# SCARRITT-BENNETT CENTER

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# **Independent Auditor's Report**

To the Board of Directors Scarritt-Bennett Center Nashville, Tennessee

We have audited the accompanying financial statements of Scarritt-Bennett Center (the "Center"), a nonprofit organization, which comprise the statements of financial position as of December 31, 2012 and 2011, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



# **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Scarritt-Bennett Center as of December 31, 2012 and 2011, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Crosslin & Associates, P.C.

Nashville, Tennessee July 26, 2013

# SCARRITT-BENNETT CENTER STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2012 AND 2011

	2012						2011
		Current					
	C	Operations	Е	ndowment		Total	Total
ASSETS							
Cash	\$	260,379	\$	-	\$	260,379	\$ 63,401
Accrued interest and dividends		-		26,907		26,907	25,234
Accounts receivable		15,477		-		15,477	58,819
Inventory		36,140		-		36,140	31,423
Property and equipment		225,044		-		225,044	180,292
Leasehold rights - facilities usage		1,800,000		-		1,800,000	1,800,000
Investment in joint venture		1,568,806		-		1,568,806	1,811,806
Investments		-		6,193,930		6,193,930	6,339,912
Perpetual trusts held by third parties		-		371,213		371,213	363,574
Total assets	\$	3,905,846	\$	6,592,050	\$	10,497,896	\$ 10,674,461
						<u> </u>	
LIABILITIES							
Accounts payable and other liabilities	\$	133,443	\$	=	\$	133,443	\$ 269,390
Deposits		347,690		_		347,690	427,700
Notes payable - line of credit		364,935		-		364,935	395,059
Due to (from) other funds		518,582		(518,582)		-	
Total liabilities		1,364,650		(518,582)		846,068	1,092,149
NET ASSETS							
Donor restricted:							
Permanently		-		4,419,833		4,419,833	4,411,799
Temporarily		1,810,970		789,727		2,600,697	2,534,819
Unrestricted:							
Board designated for long-term							
investment		-		1,901,072		1,901,072	1,881,654
Undesignated		730,226				730,226	754,040
Total net assets		2,541,196		7,110,632		9,651,828	 9,582,312
Total liabilities and net assets	\$	3,905,846	\$	6,592,050	\$	10,497,896	\$ 10,674,461

# SCARRITT-BENNETT CENTER STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2012

	2012				
		Temporarily	Permanently		
	Unrestricted	Restricted	Restricted	Total	
REVENUES, GAINS AND OTHER SUPPORT					
Contributions	\$ 340,805	\$ -	\$ -	\$ 340,805	
Fees	1,523,447	-	-	1,523,447	
Rent income and use of facilities	686,051	-	-	686,051	
Other income	31,747	-	-	31,747	
Contribution - facilities usage	-	1,800,000	-	1,800,000	
Investment return designated for					
current operations	275,367	96,938	-	372,305	
Net assets released from restrictions:					
Expiration of time restriction	1,800,000	(1,800,000)	-	-	
Satisfaction of program restrictions	116,938	(116,938)			
Total revenues, gains and other support	4,774,355	(20,000)	-	4,754,355	
EXPENSES					
Program expenses:					
Food services	338,016	-	-	338,016	
Gift shop	20,750	-	-	20,750	
Library	20,533	-	-	20,533	
Rooms and guest services	455,223	-	-	455,223	
Facilities and maintenance	667,252	-	-	667,252	
Museum	-	-	-	-	
Technology	138,638	-	-	138,638	
Marketing	119,444	-	-	119,444	
Programming	220,891	-	-	220,891	
Soul Work	32,830	-	-	32,830	
Wisdom House	15,040	-	-	15,040	
Women's Table	8,353	-	-	8,353	
Rent expense	1,800,000	-	-	1,800,000	
Supporting services:					
Management and general	714,902	-	-	714,902	
Fundraising	88,463	-	-	88,463	
Sales	157,834			157,834	
Total expenses	4,798,169			4,798,169	
Changes in net assets from operations	(23,814)	(20,000)		(43,814)	
OTHER CHANGES					
OTHER CHANGES					
Investment return under amount designated	10.410	05.050	0.024	112 220	
for current operations	19,418	85,878	8,034	113,330	
Change in annuity obligations	- 10.410		- 0.024	- 112 220	
Total other changes	19,418	85,878	8,034	113,330	
Change in net assets	(4,396)	65,878	8,034	69,516	
-				0.500.212	
NET ASSETS AT BEGINNING OF YEAR	2,635,694	2,534,819	4,411,799	9,582,312	
NET ASSETS AT END OF YEAR	\$ 2,631,298	\$ 2,600,697	\$ 4,419,833	\$ 9,651,828	

