>	<b>27</b>	✓
<b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
<b>a</b> A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>	<b>28a</b>	✓
<b>b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>	<b>28b</b>	✓
<b>c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV . . . . .</i>	<b>28c</b>	✓
<b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M . . . . .</i>	<b>29</b>	✓
<b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M . . . . .</i>	<b>30</b>	✓
<b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I . . . . .</i>	<b>31</b>	✓
<b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II . . . . .</i>	<b>32</b>	✓
<b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I . . . . .</i>	<b>33</b>	✓
<b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 . . . . .</i>	<b>34</b>	✓
<b>35</b> Is any related organization a controlled entity within the meaning of section 512(b)(13)? . . . . .	<b>35</b>	✓
<b>a</b> Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2 . . . . .</i> <span style="float: right;">Yes No</span>		
<b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 . . . . .</i>	<b>36</b>	✓
<b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI . . . . .</i>	<b>37</b>	✓
<b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O . . . . .	<b>38</b> ✓	

**Part V Statements Regarding Other IRS Filings and Tax Compliance**Check if Schedule O contains a response to any question in this Part V ☐

		Yes	No
<b>1a</b>	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	<b>1a</b>	<b>14</b>
<b>b</b>	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	<b>1b</b>	<b>0</b>
<b>c</b>	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	<b>1c</b>	✓
<b>2a</b>	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	<b>2a</b>	<b>6</b>
<b>b</b>	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)	<b>2b</b>	✓
<b>3a</b>	Did the organization have unrelated business gross income of \$1,000 or more during the year?	<b>3a</b>	✓
<b>b</b>	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	<b>3b</b>	
<b>4a</b>	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	<b>4a</b>	✓
<b>b</b>	If "Yes," enter the name of the foreign country: See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
<b>5a</b>	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	<b>5a</b>	✓
<b>b</b>	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	<b>5b</b>	✓
<b>c</b>	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	<b>5c</b>	
<b>6a</b>	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible?	<b>6a</b>	✓
<b>b</b>	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	<b>6b</b>	
<b>7</b>	<b>Organizations that may receive deductible contributions under section 170(c).</b>		
<b>a</b>	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	<b>7a</b>	
<b>b</b>	If "Yes," did the organization notify the donor of the value of the goods or services provided?	<b>7b</b>	
<b>c</b>	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	<b>7c</b>	✓
<b>d</b>	If "Yes," indicate the number of Forms 8282 filed during the year	<b>7d</b>	
<b>e</b>	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	<b>7e</b>	✓
<b>f</b>	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	<b>7f</b>	✓
<b>g</b>	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	<b>7g</b>	✓
<b>h</b>	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	<b>7h</b>	✓
<b>8</b>	<b>Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	<b>8</b>	
<b>9</b>	<b>Sponsoring organizations maintaining donor advised funds.</b>		
<b>a</b>	Did the organization make any taxable distributions under section 4966?	<b>9a</b>	
<b>b</b>	Did the organization make a distribution to a donor, donor advisor, or related person?	<b>9b</b>	
<b>10</b>	<b>Section 501(c)(7) organizations.</b> Enter:		
<b>a</b>	Initiation fees and capital contributions included on Part VIII, line 12	<b>10a</b>	
<b>b</b>	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	<b>10b</b>	
<b>11</b>	<b>Section 501(c)(12) organizations.</b> Enter:		
<b>a</b>	Gross income from members or shareholders	<b>11a</b>	
<b>b</b>	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	<b>11b</b>	
<b>12a</b>	<b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?	<b>12a</b>	
<b>b</b>	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	<b>12b</b>	
<b>13</b>	<b>Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
<b>a</b>	Is the organization licensed to issue qualified health plans in more than one state? <b>Note.</b> See the instructions for additional information the organization must report on Schedule O.	<b>13a</b>	
<b>b</b>	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	<b>13b</b>	
<b>c</b>	Enter the amount of reserves on hand	<b>13c</b>	
<b>14a</b>	Did the organization receive any payments for indoor tanning services during the tax year?	<b>14a</b>	✓
<b>b</b>	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	<b>14b</b>	

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.  
Check if Schedule O contains a response to any question in this Part VI ☐

**Section A. Governing Body and Management**

	Yes	No
<b>1a</b> Enter the number of voting members of the governing body at the end of the tax year . . . . .	<b>1a</b> 6	
<b>b</b> Enter the number of voting members included in line 1a, above, who are independent . . . . .	<b>1b</b> 6	
<b>2</b> Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? . . . . .	<b>2</b>	✓
<b>3</b> Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? . . . . .	<b>3</b>	✓
<b>4</b> Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	<b>4</b>	✓
<b>5</b> Did the organization become aware during the year of a significant diversion of the organization's assets?	<b>5</b>	✓
<b>6</b> Does the organization have members or stockholders? . . . . .	<b>6</b>	✓
<b>7a</b> Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body? . . . . .	<b>7a</b>	✓
<b>b</b> Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	<b>7b</b>	✓
<b>8</b> Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
<b>a</b> The governing body? . . . . .	<b>8a</b> ✓	
<b>b</b> Each committee with authority to act on behalf of the governing body? . . . . .	<b>8b</b> ✓	
<b>9</b> Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O . . . . .	<b>9</b> ✓	

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
<b>10a</b> Does the organization have local chapters, branches, or affiliates? . . . . .	<b>10a</b>	✓
<b>b</b> If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization? . . . . .	<b>10b</b>	
<b>11a</b> Has the organization provided a copy of this Form 990 to all members of its governing body before filing the form? . . . . .	<b>11a</b> ✓	
<b>b</b> Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
<b>12a</b> Does the organization have a written conflict of interest policy? If "No," go to line 13 . . . . .	<b>12a</b> ✓	
<b>b</b> Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts? . . . . .	<b>12b</b>	✓
<b>c</b> Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done . . . . .	<b>12c</b>	✓
<b>13</b> Does the organization have a written whistleblower policy? . . . . .	<b>13</b>	✓
<b>14</b> Does the organization have a written document retention and destruction policy? . . . . .	<b>14</b>	✓
<b>15</b> Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
<b>a</b> The organization's CEO, Executive Director, or top management official . . . . .	<b>15a</b> ✓	
<b>b</b> Other officers or key employees of the organization . . . . .	<b>15b</b> ✓	
If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.) . . . . .		
<b>16a</b> Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? . . . . .	<b>16a</b>	✓
<b>b</b> If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? . . . . .	<b>16b</b>	

**Section C. Disclosure**

**17** List the states with which a copy of this Form 990 is required to be filed ► **Tennessee**

**18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.  
☒ Own website    ☒ Another's website    ☒ Upon request

**19** Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.

**20** State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ► **Dorene Bolze 615-790-9767**  
**215 Jamestown Park, First Floor, Brentwood, TN 37207**

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

 Check if Schedule O contains a response to any question in this Part VII ☐
**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**
**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
  - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
  - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
  - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

☐ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) Dorene Bolze, Executive Director	40	✓		✓	✓	✓		54,788	0	0
(2) Matt Dobson, Chairman		✓		✓				0	0	0
(3) Angela Calhoun, Vice Chairman		✓		✓				0	0	0
(4) Phil Pace, Treasurer		✓		✓				0	0	0
(5) Mike Corn, Secretary		✓		✓				0	0	0
(6) Becky Barkley, Board Member		✓						0	0	0
(7) Nancy Hiatt, Board Member		✓						0	0	0
(8) David Bridgers, Board Member		✓						0	0	0
(9) Susan Hilgendorf, Board Member		✓						0	0	0
(10) John Ingram, Advisory Board Member		✓						0	0	0
(11) Darrell Waltrip, Advisory Board Member		✓						0	0	0
(12) Orrin Ingram, Advisory Board Member		✓						0	0	0
(13) Lisa Harless, Advisory Board Member		✓						0	0	0
(14) Robert Crosby, Advisory Board Member		✓						0	0	0
(15) Jeff Carr, Advisory Board Member		✓						0	0	0
(16) David Lemke, Advisory Board Member		✓						0	0	0

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (check all that apply)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(17) Josh May, Former Chairman of Board		<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	0	0	0
(18) Skip Hindman, Former Vice-chairman		<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	0	0	0
(19) Mark Dietze, Former Treasurer		<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	0	0	0
(20) Adam Ballash, Former Secretary		<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>			<input checked="" type="checkbox"/>	0	0	0
(21)										
(22)										
(23)										
(24)										
(25)										
(26)										
(27)										
(28)										
<b>1b Sub-total</b>								<b>54,788</b>	<b>0</b>	<b>0</b>
<b>c Total from continuation sheets to Part VII, Section A</b>								<b>0</b>	<b>0</b>	<b>0</b>
<b>d Total (add lines 1b and 1c)</b>								<b>54,788</b>	<b>0</b>	<b>0</b>

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization **0**

- |   | Yes                                 | No                                  |
|---|-------------------------------------|-------------------------------------|
| <b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person                       | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

