

***WAYNE REED CHRISTIAN
CHILDCARE CENTER, INC.***

**FINANCIAL STATEMENTS
& INDEPENDENT AUDITORS' REPORT**

DECEMBER 31, 2011 and 2010

WAYNE REED CHRISTIAN CHILDCARE CENTER, INC.

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MULLINS CLEMMONS & MAYES, PLLC

CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
Wayne Reed Christian Childcare Center, Inc.

We have audited the accompanying statements of financial position of Wayne Reed Christian Childcare Center, Inc. (a nonprofit organization) as of December 31, 2011 and 2010, and the related statements of activities, functional expenses, and cash flows for the years then ended. These financial statements are the responsibility of the management of Wayne Reed Christian Childcare Center, Inc. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred above present fairly, in all material respects, the financial position of Wayne Reed Christian Childcare Center, Inc. as of December 31, 2011 and 2010, and the changes in its net assets and its cash flows for the years then ended in conformity with U.S. generally accepted accounting principles.

Mullins Clemmons & Mayes, PLLC

Brentwood, Tennessee
June 4, 2012

WAYNE REED CHRISTIAN CHILDCARE CENTER, INC.

**STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2011 AND 2010**

	<u>2011</u>	<u>2010</u>
<u>ASSETS</u>		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 341,663	\$ 526,454
Accounts receivable	21,372	17,495
Promises to give	43,772	65,868
Investments in marketable securities	842,726	699,820
Prepaid expenses and other assets	6,859	5,754
Total current assets	<u>1,256,392</u>	<u>1,315,391</u>
 PROPERTY AND EQUIPMENT, NET OF ACCUMULATED DEPRECIATION	 549,793	 570,695
 DEPOSITS	 <u>1,000</u>	 <u>1,000</u>
 TOTAL ASSETS	 <u>\$ 1,807,185</u>	 <u>\$ 1,887,086</u>
 <u>LIABILITIES AND NET ASSETS</u>		
CURRENT LIABILITIES:		
Accounts payable	\$ 6,535	\$ 6,517
Accrued liabilities	9,386	6,000
Total current liabilities	<u>15,921</u>	<u>12,517</u>
 NET ASSETS:		
Unrestricted net assets:		
Designated by board for building maintenance	-	124,000
Invested in property and equipment	549,793	570,695
Undesignated	830,355	788,195
Total unrestricted	<u>1,380,148</u>	<u>1,482,890</u>
Temporarily restricted	204,551	185,114
Permanently restricted	206,565	206,565
Total net assets	<u>1,791,264</u>	<u>1,874,569</u>
 TOTAL LIABILITIES AND NET ASSETS	 <u>\$ 1,807,185</u>	 <u>\$ 1,887,086</u>

The accompanying notes are an integral part of these financial statements.

WAYNE REED CHRISTIAN CHILDCARE CENTER, INC.**STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2011**

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
SUPPORT AND REVENUES:				
State grants	\$ 36,250	\$ -	\$ -	\$ 36,250
Donations and private grants	208,221	90,000	-	298,221
Child care fees and subsidies	232,461	-	-	232,461
Fundraising events	110,271	-	-	110,271
Total	587,203	90,000	-	677,203
Net assets released from restrictions	70,563	(70,563)	-	-
Total support, revenues and reclassifications	657,766	19,437	-	677,203
NET INVESTMENT RETURN	(3,607)	-	-	(3,607)
EXPENSES:				
Program services:				
Child development	570,258	-	-	570,258
Supporting services:				
Management and general	164,270	-	-	164,270
Fundraising	22,373	-	-	22,373
Total expenses	756,901	-	-	756,901
CHANGE IN NET ASSETS	(102,742)	19,437	-	(83,305)
NET ASSETS:				
Beginning of year	1,482,890	185,114	206,565	1,874,569
End of year	\$ 1,380,148	\$ 204,551	\$ 206,565	\$ 1,791,264

The accompanying notes are an integral part of these financial statements.