# SCARRITT-BENNETT CENTER STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2011

		20	11	
	Unrestricted	Temporarily Restricted	Restricted	Total
REVENUES, GAINS AND OTHER SUPPORT				
Contributions	\$ 161,465	\$ -	\$ 8,419	\$ 169,884
Fees	1,237,953	-	-	1,237,953
Rent income and use of facilities	778,708	-	-	778,708
Other income	18,431	-	-	18,431
Contribution - facilities usage	-	1,800,000	-	1,800,000
Investment return designated for				
current operations	336,466	73,842	-	410,308
Net assets released from restrictions:				
Expiration of time restriction	1,800,000	(1,800,000)	-	-
Satisfaction of program restrictions	81,693	(81,693)	_	-
Total revenues, gains and other support	4,414,716	(7,851)	8,419	4,415,284
EXPENSES				
Program expenses:				
Food services	373,851	-	_	373,851
Gift shop	17,945	-	-	17,945
Library	22,120	-	_	22,120
Rooms and guest services	485,606	-	_	485,606
Facilities and maintenance	717,041	-	_	717,041
Museum	16,670	-	-	16,670
Technology	171,188	-	_	171,188
Marketing	125,608	-	-	125,608
Programming	180,981	-	-	180,981
Soul Work	31,252	-	-	31,252
Wisdom House	22,994	-	-	22,994
Women's Table	1,645	-	-	1,645
Rent expense	1,800,000	-	-	1,800,000
Supporting services:				
Management and general	821,124	-	-	821,124
Fundraising	54,586	-	-	54,586
Sales	173,317	-	-	173,317
Total expenses	5,015,928			5,015,928
•				
Changes in net assets from operations	(601,212)	(7,851)	8,419	(600,644)
OTHER CHANGES				
Investment return under amount designated				
for current operations	(65,134)	(239,864)	(16,209)	(321,207)
Change in annuity obligations	10,298	-	=	10,298
Total other changes	(54,836)	(239,864)	(16,209)	(310,909)
<u> </u>				
Change in net assets	(656,048)	(247,715)	(7,790)	(911,553)
	, , ,	, ,	` ' '	, , ,
NET ASSETS AT BEGINNING OF YEAR	3,291,742	2,782,534	4,419,589	10,493,865
	·			
NET ASSETS AT END OF YEAR	\$ 2,635,694	\$ 2,534,819	\$ 4,411,799	\$ 9,582,312

# SCARRITT-BENNETT CENTER STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2012 AND 2011

	2012					2011		
		Current	г.	. 1		Tr. 4 - 1		T-4-1
CASH FLOWS FROM OPERATING ACTIVITIES	<u>Op</u>	perations	Er	ndowment		Total		Total
Change in net assets	\$	(43,814)	\$	113,330	\$	69,516	\$	(911,553)
Adjustments to reconcile change in net assets to	Ψ	(10,011)	Ψ	110,000	Ψ	0,,010	Ψ	(>11,000)
net cash used in operating activities:								
Depreciation expense		38,365		-		38,365		87,560
Realized and unrealized gain on investments		-		(374,804)		(374,804)		(26,713)
Loss from joint venture		12,000		-		12,000		-
(Increase) decrease in:								
Accrued interest and dividends		-		(1,673)		(1,673)		57,086
Accounts receivable		43,342		-		43,342		56,704
Inventory		(4,717)		-		(4,717)		(27,740)
Perpetual trusts held by third parties		-		(7,639)		(7,639)		16,309
Increase (decrease) in:		(105.045)				(105.045)		54054
Accounts payable and other liabilities		(135,947)		-		(135,947)		54,374
Deposits		(80,010)				(80,010)		93,969
Net cash used in operating activities		(170,781)		(270,786)		(441,567)		(600,004)
CASH FLOWS FROM INVESTING ACTIVITIES								
Distributions received from joint venture		231,000		_		231,000		_
Loan from board-designated endowment funds		250,000		(250,000)		-		_
Purchases of investments		_		(831,457)		(831,457)		(1,600,005)
Proceeds from sale of investments		_		1,352,243		1,352,243		2,105,813
Purchases of property and equipment		(83,117)		-		(83,117)		(3,234)
		207.002		250 504				500 551
Net cash provided by investing activities	-	397,883		270,786		668,669		502,574
CASH FLOWS FROM FINANCING ACTIVITIES								
Net (repayments) borrowings under line of credit		(30,124)				(30,124)		53,400
Net cash (used in) provided by		(30,124)		_		(30,124)		53,400
financing activities		(30,124)				(50,124)		33,400
NET INCREASE (DECREASE) IN CASH		196,978		-		196,978		(2,149)
CASH AT DECINAING OF VEAD		62 401				<i>c</i> 2 401		(5.550
CASH AT BEGINNING OF YEAR		63,401				63,401		65,550
CASH AT END OF YEAR	\$	260,379	\$		\$	260,379	\$	63,401
SUPPLEMENTAL CASH FLOW INFORMATION: Cash paid for interest	\$	21,949	\$	-	\$	21,949	\$	18,797

## NON-CASH INVESTING ACTIVITY:

During 2011, the Center transferred certain property, totaling \$1,811,806, to its joint venture investment in Midtown Place Apartments. See Note F.