(A) Name and business address	(B) Description of services	(C) Compensation
None		

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization **0**



**Part VIII Statement of Revenue**

				(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
<b>Contributions, gifts, grants and other similar amounts</b>	<b>1a</b>	Federated campaigns . . . . .	<b>1a</b>				
	<b>b</b>	Membership dues . . . . .	<b>1b</b>				
	<b>c</b>	Fundraising events . . . . .	<b>1c</b>				
	<b>d</b>	Related organizations . . . . .	<b>1d</b>				
	<b>e</b>	Government grants (contributions)	<b>1e</b>	77,958			
	<b>f</b>	All other contributions, gifts, grants, and similar amounts not included above	<b>1f</b>	170,517			
	<b>g</b>	Noncash contributions included in lines 1a-1f: \$					
	<b>h</b>	<b>Total.</b> Add lines 1a-1f . . . . . ▶		248,475			
<b>Program Service Revenue</b>	<b>2a</b>	Service Revenue	Business Code 541700	8,350	8,350		
	<b>b</b>						
	<b>c</b>						
	<b>d</b>						
	<b>e</b>						
	<b>f</b>	All other program service revenue .					
	<b>g</b>	<b>Total.</b> Add lines 2a-2f . . . . . ▶		8,350			
	<b>3</b>	Investment income (including dividends, interest, and other similar amounts) . . . . . ▶		29			29
<b>4</b>	Income from investment of tax-exempt bond proceeds ▶						
<b>5</b>	Royalties . . . . . ▶						
<b>Other Revenue</b>	<b>6a</b>	Gross Rents . . . . .	(i) Real (ii) Personal				
	<b>b</b>	Less: rental expenses					
	<b>c</b>	Rental income or (loss)					
	<b>d</b>	Net rental income or (loss) . . . . . ▶					
	<b>7a</b>	Gross amount from sales of assets other than inventory	(i) Securities (ii) Other				
	<b>b</b>	Less: cost or other basis and sales expenses . . . . .					
	<b>c</b>	Gain or (loss) . . . . .					
	<b>d</b>	Net gain or (loss) . . . . . ▶					
	<b>8a</b>	Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18 . . . . .	<b>a</b>	78,650			
	<b>b</b>	Less: direct expenses . . . . .	<b>b</b>	31,377			
	<b>c</b>	Net income or (loss) from fundraising events . ▶		47,273			47,273
	<b>9a</b>	Gross income from gaming activities. See Part IV, line 19 . . . . .	<b>a</b>				
	<b>b</b>	Less: direct expenses . . . . .	<b>b</b>				
	<b>c</b>	Net income or (loss) from gaming activities . . ▶					
	<b>10a</b>	Gross sales of inventory, less returns and allowances . . . . .	<b>a</b>				
	<b>b</b>	Less: cost of goods sold . . . . .	<b>b</b>				
	<b>c</b>	Net income or (loss) from sales of inventory . . ▶					
	Miscellaneous Revenue		Business Code				
	<b>11a</b>	Misc Revenue	900099	651			651
	<b>b</b>						
<b>c</b>							
<b>d</b>	All other revenue . . . . .						
<b>e</b>	<b>Total.</b> Add lines 11a-11d . . . . . ▶		651				
<b>12</b>	<b>Total revenue.</b> See instructions. . . . . ▶		304,778	8,350		47,953	

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

<b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>		<b>(A)</b> Total expenses	<b>(B)</b> Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
<b>1</b>	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21 . . . . .				
<b>2</b>	Grants and other assistance to individuals in the U.S. See Part IV, line 22 . . . . .				
<b>3</b>	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16 . . . . .				
<b>4</b>	Benefits paid to or for members . . . . .				
<b>5</b>	Compensation of current officers, directors, trustees, and key employees . . . . .	54,788	44,805	4,834	5,149
<b>6</b>	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . . . .				
<b>7</b>	Other salaries and wages . . . . .	50,065	44,757	493	4,815
<b>8</b>	Pension plan contributions (include section 401(k) and section 403(b) employer contributions) . . . . .				
<b>9</b>	Other employee benefits . . . . .				
<b>10</b>	Payroll taxes . . . . .	9,869	8,407	445	1,017
<b>11</b>	Fees for services (non-employees):				
<b>a</b>	Management . . . . .	14,003		14,003	
<b>b</b>	Legal . . . . .	2,013	2,013		
<b>c</b>	Accounting . . . . .	9,394	3,993	5,401	
<b>d</b>	Lobbying . . . . .				
<b>e</b>	Professional fundraising services. See Part IV, line 17				
<b>f</b>	Investment management fees . . . . .				
<b>g</b>	Other . . . . .	62,599	59,316	805	2,478
<b>12</b>	Advertising and promotion . . . . .				
<b>13</b>	Office expenses . . . . .				
<b>14</b>	Information technology . . . . .				
<b>15</b>	Royalties . . . . .				
<b>16</b>	Occupancy . . . . .	23,395	21,165	733	1,497
<b>17</b>	Travel . . . . .	2,209	2,038	171	
<b>18</b>	Payments of travel or entertainment expenses for any federal, state, or local public officials				
<b>19</b>	Conferences, conventions, and meetings . . . . .	2,840	2,840		
<b>20</b>	Interest . . . . .				
<b>21</b>	Payments to affiliates . . . . .				
<b>22</b>	Depreciation, depletion, and amortization . . . . .	3,560	3,059	131	370
<b>23</b>	Insurance . . . . .	3,237	2,536	162	539
<b>24</b>	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O.)				
<b>a</b>	Dues and Fees . . . . .	2,617	883	926	808
<b>b</b>	Supplies . . . . .	14,765	11,869	175	2,721
<b>c</b>	. . . . .				
<b>d</b>	. . . . .				
<b>e</b>	. . . . .				
<b>f</b>	All other expenses . . . . .				
<b>25</b>	<b>Total functional expenses.</b> Add lines 1 through 24f	255,354	207,681	28,279	19,394
<b>26</b>	<b>Joint costs.</b> Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation . . . . .				

**Part X Balance Sheet**

		(A) Beginning of year		(B) End of year
<b>Assets</b>	<b>1</b> Cash—non-interest-bearing . . . . .	50,029	<b>1</b>	40,849
	<b>2</b> Savings and temporary cash investments . . . . .		<b>2</b>	32,181
	<b>3</b> Pledges and grants receivable, net . . . . .	24,342	<b>3</b>	50,700
	<b>4</b> Accounts receivable, net . . . . .	1,170	<b>4</b>	1,407
	<b>5</b> Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L . . . . .		<b>5</b>	4,000
	<b>6</b> Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions) . . . . .		<b>6</b>	
	<b>7</b> Notes and loans receivable, net . . . . .		<b>7</b>	
	<b>8</b> Inventories for sale or use . . . . .		<b>8</b>	
	<b>9</b> Prepaid expenses and deferred charges . . . . .	4,021	<b>9</b>	1,031
	<b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	<b>10a</b> 31,230		
	<b>b</b> Less: accumulated depreciation . . . . .	<b>10b</b> 29,477	6,606	<b>10c</b> 1,753
	<b>11</b> Investments—publicly traded securities . . . . .		<b>11</b>	
	<b>12</b> Investments—other securities. See Part IV, line 11 . . . . .		<b>12</b>	
	<b>13</b> Investments—program-related. See Part IV, line 11 . . . . .		<b>13</b>	
	<b>14</b> Intangible assets . . . . .		<b>14</b>	
	<b>15</b> Other assets. See Part IV, line 11 . . . . .		<b>15</b>	
<b>16</b> <b>Total assets.</b> Add lines 1 through 15 (must equal line 34) . . . . .	86,168	<b>16</b>	131,921	
<b>Liabilities</b>	<b>17</b> Accounts payable and accrued expenses . . . . .	23,242	<b>17</b>	19,571
	<b>18</b> Grants payable . . . . .		<b>18</b>	
	<b>19</b> Deferred revenue . . . . .		<b>19</b>	
	<b>20</b> Tax-exempt bond liabilities . . . . .		<b>20</b>	
	<b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D . . . . .		<b>21</b>	
	<b>22</b> Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L . . . . .		<b>22</b>	
	<b>23</b> Secured mortgages and notes payable to unrelated third parties . . . . .		<b>23</b>	
	<b>24</b> Unsecured notes and loans payable to unrelated third parties . . . . .		<b>24</b>	
	<b>25</b> Other liabilities. Complete Part X of Schedule D . . . . .		<b>25</b>	
	<b>26</b> <b>Total liabilities.</b> Add lines 17 through 25 . . . . .	23,242	<b>26</b>	19,571
<b>Net Assets or Fund Balances</b>	<b>Organizations that follow SFAS 117, check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b>			
	<b>27</b> Unrestricted net assets . . . . .	62,926	<b>27</b>	112,350
	<b>28</b> Temporarily restricted net assets . . . . .		<b>28</b>	
	<b>29</b> Permanently restricted net assets . . . . .		<b>29</b>	
	<b>Organizations that do not follow SFAS 117, check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>			
	<b>30</b> Capital stock or trust principal, or current funds . . . . .		<b>30</b>	
	<b>31</b> Paid-in or capital surplus, or land, building, or equipment fund . . . . .		<b>31</b>	
	<b>32</b> Retained earnings, endowment, accumulated income, or other funds . . . . .		<b>32</b>	
	<b>33</b> <b>Total net assets or fund balances</b> . . . . .		<b>33</b>	
<b>34</b> <b>Total liabilities and net assets/fund balances</b> . . . . .	86,168	<b>34</b>	131,921	

**Part XI Reconciliation of Net Assets**Check if Schedule O contains a response to any question in this Part XI ☐

<b>1</b>	Total revenue (must equal Part VIII, column (A), line 12) . . . . .	<b>1</b>	<b>304,778</b>
<b>2</b>	Total expenses (must equal Part IX, column (A), line 25) . . . . .	<b>2</b>	<b>255,354</b>
<b>3</b>	Revenue less expenses. Subtract line 2 from line 1 . . . . .	<b>3</b>	<b>49,424</b>
<b>4</b>	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) . . . . .	<b>4</b>	<b>62,926</b>
<b>5</b>	Other changes in net assets or fund balances (explain in Schedule O) . . . . .	<b>5</b>	
<b>6</b>	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B)) . . . . .	<b>6</b>	<b>112,350</b>

**Part XII Financial Statements and Reporting**Check if Schedule O contains a response to any question in this Part XII ☐

- 1** Accounting method used to prepare the Form 990: ☐ Cash ☒ Accrual ☐ Other \_\_\_\_\_  
If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.
- 2a** Were the organization's financial statements compiled or reviewed by an independent accountant? . . . . .
- b** Were the organization's financial statements audited by an independent accountant? . . . . .
- c** If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.
- d** If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both:  
☒ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis
- 3a** As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? . . . . .
- b** If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits

	Yes	No
<b>2a</b>		✓
<b>2b</b>	✓	
<b>2c</b>	✓	
<b>3a</b>		✓
<b>3b</b>		

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

**2010**

**Open to Public Inspection**

Name of the organization

Harpeth River Watershed Association, Inc.