WAYNE REED CHRISTIAN CHILDCARE CENTER, INC.**STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2010**

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
SUPPORT AND REVENUES:				
State grants	\$ 43,304	\$ -	\$ -	\$ 43,304
Donations and private grants	188,480	87,500	-	275,980
Child care fees and subsidies	247,819	-	-	247,819
Fundraising events	150,154	-	-	150,154
Total	629,757	87,500	-	717,257
Net assets released from restrictions	90,586	(90,586)	-	-
Total support, revenues and reclassifications	720,343	(3,086)	-	717,257
NET INVESTMENT RETURN	70,215	-	-	70,215
EXPENSES:				
Program services:				
Child development	547,093	-	-	547,093
Supporting services:				
Management and general	151,684	-	-	151,684
Fundraising	32,345	-	-	32,345
Total expenses	731,122	-	-	731,122
CHANGE IN NET ASSETS	59,436	(3,086)	-	56,350
NET ASSETS:				
Beginning of year	1,423,454	188,200	206,565	1,818,219
End of year	<u>\$ 1,482,890</u>	<u>\$ 185,114</u>	<u>\$ 206,565</u>	<u>\$ 1,874,569</u>

The accompanying notes are an integral part of these financial statements.

WAYNE REED CHRISTIAN CHILDCARE CENTER, INC.

**STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2011**

	Program Services	Supporting Services		Total
	Child Development	Management and General	Fund- Raising	
Salaries	\$ 338,984	\$ 112,995	\$ -	\$ 451,979
Employee benefits	22,976	7,659	-	30,635
Payroll taxes	26,276	8,759	-	35,035
Total personnel costs	388,236	129,413	-	517,649
Fundraising expenses	-	-	22,373	22,373
Daycare supplies	71,172	-	-	71,172
Utilities	15,413	5,138	-	20,551
Contract labor	9,750	3,250	-	13,000
Office supplies	6,284	-	-	6,284
Insurance	9,254	3,085	-	12,339
Telephone	5,079	1,693	-	6,772
Administrative expenses	40,078	13,360	-	53,438
Total expenses before depreciation	545,266	155,939	22,373	723,578
Depreciation	24,992	8,331	-	33,323
Total expenses	<u>\$ 570,258</u>	<u>\$ 164,270</u>	<u>\$ 22,373</u>	<u>\$ 756,901</u>

The accompanying notes are an integral part of these financial statements.

WAYNE REED CHRISTIAN CHILDCARE CENTER, INC.**STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2010**

	Program Services	Supporting Services		
	Child Development	Management and General	Fund- Raising	Total
Salaries	\$ 309,223	\$ 103,074	\$ -	\$ 412,297
Employee benefits	24,424	8,142	-	32,566
Payroll taxes	24,526	8,175	-	32,701
Total personnel costs	358,173	119,391	-	477,564
Fundraising expenses	-	-	32,345	32,345
Daycare supplies	85,895	-	-	85,895
Utilities	11,461	3,821	-	15,282
Contract labor	9,975	3,325	-	13,300
Office supplies	6,147	-	-	6,147
Insurance	9,336	3,112	-	12,448
Telephone	4,358	1,453	-	5,811
Administrative expenses	40,438	13,479	-	53,917
Total expenses before depreciation	525,783	144,581	32,345	702,709
Depreciation	21,310	7,103	-	28,413
Total expenses	<u>\$ 547,093</u>	<u>\$ 151,684</u>	<u>\$ 32,345</u>	<u>\$ 731,122</u>

The accompanying notes are an integral part of these financial statements.

WAYNE REED CHRISTIAN CHILDCARE CENTER, INC.