#### A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### Nature of Activities

Scarritt-Bennett Center (the "Center") is a conference, retreat, and education center related to the United Methodist Church. The property from which the Center operates is located in Nashville, Tennessee, and is owned by United Methodist Women. The Center provides conference and meeting space to groups for day and multi-day meetings. The Center also offers its own program of education for ministry. The mission of the Center includes multi-cultural, ecumenical, and inter-faith activities.

The Center is the sole member of SBC Educational Holdings, LLC, a Tennessee nonprofit limited liability company. SBC Educational Holdings, LLC was organized in August 2012 to hold the interest in the joint venture as described in Note F.

All significant inter-company activity has been eliminated in the accompanying financial statements.

#### **Financial Statement Presentation**

The Center reports information regarding its financial position and activities according to three classes of net assets: unrestricted, temporarily restricted, and permanently restricted.

*Unrestricted net assets* - Net assets that are not subject to donor-imposed stipulations.

Temporarily restricted net assets - Net assets subject to donor-imposed stipulations that may or will be met either by action of the Center or the passage of time.

*Permanently restricted net assets* - Net assets consisting of endowment investments subject to the restrictions of gift instruments requiring that the principal be invested in perpetuity and the income only be utilized.

The Center's governing board has designated a portion of its unrestricted net assets as board-designated endowment. These net assets have not been donor-restricted and are classified as unrestricted net assets. The purpose of this board-designated endowment is to provide income from long-term investments in order to support the Center's activities.

#### Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

# A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

#### Contributions

Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence and/or nature of any donor restrictions. Contributions with donor stipulations that limit their use are considered to be temporarily restricted until the donor restrictions expire, that is, when a time restriction ends or a purpose restriction is fulfilled. Upon the expiration of donor stipulations, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions. Temporarily restricted contributions received and expended in the same accounting period are classified as unrestricted support.

Unconditional promises to give are recognized as revenues or gains in the period received as assets, decreases in liabilities, or expenses depending on the form of the benefits received. Conditional promises to give are recognized when the conditions on which they depend are substantially met.

Contributed services are recognized as revenue at their fair value if the services create or enhance nonfinancial assets or require specialized skills and are provided by individuals possessing those skills and typically would have been purchased if not provided by contribution. Contributed services and promises to contribute that do not meet these criteria are not recognized as revenue and are not reported in the accompanying financial statements.

# Cash and Cash Equivalents

For purposes of reporting cash flows, the Center considers all highly-liquid instruments purchased with a maturity date of three months or less to be cash equivalents. Cash and cash equivalents that are designated for long-term investment are included in "Long-term Investments" in the accompanying statements of financial position.

#### Property and Equipment

The Center's property and equipment is depreciated using the straight-line method over the estimated useful lives of the respective assets, which range from 3 to 27.5 years. Amortization of leasehold improvements is provided over the lives of the respective leases, including renewals, or the estimated useful lives of the improvements, whichever is shorter. The Center's policy is to capitalize property and equipment purchases in excess of \$1,000. Property and equipment is valued at cost, if purchased, or fair value, if contributed.

#### A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

#### Accounts Receivable

Accounts receivable are stated at the amount the Center expects to collect from outstanding balances at year-end. The Center provides for probable uncollectible amounts through a charge to earnings and a credit to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after management has used reasonable collection efforts are written-off through a charge to the valuation allowance and a credit to accounts receivable. At December 31, 2012 and 2011, management concluded that losses, if any, on balances outstanding would not be material based on management's assessment of credit history and current relationships. Therefore, no valuation allowance was established at December 31, 2012 or 2011.

## **Inventory**

Inventory consists primarily of food products on hand at the balance sheet date and is stated at the lower of cost or market on a first-in first-out basis.

#### Investments

Investments in equity and debt securities with readily determinable fair values are carried at fair value based on quoted prices, where available, and on Level 2 inputs (See Note O).

Investment income, including realized and unrealized gains and losses, is recorded in the appropriate net asset classification based on restrictions or absence thereof.

## **Beneficial Interests in Trusts**

Beneficial interests in perpetual trusts represent resources neither in possession nor under the control of the Center, but held and administered by outside parties for the benefit of the Center and its mission. These funds are recorded at their fair value based on the underlying investments.

