# GIRL SCOUTS OF MIDDLE TENNESSEE, INC.

## FINANCIAL STATEMENTS

As of and for the Year Ended September 30, 2019 and 2018 And Report of Independent Auditor



PORT OF INDEPENDENT AUDITOR	-2

## FINANCIAL STATEMENTS

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#### **Report of Independent Auditor**

To the Board of Directors Girl Scouts of Middle Tennessee, Inc. Nashville, Tennessee

We have audited the accompanying financial statements of Girl Scouts of Middle Tennessee, Inc. (a nonprofit organization), which comprise the statements of financial position as of September 30, 2019 and 2018, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Girl Scouts of Middle Tennessee, Inc. as of September 30, 2019 and 2018, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Changes in Financial Statement Presentation**

As discussed in Note 1, Girl Scouts of Middle Tennessee, Inc. adopted Financial Account Standards Board (FASB) Accounting Standards Update ("ASU") 2016-14, *Not-for-Profit Entities (Topic 958) – Presentation of Financial Statements for Not-for-Profit Entities.* The ASU has been applied retrospectively to all years presented in the financial statements. Our opinion is not modified with respect to this matter.

#### **Other Matter**

We also have audited, in accordance with auditing standards generally accepted in the United States of America, the consolidated statements of financial position of Girl Scouts of Middle Tennessee, Inc. and affiliate as of September 30, 2019 and 2018, and the related consolidated statements of activities, functional expenses, and cash flows for the years then ended (none of which is presented herein), and we expressed an unmodified opinion on those financial statements. Such consolidated financial statements are the general-purpose financial statements of Girl Scouts of Middle Tennessee, Inc. and affiliate, and the financial statements of Girl Scouts of Middle Tennessee, Inc. and affiliate for those consolidated financial statements.

reny Bekant LLP

Nashville, Tennessee January 13, 2020

## **GIRL SCOUTS OF MIDDLE TENNESSEE, INC.** STATEMENT OF FINANCIAL POSITION

### SEPTEMBER 30, 2019

		Wit	hout D	t Donor Restrictions						
	Camping, Operating, and Special Project Reserves		and and Equipment oject and Intangible		Total Without Donor Restrictions		Total With Donor Restrictions			Total
ASSETS Current Assets: Cash and cash equivalents (Note 1) Accounts and other receivables, net (Note 3)	\$	1,457,570 20,272	\$	-	\$	1,457,570 20,272	\$	4,481 159,825	\$	1,462,051 180,097
Other current assets		350,807		-		350,807		-		350,807
Total Current Assets		1,828,649		-		1,828,649		164,306		1,992,955
Accounts and other receivables, net - noncurrent (Note 3) Investments (Notes 1 and 4) Property and equipment, net of accumulated		- 8,381,197		- -		- 8,381,197		500,000 178,019		500,000 8,559,216
depreciation (Notes 1 and 5) Intangible assets (Note 6)		-		179,221 576,524		- 179,221 576,524		-		179,221 576,524
Total Assets	\$	10,209,846	\$	755,745	\$	10,965,591	\$	842,325	\$	11,807,916
LIABILITIES AND NET ASSETS Current Liabilities:										
Accounts payable Accrued liabilities Deferred income Due to Sue Peters Foundation	\$	144,761 159,252 128,555 80,677	\$		\$	144,761 159,252 128,555 80,677	\$	-	\$	144,761 159,252 128,555 80,677
Total Current Liabilities		513,245		-		513,245		-		513,245
Custodian funds		163,981		-		163,981		-		163,981
Total Liabilities		677,226		-		677,226		-		677,226
Net Assets (Notes 1 and 8): Without donor restrictions With donor restrictions		9,532,620 -		755,745		10,288,365 -		- 842,325		10,288,365 842,325
Total Net Assets		9,532,620		755,745		10,288,365		842,325		11,130,690
Total Liabilities and Net Assets	\$	10,209,846	\$	755,745	\$	10,965,591	\$	842,325	\$	11,807,916
			_		-				-	

The accompanying notes to the financial statements are an integral part of these statements.

## **GIRL SCOUTS OF MIDDLE TENNESSEE, INC.** STATEMENT OF FINANCIAL POSITION

### SEPTEMBER 30, 2018

		Wit	hout D	onor Restrict	ions					
	Camping, Operating, and Special Project Reserves		Land, Buildings, and Equipment and Intangible Assets		Total Without Donor Restrictions		Total With Donor Restrictions		Total	
ASSETS Current Assets: Cash and cash equivalents (Note 1) Accounts and other receivables, net (Note 3) Other current assets	\$	1,658,084 13,676 176,233	\$	- - -	\$	1,658,084 13,676 176,233	\$	40,698 162,810 -	\$	1,698,782 176,486 176,233
Total Current Assets		1,847,993		-		1,847,993		203,508		2,051,501
Accounts and other receivables, net - noncurrent (Note 3) Investments (Notes 1 and 4) Property and equipment, net of accumulated depreciation (Notes 1 and 5) Intangible assets (Note 6)		- 8,672,075 - -		- - 218,523 515,140		- 8,672,075 - 218,523 515,140		700,000 172,361 -		700,000 8,844,436 218,523 515,140
Total Assets	\$	10,520,068	\$	733,663	\$	11,253,731	\$	1,075,869	\$	12,329,600
LIABILITIES AND NET ASSETS Current Liabilities: Accounts payable Accrued liabilities	\$	542,074 363,844	\$	-	\$	542,074 363,844	\$	-	\$	542,074 363,844
Deferred income		62,373		-		62,373		-		62,373
Due to Sue Peters Foundation		49,177		-		49,177		-		49,177
Total Current Liabilities		1,017,468		-		1,017,468		-		1,017,468
Custodian funds Total Liabilities		150,238		-		150,238		-		150,238
		1,167,706		-		1,167,706				1,167,706
Net Assets (Notes 1 and 8): Without donor restrictions With donor restrictions		9,352,362 -		733,663		10,086,025		- 1,075,869		10,086,025 1,075,869
Total Net Assets		9,352,362		733,663		10,086,025		1,075,869		11,161,894
Total Liabilities and Net Assets	\$	10,520,068	\$	733,663	\$	11,253,731	\$	1,075,869	\$	12,329,600

