PUBLIC DISCLOSURE COPY

Form 990

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

20 10

Open to Public

Form 990 (2010)

Department of the Treasury Inspection ► The organization may have to use a copy of this return to satisfy state reporting requirements. , 2010, and ending JULY 31 . 20 11 For the 2010 calendar year, or tax year beginning AUGUST 01 D Employer identification number C Name of organization NASHVILLE SYMPHONY ASSOCIATION B Check if applicable: Doing Business As THE NASHVILLE SYMPHONY 62-0550979 Address change E Telephone number Room/sulte Number and street (or P.O. box if mail is not delivered to street address) Name change (615)687-6515 1 SYMPHONY PLACE Initial return City or town, state or country, and ZIP + 4 Terminated G Gross receipts \$ 71,773,522 NASHVILLE, TN 37201 Amended return H(a) Is this a group return for affiliates? ☐ Yes ☑ No F Name and address of principal officer: ALAN VALENTINE Application pending H(b) Are all affiliates included? Yes No 1 SYMPHONY PLACE, NASHVILLE, TN 37201 (f "No," attach a list. (see instructions)) ◀ (insert no.) ☐ 4947(a)(1) or ☐ 527 501(c) (√ 501(c)(3) Tax-exempt status: H(c) Group exemption number Website: ► NASHVILLESYMPHONY.ORG 1946 M State of legal domicile: Form of organization: Corporation Trust Association Other L Year of formation: Briefly describe the organization's mission or most significant activities: THE NASHVILLE SYMPHONY IS DEDICATED TO ACHIEVING THE HIGHEST STANDARD FOR EXCELLENCE IN MUSICAL PERFORMANCE AND EDUCATIONAL PROGRAMS, WHILE ENGAGING THE COMMUNITY, ENRICHING AUDIENCES AND SHAPING CULTURAL LIFE. Activities & Governance -----Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a) Number of independent voting members of the governing body (Part VI, line 1b) . . 4 78 5 Total number of individuals employed in calendar year 2010 (Part V, line 2a) 494 Total number of volunteers (estimate if necessary) 6 400 7a -698,206 Total unrelated business revenue from Part VIII, column (C), line 12 Net unrelated business taxable income from Form 990-T, line 34 7b -698,206 Prior Year Current Year 14,702,020 12,006,190 Contributions and grants (Part VIII, line 1h) 8 6,457,243 5,947,595 Program service revenue (Part VIII, line 2g) 6,443,756 Investment income (Part VIII, column (A), lines 3, 4, and 7d) 6,794,853 10 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) . . . 20,986,112 18,764,400 11 Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12) 46,244,398 45,857,771 12 7,500 Grants and similar amounts paid (Part IX, column (A), lines 1-3) . . . 7,100 13 ß Benefits paid to or for members (Part IX, column (A), line 4) 14 12,721,214 12,616,603 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 15 Professional fundraising fees (Part IX, column (A), line 11e) 288,230 393,939 16a 透視軟體的 Total fundraising expenses (Part IX, column (D), line 25) 20,062,521 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f) 54,209,673 17 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 67,121,606 33,185,174 18 12,672,597 Revenue less expenses. Subtract line 18 from line 12 . . . -20,877,208 19 End of Year Beginning of Current Year 209,803,881 224,336,671 Total assets (Part X, line 16) 20 116,778,686 146,593,690 Total liabilities (Part X, line 26) 21 93,025,195 Net assets or fund balances. Subtract line 21 from line 20 77.742.981 22 Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Sign MICHAEL R KIRBY, CHIEF FINANCIAL OFFICER Here Type or print name and title PTIN Print/Type preparer's name Preparer's signature Check [] if Paid 1/24/12 self-employed Rachel Spurlock Preparer Firm's name > CROWE HORWATH LLP Firm's EIN ▶ Use Only Firm's address ▶ 105 CONTINENTAL PLACE, SUITE 200, BRENTWOOD, TN 37027 (615)360-5500 Phone no. May the IRS discuss this return with the preparer shown above? (see instructions) ✓ Yes 🗌 Na

Cat. No. 11282Y

For Paperwork Reduction Act Notice, see the separate instructions.

(Rev. January 2011) Department of the Treasury

Application for Extension of Time To File an Exempt Organization Return

OMB No. 1545-1709

Internal Reven	ue Service	► File a sep	arate appli	cation for each return.					
• If you are	e filing for a	n Automatic 3-Month Extension, o	complete	only Part I and check this box				> 🗸	
				ision, complete only Part II (on pa					
Do not co	mplete Par	t II unless you have already been g	granted an	automatic 3-month extension on a	previou	sly fi	iled Forr	m 8868.	
Electronic	: filina (e-fi	le). You can electronically file Form	8868 if vo	u need a 3-month automatic extens	sion of t	time	to file (6 months for	
				omatic) 3-month extension of time.					
				d in Part I or Part II with the excep					
				Contracts, which must be sent to					
				sit www.irs.gov/efile and click on e-					
Part I				omit original (no copies needed)					
THE REAL PROPERTY.				utomatic 6-month extension—che		: ho:	x and c	complete	
Part I only			_					•	
,				Os, and trusts must use Form 7004					
	me tax retur		(DO) 11=1111C	or, and haste mast add t offit 1004	io roqu	001	zii OALOI	ision or time	
Type or		exempt organization			Employ	loyer identification number			
print	1	LE SYMPHONY ASSOCIATION			Linploy				
	<u> </u>	street, and room or suite no. If a P.O. bo	ov. oon ingtr	uotiona		6	2-055097	/9	
File by the due date for	1), 566 IIISH	detions.					
filing your		ONY PLACE		5 J					
return. See instructions.	l '	or post office, state, and ZIP code. For	r a toreign a	doress, see instructions.					
manuctions.	INASHVILI	LE, TN 37201							
Enter the F	leturn code	for the return that this application is	s for (file a	separate application for each return	n) .			. 0 1	
Application	on		Return	Application				Return	
ls For			Code	is For				Code	
Form 990			01	Form 990-T (corporation)				07	
Form 990	-BL		02	Form 1041-A				08	
Form 990	-EZ		03	Form 4720				09	
Form 990	-PF		04	Form 5227				10	
		(a) or 408(a) trust)	05	Form 6069				11	
		er than above)	06	Form 8870				12	
	. (4		1 01.11 00.0				<u> </u>	
• The book	s are in the	care of ► MICHAEL R. KIRBY							
1110 1001		odio oi F Intonace II. Illion					•		
Telephon	a No 🕨	(615)687-6515	E	AX No. ►					
-	enization de	nes not have an office or place of hi		the United States, check this box .				▶□	
		Return, enter the organization's fou					. If th		
			•	t of the group, check this box	!	▶ [] and at	itacn	
		nd EINs of all members the extension							
		•	-	equired to file Form 990-T) extension					
			npt organiz	ration return for the organization na	med ab	ove.	The ext	ension is	
		tion's return for:							
		rear 20or							
▶ <] tax year b	eginning August 01	, 20	10 , and ending July	/ 31		, 20	11 .	
2 If the	e tax year e	ntered in line 1 is for less than 12 m	nonths, che	eck reason: 🔲 Initial return 🔃 Fi	nal retu	rn			
	hange in ac	counting period							
3a If th	s application	on is for Form 990-BL, 990-PF, 990	-T, 4720, c	or 6069, enter the tentative tax, less	s anv l				
		credits. See instructions.	, ,		- 1	За	Ś		
			720. or 6	069, enter any refundable credits		-	<u> </u>		
		ayments made. Include any prior ye				3b	\$		
				with this form, if required, by using El		20	*		
		al Tax Payment System), See instruct		. wan and rome, a required, by using Er	E	<u>_</u> ا	è		
				with this Form 8868, see Form 84		3c		2070 EO for	
paution. In		ong to make an electronic lung w	murawal	with this form 6000, see form 84	iuo-EU	anu	rom 8	DOLA-EO IOL	
		n Act Notice and Instructions					~~~	Q (Day 1 0011)	
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Form 990 (2010)

Part	Checklist of Required Schedules		10	
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	No
2 3	Is the organization required to complete Schedule B, Schedule of Contributors? (see instructions) Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3	✓	✓
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		1
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		1
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		√
7 8	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"	7		✓
_	complete Schedule D, Part III	8		✓
9	X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		1
10	Did the organization, directly or through a related organization, hold assets in term, permanent, or quasi- endowments? If "Yes," complete Schedule D, Part V	10	√	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	✓	
	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		√
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		√
d	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	1	
e f	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11e 11f	√	1
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	√	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b		✓
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		✓
14 a		14a		✓
b	business, and program service activities outside the United States? If "Yes," complete Schedule F, Parts I and IV	14b	✓	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		✓
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		√
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	✓	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	√	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		✓
20 a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		✓
b	If "Yes" to line 20a, did the organization attach its audited financial statements to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Part	Checklist of Required Schedules (continued)	1	Vac	Na
	Did it is a second of the seco		Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		1
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	1	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	√	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25	24a	✓	
b c	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b 24c		√
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	24d 25a		√
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		1
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		1
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		✓
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			72 77 747 54 754 75
a b	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a 28b		√
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	1	
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	✓_	√
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		1
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		1
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		1
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		1
35 a	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		✓
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		✓
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		✓
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	/	
		For	ո 990	(2010)

Part	Statements Regarding Other IRS Filings and Tax Compliance Check if Schedule O contains a response to any question in this Part V			П
	Office if achiedite of contains a response to any question in this rail v	<u> </u>	Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 157	Section 1		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			91565 VC
C	Did the organization comply with backup withholding rules for reportable payments to vendors and		1985	
	reportable gaming (gambling) winnings to prize winners?	1c	✓	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 494	Awai S		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	√	and the second
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. (see instructions)	26.00	51965 51965	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	√	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	✓	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial			
	account)?	4a		1
b	If "Yes," enter the name of the foreign country: ▶	7 u	0200000	10000
D	See instructions for filling requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.	98.085		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a	-047090074CI	1
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		1
C	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			
	organization solicit any contributions that were not tax deductible?	6a		✓
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	ĺ		
	gifts were not tax deductible?	6b	and Administration	veste de de
7	Organizations that may receive deductible contributions under section 170(c).	75 SS		446
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	21:30		1263
	and services provided to the payor?	7a 7b	✓	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7.0	<u> </u>	
U	required to file Form 8282?	7с		/
d	If "Yes," indicate the number of Forms 8282 filed during the year	0000		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7е		1
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		✓
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		. 500 1 00
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting		3 55 2	
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring		\$20,50	6666,033
_	organization, have excess business holdings at any time during the year?	8		20654753
9	Sponsoring organizations maintaining donor advised funds.	9a		
a b	Did the organization make any taxable distributions under section 4966?	9b		<u> </u>
10	Section 501(c)(7) organizations. Enter:	\$350	Sal-jas	1887.46
а	Initiation fees and capital contributions included on Part VIII, line 12		8.65.46	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b	2000	10 945 743 3 745 743	
11	Section 501(c)(12) organizations. Enter:		2000	
а	Gross income from members or shareholders			interested
b	Gross income from other sources (Do not net amounts due or paid to other sources	3 (2)		100000
	against amounts due or received from them.)	\$15 P	: EE	55 56 55 56 55 55 56 55 55 56 55 55 56 55 55 56 55 56 55 56 56 55 56 5
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	0.450,00	1,575,481
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	13a	(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)	: 448.9C
а	Is the organization licensed to issue qualified health plans in more than one state?	.ua	1000000	
b	Enter the amount of reserves the organization is required to maintain by the states in which	3.50		
~	the organization is licensed to issue qualified health plans	150 NST		
С	Enter the amount of reserves on hand	100 (250) 180 (250)		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		✓
L	If "Von " has it filed a Form 720 to report these payments? If "No " provide an explanation in Schedule ()	14h		

. 0 00	(LOTO)			
Part	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b be "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or change O. See instructions.	elow, es in	and Sche	for a edule
	Check if Schedule O contains a response to any question in this Part VI			\square
Secti	on A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 82	55:000 55:50:50		
b	Enter the number of voting members included in line 1a, above, who are independent . 1b 78	86.05		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	liga v	1
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person?	3		1
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		✓
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		✓_
6	Does the organization have members or stockholders?	6		✓
7a	Does the organization have members, stockholders, or other persons who may elect one or more members			
	of the governing body? ,	7a		✓
b	Are any decisions of the governing body subject to approval by members, stockholders, or other persons?	7b		1
8	Did the organization contemporaneously document the meetings held or written actions undertaken during	30.00000 30.000000		40000000
	the year by the following:			
а	The governing body?	8a	✓	44,47,44,47
b	Each committee with authority to act on behalf of the governing body?	8b	✓	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
-	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		✓
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven	ue Co	ode.)	
			Yes	No
10a	Does the organization have local chapters, branches, or affiliates?	10a		✓
b	If "Yes," does the organization have written policies and procedures governing the activities of such			
	chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?	10b		
11a	Has the organization provided a copy of this Form 990 to all members of its governing body before filling the form?	11a	√	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	360000	E08035	
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13	12a	✓	
b	Are officers, directors or trustees, and key employees required to disclose annually interests that could give			
	rise to conflicts?	12b	✓	
С	Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done	12c		
13	Does the organization have a written whistleblower policy?	13	✓	
14	Does the organization have a written document retention and destruction policy?	14	✓	A. C.
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	✓	<u></u>
b	Other officers or key employees of the organization	15b	✓	condensor with
	If "Yes" to line 15a or 15b, describe the process in Schedule O. (See instructions.)	25000000000000000000000000000000000000		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		✓
b	If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Secti	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3 for public inspection. Indicate how you make these available. Check all that apply.)s only	y) ava	ıılable
	☐ Own website ☑ Another's website ☑ Upon request			
19	Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of and financial statements available to the public.			olicy,
20	State the name, physical address, and telephone number of the person who possesses the books and records			
	organization: ► MICHAEL R. KIRBY			
	4 CVARDUONIV DI ACE MACUVILLE IN 27204 (C15)C97 C515			

Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees,	
	and Independent Contractors	
	Check if Schedule O contains a response to any question in this Part VII	-

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization no		d org	aniz	atio	n c	ompe	nsa	ted any curren	nt officer, director	, or trustee.
(A)	(B)	(C)						(D)	(E)	(F)
Name and Title	Average hours per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	a Key employee	Highest compensated employee		Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	Estimated amount of other compensation from the organization and related organizations
(1) JOHN T. ROCHFORD BOARD MEMBER, VICE CHAIR	1	1		1				0	0	0
(2) JULIE G. BOEHM BOARD MEMBER, SECRETARY	1	1		*				0	0	0
(3) DAVID WILLIAMS, II BOARD MEMBER, TREASURER	1	√		1				0	0	0
(4) JAMES C. GOOCH BOARD MEMBER, BOARD CHAIR	1	1		1				0	o	0
(5) MICHELLE LACKEY COLLINS BOARD MEMBER	1	1						0	o	0
(6) WILIIAM M. WILSON BOARD MEMBER	1	1						0	0	0
(7) LOUIS B. TODD BOARD MEMBER	1	√						0	0	0
(8) GREGG MORTON BOARD MEMBER	1	1						0	o	0
(9) ZACHARY LIFF BOARD MEMBER	1	1						0	o	0
(10) ELLIOTT WARNER JONES, SR. BOARD MEMBER	1	1						o	0	0
(11) LEE ANN INGRAM BOARD MEMBER	1	1						0	0	0
(12) AMY GRANT BOARD MEMBER	1	1						0	0	0
(13) ROB BIRONAS BOARD MEMBER	1	1						0	0	0
(14) SCOTT BECKER BOARD MEMBER	1	√						o	0	0
(15) DEVIN SCHULTZ BOARD MEMBER	1	1						o	0	0
(16) WILLIAM WIGGINS BOARD MEMBER	1	1						0	0	0000

Part	VII Section A. Officers, Directors, Trus	tees. Kev	Emple	ovee	es. 2	and	Highe	est (Compensated	Employees (contir	nued)	
	(A)	(B)							(D)	(E)	П	(F)	
	Average	Position (check all that app						Reportable	Reportable		Estimated		
	Name and title	hours per							compensation	compensation	rom	amount of	
		week	호호	Institutional	Officer	₹ •	큠	Former	from	related organization		other	
		(describe hours for	l ed id	utic.	4	empioyee	Q est	ĕ	the organization	(W-2/1099-MI		compensation from the	
		related	₫ 1	กล		ŝ	9 5		(W-2/1099-MISC)	١,	7	organization	
		organizations	Individual trustee or director	2		8	l be					and related	
		in Schedule O)	8	trustee			Highest compensated employee					organizations	
		0,		עו			8						
	ISTI SEEHAFER	1							0		o	0	
	D MEMBER		/						· · · · · · · · · · · · · · · · · · ·				
3	RMA ROGERS	1	,						0		o	0	
	D MEMBER		✓		<u> </u>								
32	EPHEN SPARKS	1	,						0		0	0	
	D MEMBER		✓			_		_		. <u></u>	\dashv		
*******	NRK SILVERMAN D MEMBER	1	1		ŀ				0		0	0	
	LLIAM H. BRADDY III, CFP		<u> </u>			H					_		
	D MEMBER	1	1						0		이	0	
	VIN P. LAVENDER		,					-			\dashv		
	D MEMBER	1	1						0		0	0	
	NET AYERS								_				
J	D MEMBER	1	✓						0		0	0	
(24) BII	LY RAY HEARN												
BOAR	D MEMBER	1	✓						0		0	. 0	
(25) JA	MES BRYAN BOLES										اه	. 0	
BOAR	D MEMBER	1	✓								4	. 0	
(26) ST	EVE TURNER	1				l			0		0	0	
	D MEMBER	'	1					L			<u> </u>		
(27) RC	BERT E. MCNEILLY, III	1							0		0	0	
	D MEMBER	•	/	_									
	REMY WILLIAMS	1	,						0		o	0	
	D MEMBER		✓			<u> </u>	l	\vdash					
1b	Sub-total	 		٠	•		•		0		0	77,280	
C	Total from continuation sheets to Part	-		•	•		•		1,303,473		0		
d	Total (add lines 1b and 1c)					• •		<u> </u>	1,303,473			77,280	
2	Total number of individuals (including but			iose	e iist	ea	above	9) W	no receivea m	ore man \$10	0,000	<i>)</i>	
	reportable compensation from the organi	zanon > 5										Yes No	
3	Did the organization list any former of	ficer direc	tor o	r tr	usta	96	kev e	me	lovee or high	est compen	sated		
•	employee on line 1a? If "Yes," complete 3	Schedule J	for s	ıch	indi	ivid	ual	, ,				3 /	
4	For any individual listed on line 1a, is the							n a	nd other comp	ensation fro	m the		
•	organization and related organizations	greater th	an \$1	150,	000	? /	f "Ye	s."	complete Sch	edule J for	such	h	
	Individual	· , , ,										4 🗸	
5	Did any person listed on line 1a receive of	r accrue co	mpe	nsat	tion	fro	m any	un un	related organiz	ation or indi	/idua		
	for services rendered to the organization'	? If "Yes," c	ompi	ete	Sch	iedu	ıle J f	or s	such person			5 ✓	
Sectio	n B. Independent Contractors												
1	Complete this table for your five highest	compensat	ed inc	dep	end	ent	contr	act	ors that receive	ed more than	\$100	0,000 of	
	compensation from the organization.												
	(A)								(B) Description of s	andoos		(C) Compensation	
	Name and business add									ervices			
	LLC, PO BOX 952423, ST. LOUIS, MO 63195							_	NSULTING	4010		377,685	
	NGELES PHILHARMONIC, 151 SOUTH GRAND							.	TIST MANAGE!			125,000	
	DF AMERICA MERRILL LYNCH, 100 N BROADWAY				UIS,	MO	03102	_	VESTMENT MAN		 		
IMG ARTISTS, 152 WEST 57TH ST, 5TH FLOOR, NEW YORK, NY 10019 ARTIST HIRTLE, CALLAGHAN & CO., 300 BARR HARBOR DR, STE 500, WEST CONSHOHOCKEN, PA 19428 INVEST									119,100 113,108				
HIRTLE 2	Total number of independent contractors	rs (includi	na hi	יי לו	Of I	<u>, FA</u> imit	ed to	ina. Th	ose listed abo	ove) who		113,108	
2	received more than \$100,000 in compens	ation from	the o	rgar	izat	ion	▶ 5		The state of the				

Part VIII	Statement of Rev	enue						
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
<u>ழ</u> 1a	Federated campaigns	3	1a		ingle over the second	5	(displayed to the	20 May 20 20 20 20 20 20 20 20 20 20 20 20 20
and other similar amounts and other similar amounts	Membership dues .	[1b					
ိုင္ဆို င	Fundraising events .	[1c	588,618	All Alley		(SEE	
i d	Related organizations	3 [1d					
Ē e	Government grants (con		1e	349,750	T 34 11 2 2 3 3 1 1	But Take	20 (20 (20 (20 (20 (20 (20 (20 (20 (20 (
f f	All other contributions, gi				- Abayes 			
ş.	and similar amounts not inc	cluded above	1f	13,763,652		16		
မို့ g	Noncash contributions includ	ded in lines 1a-	if: \$	55,896	65 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 - 0 -	J. J.		DESCRIPTION OF THE PROPERTY AND ADDRESS OF THE PROPERTY OF THE
ਲ h	Total. Add lines 1a-1	f		🕨	14,702,020			
en e				Business Code				
မွ် 2a	TICKET SALES			5,546,395	5,546,395			
g b	ORCHESTRA FEES				401,200	401,200		
Program Service Revenue					0			
g d					0			
E e	е		0					
j f	f All other program service revenue .				0	0	0	0
ጟ g	Total. Add lines 2a-2				5,947,595	September 2		
3	Investment income							
	and other similar amo	•			1,301,165			1,301,165
4	4 Income from investment of tax-exempt bond proceeds ►			0				
5	Royalties			►	0			
		(i) Real		(ii) Personal		E.		Configures
6a	Gross Rents	1,678	,399		\$10000000000	### 100 per man 12 per		
b	Less: rental expenses	2,376	,605					
С	Rental income or (loss)	-698	,206	0			Carlos Company	
d	Net rental income or (<u> ▶</u>	-698,206		-698,206	Manager
7a	Gross amount from sales of	(i) Securitie	8	(ii) Other		50 (Extension) 1	Spiriting of the State of the S	
	assets other than inventory	27,815	,196	15,816			7865-92	
b	Less: cost or other basis]				0.005	A Company of the Comp	
	and sales expenses .	22,674	,805	13,616	Zolika se se s	SMSSMet Control of	9 00000000	
С	Gain or (loss)	5,140	,391	2,200	C 86 C 6 C		200 / 200 /	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
d	Net gain or (loss) .		٠	<u>, , , , </u>	5,142,591			5,142,591
os l						and the		
8a	Gross income from fu	_			- Control of the Cont		50 <u>50</u> 50 50 50 50 50 50 50 50 50 50 50 50 50	256
§	events (not including \$	588,611				AND	Property Taxonical	
ž	of contributions reporte	ed on line 1c).				9 50 50 9 50	100 miles
Ouner never	See Part IV, line 18 .		а	1,087,137		5. 5. 5. 5.	320-	- 191 9 6 m
5 b	Less: direct expenses		b	850,725		29 93 946 o 3 22 95 96	CONTRACTOR OF CO	Section Complete Sectio
С	Net income or (loss) f			events . 🕨	236,412	2020	omistrii voo void komunidadi.	236,412
9a	Gross income from ga	_			5-1520 (51 		100 A	STATE OF THE STATE
	•		-		And the second s		1 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	
b	Less: direct expenses					A THE RESERVE		7-10 PM
С	Net income or (loss) fi			vities ▶	0	Angres of the Colon of the Colo	reactive sections for all for the compressions	BACCACO NOS ES ANTONOS ES ESTA MESTA POR
10a	Gross sales of in		988				2 (482-47) magnitude m/7204.	Br - 1999
	returns and allowance		a		and the control of th	######################################		
b	Less: cost of goods s		b			10.5 (C. 10.10.10.10.10.10.10.10.10.10.10.10.10.1		
С	Net income or (loss) for		IIIV		0	10000000000000000000000000000000000000		 数2000年
	Miscellaneous R	evenue		Business Code	560 - X			week versions of the same
11a	FLOOD PROCEEDS				18,879,877	18,879,877		
b	HANDLING CHARGES FO	K TICKET SAL	ES		285,192	285,192		
C	CONCESSIONS				26,458	26,458	_	
d	All other revenue .				34,667	34,667	0	0
е	Total. Add lines 11a-				19,226,194			
12	Total revenue. See in	istructions.		🕨	45,857,771	25,173,789	-698,206	6,680,168 Form 990 (2010

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns.