#### **Income Tax Status**

The Center qualifies as a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code. In addition, the Center qualifies for the charitable contribution deduction under Section 170(b)(l)(A). The Center's federal information and income tax returns for tax years 2009 and later are subject to examination by the Internal Revenue Service.

# A. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued

The Center accounts for the effect of any uncertain tax positions based on a more likely than not threshold to the recognition of the tax positions being sustained based on the technical merits of the position under examination by the applicable taxing authority. If a tax position or positions are deemed to result in uncertainties of these positions, the unrecognized tax benefit is estimated based on a cumulative probability assessment that aggregates the estimated tax liability for all uncertain tax positions. Tax positions for the Center include, but are not limited to, the tax-exempt status and determination of whether certain income is subject to unrelated business income tax; however, the Center has determined that such tax positions do not result in an uncertainty requiring recognition.

#### Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities.

# **Advertising**

The Center expenses advertising costs as they are incurred. Advertising expense for the years ended December 31, 2012 and 2011, was \$21,095 and \$18,874, respectively.

## Fair Value Measurements

Assets recorded at fair value in the statements of financial position are categorized based on the level of judgment associated with the inputs used to measure their fair value. Level inputs, as defined by Financial Accounting Standards Board Accounting Standards Codification ("ASC") 820, Fair Value Measurements and Disclosures, are as follows:

- Level 1 Values are unadjusted quoted prices for identical assets in active markets accessible at the measurement date.
- Level 2 Inputs include quoted prices for similar assets in active markets, quoted prices from those willing to trade in markets that are not active, or other inputs that are observable or can be corroborated by market data for the term of the instrument. Such inputs include market interest rates and volatilities, spreads and yield curves.
- Level 3 Certain inputs are unobservable (supported by little or no market activity) and significant to the fair value measurement. Unobservable inputs reflect the Center's best estimate of what hypothetical market participants would use to determine a transaction price for the asset or liability at the reporting date.

# A. <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> - Continued

## Reclassifications

Certain 2011 amounts in the financial statements have been reclassified to conform to the presentation adopted for 2012.

# B. <u>INVESTMENTS</u>

Investments are presented in the financial statements at fair value. At December 31, 2012 and 2011, the fair value and cost of investments are as follows:

	2012	,	20	)11
	Fair Value	<u>Cost</u>	Fair Value	<u>Cost</u>
Short-term investments Equities Fixed income	\$ 693,044 3,511,970 1,988,916	\$ 693,044 2,811,418 1,766,758	\$ 360,014 3,855,824 2,124,074	\$ 360,014 3,206,176 1,878,610
	<u>\$6,193,930</u>	<u>\$5,271,220</u>	<u>\$6,339,912</u>	<u>\$5,444,800</u>

The following schedule summarizes the investment return and its classification in the statement of activities for the years ended December 31, 2012 and 2011:

	2012					
	Unrestricted	Temporarily <u>Restricted</u>	Permanently Restricted	<u>Total</u>		
Interest and dividend income, net of fees Net realized and unrealized gains and losses on	\$ 24,011	\$ 78,786	\$ 395	\$103,192		
long-term investments Spending rule appropriation	84,100 186,674	290,704 (186,674)	7,639	382,443		
	<u>\$294,785</u>	<u>\$ 182,816</u>	<u>\$8,034</u>	<u>\$485,635</u>		
Investment return designated for current operations Investment return under	d \$275,367	\$ 96,938	\$ -	\$372,305		
amount designated for current operations	19,418	85,878	8,034	113,330		
	<u>\$294,785</u>	<u>\$182,816</u>	<u>\$8,034</u>	<u>\$485,635</u>		

# B. INVESTMENTS - Continued

	2011					
	Ummastriated	Temporarily	Permanently	Total		
	Unrestricted	Restricted	Restricted	<u>Total</u>		
Interest and dividend income, net of fees	\$ 26,946	\$ 51,651	\$ 100	\$78,697		
Net realized and unrealized gains and losses on						
long-term investments	19,020	7,693	(16,309)	10,404		
Spending rule appropriation	225,366	(225,366)				
	<u>\$271,332</u>	\$(166,022)	<u>\$(16,209)</u>	<u>\$89,101</u>		
Investment return designate for current operations	d \$ 336,466	\$ 73,842	\$ -	\$ 410,308		
Investment return under amount designated for current operations	( 65,134)	(239,864)	(16,209)	(321,207)		
	\$ 271,332	<u>\$(166,022</u> )	<u>\$(16,209</u> )	<u>\$ 89,101</u>		

Investment expenses of \$80,300 and \$100,600 in 2012 and 2011, respectively, have reduced investment income.

# C. <u>SPLIT-INTEREST AGREEMENTS</u>

The Center and its donors have established several types of split-interest agreements. Under these agreements, the Center receives benefits that are shared with other beneficiaries designated by the donors.