The accompanying notes to the financial statements are an integral part of these statements.

### **GIRL SCOUTS OF MIDDLE TENNESSEE, INC.** STATEMENT OF ACTIVITIES

	ithout Donor Restrictions	ith Donor	 Total
Public Support: Annual giving	\$ 253,044	\$ 93,525	\$ 346,569
Capital campaign gifts Community receptions, net	- 100,363	-	- 100,363
Golf tournament, net	42,033	-	42,033
United Way contributions	30,845	-	30,845
In-kind contributions	 2,440	 -	 2,440
Total Public Support	 428,725	 93,525	522,250
Revenue:			
Program Related Revenue:	0 500 040		0 500 0 40
Cookie sales, net (Note 9)	3,580,012	-	3,580,012
Camping fees Program fees	640,204 428,939	-	640,204 428,939
Sale of merchandise, gross	420,939 548,752	-	428,939 548,752
Less cost of sales	(385,480)	-	(385,480)
Other income, net	211,879	-	211,879
Total Revenue	5,024,306	-	5,024,306
Net Assets Released from Restrictions:			
Satisfaction of program and time restrictions	332,726	 (332,726)	 -
Total Revenues, Gains, and Other Support	 5,785,757	 (239,201)	 5,546,556
Expenses:			
Program services	5,145,123	-	5,145,123
Supporting Services:			
Management and general	161,535	-	161,535
Fundraising and community relations	 369,569	 -	 369,569
Total Expenses	 5,676,227	 -	 5,676,227
Change in net assets from operating activities	109,530	(239,201)	(129,671)
Nonoperating Activities:			
Investment income, net (Note 4)	208,509	-	208,509
Net gain on investments (Note 4)	121,172	5,657	126,829
Other changes in benefit obligation (Note 11)	 -	 -	 -
Change in net assets	439,211	(233,544)	205,667
Net assets, beginning of year	10,086,025	1,075,869	11,161,894
Transfer of net assets to Sue Peters Foundation (Note 1)	(236,871)	-	(236,871)
	\$	\$ 842 325	\$ 11,130,690
Net assets, end of year	\$ 10,288,365	\$ 842,325	\$ 11,130,69

### **GIRL SCOUTS OF MIDDLE TENNESSEE, INC.** STATEMENT OF ACTIVITIES

	thout Donor estrictions	ith Donor estriction	Total
Public Support: Annual giving Capital campaign gifts	\$ 385,289	\$ 120,350 750,000	\$ 505,639 750,000
Community receptions, net	- 129,634	750,000	129,634
Golf tournament, net	40,985	-	40,985
United Way contributions	-	18,867	18,867
In-kind contributions	 1,513	 -	 1,513
Total Public Support	 557,421	889,217	 1,446,638
Revenue:			
Program Related Revenue:			0 470 470
Cookie sales, net (Note 9)	3,479,176	-	3,479,176
Camping fees Program fees	605,843 271,625	-	605,843 271,625
Sale of merchandise, gross	558,033	-	558,033
Less cost of sales	(402,114)	-	(402,114)
Other income, net	293,201	-	293,201
Total Revenue	4,805,764	-	4,805,764
Net Assets Released from Restrictions: Satisfaction of program and time restrictions	358,425	(358,425)	-
Total Revenues, Gains, and Other Support	5,721,610	 530,792	 6,252,402
Expenses:			
Program services Supporting Services:	4,792,114	-	4,792,114
Management and general	199,058	-	199,058
Fundraising and community relations	 359,886	 -	 359,886
Total Expenses	 5,351,058	 -	 5,351,058
Change in net assets from operating activities	370,552	530,792	901,344
Nonoperating Activities:			
Investment income, net (Note 4)	179,972	-	179,972
Net gain on investments (Note 4)	451,580	9,899	461,479
Other changes in benefit obligation (Note 11)	 18,766	 -	 18,766
Change in net assets	1,020,870	540,691	1,561,561
Net assets, beginning of year Transfer of net assets to	10,592,802	535,178	11,127,980
Sue Peters Foundation (Note 1)	 (1,527,647)	 -	 (1,527,647)
Net assets, end of year	\$ 10,086,025	\$ 1,075,869	\$ 11,161,894