All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	All other organizations must complete co				
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	0		all multiple parts of the control of	
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	7,500	7,500		
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16			**************************************	
4	Benefits paid to or for members	0		694663 W	
5	Compensation of current officers, directors, trustees, and key employees	1,220,576	709,895	510,681	
6	Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0			
7	Other salaries and wages	8,993,153	7,668,777	610,761	713,615
8	Pension plan contributions (include section 401(k)				
	and section 403(b) employer contributions)	. 673,159	579,349	54,677	39,133
9	Other employee benefits	1,018,931	893,578	70,189	55,164
10	Payroll taxes	815,395	674,455	69,234	71,706
11	Fees for services (non-employees):				
a	Management	0			
b	Legal	0			
C	Accounting	68,268		68,268	
d	Lobbying	0			202.020
e 2	Professional fundraising services. See Part IV, line 17 Investment management fees	393,939		361,594	393,939
f	Other	361,594 801,313	35,253	766,060	
g 12	Advertising and promotion	1,024,378	1,024,378	700,000	
13	Office expenses	3,324,580	2,615,203	443,453	265,924
14	Information technology	224,737	2,010,200	224,737	
15	Royalties	83,663	83,663		
16	Occupancy	0		****	
17	Travel	12,620	12,620		
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0			
19	Conferences, conventions, and meetings . [73,518	22,453	35,084	15,981
20	Interest	5,484,093	5,484,093		
21	Payments to affiliates	0			
22	Depreciation, depletion, and amortization .	7,381,178	7,381,178		
23	Insurance	320,428	208,639	111,789	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24f. If line 24f amount exceeds 10% of line 25, column				
	(A) amount, list line 24f expenses on Schedule O.)			7.00 Sept. 2000 Sept.	
а	FLOOD RELATED EXPENSES	287,664	287,664		
b	BAD DEBT EXPENSE	614,487			614,487
C		. 0			
d		0			
е		0	.,		
f	All other expenses	0	0	0	0
25	Total functional expenses. Add lines 1 through 24f	33,185,174	27,688,698	3,326,527	2,169,949
26	Joint costs. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720). Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundralsing solicitation	0			Form 990 (2010)

F 8	irt X	Balance Sheet	(4)		(5)
			(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing	2,110,613	1	3,167,535
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	25,922,938	3	30,299,769
	4	Accounts receivable, net	277,663	4	619,984
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6	Receivables from other disqualified persons (as defined under section	2005 2005 2005 2005 2005 2005 2005 2005		
		4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing			200 - 100 -
İ		employers and sponsoring organizations of section 501(c)(9) voluntary			
2		employees' beneficiary organizations (see instructions)		6	
Assets	7	Notes and loans receivable, net		7	
۲	8	Inventories for sale or use		8	
	9	Prepaid expenses and deferred charges	1,806,832	9	1,806,070
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 142,316,213		33.33	2. (2. (2. (2. (2. (2. (2. (2. (2. (2. (
	b	Less: accumulated depreciation 10b 34,714,610	109,967,058	10c	107,601,603
	11	Investments—publicly traded securities	69,103,355		46,992,664
	12	Investments—other securities. See Part IV, line 11	3,133,255		4,030,179
	13	Investments—program-related. See Part IV, line 11	0		0
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	12,014,957	15	15,286,077
	16	Total assets. Add lines 1 through 15 (must equal line 34)	224,336,671	16	209,803,881
	17	Accounts payable and accrued expenses	27,530,296	17	1,174,820
	18	Grants payable		18	
	19	Deferred revenue	3,676,467	19	4,195,518
;	20	Tax-exempt bond liabilities	91,100,000	20	88,270,000
တ္က :	21	Escrow or custodial account liability. Complete Part IV of Schedule D.		21	
Liabilities	22	Payables to current and former officers, directors, trustees, key			50 50 50 50 50 50 50 50 50 50 50 50 50 5
a Di		employees, highest compensated employees, and disqualified persons.	The Market Control of the Control of	3003105 343333	
ן בֿי		Complete Part II of Schedule L		22	
:	23	Secured mortgages and notes payable to unrelated third parties	10,000,000	23	10,000,000
:	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities. Complete Part X of Schedule D	14,286,927	25	13,138,348
;	26	Total liabilities. Add lines 17 through 25	146,593,690	26	116,778,686
ς l		Organizations that follow SFAS 117, check here ▶ ☑ and complete	20.255		
8		lines 27 through 29, and lines 33 and 34.	ALICH I		
allar	27	Unrestricted net assets	49,624,132		60,466,150
8 2	28	Temporarily restricted net assets	25,618,824	$\overline{}$	30,057,410
힏	29	Permanently restricted net assets	2,500,025	29	2,501,635
Net Assets or Fund Balances		Organizations that do not follow SFAS 117, check here ▶ ☐ and complete lines 30 through 34.		945) S. 12 5 233	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
<u>ي</u> ا	30	Capital stock or trust principal, or current funds		30	
SSE	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
; ا کِ	32	Retained earnings, endowment, accumulated income, or other funds .		32	
g :	33	Total net assets or fund balances	77,742,981	33	93,025,195
	34	Total liabilities and net assets/fund balances	224,336,671	34	209,803,881 Form 990 (2010)

					·
Par	Reconciliation of Net Assets Check if Schedule O contains a response to any question in this Part XI				7
1	Total revenue (must equal Part VIII, column (A), line 12)			45,857	7,771
2	Total expenses (mast equal factor) contains (4), into 20)	2		33,185	5,174
3	Revenue less expenses. Subtract line 2 from line 1	3		12,672	2,597
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))			77,742	2,981
5	Other changes in net assets or fund balances (explain in Schedule O)	5		2,609	9,617
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33,				
	column (B))	3		93,025	5,195
Part	Financial Statements and Reporting Check if Schedule O contains a response to any question in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain Schedule O.	in in			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? .		2a		✓
b	Were the organization's financial statements audited by an independent accountant?		2b	✓	
C	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over-	sight			
	of the audit, review, or compilation of its financial statements and selection of an independent accounts		2c	✓	
	If the organization changed either its oversight process or selection process during the tax year, explain Schedule O.	in in		2 9661 31 3 445 44 5 5 5 5 5	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year issued on a separate basis, consolidated basis, or both:	were			
	☑ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set for	th in	4.600.000		7444444
34	the Single Audit Act and OMB Circular A-133?		3a	1	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo	the			
~	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audi		3b	V	
			For	n 990	(2010)

(A) Name and Title	(B) Average hours per week	(Check all that apply)						(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (w-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(29) DAVID T. VANDEWATER	1	 						0	0	0
BOARD MEMBER (30) RUTH E. JOHNSON										
BOARD MEMBER	1	 						0	0	0
(31) JULIAN B. BAKER JR.									0	0
BOARD MEMBER	1	1						0	0	0
(32) JACK O. BOVENDER, JR.	1	1						0	0	0
BOARD MEMBER	,	<u> </u>								
(33) HOWARD STRINGER	1	1						0	0	0
BOARD MEMBER (34) RICHARD MARADIK, JR.										
BOARD MEMBER	1	✓						0	0	0
(35) PAMELA L. CARTER	1	√						0	0	0
BOARD MEMBER	1	ľ						0	0	<u> </u>
(36) ROBERT A. MCCABE, JR.	1	1						0	0	0
BOARD MEMBER										
(37) BEVERLY K. SMALL	1	✓						0	0	0
BOARD MEMBER (38) DAN W. HOGAN									_	_
BOARD MEMBER	1	V						0	0	. 0
(39) EDUARDO MINARDI	1	1						0	0	0
BOARD MEMBER		Y						0	0	0
(40) BETSY WILLS	1	1						0	0	0
BOARD MEMBER										
(41) JOHNNA WATSON	1	1						0	0	0
BOARD MEMBER (42) DAVID STEELE EWING								,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
BOARD MEMBER	1	 						0	0	0
(43) RUSSELL W. BATES	1	1						0	0	0
BOARD MEMBER	·	'						0		
(44) ANASTASIA BROWN	1	1						0	0	o
BOARD MEMBER										
(45) CARL GRIMSTAD	1	1						0	o	0
BOARD MEMBER (46) JOHN FERGUSON										
BOARD MEMBER	1	 						0	0	0
(47) C. KEITH HERRON	1	/						0	0	0
BOARD MEMBER	1	Ľ						·		V
(48) PATTI SMALLWOOD	1	1							0	o
BOARD MEMBER		<u> </u>								

(A) Name and Title	(B) Average hours per week	(Check all that apply)						(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation	
	(describe hours for related organizations in Schedule O)	Individuai trustee or director	Institutional trustee	Officer	Кеу employее	Highest compensated	Former	organization (w-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations	
		director				d employee					
(49) CLAY JACKSON	1	1						o	0	o	
BOARD MEMBER				•						•	
(50) HAL N. PENNINGTON	1	1						0	0	0	
BOARD MEMBER											
(51) BRUCE D. SULLIVAN	1	1						0	0	o	
BOARD MEMBER				_							
(52) ELLEN HARRISON MARTIN	1	1						o	0	0	
BOARD MEMBER											
(53) JOHN GAWALUCK	1:	1						0	0	0	
BOARD MEMBER											
(54) EDWARD GOODRICH	1	1						0	0	0	
BOARD MEMBER											
(55) ANNE L. RUSSELL	1							0	0	0	
BOARD MEMBER											
(56) JAMES L. BECKNER	1	1						0	0	0	
BOARD MEMBER								:			
(57) GREG DAILY	1	1						0	0	0	
BOARD MEMBER											
(58) WAYNE J. RILEY, M.D.	1	1						0	0	o	
BOARD MEMBER											
(59) MARTHA R. INGRAM	1	1						0	0	0	
BOARD MEMBER		<u> </u>									
(60) JAY TURNER	1	1						o	0	0	
BOARD MEMBER											
(61) LEE A. BEAMAN	1	1						0	0	0	
BOARD MEMBER	•										
(62) CHARLES PRUETT	1	1						0	0	. 0	
BOARD MEMBER	•										
(63) FRANCIS S. GUESS	1	1						0	0	0	
BOARD MEMBER	•										
(64) VIRGINIA BYRN	1	1						0	o	0	
BOARD MEMBER											
(65) SADHNA V. WILLIAMS	1	1						0	0	0	
BOARD MEMBER											
(66) DR. DAVID L. BLACK	1	1						0	0	0	
BOARD MEMBER		\square									
(67) ANN CARELL	1	1						0	0	0	
BOARD MEMBER	t						L		<u> </u>		
(68) REBECCA COLE	1	 						0	0	0	
BOARD MEMBER									<u> </u>	~	
(69) SUSANNAH C. CULBERTSON	1	1						0	0	0	
BOARD MEMBER		Ľ						V	, v		

(A) Name and Title	(B) Average hours per week (Check all that apply) (describe hours for 5 3 Q 3 1					oply)	77	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation	
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (w-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations	
		ee or	stee			nsate					
		directo				d emp					
		¥				loyee					
(70) BEN L. CUNDIFF		1						0	0	0	
BOARD MEMBER	1	٧								Ŭ	
(71) MARY HELEN LAW	4	1						0-	0	0	
BOARD MEMBER	1	Y								V	
(72) MADELINE MYERS		,						0	0	0	
BOARD MEMBER	1	Y						U	0		
(73) PETER NEFF		,						0	0	0	
BOARD MEMBER	1	1						0	0.	U	
(74) JOSEPH K. PRESLEY		,							0	0	
BOARD MEMBER	1	✓						0	0	U	
(75) DR. JESSE B. REGISTER		,							0	0	
BOARD MEMBER	1	V						0	0	U	
(76) MICHAEL SAMIS		,							0	n	
BOARD MEMBER	1	1						0	0	Ů,	
(77) JAMES C. SEABURY III		,									
BOARD MEMBER	1	✓			:			0	0	0	
(78) BRETT SWEET									^	0	
BOARD MEMBER	1	✓						0	0	U	
(79) JEFFERY WALRAVEN		,									
BOARD MEMBER	1	✓						0	0	0	
(80) TED HOUSTON WELCH		,								^	
BOARD MEMBER	1	✓						0	0	0	
(81) CLARE YANG		,							~	^	
BOARD MEMBER	1	✓						0	0	0	
(82) SHIRLEY ZEITLIN		Ι,						_		n	
BOARD MEMBER	1	1						0	0	U	
(83) MICHAEL KIRBY										40.000	
VICE PRESIDENT AND CFO	40			✓				130,386	0	12,360	
(84) ALAN D. VALENTINE										40.000	
PRESIDENT AND CEO	40			✓				380,295	0	18,060	
(85) MARK A. BLAKEMAN											
GENERAL MANAGER AND VP OF ORCHESTRA AND BUILDING OPERATIONS	40				1			165,796	0	14,460	
(86) GIANCARLO GUERERRO	40			_	1			453,552	0	18,060	
MUSIC DIRECTOR		<u> </u>			<u> </u>	ļ. <u>.</u>					
(87) MITCHELL KORN	40				1			173,444	0	14,340	
VICE PRESIDENT OF EDUCATION		<u> </u>			<u> </u>						

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

2010

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

NASHVILLE SYMPHONY ASSOCIATION

Employer identification number

62-0550979 Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) ☐ A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions-subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box that describes the type of supporting organization and complete lines 11e through 11h. a 🔲 Typel **b** Type II e 🔲 By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). If the organization received a written determination from the IRS that it is a Type II, Type III, or Type III supporting Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons? (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and Yes No 11g(i) 11g(II) (iii) A 35% controlled entity of a person described in (i) or (ii) above? . 11g(iii) Provide the following information about the supported organization(s). (iv) is the organization (v) Did you notify (vii) Amount of (i) Name of supported (ii) EIN (iii) Type of organization (vi) is the the organization in organization in col. (described on lines 1-9 in col. (i) listed in your support organization governing document? col. (i) of your (i) organized in the U.S.? above or IRC section support? (see instructions)) Yes Yes No Yes No (A) (B) (C) (D) (E)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Cat. No. 11285F

