# **NASHVILLE SYMPHONY ASSOCIATION**

# FINANCIAL STATEMENTS

July 31, 2016 and 2015

# NASHVILLE SYMPHONY ASSOCIATION Nashville, Tennessee

# FINANCIAL STATEMENTS July 31, 2016 and 2015

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#### INDEPENDENT AUDITOR'S REPORT

Board of Directors Nashville Symphony Association Nashville, Tennessee

#### **Report on the Financial Statements**

We have audited the accompanying financial statements of the Nashville Symphony Association (a nonprofit organization), which comprise the statements of financial position as of July 31, 2016 and 2015, and the related statements of activities and changes in net assets, and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

# **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Nashville Symphony Association as of July 31, 2016 and 2015, and the change in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Crowe Horwath LLP

Crown Howath LLP

Franklin, Tennessee October 4, 2016

# NASHVILLE SYMPHONY ASSOCIATION STATEMENTS OF FINANCIAL POSITION July 31, 2016 and 2015

		2016		2015
ACCETC		2010		2013
ASSETS Current assets				
	¢	6 174 015	Ф	0 101 567
Cash and cash equivalents  Accounts receivable	\$	6,174,215 763,713	\$	9,101,567
		1,307,714		477,234 970,244
Prepaid expenses and other assets				·
Contributions receivable, net		2,388,468		3,984,249
Other receivable		3,368,099		44.500.004
Total current assets		14,002,209		14,533,294
Noncurrent assets				
Certificates of deposit		2,400,000		-
Contributions receivable, net		3,119,333		4,459,767
Other receivable		-		2,768,853
Investments		747,862		770,309
Beneficial interests in trusts		9,669,101		10,013,116
Property and equipment, net		79,384,458		84,728,772
Total noncurrent assets		95,320,754		102,740,817
Total assets	\$	109,322,963	\$	117,274,111
LIABILITIES AND NET ASSETS				
Current liabilities				
Accounts payable and accrued liabilities	\$	619,367	\$	627,201
Deferred revenues		6,040,278		5,527,637
Note payable - current		650,000		650,000
Total current liabilities		7,309,645		6,804,838
Long-term liabilities				
Note payable		20,632,192		21,282,192
Total liabilities		27,941,837		28,087,030
Net assets				
Unrestricted		70,836,050		76,030,392
Temporarily restricted		7,906,605		10,548,538
Permanently restricted		2,638,471		2,608,151
Total net assets	_	81,381,126		89,187,081
Total liabilities and net assets	<u>\$</u>	109,322,963	\$	117,274,111

# NASHVILLE SYMPHONY ASSOCIATION STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS Year Ended July 31, 2016 (With Comparative July 31, 2015 Information)