## **GIRL SCOUTS OF MIDDLE TENNESSEE, INC.** STATEMENT OF FUNCTIONAL EXPENSES

				Sun	porting Services		
	Program Services		anagement Id General		Fundraising and Community Relations	 Total Supporting Services	Total
Salaries	\$	2,153,814	\$ 106,906	\$	226,901	\$ 333,807	\$ 2,487,621
Payroll taxes		163,684	6,907		16,670	23,577	187,261
Employee health and							
other benefits		200,214	9,846		21,011	30,857	231,071
Total Salaries and							
Related Expenses		2,517,712	123,659		264,582	388,241	2,905,953
Occupancy		631,623	10,179		23,520	33,699	665,322
Professional fees		300,056	18,143		32,882	51,025	351,081
Supplies		239,670	402		1,997	2,399	242,069
Conferences, conventions,							
meetings, and training		203,451	1,311		5,389	6,700	210,151
Scholarships and							
financial aid		184,640	-		-	-	184,640
Program consultants		169,465	1,020		-	1,020	170,485
Travel		146,240	754		6,288	7,042	153,282
Capital budget - repairs							
and maintenance		136,895	-		-	-	136,895
Legal fees		133,403	-		-	-	133,403
Printing and publications		70,690	1,780		9,640	11,420	82,110
Telephone		70,971	1,639		4,785	6,424	77,395
Miscellaneous		60,188	217		7,501	7,718	67,906
Awards and gifts		54,987	88		2,655	2,743	57,730
Insurance		25,449	1,139		2,431	3,570	29,019
Rental, repair, and							
maintenance		22,679	398		850	1,248	23,927
Postage and shipping		20,672	633		2,170	2,803	23,475
Membership dues		4,206	173		543	716	4,922
Area fundraising		-	 -		4,336	 4,336	 4,336
Total Expenses Before							
Depreciation		4,992,997	161,535		369,569	531,104	5,524,101
Depreciation and amortization		152,126	 -		-	 -	152,126
Total Expenses	\$	5,145,123	\$ 161,535	\$	369,569	\$ 531,104	\$ 5,676,227

## **GIRL SCOUTS OF MIDDLE TENNESSEE, INC.** STATEMENT OF FUNCTIONAL EXPENSES

					Sunn	orting Services					
	Program Services		-			nagement d General	F	and community Relations	s	Total upporting Services	Total
Salaries	\$	1,957,048	\$	130,066	\$	196,105	\$	326,171	\$ 2,283,219		
Payroll taxes		162,382		9,935		15,354		25,289	187,671		
Employee health and											
other benefits		118,124		10,241		12,489		22,730	 140,854		
Total Salaries and											
Related Expenses		2,237,554		150,242		223,948		374,190	2,611,744		
Occupancy		652,407		17,624		23,298		40,922	693,329		
Scholarships and											
financial aid		291,221		-		-		-	291,221		
Professional fees		227,521		18,528		20,552		39,080	266,601		
Supplies		226,961		642		1,924		2,566	229,527		
Conferences, conventions,											
meetings, and training		191,207		1,370		3,513		4,883	196,090		
Legal fees		187,724		-		-		-	187,724		
Capital budget - repairs											
and maintenance		144,853		-		-		-	144,853		
Program consultants		119,775		1,020		185		1,205	120,980		
Miscellaneous		53,319		169		55,783		55,952	109,271		
Travel		74,734		1,292		6,152		7,444	82,178		
Telephone		86,381		2,402		5,394		7,796	94,177		
Printing and publications		62,499		2,450		7,702		10,152	72,651		
Awards and gifts		42,454		18		1,908		1,926	44,380		
Insurance		30,895		1,924		2,901		4,825	35,720		
Postage and shipping		16,667		592		1,757		2,349	19,016		
Rental, repair, and											
maintenance		16,061		670		1,010		1,680	17,741		
Membership dues		3,018		115		381		496	3,514		
Area fundraising		-		-		3,478		3,478	 3,478		
Total Expenses Before									 		
Depreciation		4,665,251		199,058		359,886		558,944	5,224,195		
Depreciation and amortization		126,863		-		-		-	 126,863		
Total Expenses	\$	4,792,114	\$	199,058	\$	359,886	\$	558,944	\$ 5,351,058		