**STATEMENTS OF CASH FLOWS
FOR THE YEARS ENDED DECEMBER 31, 2011 AND 2010**

	2011	2010
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net change in net assets	\$ (83,305)	\$ 56,350
Adjustments to reconcile net change in net assets to net cash used in operating activities:		
Depreciation	33,323	28,413
Noncash stock donations	-	(13,596)
Net unrealized appreciation in fair value of investments	(81,252)	(57,515)
Net realized losses on disposal of investments	107,061	-
Net changes in other operating assets and liabilities:		
Accounts receivable	(3,877)	(1,105)
Promises to give	22,096	(27,633)
Prepaid expenses and other assets	(1,105)	488
Accounts payable and accrued liabilities	3,404	1,698
Net cash used in operating activities	<u>(3,655)</u>	<u>(12,900)</u>
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchases of property and equipment	(12,421)	(36,882)
Purchases of investments	(827,126)	(36,167)
Proceeds from sale of investments	658,411	-
Net cash used in investing activities	<u>(181,136)</u>	<u>(73,049)</u>
NET CHANGE IN CASH AND CASH EQUIVALENTS	(184,791)	(85,949)
CASH AND CASH EQUIVALENTS, BEGINNING	526,454	612,403
CASH AND CASH EQUIVALENTS, ENDING	<u>\$ 341,663</u>	<u>\$ 526,454</u>

The accompanying notes are an integral part of these financial statements.

WAYNE REED CHRISTIAN CHILDCARE CENTER, INC.

**NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2011 AND 2010**

NOTE 1 – STATEMENT OF PURPOSE

Wayne Reed Christian Childcare Center, Inc. (the "Center"), founded in 1996, is qualified as a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code. The primary program of the Center is the operation of a day care facility for inner city and low-income children.

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Accounting Periods

All references to 2011 and 2010 in these financial statements refer to the years ended December 31, 2011 and 2010, respectively, unless otherwise noted.

Basis of Accounting

The financial records of the Center are maintained on the accrual basis of accounting in accordance with U.S. generally accepted accounting principles.

Financial Statement Presentation

The Center is required to report information regarding its financial position and activities according to three classes of net assets as follows:

Unrestricted – This class includes net assets that are not subject to any donor-imposed restrictions. Unrestricted net assets may be designated for specific purposes by action of the Board of Directors.

Temporarily Restricted – This class includes net assets whose use by the Center is subject to donor-imposed restrictions that can be fulfilled by actions of the Center pursuant to those restrictions or that expire by the passage of time. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Permanently Restricted – This class includes net assets subject to donor-imposed restrictions that require the assets to be maintained permanently by the Center. Generally, the donors of these assets permit the Center to use all or part of the income earned on any related investments for general or specific purposes.

Cash and Cash Equivalents

For purposes of the statement of cash flows, the Center considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

WAYNE REED CHRISTIAN CHILDCARE CENTER, INC.

**NOTES TO FINANCIAL STATEMENTS (CONTINUED)
DECEMBER 31, 2011 AND 2010**

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Accounts Receivable

Accounts receivable consist of receivables from parents, guardians, and governmental agencies for child care fees and subsidies and from governmental agencies for grants earned. The Center uses the allowance method to determine any uncollectible accounts receivable. The allowance is based on prior years' experience and management's analysis of specific accounts receivable. At December 31, 2011 and 2010, management believes that all accounts receivable are fully collectible. Therefore, no allowance was deemed necessary.

Contributions and Promises to Give

Contributions are recognized when the donor makes a promise to give to the Center that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets depending on the nature of the restrictions. When a restriction is satisfied or expires, temporarily restricted net assets are reclassified to unrestricted net assets.

The Center uses the allowance method to determine uncollectible promises receivable. The allowance is based on prior years' experience and management's analysis of specific promises made. At December 31, 2011 and 2010, management believes that all promises to give are fully collectible. Therefore, no allowance was deemed necessary.

Investments

Investments are reported at fair value. Gains and losses, whether realized or unrealized, are included in the statement of activities and changes in net assets. Investment income is allocated on a monthly basis to each fund based on the fund's percentage of total market value.

The Center's investments are held and managed by various independent investment advisors who report regularly to the Center.

The Center utilizes various investment instruments. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such change could materially affect the amounts reported in the statements of financial position.

See Note 3 for further details related to investments.

Property and Equipment

Property and equipment are recorded at cost. Maintenance and repairs are expensed as incurred; major renewals and improvements are capitalized. When items of property or equipment are sold or retired, the related cost and accumulated depreciation are removed from the accounts and any gain or loss is included in revenue or expense. Depreciation is computed using the straight-line method over the estimated useful lives of the assets.