Unrestricted Program revenues   Unrestricted Program revenues   Total   Total				Т	emporarily	Р	ermanently		2016		2015
Ticket sales         \$ 11,107,023         \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	Operating revenues	<u>L</u>	<u>Inrestricted</u>				•				
Orchestra fee engagements         468,597         -         468,597         471,538           Concert hall rental         565,128         -         565,128         492,100           Ancillary rental         132,900         -         132,900         113,000           Concessions and Symphony store         1,021,709         -         1,021,709         942,389           Expense reimbursements         378,210         -         378,210         300,654           Interest and other income         2,125,238         -         -         2,125,238         1,768,127           Total program revenues         15,798,805         -         -         15,798,805         13,092,707           Community Foundation distribution         550,300         -         550,300         584,200           Total operating revenues         16,349,105         -         16,349,105         13,676,907           Operating expenses         Orchestra operating expenses         -         14,421,203         -         14,421,203         12,277,349           Education         305,343         -         305,343         261,586           Marketing         2,504,313         -         2,504,313         23,34,26           Administration and support         2,631,911<	5					_					
Concert hall rental         565,128         -         565,128         492,100           Ancillary rental         132,900         -         132,900         1132,900         1132,900         1132,900         1132,900         1132,900         1132,900         1132,900         1132,900         1132,900         1132,900         1132,900         113,000         113,000         113,000         113,000         113,000         113,000         113,000         113,000         113,000         113,000         113,000         113,000         113,000         113,000         113,000         113,000         114,000         114,000         114,000         114,000         114,000         114,000         114,000         114,000         114,000         113,000         113,000         114,000         114,000         114,000         114,000         114,000         114,000         113,000         113,000         113,000         113,000         113,000         114,000 </td <td></td> <td>\$</td> <td></td> <td>\$</td> <td>-</td> <td>\$</td> <td>-</td> <td>\$</td> <td></td> <td>\$</td> <td></td>		\$		\$	-	\$	-	\$		\$	
Ancillary rental 132,900 - 133,900 113,000 Concessions and Symphony store 1,021,709 - 1,021,709 942,389 Expense reimbursements 378,210 - 378,210 300,654 Interest and other income 2,125,838 - 2,125,238 1,768,127 Total program revenues 15,798,805 - 15,798,805 13,092,707 Community Foundation distribution 550,300 - 550,300 584,200 Total operating revenues 16,349,105 - 16,349,105 13,676,907 Operating expenses Orchestra operating expenses Operations and artistic administration 14,421,203 - 14,421,203 12,277,349 Education 305,343 - 14,421,203 12,277,349 Education 305,343 - 2,504,313 2,303,426 Administration and support 2,631,911 - 2,631,911 2,395,396 Fund-raising 1,301,995 - 1,301,995 1,298,719 In-kind expenses 338,330 - 338,330 229,563 Total orchestra operating expenses Concessions and Symphony store 670,221 - 670,221 643,478 Management and building operations 2,276,977 - 2,247,198 2,988,013	5 5		/		-		-				
Concessions and Symphony store         1,021,709         -         -         1,021,709         942,389           Expense reimbursements         378,210         -         378,210         300,654           Interest and other income         2,125,238         -         -         2,125,238         1,768,127           Total program revenues         15,798,805         -         -         15,798,805         13,092,707           Community Foundation distribution         550,300         -         -         550,300         584,200           Total operating revenues         16,349,105         -         -         16,349,105         13,676,907           Operating expenses         Orchestra operating expenses         -         -         14,421,203         -         -         14,421,203         12,277,349           Education         305,343         -         -         305,343         261,586           Marketing         2,504,313         -         -         2,504,313         2,303,426           Administration and support         2,631,911         -         2,631,911         2,395,396           Fund-raising         1,301,995         -         -         1,301,995         1,298,719           In-kind expenses         338,330<			•		_		_		, -		
Expense reimbursements         378,210         -         -         378,210         300,654           Interest and other income         2,125,238         -         -         2,125,238         1,768,127           Total program revenues         15,798,805         -         -         15,798,805         13,092,707           Community Foundation distribution         550,300         -         -         550,300         584,200           Total operating revenues         16,349,105         -         -         16,349,105         13,676,907           Operating expenses         Orchestra operating expenses         -         -         16,349,105         13,676,907           Operations and artistic administration         14,421,203         -         -         14,421,203         12,277,349           Education         305,343         -         -         305,343         261,586           Marketing         2,504,313         -         -         2,504,313         2303,426           Administration and support         2,631,911         -         2,631,911         2,395,396           Fund-raising         1,301,995         -         1,301,995         -         1,301,995         1,301,995         -         1,301,995         1,298,719 <td>•</td> <td></td> <td></td> <td></td> <td>-</td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td>	•				-		-				
Total program revenues         15,798,805         -         -         15,798,805         13,092,707           Community Foundation distribution         550,300         -         -         550,300         584,200           Total operating revenues         16,349,105         -         -         16,349,105         13,676,907           Operating expenses         Orchestra operating expenses         -         -         16,349,105         13,676,907           Operating expenses         Operating expenses         -         -         14,421,203         12,277,349           Operations and artistic administration         14,421,203         -         -         14,421,203         12,277,349           Education         305,343         -         -         305,343         261,586           Marketing         2,504,313         -         -         2,504,313         2303,426           Administration and support         2,631,911         -         -         2,631,911         2,395,396           Fund-raising         1,301,995         -         -         1,301,995         1,298,719           In-kind expenses         338,330         -         -         21,503,095         18,766,039           Symphony Center operating expenses         67			378,210		-		-		378,210		300,654
Community Foundation distribution         550,300         -         -         550,300         584,200           Total operating revenues         16,349,105         -         -         16,349,105         13,676,907           Operating expenses         -         -         16,349,105         13,676,907           Operating expenses         -	Interest and other income		2,125,238		<u>-</u>	_		_			1,768,127
Total operating revenues 16,349,105 16,349,105 13,676,907  Operating expenses  Orchestra operating expenses  Operations and artistic administration 14,421,203 14,421,203 12,277,349  Education 305,343 305,343 261,586  Marketing 2,504,313 2,504,313 2,303,426  Administration and support 2,631,911 2,631,911 2,395,396  Fund-raising 1,301,995 1,301,995 1,298,719  In-kind expenses 338,330 338,330 229,563  Total orchestra operating expenses  Concessions and Symphony store 670,221 670,221 643,478  Management and building operations 2,276,977 2,276,977 2,344,535  Total Symphony Center operating expenses  Concessions and symphony Center operating expenses 2,947,198 2,947,198 2,988,013	Total program revenues		15,798,805		-		-		15,798,805		13,092,707
Operating expenses           Orchestra operating expenses         14,421,203         -         14,421,203         12,277,349           Education         305,343         -         305,343         261,586           Marketing         2,504,313         -         2,504,313         2,303,426           Administration and support         2,631,911         -         2,631,911         2,395,396           Fund-raising         1,301,995         -         -         1,301,995         1,298,719           In-kind expenses         338,330         -         -         338,330         229,563           Total orchestra operating expenses         21,503,095         -         -         21,503,095         18,766,039           Symphony Center operating expenses         670,221         -         -         670,221         643,478           Management and building operations         2,276,977         -         -         2,276,977         2,344,535           Total Symphony Center operating expenses         2,947,198         -         -         2,947,198         2,988,013	,	_				_			<u> </u>		
Orchestra operating expenses         14,421,203         -         -         14,421,203         12,277,349           Education         305,343         -         -         305,343         261,586           Marketing         2,504,313         -         -         2,504,313         2,303,426           Administration and support         2,631,911         -         -         2,631,911         2,395,396           Fund-raising         1,301,995         -         -         1,301,995         1,298,719           In-kind expenses         338,330         -         -         338,330         229,563           Total orchestra operating expenses         21,503,095         -         -         21,503,095         18,766,039           Symphony Center operating expenses         670,221         -         -         670,221         643,478           Management and building operations         2,276,977         -         -         2,276,977         2,344,535           Total Symphony Center operating expenses         2,947,198         -         -         2,947,198         2,988,013	Total operating revenues		16,349,105		-		-		16,349,105		13,676,907
Operations and artistic administration         14,421,203         -         -         14,421,203         12,277,349           Education         305,343         -         -         305,343         261,586           Marketing         2,504,313         -         -         2,504,313         2,303,426           Administration and support         2,631,911         -         -         2,631,911         2,395,396           Fund-raising         1,301,995         -         -         1,301,995         1,298,719           In-kind expenses         338,330         -         -         338,330         229,563           Total orchestra operating expenses         21,503,095         -         -         21,503,095         18,766,039           Symphony Center operating expenses         670,221         -         -         670,221         643,478           Management and building operations         2,276,977         -         -         2,276,977         2,344,535           Total Symphony Center operating expenses         2,947,198         -         -         2,947,198         2,988,013											
Education       305,343       -       -       305,343       261,586         Marketing       2,504,313       -       -       2,504,313       2,303,426         Administration and support       2,631,911       -       -       2,631,911       2,395,396         Fund-raising       1,301,995       -       -       1,301,995       1,298,719         In-kind expenses       338,330       -       -       338,330       229,563         Total orchestra operating expenses       21,503,095       -       -       21,503,095       18,766,039         Symphony Center operating expenses       670,221       -       -       670,221       643,478         Management and building operations       2,276,977       -       -       2,276,977       2,344,535         Total Symphony Center operating expenses       2,947,198       -       -       2,947,198       2,988,013			44 404 000						4.4.404.000		40.077.040
Marketing       2,504,313       -       -       2,504,313       2,303,426         Administration and support       2,631,911       -       -       2,631,911       2,395,396         Fund-raising       1,301,995       -       -       1,301,995       1,298,719         In-kind expenses       338,330       -       -       338,330       229,563         Total orchestra operating expenses       21,503,095       -       -       21,503,095       18,766,039         Symphony Center operating expenses       Concessions and Symphony store       670,221       -       -       670,221       643,478         Management and building operations       2,276,977       -       -       2,276,977       2,344,535         Total Symphony Center operating expenses       2,947,198       -       -       2,947,198       2,988,013	•				-		-				
Administration and support       2,631,911       -       -       2,631,911       2,395,396         Fund-raising       1,301,995       -       -       1,301,995       1,298,719         In-kind expenses       338,330       -       -       338,330       229,563         Total orchestra operating expenses       21,503,095       -       -       21,503,095       18,766,039         Symphony Center operating expenses       Concessions and Symphony store       670,221       -       -       670,221       643,478         Management and building operations       2,276,977       -       -       2,276,977       2,344,535         Total Symphony Center operating expenses       2,947,198       -       -       2,947,198       2,988,013			-		_		_		-		•
Fund-raising       1,301,995       -       -       1,301,995       1,298,719         In-kind expenses       338,330       -       -       338,330       229,563         Total orchestra operating expenses       21,503,095       -       -       21,503,095       18,766,039         Symphony Center operating expenses       Concessions and Symphony store       670,221       -       -       670,221       643,478         Management and building operations       2,276,977       -       -       2,276,977       2,344,535         Total Symphony Center operating expenses       2,947,198       -       -       2,947,198       2,988,013	S .				_		_				
In-kind expenses       338,330       -       -       338,330       229,563         Total orchestra operating expenses       21,503,095       -       -       21,503,095       18,766,039         Symphony Center operating expenses       Concessions and Symphony store       670,221       -       -       670,221       643,478         Management and building operations       2,276,977       -       -       2,276,977       2,344,535         Total Symphony Center operating expenses       2,947,198       -       -       2,947,198       2,988,013	• • • • • • • • • • • • • • • • • • • •				_		_				
Symphony Center operating expenses         Concessions and Symphony store       670,221       -       -       670,221       643,478         Management and building operations       2,276,977       -       -       2,276,977       2,344,535         Total Symphony Center operating expenses       2,947,198       -       -       2,947,198       2,988,013	S .				<u>-</u>		<u>-</u>				
Concessions and Symphony store         670,221         -         -         670,221         643,478           Management and building operations         2,276,977         -         -         2,276,977         2,344,535           Total Symphony Center operating expenses         2,947,198         -         -         2,947,198         2,988,013	Total orchestra operating expenses		21,503,095		-				21,503,095		18,766,039
Concessions and Symphony store         670,221         -         -         670,221         643,478           Management and building operations         2,276,977         -         -         2,276,977         2,344,535           Total Symphony Center operating expenses         2,947,198         -         -         2,947,198         2,988,013	Symphony Center operating expenses										
Total Symphony Center operating expenses 2,947,198 2,947,198 2,988,013			670,221		-		-		670,221		643,478
operating expenses <u>2,947,198</u> <u>-</u> <u>-</u> <u>2,947,198</u> <u>2,988,013</u>	Management and building operations		2,276,977						2,276,977		2,344,535
	Total Symphony Center										
Casualty recovery from flood	operating expenses	_	2,947,198		<u>-</u>				2,947,198		2,988,013
	Casualty recovery from flood										
FEMA flood proceeds (599,246) (599,246) -	•				<u> </u>			_			<u> </u>
Total casualty recovery from flood (599,246) (599,246)	Total casualty recovery from flood	_	(599,246)	_	<u>-</u>	_		_	(599,246)	_	<u>-</u>
Total operating expenses         23,851,047         -         -         23,851,047         21,754,052			23,851,047			_			23,851,047		21,754,052
Deficit before support, investment	Deficit before support, investment										
income and depreciation (7,501,942) (7,501,942) (8,077,145)	income and depreciation		(7,501,942)		-		-		(7,501,942)		(8,077,145)
Support	• •										
Contributions 2,848,100 1,052,401 30,320 3,930,821 8,678,634					1,052,401		30,320				
Grants 217,540 217,540 263,650					=		=		-		· ·
Fund-raising events 769,528 769,528 702,872 In-kind contributions 338,330 338,330 229,563	5				-		-				
In-kind contributions         338,330         -         -         338,330         229,563           Total support         4,173,498         1,052,401         30,320         5,256,219         9,874,719					1.052.401		30 330				
	* *						30,320		5,256,219		9,074,719
Net assets released from restrictions         3,694,334         (3,694,334)         -         -         -			3,694,334		(3,694,334)		<u> </u>		<u> </u>		<u> </u>
Surplus (deficit) before investment income and depreciation 365,890 (2,641,933) 30,320 (2,245,723) 1,797,574	• • •		365,890		(2,641,933)		30,320		(2,245,723)		1,797,574
Investment income, net	Investment income, net								,		
Net investment income 506	•		-		-		_		_		506
Net beneficial interests in trusts income 220,997 220,997 557,332			220,997		-		-		220,997		
	Total investment expenses				<u>-</u>	_		_			(70,843)
Total investment income, net 153,917 - 153,917 153,917 486,995	Total investment income, net		153,917					_	153,917		486,995
Surplus (deficit) before depreciation 519,807 (2,641,933) 30,320 (2,091,806) 2,284,569	. , ,		•		(2,641,933)		30,320		, , , ,		
Depreciation (5,714,149) - (5,714,149) (5,823,191)	Depreciation		(5,714,149)		=	_	-	_	(5,714,149)		(5,823,191)
Increase (decrease) in net assets (5,194,342) (2,641,933) 30,320 (7,805,955) (3,538,622)	Increase (decrease) in net assets		(5,194,342)		(2,641,933)		30,320		(7,805,955)		(3,538,622)
Net assets at beginning of year 76,030,392 10,548,538 2,608,151 89,187,081 92,725,703	Net assets at beginning of year		76,030,392		10,548,538	_	2,608,151		89,187,081	_	92,725,703
Net assets at end of year \$\\\\\$ 70,836,050 \\\\\$ 7,906,605 \\\\\\$ 2,638,471 \\\\\\\$ 81,381,126 \\\\\\\$ 89,187,081	Net assets at end of year	\$	70,836,050	\$	7,906,605	\$	2,638,471	\$	81,381,126	\$	89,187,081