Schedule A (Form 990 or 990-EZ) 2010

Total

Schedu	ile A (Form 990 or 990-EZ) 2010				•		Page 2
Part	Support Schedule for Organiza (Complete only if you checked the Part III. If the organization fails to	ne box on lin	e 5, 7, or 8 of	Part I or if th	e organizatio	n failed to qua) alify under
Secti	on A. Public Support			· · · · · · · · · · · · · · · · · · ·			
	idar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf		-				
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly			The second secon			
	supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.	THE CONTRACTOR OF STREET	With Also				
	on B. Total Support		4 2 2 2 2 2		T (-1) 0000	(-) 0040	(A) Total
	dar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	Amounts from line 4		1				
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11	Total support. Add lines 7 through 10			1000 000 000 000 000 000 000 000 000 00	_BinGC095C0.com 3	100000000000000000000000000000000000000	
12	Gross receipts from related activities, etc					12	E04(.)(0)
13	First five years. If the Form 990 is for the						
Cooti	organization, check this box and stop he on C. Computation of Public Suppor						<u> </u>
14	Public support percentage for 2010 (line 6			11. column (fl)		14	%
15	Public support percentage from 2009 Sci	nedule A. Part	II, line 14 .			15	%
16a	331/3% support test—2010. If the organi box and stop here. The organization qua	lifies as a pub	licly supported	l organization			. ▶ 🔲
b	331/3% support test-2009. If the organ check this box and stop here. The organ	ization qualifie	es as a publicly	supported org	ganization .		. ▶ □
17a	10%-facts-and-circumstances test—20 10% or more, and if the organization me Part IV how the organization meets the "forganization	ets the "facts acts-and-circ	-and-circumsta umstances" te	ances" test, ch st. The organiz	eck this box ar ation qualifies	nd stop here. I	Explain in upported
b	10%-facts-and-circumstances test—20 15 is 10% or more, and if the organization of Explain in Part IV how the organization of t	tion meets th neets the "fact	e "facts-and-c ts-and-circums	ircumstances" stances" test. T	test, check ti The organizatio	nis box and st on qualifies as a	op here.
18	supported organization	d not check a	box on line 13	3, 16a, 16b, 17a	a, or 17b, chec	k this box and	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support						
	dar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	20,541,047	39,050,742	14,097,332	12,006,190	14,702,020	100,397,331
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	7,244,028	8,185,696	8,728,458	6,599,649	6,259,245	37,017,076
3	Gross receipts from activities that are not an unrelated trade or business under section 513						0
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0
5	The value of services or facilities furnished by a governmental unit to the organization without charge						0
6	Total. Add lines 1 through 5	27,785,075	47,236,438	22,825,790	18,605,839	20,961,265	137,414,407
	Amounts included on lines 1, 2, and 3 received from disqualified persons .	235,553	185,974	200,824	314,428	245,063	1,181,842
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0
С	Add lines 7a and 7b	235,553	185,974	200,824	314,428	245,063	1,181,842
8	Public support (Subtract line 7c from line 6.)			7.000 (20) 100 (20) (20) 100 (20) (20) 100	#5135.00 () 411256-1	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	136,232,565
	on B. Total Support					(10010	
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
9	Amounts from line 6	27,785,075	47,236,438	22,825,790	18,605,839	20,961,265	137,414,407
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources.	3,850,880	6,094,441	3,898,581	2,651,717	2,979,564	19,475,183
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						0
c	Add lines 10a and 10b	3,850,880	6,094,441	3,898,581	2,651,717	2,979,564	19,475,183
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						0
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	231,709		156,045	31,757	34,667	454,178
13	Total support. (Add lines 9, 10c, 11, and 12.)	31,867,664	53,330,879	26,880,416	21,289,313	23,975,496	157,343,768
14	First five years. If the Form 990 is for the organization, check this box and stop he					ear as a section	*
Section	on C. Computation of Public Suppor	t Percentag	9				
15	Public support percentage for 2010 (line 8	3, column (f) di	vided by line 1	3, column (f))			86.58 %
16	Public support percentage from 2009 Sch				<u>.</u>	16	87.58 %
	on D. Computation of Investment In				143	11	A.
17	Investment income percentage for 2010 (17	12.38 %
18	Investment income percentage from 2009	Schedule A, F	art III, line 17	on line 44 ==		18 ere than 331e9	12.09 %
19a	331/3% support tests—2010. If the organ 17 is not more than 331/3%, check this box	ization did not	The proprietti	on line 14, an	ia iine 15 is M Childreine	ore man 337/37 orted organizatio	o, and line
1.	33 ¹ / ₃ % support tests—2009. If the organiz	and stop nere.	heck a hov on	line 14 or line 1	ga and line 16	is more than 3	318% and
b	line 18 is not more than 331/3%, check this I	oox and stop h	ere. The organi	zation qualifies	as a publicly s	upported organi	ization >
20	Private foundation. If the organization di						

Part IV

Supplemental Information Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

Return Reference	Identifier	Explanation
SCHEDULE A, PART III, SECTION B, LINE 12	OTHER INCOME	MISCELLANEOUS INCOME: 2006-\$231,709 2007-\$0 2008-\$156,045 2008-\$31,757 2010-\$34,667

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, 990-EZ, or 990-PF.

OMB No. 1545-0047

2010

Name o	f the organization	Employer identification number								
NASHV	TILLE SYMPHONY ASSO	CIAT	ION	62-0550979						
Organi	zation type (check or	ne):								
Filers o	of:	Sec	tion:	,						
Form 9	90 or 990-EZ	√	√ 501(c)(3) (enter number) organization							
			4947(a)(1) nonexempt charitable trust not treated as a private f	oundation						
			527 political organization							
Form 9	Form 990-PF		501(c)(3) exempt private foundation							
			4947(a)(1) nonexempt charitable trust treated as a private foundation							
			501(c)(3) taxable private foundation							
	Only a section 501(c)(7 ions.		red by the General Rule or a Special Rule. or (10) organization can check boxes for both the General Rule a	and a Special Rule. See						
_		ا بديدانك	Form 990, 990-EZ, or 990-PF that received, during the year, \$5,0	100 or mare lin manay ar						
			ontributor. Complete Parts I and II.	oo of more (in money of						
Specia	Rules									
V	sections 509(a)(1) a	nd 170	ganization filing Form 990 or 990-EZ that met the 331/s % suppor 0(b)(1)(A)(vi), and received from any one contributor, during the y) 2% of the amount on (i) Form 990, Part VIII, line 1h or (ii) Form	ear, a contribution of the						
	the year, aggregate	contri	, or (10) organization filing Form 990 or 990-EZ that received from butions of more than \$1,000 for use <i>exclusively</i> for religious, char the prevention of cruelty to children or animals. Complete Parts I,	itable, scientific, literary, or						
	the year, contribution aggregate to more to year for an exclusive applies to this organ	ns for han \$ ely reli nizatio), or (10) organization filing Form 990 or 990-EZ that received from use exclusively for religious, charitable, etc., purposes, but thes 1,000. If this box is checked, enter here the total contributions the gious, charitable, etc., purpose. Do not complete any of the part in because it received nonexclusively religious, charitable, etc., or the contribution of the part in because it received nonexclusively religious, charitable, etc., or the contribution of the part in because it received nonexclusively religious, charitable, etc., or the contribution of the part in the contribution of the contribution of the part in the contribut	e contributions did not nat were received during the s unless the General Rule contributions of \$5,000 or more						
Caution 990-EZ	n. An organization tha	t is no	ot covered by the General Rule and/or the Special Rules does no swer "No" on Part IV, line 2 of its Form 990, or check the box on	ot file Schedule B (Form 990,						

For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Cat. No. 30613X Schedule B (Form

Schedule B (Form 990, 990-EZ, or 990-PF) (2010)

line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization NASHVILLE SYMPHONY ASSOCIATION Page 1 of 1 of Part I
Employer identification number 62-0550979

Part I	Contributors (seé instructions)	•	
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
_1		\$ 750,000 	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
2		\$ 500,000	Person Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a)	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$\$	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$\$	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person
(a) No.	(b) Name, address, and ZIP + 4	(c) Aggregate contributions	(d) Type of contribution
		\$	Person

Name of organization NASHVILLE SYMPHONY ASSOCIATION Page 1 of 1 of Part II
Employer identification number 62-0550979

Part II	Noncash Property (see instructions)		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$\$	

Name of organization
NASHVILLE SYMPHONY ASSOCIATION

Employer identification number

62-0550979

Part III	Exclusively religious, charitable, e aggregating more than \$1,000 for For organizations completing Part II contributions of \$1,000 or less for t	the year. Complete co	olumns <mark>(a)</mark> throug <i>usively</i> religious,	charitable, etc.,					
(a) No. from Part I	(b) Purpose of gift	(c) Use of	gift	(d) Description of how gift is held					
	(e) Transfer of gift								
angus and angus established the control of the cont	Transferee's name, address, a		Relation	ship of transferor to transferee					
(a) No. from Part I	(b) Purpose of gift	(c) Use of	gift	(d) Description of how gift is held					
		(e) Transfer	of gift						
-	Transferee's name, address, a	and ZIP + 4	Relationship of transferor to transferee						
(a) No. from Part I	(b) Purpose of gift	(c) Use of	gift	(d) Description of how gift is held					
		(e) Transfer	of gift						
	Transferee's name, address, a	and ZIP + 4	Relation	ship of transferor to transferee					
(a) No.									
(a) No. from Part I	(b) Purpose of gift	(c) Use of	gift	(d) Description of how gift is held					
		••••••	******						
	(e) Transfer of gift								
	Transferee's name, address, a		Relationship of transferor to transferee						

SCHEDULE D (Form 990)

Supplemental Financial Statements

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

Open to Public Inspection

Name o	f the organization		Employer identification number
NASH	VILLE SYMPHONY ASSOCIATION		62-0550979
		or <mark>Advised Funds or Other Similar Fu</mark> Form 990, Part IV, line 6.	nds or Accounts. Complete if the
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate contributions to (during year) .		
3	Aggregate grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and	donor advisors in writing that the assets	held in donor advised
•	funds are the organization's property, subje	ct to the organization's exclusive legal cont	rol? Yes 🗌 No
6	Did the organization inform all grantees, do		
•	only for charitable purposes and not for the	e benefit of the donor or donor advisor, or	for any other purpose
Par	Conservation Easements. Comp	olete if the organization answered "Yes"	" to Form 990, Part IV, line 7.
1	Purpose(s) of conservation easements held	by the organization (check all that apply).	
•	Preservation of land for public use (e.g.,	recreation or education) Preservation	of an historically important land area
	☐ Protection of natural habitat		of a certified historic structure
	☐ Preservation of open space	-	
2	Complete lines 2a through 2d if the organiza	ation held a qualified conservation contribut	tion in the form of a conservation
	easement on the last day of the tax year.	·	
	•		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation ea		
C	Number of conservation easements on a ce		
d	Number of conservation easements include	ded in (c) acquired after 8/17/06, and not	t on a
	historic structure listed in the National Regis		
3	Number of conservation easements modifie	d, transferred, released, extinguished, or te	rminated by the organization during the
	tax year ►		
4	Number of states where property subject to	conservation easement is located ►	
5	Does the organization have a written po	licy regarding the periodic monitoring, in	spection, handling of
	violations, and enforcement of the conserva		
6	Staff and volunteer hours devoted to monitor	oring, inspecting, and enforcing conservatio	n easements during the year
	>		
7	Amount of expenses incurred in monitoring	, inspecting, and enforcing conservation eas	sements during the year
	▶ \$		
8	Does each conservation easement reported		
	(1) 4.1.4 0001.01. 1. 0(1.)(1.)(1.)		· · · · · · · · · · Yes No
9	In Part XIV, describe how the organization r	eports conservation easements in its revenu	ue and expense statement, and
	balance sheet, and include, if applicable, th		inancial statements that describes the
	organization's accounting for conservation		
Part		ections of Art, Historical Treasures, o	
		vered "Yes" to Form 990, Part IV, line 8	
1a	If the organization elected, as permitted un	der SFAS 116 (ASC 958), not to report in f	ts revenue statement and balance sheet
	works of art, historical treasures, or other	similar assets held for public exhibition, e	education, or research in turtherance of
	public service, provide, in Part XIV, the text		
b	If the organization elected, as permitted u	inder SFAS 116 (ASC 958), to report in its	s revenue statement and balance sheet
	works of art, historical treasures, or other		education, or research in furtherance of
	public service, provide the following amoun		
	(i) Revenues included in Form 990, Part VII	1, line 1	· · · · • • • • • • • • • • • • • • • •
	(ii) Assets included in Form 990, Part X .		\$
2	If the organization received or held works	of art, historical treasures, or other similar	ar assets for financial gain, provide the
	following amounts required to be reported to		_
а	Revenues included in Form 990, Part VIII, lin	ne1	> \$
h	Assets included in Form 990, Part X		• \$