Employer identification number

62-1802858

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 ☐ A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i).**
- 2 ☐ A school described in **section 170(b)(1)(A)(ii).** (Attach Schedule E.)
- 3 ☐ A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii).**
- 4 ☐ A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii).** Enter the hospital's name, city, and state: \_\_\_\_\_
- 5 ☐ An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv).** (Complete Part II.)
- 6 ☐ A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v).**
- 7 ☐ An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 8 ☐ A community trust described in **section 170(b)(1)(A)(vi).** (Complete Part II.)
- 9 ☒ An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2).** (Complete Part III.)
- 10 ☐ An organization organized and operated exclusively to test for public safety. See **section 509(a)(4).**
- 11 ☐ An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).** See **section 509(a)(3).** Check the box that describes the type of supporting organization and complete lines 11e through 11h.
  - a ☐ Type I      b ☐ Type II      c ☐ Type III—Functionally integrated      d ☐ Type III—Other
  - e ☐ By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2).**
  - f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box ☐
  - g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
    - (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization? 

	Yes	No
11g(i)		
    - (ii) A family member of a person described in (i) above? 

	Yes	No
11g(ii)		
    - (iii) A 35% controlled entity of a person described in (i) or (ii) above? 

	Yes	No
11g(iii)		
  - h Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–9 above or IRC section (see instructions))	(iv) Is the organization in col. (i) listed in your governing document?		(v) Did you notify the organization in col. (i) of your support?		(vi) Is the organization in col. (i) organized in the U.S.?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
(A)									
(B)									
(C)									
(D)									
(E)									
<b>Total</b>									

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 11285F

Schedule A (Form 990 or 990-EZ) 2010

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") . . . . .						
<b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .						
<b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge . . . . .						
<b>4 Total.</b> Add lines 1 through 3 . . . . .						
<b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) . . . . .						
<b>6 Public support.</b> Subtract line 5 from line 4.						

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
<b>7</b> Amounts from line 4 . . . . .						
<b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . .						
<b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on . . . . .						
<b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) . . . . .						
<b>11 Total support.</b> Add lines 7 through 10						
<b>12</b> Gross receipts from related activities, etc. (see instructions) . . . . .					<b>12</b>	
<b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . .						<input type="checkbox"/>

**Section C. Computation of Public Support Percentage**

<b>14</b> Public support percentage for 2010 (line 6, column (f) divided by line 11, column (f)) . . . . .	<b>14</b>	%
<b>15</b> Public support percentage from 2009 Schedule A, Part II, line 14 . . . . .	<b>15</b>	%
<b>16a 33⅓% support test—2010.</b> If the organization did not check the box on line 13, and line 14 is 33⅓% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . .		<input type="checkbox"/>
<b>b 33⅓% support test—2009.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33⅓% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization . . . . .		<input type="checkbox"/>
<b>17a 10%-facts-and-circumstances test—2010.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .		<input type="checkbox"/>
<b>b 10%-facts-and-circumstances test—2009.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization . . . . .		<input type="checkbox"/>
<b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions . . . . .		<input type="checkbox"/>

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.  
If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

Calendar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
<b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	439,528	443,653	609,646	347,732	248,475	2,089,034
<b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose . . . . .	8,781	2,754	10,066	10,050	8,350	40,001
<b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 . . . . .						
<b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf . . . . .						
<b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge . . . . .						
<b>6 Total.</b> Add lines 1 through 5 . . . . .	448,309	446,407	619,712	357,782	256,825	2,129,035
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons . . . . .	58,905	111,785	185,000	119,150	25,415	500,255
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year . . . . .	941	0	0	0	0	941
<b>c</b> Add lines 7a and 7b . . . . .	59,846	111,785	185,000	119,150	25,415	501,196
<b>8 Public support</b> (Subtract line 7c from line 6.) . . . . .						1,627,839

**Section B. Total Support**

Calendar year (or fiscal year beginning in) ►	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
<b>9</b> Amounts from line 6 . . . . .	448,309	446,407	619,712	357,782	256,825	2,129,035
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources . . . . .	1,127	3,500	2,400	0	29	7,056
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 . . . . .						
<b>c</b> Add lines 10a and 10b . . . . .	1,127	3,500	2,400	0	29	7,056
<b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on . . . . .						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) . . . . .	55,832	56,466	43,577	43,968	47,924	247,767
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.) . . . . .	505,268	506,373	665,689	401,750	304,778	2,383,858
<b>14 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> . . . . . <input type="checkbox"/>						

**Section C. Computation of Public Support Percentage**

<b>15</b> Public support percentage for 2010 (line 8, column (f) divided by line 13, column (f)) . . . . .	<b>15</b>	68.3 %
<b>16</b> Public support percentage from 2009 Schedule A, Part III, line 15 . . . . .	<b>16</b>	67.9 %

**Section D. Computation of Investment Income Percentage**

<b>17</b> Investment income percentage for 2010 (line 10c, column (f) divided by line 13, column (f)) . . . . .	<b>17</b>	0.30 %
<b>18</b> Investment income percentage from 2009 Schedule A, Part III, line 17 . . . . .	<b>18</b>	0.00 %
<b>19a 33 1/3% support tests—2010.</b> If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization . . . . . <input checked="" type="checkbox"/>		
<b>b 33 1/3% support tests—2009.</b> If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization . . . . . <input type="checkbox"/>		
<b>20 Private foundation.</b> If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions . . . . . <input type="checkbox"/>		

**Part IV** **Supplemental Information.** Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).



**Schedule of Contributors**

OMB No. 1545-0047

**2010**

▶ Attach to Form 990, 990-EZ, or 990-PF.

Name of the organization

Harpeth River Watershed Association, Inc.

Employer identification number

62-1802858

Organization type (check one):

**Filers of:**

**Section:**

Form 990 or 990-EZ

☒ 501(c)( 3 ) (enter number) organization

☐ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

☐ 527 political organization

Form 990-PF

☐ 501(c)(3) exempt private foundation

☐ 4947(a)(1) nonexempt charitable trust treated as a private foundation

☐ 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

**Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

**General Rule**

- ☒ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

**Special Rules**

- ☐ For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 $\frac{1}{3}$ % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form 990-EZ, line 1. Complete Parts I and II.
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, aggregate contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- ☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year . . . . . ▶ \$ .....

**Caution.** An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2 of its Form 990, or check the box on line H of its Form 990-EZ, or on line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

<b>Name of organization</b> Harpeth River Watershed Association, Inc.	<b>Employer identification number</b> 62-1802858
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**Part I Contributors** (see instructions)

(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
1	Community Foundation 3833 Cleghorn Ave # 400 Nashville, TN 37215	\$ 90,000	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
2	TN Department of Agriculture PO Box 40627 Nashville, TN 37204	\$ 27,259	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
3	U.S. Fish and Wildlife Service 1849 C Street, NW Washington, DC 20240	\$ 50,700	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
4	Cumberland River Compact P.O. Box 41721 Nashville, TN 37204	\$ 7,000	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
5	Nissan Motor NA 983 Nissan Dr Smyrna, TN 37167	\$ 15,000	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
		\$	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)

**SCHEDULE D**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.**

▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No. 1545-0047

**2010**

**Open to Public Inspection**

Name of the organization

Harpeth River Watershed Association, Inc.

Employer identification number

62-1802858

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year . . . . .		
2 Aggregate contributions to (during year) . . . . .		
3 Aggregate grants from (during year) . . . . .		
4 Aggregate value at end of year . . . . .		

5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? . . . . . ☐ Yes ☐ No

6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? . . . . . ☐ Yes ☐ No

**Part II Conservation Easements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

☐ Preservation of land for public use (e.g., recreation or education) ☐ Preservation of an historically important land area

☐ Protection of natural habitat ☐ Preservation of a certified historic structure

☐ Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements . . . . .	2a
b Total acreage restricted by conservation easements . . . . .	2b
c Number of conservation easements on a certified historic structure included in (a) . . . . .	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register . . . . .	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶

4 Number of states where property subject to conservation easement is located ▶

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? . . . . . ☐ Yes ☐ No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? . . . . . ☐ Yes ☐ No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1 . . . . . ▶ \$

(ii) Assets included in Form 990, Part X . . . . . ▶ \$

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenues included in Form 990, Part VIII, line 1 . . . . . ▶ \$

b Assets included in Form 990, Part X . . . . . ▶ \$

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

**3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

**a** ☐ Public exhibition

**d** ☐ Loan or exchange programs

**b** ☐ Scholarly research

**e** ☐ Other \_\_\_\_\_

**c** ☐ Preservation for future generations

**4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.

**5** During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? ☐ Yes ☐ No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

**1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? ☐ Yes ☐ No

**b** If "Yes," explain the arrangement in Part XIV and complete the following table:

	Amount
<b>c</b> Beginning balance	<b>1c</b>
<b>d</b> Additions during the year	<b>1d</b>
<b>e</b> Distributions during the year	<b>1e</b>
<b>f</b> Ending balance	<b>1f</b>

**2a** Did the organization include an amount on Form 990, Part X, line 21? ☐ Yes ☐ No

**b** If "Yes," explain the arrangement in Part XIV.

**Part V Endowment Funds.** Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
<b>1a</b> Beginning of year balance					
<b>b</b> Contributions					
<b>c</b> Net investment earnings, gains, and losses					
<b>d</b> Grants or scholarships					
<b>e</b> Other expenditures for facilities and programs					
<b>f</b> Administrative expenses					
<b>g</b> End of year balance					

**2** Provide the estimated percentage of the year end balance held as:

**a** Board designated or quasi-endowment  %

**b** Permanent endowment  %

**c** Term endowment  %

**3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) unrelated organizations

(ii) related organizations

	Yes	No
<b>3a(i)</b>		
<b>3a(ii)</b>		
<b>3b</b>		

**b** If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?

**4** Describe in Part XIV the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.** See Form 990, Part X, line 10.

Description of investment	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
<b>1a</b> Land				
<b>b</b> Buildings				
<b>c</b> Leasehold improvements				
<b>d</b> Equipment	31,230		29,477	1,753
<b>e</b> Other				
<b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				1,753