# NASHVILLE SYMPHONY ASSOCIATION STATEMENTS OF ACTIVITIES AND CHANGES IN NET ASSETS Year Ended July 31, 2015

Poperating revenues   Program revenue		Unrestricted	Temporarily Restricted	Permanently Restricted	2015 Total
Program revenues	Operating revenues	Onrestricted	restricted	Restricted	<u>Total</u>
Concest nate engagements	. •				
Concert hall rental   492,100   -   492,100   113,000   1313,000	•	\$ 9,004,899	\$ -	\$ -	\$ 9,004,899
Ancillary rental	Orchestra fee engagements	471,538	-	<u>-</u>	471,538
Seminar   Semi	Concert hall rental	492,100	-	-	492,100
Suppose reimbursements   300.654	Ancillary rental	113,000	-	-	113,000
Interest and other income	Concessions and Symphony store	942,389	-	-	942,389
Total program revenues         13,092,707         .         .         13,092,707           Community Foundation distribution         584,200         .         .         584,200           Total operating revenues         13,676,907         .         .         584,200           Operating expenses         . <td>•</td> <td>-</td> <td>-</td> <td>-</td> <td>· ·</td>	•	-	-	-	· ·
Community Foundation distribution         584,200         .         .         584,200           Total operating revenues         13,676,907         .         13,676,907           Operating expenses         .         .         13,676,907           Orchestra operating expenses         .         .         12,277,349           Corport of the control					
Total operating revenues         13,676,907         -         -         13,676,907           Operating expenses         Orbester operating expenses         Secondary of the se	1 0		-	-	
Operating expenses           Orbestra operating expenses         12,277,349         .         12,277,349           Education         261,586         .         .         261,586           Marketing         2,303,426         .         .         23,03,426           Administration and support         2,395,396         .         .         2,395,396           Fund-raising         1,298,719         .         .         1,298,719         .         .         1,298,719         .         .         1,298,719         .         .         1,298,719         .         .         1,298,719         .         .         1,298,719         .         .         .         .         2,295,633         . <td>Community Foundation distribution</td> <td>584,200</td> <td></td> <td></td> <td>584,200</td>	Community Foundation distribution	584,200			584,200
Orchestra operating expenses         12,277,349         12,277,349         12,277,349         12,277,349         12,277,349         12,277,349         261,586 </td <td>Total operating revenues</td> <td>13,676,907</td> <td>-</td> <td>-</td> <td>13,676,907</td>	Total operating revenues	13,676,907	-	-	13,676,907
Contractions and artistic administration   12,277,349					
Education         261,586         -         261,586           Marketing         2,303,426         -         2,303,426           Administration and support         2,395,396         -         2,395,396           Fund-raising         1,298,719         -         -         2,295,598           In-kind expenses         229,563         -         -         229,563           Total orchestra operating expensess         -         -         -         18,766,039           Symphony Center operating expenses         -         -         -         643,478           Management and building operations         2,344,535         -         -         2,344,535           Total Symphony Center operating expenses         2,988,013         -         -         2,988,013           Total operating expenses         2,988,013         -         -         2,988,013           Total operating expenses         2,988,013         -         -         2,754,052           Deficit before support, investment income and depreciation         (8,077,145)         -         -         (8,077,145)           Support         Contributions         263,650         -         -         263,650           Fund-raising events         702,872         -					
Marketing Administration and support         2,303,426 and Administration and support         2,395,396 and and support         1,298,719 and and support         2,29,603 and and support         2,29,603 and and support         2,29,603 and and support         3,660,039 and support         3,660,039 and support         3,660,039 and support suppo	· · · · · · · · · · · · · · · · · · ·	· · ·	-	-	
Administration and support         2,395,396         -         -         2,395,396           Fund-raising         1,298,719         -         -         1,298,719           In-kind expenses         229,563         -         -         229,633           Total orchestra operating expenses         -         -         18,766,039           Symphony Center operating expenses         -         -         643,478           Concessions and Symphony store         643,478         -         -         2,344,535           Total Symphony Center operating expenses         2,988,013         -         -         2,388,013           Total Symphony Center operating expenses         2,988,013         -         -         2,988,013           Total operating expenses         2,998,013         -         -         2,988,013           Total operating expenses         8         -         -         -         2,988,013           Total operating expenses         8         -         -         -         2,1754,052           Deficit before support, investment income and depreciation         (8,077,145)         -         -         (8,077,145)           Support         2         -         -         -         -         -         -		•	-	<del>-</del>	·
Fund-raising         1,298,719         .         1,298,719           In-kind expenses         229,563         .         .         229,563           Total orchestra operating expenses         18,766,039         .         .         18,766,039           Symphony Center operating expenses         .         643,478         .         .         .         643,478           Management and building operations         2,344,535         .         .         .         .2,344,535           Total Symphony Center operating expenses         2,988,013         .         .         .         .         .2,988,013           Total operating expenses         2,988,013         .         .         .         .         .         .2,988,013           Total operating expenses         2,988,013         .         .         .         .         .         .2,988,013         .         .         .         .2,988,013         .         .         .         .2,988,013         .         .         .         .2,988,013         .         .         .         .2,988,013         .         .         .2,988,013         .         .         .2,988,013         .         .         .2,988,013         .         .         .2,1754,052 <td< td=""><td>_</td><td></td><td>-</td><td>-</td><td>, ,</td></td<>	_		-	-	, ,
In-kind expenses   229,563	• •		-	<del>-</del>	, ,
Total orchestra operating expenses         18,766,039         18,766,039           Symphony Center operating expenses         643,478         -         643,478           Concessions and Symphony store         2,344,535         -         -         2,344,535           Total Symphony Center operating expenses         2,988,013         -         -         2,988,013           Total operating expenses         2,988,013         -         -         2,988,013           Total operating expenses         2,988,013         -         -         2,988,013           Total operating expenses         -         -         -         2,988,013           Total operating expenses         -         -         -         2,754,052           Deficit before support, investment income and depreciation         (8,077,145)         -         -         (8,077,145)           Support         -         -         -         (8,077,145)         -         -         (8,077,145)           Support         -	S .		-	<del>-</del>	· ·
Symphony Center operating expenses         643,478         -         643,478           Concessions and Symphony store         643,478         -         -         643,478           Management and building operations         2,344,535         -         -         2,344,535           Total Symphony Center operating expenses         2,988,013         -         -         2,988,013           Total operating expenses before depreciation         21,754,052         -         -         21,754,052           Deficit before support, investment income and depreciation         (8,077,145)         -         -         (8,077,145)           Support         -         -         -         (8,077,145)           Support         -         -         -         (8,077,145)           Support         -         -         -         -         (8,077,145)           Support         -         -         -         -         -         (8,077,145)           Support         -	•		<u>-</u> _		
Concessions and Symphony store         643,478 a.344,535         -         -         643,478 a.344,535           Management and building operations         2,344,535         -         -         2,344,535           Total Symphony Center operating expenses         2,988,013         -         -         2,988,013           Total operating expenses before depreciation         21,754,052         -         -         21,754,052           Deficit before support, investment income and depreciation         (8,077,145)         -         -         (8,077,145)           Support         -         -         -         -         (8,077,145)           Support         -         -         -         -         (8,077,145)           Support         -		10,700,039	- <u>-</u>		10,700,039
Management and building operations         2,344,535         -         -         2,344,535           Total Symphony Center operating expenses         2,988,013         -         -         2,988,013           Total operating expenses before depreciation         21,754,052         -         -         21,754,052           Deficit before support, investment income and depreciation         (8,077,145)         -         -         (8,077,145)           Support         -         -         -         (8,077,145)           Support         -         -         -         -         (8,077,145)           Support         -         -         -         -         -         -         (8,077,145)           Suport         - <td< td=""><td></td><td></td><td></td><td></td><td></td></td<>					
Total Symphony Center operating expenses         2,988,013         -         -         2,988,013           Total operating expenses before depreciation         21,754,052         -         -         21,754,052           Deficit before support, investment income and depreciation         (8,077,145)         -         -         (8,077,145)           Support         Contributions         4,350,484         4,321,067         7,083         8,678,634           Grants         263,650         -         -         263,650           Fund-raising events         702,872         -         -         702,872           In-kind contributions         229,563         -         -         229,563           Total support         5,546,569         4,321,067         7,083         9,874,719           Net assets released from restrictions         2,855,185         (2,855,185)         -         -         -         229,563           Total support         324,609         1,465,882         7,083         9,874,719         1,797,574           Net assets released from restrictions         324,609         1,465,882         7,083         1,797,574           Investment income, net         506         -         -         557,332         -         -         557,3		•	-	-	
operating expenses         2,988,013         -         -         2,988,013           Total operating expenses before depreciation         21,754,052         -         -         21,754,052           Deficit before support, investment income and depreciation         (8,077,145)         -         -         (8,077,145)           Support         Contributions         4,350,484         4,321,067         7,083         8,678,634           Grants         263,650         -         -         263,650           Fund-raising events         702,872         -         -         702,872           In-kind contributions         229,563         -         -         229,563           Total support         5,546,569         4,321,067         7,083         9,874,719           Net assets released from restrictions         2,855,185         (2,855,185)         -         -         229,563           Total support         324,609         1,465,882         7,083         1,797,574         1           Net assets released from restrictions         324,609         1,465,882         7,083         1,797,574           Investment income, net         506         -         -         506           Net investment income, net         557,332         -		2,344,535			2,344,535
Total operating expenses before depreciation         21,754,052         -         -         21,754,052           Deficit before support, investment income and depreciation         (8,077,145)         -         -         (8,077,145)           Support         Contributions         4,350,484         4,321,067         7,083         8,678,634           Grants         263,650         -         -         -         263,650           Fund-raising events         702,872         -         -         702,872           In-kind contributions         229,563         -         -         -         229,563           Total support         5,546,569         4,321,067         7,083         9,874,719           Net assets released from restrictions         2,855,185         (2,855,185)         -         -         -         -           Surplus before investment income and depreciation         324,609         1,465,882         7,083         1,797,574           Investment income, net         506         -         -         506           Net beneficial interests in trusts income         557,332         -         -         557,332           Total investment expenses         (70,843)         -         -         486,995           Surplus before		2 088 013	_	_	2 088 013
before depreciation         21,754,052         -         -         21,754,052           Deficit before support, investment income and depreciation         (8,077,145)         -         -         (8,077,145)           Support         -         -         -         (8,077,145)           Support         -         -         -         263,650           Grants         263,650         -         -         -         263,650           Fund-raising events         702,872         -         -         229,563           Total support         5,546,569         4,321,067         7,083         9,874,719           Net assets released from restrictions         2,855,185         (2,855,185)         -         -         -         -           Surplus before investment income and depreciation         324,609         1,465,882         7,083         1,797,574           Investment income, net         -         -         -         506           Net beneficial interests in trusts income         506         -         -         557,332           Total investment expenses         (70,843)         -         -         557,332           Total investment income, net         486,995         -         -         486,995	, , ,	2,900,013	<u>-</u>		2,900,013