Part	III Organizations Maintaining	Collections of	Art. Histo	orical T	reasures.	or Ot	her Similar As	sets (cont	inued)
3	Using the organization's acquisition, a	accession and of	ner record	is. checl	k anv of the	e follow	ing that are a s	ignificant us	se of its
٠	collection items (check all that apply):	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		,			0	•	
а	☐ Public exhibition		dΓ	٦ Loa	n or exchar	nge pro	grams		
	Scholarly research		e [
	Preservation for future generation	าร							
4	Provide a description of the organizat	ion's collections a	ınd explai	n how th	ney further	the org	anization's exen	npt purpose	in Part
	XIV.								
5	During the year, did the organization	solicit or receive	donations	of art, I	nistorical tr	easure	s, or other simila		
	assets to be sold to raise funds rather	than to be mainta	ined as pa	art of the	organizati	on's co	llection?	☐ Yes	
Part	IV Escrow and Custodial Arra	ngements. Cor	nplete if	the orga	anization a	answei	red "Yes" to Fo	rm 990, P	art IV,
	line 9, or reported an amoun	t on Form 990, F	art X, IIn	e 21.			ather coacte no		
1a	Is the organization an agent, trustee,	custodian or oth	er interme	ediary to	r contribut	ions or	other assets no	λ ∏Yes	LINO
_	included on Form 990, Part X?						, ,	∐ res	□ NO
b	If "Yes," explain the arrangement in Pa	art XIV and comple	ete the foll	owing ta	able:		A	mount	
	De atauta a halanaa					1c	 		
C	Beginning balance					1d			
đ	Distributions during the year					1e			
e f	Ending balance					1f			
2a	Did the organization include an amour	nt on Form 990. Pa	art X. line :	21?				☐ Yes	□No
	If "Yes," explain the arrangement in Pa		,						
Pari		ete if the organiz	ation ans	swered	"Yes" to F	orm 9	90, Part IV, line	10.	
	•	(a) Current year	(b) Prior		(c) Two year		(d) Three years back	(e) Four ye	ars back
1a	Beginning of year balance	525,025	8,	,898,472	8,8	98,472		100 April 100 Ap	2 (1 m <u>36</u> ,69)
b	Contributions	1,610		25			Spiles Associated	750 C	
С	Net investment earnings, gains, and						grande Espera	- Tighten	
	losses	95,131		128,245	2	00,546			
d	Grants or scholarships								
е	Other expenditures for facilities and							50000000000000000000000000000000000000	
	programs	95,131		,395,842			S S S S S S S S S S S S S S S S S S S	CONTRACTOR OF	0.00
f	Administrative expenses			105,875		00,546	SAME SAME	200.250.25	Section Company
g	End of year balance	526,635		525,025	8,8	98,472			
2	Provide the estimated percentage of t			3;					
a	Board designated or quasi-endowmer		70						
b	Permanent endowment ► 1 Term endowment ► %	00 70					_		
c 3a	Are there endowment funds not in the	e possession of th	e organiz	ation tha	at are held	and ad	ministered for th	ie	
Vu	organization by:	,						Y	es No
	(i) unrelated organizations							3a(i) v	/
	(ii) related organizations							3a(ii)	/
b	If "Yes" to 3a(ii), are the related organi	zations listed as re	equired or	n Schedi	ule R? .			3b	
4	Describe in Part XIV the intended uses	s of the organization	on's endo	wment f	unds.				
Part	VI Land, Buildings, and Equip	ment. See Form	າ 990, Pa	ırt X, line	e 10.				
-	Description of investment	(a) Cost or ot			r other basis		Accumulated epreciation	(d) Book v	alue
		(investm	ent)	(0	ther)	Q:	oproviation		
1a	Land				4,824,167				,824,167
b	Buildings	•		1	27,686,755		31,393,670	96	,293,085
С	Leasehold improvements	•			0.040.040		0.000.046	-	201 272
d	Equipment	•			8,612,312		3,320,940		,291,372 102 070
e Tatal	Other	auet aqual Form O	On Part V	column	1,192,979 (B) line 10)(c).)	>		,192,979 ,601,603
i otal.	Add lines ta tilrough te. (Column (d) h	rust equal Form 9	JU, I all A	, coluilli	(2), 1110 10	10/1/		edule D (Form	

Schedule D (Fo	·		Page 3
Part VII	Investments—Other Securities.	See Form 990, Part X,	line 12.
(a) Description of security or category (including name of security)	(b) Book value	(o) Method of valuation: Cost or end-of-year market value
(1) Financial	derivatives		
(2) Closely-h	neld equity interests		
(3) Other			
(A)			·
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
(l)		Land	
	b) must equal Form 990, Part X, col. (B) line 12.)		
		L Con Form 000 Dort V	line 12
Part VIII	Investments—Program Related		
	(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)		, , , , , , , , , , , , , , , , , , ,	
	b) must equal Form 990, Part X, col. (B) line 13.)		
Part IX	Other Assets. See Form 990, Pa	rt V line 15	
PartiA) Description	(b) Book value
w DEFEE	RRED BOND ISSUANCE COSTS, N		1,067,726
			14,218,351
	UED INSURANCE PROCEEDS RE	CEIVABLE	14,210,331
(3)			
_(4)			
(5)			
(6)			
_(7)			
(8)			
(9)		-	
(10)			
Total. (Colu	mn (b) must equal Form 990, Part X, co	ol. (B) line 15.)	▶ 15,286,077
Part X	Other Liabilities. See Form 990,		
1.	(a) Description of liability	(b) Amount	
	income taxes		
	ALUE OF DERIVATIVE INSTRUMENT	13,138,348	100 100 200 200 200 200 200 200 200 200
(3)	ALOE OF BERNATTE MOTROMENT	13,130,640	
(4)			The state of the s
(5)			
(6)			
(7)			
(7) (8)			
(7) (8) (9)			
(7) (8) (9) (10)			
(7) (8) (9)			
(7) (8) (9) (10) (11) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.} ▶	13,138,348	
(7) (8) (9) (10) (11) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) SC 740) Footnote. In Part XIV, provide 's liability for uncertain tax positions u	the text of the footnote to	the organization's financial statements that reports the

Scriedo	ie D (1 Oith 990) 2010				. +-5- 1
Par	XI Reconciliation of Change in Net Assets from Form 990 to Au	udited	l Financial Stateme	ent	<u>s</u>
1	Total revenue (Form 990, Part VIII, column (A), line 12)			1	45,857,771
2	Total expenses (Form 990, Part IX, column (A), line 25)			2	33,185,174
3	Excess or (deficit) for the year. Subtract line 2 from line 1		[3	12,672,597
4	Net unrealized gains (losses) on investments			4	1,461,038
5	Donated services and use of facilities		[5	
6	Investment expenses		[6	
7	Prior period adjustments			7	
8	Other (Describe in Part XIV.)			8	1,148,579
9	Total adjustments (net). Add lines 4 through 8			9	2,609,617
10	Excess or (deficit) for the year per audited financial statements. Combine	lines 3	3 and 9	10	15,282,214
Part				Re	turn
1	Total revenue, gains, and other support per audited financial statements			_1	31,482,530
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains on investments	2a	1,461,038		
b	Donated services and use of facilities	2b	1,028,587		
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIV.)	2d	2,376,605		
е	Add lines 2a through 2d			20	e 4,866,230
3	Subtract line 2e from line 1			3	26,616,300
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			5023	kjese Konstantine Konstantine
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	361,594		246 #83 #84
b	Other (Describe in Part XIV.)	4b	18,879,877		
С	Add lines 4a and 4b			4	c 19,241,471
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	
Part	XIII Reconciliation of Expenses per Audited Financial Statem	ents	With Expenses pe	er F	Return
1	Total expenses and losses per audited financial statements			1	16,200,316
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			200	
а	Donated services and use of facilities	2a	1,028,587	4	
b	Prior year adjustments	2b			
C	Other losses	2c		2000	
d	Other (Describe in Part XIV.)	2d	2,376,605	<u> </u>	
е	Add lines 2a through 2d			2	e 3,405,192
3	Subtract line 2e from line 1			3	12,795,124
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	361,594	l 💮	
b	Other (Describe in Part XIV.)	4b	20,028,456		
С	Add lines 4a and 4b			4	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line	e 18.)		5	33,185,174
Part					
Comp	lete this part to provide the descriptions required for Part II, lines 3, 5, and	9; Par	t III, lines 1a and 4; F	Part	IV, lines 1b and 2b;
	, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII,	lines :	2d and 4b. Also com	plet	e this part to provide
any ad	lditional information.				
SEE N	EXT PAGE				
					,
*****			***************************************		·

Part XIV

Supplemental Information Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

Return Reference	ldentifier	Explanation	
SCHEDULE D, PART V, LINE 4	INTENDED USES OF ENDOWMENT FUNDS	THE ENDOWMENT FUNDS ARE USED FOR MISSION RELATED ACTIVITIES.	
SCHEDULE D, PART XI, LINE 8	OTHER CHANGES IN NET ASSETS	(a) Description CHANGE IN FAIR VALUE OF DERIVATIVE INSTRUMENTS	(b) Amount 1,148,579
SCHEDULE D, PART XII, LINE 2D	OTHER REVENUES IN AUDITED FINANCIAL STATEMENTS NOT IN FORM 990	(a) Description RENTAL EXPENSES NETTED ON FORM 990	(b) Amount 2,376,605
SCHEDULE D, PART XII, LINE 4B	OTHER REVENUES IN FORM 990 NOT IN AUDITED FINANCIAL STATEMENTS	(a) Description INSURANCE PROCEEDS NETTED IN AUDITED FINANCIAL STATEMENTS	(b) Amount 18,879,877
SCHEDULE D, PART XIII, LINE 2D	OTHER EXPENSES IN AUDITED FINANCIAL STATEMENTS NOT IN FORM 990	(a) Description RENTAL EXPENSES NETTED ON FORM 990	(b) Amount 2,376,605
SCHEDULE D, PART XIII, LINE 4B	OTHER EXPENSES IN FORM 990 NOT IN AUDITED FINANCIAL STATEMENTS	(a) Description INSURANCE PROCEEDS NETTED IN AUDITED FINANCIAL STATEMENTS CHANGE IN FAIR VALUE OF DERIVATIVE INSTRUMENT	(b) Amount 18,879,877 1,148,579

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

➤ Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

2010

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

➤ Attach to Form 990. ➤ See separate instructions.

Open to Public Inspection

lame d	of the organization					Employer	Identification	number
NASH	IVILLE SYMPHONY ASSOCIATION						62-0550979	
Par	General Information of Form 990, Part IV, line 14		Outside the Un	ited States. Comple	ete if the organi	zation ar	nswered "Ye	s" to
1	For grantmakers. Does the assistance, the grantees' eligi grants or assistance?	bility for the gra	ints or assistanc	e, and the selection o	amount of the criteria used to	grants award th	or ⊓e ∐Yes	□No
2	For grantmakers. Describe in United States.	n Part V the or	ganization's prod	cedures for monitorin	g the use of g	rant fund	ds outside t	he
3	Activities per Region. (The follo	owing Part I, line	3 table can be o	duplicated if additiona	l space is need	led.)		
	(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed a program ser describe specific service(s) in re	vice, type of	(f) Total expenditure and investm in region	s for ents
	CENTRAL AMERICA AND THE CARIBBEAN			PROGRAM SERVICES	INVESTMENTS		3,	980,000
(2)							***************************************	
(3)								
(4)	1.1	-						
(5)								
(6)								
(7)								
(8)								
(9)								
(10)				water and the state of the stat				
(11)								
(12)								
(13)								
(14)								
(15)				y - y - y - y - 4 - 4 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1				
(16)					-			
(17)					22.0000			
3a b	Sub-total	0	0	### - 12			3,	980,000
c	sheets to Part I	0	0				3.	000,080,

0

c Totals (add lines 3a and 3b)

m 990) 2010

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990,

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed. Part II

1 (a) Name of organization	(b) IRS code	(c) Region	(d) Purpose of	(e) Amount of	(f) Manner of	(g) Amount of	(h) Description	(i) Method of valuation
	section and EIN (if applicable)		grant	cash grant	disbursement	assistance	of non-cash assistance	(book, FMV, appraisal, other)
(b)								ti d'i di
(2)								
(E)								
(7)								
								:
(6)								
(2)	Part of the control o							
(8)								
(6)								
(14)			-					
(11)								
(12)								
(13) 社会問題報								
104) The Table of the Control of the								
(15)								
(16)	等所 经制度 的特别。4							

Schedule F (Form 990) 2010

Enter total number of other organizations or entities

ო

Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed. Schedule F (Form 990) 2010

Part III Grants ar

frod of from FMV, itisal, ar)																			1 990) 2010
(h) Method of valuation (book, FMV, appraisal, other)																			Schedule F (Form 990) 2010
(g) Description of non-cash assistance																			Sche
(f) Amount of non-cash assistance																			
(e) Manner of cash disbursement																			
(d) Amount of cash grant																			
(c) Number of recipients																			
(b) Region			_																
(a) Type of grant or assistance	(1)	(2)	(8)	(4)	(5)	(9)	(2)	(8)	(6)	(10)	(11)	(12)	(13)	(14)	(15)	(16)	(17)	(18)	

Part	IV Foreign Forms		v
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	☑ Yes	□ No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)		☑ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with respect to Certain Foreign Corporations. (see Instructions for Form 5471)		☑ No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)		□ No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	☐ Yes	☑ No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? In "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)		☑ No
		Schedule F (F	orm 990) 2010

SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

➤ Attach to Form 990 or Form 990-EZ. ➤ See separate instructions.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