## Perpetual Trusts Held by Third Parties

Two donors have established perpetual trusts that are administered by third parties. Under the terms of the first trust, the Center has the irrevocable right to receive the income earned on the trust assets in perpetuity. Income is unrestricted. At December 31, 2012 and 2011, the fair value of the assets held under the first agreement was \$174,145 and \$166,005, respectively, and is included in permanently restricted net assets. Under the terms of the second trust, the Center has an irrevocable right to receive the income earned on the trust in perpetuity. Income is restricted for scholarships. At December 31, 2012 and 2011, the fair value of the assets held under the second agreement was \$197,068 and \$197,569, respectively.

## C. SPLIT-INTEREST AGREEMENTS - Continued

#### Charitable Gift Annuities

The Center previously had two annuity agreements, under which the donors contributed assets to the Center in exchange for a promise, by the Center, to pay a fixed amount for a specified period of time to the donor or to individuals designated by the donor. The assets received were held as unrestricted assets of the Center and the liability for estimated future payments was recorded as an obligation. During 2011, one of the annuitants passed-away and the other annuitant was offered a payout to settle the agreement. Accordingly, as of December 31, 2012 and 2011, the Center has no remaining annuity agreements. The Center's remaining annuity investments were transferred to the unrestricted general endowment fund during 2011.

## Pooled Life Income Agreements

The Center also previously had three participants in pooled life income agreements. Under these agreements, the donors contributed assets to the Center in exchange for a promise by the Center to pay to the donor the income earned on the contributed assets for a specified period of time. The assets were recorded as temporarily restricted assets. During 2011, one of the participants passed-away and the other two participants were offered a payout to settle their agreements. Accordingly, as of December 31, 2012 and 2011, the Center has no remaining pooled life income agreements. The Center's remaining pooled life income investments were transferred to the unrestricted general endowment fund during 2011.

# D. <u>ENDOWMENT</u>

The Center's endowment consists of approximately 80 individual funds established for a variety of purposes. The endowment includes both donor-restricted endowment funds and funds designated by the Board of Directors to function as endowments. As required by U.S. Generally Accepted Accounting Principles ("GAAP"), net assets associated with endowment funds, including the funds designated by the Board of Directors to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

# D. <u>ENDOWMENT</u> - Continued

# Interpretation of Relevant Law

The Board of Directors has interpreted the Tennessee Prudent Management of Institutional Funds Act ("TPMIFA") as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Center classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the organization in a manner consistent with the standard of prudence prescribed by TPMIFA. In accordance with TPMIFA, the organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- the duration and preservation of the fund
- the purposes of the Center and the donor-restricted endowment fund
- general economic conditions
- the possible effect of inflation and deflation
- the expected total return from income and the appreciation of investments
- other resources of the Center
- the investment policies of the Center

# D. <u>ENDOWMENT</u> - Continued

Endowment net assets are composed of the following at December 31, 2012:

	2012					
	Unrestricted	Temporarily Restricted	Permanently Restricted	<u>Total</u>		
Donor-restricted endowment funds	\$ -	\$789,727	\$4,419,833	\$5,209,560		
Board-designated endowment funds	1,901,072			1,901,072		
	<u>\$1,901,072</u>	<u>\$789,727</u>	<u>\$4,419,833</u>	\$7,110,632		
Changes in endowment net assets are as follows for the year ended December 31, 2012:						
Endowment net assets, beginning of year	\$ 1,881,654	\$ 703,849	\$4,411,799	\$ 6,997,302		
Investment return: Investment income Net realized and	24,011	78,786	395	103,192		
unrealized gains	84,100	290,704	7,639	382,443		
Total investment return	108,111	369,490	8,034	485,635		
Contributions	-	-	-	-		
Appropriation of endowmer gains for expenditure	( 88,693)	(283,612)	<del>-</del> _	( 372,305)		
Endowment net assets, end of year	\$ 1,901,072	<u>\$ 789,727</u>	<u>\$4,419,833</u>	\$ 7,110,632		

The Center's Board of Directors has approved certain loans made from the unrestricted board-designated endowment fund for the current operations of the Center. Such loans totaled \$518,582 and \$268,582 at December 31, 2012 and 2011, respectively. These loans between funds are included as due to/from in the accompanying statements of financial position. During 2012, the Board of Directors approved a \$250,000 loan which is expected to be repaid in 2014.

