Caleb Company Ministry

2019 Calendar Year Budget

*Note: Does not include individual staff support and ministry funds which are all just pass-throughs on Caleb books. These items are however publicly reported on the Caleb financial statements.

Ordinary Income/Expense Income Public Support and Revenue: 4100 · Churches \$70,000 17.5% 60.958 17.6% (3.380) (4.1416) 4300 · Foundations 10.000 1.6% 13.380 2.2% (3.380) 4400 · Fundralising 120,000 1.6% 13.380 2.2% (3.380) 4400 · Fundralising 120,000 1.6% 13.380 2.2% (3.380) 4500 · Staff Support 0 0.0% 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0			2019 Annual			2018 Actuals			Variance	
Public Support and Revenue			Operating Budget *						(2019 vs. 2018)	
Public Support and Revenue	Ordinary Income/Expense									
1400 - Churches 270,000										
4200 - Individuals 250,000		•	70.000			60.050		φ.	0.040	
4300 Foundations 10,000 19,7% 64,128 10,5% 55,874 4500 Staff Support and Revenue Forgram Revenue 4600 Sales 450,000 74% \$429,880 91% \$20,120 Program Revenue 4600 Sales 1,500 0% 1,972 0% (472) 4620 Non-Tennessee sales 1,500 0% 1,972 0% (472) 4620 Non-Tennessee sales 1,500 0% 392 0% (392) 4650 Retreats and Tours 0 0% 392 0% (392) 4700 Training and Ministry Trips 4800 Retreats and Tours 0 0% - 0% - 0% 4,950 1,761 4,950 1,								ъ		
4400 - Fundraising 120,000										
Total - Public Support and Revenue Program Revenue 4600 - Sales 4610 - Tennessee sales 4610 - Tennessee sales 4610 - Tennessee sales 4620 - Non-Tennessee sales 4620 - Non-Tennessee sales 4630 - Rental Income 4600 - Retreats and Tours 4900 - Other 4900										
Program Revenue 4600 - Sales 4610 - Trannessee sales 4620 - Non-Tennessee sales 1,500 0% 1,972 0% (472) 4620 - Non-Tennessee sales 2,000 3% 22,022 5% (2,022) 4700 - Training and Ministry Trips 4800 - Cettors and Tours 4800 - Cettors and Tours 4900 - Other 4900 - Other 4900 - Other 1,500 0% 2,559 1% (1,059) 4950 - Interest Income 1,000 0% 1,783 0% (783) Total - Program and Rental Revenue Total Income Expense 6100 - Programs - (P) 6110 - Lodging & Facility Rental 6120 - Travel 6130 - Gas & Mileage (Domestic) 6130 - Gas & Mileage (Domestic) 6130 - Sales Mileage (Domestic) 6130 - Sales Mileage (Domestic) 6130 - Supplies 4400 - Sales Mileage (Domestic) 6110 - Solos & Inventory 6400 - Silve Mileage (Domestic) 6110 - Solos & Inventory 6400 - Silve Mileage (Domestic) 6110 - Solos & Inventory 6400 - Silve Mileage (Domestic) 6110 - Solos & Inventory 6400 - Silve Mileage (Domestic) 6410 - Sil	4500 · Staff Support		0	0.0%		0			-	
4600 - Sales 3,000	Total - Public Support and Revenue	\$ 4	450,000	74%	\$	429,880	91%	\$	20,120	
4610 - Tennessee sales									-	
4620 Non-Tennessee sales						-			-,	
4650 - Rental Income										
4700 - Training and Ministry Trips 4800 - Retreats and Tours 0 0 0% - 0									` '	
A800 - Retreats and Tours 1,500										
1,500						-			-	
1,000						2,559			(1,059)	