**Part VII Investments—Other Securities.** See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives . . . . .		
(2) Closely-held equity interests . . . . .		
(3) Other		
(A) Brokerage Account	32,181	End-of-year market value
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(I)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 12.) ►	32,181	

**Part VIII Investments—Program Related.** See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 13.) ►		

**Part IX Other Assets.** See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) ►	

**Part X Other Liabilities.** See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Amount
(1) Federal income taxes	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	
<b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) ►	

**2. FIN 48 (ASC 740) Footnote.** In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

**Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements**

<b>1</b>	Total revenue (Form 990, Part VIII, column (A), line 12)	<b>1</b>	304,778
<b>2</b>	Total expenses (Form 990, Part IX, column (A), line 25)	<b>2</b>	255,354
<b>3</b>	Excess or (deficit) for the year. Subtract line 2 from line 1	<b>3</b>	49,424
<b>4</b>	Net unrealized gains (losses) on investments	<b>4</b>	
<b>5</b>	Donated services and use of facilities	<b>5</b>	
<b>6</b>	Investment expenses	<b>6</b>	
<b>7</b>	Prior period adjustments	<b>7</b>	
<b>8</b>	Other (Describe in Part XIV.)	<b>8</b>	
<b>9</b>	Total adjustments (net). Add lines 4 through 8	<b>9</b>	
<b>10</b>	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	<b>10</b>	49,424

**Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

<b>1</b>	Total revenue, gains, and other support per audited financial statements	<b>1</b>	336,155
<b>2</b>	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
<b>a</b>	Net unrealized gains on investments	<b>2a</b>	
<b>b</b>	Donated services and use of facilities	<b>2b</b>	
<b>c</b>	Recoveries of prior year grants	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIV.)	<b>2d</b>	31,377
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>	<b>2e</b>	31,377
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>	<b>3</b>	304,778
<b>4</b>	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIV.)	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>	<b>4c</b>	
<b>5</b>	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.)	<b>5</b>	304,778

**Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

<b>1</b>	Total expenses and losses per audited financial statements	<b>1</b>	286,731
<b>2</b>	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
<b>a</b>	Donated services and use of facilities	<b>2a</b>	
<b>b</b>	Prior year adjustments	<b>2b</b>	
<b>c</b>	Other losses	<b>2c</b>	
<b>d</b>	Other (Describe in Part XIV.)	<b>2d</b>	31,377
<b>e</b>	Add lines <b>2a</b> through <b>2d</b>	<b>2e</b>	31,377
<b>3</b>	Subtract line <b>2e</b> from line <b>1</b>	<b>3</b>	255,354
<b>4</b>	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
<b>a</b>	Investment expenses not included on Form 990, Part VIII, line 7b	<b>4a</b>	
<b>b</b>	Other (Describe in Part XIV.)	<b>4b</b>	
<b>c</b>	Add lines <b>4a</b> and <b>4b</b>	<b>4c</b>	
<b>5</b>	Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.)	<b>5</b>	255,354

**Part XIV Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

**Event expenses of \$31,377 netted against revenues per the audited financial statements, but shown separately per the 990.**

**Part XIV** Supplemental Information *(continued)*

Lined area for supplemental information.



**SCHEDULE G**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information Regarding  
Fundraising or Gaming Activities**

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.  
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

**2010**

**Open to Public  
Inspection**

Name of the organization

Harpeth River Watershed Association, Inc.

Employer identification number

62-1802858

**Part I**

**Fundraising Activities.** Complete if the organization answered "Yes" to Form 990, Part IV, line 17.  
Form 990-EZ filers are not required to complete this part.

- 1** Indicate whether the organization raised funds through any of the following activities. Check all that apply.
- |   |  |
|---|--|
| <b>a</b> <input checked="" type="checkbox"/> Mail solicitations               | <b>e</b> <input checked="" type="checkbox"/> Solicitation of non-government grants |
| <b>b</b> <input checked="" type="checkbox"/> Internet and email solicitations | <b>f</b> <input checked="" type="checkbox"/> Solicitation of government grants     |
| <b>c</b> <input checked="" type="checkbox"/> Phone solicitations              | <b>g</b> <input checked="" type="checkbox"/> Special fundraising events            |
| <b>d</b> <input checked="" type="checkbox"/> In-person solicitations          |  |
- 2a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? ☐ Yes ☒ No
- b** If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
<b>Total</b> . . . . . ▶						

- 3** List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Tennessee



**Part II Fundraising Events.** Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1 <b>Dinner/Concert</b> (event type)	(b) Event #2 (event type)	(c) Other events (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	<b>1</b> Gross receipts . . . . .	<b>78,650</b>			<b>78,650</b>
	<b>2</b> Less: Charitable contributions . . . . .				
	<b>3</b> Gross income (line 1 minus line 2) . . . . .	<b>78,650</b>			<b>78,650</b>
Direct Expenses	<b>4</b> Cash prizes . . . . .				
	<b>5</b> Noncash prizes . . . . .				
	<b>6</b> Rent/facility costs . . . . .	<b>15,139</b>			<b>15,139</b>
	<b>7</b> Food and beverages . . . . .	<b>3,680</b>			<b>3,680</b>
	<b>8</b> Entertainment . . . . .	<b>3,000</b>			<b>3,000</b>
	<b>9</b> Other direct expenses . . . . .	<b>9,558</b>			<b>9,558</b>
	<b>10</b> Direct expense summary. Add lines 4 through 9 in column (d) . . . . . ▶				( <b>31,377</b> )
	<b>11</b> Net income summary. Combine line 3, column (d), and line 10 . . . . . ▶				<b>47,273</b>

**Part III Gaming.** Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue	<b>1</b> Gross revenue . . . . .				
Direct Expenses	<b>2</b> Cash prizes . . . . .				
	<b>3</b> Noncash prizes . . . . .				
	<b>4</b> Rent/facility costs . . . . .				
	<b>5</b> Other direct expenses . . . . .				
	<b>6</b> Volunteer labor . . . . .	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
	<b>7</b> Direct expense summary. Add lines 2 through 5 in column (d) . . . . . ▶				( )
	<b>8</b> Net gaming income summary. Combine line 1, column d, and line 7 . . . . . ▶				

**9** Enter the state(s) in which the organization operates gaming activities: \_\_\_\_\_

**a** Is the organization licensed to operate gaming activities in each of these states? . . . . . ☐ Yes ☐ No

**b** If "No," explain: \_\_\_\_\_

**10a** Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? . . . . . ☐ Yes ☐ No

**b** If "Yes," explain: \_\_\_\_\_

- 11** Does the organization operate gaming activities with nonmembers? ☐ Yes ☐ No
- 12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? ☐ Yes ☐ No
- 13** Indicate the percentage of gaming activity operated in:
- |                                      |            |   |
|--------------------------------------|------------|---|
| <b>a</b> The organization's facility | <b>13a</b> | % |
| <b>b</b> An outside facility         | <b>13b</b> | % |
- 14** Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ \_\_\_\_\_

Address ▶ \_\_\_\_\_

- 15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? ☐ Yes ☐ No
- b** If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ▶ \$ \_\_\_\_\_
- c** If "Yes," enter name and address of the third party:

Name ▶ \_\_\_\_\_

Address ▶ \_\_\_\_\_

**16** Gaming manager information:

Name ▶ \_\_\_\_\_

Gaming manager compensation ▶ \$ \_\_\_\_\_

Description of services provided ▶ \_\_\_\_\_

☐ Director/officer

☐ Employee

☐ Independent contractor

**17** Mandatory distributions:

- a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? ☐ Yes ☐ No
- b** Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ \_\_\_\_\_

**Part IV** **Supplemental Information.** Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

**SCHEDULE J**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

Name of the organization

Harpeth River Watershed Association, Inc.

**Compensation Information**

For certain Officers, Directors, Trustees, Key Employees, and Highest  
Compensated Employees

▶ **Complete if the organization answered "Yes" to Form 990,  
Part IV, line 23.**

▶ **Attach to Form 990.** ▶ **See separate instructions.**

OMB No. 1545-0047

**2010**

**Open to Public  
Inspection**

Employer identification number

62-1802858

**Part I Questions Regarding Compensation**

	Yes	No
<b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <input type="checkbox"/> First-class or charter travel <input type="checkbox"/> Travel for companions <input type="checkbox"/> Tax indemnification and gross-up payments <input type="checkbox"/> Discretionary spending account <input type="checkbox"/> Housing allowance or residence for personal use <input type="checkbox"/> Payments for business use of personal residence <input type="checkbox"/> Health or social club dues or initiation fees <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)		
<b>b</b> If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain.		
<b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	✓	
<b>3</b> Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply. <input type="checkbox"/> Compensation committee <input type="checkbox"/> Independent compensation consultant <input type="checkbox"/> Form 990 of other organizations <input type="checkbox"/> Written employment contract <input type="checkbox"/> Compensation survey or study <input checked="" type="checkbox"/> Approval by the board or compensation committee		
<b>4</b> During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: <b>a</b> Receive a severance payment or change-of-control payment from the organization or a related organization? <b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan? <b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III.	✓ ✓ ✓	
<b>Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5–9.</b>		
<b>5</b> For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: <b>a</b> The organization? <b>b</b> Any related organization? If "Yes" to line 5a or 5b, describe in Part III.	✓ ✓	
<b>6</b> For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: <b>a</b> The organization? <b>b</b> Any related organization? If "Yes" to line 6a or 6b, describe in Part III.	✓ ✓	
<b>7</b> For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III.		✓
<b>8</b> Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III.		✓
<b>9</b> If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?		