# D. <u>ENDOWMENT</u> - Continued

Endowment net assets are composed of the following at December 31, 2011:

	2011						
	Unrestricted	Temporarily Restricted	Permanently Restricted	<u>Total</u>			
Donor-restricted endowment funds	\$ -	\$703,849	\$4,411,799	\$5,115,648			
Board-designated endowment funds	1,881,654			1,881,654			
	<u>\$1,881,654</u>	<u>\$703,849</u>	<u>\$4,411,799</u>	\$6,997,302			
Changes in endowment net assets are as follows for the year ended December 31, 2011:							
Endowment net assets,							
beginning of year	\$ 2,186,490	\$ 943,713	\$ 4,419,589	\$ 7,549,792			
Investment return:							
Investment income	26,946	51,651	100	78,697			
Net realized and	10.020	7.602	( 16.200)	10.404			
unrealized gains	19,020	7,693	( 16,309)	10,404			
Total investment return	a 45,966	59,344	( 16,209)	89,101			
Contributions	-	-	8,419	8,419			
Appropriation of endowm		(200, 200)		( ((0.200)			
gains for expenditure	( 361,100)	(299,208)	-	( 660,308)			
Other changes - split-inter	10,298			10,298			
agreements	10,298	<del>_</del> _	<del>_</del> _	10,290			
Endowment net assets,							
end of year	<u>\$ 1,881,654</u>	\$ 703,849	\$ 4,411,799	\$ 6,997,302			

## D. ENDOWMENT - Continued

#### Funds With Deficiencies

From time-to-time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or TPMIFA requires the Center to retain as a fund of perpetual duration. In accordance with GAAP, deficiencies of this nature are reported in unrestricted net assets. Deficiencies generally result from unfavorable market fluctuations that occur along with continued appropriation for certain programs that are deemed prudent by the Board of Directors. There were no such funds with material deficiencies at December 31, 2012 or 2011.

#### Return Objectives and Risk Parameters

The Center has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity or for a donor-specified period as well as board-designated funds. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce results that, over time, provide a return of approximately eight percent annually while assuming a moderate level of investment risk. Actual returns in any given year will vary from this amount.

## Strategies Employed for Achieving Objectives

To satisfy its long-term rate-of-return objectives, the Center relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Center targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

# Spending Policy and How the Investment Objectives Relate to Spending Policy

The Center has a policy of appropriating for distribution each year six percent of its endowment fund's average fair value over the prior three years. The calculation is based on the three fiscal years ending on the September 30, preceding the calendar year in which the distribution is planned. In establishing this policy, the Center considered the long-term expected return on its endowment. Accordingly, over the long term, the Center expects the current spending policy to allow its endowment to grow at an average of two percent annually. This is consistent with the organization's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

# D. <u>ENDOWMENT</u> - Continued

Permanently Restricted Net Assets:	2012	2011
The portion of perpetual endowment funds that is required to be retained permanently either by explicit donor stipulation or by TPMIFA	<u>\$4,419,833</u>	<u>\$4,411,799</u>
	2012	2011
Temporarily Restricted Net Assets:		
The portion of perpetual endowment funds subject to time or other restrictions under TPMIFA:		
Without purpose restrictions	\$361,785	\$309,757
With purpose restrictions	427,942	394,092
	<u>\$789,727</u>	<u>\$703,849</u>

# E. <u>PROPERTY AND EQUIPMENT</u>

A summary of property and equipment at December 31, 2012 and 2011, is as follows:

	2012	2011
Improvements	\$ 487,680	407,763
Furniture	87,308	84,108
Equipment	436,206	436,206
	1,011,194	928,077
Less accumulated depreciation	( 786,150)	<u>(747,785</u> )
	<u>\$ 225,044</u>	<u>\$ 180,292</u>

During 2011, under a real estate development agreement, the Center contributed certain land and buildings, to a newly formed entity in exchange for a 50% interest in the new entity. The net book value of the property at the time of transfer was \$1,811,806. See Note F.

## F. INVESTMENT IN JOINT VENTURE - MIDTOWN PLACE, LLC

During November 2010, the Center entered into a development agreement with a real estate developer. Under the agreement, the Center contributed, during 2011, certain land and buildings in exchange for a 50% equity interest in a newly formed entity, Midtown Place, LLC. The net book value of the assets at the time of transfer totaled \$1,811,806, as described in Note E. This amount was recorded as the Center's investment in the joint venture. The real estate developer owns the other 50% interest in Midtown Place, LLC. During 2011, Midtown Place, LLC demolished the existing structures on the land and in their place constructed a new 55-unit apartment complex, Midtown Place Apartments. Construction of the new apartments was completed in July 2012. The developer and manages the apartment complex for a management fee of four percent of gross rents less collectible deposits.

During August 2012, the Center formed a Tennessee nonprofit limited liability company, SBC Educational Holdings, LLC, ("Educational Holdings"). The Center is the sole member of Educational Holdings. In connection with the formation, the Center transferred its interest in Midtown Place, LLC to Educational Holdings.