Total Income Expense 6100 - Programs - (P) 6110 - Lodging & Facility Rental 6120 - Travel 115,000 19% 41,835 9% 3,265 6120 - Travel 115,000 19% 41,835 9% 73,165 6130 - Gas & Mileage (Domestic) 3,500 1% 411 0% 3,089 6140 - Meals & Entertainment 24,500 4% 6,815 1% 17,686 73,165 6150 - Other / Misc. 1,050 0% 803 0% 247 6210 - Books & Inventory 6,000 1% 6,467 1% (4677) 6310 - Supplies 4,000 7% 31,989 7% 8,011 6510 - Israel Facility 250 0% 5,766 1% (5,516) 1710 - Communication 7,000 1% 7,885 2% (885) 7120 - Subplies 4,300 1% 4,299 1% 1,710 - Communication 7,000 1% 7,885 2% (885) 7120 - Subplies 4,300 1% 4,299 1% 1,710 - 7120 - Subscriptions, Fees, Dues 17,500 3% 19,837 4% (2,337) 7210 - Subplies 4,300 1% 4,299 1% 1,7210 - Meals & Entertainment 1,700 0% 2,785 1% (4,676) 7310 - Meals & Entertainment 1,700 0% 2,785 1% (4,676) 7310 - Meals & Stipends - W2 16,200 7% 13,134 21% 3,225 2% 17,926 4% (4,676) 7320 - Gas & Mileage 1,200 0% 983 0% 217 7410 - Facility Utilities 15,250 3% 13,607 3% 4,643 7420 - Facility Interest & Taxes 7,500 3% 14,275 3% 3,325 7,500 - Marketing/Communications - (F) 8110 - Fundraising Events 28,200 3% 30,688 6% (2,488) 7560 - Other/Misc. 200 0% 229 0% (290 0% 250 0% 1,233 3,205 10,661 8130 - Marketing/Communications - (F) 8110 - Fundraising Events 2,650 0% 1,141 0% 1,323 3,205 1,0661 1,323 3,205 1,0661 1,323 3,205 1,0661 1,323 3,205 1,0661 1,323 3,205 1,0661 1,323 3,205 1,0661 1,0661 1,000 1,0	4950 · Interest Income		1,000	0%		1,783	0%			
Expense 6100 - Programs - (P) 6110 - Lodging & Facility Rental 6120 - Travel 115,000 19% 41,835 9% 73,165 6130 - Gas & Mileage (Domestic) 3,500 1% 411 10% 3,089 6140 - Meals & Entertainment 24,500 4% 6,815 1% 17,685 6150 - Other / Misc. 1,050 0% 803 0% 247 6210 - Books & Inventory 6,000 1% 6,467 1% (467) 6310 - Supplies 4,000 1% 2,739 1% 1,261 6410 - Giving & Aid 40,000 7% 31,989 7% 8,011 6510 - Israel Facility 250 0% 5,766 1% (5,516) 7101 - Communication 7,000 1% 7,885 2% (885) 7120 - Subscriptions, Fees, Dues 17,500 3% 19,837 4% (2,337) 7130 - Supplies 4,300 1% 4,299 1% 1,1780 1,780	Total - Program and Rental Revenue		160,550	26%		44,663	9%		115,887	
College	Total Income	\$	610,550	100%	\$	474,544	100%	\$	136,006	
6110 Lodging & Facility Rental 6120 Travel 6130 Gas & Mileage (Domestic) 3,500 1% 41,835 9% 73,265 6130 Gas & Mileage (Domestic) 3,500 1% 411,835 9% 71,685 6150 Other / Misc. 1,550 0% 6,815 1% 17,685 6150 Other / Misc. 1,550 0% 6,815 1% 17,685 6150 Other / Misc. 1,550 0% 6,815 1% 17,685 6150 Other / Misc. 1,550 0% 6,815 1% 17,685 6150 Other / Misc. 40,000 1% 6,467 1% (467) 6310 Supplies 4,000 1% 6,467 1% (467) 6310 Supplies 4,000 1% 2,739 1% 1,261 6510 Israel Facility 250 0% 5,766 1% (5,516) 7120 Other Adjustments: 1,750 0% 3,898 7% 8,011 7110 Communication 7,000 1% 7,885 2% (885) 7120 Subscriptions, Fees, Dues 17,550 3% 19,837 4% (2,337) 7130 Supplies 4,300 1% 4,299 1% 1 7210 Professional Services 13,600 2% 7,185 2% (4,676) 7310 Meals & Entertainment 1,700 0% 2,785 1% (1,085) 7320 Gas & Mileage 1,200 0% 983 0% 217 7410 Facility Utilities 18,250 3% 13,607 3% 4,643 7420 Facility Interest & Taxes 35,700 6% 34,184 7% 1,516 7520 1099 Caleb Stipend 6,000 1% 9,000 2% 4,876 7520 1099 Caleb Stipend 6,000 1% 9,000 2% 4,876 7520 1099 Caleb Stipend 6,000 1% 9,000 2% 4,876 7520 1099 Caleb Stipend 6,000 1% 9,000 2% 4,876 7520 1099 Vendors & Contractors 500 0% 47 0% 453 7600 Marketing/Communications - (F) 8110 Marketing/Communications - (F) 8110 Marketing/Communications - (F) 8120 Marketing/Communications - (F) 84,200 1,763 0% 1,137 1,275 1,2	Expense								-	