Deficit before support, investment income and depreciation   (8,077,145)   -   -   (8,077,145)		04.754.050			04.754.050
income and depreciation         (8,077,145)         -         -         (8,077,145)           Support         Contributions         4,350,484         4,321,067         7,083         8,678,634           Grants         263,650         -         -         263,650           Fund-raising events         702,872         -         -         702,872           In-kind contributions         229,563         -         -         229,563           Total support         5,546,569         4,321,067         7,083         9,874,719           Net assets released from restrictions         2,855,185         (2,855,185)         -         -         -           Surplus before investment income and depreciation         324,609         1,465,882         7,083         1,797,574           Investment income, net         506         -         -         506           Net investment income         557,332         -         -         557,332           Total investment expenses         (70,843)         -         -         (70,843)           Total investment income, net         486,995         -         -         486,995           Surplus before depreciation         811,604         1,465,882         7,083         2,284,569	before depreciation	21,754,052	<del>-</del>	<del>-</del>	21,754,052
Support         Contributions         4,350,484         4,321,067         7,083         8,678,634           Grants         263,650         -         -         263,650           Fund-raising events         702,872         -         -         702,872           In-kind contributions         229,563         -         -         229,563           Total support         5,546,569         4,321,067         7,083         9,874,719           Net assets released from restrictions         2,855,185         (2,855,185)         -         -         -           Surplus before investment income and depreciation         324,609         1,465,882         7,083         1,797,574           Investment income, net         506         -         -         506           Net investment income end         557,332         -         -         557,332           Total investment expenses         (70,843)         -         -         486,995           Surplus before depreciation         811,604         1,465,882         7,083         2,284,569           Surplus before depreciation         811,604         1,465,882         7,083         2,284,569           Depreciation         (5,823,191)         -         -         -         (5,823					
Contributions         4,350,484         4,321,067         7,083         8,678,634           Grants         263,650         -         -         263,650           Fund-raising events         702,872         -         -         702,872           In-kind contributions         229,563         -         -         229,563           Total support         5,546,569         4,321,067         7,083         9,874,719           Net assets released from restrictions         2,855,185         (2,855,185)         -         -         -           Surplus before investment income and depreciation         324,609         1,465,882         7,083         1,797,574           Investment income, net         506         -         -         556           Net beneficial interests in trusts income         557,332         -         -         557,332           Total investment expenses         (70,843)         -         -         (70,843)           Total investment income, net         486,995         -         -         486,995           Surplus before depreciation         811,604         1,465,882         7,083         2,284,569           Depreciation         (5,823,191)         -         -         (5,823,191) <t< td=""><td>income and depreciation</td><td>(8,077,145)</td><td>-</td><td>-</td><td>(8,077,145)</td></t<>	income and depreciation	(8,077,145)	-	-	(8,077,145)
Grants         263,650         -         -         263,650           Fund-raising events         702,872         -         -         702,872           In-kind contributions         229,563         -         -         229,563           Total support         5,546,569         4,321,067         7,083         9,874,719           Net assets released from restrictions         2,855,185         (2,855,185)         -         -           Surplus before investment income and depreciation         324,609         1,465,882         7,083         1,797,574           Investment income, net         Secondary of the secondary of th	Support				
Fund-raising events         702,872         -         -         702,872           In-kind contributions         229,563         -         -         229,563           Total support         5,546,569         4,321,067         7,083         9,874,719           Net assets released from restrictions         2,855,185         (2,855,185)         -         -           Surplus before investment income and depreciation         324,609         1,465,882         7,083         1,797,574           Investment income, net         Net investment income         506         -         -         506           Net beneficial interests in trusts income         557,332         -         -         557,332           Total investment expenses         (70,843)         -         -         486,995           Total investment income, net         486,995         -         -         486,995           Surplus before depreciation         811,604         1,465,882         7,083         2,284,569           Depreciation         (5,823,191)         -         -         -         (5,823,191)           Increase (decrease) in net assets         (5,011,587)         1,465,882         7,083         (3,538,622)           Net assets at beginning of year         81,041,979	Contributions	4,350,484	4,321,067	7,083	8,678,634
In-kind contributions   229,563   -	Grants	263,650	-	-	263,650
Total support         5,546,569         4,321,067         7,083         9,874,719           Net assets released from restrictions         2,855,185         (2,855,185)         —         —           Surplus before investment income and depreciation         324,609         1,465,882         7,083         1,797,574           Investment income, net Net investment income         506         —         —         506           Net beneficial interests in trusts income         557,332         —         —         557,332           Total investment expenses         (70,843)         —         —         (70,843)           Total investment income, net         486,995         —         —         486,995           Surplus before depreciation         811,604         1,465,882         7,083         2,284,569           Depreciation         (5,823,191)         —         —         (5,823,191)           Increase (decrease) in net assets         (5,011,587)         1,465,882         7,083         (3,538,622)           Net assets at beginning of year         81,041,979         9,082,656         2,601,068         92,725,703	Fund-raising events	702,872	-	-	702,872
Net assets released from restrictions         2,855,185         (2,855,185)         -         506         Net investment income, net         557,332         -         -         -         557,332         -         -         -         557,332         -         -         -         557,332         -         -         -         557,332         -         -         -         -         557,332         -         -         -         -         557,332         -	In-kind contributions	229,563			229,563
Surplus before investment income and depreciation         324,609         1,465,882         7,083         1,797,574           Investment income, net Net investment income         506         -         -         506           Net beneficial interests in trusts income         557,332         -         -         557,332           Total investment expenses         (70,843)         -         -         (70,843)           Total investment income, net         486,995         -         -         486,995           Surplus before depreciation         811,604         1,465,882         7,083         2,284,569           Depreciation         (5,823,191)         -         -         (5,823,191)           Increase (decrease) in net assets         (5,011,587)         1,465,882         7,083         (3,538,622)           Net assets at beginning of year         81,041,979         9,082,656         2,601,068         92,725,703	Total support	5,546,569	4,321,067	7,083	9,874,719
income and depreciation         324,609         1,465,882         7,083         1,797,574           Investment income, net         506         -         -         506           Net investment income         557,332         -         -         557,332           Total investment expenses         (70,843)         -         -         (70,843)           Total investment income, net         486,995         -         -         486,995           Surplus before depreciation         811,604         1,465,882         7,083         2,284,569           Depreciation         (5,823,191)         -         -         -         (5,823,191)           Increase (decrease) in net assets         (5,011,587)         1,465,882         7,083         (3,538,622)           Net assets at beginning of year         81,041,979         9,082,656         2,601,068         92,725,703	Net assets released from restrictions	2,855,185	(2,855,185)		
Investment income, net       506       -       -       506         Net beneficial interests in trusts income       557,332       -       -       557,332         Total investment expenses       (70,843)       -       -       (70,843)         Total investment income, net       486,995       -       -       -       486,995         Surplus before depreciation       811,604       1,465,882       7,083       2,284,569         Depreciation       (5,823,191)       -       -       -       (5,823,191)         Increase (decrease) in net assets       (5,011,587)       1,465,882       7,083       (3,538,622)         Net assets at beginning of year       81,041,979       9,082,656       2,601,068       92,725,703	Surplus before investment				
Net investment income         506         -         -         506           Net beneficial interests in trusts income         557,332         -         -         557,332           Total investment expenses         (70,843)         -         -         (70,843)           Total investment income, net         486,995         -         -         -         486,995           Surplus before depreciation         811,604         1,465,882         7,083         2,284,569           Depreciation         (5,823,191)         -         -         -         (5,823,191)           Increase (decrease) in net assets         (5,011,587)         1,465,882         7,083         (3,538,622)           Net assets at beginning of year         81,041,979         9,082,656         2,601,068         92,725,703	income and depreciation	324,609	1,465,882	7,083	1,797,574
Net beneficial interests in trusts income         557,332         -         -         557,332           Total investment expenses         (70,843)         -         -         (70,843)           Total investment income, net         486,995         -         -         -         486,995           Surplus before depreciation         811,604         1,465,882         7,083         2,284,569           Depreciation         (5,823,191)         -         -         -         (5,823,191)           Increase (decrease) in net assets         (5,011,587)         1,465,882         7,083         (3,538,622)           Net assets at beginning of year         81,041,979         9,082,656         2,601,068         92,725,703	Investment income, net				
Total investment expenses         (70,843)         -         -         (70,843)           Total investment income, net         486,995         -         -         486,995           Surplus before depreciation         811,604         1,465,882         7,083         2,284,569           Depreciation         (5,823,191)         -         -         -         (5,823,191)           Increase (decrease) in net assets         (5,011,587)         1,465,882         7,083         (3,538,622)           Net assets at beginning of year         81,041,979         9,082,656         2,601,068         92,725,703	Net investment income	506	-	-	506
Total investment income, net         486,995         -         -         486,995           Surplus before depreciation         811,604         1,465,882         7,083         2,284,569           Depreciation         (5,823,191)         -         -         -         (5,823,191)           Increase (decrease) in net assets         (5,011,587)         1,465,882         7,083         (3,538,622)           Net assets at beginning of year         81,041,979         9,082,656         2,601,068         92,725,703		-	-	-	,
Surplus before depreciation         811,604         1,465,882         7,083         2,284,569           Depreciation         (5,823,191)         -         -         -         (5,823,191)           Increase (decrease) in net assets         (5,011,587)         1,465,882         7,083         (3,538,622)           Net assets at beginning of year         81,041,979         9,082,656         2,601,068         92,725,703	Total investment expenses				
Depreciation         (5,823,191)         -         -         (5,823,191)           Increase (decrease) in net assets         (5,011,587)         1,465,882         7,083         (3,538,622)           Net assets at beginning of year         81,041,979         9,082,656         2,601,068         92,725,703	Total investment income, net	486,995		<del></del>	486,995
Increase (decrease) in net assets         (5,011,587)         1,465,882         7,083         (3,538,622)           Net assets at beginning of year         81,041,979         9,082,656         2,601,068         92,725,703	Surplus before depreciation	•	1,465,882	7,083	
Net assets at beginning of year         81,041,979         9,082,656         2,601,068         92,725,703	Depreciation	(5,823,191)	<del>_</del>	<del>_</del>	
• • • • • • • • • • • • • • • • • • • •	Increase (decrease) in net assets	(5,011,587)		7,083	(3,538,622)
Net assets at end of year <u>\$ 76,030,392</u> <u>\$ 10,548,538</u> <u>\$ 2,608,151</u> <u>\$ 89,187,081</u>	Net assets at beginning of year	81,041,979	9,082,656	2,601,068	92,725,703
	Net assets at end of year	\$ 76,030,392	\$ 10,548,538	\$ 2,608,151	\$ 89,187,081