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note.** The sum of columns (B)(i)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

(A) Name	(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported in prior Form 990 or Form 990-EZ
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
Dorene Batze, Executive Director	(i) 54,621	(ii) 167	(iii)			54,788	51,050
1	(i)	(ii)	(iii)				
2	(i)	(ii)	(iii)				
3	(i)	(ii)	(iii)				
4	(i)	(ii)	(iii)				
5	(i)	(ii)	(iii)				
6	(i)	(ii)	(iii)				
7	(i)	(ii)	(iii)				
8	(i)	(ii)	(iii)				
9	(i)	(ii)	(iii)				
10	(i)	(ii)	(iii)				
11	(i)	(ii)	(iii)				
12	(i)	(ii)	(iii)				
13	(i)	(ii)	(iii)				
14	(i)	(ii)	(iii)				
15	(i)	(ii)	(iii)				
16	(i)	(ii)	(iii)				

## Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information.

[illegible]

**SCHEDULE L**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Transactions With Interested Persons**

► **Complete if the organization answered**  
"Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c,  
or Form 990-EZ, Part V, line 38a or 40b.  
► **Attach to Form 990 or Form 990-EZ. ► See separate instructions.**

OMB No. 1545-0047

**2010**

**Open To Public  
Inspection**

Name of the organization

Harpeth River Watershed Association, Inc.

Employer identification number

62-1802858

**Part I**

**Excess Benefit Transactions** (section 501(c)(3) and section 501(c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Description of transaction	(c) Corrected?	
			Yes	No
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				

2 Enter the amount of tax imposed on the organization managers or disqualified persons during the year under section 4958. . . . . ► \$

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . ► \$

**Part II**

**Loans to and/or From Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a.

(a) Name of interested person and purpose	(b) Loan to or from the organization?		(c) Original principal amount	(d) Balance due	(e) In default?		(f) Approved by board or committee?		(g) Written agreement?	
	To	From			Yes	No	Yes	No	Yes	No
(1) Nancy Hiatt - Event Income A/R		✓	4,000	4,000		✓	✓		✓	
(2)										
(3)										
(4)										
(5)										
(6)										
(7)										
(8)										
(9)										
(10)										

Total . . . . . ► \$

**Part III**

**Grants or Assistance Benefiting Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount and type of assistance
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		

**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

**Part V Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

**2010**

**Open to Public  
Inspection**

Name of the organization

Harpeth River Watershed Association, Inc.

Employer identification number

62-1802858

**Part VI, Line #9**

See attached list of board member addresses

**Part VI, Line #11**

The Executive Director and financial administration staff work with the outside auditor and outside accountant to prepare the annual audit and 990. The draft of the 990 is reviewed by the financial administration staff team and sent to the board's finance committee for review before submittal to the IRS.

**Part VI, Line #15**

The Executive Director and all HRWA full-time employees are reviewed annually. Supervisors review staff that they manage. For the Executive Director, the board appoints a review committee each year. The Executive Director completes a review as do the members of the review committee. The rest of the board is provided with the results of the annual review for input as well. Recommendations for priorities for the Executive Director, compensation and other aspects from the review committee are presented to the full board for approval. The annual review process is timed to fit with the annual budget cycle.

**Part VI, Line #19**

All HRWA governing documents are on a public web site managed and reviewed by the Community Foundation of Middle TN, called Giving Matters. The Giving Matters staff review all postings and they specifically enter the financial data that is derived from the 990s. HRWA has a link on our web site to Giving Matters and informs the public that the governing documents, by-laws, and financial documents can be found here. We also provide such information to any who request it.





## **HARPETH RIVER WATERSHED ASSOCIATION**

### **HRWA Annual Report for 2010**

#### **I. River Restoration and Wildlife Protection: \$99,989**

Waterway Flood Recovery Project: Launched in response to the historic May 2010 flood that hit the West and Middle TN region.

The historic May flood of 2010 shifted our priorities for this year. The entire Harpeth River watershed was hit hard. Within a few weeks of the flood HRWA conducted a preliminary assessment of the damage from a water quality and ecological health perspective. We found tons of household and construction debris and woody debris strewn around the river system from the Franklin area down river over 60 miles through Cheatham County where the Harpeth meets the Cumberland River. This debris needed to be removed because it is a hazard for recreation. But, importantly it is also a risk in creating future flooding as streams, drainage areas, and the main river stayed clogged or blocked with flood debris.

It is hard to imagine the debris littering the river and our communities after the flood. Everything from sheds and parts of homes and buildings, to bicycles, shopping carts, playsets, lawnmowers, propane tanks, fencing of all kinds, and trees were found. The Harpeth rose over 57 feet with such force that it flipped the metal footbridge over the river in Bellevue that links the soccer fields. The river rose over its bank in Kingston Springs and went rushing down a creek bed to tear out homes miles from the main channel near the middle school.

- HRWA took the lead in the conservation community on the flood's water quality ramifications and in learning how the various disaster relief funds and agencies can fund or support waterway recovery and long-term restoration needs. HRWA convened a large meeting of local, state, and federal government officials in early July of 2010 to discuss immediate needs. It was clear that there would be no funding to help address this problem unless debris was on public land or directly threatened public infrastructure. Thus, HRWA found funding from the Community Foundation of Middle TN (CFMT) emergency relief funds that were created by private citizen and business support.
- By the end of 2010, HRWA had completed 19 clean-up projects in Davidson, Cheatham, and Williamson counties that pulled out (and in many cases recycled) over 80 tons of household/construction debris with the critical help of over 800 volunteers who logged in over 2000 hours of their time who came from all over the country. With projects that need 50-100 volunteers, we have worked well with the various national volunteer relief organizations such as the Presbyterian and Methodist programs that organize week long volunteer trips around the county. We also work with youth groups, such as Eagle

Scouts, and ones similar to Oasis Center, some schools (Ensworth High School), and area university clubs such as Belmont, Lipscomb, MTSU, and Vanderbilt. See complete list of 2010 clean-up projects at the end of this report.

- Our efforts to date were made possible with two \$10,000 grants from the CFMT Emergency Response Funds and \$7000 from a \$25,000 grant for a collaborative effort for Davidson county (see below) totaling \$27,000. We also received in-direct funding via a federal grant to Work Force Essentials that supported 3 people to be clean-up coordinators for HRWA from June until November of 2010 as part of funding to help employ people who had lost their jobs as a result of the economy or the flood. HRWA has been so successful in getting local businesses to help, whether in donating food for volunteers, dumpsters, clean-up materials, or support for volunteer t-shirts with the motto: "I'm Save the River. Are you?" The contributions and in-kind donations value over \$20,000.
- Not only have we focused in the Harpeth, but with our expertise and leadership we were able to create a collaboration of several entities to launch waterway flood recovery needs throughout Davidson County. While HRWA was focusing on the state scenic Harpeth in Davidson County, most of the other waterways severely affected by the flood and many in underserved areas of Davidson County were getting no help. We formed the Nashville Waterway Flood Recovery Project with the Cumberland River Compact, Richland Creek Watershed Alliance, Hands on Nashville, and Mayor Dean's new Impact Nashville. Metro Water Services is the public sector partner as well. Through this effort HRWA organized clean ups outside the Harpeth in Dry Creek over near the Nashville airport and has conducted assessments of areas of need around the county. A \$25,000 grant was awarded from the CMFT Metro Emergency Response Fund to the collaborative and the project started in the fall.
- HRWA met with the Army Corp of Engineers this fall to coordinate in a new project they are launching. Because of the flood, the Corp finally was able to get funding for a Harpeth River Reconnaissance project that they have wanted to do for years. This one year study will start in July and they want HRWA as a full partner helping to complete a comprehensive look at the issues on the Harpeth and to conduct a full field assessment of current conditions. This project is the first step that leads to feasibility studies and implementation of projects that the Corp can do with local jurisdictions and HRWA. One of our key roles will be to work with the Corp and help jurisdictions that are not familiar with or do not have the staff to participate in developing feasibility studies and plans for federal funds and other sources of support that can restore the Harpeth in their area.
- HRWA created volunteer t-shirts with the logo "I'm saving the River. Are You" t-shirts from the original design for our River Restoration Program volunteers and added a new logo for the Waterway Flood Recovery Project. The t-shirts offer a way for small corporate sponsorship levels that offer local business recognition. Over \$2000 was raised via this avenue.

*State Department of Agriculture, Nonpoint Source program river restoration and watershed plan grants. Four state grants concluded in Spring 2010*

- Headwaters of the Harpeth in Eagleville, TN: HRWA staff successfully completed a number of water quality improvement projects in Eagleville, TN in Rutherford County as part of the Phase I implementation of The Harpeth River Headwaters Water Quality Improvement Plan and Program, the projects were funded by the Tennessee Department of Agriculture's (TDA) 319(h) Grant program (Assistance Agreement #GR-08-22959-00) and Tennessee Wildlife Resources Agency's (TWRA) Wallop-Breaux Stream Restoration Fund (Assistance Agreement #GR-08-22329-00). Both grants were completed by March 2010. The projects, which included the installation of 22 best management practices, at four farm properties and the Eagleville City Park, involved cooperation with private landowners and City government representatives. A diverse range of practices focused on managing nutrients and controlling soil erosion and runoff from livestock operations, as well as stabilizing streambanks and enhancing streamside forested areas, known as riparian zones were put in place. These included heavy use areas, an animal walking trail, sensitive area enhancement, riparian area revegetation, a streambank stabilization project, a livestock limited stream access project, livestock exclusion fencing, ball waterers, a well pump, and a watering trough. HRWA worked in partnership with Rutherford County Natural Resources Conservation Service (NRCS) and TDA staff who provided technical assistance.
- To finish the grant, final work was completed on Mr. Hobbs farm. In January 2010 HRWA installed a pump on an existing well and hooked it up to a ball waterer for an alternative water source for cattle so an exclusion fence gate could be closed. The pump and waterer were funded by the TDA Nonpoint Source program grant while the installation of the waterer, including burying electric and water line, was performed by farmer Fred Hobbs.
- Jones Creek in Dickson, TN: HRWA staff successfully completed a number of water quality improvement projects in the City of Dickson and Dickson County, TN as part of the Phase I implementation of The Harpeth River Jones Creek Water Quality Improvement Plan and Program. The grant was completed in the early spring of 2010. The goal of the projects was to address non-point source pollution, including sediment, which is adversely affecting Jones Creek to the extent that it is listed by the state, as not meeting water quality standards. The projects were funded by the Tennessee Department of Agriculture's (TDA) 319(h) Nonpoint Source Pollution Program (Assistance Agreement #GR-08-229-60) and Tennessee Wildlife Resources Agency's (TWRA) Wallop-Breaux Stream Restoration Fund (Assistance Agreement #GR-08-22329-00). The projects involved the installation of four stormwater management practices focused on capturing and filtering stormwater runoff and assisting with erosion control. These included a rain garden and bank/slope stabilization project at the local USDA/NRCS Service Center property, a rain garden at the Dickson City Hall, and a stormwater detention area and water quality outlet at Creekwood High School. HRWA also worked in partnership with the Dickson County Natural Resources Conservation Service (NRCS) and TDA staff who provided technical assistance.