6120			00 5			10			-	
6130 - Gas & Mileage (Domestic) 3,500 1% 411 0% 3,088 6140 - Meals & Entertainment 24,500 4% 6,815 1% 77,685 6150 - Other / Misc. 1,050 0% 8030 0% 247 6210 - Books & Inventory 6,000 1% 6,467 1% (467) 6310 - Supplies 4,000 1% 6,467 1% 1,261 6410 - Giving & Aid 40,000 7% 31,989 7% 8,011 6510 - Israel Facility 250 0% 5,766 1% (5,516) 7100 - Operations & Management - (O) 7110 - Communication 7,000 1% 7,885 2% 100,741 7120 - Subscriptions, Fees, Dues 17,500 3% 19,837 4% (2,337) 7130 - Supplies 4,300 1% 4,299 1% 1 7210 - Professional Services 13,500 2% 71,926 4% (4,676) 7310 - Meals & Entertainment 1,700 0% 2,785 1% (1,085) 7320 Gas & Mileage 1,200 0% 983 0% 2177 7410 - Facility Utilities 18,250 3% 13,607 3% 4,643 7420 - Facility & Land Maintenance 17,600 3% 14,275 3% 3,325 7510 - Salaries & Stipends - W2 106,200 77% 101,324 27% 4,876 7520 1999 Caleb - Stipend 6,000 1% 12,660 3% (3,660) 7530 - Payroll Taxes 9,000 1% 12,660 3% (3,660) 7570 - 1099 Vendors & Contractors 7600 - Reconciliation Discrepancies 7500 - Other/Misc. 2,000 0% 3,256 1% (456) 310 - Supplies 2,850 0% 1,763 0% 1,137 701al B100 - Marketing Communications - (F) 8110 - Marketing Communications - (F) 2,900 0% 1,763 0% 1,137 701al B100 - Marketing Communications - (F) 2,900 0% 1,763 0% 1,137 701al B100 - Marketing Communications - (F) 2,900 0% 1,763 0% 1,152 7 701al B100 - Marketing Communications - (F) 2,900 0% 1,763 0% 1,152 7 701al B100 - Marketing Communications - (F) 2,900 0% 1,763 0% 1,152 7 701al B100 - Marketing Communications - (F) 2,900 0% 3,256 1% 1,255 3,200 3% 3,201 3,201 3,200 3% 3,201 3,201 3,200 3 3,201 3,201 3,201 3,200 3,201 3,200 3,201 3,201 3,201 3,201 3,201 3,201 3,						-,				
6140										
6150 · Other / Misc. 1,050 0% 803 0% 247 6210 · Books & Inventory 6,000 1% 6,467 1% (467) 1% 1,261 6410 · Giving & Aid 40,000 7% 31,989 7% 8,011 6510 · Israel Facility 250 0% 5,766 1% (5,516) 7120 · Operations & Management - (O) 7110 · Communication 7,000 1% 7,885 2% (885) 7120 · Subscriptions, Fees, Dues 17,500 3% 19,837 4% (2,337) 7130 · Supplies 4,300 1% 4,299 1% 1 7210 · Professional Services 13,600 2% 17,926 4% (4,676) 7310 · Meals & Entertainment 1,700 0% 2,785 1% (1,085) 7320 · Gas & Mileage 1,200 0% 2,785 1% (1,085) 7320 · Gas & Mileage 1,200 0% 33,4184 7% 1,516 7430 · Facility Utilities 18,250 3% 13,607 3% 3,325 7510 · Salaries & Stipends - W2 106,200 17% 101,324 21% 4,876 7520 · 1099 Caleb · Stipend 6,000 1% 9,000 2% (3,000) 7530 · Payroll Taxes 9,000 1% 12,660 3% (3,660) 7540 · Employee Benefits 28,200 5% 30,688 6% (2,488) 7560 · Other/Misc. 200 0% 276,979 58% 3,221 7570 · 1099 Vendors & Contractors 500 0% 47 0% 453 7560 · Other/Misc. 20,000 1% 1,263 0% (1,323) 1,265 1,265 0% 1,141 0% 1,236 1,235										