## **GIRL SCOUTS OF MIDDLE TENNESSEE, INC.** STATEMENTS OF CASH FLOWS

YEARS ENDED SEPTEMBER 30, 2019 AND 2018

		2019		2018
Cash flows from operating activities:				
Change in net assets	\$	205,667	\$	1,561,561
Adjustments to reconcile change in net assets to net cash				
provided by operating activities:				
Depreciation and amortization		152,126		126,863
Net gain on investments		(126,829)		(461,479)
Contributions restricted for fixed assets		(200,000)		(150,000)
Changes in operating assets and liabilities:				
Accounts and other receivables, net		196,389		(559,597)
Other current assets		(174,574)		(53,411)
Due to Sue Peters Foundation		31,500		44,000
Accounts payable		68,249		(62,967)
Accrued liabilities		(204,592)		73,334
Deferred income		66,182		23,860
Custodian funds		13,743		97,088
Accrued pension liability		-		(194,844)
Net cash provided by operating activities		27,861		444,408
Cash flows from investing activities:				
Proceeds from sale of investments		2,908,522		4,048,143
Purchases of investments		(2,496,473)		(4,213,681)
Purchases of property and equipment		(266,028)		(1,158,958)
Purchases of intangible assets		(145,051)		(101,785)
Net cash provided by (used in) investing activities		970		(1,426,281)
Cash flows from financing activities:				
Collections of contributions restricted for fixed assets		200,000		150,000
Land, buildings, and equipment financed through accounts payable		(465,562)		-
Net cash (used in) provided by financing activities		(265,562)		150,000
Net decrease in cash and cash equivalents		(236,731)		(831,873)
Cash and cash equivalents, beginning of year		1,698,782		2,530,655
Cash and cash equivalents, end of year	\$	1,462,051	\$	1,698,782
Noncash investing activities:				
Transfer of property and equipment to Sue Peters Foundation	\$	236,871	\$	1,527,647
Purchases of land, buildings, and equipment financed through accounts payable	\$	-	\$	465,562
0  y	-		-	

SEPTEMBER 30, 2019 AND 2018

#### Note 1—Summary of significant accounting policies

*Nature of Activities* – Girl Scouts of Middle Tennessee, Inc. (the "Organization") provides programs and administrative support for local Girl Scout troops in Middle Tennessee. The Organization is supported primarily through public support and the sale of cookies and merchandise. The following is a summary of the Organization's significant accounting policies.

Basis of Presentation – These financial statements represent only the financial activities of the Organization and do not include any financial information of The Sue Peters Foundation for Girls of Character, Courage, and Confidence in Middle Tennessee Trust (the "Trust"). These parent entity only financial statements are presented in addition to the consolidated audited financial statements of Girl Scouts of Middle Tennessee, Inc. and affiliate. Such consolidated financial statements are the general-purpose financial statements of Girl Scouts of Middle Tennessee, Inc. presented therein are not a valid substitute for those consolidated financial statements.

The Organization sponsored the establishment of Align 3C LLC ("Align"), a separate nonprofit limited liability company, during January 2017. Align was established to manage the distribution of certain software for electronic communications messaging and streamlining information. Align had no significant activity for the years ended September 30, 2019 and 2018. As such, the financial statements of Align are not included in the financial statements of Girl Scouts of Middle Tennessee, Inc. presented herein.

The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"). Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

*Net Assets Without Donor Restrictions* – Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be used at the discretion of the Organizations' management and the board of directors. Net assets without donor restrictions may be designated for specific purposes by action of the board of directors.

*Net Assets With Donor Restrictions* – Net assets that are subject to stipulations by donors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity. Net assets with donor restrictions in perpetuity are primarily comprised of the original endowment gifts given to the Organization by donors. Generally, the donors of these assets permit the Organization to use all or part of the income from these assets for the Organization's operations.

Supporting Organization – The Sue Peters Foundation for Girls of Character, Courage, and Confidence in Middle Tennessee Trust (the "Trust") was established on December 11, 2014 and is a not-for-profit organization exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code ("IRC"). The Trust was established to support Girl Scouts of Middle Tennessee, Inc. by providing real estate to be used for outdoor programs, a central office for the agency to conduct its operations, and scholarship opportunities for Girl Scout Gold Award recipients. Land, buildings, and equipment were transferred from Girl Scouts of Middle Tennessee, Inc. to the Trust. Such transfers of net assets totaled \$236,871 and \$1,527,647 for the years ended September 30, 2019 and 2018. Girl Scouts of Middle Tennessee, Inc. has entered into agreements to lease certain properties from the Trust and also to provide administrative services to the Trust. Girl Scouts of Middle Tennessee, Inc. controls the Trust through the appointment of its Board of Directors (the "Board").

SEPTEMBER 30, 2019 AND 2018

#### Note 1—Summary of significant accounting policies (continued)

*Cash and Cash Equivalents* – The Organization considers all cash funds, cash bank accounts, and highly-liquid debt instruments, with an original maturity when purchased of three months or less, to be cash and cash equivalents.

Accounts and Other Receivables – Accounts receivable are reviewed periodically as to their collectability. An allowance for uncollectible accounts is provided based on past experience with collections and estimated collectability of current receivables. Uncollectible accounts are charged against the allowance in the period they are deemed uncollectible.

Contributions are recognized when the donor makes a promise to give to the Organization that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions are recognized. Donor-restricted contributions are reported as increases in net assets with donor restrictions depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions.

*Inventory* – Inventory consists principally of Girl Scout related clothing and supplies and is stated at the lower of cost or market determined on the first-in, first-out basis and is included in other current assets on the statements of financial position. The Organization purchases a majority of its merchandise inventory from Girl Scouts of the USA ("GSUSA"). Inventory totaling \$201,415 and \$155,823 is included in other current assets at September 30, 2019 and 2018, respectively.

*Investments* – Investments are stated at fair value on a recurring basis. Unrealized gains and losses as well as appreciation or depreciation in fair value are reflected in the accompanying financial statements.

*Property and Equipment* – Property and equipment are recorded at cost to the Organization, or if contributed, at the approximate fair value at the date of acquisition. All depreciation is computed using the straight-line method based on the estimated useful life of the asset.

Maintenance and repairs are charged to operations when incurred. Betterments and renewals which extend the useful life of the asset over one year are capitalized. When buildings and equipment are sold or otherwise disposed, the asset and related accumulated depreciation are relieved, and any gain or loss is included in revenue.