- Another result of our work in Dickson was the successful award of a new 319 grant to the county of Dickson to stormwater improvements that build from HRWA's projects in the areas.
- Stream restoration in Brentwood city parks, Little Harpeth: Each year HRWA has a \$4995 contract with Brentwood city parks each fiscal year to conduct streambank restoration around the parks system. For Brentwood's 2010-11 fiscal year, HRWA installed 150 feet of bank stabilization along the greenway trail between River Park and Crockett Park in an area where the Little Harpeth had eroded the bank to within 10 feet of the paved greenway trail. This work was funded by the city of Brentwood but made possible through volunteer support from the Wyman Center, a St Louis youth center that brought 33 inner city youth on a tour of cities visiting universities and doing community service.
- Ensworth High School: HRWA staff completed two Service Learning Work Day events with Ensworth students as part of the implementation of their stormwater management plan under a contract agreement for 2009-2010. These included providing environment education, conducting a streambank stabilization project, removing exotic invasive plants, planting trees, and providing coverage on the events. Ensworth High School on Highway 100 sent 50 freshmen to finish cleaning the Harpeth Valley Golf Center as part of the Waterway Flood Recover project. The Harpeth River Watershed Association had previously demolished 2 sheds from the golf course that floated across the river in the May flood. The Ensworth freshmen assisted in helping load the dumpster with the sheds and pick up trash from the State Scenic Harpeth River. Waste Management provided a dumpster for the debris. Photos and TV press coverage are on our web site. 51 freshmen also worked on a separate project as part of the stormwater management plant to the Little Harpeth River bank at Ensworth High school. The project included installing 10 cedar revetments and transplanting river cane. The fall project involved students planting hundreds of new trees along the river. This project was included in Ensworth school publications.

## **II. Water Quality Protection and Sustainability: \$96,799**

- Lowhead dam removal in Franklin: In January HRWA learned that the proposal to the US Fish and Wildlife Service to conduct a river restoration project around removing the lowhead dam as part of upgrading the city of Franklin's water withdraw for its drinking water plant was selected. \$350,000 has been secured and the agreement between HRWA and the USFWS were signed in August. The combined grant is from two funding sources of the Southeast Aquatic Resources Partnership. Both proposals were the top projects for both fish passage removal and aquatic habitat improvement. The completion date is September 2012 with the option of a one year extension. HRWA with the river restoration engineering firm, Beaver Creek Hydrology, who invested \$5000 in-kind for the concept design, presented the federal grant opportunity to the city of Franklin Capital Budget committee in March. The removal of the dam is a condition of the city's TDEC ARAP water withdraw permit. Engineering design work did not start until the agreement

with the USFWS was executed in August. HRWA is the overall project manager and chairs the steering committee. A full steering committee meeting was convened in the summer at which various state and federal agencies reiterated their in-kind partnerships in roles of monitoring, and in the case of TDEC, in actually removing the lowhead dam structure itself. The city of Franklin included the project in its five year capital improvement plan. BCH conducted surveys of the stream channel and began hydrological studies as part of moving toward the preliminary design. This work began in earnest with a meeting of the city of Franklin and TDEC in January 2011.

- Liberty Creek/Egyptian Lacquer ELMCO clean-up: After several months of negotiation after the settlement agreement from the notice of intent to sue EMLCO was filed by several neighbors in Daniels Drive, ELMCO started funding the groundwater contamination treatment that AquaAeter is conducting as part of the settlement agreement. HRWA reviewed 6 months of reports on the contamination treatment as of the spring of 2011. Already concentrations of the two main chemicals, acetone and toluene, have dropped by one-third. Essentially the treatment technique pumps oxygen into the ground to spur the growth of bacteria that digest the chemicals. They are already in the natural system, but the treatment dramatically increases their populations. The concentrations of chemicals found with the study were also a lot higher than what were reported during the samplings done by ELMCO's consulting firm. HRWA's comments on both proposed corrective action plans presented to TDEC provided expert advice, one from Aquaeter, that indicated that such contamination could be removed cost effectively and that the law requires it.
- In the summer of 2010, HRWA reviewed and provided comments on TDEC's draft 303(d) list for the Harpeth that comes out every 2-3 years. To really chart the changes in the list, a map is really needed which HRWA has the capability to do. We submitted this map with specific comments on the list with some recommendations for listings and supporting others that were new this year.

#### *Sewer Plant Permits and Franklin's drinking water plant*

- Most of the Harpeth River in the summer does NOT meet state water quality standards for oxygen levels. The dominant reason is the discharge of treated effluent. The city of Franklin's new plant is the largest discharger. Over the past decade HRWA has focused on this issue from many angles. One was to analyze the possible effects if more water was taken out of the river in the summer by the city with an increased withdrawal to expand its small drinking water plant. In 2009 the city decided that it would not make a decision to expand or shut down its plant in isolation of the larger sewer and water management issues. As a result, the mayor redirected the effort toward an integrated water management plan (IWRP) that would consider sewer, drinking water, stormwater, and effluent reuse all together. Bolze of HRWA is on the IRWP's expert/stakeholder team with 30 other people that represent state and federal agencies and experts, other water districts and more.

- In 2010 HRWA's efforts as a stakeholder on Franklin's IWRP involved participating in meetings to develop the priorities and options that will be analyzed by the consulting firm CDM. The IWRP worked in first half of 2010 to think of all the options and combine into alternatives to further analyze. Four alternatives were derived from that process and presented to the city aldermen in the fall of 2010. The alternatives include a possible new sewage treatment plant that would possibly discharge only in the winter upstream of the city's drinking water intake or expanding the current plant's location with reduced and cleaner discharges, increasing the drinking water plant capacity, upgrading but not increasing the drinking water plant capacity, and shutting it down. HRWA provided data and analysis from Five Mile Creek subwatershed plan on costs for stream restoration, incorporated experts from drinking water analysis work into discussion. We also point to the need for new population data since economic recession. Any forecasts done without new population projections would be almost erroneous according to economic experts HRWA works with. HRWA walked through raw data with CDM on Franklin's water withdrawal. CDM did incorporate all of Franklin's hand reported withdrawals and confirmed that there were times the city had pumped the river nearly dry prior to the ARAP permit which corroborated field work and analysis by HRWA in 2007 which was the year of severe drought.
- NPDES Sewage Treatment Plant permit renewals: In September 2009, TDEC issued the proposed new NPDES permits for the 3 sewer plants on the main Harpeth in Williamson County that are the main sources of pollutant load that affect the low oxygen levels: city of Franklin and the two small private plants that serve developments in the area. HRWA pulled a team together of TCWN, SELC (Southern Environmental Law Center), engineering/water quality experts (Aquaeter) and others to review the permits and make proposed changes. The comments were submitted December 1, 2009 after a successful request for an extension and public hearing. HRWA's comments included multiple analyses by HRWA of dissolved oxygen in the river and other work HRWA contracted out over the past decade.
- TDEC held public hearing on all 3 permits in August 2010. HRWA prepared a display and handouts from several years of Dissolved Oxygen studies and some additional comments. As predicted, TDEC issued the permits in final form with little change to the draft version. Several important features are in these 3 permits in recognition of the IWRP work. The permits are only good for 1.5 years and will be up for renewal again in the fall of 2012 to time with the IWRP and to stay on the permit 5 year cycle. Also, the permits specifically reference the IWRP. Notably, all the permits still state that the river's violations of state standards are not related to the sewage treatment plant discharges.

*Reviewing permits and unforeseen issues:*

A core priority that people responding to our survey in the fall of 2009 said they wanted from HRWA is to review and respond to proposed permits and pollution problems. While these

can be numerous each year, we evaluate them to focus our efforts. Two unforeseen issues arose in 2010.

- Snoddy earthen dam collapse: After the flood, a number of earthen dams, typically no more than dirt plugs in a stream, collapsed and sent debris down these streams and buried them. HRWA helped provide expertise on one such situation in southeastern Williamson County. It was an example of someone taking advantage of the flood to rebuild something that would have needed to go through permitting and a public hearing by claiming it was an emergency to gain access to property. This situation was a way for HRWA to get a deeper understanding of the potential issue of these earthen structures, how much people might be taking advantage of the flood to skirt permit requirements, and the various exemptions under the Safe Dams Act.
- In this situation, an earthen dam had been built in a stream ravine with a driveway on top. It was about 31 feet tall, and was built to create a small impoundment. Though high enough to comply with the engineering requirements of the Safe Dams Act, it did impound enough water to need to comply; thus it was exempt. A few hours into the rain on the first day, the earthen dam collapsed. The owner rebuilt the earthen dam without contacting TDEC. The agency learned of the new structure from a neighbor who called inquiring about what the state would do about the material from the collapsed dam in the stream on their farm. HRWA signed onto a letter of complaint (section 118) to TDEC and convened a meeting that ultimately resulted in Paul Sloan, Deputy Commissioner of TDEC, saying they would find a way to clean up the dam debris. Another company is now going to remove the dam debris as part of their permit violations, but the landowner who built the dam is not involved or paying for it.
- This year in the state legislature there was a bill to study the Safe Dams Act exemptions. HRWA provided some input based on this experience after learning that the bill's author was responding to similar situations in his district. Nonetheless, it will cost money for TDEC to study the exemptions, so the bill will not move this year. The Safe Dams Act is a state law in need of updating.
- Burns, TN limestone quarry: In December, this came to HRWA's attention via our board of advisor, Jeff Carr. In short, the old Dickson limestone cave was purchased and the new owner has been trying several angles at the local level to blast the limestone sill to level the site for a possible business site one day in the future. A large group of concerned citizens in Burns have been wrestling with this for over a year. The property sits both in Dickson County and the city of Burns. The owner appeared to be working various angles to conduct a limestone quarry before having the required state wastewater discharge permit based on review of TDEC letters to the owner. Limestone quarries are an interesting issue in Tennessee since they do not require a mining permit. Also, it is common to blast on a construction site. This activity is not a mine. But, if the operator crushes the rock and then hauls it off site, that is considered a quarry. Thus at times what constitutes a construction sites versus a quarry can be a very fine line. The public hearing and HRWA work on this permit and review of local zoning happened in 2011 and will be covered in the next annual report.