# NASHVILLE SYMPHONY ASSOCIATION STATEMENTS OF CASH FLOWS Years Ended July 31, 2016 and 2015

		<u>2016</u>	<u>2015</u>
Cash flows from operating activities			
Decrease in net assets	\$	(7,805,955)	\$ (3,538,622)
Adjustments to reconcile change in net assets to net cash		,	,
provided by operating activities:			
Depreciation		5,714,149	5,823,191
Gain on sale of investments and beneficial interests in trusts		(320,089)	(419,602)
Unrealized loss on investments and beneficial interests in trusts		294,948	86,909
Bad debt expense		62,543	56,178
Contributions to permanently restricted net assets		(30,320)	(7,083)
Net change in assets and liabilities:			
Accounts and contributions receivable		1,987,947	(1,009,872)
Prepaid expenses and other current assets		(337,470)	(215,274)
Accounts payable and accrued liabilities		(7,834)	141,205
Deferred revenue		512,641	 608,252
Net cash provided by operating activities		70,560	1,525,282
Cash flows from investing activities			
Purchases of property and equipment		(369,835)	(210,316)
Purchases of certificates of deposit		(2,400,000)	-
Proceeds from sales of investments and beneficial interests in trusts		1,808,583	4,466,491
Purchases of investments and beneficial interests in trusts	_	(1,416,980)	 (4,105,838)
Net cash used in investing activities		(2,378,232)	150,337
Cash flows from financing activities			
Payments on note payable		(650,000)	(650,000)
Proceeds from permanently restricted contributions	_	30,320	 7,083
Net cash used in financing activities		(619,680)	 (642,917)
Net change in cash and cash equivalents		(2,927,352)	1,032,702
Cash and cash equivalents at beginning of year		9,101,567	 8,068,865
Cash and cash equivalents at end of year	\$	6,174,215	\$ 9,101,567

#### **NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

Organization and Nature of Activities: The Nashville Symphony Association (the "Association") is dedicated to achieving the highest standard for excellence in musical performance and educational programs, while engaging the community, enriching audiences and shaping cultural life. Funding for operations comes primarily from ticket sales, concert and other sponsorships, grants, venue rental, concessions and contributions. Contributions are received from individuals, guilds, foundations, corporations and other donating bodies.

The Nashville Symphony Endowment Trust ("NSET") is a separate entity that was formed for the purpose of supporting the Association. The NSET, structured as Board-imposed irrevocable trusts, was intended by the Association's Board of Directors to support the general operation of the Association in perpetuity subject to the terms of the NSET and was funded with proceeds of various capital campaigns in 1989 and 1999.