6310 · Supplies						-,			,	
6410 · Giving & Aid 40,000 7% 31,989 7% 8,011 6510 · Israel Facility 250 0% 5,766 1% (5,516) Total 6100 · Programs · (P) 216,800 36% 116,059 24% 100,741 7100 · Operations & Management · (O) 7,000 1% 7,885 2% (885) 7120 · Subscriptions, Fees, Dues 17,500 3% 19,837 4% (2,337) 7130 · Supplies 4,300 1% 4,299 1% 1 7210 · Professional Services 13,600 2% 7,185 2% 6,415 7220 · Insurance 13,250 2% 17,926 4% (4,676) 7310 · Meals & Entertainment 1,700 0% 2,785 1% (1,085) 7320 · Gas & Mileage 1,200 0% 983 0% 217 7410 · Facility Utilities 18,250 3% 13,607 3% 14,275 730 · Cale Sack Mileage 1,200 0% 34,184 7% 1,516	6210 · Books & Inventory		6,000	1%		6,467	1%		(467)	
Set10 Israel Facility 250										
Total 6100 · Programs - (P) 7100 · Operations & Management - (O) 7110 · Communication 7100 · Subscriptions, Fees, Dues 7120 · Subscriptions, Fees, Dues 7130 · Supplies 7210 · Professional Services 13,600 · 2½ 7,185 · 2½ 6,415 7220 · Insurance 13,250 · 2½ 17,926 · 4½ (4,676) 7310 · Meals & Entertainment 1,700 · 0½ 2,785 · 1½ (1,085) 7320 · Gas & Mileage 1,200 · 0½ 9,33 · 0½ (2,17,185) 7320 · Gas & Mileage 1,200 · 0½ 9,33 · 0½ (1,085) 7320 · Gas & Mileage 1,200 · 0½ 9,33 · 0½ (1,085) 7320 · Gas & Mileage 1,200 · 0½ 9,33 · 0½ (1,085) 7320 · Gas & Mileage 1,200 · 0½ 9,33 · 0½ (1,085) 7320 · Gas & Mileage 1,200 · 0½ 9,33 · 0½ (1,085) 7320 · Gas & Mileage 1,200 · 0½ 9,33 · 0½ (1,085) 7320 · Gas & Mileage 1,200 · 0½ 9,30 · 0½ (2,000) 730 · Facility Interest & Taxes 35,700 · 6½ 34,184 · 7½ 1,516 7430 · Facility & Land Maintenance 17,600 3½ 14,275 3½ 3,325 7510 · Salaries & Stipends - W2 106,200 17% 101,324 21½ 4,876 7520 · 1099 Caleb - Stipend 6,000 1½ 9,000 2½ (3,000) 7530 · Payroll Taxes 9,000 1½ 12,660 3% (3,660) 7540 · Employee Benefits 28,200 5½ 30,688 6½ (2,488) 7560 · Other/Misc. 200 0½ 229 0½ (29) 7570 · 1099 Vendors & Contractors 7600 · Reconciliation Discrepancies 7600 · Reconciliation Seconciliation Seconciliat										
T100 · Operations & Management - (O)										
T110 - Communication		•	210,000	3070		110,000	24/0		-	
130 · Supplies			7,000	1%		7,885	2%		(885)	
T210 Professional Services 13,600 2% 7,185 2% 6,415 T220 Insurance 13,250 2% 17,926 4% (4,676) T310 Meals & Entertainment 1,700 0% 2,785 1% (1,085) T320 Gas & Mileage 1,200 0% 983 0% 217 T410 Facility Utilities 18,250 3% 13,607 3% 4,643 T420 Facility Land Maintenance 17,600 3% 41,275 3% 3,325 T510 Salaries & Stipends W2 106,200 17% 101,324 21% 4,876 T520 1099 Caleb Stipend 6,000 1% 9,000 2% (3,000) T530 Payroll Taxes 9,000 1% 12,660 3% (3,660) T540 Employee Benefits 28,200 5% 30,688 6% (2,488) T560 Other/Misc. 200 0% 229 0% (29) T570 1099 Vendors & Contractors 500 0% 47 0% 453 T600 Reconciliation Discrepancies - 0% 66 0% (66) Total 7100 Operations & Management O) 8100 Marketing/Communications (F) 8110 Fundraising Events 2,800 0% 3,256 1% (456) 8120 Marketing 20,500 3% 9,839 2% 10,661 8130 Supplies 2,650 0% 1,414 0% 1,236 8140 Meals & Entertainment 500 0% 1,823 0% (1,323) 8150 Donor Appreciation 2,900 0% 1,763 0% 1,137 Total 8100 Marketing/Communications (F) 29,350 5% 18,095 4% 11,255 Loss of Conversion 0% 0% - 0	7120 · Subscriptions, Fees, Dues		17,500	3%		19,837	4%		(2,337)	