*Stormwater Management, development design, and land protection:*

- The Water Quality Program also has a significant focus on stormwater and the implementation of low impact development design and overall development patterns in order to protect water quality and the historical, agricultural, and ecological characteristics of the watershed. HRWA has developed detailed expertise on growth and stormwater from an EPA grant several years ago and from working with Franklin and Williamson County to develop local ordinances.
- Dorie Bolze, the HRWA Executive Director, continues to be the Vice-Chair of both Stormwater Appeals boards for Williamson County and the city of Franklin.
- In 2010 two state permits were up in their five year cycle that set the minimum standards for stormwater in the state. The first involves the permit the state issues to 96 cities and counties in the state that require them to have stormwater regulations in place. Dorie Bolze coordinated a joint review and comments on the state's draft Phase II MS4 permit. Some of this was supported with a few thousand dollars left from a Mott Foundation grant to the TN Water Groups, a statewide coalition. HRWA was the grant manager. Some of the revisions were incorporated into the final permit.
- One aspect of the new state Phase II MS4 stormwater permit was more specificity on stream buffers. The city of Franklin held off adopting its newly revised stormwater ordinance in the spring of 2010 to incorporate any new features in the state permit. One big issue for an upgrade to the ordinance was the stream buffer component that HRWA started 3 years ago under the EPA grant with the city with two different committees. It was a lesson in perseverance of HRWA to continue to nurture these issues that have been incorporated into the state permit and then to have them finally adopted without any opposition from a very influential development community. Another key new component incorporated already in the Franklin ordinance is to require that the small but frequent rain events no longer run off the site. This is to both encourage more groundwater infiltration and/or evaporation. This is the next area of emphasis in development design in mimicking the water cycle features that will reduce stream degradation and reduce drought risks. HRWA spoke in support of the new ordinance before BOMA which was adopted unanimously. It helped that a feature of the old ordinance was challenged (regarding the city's authority to issue fines) helped propel these updates.
- HRWA worked with the TN Water Groups to review the new state Construction General permit in the fall of 2010 and met with TDEC staff to discuss the comments in December. A key issue that runs through stormwater regulations can be seen with the state's construction general permit. This permit is issued before a construction can begin and covers erosion control and now also includes some aspects of final site design to prevent changes in water flow regimes into nearby streams. In areas that do not have required stormwater ordinances, the state construction permit may be the only stormwater management required. Fundamentally, the permitting system does not do much to limit,



restrict, or require improvements to the water quality of a stream if a development is proposed that will affect a stream that is declared impaired for conditions that development activities would affect (stream bank erosion or more sedimentation). HRWA and others around the US, including national level consulting firms, have shown how various methods can be used to determine what the development design has to do in order to not contribute to further water quality degradation and to also incorporate approaches that will improve the adjacent stream's conditions. Little was done to revise the state permit which was issued in 2011.

- HRWA works at the national level on stormwater related to how TMDLs are implemented in stormwater permitting such as the general construction permit and the MS4 stormwater permit. The problems with the state construction permit derive from the EPA at the national level with recent memos clarifying the federal law on these permits, the push for some numeric standards for construction sites so that it is less arbitrary to decide if the construction site violated its permit when mud is seen in the stream, and the backlash by the national homebuilders association. Bolze ran a conference call with EPA region IV to discuss the state's draft MS4 phase II permit in June. Met with TDEC staff with representatives of other organizations on the joint comment letter in the late fall to discuss our thoughts. Also discussed the new EPA memo that negates a former 2002 memo on how to implement TMDLs and stormwater. HRWA via Bolze is also a part of a national conservation community effort on stormwater that River Network is coordinating. One effort was a meeting with EPA region IV set for early 2011 to discuss various issues on stormwater regulatory implementation. All revolves around the push for numeric standards to apply to stormwater related permitting.
- As part of the TN Water Group stormwater project, several organizations held a Stormwater coordinator workshop in September in Lebanon, TN. Bolze gave presentation based on work from our EPA grant which was on how to use existing spreadsheet tools to develop plans to meet TMDL load reduction goals. This is the direction stormwater is moving into with more monitoring of water quality parameters and ingrating numeric reductions from TMDLs (pollution prevention plans).
- Bolze attended stormwater workshop at Vanderbilt convened by CDM in May. Topics such as how to monitor water quality parameters tied to TMDLs were discussed that were directly related to HRWA's completed EPA grant on stormwater and TMDL implementation.

### *State Water Quality Protection*

- HRWA is part of a statewide coalition of conservation organizations called the TN Water groups that meet quarterly.
- Sustainability task forces: Bolze is a member of the water committee of Franklin's Sustainability Commission. Key goals include reduction of sewage effluent discharge into the Harpeth and reduction in potable water use through efficiency. The water

committee in 2010 worked on a draft water sprinkler ordinance, then felt it was not going to be easy to adopt so it was tabled.

- TDEC proposed a stream mitigation In-lieu fee fund in the summer. HRWA worked with several collation members with expertise on the larger issue of natural resource mitigation to submit written comments and meet with TDEC to discuss concerns.

### **III. Outreach, Education & Recreation: \$10,893**

#### Recreation: Harpeth River Blueway

- The Harpeth River Blueway is a series of public accesses up and down the entire length of the river and is part of a statewide concept. HRWA is part of collaboration with TN Scenic Rivers Association and the Harpeth River State Park to create the Harpeth River Blueway. In 2010, a new canoe access was put in motion by partner groups, TSRA and Metro Greenways in the Bellevue areas near the soccer fields along the Harpeth. This is the new Coley Davis Road access. In the fall of 2010, Mike Cain, who directs HRWA's efforts, launched HRWA's own Blueway committee comprised of parks staff, outfitters, interested people in areas near proposed access points and state agencies. There were two meetings before year end to organize efforts to work on establishing accesses in northern Williamson County which are needed to link the Lower Harpeth to the Upper Harpeth. HRWA also participates in TSRA's blueway committee which focuses statewide.
- HRWA and its project partners successfully completed two paddling access structures, as part of the Harpeth River Blueway Project, sponsored by a REI foundation grant. The main project entailed constructing an access on the Harpeth River at the Hwy. 100 Bridge in Bellevue, TN and involved the cooperation of HRWA, TDOT, TSRA, and Harpeth River State Park, as well as Boy Scout Troop 87, which provided volunteer labor (please see the accompanying project write-up for full details). The second project involved improving a long access road, as well as installing water diversion boards and steps along 500 feet of trail at a new paddling access point, called Gossett Tract, in the Harpeth River State Park. As part of this project, HRWA staff also conducted a second annual Harpeth River Blueway Summit and created a GIS map of the Lower Harpeth River Blueway which includes a network of access points along the Harpeth River, where it flows through Harpeth River State Park and where sections are a designated state scenic river. HRWA staff wrote and submitted the final close-out report and deliverables to REI.
- HRWA wrote letter of support for trail along Harpeth River in the Harlinsdale Park plan of the city of Franklin. This ties with the canoe access planned on the Harpeth in this park.

#### *Community Outreach and Education:*

- HRWA worked with the Brentwood Photography Group to hold a photography event at the Terrazo in downtown Nashville on March 6, 2010. Over 100 people attended to

enjoy the photographs, learn about HRWA, enjoy the view, and purchase photographs of scenes around the Harpeth River watershed.

- Flood wiped out HRWA wooden donation boxes at the liveries on 70S and lost the TV that ran the HRWA video. Cain worked with liveries to get one reinstalled at new location in a former bank. HRWA been given opportunity to use the bank lobby for display.
- Change for Conservation clear plastic coin boxes with locks made in fall 2010 and some deployed to replace the metal buckets. Some locations will generate \$100 year in change.
- Staff and/or volunteers participated in a number of community and “green” events such as Earth Day in Nashville and Franklin, Living Green Expo in Williamson County, and various talks at Boy scout meetings and so forth
- Effort was made this year to train all staff on how to use the web site design tool, EMMA (our electronic communication tool), Facebook, and DonorPerfect database. HRWA staff all now can update and create pages on the web, use EMMA to send out communications for events, membership and donor appeals, and issues, and use a new HRWA Facebook page.
- *Media coverage:*

This is not an itemized list because there are over 50 different press coverage occurrences of HRWA programs, events, and/or staff quotes in stories for 2010. Much was dominantly related to our Waterway Flood Recovery Project and with the Harpeth River Swing as described above. Press coverage also included HRWA’s office relocations, the sewer permit issues, Brentwood and Ensworth’s stream restoration projects.

#### **IV. Fundraising, Membership and Events: \$50,771**

- Created “Celebrating Ten Years of Success” campaign for 2010 to celebrate and recognize the first decade of work of the HRWA. At the spring Harpeth Protection Society cocktail party hosted by Ann and Matt Dobson recognized the founding board of directors to launch the year-long celebration. The campaign ran through the River Swing (revamped Harpeth River Hootenanny) and Harpeth Protection Campaign year-end fundraising effort.
- A new “TEN YEARS” logo was created with a revision to the HRWA slogan, and new EMMA template for the Harpeth River Swing that led to the overall revamping of the design look for HRWA material. As opposed to an expensive ten year Annual report, HRWA created a two page, four-color sheet that distilled our successes and priorities for the come 3 years. One side featured “Highlights of Ten Years of Success” and the other side featured 4 Top Priorities. These were designed and written in house with Dorie has

the main driver with Jessica Graham as the designer and graphic artist. Both are on the web site.