*Fair Value of Financial Instruments* – The carrying amounts of financial instruments including cash and cash equivalents, accounts and other receivables, and accounts payable and accrued expenses approximate their fair values because of the relatively short maturity of these instruments.

*Endowment Funds* – As required by the Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC"), a nonprofit organization should classify the portion of a donor-restricted endowment fund that is not restricted by the donor in perpetuity or by law as net assets with donor restrictions (time restricted) until it is appropriated for expenditure and donor-imposed purpose restrictions, if any, are met.

When the purpose restrictions, if any, on the portion of donor-restricted endowment funds are met and the appropriation has occurred, donor-restricted net assets are reclassified to net assets without donor restrictions.

*Membership* – Membership fees are collected and forwarded to GSUSA. Accordingly, no membership fees are reflected in the statement of activities.

#### SEPTEMBER 30, 2019 AND 2018

#### Note 1—Summary of significant accounting policies (continued)

*Expense Allocation* – The costs of providing various programs and other activities have been summarized on a functional basis in the statements of activities and in the statements of functional expenses. Salaries and related expenses are allocated to the various program and supporting services based on actual or estimated time employees spend on each function. The remaining expenses are specifically allocated whenever practical. Management and general expenses include those expenses that are not directly identifiable with any other specific function, but provide for the overall support and direction of the Organization.

*Donated Services* – The Organization receives donated services from a variety of unpaid volunteers. No amounts have been recognized in the accompanying statements of activities related to volunteer services because the criteria for recognition of such volunteer effort under U.S. GAAP have not been satisfied.

*Pension* – The Organization recognizes the funded status of its postretirement benefit plan as an asset or liability and recognizes changes in funded status during the year in which the changes occur as changes in net assets without donor restrictions in the statement of activities.

*Use of Estimates* – The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

*Income Taxes* – The Organization is a not-for-profit organization and is exempt from income taxes under Section 501(c)(3) of the IRC, and the Organization is classified as an organization that is not a private foundation as defined in Section 509(a) of the IRC. Therefore, no provision for federal income taxes is included in the accompanying financial statements.

The Organization follows FASB ASC guidance clarifying the accounting for uncertainty in income taxes recognized in an entity's financial statements. This guidance prescribes a minimum probability threshold that a tax position must meet before a financial statement benefit is recognized. The minimum threshold is defined as a tax position that is more likely than not to be sustained upon examination by the applicable taxing authority, including resolution of any related appeals or litigation processes, based on the technical merits of the position. The tax benefit to be recognized is measured as the largest amount of benefit that is greater than 50% likely of being realized upon ultimate settlement. The Organization has no tax penalties or interest reported in the accompanying financial statements.

Subsequent Events – The Organization evaluated subsequent events through January 13, 2020, when these financial statements were available to be issued. Management is not aware of any significant events that occurred subsequent to the statement of financial position date but prior to the filing of this report that would have a material impact on the accompanying financial statements.

*Change in Accounting Principle* – In August 2016, the FASB issued Accounting Standards Update ("ASU") 2016-14, *Not for Profit Entities (Topic 958): Presentation of Financial Statements of Not-for-Profit Entities.* The update addresses the complexity and understandability of net asset classification, deficiencies in information about liquidity and availability of resources, and the lack of consistency in the type of information provided about expenses and investment return. The ASU has been applied retrospectively to all periods presented.

SEPTEMBER 30, 2019 AND 2018

### Note 1—Summary of significant accounting policies (continued)

*Recently Issued Accounting Standards* – In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers (Topic 606).* ASU 2014-09 clarifies the principles for recognizing revenue and develops a common revenue standard under U.S. GAAP under which an entity should recognize revenue to depict the transfer of promised goods and services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods and services. ASU 2014-09 will be effective for the Organization for the year ending September 30, 2020. The Organization is currently evaluating the impact this guidance may have on its financial statements.

In January 2016, the FASB issued ASU 2016-01, *Recognition and Measurement of Financial Assets and Financial Liabilities.* This guidance revises accounting related to (1) the classification and measurement of investments in equity and securities and (2) the presentation of certain fair value changes for financial liabilities measured at fair value. It also amends certain disclosure requirements associated with the fair value of financial instruments. This guidance is effective for the year ending September 30, 2020. The Organization is currently evaluating the impact this guidance may have on its financial statements.

In February 2016, the FASB issued ASU No. 2016-02, *Leases (Topic 842)*. The guidance in this ASU supersedes the leasing guidance in ASC 840, *Leases*. Under the new guidance, lessees are required to recognize lease assets and lease liabilities on the statement of financial position for all leases with terms longer than 12 months. Leases will be classified as either finance or operating, with classification affecting the pattern of expense recognition in the income statement. The new standard is effective for the Organization year ending September 30, 2022. A modified retrospective transition approach is required for leases for capital and operating leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements, with certain practical expedients available. The Organization is currently in the process of evaluating the impact of adoption of this ASU on the financial statements.