13,250										
7310 Meals & Entertainment 1,700 0% 2,785 1% (1,085) 7320 Gas & Mileage 1,200 0% 983 0% 217 7410 Facility Utilities 18,250 3% 13,607 3% 4,643 7420 Facility Interest & Taxes 35,700 6% 34,184 7% 1,516 7430 Facility & Land Maintenance 17,600 3% 14,275 3% 3,325 7510 Salaries & Stipends W2 106,200 17% 101,324 21% 4,876 7520 1099 Caleb Stipend 6,000 17% 9,000 2% (3,000) 7530 Payroll Taxes 9,000 1% 12,660 3% (3,660) 7540 Employee Benefits 28,200 5% 30,688 6% (2,488) 7560 Other/Misc. 200 0% 229 0% (29) 7570 1099 Vendors & Contractors 500 0% 47 0% 453 7600 Reconciliation Discrepancies - 0% 66 0% (66) (66) Total 7100 Operations & Management (O) 280,200 46% 276,979 58% 3,221 321 3100 Marketing/Communications (F) 8110 Fundraising Events 2,800 0% 3,256 1% (456) 8120 Marketing 20,500 3% 9,839 2% 10,661 8130 Supplies 2,650 0% 1,414 0% 1,236 8140 Meals & Entertainment 500 0% 1,823 0% (1,323) 8150 Donor Appreciation 2,900 0% 1,763 0% 1,137 Total 8100 Marketing/Communications (F) 29,350 5% 18,095 4% 11,255 Loss of Conversion 0% 0% -										
7320 · Gas & Mileage										
T410 - Facility Utilities										
T430 Facility & Land Maintenance 17,600 3% 14,275 3% 3,325 7510 Salaries & Stipends - W2 106,200 17% 101,324 21% 4,876 7520 1099 Caleb - Stipend 6,000 17% 9,000 2% (3,000) 7530 Payroll Taxes 9,000 1% 12,660 3% (3,660) 7540 Employee Benefits 28,200 5% 30,688 6% (2,488) 7560 - Other/Misc. 200 0% 229 0% (29) 7570 - 1099 Vendors & Contractors 7600 Reconciliation Discrepancies - 0% 66 0% (66) (66) Total 7100 Operations & Management - (O) 280,200 46% 276,979 58% 3,221 3100 Marketing/Communications - (F) -				3%		13,607	3%		4,643	
T510										
7520 · 1099 Caleb - Stipend 6,000 1% 9,000 2% (3,000) 7530 · Payroll Taxes 9,000 1% 12,660 3% (3,660) 7540 · Employee Benefits 28,200 5% 30,688 6% (2,488) 7560 · Other/Misc. 200 0% 229 0% (29) 7570 · 1099 Vendors & Contractors 500 0% 47 0% 453 7600 · Reconciliation Discrepancies - 0% 66 0% (66) (66) 7012 7100 · Operations & Management - (O) 280,200 46% 276,979 58% 3,221 (456) 8120 · Marketing/Communications - (F) 2800 0% 3,256 1% (456) 8120 · Marketing 20,500 3% 9,839 2% 10,661 8130 · Supplies 2,650 0% 1,414 0% 1,236 8140 · Meals & Entertainment 500 0% 1,823 0% (1,323) 8150 · Donor Appreciation 2,900 0% 1,763 0% 1,137 Total 8100 · Marketing/Communications - (F) 29,350 5% 18,095 4% 11,255 Loss of Conversion 0% 0% -										
7530 · Payroll Taxes										
7540 - Employee Benefits 28,200 5% 30,688 6% (2,488) 7560 - Other/Misc. 200 0% 229 0% (29) 7570 - 1099 Vendors & Contractors 500 0% 47 0% 453 7600 - Reconciliation Discrepancies - 0% 66 0% (66) Total 7100 · Operations & Management - (O) 280,200 46% 276,979 58% 3,221 8110 - Fundraising Events 2,800 0% 3,256 1% (456) 8120 · Marketing 20,500 3% 9,839 2% 10,661 8130 · Supplies 2,650 0% 1,414 0% 1,236 8140 · Meals & Entertainment 500 0% 1,823 0% (1,323) 8150 · Donor Appreciation 2,900 0% 1,763 0% 1,137 Total 8100 · Marketing/Communications - (F) 29,350 5% 18,095 4% 11,255 Loss of Conversion 526,350 86% 411,133 87% 115,217 Net Ordinary Income 84,200 14% \$63,411 13% \$20,789 Cumulative - Cash Flow Adjustments: Subtract Mortgage Principal Payments: (35,327) -6% (35,327) -7% 0 Other Adjustments:**	•									