- A powerpoint featuring HRWA's Ten Years of Success and Waterway Flood recovery project was compiled for the Harpeth River Swing. A new banner with our Ten Years of Success was produced and is used at all program and other events.
- Wrote two new proposals for a new 319 nonpoint source pollution grant for stream restoration work to continue implementing the Harpeth River Headwaters Water Quality Improvement Plan and to address impairment in the Arrington Creek watershed. The later proposal required a subwatershed plan to be written as part of the grant submittal. Proposals are due each year in December, with award letters in the spring to following year. HRWA was awarded one grant to continue working in the headwaters. The 319 grant proposal written and submitted in December 2009 was not awarded in 2010.
- Various proposals written by Mike Cain, Director of Watershed Assessment and Restoration, to support the Waterway Flood Recovery Project. Two \$10,000 grants were awarded from the Community Foundation of Middle TN (CFMT) Emergency Response Fund that was created, along with one just or Davidson County, by private citizen and business support. As described above, HRWA led the effort to form the Nashville Waterway Flood Recovery Project as collaboration. HRWA wrote most of the proposal that led to \$25,000 from the CFMT Metro Emergency Response Fund of which \$7000 supported HRWA's work in the effort.
- Bolze wrote proposals for 2010 annual support from John and Orrin Ingram Advised Funds and Nissan NA. Combined support was \$120,000.
- Bolze led effort to create proposal for Dan and Margaret Maddox Charitable Fund to support volunteer based stream restoration program with a collaboration between HRWA, TN Environmental Council, and Cumberland River Compact. Proposal for \$169,000 was turned down.
- Cain and Bolze also wrote proposals to YSI Foundation (\$25,000) and World Wildlife Fund Southeast Rivers and Streams grant (\$5000) for support for the Harpeth River Dissolved Oxygen study that IIRWA does ever 2-3 years. Both were denied and with the overwhelming effort redirected to the Waterway Flood Recovery Project, the Dissolved Oxygen study (that is done with a volunteer corps) was postponed until 2010.
- Membership and donor program was revamped and new part-time staff hired to manage it. Julia Halford, who had worked with HRWA for several years in the past before going back to graduate school, was excited to be able to work with HRWA again part-time (2 days a week.) The donor management software was moved to the web based system so that all staff can have access and use it more effectively. The donor database was cleaned up and updated to improve membership/donor tracking. A membership program that combines a bi-annual four-color newsletter, renewal mailing, Harpeth Protection

Campaign print mailings with electronic renewal and prospect asks was designed and put in motion in the fall of 2010.

- Harpeth River Swing—September 2010: With decision by the HRWA board to eliminate the development director position at the beginning of 2010, the executive director formed a event committee and contracted with an event coordinator. The committee revamped the Harpeth River Hootenanny to the Harpeth River Swing and led the décor which used debris repurposed from the river that was gathered from the flood recovery clean-ups. The event's design created a new Ten Years of Success logo and new EMMA template that formed the basis of HRWA's retooled design look for materials such as the newsletter.
- The Harpeth River Swing netted nearly \$50,000 and was covered on TV and in all major print and social outlets (NFOCUS, Williamson Social, VIP Williamson, Channel 4, Tennessean, etc). Hank and Mary Brockman were the hosts for the event that was held on their farm along the Harpeth River. Announced Nissan's \$50,000 grant renewal to HRWA at the River Swing which generated press. NFOCUS in spring 2010 declared the event one of the best revamped fundraising events of 2009!
- Individual support: Harpeth Protection Society and Harpeth Protection Campaign The Fall/end-of year Harpeth Protection Campaign was \$50,000 in 50 days (by December 31). A 1700 piece mailing that included the four-color Highlights of Success/Top Priorities pamphlet helped to raise over \$52,000 by end of 2010. The funds are from individual member/donors and supports HRWA's general programs. The Harpeth Protection Society are those donors that support HRWA at \$1000 or more and are recognized at the spring cocktail party event.

## V. Finance, Governance, Organizational Planning -- \$28,279

This section is not meant to be comprehensive. It has some overall descriptions for completeness of the entire report.

- Financial management: rebuilt cash reserves. As result of staff reductions and restructuring in response to severe economic downturn and successful fundraising, HRWA's rebuilt its cash reserves that had been used at the beginning of the year to handle cash flow in response to the significant economic downturn. By the end of 2010 the cash reserve fund that had to be pulled out at the end of 2009 was replenished to \$32,000 and total cash on hand was of over \$72,000. HRWA ended 2010 with net income over \$60,000 which was over \$22,000 more than budgeted. The end of year financial strength result of downsizing staff which also meant more work for a smaller staff—see below.
- Staff management: The decisions put in motion in 2009 to downsize were all complete by the first quarter of 2010. The board decided to prioritize rebuilding cash reserves so the position of development director was eliminated. The fundraising/development program was re-staffed by the end of 2010 more efficiently with the Executive Director

in the lead management role with a part-time membership/development assistant and new program staff with in house graphic design and communication/software experience. HRWA revamped its financial management staff at the beginning of 2010 when the 3 day a week CPA financial manager left for a great private sector job. A new, more cost effective financial management system was put in place with the Executive Director taking on some financial management working with a part-time financial assistant. The CPA accounting expertise is now outsourced to a CPA accountant for a once a month books reconciliation, journal entries, and financial reporting.

- In addition a contract accountant that works a few hours once a month to handle accounting responsibilities. Various payroll and government filings were converted to electronic and automatic systems to reduce staff time as well by the end of 2010. The watershed assessment and restoration manager was half time in the first quarter in order to be in graduate school for the semester, then brought back full time with funding for the Waterway Flood Recovery Project. The last staff change was in the fall of 2010 to rehire a project and outreach coordinator (Jessica Graham) that also had design skills and electronic communication expertise. By the end of 2010 this part-time position was combined with the financial assistant position and the contract half-time financial assistant was phased out.
- While HRWA staff by the end of 2010 was 3.5 people, it does not reflect that HRWA had 3 fulltime flood recovery project coordinators working for us for 6 months through a grant to Work Force Essentials and a summer college student intern whose time was mostly volunteer. HRWA was able to undertake much more project work than would be possible with the staffing reflected in the budget, because of 3.5 additional staffing via an in-kind grant worth over \$45,000.
- HRWA office relocation: HRWA's 3-year lease ended in March. Significant time was involved to consolidate files, establish two new offices, cancel and renegotiate utilities and other office related services (phone, server, copier, etc.) HRWA set up two offices thanks to generous arrangements. HRWA's main office is in Brentwood in a month-to-month sublease and on main street in downtown Franklin. The later has window frontage with HRWA's sign.



## HARPETH RIVER WATERSHED ASSOCIATION

### Harpeth River Flood Recovery Projects Summary, 2010

	date	Project Name	staff hours	number of volunteers	volunteer hours	tons debris removed	partners	county
	June–August 2010	Assessment of 60 miles by staff, WorkForce Essentials personnel	160	5	50	1.0	WorkForce Essentials (WFE)	Williamson, Davidson & Cheatham
1	8/25/2010	HR-Hwy 100 to Old Harding float	32	6	48	1.0	WFE, YMCA	Davidson
2	9/4/2010	HR-Franklin float				0.5		Williamson
3	9/13/2010	HR-Hwy 100 to Old Harding float	24	7	42	1.0	WFE	Davidson
4	9/18/2010	HR-Franklin float	10	21	126	2.0	Franklin Public Works Dept., Franklin Storm water	Williamson
5	9/30/2010	Beech Bend Dr, Bellevue	75	70	420	16.0	Hands On Nashville, Waste Management, Metro Public Works, Ed Jordan (backhoe)	Davidson
6	10/2/2010	Harpeth Valley Golf Center	38	28	168	8.0	Hands On Nashville, Metro Public Works	Davidson
7	10/6/2010	Harpeth Valley Golf Center	20	50	200	2.0	Ensworth School, Metro Public Works	Davidson
8	10/15/2010	Boone Trace	25	38	138	4.0	Boone Trace HOA, Metro Public Works, United Methodist Flood Recovery Team	Davidson
9	10/22/2010	Kingston Springs at Turnbull Creek	32	16	96	8.0	Oak Ridge Methodist Church, N.C., The Ark	Cheatham
10	10/23/2010	Matthews Property, Kingston Springs	24	12	72	2.0	TDEC, Outdoor Pursuits, Foggy Bottom Canoe Rental	Cheatham
11	10/29/2010	Burns Park, Kingston Springs	16	5	20	1.0	WFE, City of Kingston Springs	Cheatham
12	10/30/2010	HR-Hwy 100 to Old Harding float	30	12	56	1.0	Boy Scout Troop 624, Metro Public Works	Davidson

13	11/6/2010	Muddy Branch, Kingston Springs	30	28	140	prep for 11- 20	Hope Park Church, Ensworth School students	Cheatham
14	11/13/2010	HR-North Williamson						Williamson
15	11/13/2010	Boone Trace	18	24	72	4.0	Boone Trace HOA, Metro Public Works,	Davidson
16	11/20/2010	Muddy Branch, Kingston Springs	38	45	270	17.0	All American Disposal, Southside Disposal, TDEC, ISRA, The Ark, Ensworth school Students	Cheatham
17	11/22/2010	Boone Trace	12	10	40	4.0	Boone Trace HOA, Metro Public Works	Davidson
18	11/23/2010	HR- Kingston Springs float	8	7	35	2.0	Stantech Consultants, All American Disposal, Foggy Bottom Canoe rental	Cheatham
19	12/18/2010	River Plantation Section VII	40	23	66	6.0	Metro Public Works, HRWA volunteers	Davidson
totals			632	407	2059	80.5		
Metro totals			300	268	1250	47		





## HARPETH RIVER WATERSHED ASSOCIATION

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