WAYNE REED CHRISTIAN CHILDCARE CENTER, INC.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)
DECEMBER 31, 2011 AND 2010

NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Deferred Revenue

Tuition is recorded by the Center as revenue in the period to which the tuition relates. Tuition collected in the current year, which is applicable to future years, is deferred and recognized as revenue in the appropriate year.

Income Taxes

As mentioned in Note 1, the Center is a tax-exempt organization; accordingly, no provision for income taxes is included in the accompanying financial statements.

Grant Revenues

Grant revenues are recognized when qualified, reimbursable expenses are incurred or when services are performed.

Donated Materials and Services

Donated materials are recognized as contributions at their estimated fair values at date of receipt. The value of donated services meeting the requirements for recognition in the financial statements was not material and has not been recorded. A substantial number of volunteers have donated significant amounts of time in the Center's programs, development and fund raising activities.

Functional Allocation of Expenses

Expenses, which are directly related to a function, are charged to that function. Expenses that are related to more than one function are allocated to the applicable functions based upon various allocation methods in order to reflect the total cost of each function.

Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Reclassifications

Certain reclassifications have been made to the 2010 financial statement presentation to correspond to the current year's format. Net assets and changes in net assets are unchanged due to these reclassifications.

Events Occurring After Reporting Date

The Center has evaluated events and transactions that occurred between December 31, 2011 and June 4, 2012, which is the date that the financial statements were available to be issued, for possible recognition or disclosure in the financial statements.

WAYNE REED CHRISTIAN CHILDCARE CENTER, INC.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)
DECEMBER 31, 2011 AND 2010

NOTE 3 – INVESTMENTS IN MARKETABLE SECURITIES

Generally accepted accounting principles have established a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. This hierarchy consists of three broad levels: Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets and have the highest priority, and Level 3 inputs have the lowest priority. The Center uses appropriate valuation techniques based on the available inputs to measure the fair value of its investments. When available, the Center measures fair value using Level 1 inputs because they generally provide the most reliable evidence of fair value.

Following are the fair values of investments according to the fair value hierarchy at December 31, 2011 and 2010:

	<u>Fair Value</u>	<u>Fair Value Measurements Using Quoted Prices in Active Markets for Identical Assets (Level 1)</u>
At December 31, 2011:		
Equity securities	\$ 27,820	\$ 27,820
Mutual funds	<u>814,906</u>	<u>814,906</u>
Total	<u>\$ 842,726</u>	<u>\$ 842,726</u>
At December 31, 2010:		
Equity securities	\$ 13,596	\$ 13,596
Mutual funds	<u>686,224</u>	<u>686,224</u>
Total	<u>\$ 699,820</u>	<u>\$ 699,820</u>

Level 1 Fair Value Measurements - The fair values of the equity securities and the mutual funds are based on quoted market prices in active markets.

WAYNE REED CHRISTIAN CHILDCARE CENTER, INC.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)
DECEMBER 31, 2011 AND 2010

NOTE 3 – INVESTMENTS IN MARKETABLE SECURITIES (CONTINUED)

Following are the details of the net investment return for 2011 and 2010:

	<u>2011</u>	<u>2010</u>
Interest and dividends	\$ 22,202	\$ 12,700
Realized losses on disposal of investments	(107,061)	-
Unrealized appreciation in fair value of investments	<u>81,252</u>	<u>57,515</u>
Net investment return	<u>\$ (3,607)</u>	<u>\$ 70,215</u>

At December 31, 2011, the cumulative unrealized appreciation of investments is \$24,459.

NOTE 4 – PROPERTY AND EQUIPMENT

Property and equipment consists of the following, as of December 31, 2011 and 2010:

	<u>2011</u>	<u>2010</u>
Building and related improvements	\$ 756,813	\$ 754,742
Office equipment and computers	63,275	52,924
Kitchen equipment and cabinets	26,688	26,688
Playground equipment	<u>56,443</u>	<u>56,443</u>
Total cost	903,219	890,797
Less accumulated depreciation	<u>(353,426)</u>	<u>(320,102)</u>
Net property and equipment	<u>\$ 549,793</u>	<u>\$ 570,695</u>

Depreciation expense for the years ending 2011 and 2010 was \$33,323 and \$28,413, respectively.