In November 2016, the FASB issued ASU 2016-18, *Statement of Cash Flows: Restricted Cash (Topic 230),* which requires that a statement of cash flows explain the change during the period in the total cash, cash equivalents, and amounts generally described as restricted cash or restricted cash equivalents. As a result, amounts generally described as restricted cash and restricted cash equivalents should be included with cash and cash equivalents when reconciling the beginning-of-period and end-of-period total amounts shown on the statements of cash flows. The new standard will be effective for the Organization for the year ending September 30, 2020. Early adoption is permitted. The Organization is currently evaluating the effect that the standard will have on its financial statements and related disclosures.

In June 2018, the FASB issued ASU 2018-08, *Not for Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made.* This should assist entities in (1) evaluating whether transactions should be accounted for as contributions (nonreciprocal transactions) or as exchange (reciprocal) transactions subject to other guidance and (2) determining whether a contribution is conditional. The new standard is effective for the year ending September 30, 2020. The Organization is evaluating the impact of this ASU on the financial statements.

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#### Note 2—Liquidity and availability of resources

The Organization regularly monitors liquidity required to meet its operating needs and other contractual commitments. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Organization considers all expenditures related to its ongoing program service activities as well as the conduct of services undertaken to support those activities to be general expenditures. Financial assets available for general expenditures, that is, without donor restriction or other restrictions limiting their use within one year of the statement of financial position comprise the following at September 30:

	2019	2018
Financial assets at year-end:		
Cash and cash equivalents	\$ 1,462,051	\$ 1,698,782
Accounts and other receivables, net	180,097	176,486
Accounts and other receivables, net - noncurrent	500,000	700,000
Investments	 8,559,216	8,844,436
Total financial assets	 10,701,364	 11,419,704
Less amounts not available to be used for general expenditures within one year:		
Assets subject to restrictions	 842,325	 1,075,869
Financial assets available to meet cash needs for general expenditures within one year	\$ 9,859,039	\$ 10,343,835

#### Note 3—Accounts and other receivables

Accounts and other receivables consist of the following at September 30:

	2019	2018		
Accounts receivable, net of allowance for doubtful accounts of \$18,748 and \$18,748, respectively Unconditional promises to give:	\$ 20,272	\$	13,676	
Capital campaign gifts	650,000		850,000	
Other	 9,825		12,810	
Total accounts and other receivables	\$ 680,097	\$	876,486	
	 2019		2018	
Receivable in less than one year	\$ 180,097	\$	176,486	
Receivable in one to five years	 500,000		700,000	
	\$ 680,097	\$	876,486	

Uncollectible amounts for unconditional promises to give are expected to be insignificant, and accordingly, no provision is made for uncollectible unconditional promises to give.

#### SEPTEMBER 30, 2019 AND 2018

#### Note 4—Investments and fair value measurements

The Organization has adopted the provisions of the Fair Value Measurement topic of the FASB ASC. This guidance establishes a framework for measuring fair value for financial assets and financial liabilities. The framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. The applicable levels of the fair value hierarchy are described below:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access.
- Level 2 Inputs to the valuation methodology include:
  - Quoted prices for similar assets or liabilities in active markets;
  - Quoted prices for identical or similar assets or liabilities in inactive markets;
  - Inputs other than quoted prices that are observable for the asset or liability;
  - Inputs that are derived principally from or corroborated by the observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 – Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

Following is a description of the valuation methodology used for assets measured at fair value. There have been no changes in the methodology used at September 30, 2019 and 2018.

Level 1 assets – determined by obtaining quoted market prices in active markets.

The method described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the Organization believes its valuation method is appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

### Note 4—Investments and fair value measurements (continued)

The following table sets forth by level, within the fair value hierarchy, the Organization's assets at fair value as of September 30, 2019:

	Level 1	Lev	vel 2	Leve	13	Total
Investments:						
Money market funds	\$ 397,607	\$	-	\$		\$ 397,607
Fixed Income Funds:						
Long duration fixed income	 3,581,835					3,581,835
Total Fixed Income Funds	 3,581,835					3,581,835
Equity Funds:						
Real estate investment trust funds	611,538		-		-	611,538
Large cap foreign funds	581,252		-		-	581,252
Large cap US funds	527,677		-		-	527,677
Small/mid cap US funds	519,817		-		-	519,817
Small bond funds	 69,902		-			69,902
Total Equity Funds	2,310,186		-		-	2,310,186
Common Stock:						
Consumer goods	462,861		-		-	462,861
Financial	378,269		-		-	378,269
Industrial goods	373,875		-		-	373,875
Technology	322,136		-		-	322,136
Healthcare	216,882		-		-	216,882
Services	166,281		-		-	166,281
Basic materials	156,194		-		-	156,194
Utilities	135,208		-		-	135,208
Communication	57,583		-		-	57,583
Other	 299		_			299
Total Common Stock	 2,269,588		-			2,269,588
Total Investments at Fair Value	\$ 8,559,216	\$	-	\$		\$ 8,559,216

#### Note 4—Investments and fair value measurements (continued)

The following table sets forth by level, within the fair value hierarchy, the Organization's assets at fair value as of September 30, 2018:

	Level 1		Level 2	Level 3		Total
Investments:					_	
Money market funds	\$ 340	958 \$	-	\$ -	\$	340,958
Fixed Income Funds:						
Short duration fixed income	24	970				24,970
Long duration fixed income	3,317	722				3,317,722
Total Fixed Income Funds	3,342,	692	-			3,342,692
Equity Funds:						
Large cap US funds	810	365	-	-		810,365
Real estate investment trust funds	718	341	-	-		718,341
Small/mid cap US funds	622	545	-	-		622,545
Master limited partnership funds	429	957	-	-		429,957
Large cap foreign funds	402	055	-	-		402,055
Small bond funds	69	891	-			69,891
Total Equity Funds	3,053	154	-			3,053,154
Common Stock:						
Financial	426	516	-	-		426,516
Consumer goods	357	677	-	-		357,677
Industrial goods	295	771	-	-		295,771
Technology	280	927	-	-		280,927
Healthcare	258	166	-	-		258,166
Services	252	258	-	-		252,258
Basic materials	180,	543	-	-		180,543
Utilities	55,	476	-	-		55,476
Other		298				298
Total Common Stock	2,107	632	-			2,107,632
Total Investments at Fair Value	\$ 8,844	436 \$	-	\$ -	\$	8,844,436

Net gain on investments amounted to \$126,829 and \$461,479 for the years ended September 30, 2019 and 2018, respectively.

The following schedule summarizes the net investment income for the year ended September 30:

	2019	2018		
Interest and dividends	\$ 250,692	\$	223,182	
Investment fees	 (42,183)		(43,210)	
	\$ 208,509	\$	179,972	

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#### Note 5—Property and equipment

Property and equipment consist of the following at September 30:

	 2019	2018		
Campsite facilities	\$ 302,135	\$	302,135	
Equipment	 1,558,364		1,546,162	
Subtotal	 1,860,499		1,848,297	
Less accumulated depreciation	 (1,681,278)		(1,629,774)	
	\$ 179,221	\$	218,523	

Depreciation expense amounted to 68,459 and 65,318 for the years ended September 30, 2019 and 2018, respectively, based on estimated useful lives ranging from 3 - 15 years.

#### Note 6—Intangible assets

The Organization engaged a data solution company to develop new membership, training, and operations software. These costs will be amortized over a period of 10 years. Intangible assets consist of the following at September 30, 2019 and 2018:

	 2019	2018		
Software development costs	\$ 816,170	\$	664,285	
Less accumulated amortization	 (239,646)		(149,145)	
	\$ 576,524	\$	515,140	

Amortization expense amounted to \$83,667 and \$61,545 for the years ended September 30, 2019 and 2018, respectively.

At September 30, 2019, estimated aggregate amortization expense in future years is as follows:

#### Years Ending September 30,

2020	\$ 83,667
2021	83,667
2022	83,667
2023	83,667
2024	83,667
Thereafter	 158,189
	\$ 576,524

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#### Note 7—Lease commitments

The Organization has lease agreements for camps, office space, copiers, and a postage machine that have been accounted for as operating leases. At September 30, 2019, future minimum annual lease payments under noncancellable lease obligations are as follows:

#### Years Ending September 30,

2020	\$ 65,984
2021	62,813
2022	53,300
2023	50,550
2024	50,000
Thereafter	 4,500,000
	\$ 4,782,647

Rent expense under all lease agreements totaled \$121,249 and \$112,909 for the years ended September 30, 2019 and 2018, respectively, and is included in occupancy in the statement of functional expenses.

Property on which the Organization has a campsite facility is leased through the year 2025 from the United States Army Corp of Engineers, Nashville District (the "Corps"), for \$1 for the term of the agreement. The lease agreement is revocable at the will of the Corps.

#### Note 8—Restrictions on net assets

Net assets with donor restrictions are available for the following purposes or periods at September 30:

	2019		2018	
Time and purpose restrictions:				
Unconditional promises to give due in future periods	\$	659,825	\$	862,810
Troop 6000 program		4,483		40,698
Endowment earnings restricted for specified programs		36,601		30,945
Restrictions in perpetuity:				
Dorothy May Campership fund		78,657		78,657
Judy Smith Promise Circle		42,102		42,102
Sue Peters endowment		12,363		12,363
Fran Barge endowment		8,294		8,294
	\$	842,325	\$	1,075,869

As required by U.S. GAAP, net assets associated with endowment funds are classified and reported based upon the existence or absence of donor-imposed restrictions.

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#### Note 8—Restrictions on net assets (continued)

The Uniform Prudent Management of Institutional Funds Act ("UPMIFA") was enacted in Tennessee effective July 1, 2007. The Board has interpreted the UPMIFA as requiring that the Organization classify as net assets restricted in perpetuity a) the original value of donor-restricted gifts to the endowment, b) the original value of subsequent donor-restricted gifts to the endowment, and c) accumulations (interest, dividends, capital gain/loss) to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in net assets with donor restrictions in perpetuity is classified as net assets with donor restrictions until those amounts are approved for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA.

