|  | Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OPERATING REVENUE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Program Revenue | \$0 | \$38,661 | \$41,618 | \$43,484 | \$41,652 | \$43,141 | \$45,245 | \$47,921 | \$37,288 | \$49,555 | \$44,183 | \$80,041 | \$512,788 |
| Government | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,300 | \$2,300 |
| Awards \& Honorariums | \$0 | \$0 | \$1,000 | \$0 | \$0 | \$1,500 | \$0 | \$0 | \$1,500 | \$0 | \$0 | \$1,500 | \$5,500 |
| Civic Clubs | \$0 | \$250 | \$0 | \$0 | \$250 | \$0 | \$0 | \$250 | \$0 | \$0 | \$250 | \$0 | \$1,000 |
| Congregations | \$1,820 | \$2,000 | \$2,500 | \$1,820 | \$8,000 | \$5,000 | \$1,820 | \$2,000 | \$2,500 | \$1,820 | \$2,000 | \$5,000 | \$36,280 |
| Corporations | \$5,000 | \$7,500 | \$5,000 | \$7,500 | \$5,000 | \$42,500 | \$15,000 | \$7,500 | \$12,500 | \$7,500 | \$72,640 | \$15,000 | \$202,640 |
| Foundations | \$5,000 | \$70,000 | \$7,500 | \$5,000 | \$17,500 | \$60,000 | \$5,000 | \$5,000 | \$7,500 | \$7,500 | \$10,000 | \$120,000 | \$320,000 |
| Individuals | \$16,500 | \$41,000 | \$22,000 | \$32,000 | \$17,000 | \$36,500 | \$17,000 | \$32,000 | \$24,500 | \$43,500 | \$45,500 | \$95,500 | \$423,000 |
| Schools | \$0 | \$1,000 | \$0 | \$0 | \$1,500 | \$0 | \$0 | \$1,000 | \$0 | \$0 | \$1,500 | \$0 | \$5,000 |
| Special Events | \$250 | \$5,000 | \$500 | \$5,000 | \$250 | \$40,500 | \$50,000 | \$48,000 | \$5,750 | \$10,000 | \$2,500 | \$12,000 | \$179,750 |
| PPP Loan Forgiveness | \$202,192 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$202,192 |
| In-Kind | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$40,000 | \$30,000 | \$30,000 | \$470,000 |
| TOTAL OPERATING REVENUE | \$260,762 | \$195,411 | \$110,118 | \$124,804 | \$141,152 | \$279,141 | \$184,065 | \$193,671 | \$141,538 | \$159,875 | \$208,573 | \$361,341 | \$2,360,450 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CAPITAL CAMPAIGN REVENUE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Capital - Board of Directors | \$75 | \$75 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$150 |
| Capital - Indiv - Public Phase | \$230 | \$230 | \$230 | \$230 | \$230 | \$230 | \$230 | \$230 | \$230 | \$230 | \$230 | \$230 | \$2,761 |
| TOTAL CAPITAL CAMPAIGN REVENUE | \$305 | \$305 | \$230 | \$230 | \$230 | \$230 | \$230 | \$230 | \$230 | \$230 | \$230 | \$230 | \$2,911 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL REVENUE | \$261,067 | \$195,716 | \$110,348 | \$125,034 | \$141,382 | \$279,371 | \$184,295 | \$193,901 | \$141,768 | \$160,106 | \$208,803 | \$361,571 | \$2,363,361 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| OPERATING EXPENSE |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Administration |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Admin Expense | \$11,531 | \$6,965 | \$7,025 | \$7,482 | \$7,735 | \$12,835 | \$10,903 | \$10,216 | \$7,306 | \$7,593 | \$8,526 | \$6,357 | \$104,471 |