Employer Identification number

NASHVILLE SYMPHONY ASSOCIATION						550979
Part I Fundraising Activities Form 990-EZ filers are	not required to	complete	this part.			ne 17.
1 Indicate whether the organizati	on raised funds ti	nrough any	of the follo	owing activities. C	heck all that apply.	
a 🗹 Mail solicitations		e [✓ Solicitati	ion of non-govern	ment grants	
b 🗹 Internet and email solicitation	ons	f [✓ Solicitati	ion of government	grants	
c Phone solicitations		g [Special f	fundraising events	}	
d 🗹 In-person solicitations						
2a Did the organization have a wr	itten or oral agree	ement with	any individ	dual (including offi	icers, directors, truste	es
or key employees listed in Forr	n 990, Part VII) or	entity in c	onnection v	with professional f	undraising services?	🗹 Yes 🗌 No
b If "Yes," list the ten highest pai compensated at least \$5,000 b	d individuals or e	ntities (fun	draisers) p	ursuant to agreem	ents under which the	fundraiser is to be
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have or control of outions?	(Iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
→ COMMUNITY COUNSELLING SERVICES CO., LLC	FUNDBAIRING	Yes	No			
155 N. WACKER DRIVE, SUITE 1790, CHICAGO, IL 60606	FUNDRAISING		√	9,692,000	390,000	9,302,000
2						
3						
4						
5						
6						
7						
8					,	
9						
10						
Total			•	9,692,000	390,000	9,302,000
3 List all states in which the org registration or licensing.	anization is regis	tered or lic	ensed to s	solicit contribution	s or has been notifie	d it is exempt from
TN						,,,,,
	pp,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
			**********			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,

	*********	• • • • • • • • • • • • • • • • • • • •				.======================================
						,

	art II	Fundraising Events. Con than \$15,000 of fundraisin gross receipts greater tha	ng event contributions	and gross income on I	Form 990-EZ, lines 1 a	and 6b. List events with
•		gross receipts greater tha	(a) Event #1 SYMPHONY BALL (event type)	(b) Event #2 FASHION SHOW (event type)	(c) Other events 2 (total number)	(d) Total events (add col. (a) through col. (c))
Revenue	1 2	Gross receipts Less: Charitable	766,267	390,541	518,947	1,675,755
Œ	_	contributions	338,129	129,494	120,995	588,618
	3	Gross income (line 1 minus line 2)	428,138	261,047	397,952	1,087,137
	4	Cash prizes	0	0	0	0
	5	Noncash prizes	0	0	0	0
uses	6	Rent/facility costs	196,828	121,733	96,267	414,828
Direct Expenses	7	Food and beverages	52,753	61,569	10,516	124,838
Direct	8	Entertainment	9,800	55,868	110,775	176,443
	9	Other direct expenses .	38,177	64,606	31,833	134,616
	10 11	Direct expense summary. Ad Net income summary. Comb				(850,725) 236,412
Ρá	rt III	Gaming. Complete if the than \$15,000 on Form 99	organization answer			
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Rev	1	Gross revenue				
ses	2	Cash prizes				i
Expen	3	Noncash prizes				
Direct Expenses	4	Rent/facility costs				
	5	Other direct expenses .				
	6	Volunteer labor	☐ Yes % ☐ No	☐ Yes %	☐ Yes % ☐ No	
	7	Direct expense summary. Ad	d lines 2 through 5 in co	olumn (d)		()
	^	Net gaming income summary	v. Combine line 1. colun	nn d, and line 7		
	8	rest garring moonte summary				
	En a Is	nter the state(s) in which the or the organization licensed to op	ganization operates gar	ning activities: in each of these states		☐ Yes ☐ No

Schedu	le G (Form 990 or 990-EZ) 2010		Page 3
11 12	Does the organization operate gaming activities with nonmembers?	☐ Yes / ☐ Yes	_
13 a	Indicate the percentage of gaming activity operated in: The organization's facility		%
b 14	An outside facility		%
	Name >		
	Address►		
15a b	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		□No
С	amount of gaming revenue retained by the third party ► \$ If "Yes," enter name and address of the third party:		
	Name ► Address ►		
16	Gaming manager information:		
	Name ▶		
	Gaming manager compensation ▶ \$		
	Description of services provided ▶		- -
	☐ Director/officer ☐ Employee ☐ Independent contractor		
17 a	Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	🗌 Yes	□No
. b	Enter the amount of distributions required under state law to be distributed to other exempt organizations of spent in the organization's own exempt activities during the tax year > \$		
Part	Supplemental Information. Complete this part to provide the explanations required by Part columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also copart to provide any additional information (see instructions).	, line 2b, omplete t	nis
SEE N	EXT PAGE		
	Schedule G (Fo	m 990 or 990	-EZ) 2010

Part IV

Supplemental Information Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions)

Return Reference	Identifier	<u>Explanation</u>
SCHEDULE G, PART I, LINE 2B	PROFESSIONAL FUNDRAISING ACTIVITIES	THE ORGANIZATION CONTRACTED COMMUNITY COUNSELING SERVICE (CCS) TO PROVIDE PROFESSIONAL FUNDRAISING SERVICES IN PLANNING, ORGANIZING, AND INITIALIZING A MAJOR FUNDRAISING CAMPAIGN. THE SERVICE AGREEMENT PROVIDED FOR TWO ASSIGNED PERSONNEL, ONE OF WHOM WAS ONSITE TO PROVIDE RESIDENT FUNDRAISING SERVICES. THE AGREEMENT ALSO COVERED THE NASHVILLE SYMPHONY'S RESPONSIBILITY TO MAKE AN OPERATIONAL BUDGET AVAILABLE TO COVER OPERATIONAL EXPENSES, IN ADDITION TO PROFESSIONAL FEES, INCURRED BY BOTH THE NASHVILLE SYMPHONY AND CCS FOR PURPOSES OF THE CAMPAIGN, SUCH OPERATIONAL EXPENSES INCLUDE COLLATERAL MATERIALS, POSTAGE, SHIPPING/DELIVERY, PRINTING/COPYING, RELATED TRAVEL, TELEPHONE/CALL PHONE, AND PRODUCTION OF RESEARCH REPORTS, PERSONAL LIVING AND PERSONAL TRAVEL EXPENSES OF CCS PERSONNEL ARE EXCLUDED. THE AGREEMENT ALSO PROVIDED THAT ALL EXPENSES OF \$200 OR GREATER MUST BE APPROVED BY THE NASHVILLE SYMPHONY BEFORE THEY ARE INCURRED. FEES FOR SERVICES WERE \$390,000 AND REIMBURSED EXPENSES TOTALED \$3,993.

SCHEDULE (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Governments, and Individuals in the United States Grants and Other Assistance to Organizations,

OMB No. 1545-0047

Open to Public Inspection 2010

Employer identification number

Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

NASHVILLE SYMPHONY ASSOCIATION						62-0550979
Part General Information on Grants and Assistance	s and Assistance					
1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and	to substantiate the amo	unt of the grants or	r assistance, the c	grantees' eligibility for	the grants or assistance	
the selection criteria used to award the grants or assistance?	grants or assistance?					· · · · · · · · · · · · · · · · · · ·
2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	ocedures for monitoring	the use of grant fu	ands in the United	States.		
Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to	to Governments and	1 Organizations	in the United S	tates, Complete if	the organization answ	ered "Yes" to
Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part I can be duplicated if additional space is needed.	ny recipient that recessors	ived more than \$	5,000. Check th	is box if no one reci	pient received more t	han \$5,000. Part II
1 (a) Name and address of organization (b) EIN or government	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1)						
(5)					***************************************	
(3)						
(4)				ATTENDED TO THE PARTY OF THE PA		
(9)						
(9)						
(2)						
(8)						
(6)						
(10)						
(11)	-					
(12)						
2 Enter total number of section 501(c)(3) and government organizations	and government organiz	ations				A
Explanations Particular Act Notice and the Instructions for Form 600	IS					. Topodo Com 000 (0040)
FOR FAPERWORN DEGLOCATION NO. 1 NO. 1 NO. 1 NO.	CUCHOLIS IOI POLICE GOO.		200	. No. succor		schedule i (rorm 390) (2010)

Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed. Schedule I (Form 990) (2010)

Part III Grants ar

(a) Type of grant or assistance (b) Number of recipients	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 THOR JOHNSON SCHOLARSHIP	12	7,500	0	0 N/A	N/A
Supplemental Information. Complete this part	e this part to pro	ovide the informatio	n required in Part I,	to provide the information required in Part I, line 2, and any other additional information.	ditional information.
		b b b b b b c c c c c c c c c c c c c c	***************************************		
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t m c c m m m c c c c c c c c c c c c c			* 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
***************************************		A CONTRACTOR OF THE CONTRACTOR			Schedule I (Form 990) (2010)

Part IV

Supplemental Information Complete this part to provide the information required in Part I, line 2, and any other additional information.

Return Reference	[dentifier	Explanation
SCHEDULE I, PART I, LINE 2	PROCEDURES FOR MONITORING USE OF GRANT FUNDS	THE SCHOLARSHIPS ARE AWARDED TO STUDENTS IN TWO CATEGORIES. THE SCHOLARSHIPS ARE ACTUALLY DISTRIBUTED TO THE PROVIDER OF THE MUSIC LESSONS OF THE AWARD WINNER, TO BE USED IN FUTURE MUSIC LESSONS.

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

► Attach to Form 990. ► See separate instructions.

OMB No. 1545-0047

2010

Open to Public Inspection

NASHVILLE SYMPHONY ASSOCIATION

Employer identification number 62-0550979

Fart	Questions Regarding Compensation		Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Forn 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.	n [res	NO
	First-class or charter travel Housing allowance or residence for personal use			
	☐ Travel for companions ☐ Payments for business use of personal residence	6:43		
	☐ Tax indemnification and gross-up payments ☐ Health or social club dues or initiation fees	(52/2/52) (84/4/55)		26
	☐ Discretionary spending account ☐ Personal services (e.g., maid, chauffeur, chef)			
d	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding paymen or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	0		藏
_	CAPICITY	1b	├─	<u> </u>
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2		✓
3	Indicate which, if any, of the following the organization uses to establish the compensation of the organization's CEO/Executive Director. Check all that apply.			5. 4.
	✓ Compensation committee ☐ Written employment contract	ilentilise.	2000	SCORES.
	☐ Independent compensation consultant ☐ Compensation survey or study		0.486	
	☐ Form 990 of other organizations ☐ Approval by the board or compensation committee			1000 (1000)
	_ 11	359	B 586 3	AS VIV
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:	504.250 504.250 504.250 504.250		
а	Receive a severance payment or change-of-control payment from the organization or a related organization?	4a		1
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		√
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		1
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.		100	
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5–9.	30.00	1 00000000	
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:			
а	The organization?	5а	II TANILINA POR	1
b	Any related organization?	5b		1
~	If "Yes" to line 5a or 5b, describe in Part III.	::::::::::::::::::::::::::::::::::::::	0 00 00 00 00 00 0 0 0 0 0 0 0 0 0 0 0	ujuja sist
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:		346	
_	The organization?	6a	S SSSEAME	J
a	Any related organization?	6b	\vdash	1
b	If "Yes" to line 6a or 6b, describe in Part III.			THE REAL PROPERTY.
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed	d l	10,570,000	VichiXS(5)
•	payments not described in lines 5 and 6? If "Yes," describe in Part III	7	1	1
8	Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject	Ė	1	
Ü	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describ	e		
	in Part III	8		✓
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described i			
-	Regulations section 53.4958-6(c)?	9		

Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed. Part II For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(I)-(iii) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a.

		(B) Breakdown o	(B) Breakdown of W-2 and/or 1099-MISC compensation	SC compensation	(C) Botiromont and			(F) Compensation
(A) Name		(f) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred	benefits	(a)-(j)(g)	reported in prior Form 990-EZ
MARK A. BLAKEMAN	8	165,796		0	11,100	3,360	180,256	0
-	€	0	0			0	0	0
ALAN D. VALENTINE	€	380,295		0	14,700	3,360	398,355	0
N	€	0	0			0	0	0
GIANCARLO GUERERRO	Ξ	453,552	0	0	14,700	3,360	471,612	0
ო	€	0				0	0	0
MITCHELL KORN	(173,444		0	10,980	3,360	187,784	0
4	€	0	0			0	0	0
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15	Ξ							
	8	L L L L L L L L L L L L L L L L L L L						***************************************
16	(ii)							
							1,6	0,000 0000 mm 1,1 -1-1-1

SCHEDULE K (Form 990) Department of the Treasury Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions,

explanations, and any additional information in Part V. ► Attach to Form 990,

OMB No. 1545-0047

Open to Public Inspection 2010

▶ See separate instructions.