Due to the purpose for which the NSET was formed, the Association and the NSET are considered to be financially interrelated organizations. The Association has recognized its interest in the net assets of the NSET in its financial statements. NSET qualifies under Internal Revenue Service guidelines as a functionally integrated Type I supporting organization.

<u>Basis of Presentation</u>: The accompanying financial statements have been prepared on the accrual basis and include the assets, liabilities and financial activities of all program services of the Association.

<u>Operations:</u> The nature of the Association's operations involves support from donors and activities directly related to the production of concerts and fund-raising expenses. The Association's investments and beneficial interests in trusts and related activities, as well as activity related to the "A Time for Greatness" (ATFG) and "Sustaining Greatness" (SG) campaigns are not considered to be part of operations and are reported separately.

<u>Use of Estimates</u>: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from these estimates.

<u>Cash and Cash Equivalents</u>: The Association considers all highly liquid investments with a maturity of three months or less when acquired to be cash equivalents for the Statement of Cash Flows.

<u>Accounts Receivable</u>: Accounts receivable primarily consists of balances owed for catering and venue rental for special events hosted at the Schermerhorn Symphony Center. Interest is not charged on past due accounts receivable.

<u>Contributions Receivable</u>: Contributions to be received within the next 12 months or with restrictions that have been met at year-end are classified as current assets. Contributions designated by the donor to be received more than 12 months after year-end are discounted and classified as noncurrent assets. The Association calculates the net present value of the contribution using the treasury rate and payment streams as of the date of the pledge made by the donor.

The Association does not require collateral or other security to support the receivables or accrue interest on any of its receivables. The allowance for uncollectible pledges is determined by management based on the historical collection of pledges, specific donor circumstances and general economic conditions. Periodically, management reviews contributions receivable and records an allowance for specific donors based on current circumstances. Receivables are charged off against the allowance when all attempts to collect the receivable have failed. Management has recorded an allowance for uncollectible pledges of \$719,945 and \$593,210 at July 31, 2016 and 2015.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

<u>Investments and Beneficial Interests in Trusts</u>: The Association's investments and beneficial interests in trusts are held in various financial institutions, which manage the funds they hold within guidelines established by the Trust Advisory Board and implemented by the investment firm. The financial institutions report directly to the Trust Advisory Board.

These NSET funds are reported in non-current assets as beneficial interests in trusts and qualify as an unrestricted board-designated endowment. The Association receives regular distributions from NSET according to the terms of the trust documents and amendments.

Investments are valued at fair value as determined by the investment advisors, and are based on quoted prices in an active market. Unrealized gains and losses in fair value are recognized as changes in net assets in the period such gains and losses occur. Investments budgeted for use in operations during the next fiscal year are classified as current assets. At July 31, 2016 and 2015, there were no investments classified as current for this purpose.

Investment income is recorded on the accrual basis and considered unrestricted unless specifically restricted by the donor. Realized gains and losses on investment transactions are recorded as the difference between proceeds received and cost, net of any commissions or related management expenses.

Investment securities are exposed to various risks such as interest rate, market, liquidity and credit risks. Due to the level of risk associated with certain investment securities and the sensitivity of certain fair value estimates to changes in valuation assumptions, it is at least reasonably possible that changes in risks in the near term would result in material changes in the fair value of long-term investments and net assets of the Association.

<u>Property and Equipment</u>: Property and equipment are stated at cost. Donated property is recorded at fair value. Depreciation is computed on a straight-line basis over the estimated useful lives of assets, ranging from three to fifty years.

The Association owns a viola and cello, with a cost of \$1,975,000, that are used in performances on a permanent basis. The Association has the ability and intent to retain the instruments. The instruments are classified as permanently restricted, recorded at cost and are not depreciated.

<u>Impairment of Long-Lived Assets</u>: On an ongoing basis, the Association reviews long-lived assets for impairment whenever events or circumstances indicate that the carrying amounts may be overstated. The Association recognizes impairment losses if the undiscounted cash flows expected to be generated by the asset are less than the carrying value of the related asset. The impairment loss adjusts the assets to fair value. As of July 31, 2016 and 2015, management believes that no impairment existed.

Unrestricted Net Assets: Unrestricted net assets consist of funds that are available for use in current operations.

<u>Temporarily Restricted Net Assets</u>: Temporarily restricted net assets include certain grants and other contributions with donor imposed restrictions. These restrictions may be purpose-restricted or time-restricted. Unconditional promises to give are recognized when such promises are received. Contributions to support future symphony seasons received prior to year-end are recognized as temporarily restricted income. If a restriction has been met in the same year that it was imposed, then the revenues are reflected in unrestricted net assets. During the years ended July 31, 2016 and 2015, the Association released temporarily restricted net assets to unrestricted net assets in the amounts of \$3,694,334 and \$2,855,185, after meeting stipulated time or purpose restrictions.

### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Temporarily restricted net assets are available for the following purposes at July 31, 2016 and 2015:

		<u>2016</u>		<u> 2015</u>
Pledges receivable – "ATFG" & "SG" – available for operating				
expenditures	\$ 1	1,830,965	\$	2,510,668
Annual campaign & fund-raising events	3	3,666,203		5,608,998
Debt service & building maintenance		2,409,437	_	2,428,872
	\$ 7	7,906,605	\$	10,548,538

<u>Permanently Restricted Net Assets</u>: Contributions received in which donors have stipulated that the principal be maintained in perpetuity are classified as permanently restricted net assets. The earnings from permanently restricted net assets are temporarily restricted until appropriated for use in current operating expenses by the board, as permanently restricted donations were silent to usage of earnings.

Advertising: At July 31, 2016 and 2015, prepaid expenses included \$489,613 and \$501,250 of capitalized direct response advertising costs. The costs are related to the annual season ticket drive, which incorporates brochure and telemarketing solicitation of potential season ticket holders. The capitalized direct response advertising costs are amortized over the following year's symphony season. Outside of the annual season ticket drive, all other advertising costs are expensed as incurred. Total promotional, marketing, telemarketing and advertising expense was \$2,504,313 and \$2,303,426 in 2016 and 2015.

<u>Donated Services</u>: Donated services from volunteers for fund-raising are not recorded in the accounts of the Association as a clear, measurable basis, for the monetary value of such services does not exist, and the Association does not exercise control over these activities.

Concentrations of Credit Risk: Financial instruments that potentially subject the Association to concentrations of credit risk consist principally of cash on deposit, receivables, investments and beneficial interests in trusts. The Association's cash deposits are primarily in financial institutions in Tennessee and may at times exceed federally insured amounts. Concentrations of credit risk with respect to receivables are limited to individuals, corporations, ticket subscribers, patrons and associations and are not collateralized. Investments consist primarily of publicly-traded securities and mutual funds in an open market. Management does not believe the Association has any significant credit risk related to its financial instruments.

<u>Fair Value Measurements</u>: Fair value is the price that would be received by the Association for an asset or paid by the Association to transfer a liability (an exit price) in an orderly transaction between market participants on the measurement date in the Association's principal or most advantageous market for the asset or liability. Fair value measurements are determined by maximizing the use of observable inputs and minimizing the use of unobservable inputs. The hierarchy places the highest priority on unadjusted quoted market prices in active markets for identical assets or liabilities (level 1 measurements) and gives the lowest priority to unobservable inputs (level 3 measurements). The three levels of inputs within the fair value hierarchy are defined as follows:

- Level 1: Quoted prices (unadjusted) for identical assets or liabilities in active markets that the Association has the ability to access as of the measurement date.
- Level 2: Significant other observable inputs other than level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.
- Level 3: Significant unobservable inputs that reflect the Association's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

#### NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

In some cases, a valuation technique used to measure fair value may include inputs from multiple levels of the fair value hierarchy. The lowest level of significant input determines the placement of the entire fair value measurement in the hierarchy. Fair value estimates involve uncertainties and matters of significant judgment regarding interest rates, credit risk, prepayments, and other factors, especially in the absence of broad markets for particular items. Changes in assumptions or in market conditions could significantly affect the estimates.

Adoption of New Accounting Standards: In May 2015 the FASB amended various disclosure requirements applicable to investments and beneficial interests in trusts within the fair value hierarchy. Adoption of the new guidance resulted in removing assets measured at fair value based on their net asset value ("NAV") from the fair value hierarchy levels. The Association elected to early adopt this standard which requires retrospective application to all periods presented. The adoption of this standard had no effect on the statement of financial position or statement of activities.

<u>Revenue Recognition</u>: Concert sponsorships, contributions and grants are recognized as support upon receipt of the pledge from donor or grant approval for the donating entity. Season ticket sales and other support attributable to the current concert season are recorded as deferred revenue and recognized over the course of the season. Season ticket sales for the next concert season are recorded as deferred revenue in the current year.