In conjunction with the construction of the new apartment complex, Midtown Place entered into a construction promissory note, the balance of which was \$5,650,000 and \$1,085,500 at December 31, 2012 and 2011, respectively. The loan is collateralized by Midtown Place Apartments and is guaranteed by the developer. The Center does not guarantee the loan.

A summary of the assets and liabilities of Midtown Place, LLC as of December 31, 2012 and 2011, is as follows:

		2011
Total assets Total liabilities	\$7,569,723 	\$3,190,113 
Equity	<u>\$1,763,899</u>	\$2,099,900

Revenue of Midtown Place totaled \$366,800 for 2012. The Center's share of Midtown Place's net loss for 2012 was \$12,000. During 2012, the Center received distribution from Midtown Place totaling \$231,000.

The Center's carrying value of the investment Midtown Place, LLC exceeds its share of the underlying net assets, which is considered to be equity method goodwill. The Center evaluates the carrying value of its investment in Midtown Place, LLC on at least an annual basis and more frequently if events occur or circumstances change that would likely reduce the fair value below its carrying amount. No impairment allowance was considered necessary at December 31, 2012 or 2011.

## G. PENSION PLAN

All full-time staff and regular part-time staff who work twenty or more hours a week are eligible to participate in a defined contribution pension program of the General Board of Pensions Health Benefits of the United Methodist Church. Staff members may participate by contributing, through payroll deduction, not more than 10 percent to a personal accumulations account. The Center contributes nine percent on behalf of the employees. The total pension expense for the years ended December 31, 2012 and 2011, was \$84,250 and \$84,194, respectively.

# H. HEALTH CARE AND LIFE INSURANCE BENEFITS

The Center provides health, life, and other employee benefits for its active employees and health, dental, and life benefits to retirees through a group plan which qualifies for treatment as a multi-employer plan under ASC 715, *Compensation – Retirement Benefits*. Substantially all retired employees are eligible to participate in the Plan if they have attained normal retirement age while in the employ of the Board.

The General Agencies of The United Methodist Church Benefit Plan (the "Plan") provides medical, dental, life, and long and short-term disability defined benefits to participants of general agencies and employees of other certain United Methodist related organizations, including the Center.

The Plan's unfunded accumulated postretirement benefit obligation ("APBO") was approximately \$148,000,000 and \$144,000,000 and the Plan's unfunded expected postretirement benefit obligation ("EPBO") was approximately \$195,000,000 and \$188,000,000 as of December 31, 2012 and 2011, respectively.

All of the Center's active employees are covered by the Plan. The cost of the benefits is recognized as expense as premiums are paid. The total cost of benefits for active employees was \$177,832 and \$173,206 in 2012 and 2011, respectively.

Beginning in 2006, the Center received a distribution of funds from the Agency Group Plan (AGI) to offset a portion of the costs of its employee health insurance plan. This distribution was \$51,000 during 2012 and 2011. The final year of this distribution was 2012. The amount of each participating organization's distribution is based upon the organization's proportionate share of the base year health insurance premium cost of AGI.

## I. RELATED PARTY TRANSACTIONS

The United Methodist Women ("UMW") appoints 8 of the 24 voting directors of Scarritt-Bennett Center. In 2012 and 2011, the UMW provided the Center with financial support in the amount of \$158,637 and \$45,000, respectively, in addition to the rent-free use of the facilities, as described in Note J. UMW also holds meetings and conferences at the Center, for which the Center receives fees and income from use of facilities.

## J. CONTRIBUTION - RENT-FREE USE OF FACILITIES

UMW has contributed a rent-free lease agreement to the Center. The Center renewed the lease agreement with the UMW, effective January 1, 2011. The renewed lease agreement provides generally for a lease term through December 2020 with certain renewal options as well as termination provisions. The estimated fair value of the contributed facilities is recorded as a gift in the period the lease is executed and, for any terms in excess of one year, the value is discounted to its present value at that time. Based on the provisions of the lease agreement, the Center generally records the contributions in annual installments when it is known that the lease will remain in effect for the upcoming year. The contribution receivable relating to the rent-free use of facilities is included as leasehold rights - facilities usage in the accompanying balance sheets. The leasehold rights - facilities usage was \$1,800,000 at both December 31, 2012 and 2011, which represents the right to use the facilities for the 2013 and 2012, respectively. The related rent expense was \$1,800,000 for 2012 and 2011. The leasehold rights - facilities usage as of December 31, 2012 and 2011, is a temporarily restricted net asset.