| Admin Payroll, Payroll Taxes | \$13,501 | \$10,820 | \$12,870 | \$12,870 | \$12,331 | \$12,331 | \$12,331 | \$12,331 | \$12,331 | \$12,331 | \$12,331 | \$18,496 | \$154,876 |
| Total Admin | \$25,032 | \$17,785 | \$19,894 | \$20,352 | \$20,066 | \$25,166 | \$23,235 | \$22,547 | \$19,637 | \$19,924 | \$20,857 | \$24,853 | \$259,347 |
| Board Expenses | \$10,650 | \$150 | \$10,650 | \$150 | \$10,650 | \$3,650 | \$150 | \$150 | \$150 | \$150 | \$150 | \$150 | \$36,800 |
| Marketing \& Development |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Marketing \& Development Expenses | \$3,195 | \$1,871 | \$2,201 | \$2,186 | \$2,101 | \$7,849 | \$7,444 | \$22,379 | \$2,599 | \$8,574 | \$7,479 | \$1,782 | \$69,659 |
| M\&D Payroll, Payroll Taxes | \$15,012 | \$14,297 | \$14,447 | \$14,447 | \$23,142 | \$23,142 | \$23,142 | \$23,142 | \$23,142 | \$23,142 | \$23,142 | \$34,712 | \$254,904 |
| Total Marketing \& Development | \$18,206 | \$16,168 | \$16,647 | \$16,632 | \$25,242 | \$30,991 | \$30,586 | \$45,521 | \$25,741 | \$31,716 | \$30,621 | \$36,494 | \$324,563 |
| Facilities |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Facilities Expenses | \$6,095 | \$7,595 | \$6,070 | \$6,595 | \$6,595 | \$8,470 | \$8,670 | \$8,670 | \$7,645 | \$7,645 | \$7,645 | \$6,165 | \$87,860 |
| Facilities Payroll, Payroll Taxes | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Facilities Depreciation | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$13,000 | \$156,000 |
| Total Facilities | \$19,095 | \$20,595 | \$19,070 | \$19,595 | \$19,595 | \$21,470 | \$21,670 | \$21,670 | \$20,645 | \$20,645 | \$20,645 | \$19,165 | \$243,860 |
| Garden |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Garden Expenses | \$10,548 | \$7,010 | \$7,560 | \$5,534 | \$7,375 | \$9,621 | \$8,845 | \$7,591 | \$6,631 | \$7,350 | \$5,011 | \$1,590 | \$84,665 |
| Garden Payroll, Payroll Taxes | \$15,129 | \$14,409 | \$17,719 | \$17,719 | \$20,647 | \$20,647 | \$20,647 | \$20,647 | \$20,647 | \$20,647 | \$20,647 | \$30,971 | \$240,478 |
| Garden Depreciation | \$1,250 | \$1,250 | \$1,250 | \$1,250 | \$1,250 | \$1,250 | \$1,250 | \$1,250 | \$1,250 | \$1,250 | \$1,250 | \$1,250 | \$15,000 |
| Total Garden | \$26,927 | \$22,668 | \$26,529 | \$24,503 | \$29,272 | \$31,518 | \$30,742 | \$29,488 | \$28,528 | \$29,247 | \$26,908 | \$33,811 | \$340,143 |
| Meals |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Meals Expenses | \$29,005 | \$23,985 | \$24,696 | \$26,750 | \$25,211 | \$29,698 | \$32,038 | \$26,138 | \$27,179 | \$27,747 | \$26,429 | \$22,050 | \$320,929 |
| Meals Payroll, Payroll Taxes | \$28,094 | \$26,756 | \$27,127 | \$27,127 | \$27,127 | \$27,127 | \$27,127 | \$27,127 | \$27,127 | \$27,127 | \$27,127 | \$40,691 | \$339,682 |
| Total Meals | \$57,099 | \$50,742 | \$51,823 | \$53,877 | \$52,338 | \$56,825 | \$59,165 | \$53,265 | \$54,306 | \$54,874 | \$53,556 | \$62,741 | \$660,611 |
| Share |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Share Expenses | \$6,827 | \$4,609 | \$5,130 | \$6,233 | \$9,130 | \$9,504 | \$10,411 | \$9,271 | \$9,971 | \$9,718 | \$5,215 | \$5,025 | \$91,043 |