Endowment Net asset composition by type of fund as of September 30, 2019:

	Without Donor	With Donor Restrictions			
	Restrictions			Total	
Donor restricted endowment funds	\$ -	\$	178,018	\$	178,018

Changes in endowment net assets for the year ended September 30, 2019:

	Without Donor Restrictions		With Donor Restrictions		Total	
Endowment net assets, beginning of year	\$	-	\$	172,361	\$	172,361
Investment return, net		-		5,657		5,657
Endowment net assets, end of year	\$		\$	178,018	\$	178,018

Endowment Net asset composition by type of fund as of September 30, 2018:

	Without Donor					
	Restrictions	Kes	strictions		Total	
Donor restricted endowment funds	\$-	\$	172,361	\$	172,361	

Changes in endowment net assets for the year ended September 30, 2018:

	Without Donor Restrictions		With Donor Restrictions		Total	
Endowment net assets, beginning of year	\$	-	\$	162,462	\$	162,462
Investment return, net		-		9,899		9,899
Endowment net assets, end of year	\$	-	\$	172,361	\$	172,361

#### SEPTEMBER 30, 2019 AND 2018

#### Note 8—Restrictions on net assets (continued)

The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Under this policy, as approved by the Board, the endowment assets are to be invested primarily in equities, fixed income investments and cash securities.

To satisfy its long-term rate-of-return objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Organization targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

The Organization has a policy of obtaining the Board's approval for any distribution of dividend and interest income from the endowment fund. At September 30, 2019 and 2018, there were no underwater endowments.

#### Note 9—Concentrations

The Organization receives a substantial amount of its support from the sale of cookies. A significant reduction in the level of cookie sales, if this were to occur, could have an adverse impact on the Organization's programs and services. A summary of the cookie sale program activity is as follows for the years ended September 30, 2019 and 2018:

	 2019	 2018
Total gross cookie program sales	\$ 7,572,313	\$ 7,229,715
Less cost of goods sold	(2,656,796)	(2,500,672)
Less allocations to troops and service units	(1,335,505)	 (1,249,867)
Total net cookie program sales	\$ 3,580,012	\$ 3,479,176

Financial instruments that potentially subject the Organization to credit risk consist principally of cash and cash equivalents and investments. The Organization's cash and cash equivalent balances generally exceed Federal Deposit Insurance Corporation ("FDIC") insured limits. The Organization has not experienced any losses in these balances and considers this to be a normal business risk. The Organization had approximately \$1,251,288 and \$1,547,905 of cash and cash equivalents in excess of FDIC insured limits at September 30, 2019 and 2018, respectively.

The Organization's investments are subject to market risk, the risk inherent in a fluctuating market. To minimize risk related to investments, the Organization's investment portfolio is diversified among a variety of asset categories. The Organization regularly evaluates its investment strategy.

#### Note 10—Defined contribution pension plan

On January 1, 2013, the Organization adopted a 403(b) retirement plan. Employees who work at least 20 hours per week are eligible to contribute to the 403(b) plan upon reaching age 18. Effective January 1, 2014, unless the participant makes a contrary election, the Organization will automatically withhold 6% from the participant's payroll each pay period. Employees are eligible to receive discretionary contributions upon reaching age 18 and completing one year of qualified service. No discretionary contributions were made for the years ended September 30, 2019 and 2018.

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#### Note 11—Defined benefit pension plan

The Organization has been a participant in the National Girl Scout Council Retirement Plan (the "National Plan"), a multi-employer, noncontributory, defined benefit pension plan sponsored by GSUSA (EIN 13-1624016; PN: 002). On October 1, 2015, GSUSA and the Organization reached an agreement that permitted the Organization to withdraw from the National Plan.

The Girl Scouts of Middle Tennessee Retirement Trust (the "Plan"), a single-employer pension plan, was established on January 1, 2016 as a spin-off plan from the National Plan. Provisions of the National Plan have been carried forward into this Plan. In January 2016, the related assets of the National Plan were subsequently transferred into the new Plan. Effective April 20, 2018, the Organization terminated the Plan. All Plan assets were distributed prior to August 31, 2018.

Shown below is the funded status of the Plan and amounts recognized in the Organization's statements of activities at September 30, 2019 and 2018:

2019			2018		
Service costs	\$	-	\$	-	
Interest costs		-		76,121	
Expected return on assets		-		(121,962)	
Amortization of net gain		-		-	
Net periodic pension cost in operations		-		(45,841)	
Unrecognized net loss		-		43,543	
Other changes in funded status		-		(62,309)	
Other changes in benefit obligation included in nonoperating activities				(18,766)	
Total recognized net benefit costs	\$	-	\$	(64,607)	
Weighted-average discount rate		0.00%		3.56%	
Rate of compensation increase		N/A		N/A	
Expected rate of return on plan assets		0.00%		6.00%	
Measurement date	!	9/30/2019		9/30/2018	

SEPTEMBER 30, 2019 AND 2018

### Note 11—Defined benefit pension plan (continued)

201		19	 2018	
Accumulated benefit obligation	\$	-	\$ -	
Change in Plan assets:				
Plan assets, beginning of year	\$	-	\$ 3,752,672	
Benefits and expenses paid		-	(3,871,043)	
Employer contribution		-	130,237	
Gain (loss)		-	(11,866)	
Plan assets, end of year	\$	-	\$ -	
Funded status at end of year	\$	-	\$ 	
Pension liability, current portion	\$	-	\$ -	
Pension liability, long-term		-	 	
Funded status, end of year	\$	-	\$ -	

During the years ended September 30, 2019 and 2018, benefits of \$0 and \$3,871,043, respectively, were paid. Since the Plan is frozen, accumulated benefit obligations equal projected benefit obligations. Since the Plan began in 2016, a standard rate of 6.00% was selected as the long-term rate of return and was less than actual earned during the period.