T570 - 1099 Vendors & Contractors T600 \ Reconciliation Discrepancies - \ 0% \ 66 \ 0% \ (66) \ 7600 \ Reconciliation Discrepancies - \ 0% \ 66 \ 0% \ (66) \ 7600 \ Reconciliation Discrepancies - \ 0% \ 66 \ 0% \ (66) \ 7600 \ Reconciliation Discrepancies - \ 0% \ 66 \ 0% \ (66) \ 7600 \ Reconciliation Discrepancies - \ 0% \ 66 \ 0% \ (66) \ 7600 \ 7										
Total 7100 · Operations & Management - (O) 280,200 46% 276,979 58% 3,221									. ,	
Total 7100 · Operations & Management - (O) 8100 · Marketing/Communications - (F) 8110 · Fundraising Events 2,800 0% 3,256 1% (456) 8120 · Marketing 20,500 3% 9,839 2% 10,661 8130 · Supplies 2,650 0% 1,414 0% 1,236 8140 · Meals & Entertainment 500 0% 1,823 0% (1,323) 8150 · Donor Appreciation 2,900 0% 1,763 0% 1,137 Total 8100 · Marketing/Communications - (F) Loss of Conversion 29,350 5% 18,095 4% 11,255 Loss of Conversion 0% 0% 0% 0 0% 0 0% 0 0% 0 0% 0 0% 0 0			500							
Stop			280 200						. ,	
Sample S		•	200,200	4070		210,313	3070		-	
State Supplies 2,650 0% 1,414 0% 1,236	• • • • • • • • • • • • • • • • • • • •		2,800	0%		3,256	1%		(456)	
State Stat	8120 · Marketing		20,500	3%		9,839	2%		10,661	
St50 · Donor Appreciation 2,900										
Total 8100 · Marketing/Communications - (F) 29,350 5% 18,095 4% 11,255 Loss of Conversion 0% 0% - Total Expense 526,350 86% 411,133 87% 115,217 Net Ordinary Income 84,200 14% 63,411 13% 20,789 Cumulative - Cash Flow Adjustments: Subtract Mortgage Principal Payments: (35,327) -6% (35,327) -7% 0 Other Adjustments:** -										
Loss of Conversion										
Total Expense 526,350 86% 411,133 87% 115,217 Net Ordinary Income \$84,200 14% \$63,411 13% \$20,789 Cumulative			,500			,			-	
Net Ordinary Income \$ 84,200 14% \$ 63,411 13% \$ 20,789 Cumulative Cash Flow Adjustments: Subtract Mortgage Principal Payments: (35,327) -6% (35,327) -7% 0 Other Adjustments:** -			526,350			411,133			115,217	
Cumulative - Cash Flow Adjustments: Subtract Mortgage Principal Payments: (35,327) -6% (35,327) -7% 0 Other Adjustments:** -	•				\$			\$		
Cash Flow Adjustments: Subtract Mortgage Principal Payments: (35,327) -6% (35,327) -7% 0 Other Adjustments:**		<u> </u>	. ,	.,,	Ė	-	2.0	Ľ.	.,	
Subtract Mortgage Principal Payments: (35,327) -6% (35,327) -7% 0 Other Adjustments:** - - - -		•								
Other Adjustments:**	Cash Flow Adjustments:									
			(35,327)	-6%		(35,327)	-7%		0	
Net Operating Cash Flow 48,873 8% 28,084 6% 20,789	·								-	
	Net Operating Cash Flow		48,873	8%		28,084	6%		20,789	

^{**} Other adjustments include approved uses of cash that were expensed instead of being capitalized, unused ministry funds, and any school revenue not yet expensed