| Share Payroll, Payroll Taxes | \$22,371 | \$19,713 | \$21,356 | \$21,356 | \$20,817 | \$20,817 | \$20,817 | \$20,817 | \$20,817 | \$20,817 | \$20,817 | \$31,226 | \$261,742 |
| Share Depreciation | \$2,250 | \$2,250 | \$2,250 | \$2,250 | \$2,250 | \$2,250 | \$2,250 | \$2,250 | \$2,250 | \$2,250 | \$2,250 | \$2,250 | \$27,000 |
| Total Share | \$31,448 | \$26,571 | \$28,736 | \$29,839 | \$32,197 | \$32,571 | \$33,478 | \$32,338 | \$33,038 | \$32,785 | \$28,282 | \$38,501 | \$379,785 |
| ln-Kind | \$30,000 | \$30,000 | \$30,000 | \$30,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$50,000 | \$40,000 | \$30,000 | \$30,000 | \$470,000 |
| TOTAL OPERATING EXPENSE | \$218,458 | \$184,679 | \$203,349 | \$194,947 | \$239,361 | \$252,191 | \$249,025 | \$254,979 | \$232,045 | \$229,341 | \$211,019 | \$245,715 | \$2,715,110 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| OPERATING NET REV (GAAP Basis) | \$42,304 | \$10,732 | -\$93,231 | -\$70,143 | -\$98,209 | \$26,949 | -\$64,960 | -\$61,309 | -\$90,508 | -\$69,466 | -\$2,447 | \$115,626 | -\$354,660 |
| Depreciation | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$198,000 |
| OPERATING EXPENSE ADJUSTED | \$201,958 | \$168,179 | \$186,849 | \$178,447 | \$222,861 | \$235,691 | \$232,525 | \$238,479 | \$215,545 | \$212,841 | \$194,519 | \$229,215 | \$2,517,110 |
| OPS NET REV EX. DEPRECIATION | \$58,804 | \$27,232 | -\$76,731 | -\$53,643 | - \$81,709 | \$43,449 | - \$48,460 | -\$44,809 | -\$74,008 | -\$52,966 | \$14,053 | \$132,126 | -\$156,660 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| CAPITAL EXPENSES |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Garden Start-Up | \$15,000 | \$10,000 | \$500 | \$8,000 | \$0 | \$26,000 | \$0 | \$0 | \$500 | \$0 | \$0 | \$0 | \$60,000 |
| Interest Expense | \$1,995 | \$1,960 | \$1,925 | \$1,891 | \$1,856 | \$1,821 | \$1,786 | \$1,751 | \$1,717 | \$1,682 | \$1,647 | \$1,612 | \$21,644 |
| TOTAL CAPITAL EXPENSES | \$16,995 | \$11,960 | \$2,425 | \$9,891 | \$1,856 | \$27,821 | \$1,786 | \$1,751 | \$2,217 | \$1,682 | \$1,647 | \$1,612 | \$81,644 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL EXPENSES | \$235,453 | \$196,639 | \$205,774 | \$204,838 | \$241,217 | \$280,012 | \$250,812 | \$256,731 | \$234,262 | \$231,023 | \$212,666 | \$247,327 | \$2,796,754 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| TOTAL NET REV (GAAP Basis) | \$25,614 | -\$923 | -\$95,426 | -\$79,804 | -\$99,834 | -\$642 | -\$66,516 | -\$62,830 | -\$92,494 | -\$70,918 | -\$3,864 | \$114,244 | -\$433,393 |
| Depreciation | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$16,500 | \$198,000 |
|  | \$9,114 | \$180,139 | \$189,274 | \$188,338 | \$224,717 | \$263,512 | \$234,312 | \$240,231 | \$217,762 | \$214,523 | \$196,166 | \$230,827 | \$2,598,754 |
| TOTAL NET REV EX. DEPRECIATION | \$251,953 | \$15,577 | -\$78,926 | - $\$ 63,304$ | -\$83,334 | \$15,858 | -\$50,016 | -\$46,330 | -\$75,994 | -\$54,418 | \$12,636 | \$130,744 | -\$235,393 |