(i) Pooled financing Yes No Employer identification number (h) On behalf of issuer 62-0550979 Yes No Yes No (g) Defeased O (f) Description of purpose SEE SCHEDULE O Ω 102,000,000 2006 (e) Issue price 104,242,331 789,499 16,503,629 13,730,000 8,135,137 1,180,869 77,633,197 ⋖ (d) Date issued 1/8/2004 5920653KO (c) CUSIP# (b) Issuer EIN 62-1486674 Working capital expenditures from proceeds INDUSTRIAL DEVELOPMENT BOARD OF THE METROPOLITAN GOVERNMENT OF NASHVILLE AND DAVIDSON COUNTY, TENNESSEE Capital expenditures from proceeds . Credit enhancement from proceeds Year of substantial completion . . Issuance costs from proceeds . . Capitalized interest from proceeds Amount of bonds legally defeased Gross proceeds in reserve funds Proceeds in refunding escrows. NASHVILLE SYMPHONY ASSOCIATION Other unspent proceeds . Amount of bonds retired Total proceeds of issue Other spent proceeds. (a) Issuer name **Bond Issues Proceeds** Name of the organization Part III Part I

Pa	Part III Private Business Use								
		¥		ш)		۵	
•	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	N
	which owned property financed by tax-exempt bonds?		,						
2	2 Are there any lease arrangements that may result in private business use of								
	bond-financed property?		>					•	

3

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Schedule K (Form 990) 2010

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Yes

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Yes

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Yes

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Yes

Does the organization maintain adequate books and records to support the

final allocation of proceeds?

Were the bonds issued as part of an advance refunding issue?

Were the bonds issued as part of a current refunding issue?

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Has the final allocation of proceeds been made? . . .

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Private Business Use (Continued)

Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions) Yes Yes % % % ş ž O Yes Yes % % % ŝ ŝ Ω Ω Yes Yes % % % ş ŝ ⋖ Yes Yes Enter the percentage of financed property used in a private business, use as a Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Are there any management or service contracts that may result in private Has the organization adopted management practices and procedures to Has the organization or the governmental issuer entered into a qualified Are there any research agreements that may result in private business use of counsel to review any management or service contracts or research entities other than a section 501(c)(3) organization or a state or local result of unrelated trade or business activity carried on by your organization, Enter the percentage of financed property used in a private business use by Were any gross proceeds invested beyond an available temporary period? Was the regulatory safe harbor for establishing the fair market value of the ensure the post-issuance compliance of its tax-exempt bond liabilities? Does the organization routinely engage bond counsel or other outside another section 501(c)(3) organization, or a state or local government agreements relating to the financed property? Arbitrage Rebate, been filed with respect to the bond issue? Did the bond issue qualify for an exception to rebate? business use of bond-financed property? . . Were gross proceeds invested in a GIC? Is the bond issue a variable rate issue? hedge with respect to the bond issue? Was the hedge superintegrated? Was the hedge terminated? bond-financed property? . Total of lines 4 and 5 Name of provider . Term of hedge . . Name of provider Arbitrage Term of GIC. GIC satisfied? government SEE NEXT PAGE O o ø ڡ ပ g Ω Ç eg ٥ 4 6 Ŋ φ Ŋ ဖ 4

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Schedule K (Form 990) 2010

Part V

Supplemental Information Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

Return Reference	Identifier	Explanation
SCHEDULE K, PART I, LINE A, COLUMN (F)	DESCRIPTION OF PURPOSE OF BONDS	THE PURPOSE OF THE BONDS IS FOR: 1) FINANCING THE ACQUISITION, CONSTRUCTION AND EQUIPPING OF A SYMPHONY HALL IN NASHVILLE, DAVIDSON COUNTY, TENNESSEE, IN PREPARATION OF THE ISSUER'S \$16,500,000 VARIABLE RATE REVENUE BONDS, SERIES A, III) ACQUIRING PROPERTY TO BE USED AS A SURFACE PARKING LOT TO SERVICE THE PROJECT; IV) PAYING CAPITALIZED INTEREST ON THE BONDS, AND V) PAYING A PORTION OF THE COSTS OF ISSUANCE FOR THE BONDS.

SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b. OMB No. 1545-0047

Open To Public Inspection

Department of the Treasury Internal Revenue Service or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ. ► See separate instructions.

Employer Identification number Name of the organization 62-0550979 NASHVILLE SYMPHONY ASSOCIATION Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only). Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (c) Corrected? (b) Description of transaction (a) Name of disqualified person 1 Yes No (1)(2)(3)(4)(5)(6)Enter the amount of tax imposed on the organization managers or disqualified persons during the year 2 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization 3 Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a. (f) Approved (e) In default? (g) Written (b) Loan to or from (c) Original (d) Balance due (a) Name of interested person and purpose by board or agreement? the organization? principal amount committee? Yes No Yes Yes No No То From (1)(2)(3)(4)(5)(6)(7) (8)(9)(10)Total Grants or Assistance Benefiting Interested Persons. Part III Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (b) Relationship between interested person and the (c) Amount and type of assistance (a) Name of interested person organization (1)(2)(3)(4)(5)(6)(7)(8) (9)

Cat. No. 50056A

Schedule L (Form 990 or 990-EZ) 2010

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

(10)

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organi rever	zatio: nues'
				Yes	N
SEE STATEMENT				+-	-
		-			H
					_
					_
					┝
Supplemental Information					_
	s additional information for Tex	sponded to quotion	ns on Schedule L (see instructio		
EXT PAGE			***************************************		
				-	
		×=====================================			

Part V

Supplemental Information Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

Return Reference Identifier Explanation	
SCHEDULE L, PART IV, COLUMN (B) RELATIONSHIP BETWEEN INTERESTED PERSON AND THE ORGANIZATION NOT THE ORGANIZATION REGIONS BANK C. KEITH HERRON, DIRECTOR OF NASHVILLE SYMPHONY ASSOCIATION, WAS SERVING AS THE PROBLEM OF THE TRANSACTION. REGIONS BANK C. KEITH HERRON, DIRECTOR OF NASHVILLE SYMPHONY ASSOCIATION, WAS SERVING AS REGION TIME OF THE TRANSACTION. PINNACLE FINANCIAL PARTNERS ROBERT MCCABE, DIRECTOR OF NASHVILLE SYMPHONY ASSOCIATION, WAS SERVING AS REGION TIME OF THE TRANSACTION.	ESIDENT/CEO OF PINNACLE

Part IV

Business Transactions Involving Interested Persons (continued)

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	haring of zation's nues?
				Yes	No
(1) SUN TRUST BANK	SEE SCHEDULE O	2,355,840	LETTER OF CREDIT FEES AND SWAP AGREEMENTS		✓
(2) PINNACLE GROUP INSURANCE	SEE SCHEDULE O	840,065	HEALTH INSURANCE PREMIUMS		✓
(3) REGIONS BANK	SEE SCHEDULE O	757,426	LETTER OF CREDIT FEES AND TRUSTEE FEES		✓
(4) PINNACLE FINANCIAL PARTNERS	SEE SCHEDULE O	187,132	LETTER OF CREDIT FEES		✓

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

2010

Open To Public Inspection

Department of the Treasury Internal Revenue Service ► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

Name of the organization

NASHVILLE SYMPHONY ASSOCIATION

Employer identification number

62-0550979

Par	Types of Property	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1	Art-Works of art			FORTH 950, Fast VIII, III 19	
2	Art—Historical treasures				
3	Art—Fractional interests	<u> </u>			
4	Books and publications		Series Caller Ca		
5	Clothing and household				
	goods				
6	Cars and other vehicles			,	
7	Boats and planes				
8	Intellectual property		1,000-01-01-01-01-01-01-01-01-01-01-01-01-		
9	Securities—Publicly traded				
10	Securities—Closely held stock .				
11	Securities—Partnership, LLC,				
	or trust interests				
12	Securities-Miscellaneous			,	
13	Qualified conservation	<u> </u>			
	contribution—Historic				
	structures				
14	Qualified conservation				
	contribution—Other				
15	Real estate-Residential				
16	Real estate—Commercial				
17	Real estate—Other				
18	Collectibles				
19	Food inventory				
20	Drugs and medical supplies				
21	Taxidermy				
22	Historical artifacts			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
23	Scientific specimens				
24	Archeological artifacts				
25	Other ► (INSTRUMENTS)	1	1	55.896	MARKET VALUE
26	Other ► ()			00,000	
27	Other ► ()				
28	Other ► (
29	Number of Forms 8283 received	by the or	ganization during the tax v	ear for contributions for	
	which the organization completed				29 0
					Yes No
30a	During the year, did the organizat	ion receive	by contribution any prope	erty reported in Part I. line	s 128 that
•••	it must hold for at least three year	rs from the	date of the initial contribu	ition, and which is not req	uired to be
	used for exempt purposes for the				1 1 1
b	If "Yes," describe the arrangement				100 mm 1
31	Does the organization have a		tance policy that require	s the review of anv no	n-standard
٠.	contributions?		, <u>,</u>		31
32a	Does the organization hire or use			s to solicit, process, or se	
	-				32a ✓
b	If "Yes," describe in Part II.	- · ·			
33	If the organization did not report ar	n amount in	column (c) for a type of pro	perty for which column (a)	is checked,
	describe in Part II.			, ,	

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Cat. No. 51227J

Schedule M (Form 990) (2010)

Schedule O (Form 990)