<u>Federal Income Taxes</u>: The Association is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code; accordingly, no provision for income taxes has been made in the accompanying financial statements.

In accordance with applicable guidance, the Association will recognize a tax benefit only if it is more-likely-than-not the tax position would be sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized will be the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax positions not meeting the more-likely-than-not test, no tax benefit will be recorded. As of July 31, 2016 and 2015, management is not aware of any uncertain tax positions. The Association does not expect the total amount of unrecognized tax benefits to significantly change in the next 12 months. The Association did not recognize or accrue any interest or penalties related to uncertain tax positions as of July 31, 2016 and 2015, and for the years then ended.

<u>In-Kind Contributions and Expenses</u>: The Association receives donated services such as advertising, professional services and guest artist services that are recognized as in-kind contributions. The Association also incurs expenses related to the use of such services, which are reflected in operating expenses. In-kind contributions were \$338,330 and \$229,563 in 2016 and 2015.

<u>Subsequent Events</u>: Management has performed an analysis of the activities and transactions subsequent to July 31, 2016 to determine the need for any adjustments to and/or disclosures within the financial statements for the year ended July 31, 2016. Management has performed their analysis through October 4, 2016, the date the financial statements were issued.

#### **NOTE 2 – OTHER RECEIVABLE**

During May 2010, the Schermerhorn Symphony Center sustained significant losses from the worst flood in Nashville's history. The Association received partial reimbursement for repairs from its insurance policies and from a \$24.4 million FEMA grant approval. As of July 31, 2015, approximately \$2.8 million was still outstanding. During the year ended July 31, 2016, FEMA performed a final walkthrough and inspection of the Schermerhorn Symphony Center by FEMA and TEMA officials and approved additional grant proceeds of approximately \$599,000 which increased the receivable to approximately \$3.4 million at July 31, 2016. Subsequent to year-end on August 10, 2016, the Association received payment in full for the approximately \$3.4 million outstanding related to the FEMA grant.

(Continued)

#### **NOTE 3 – CONTRIBUTIONS RECEIVABLE**

Contributions receivable at July 31, 2016 and 2015 consist of promises to give based on commitments made by corporate and individual donors, including board members. Unrestricted receivables include donations to the general fund and to the annual campaign. Temporarily restricted receivables include contributions to fund specific programs that will occur in the future. Collection of contributions receivable is anticipated over the following maturity schedules:

"A Time for Greatness"								
Year Ending	and "Sustaining		2016	2015				
July 31,	<u>Greatness</u> "	<u>Other</u>	<u>Total</u>	<u>Total</u>				
2016	\$ -	\$ -	\$ -	\$ 4,209,652				
2017	582,114	2,017,156	2,599,270	1,362,834				
2018	407,000	939,500	1,346,500	1,332,136				
2019	326,136	152,500	478,636	463,000				
2020	293,000	115,000	408,000	408,000				
2021	263,000	105,000	368,000	368,000				
Thereafter	1,497,000	300,000	1,797,000	1,797,000				
Total	3,368,250	3,629,156	6,997,406	9,940,622				
Less discount	(673,861)	(95,799)	(769,660)	(903,396)				
Net present value of receivables	2,694,389	3,533,357	6,227,746	9,037,226				
Less allowance for doubtful accounts	(609,945)	(110,000)	(719,945)	(593,210)				
Contributions receivable, net	2,084,444	3,423,357	5,507,801	8,444,016				
Current maturities, net	481,312	1,907,156	2,388,468	3,984,249				
Noncurrent maturities, net	\$ 1,603,132	<u>\$ 1,516,201</u>	\$ 3,119,333	\$ 4,459,767				

The Association's fund-raising campaign "A Time for Greatness" concluded in 2008. In 2010, the Association launched a new campaign, "Sustaining Greatness", to raise funds to support operations. Contributions receivable from the "ATFG" and "SG" campaigns include \$1,830,965 and \$2,510,668 of temporarily restricted assets as of July 31, 2016 and 2015.

### **NOTE 4 - PROPERTY AND EQUIPMENT**

Property and equipment consist of the following:

	<u>2016</u>	<u>2015</u>
Land	\$ 4,824,167	\$ 4,824,167
Building	129,596,882	129,457,050
Musical instruments - depreciable	2,118,608	2,116,606
Musical instruments – non-depreciable	1,975,000	1,975,000
Furniture and equipment	5,134,783	4,906,782
Art, décor & sculptures – non-depreciable	<u>1,194,855</u>	<u>1,194,855</u>
	144,844,295	144,474,460
Less accumulated depreciation	(65,459,837)	(59,745,688)
	\$ 79,384,458	\$ 84,728,772

Depreciation expense was \$5,714,149 and \$5,823,191 for the years ended July 31, 2016 and 2015.

#### NOTE 5 - INVESTMENTS AND BENEFICIAL INTERESTS IN TRUSTS

Fair values of financial instruments are estimated using relevant market information and other assumptions. The Association's carrying amount for its cash and cash equivalents, certificates of deposit, accounts receivable, accounts payable, and short-term and long-term debt approximate fair value.

Following are descriptions of the valuation methods and assumptions used by the Association to estimate the fair values of investments and beneficial interests in trusts.

Mutual funds: The fair values of mutual fund investments and common stock-based exchange-traded funds (ETF) are determined by obtaining quoted prices from a nationally recognized exchange (level 1 inputs). Bond-related ETF's are valued at the closing price reported in the active market in which the ETF is traded (level 1 inputs)

Beneficial Interests in Trusts: The fair values of the Association's investments in beneficial interests in trusts have been determined based on the net asset values of the underlying investments as a practical expedient and have not been classified in a specific level within the fair value hierarchy.

Investments and beneficial interests in trusts measured at fair value on a recurring basis are summarized below:

_	Fair Value Measurements Using:							
At July 31, 2016:	Quoted Prices in Active Markets for Identical Assets ( <u>Level 1</u> )	<u>Total</u>						
Investments								
Investments:     Mutual funds:         Money market funds         Domestic equity funds         Fixed income bond funds Total investments	\$ 7,675 107,236 632,951 747,862	\$ - - - -	\$ - - - -	\$ 7,675 107,236 632,951 747,862				
Beneficial interests in trusts				9,669,101				
Total investments and beneficial interests in trusts at July 31, 2016	<u>\$ 747,862</u>	<u>\$</u>	<u>\$</u>	<u>\$ 10,416,963</u>				
At July 31, 2015:								
Investments: Mutual funds: Money market funds	\$ 23,707	\$ -	\$ -	\$ 23,707				
Domestic equity funds	86,426	-	-	86,426				
Fixed income bond funds Total investments	660,176 770,309		<u>-</u>	660,176 770,309				
Beneficial interests in trusts				10,013,116				
Total investments and beneficial interests in trusts at July 31, 2015	\$ 770,309	<u>\$</u>	<u>\$</u>	<u>\$ 10,783,425</u>				

#### NOTE 5 - INVESTMENTS AND BENEFICIAL INTERESTS IN TRUSTS (Continued)

Investment income, net of related fees and expenses, consists of the following for the years ended July 31, 2016 and 2015:

	<u>201</u>	<u>6</u>	<u>2015</u>
Interest	•	5,884 \$	4,197
Dividends		),004	222,622
Realized gains, net		),089	419,602
Unrealized losses, net	`	1,948)	(86,909)
Other	``	(,032) (,032)	(1,674)
Trustee, management and professional fees	(07	<u>7,080</u> )	(70,843)
	<u>\$ 153</u>	<u>3,917</u> \$	486,995

#### **NOTE 6 - NOTE PAYABLE**

On June 21, 2013, the Association refinanced its debt. As part of the refinance, the Association issued a twenty million mortgage note payable bearing interest at prime (3.50% at July 31, 2016) maturing June 2018. In accordance with accounting for troubled debt restructurings, the twenty million mortgage note payable was initially recorded at \$23,250,000, which included an estimate of all future cash payments on this note, including interest. The note payable is held by a private entity affiliated with a board member of the Association. The note is secured by the building. As of July 31, 2016, \$650,000 of the total note payable of \$21,282,192 is classified as current. The remaining balance is classified as long-term and due June 2018.

### **NOTE 7 - BENEFIT PLANS**

The Association has a defined contribution pension plan, which covers all full-time non-orchestra employees of the Association with one year of credited service. This plan is designed to conform to Internal Revenue Code Section 403(b) and to the requirements of the Employee Retirement Income Security Act of 1974 (ERISA). The Association's contributions to the plan are based upon a percentage of the participant's salary and are entirely discretionary. There were no contributions to the plan during the years ended July 31, 2016 and 2015.