NOTE 5 – EMPLOYEE BENEFIT PLAN

The Center maintains a 403(b) plan for its employees. Upon completion of one year of service, the Center will match an employee's annual contribution, up to \$1,000. The Center recognized \$2,595 and \$2,498 of costs related to this plan during 2011 and 2010, respectively.

NOTE 6 – LEASES

In 1997, the Center entered into a ground lease and operating lease with Youth Encouragement Services for the use of their premises for a period of thirty years ending December 2026. The Center agreed to pay rent of one dollar each year of the lease. Under the terms of the leases the Center has the right of first refusal should Youth Encouragement Services desire to sell the facility.

WAYNE REED CHRISTIAN CHILDCARE CENTER, INC.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)
DECEMBER 31, 2011 AND 2010

NOTE 7 – CONCENTRATIONS

The Center maintains bank accounts whose balances may, at times, exceed FDIC insurance limits. The Center has not experienced any losses in such accounts, and management does not believe that they are exposed to any significant credit risks on these accounts.

See Note 3 for a description of the risks associated with the Center's investments in marketable securities.

The Center relies heavily on donations and grants to fund its operations. The loss of these funds would have a significant impact on the operations of the Center.

NOTE 8 – NET ASSETS

The State of Tennessee has passed the Uniform Prudent Management of Institutional Funds Act ("UPMIFA"). The Center has interpreted the UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit restrictions to the contrary. The Center classifies as permanently restricted net assets the sum of (a) the original value of gifts donated to the permanent endowments, (b) the original value of subsequent gifts to the permanent endowments, and (c) accumulations to the permanent endowments made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. At the current time, none of the endowment funds have donor-imposed instructions that specify accumulations, as noted in item (c) of the preceding sentence.

The remaining portion of the donor-restricted endowment funds that are not classified in permanently restricted net assets are classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Center in a manner consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the Center considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- (1) General economic conditions;
- (2) The possible effect of inflation and deflation;
- (3) The expected tax consequences, if any, of investment decisions or strategies;
- (4) The role that each investment or course of action plays within the overall investment portfolio;
- (5) The expected total return from income and appreciation of investments;
- (6) Other resources of the Center;
- (7) The needs of the Center and the endowment funds to make distributions and to preserve capital; and
- (8) An asset's special relationship or special value, if any, to the charitable purposes of the Center.

WAYNE REED CHRISTIAN CHILDCARE CENTER, INC.

NOTES TO FINANCIAL STATEMENTS (CONTINUED)
DECEMBER 31, 2011 AND 2010

NOTE 8 – NET ASSETS (CONTINUED)

The Center has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowments while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Center must hold in perpetuity or for a donor-specified period as well as any entity-designated funds.

To satisfy its long-term return objectives, the Center relies on a total return strategy in which the investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends).

During 2011, the Board of Directors resolved to remove the voluntary, self imposed designation on unrestricted net assets for building maintenance. The Board believes the undesignated net assets are sufficient to pay for any foreseeable building maintenance without the need for a special designation.

Permanently restricted net assets consist of the following at December 31, 2011 and 2010:

	<u>2011</u>	<u>2010</u>
Donor-restricted endowment fund	<u>\$ 206,565</u>	<u>\$ 206,565</u>

Temporarily restricted net assets were available for the following purposes at December 31, 2011 and 2010:

	<u>2011</u>	<u>2010</u>
Multicultural center	\$ 131,232	\$ 131,232
Wayne Reed Rescue Emergency Fund	2,296	4,304
United Way literacy grant	51,023	29,578
Pre-K summer program	20,000	20,000
Total temporarily restricted assets	<u>\$ 204,551</u>	<u>\$ 185,114</u>

The entire release of temporarily restricted net assets for both years was related to the incurrence of various expenses that satisfied the respective donor restrictions.