Department of Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047

Open to Public Inspection

Name of the Organization
NASHVILLE SYMPHONY ASSOCIATION

Employer Identification Number 62-0550979

Return Reference	ldentifler	Explanation
FORM 990, PART III. LINE 1	ORGANIZATION'S MISSION - CONTINUED	CONTINUED FROM PAGE 2, PART III, LINE 1:
Luici		ARTISTIC VISION STATEMENT ACHIEVE RECOGNIZED ARTISTIC EXCELLENCE IN THE PERFORMANCE AND PRESENTATION OF THE HIGHEST QUALITY MUSIC, WITH A FOCUS ON THE CREATION, PROMOTION AND PRESERVATION OF A DISTINCTLY AMERICAN REPERTOIRE.
		EDUCATION VISION STATEMENT ENGAGE AND ENRICH PEOPLE OF ALL AGES BY EXPLORING, EXPERIENCING AND CREATING MUSIC.
FORM 990, PART III, LINE 4A	PROGRAM SERVICE DESCRIPTION	CONTINUED FROM PAGE 2, PART III, LINE 4A:
		THE CONCERT SEASON OPENED UNDER UNUSUAL CIRCUMSTANCES, AS THE NASHVILLE SYMPHONY'S HOME, SCHERMERHORN SYMPHONY CENTER, WAS IN THE PROCESS OF RECOVERING FROM A FLOOD IN MAY 2010 THAT CAUSED S40 MILLION IN DAMAGES TO THE BUILDING, WHILE THE BUILDING UNDERWENT EXTENSIVE REMEDIATION AND REBUILDING, THE ORCHESTRA RELOCATED ITS FALL CONCERTS TO OTHER VENUES IN THE NASHVILLE AREA, RETURNING TO THE SCHERMERHORN WITH A GRAND RE-OPENING CONCERT ON NEW YEAR'S EVE FEATURING THE ORCHESTRA WITH VIOLINIST ITZHAK PERLMAN.
		THE NASHVILLE SYMPHONY IS FIRMLY GROUNDED IN THE CLASSICAL REPERTOIRE, AND EVERY YEAR IT PERFORMS SOME OF THE BEST-LOVED WORKS IN THE HISTORY OF WESTERN MUSIC IN ITS SUNTRUST CLASSICAL SERIES, WHICH CONSISTS OF 14 THREE-NIGHT PRESENTATIONS. PROGRAMMING HIGHLIGHTS FROM FISCAL YEAR 2011 INCLUDED BEETHOVEN'S FIFTH PIANO CONCERTO, STRAVINSKY'S THE RITE OF SPRING, AN EVENING OF WORKS BY SCANDINAVIAN COMPOSERS SIBELIUS AND NIELSEN, HOLST'S THE PLANETS, AND PROKOFIEV'S FIFTH SYMPHONY. THE ORCHESTRA'S FIRST CLASSICAL SERIES CONCERT FOILDWING THE REOPENING OF SCHERMERHORN SYMPHONY CENTER IN JANUARY 2011 WAS BROADCAST LIVE ON NATIONAL PUBLIC RADIO.
		THE NASHVILLE SYMPHONY IS COMMITTED TO PROMOTING AMERICAN MUSIC AND TO KEEPING CLASSICAL MUSIC VITAL FOR THE 21ST CENTURY, AND IT HAS DEVELOPED A NATIONAL REPUTATION FOR PERFORMING AND COMMISSIONING NEW WORKS BY SOME OF TODAY'S MOST IMPORTANT AMERICAN COMPOSERS, INCLUDING PHILIP GLASS (WHOSE SECOND VIOLIN CONCERTO WAS FEATURED DURING FISCAL YEAR 2011), JOAN TOWER AND MICHAEL DAUGHERTY. THE ORCHESTRA HAS RELEASED NEARLY 20 RECORDINGS OVER THE PAST DECADE, MANY OF THE FEATURING THE WORK OF CONTEMPORARY AMERICAN COMPOSERS, IN FISCAL YEAR 2011, THE ORCHESTRA EARNED THREE GRAMMY® AWARDS FOR ITS RECORDING OF WORKS BY MICHAEL DAUGHERTY, AND IT ALSO RELEASED A NEW CD OF WORKS BY PULITZER PRIZE-WINNING COMPOSER JOSEPH SCHWANTNER.
		MOST OF THE ORCHESTRA'S SUBSCRIPTION CLASSICAL CONCERTS FEATURE WORLD-CLASS GUEST PERFORMERS, RECENT SEASONS HAVE INCLUDED VISITS FROM CELLIST YO-YO MA, PIANIST ANDRE WATTS AND THE GROUNDBREAKING POLISH COMPOSER/CONDUCTOR KRZYSZTOF PENDERECKI. IN ADDITION, THE ORCHESTRA REGULARLY FEATURES THE NEWEST GENERATION OF CLASSICAL SOLDISTS, INCLUDING VIOLINISTS STEFAN JACKIW AND TIANWA YANG.
		ALONG WITH ITS CLASSICAL OFFERINGS, THE NASHVILLE SYMPHONY PERFORMS EIGHT THREE-NIGHT PRESENTATIONS IN ITS BANK OF AMERICA POPS SERIES. THIS SUBSCRIPTION SERIES FEATURES A VARIETY OF POPULAR STYLES, AS REPRESENTED BY SUCH PERFORMERS AS MICHAEL MCDONALD, PETER CETERA AND LORRIE MORGAN. A FOUR-CONCERT FAMILY SERIES, THE ANN & MONROE CARELL FAMILY TRUST PIED PIPER SERIES IS GEARED TOWARD YOUNG LISTENERS AND THEIR PARENTS. THE NASHVILLE SYMPHONY HAS ALSO EMERGED IN RECENT YEARS AS A CONCERT PRESENTER, BRINGING A DIVERSE ARRAY OF ARTISTS TO PERFORM AT SCHERMERHORN SYMPHONY CENTER IN CONCERTS WITHOUT THE ORCHESTRA. NOTABLE JAZZ EVENTS HAVE FEATURED PIANIST HERBIE HANCOCK, SAXOPHONIST DAVID SANBORN AND GUITARIST AL DI MEDIA. DUE TO THE MASHVILLE SYMPHONY'S COMMITMENT TO PRESENTING WORLD MUSIC, LOCAL AUDIENCES HAVE HAD THE OPPORTUNITY TO EXPERIENCE LIVE PERFORMANCES, LIKE SOUTH AFRICA'S LADYSMITH BLACK MAMBAZO AND OTHER GLOBAL ARTISTS.
		FOR MANY YEARS, THE NASHVILLE SYMPHONY HAS ALSO PARTNERED WITH OTHER LOCAL ARTS ORGANIZATIONS, PROVIDING LIVE ORCHESTRAL ACCOMPANIMENT FOR PERFORMANCES BY NASHVILLE BALLET AND NASHVILLE OPERA. ITS REACH IN THE MIDDLE TENNESSEE COMMUNITY IS BOTH BROAD AND DEEP, TOUCHING A TOTAL OF 370,000 PEOPLE IN FISCAL YEAR 2011, AND THROUGH ALL OF ITS VARIOUS ACTIVITIES, IT HAS GREATLY ENRICHED CULTURAL LIFE FOR AUDIENCES OF ALL AGES AND BACKGROUNDS.
FORM 990, PART III,	PROGRAM SERVICE DESCRIPTION	CONTINUED FROM PAGE 2, PART III, LINE 4B:
LINE 4B		THE NASHVILLE SYMPHONY'S 'ONE NOTE, ONE NEIGHBORHOOD' EDUCATION INITIATIVE IS AN INNOVATIVE PARTNERSHIP WITH THE W.O. SMITHYNASHVILLE COMMUNITY MUSIC SCHOOL AND METRO NASHVILLE PUBLIC SCHOOLS. WITH THE SUPPORT OF NISSAN NORTH AMERICA AND THE MARTIN FOUNDATION, THE SYMPHONY AND THESE ORGANIZATIONS WORK TOGETHER TO PROVIDE A COMPREHENSIVE PACKAGE OF MUSIC EDUCATION PROGRAMS FOR STUDENTS AND TEACHERS IN EAST NASHVILLE'S STRATFORD CLUSTER AND NORTH NASHVILLE'S PEARL-COHN CLUSTER. THESE SERVICES INCLUDE AFTER-SCHOOL MUSIC INSTRUCTION FOR COMMITTED STUDENTS, ALONG WITH TRANSPORTATION TO LESSONS, ALL PROVIDED FREE OF CHARGE. IN FISCAL YEAR 2011, THE SYMPHONY EARNED AN \$18,000 GRANT FROM THE NATIONAL ENDOWMENT FOR THE ARTS TO HELP FUND ONE NOTE, ONE NEIGHBORHOOD.
		THE NASHVILLE SYMPHONY REACHES MANY MORE SCHOOLCHILDREN ACROSS THE MIDDLE TENNESSEE REGION THROUGH A VARIETY OF OTHER PROGRAMS. THESE INCLUDE THE GAYLORD ENTERTAINMENT FOUNDATION YOUNG PEOPLE'S CONCERTS, WHICH BRING STUDENTS ROM PUBLIC, PRIVATE AND HOME SCHOOLS TO THE SCHERMERHORN. OUR ENSEMBLE'S IN THE SCHOOLS PROGRAM TAKES MEMBERS OF THE NASHVILLE SYMPHONY TO PUBLIC AND PRIVATE SCHOOLS, WHERE THEY PERFORM FOR STUDENTS, ALL WITHOUT COST TO STUDENTS OR THE SCHOOLS. "IS IT A FIDDLE OR A VIOLID?" IS A UNIQUE PARTNERSHIP WITH THE COUNTRY MUSIC HALL OF FAME® AND MUSEUM, IN WHICH STUDENTS ARE INVITED TO EXPLORE THE SIMILARITIES AND THE DIFFERENCES BETWEEN CLASSICAL MUSIC AND COUNTRY MUSIC.
		ALONG WITH PERFORMING FOR STUDENTS, THE NASHVILLE SYMPHONY COMMITS ITS TIME AND RESOURCES TO PERFORMING FREE CONCERTS FOR PEOPLE FROM ACROSS THE COMMUNITY, EVERY SUMMER, THE REGIONS COMMUNITY CONCERTS SERIES BRINGS THE ORCHESTRA TO PUBLIC PARKS ACROSS THE CITY AND THE MID-STATE REGION, CULMINATING IN A FOURTH OF JULY CELEBRATION IN DOWNTOWN NASHVILLE THAT ANNUALLY ATTRACTS TENS OF THOUSANDS OF PEOPLE. IN ADDITION, EVERY JANUARY, THE SYMPHONY PERSENTS 'LET FREEDOM SINGI," A FREE MUSICAL CELEBRATION OF THE LIFE AND LEGACY OF MARTIN LUTHER KING JR., AT SCHERMERHORN SYMPHONY CENTER. EACH YEAR, SCHERMERHORN SYMPHONY CENTER ALSO HOSTS THE REGIONS FREE DAY OF MUSIC, WHICH FEATURES MORE THAN TWO DOZEN PERFORMANCES DURING A SINGIE DAY, THE GOAL OF THIS POPULAR EVENT, WHICH IS FREE OF CHARGE ALL DAY LONG AND TYPICALLY REACHES MORE THAN 5,000 PEOPLE, IS TO MAKE THE SCHERMERHORN ACCESSIBLE TO THE ENTIRE COMMUNITY AND TO PROVIDE A WELL-ATTENDED FORUM FOR THE PARTICIPATING MUSICAL ENSEMBLES, WHICH REPRESENT A WIDE ARRAY OF GENRES.
		OTHER COMMUNITY ENGAGEMENT EFFORTS INCLUDE ONSTAGE AT THE SCHERMERHORN, WHICH OFFERS ADULT PARTICIPANTS AN OPPORTUNITY TO INTERACT WITH NASHVILLE SYMPHONY MUSICIANS IN AN INFORMAL SETTING ON THE SYMPHONY CENTER STAGE, AND OFFSTAGE, WHICH TAKES SYMPHONY MUSICIANS INTO WORKPLACES, COMMUNITY CENTERS, RESIDENCES FOR THE ELDERLY AND HEALTH-CARE FACILITIES FOR INTERACTIVE PRESENTATIONS.
FORM 990, PART VI, SECTION B, LINE 11B	REVIEW OF FORM 990 BY GOVERNING BODY	IN JANUARY 2012, THE AUDIT COMMITTEE REVIEWED A DRAFT OF THE FORM 990 (INCLUDING SUPPLEMENTAL SCHEDULES). THIS REVIEW INCLUDED A BOARD PRESENTATION BY THE ORGANIZATION'S TAX PREPARER TO HIGHLIGHT THE SIGNIFICANT AREAS ON THE REDESIGNED FORM 990 AND SUPPLEMENTAL SCHEDULES. THE FORM 990 (INCLUDING SUPPLEMENTAL SCHEDULES) AS ULTIMATELY FILED WITH THE IRS WAS PROVIDED TO THE GOVERNING BODY IN JANUARY 2012.

Return Reference	Identifier	Explanation		
FORM 990, PART VI, SECTION B, LINE 12C				
		CONFLICTS WHICH ARE NOT DISCLOSED TO A COMMITTEE OR TO THE BOARD OF DIRECTORS IN APP ACTION ARE TO BE REPORTED TO THE PRESIDENT AND CEO OF THE SYMPHONY OR TO A MEMBER OF COMMITTEE SO THAT AN INDEPENDENT DETERMINATION CAN BE MADE OF THE SITUATION. ANY SYMPHONY EMPLOYEE WHO FEELS THAT HE OR SHE MAY HAVE A CONFLICT OF INTEREST OR BE AW SITUATION, ACTUAL, POTENTIAL OR PERCEIVED, MAY REPORT PERTINENT DETAILS TO THE PRESIDE SYMPHONY OR A MEMBER OF THE EXECUTIVE COMMITTEE. THE PRESIDENT AND CEO WILL BE RESP REFERRING THE MATTER TO THE EXECUTIVE COMMITTEE. THE PRESIDENT AND CEO WILL BE RESP REFERRING THE MATTER TO THE EXECUTIVE COMMITTEE. THE SYMPHONY, THE EXECUTIVE COMMITTED THE OF THE SYMPHONY. THE EXECUTIVE COMMITTED THE OF THE SYMPHONY OF A MEMBER OF THE SYMPHONY. THE EXECUTIVE COMMITTED THE SYMPHONY OF A MEMBER OF THE SYMPHONY OF THE SYM	F THE EXECUTIVE PHONY FIDUCIARY OR VARE OF A CONFLICT NT AND CEO OF THE ONSIBLE FOR WITTEE WILL REVIEW THE O EXIST, THE INDIVIDUAL	
FORM 990, PART VI, SECTION B, LINE 15A	PROCESS USED TO ESTABLISH COMPENSATION OF TOP MANAGEMENT OFFICIAL	ANNUALLY, THE ORGANIZATION UTILIZES SURVEYS AND RESEARCH OF LOCAL, REGIONAL, AND NATIONAL ORGANIZATIONS OF SIMILAR SIZE AND MAKEUP TO ACCUMULATE FAIR AND REASONABLE COMPENSATION DATA FOR THE PRESIDENTICEO, OFFICERS, AND OTHER KEY EMPLOYEES. THE COMPENSATION COMMITTEE REVIEWS THIS COMPENSATION DATA, AND CONSIDERS ORGANIZATIONAL SUCCESS IN RELATION TO THE BUDGET, THE STRATEGIC PLAN, AND ANY AGREED-UPON CONTRACT TERMS FOR THE PRESIDENTICEO. DELIBERATIONS AND DECISIONS REGARDING COMPENSATION FOR THE PRESIDENTICEO, OFFICERS AND KEY EMPLOYEES ARE RECORDED IN THE MINUTES OF THE MEETING IN WHICH SUCH DISCUSSIONS TAKE PLACE. THIS PROCESS WAS LAST UNDERTAKEN IN 2011.		
FORM 990, PART VI, SECTION 8, LINE 158	PROCESS USED TO ESTABLISH COMPENSATION OF OTHER OFFICERS/KEY EMPLOYEES	ALL OFFICERS AND KEY EMPLOYEES INCLUDED IN THE COMPENSATION REVIEW WERE AS FOLLOWS; MUSIC CONDUCTOR, GENERAL MANAGER, VP OF EXTERNAL AFFAIRS, CFO, VP OF EDUCATION, VP OF HUMAN RESOURCES, VP OF ARTISTIC ADMINISTRATION. THIS PROCESS WAS LAST UNDERTAKEN IN 2011.		
FORM 990, PART VI, SECTION C, LINE 19	PUBLIC DISCLOSURE	FINANCIAL STATEMENTS, GOVERNING DOCUMENTS, AND CONFLICT OF INTEREST POLICIES ARE NOT REQUIRED DISCLOSURES PURSUANT TO INTERNAL REVENUE CODE (IRC) SECTION 6104. THESE DOCUMENTS ARE NOT AVAILABLE TO THE PUBLIC AT THIS TIME.		
FORM 990, PART XI, LINE 5	OTHER CHANGES IN NET ASSETS OR FUND BALANCES	(a) Description	(b) Amount	
		NET UNREALIZED GAINS (LOSSES) ON INVESTMENTS	1,461,038	
		CHANGE IN FAIR VALUE OF DERIVATIVE INSTRUMENT	1,148,579	