The Association also has a voluntary tax-sheltered annuity plan, which covers all full-time employees of the Association. This plan is not subject to ERISA requirements as there is limited involvement by the Association. It is a contributory plan whereby contributions are made entirely by plan participants.

In addition, the Association participates in a multi-employer defined benefit plan administered by a national trust, known as the American Federation of Musicians and Employers' Pension Fund, which covers all union musician employees of the Association. This plan is also designed to conform to the requirements of ERISA. Contributions to the plan are based upon a percentage of the participant's salary, as determined by the terms of the Collective Bargaining Agreement between the Association and American Federation of Musicians Local 257. Participants do not contribute to the plan. The Association contributed \$425,623 and \$405,018 to the plan in 2016 and 2015.

The risks of participating in a multi-employer plan differ from single-employer plans. The potential risks include, but are not limited to, the use of the Association's contributions to provide benefits to employees of other participating employers, the Association becoming obligated for other participating employers' unfunded obligations, and, upon the Association's withdrawal from a plan, the Association being required to pay the plan an amount based on the underfunded status of the plan, referred to as a withdrawal liability.

(Continued)

#### **NOTE 7 - BENEFIT PLANS** (Continued)

The plan in which the Association participated in the years ended July 31, 2016 and 2015 is summarized in the table below. The zone status included in the table is based on information that the Association received from the plan and is certified by the plan's actuary. Among other factors, plans in the red zone are generally less than 65 percent funded, plans in the yellow zone are less than 80 percent funded, and plans in the green zone are at least 80 percent funded.

						Contributions	
	EIN/ Pension Plan	PPA Zone	FIP/RP			Greater Than 5% of Total Plan	Expiration Date of
Danaian Famil				0040	0045		
Pension Fund	<u>Number</u>	Status (2)	<u>Status</u>	<u>2016</u>	<u>2015</u>	Contributions (1)	<u>CBA</u>
American Federation of							
Musicians and Employers'							
Pension Plan	51-6120204	Red	Yes	\$ 425,623	\$ 405,018	No	July 2018

- (1) This information was obtained from the respective plans' Form 5500 for the most current available and prior year filing. These dates may not correspond with the Association's calendar year contributions. The above noted percentage of total plan contributions column is based upon disclosures contained in the plans' Form 5500 filing ("Forms"). Those Forms, among other things, disclose the names of individual participating employers whose annual contributions account for more than 5% of the aggregate annual amount contributed by all participating employers for plan years 2016 and 2015.
- This zone status represents the most recent available information for the respective MEPP, which is for the plan year ended March 31, 2016 for the 2016 year.

#### **NOTE 8 - COMMITMENTS AND CONTINGENCIES**

The Association is party to various legal proceedings incidental to its operations. In management's opinion, all such matters are covered by insurance, or if not so covered, are without merit or are of such kind, or involve such amounts, which would not have a significant effect on the financial position or results of operations of the Association if disposed of unfavorably.

The Association is subject to a collective bargaining agreement whereby certain requirements and restrictions are placed upon the Association in return for qualified union musicians. The agreement establishes various requirements including compensation, pension funding and other terms of employment, and places certain other restrictions upon the Association. The Association entered into a new collective bargaining agreement effective August 1, 2014 through July 31, 2018.

The Association has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies. Although such audits could generate expenditure disallowances under terms of the grants, management believes any required reimbursements would not be material to the financial statements of the Association.

### **NOTE 9 - RESTRICTIONS ON NET ASSETS**

Permanently restricted net assets amounted to \$2,638,471 and \$2,608,151 at July 31, 2016 and 2015. Included in these permanently restricted net assets are investment funds of \$663,471 and \$633,151 to be held indefinitely, the income from which is expendable to support specific educational and operational activities of the Association. The remaining permanently restricted net assets at July 31, 2016 and 2015 consist of \$1,975,000 of musical instruments owned by the Association for indefinite use by the Symphony.

(Continued)

# NOTE 9 - RESTRICTIONS ON NET ASSETS (Continued)

Restricted net asset composition by type of fund as of July 31, 2016 and 2015:

	<u>Unrestricted</u>	Temporarily <u>Restricted</u>	Permanently <u>Restricted</u>	<u>Total</u>
2016 Donor restricted funds Board designated endowment	\$ - 9,669,101	\$ - -	\$ 663,471 	\$ 663,471 9,669,101
	<u>\$ 9,669,101</u>	<u>\$</u>	<u>\$ 663,471</u>	\$ 10,332,572
2015 Donor restricted funds Board designated endowment	\$ - 10,013,116	\$ - -	\$ 633,151 	\$ 633,151 
	<u>\$ 10,013,116</u>	<u>\$</u>	<u>\$ 633,151</u>	<u>\$ 10,646,267</u>

Changes in restricted net assets for years ended July 31, 2016 and 2015:

	<u>Unrestricted</u>	Temporarily <u>Restricted</u>	Permanently <u>Restricted</u>	<u>Total</u>
<u>2016</u>				
Beginning restricted net assets Investment return:	\$ 10,013,116	\$ -	\$ 633,151	\$ 10,646,267
Investment income	195,774	-	_	195,774
Net appreciation	25,223	-	-	25,223
Administrative expenses	(67,080)		<del>_</del>	(67,080)
Total investment return	153,917	-	-	153,917
Transfers, net	(497,932)	-	-	(497,932)
Donor restricted contributions			30,320	30,320
Ending restricted net assets	<u>\$ 9,669,101</u>	<u>\$</u>	<u>\$ 663,471</u>	<u>\$ 10,332,572</u>
<u>2015</u>				
Beginning restricted net assets Investment return:	\$ 10,152,213	\$ -	\$ 626,068	\$ 10,778,281
Investment income	224,637	_	_	224,637
Net appreciation	332,695	-	_	332,695
Administrative expenses	(70,433)	<u>-</u>	<u>-</u>	(70,433)
Total investment return	486,899	-	-	486,899
Transfers, net	(625,996)	-	_	(625,996)
Donor restricted contributions			7,083	7,083
Ending restricted net assets	<u>\$ 10,013,116</u>	<u>\$</u>	<u>\$ 633,151</u>	<u>\$ 10,646,267</u>

### NOTE 9 - RESTRICTIONS ON NET ASSETS (Continued)

<u>Interpretation of UPMIFA</u>: The Board of Directors have interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted funds absent explicit donor stipulations to the contrary.

As a result of this interpretation, the Association classifies as permanently restricted net assets (a) the original value of permanently restricted gifts donated to the Association, (b) the original value of subsequently permanently restricted gifts donated to the Association, and (c) accumulations to the Association made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to Association's assets.

From time to time, the fair value of assets associated with individual donor restricted funds may fall below the level that the donor or UPMIFA requires the Association to retain as a fund of perpetual duration. Deficiencies of this nature that are in excess of related temporarily restricted amounts are reported as an offset to unrestricted net assets. There were no deficiencies in these funds as of July 31, 2016 and 2015.

Return Objectives and Risk Parameters: The Association's investment objectives are 1) to preserve principal assets, 2) to grow the real purchasing power of the assets above inflation, and 3) to control and mitigate the risks that act against the long-term growth of the assets, such as poor performance by investment managers and excessive fees. A key component in pursuit of these objectives is the adequate diversification of investment funds among and within asset classes. The Association's investments may from time to time be subject to constraints that will dictate changes in the asset mix, liquidity characteristics, and, potentially, time horizon.

Spending Policy: The Association's beneficial interests in trusts are subject to various distribution restrictions based on the trust documents and capital campaign. The trust distributions of 1989 capital campaign proceeds are limited to net income of the trust, and the trust distributions from the 1999 capital campaign proceeds are limited to quarterly amounts equal to 1.25% of average market value for the preceding twelve quarters.

#### **NOTE 10 - FUNCTIONAL ALLOCATION OF EXPENSES**

The costs of providing the various programs and activities have been reported based upon categories prescribed by management in the Statement of Activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited. The costs of providing the various programs and activities have been summarized on a functional basis for the years ended July 31, 2016 and 2015 as follows:

	2016	2015		
Orchestra and concert operations Schermerhorn Symphony Center Total program	\$ 17,569,189 <u>2,947,198</u> 20,516,387	74% 12% 86%	\$ 15,071,924 <u>2,988,013</u> 18,059,937	69% 14% 83%
Administrative (G&A) Fund-raising FEMA proceeds	2,631,911 1,301,995 (599,246)	11% 5% <u>-2%</u>	2,395,396 1,298,719	11% 6% <u>0%</u>
Total expenses	\$ 23,851,047	100%	\$ 21,754,05 <u>2</u>	100%