# K. TEMPORARILY AND PERMANENTLY RESTRICTED NET ASSETS

Temporarily restricted net assets are available for the following purposes at December 31, 2012 and 2011:

	2012	2011
Time restrictions:		
Facilities usage	\$1,800,000	\$1,800,000
Life income agreements	-	-
General endowment - net accumulated gains	361,785	308,760
Amounts designated for specific programs:		
Miller lectureship	67,624	58,064
Centennial Global Scholars Fund	46,689	40,094
General unrestricted scholarships	312,650	296,078
Library	979	853
Facilities	10,970	30,970
	<u>\$2,600,697</u>	\$2,534,819

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors.

	2012	2011
Time restrictions: Passage of specified time - rent-free use facilities	\$1,800,000	\$1,800,000
Program requirements met: Satisfaction of program restrictions	116,938	81,693
	<u>\$1,916,938</u>	<u>\$1,881,693</u>
Permanently restricted net assets consist of the following	ng:	
	2012	2011
General endowment Scholarships Other	\$3,048,418 1,321,415 50,000	\$3,040,278 1,321,521 50,000
	<u>\$4,419,833</u>	<u>\$4,411,799</u>

Income from permanently restricted assets and Board-designated unrestricted assets is available for general operations and scholarships.

## L. CONCENTRATIONS

The Center maintains cash and investments in accounts which, at times, may exceed federally insured limits. Credit risk is managed by maintaining all deposits in financial institutions which management believes are high quality financial institutions and by maintaining diversification of investments, including those held in various securities. Such funds are subject to inherent market fluctuations, which at times, may be significant. The Center also generally has a concentration of fee and rental income from certain United Methodist Groups.

# M. <u>LINE-OF-CREDIT</u>

The Center has a \$430,000 line-of-credit with a financial institution, the balance of which was \$364,935 and \$395,059 at December 31, 2012 and 2011, respectively. Interest on the line-of-credit is due monthly at the financial institution's prime rate. Interest expense for the years ended December 31, 2012 and 2011, was \$21,949 and \$18,797, respectively. The line-of-credit is secured by certain unrestricted investments. The line-of-credit expired in January 2012 and was renewed with the same terms through July 2013.

# N. <u>COLLECTIONS</u>

The Centers maintains certain collections of artifacts, art, traditional pieces and other items. These items are held and displayed in the Center's various facilities for educational and exhibition purposes. Items are preserved, and cared for, and their condition maintained. Collection items are not included in the statements of financial position and the value of collection items given to the Center is not reflected as revenue. The cost of objects purchased is reported in program expenses.

# O. FAIR VALUE OF FINANCIAL INSTRUMENTS

Required disclosures concerning the estimated fair value of financial instruments are presented below. The estimated fair value amounts have been determined based on the Center's assessment of available market information and appropriate valuation methodologies. The following table summarizes required fair value disclosures and measurements at December 31, 2012 and 2011, for assets measured at fair value on a recurring basis under ASC 820, *Fair Value Measurements and Disclosures*:

	ssets Measured at Fair Value	Fair Value Measur Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant	Significant
<u>December 31, 2012</u> :				
Investments: Short-term investments Equities Fixed income Total investment	\$ 693,044 3,511,970 1,988,916 ats \$6,193,930	\$ 693,044 3,511,970 - \$4,205,014	\$ - - 1,988,916 \$1,988,916	\$ - - - - \$ -
Perpetual trusts held by third parties	<u>\$ 371,213</u>	<u>\$ 371,213</u>	<u>\$ -</u>	<u>\$ -</u>
December 31, 2011:				
Investments: Short-term investments Equities Fixed income	\$ 360,014 3,855,824 2,124,074	\$ 360,014 3,855,824	\$ - - 2,124,074	\$ - - -
Total investmen	ats \$6,339,912	<u>\$4,215,838</u>	<u>\$2,124,074</u>	<u>\$</u>
Perpetual trusts held by third parties	<u>\$ 363,574</u>	<u>\$ 363,574</u>	<u>\$ -</u>	<u>\$ -</u>

## O. FAIR VALUE OF FINANCIAL INSTRUMENTS - Continued

The following methods and assumptions were used to estimate the fair value of each class of financial instruments:

#### Investments

The fair value of short-term investments and equities are determined using primarily Level 1 inputs in accordance with ASC 820. The fair values of fixed income instruments are determined using primarily Level 2 inputs.

#### Perpetual Trusts Held by Third Parties

Fair value is based on Level 1 inputs, quoted market prices, where available.

#### Other

The Center's other financial instruments include accounts receivable, accounts payable and other liabilities, and the line-of-credit. The recorded values of accounts receivable and accounts payable and other liabilities approximate their fair values based on their short-term nature. The recorded value of the line-of-credit approximates fair value due to the instrument's variable rate nature.

# P. SUBSEQUENT EVENTS

Management has evaluated subsequent events through July 26, 2013, the date the financial statements were available for issuance, and has determined that except for the renewal of the line-of-credit described in Note M, there are no other subsequent events requiring disclosure.