

MONROE HARDING INC.
2009 Fiscal Year Budget

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	2009
INCOME	Budget
Mid-Tenn Churches	\$ 110,000
West Tenn Churches	\$ 500
Special Offering	\$ 6,500
Other Churches	\$ 1,000
TOTAL CHURCH SUPPORT	\$118,000
Individual Gifts	\$ 103,400
Memorials & Commemoratives	\$ 9,500
Foundations	\$ 145,000
Corporate Gifts	\$ 40,000
Clubs & Organizations	\$ 8,000
Special Events	\$ 170,950
United Way	\$ 29,000
Combined Federal Campaign	\$ 250
Plummer Fund	\$ 21,000
Stanley Fund	\$ 4,400
Title 1 Grant	\$ 25,000
Donated Materials & Services	\$ 6,000
TOTAL INDIVIDUAL/ORGANIZATION	\$562,500
TOTAL CONTRIBUTIONS	\$680,500
OTHER REVENUE	
Ind. Living State Contract	\$ 23,000
L2 & L3 State Stand-alone Contracts	\$ 1,513,000
Level 2 Continuum State Contract	\$ 665,000
State Grant-Youth Connections Resource Ctr.	\$ 140,000
State Grant-Ind. Living	\$ 95,000
NCAC grant-Vocation	\$ 72,000
State Grant-Youth Permanency	\$ 98,000
Sub-Contract/Private-Resident Support	\$ 204,000
USDE Reimbursements	\$ 29,000
Facilities Rental	\$ 15,500
Food Services	\$ 400
Other Revenue	\$ 6,000
TOTAL OTHER REVENUE	\$2,860,900
INVESTMENT INCOME	
Trust Fund-Operation Draw	\$ 600,000
Education Fund-Operation Draw	\$ 10,000
Interest-Capital Improvements Account	\$ 3,000
Interest-I.D.A. Account	\$ 200
TOTAL INVESTMENT INCOME	\$ 613,200
TOTAL REVENUES	\$4,154,600

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	2009 Budget
EXPENSES	
Staff Salaries & Wages	\$ 1,674,050
Employee Benefits	\$ 228,800
Payroll Taxes	\$ 168,000
Professional Fees	\$ 23,000
Recruitment	\$ 8,700
Volunteer /Board Expenses	\$ 4,700
Contracted Services	\$ 1,275,500
Special Event-Direct Benefits Costs	\$ 14,450
Supplies	\$ 30,300
Postage & Shipping	\$ 10,350
Telephone	\$ 32,400
Occupancy	\$ 163,800
Utilities	\$ 79,300
Equipment & Equip. Rental	\$ 13,700
Public Relations/ Marketing & Printing	\$ 18,400
Travel	\$ 36,000
Conferences, Mtgs & Courses	\$ 32,200
Special Occasions	\$ 23,700
Memberships & Subscriptions	\$ 3,250
Insurance	\$ 46,600
Resident's Expenses	\$ 172,100
Depreciation	\$ 92,000
Miscellaneous	\$ 3,300
TOTAL EXPENSES	\$4,154,600
NET SURPLUS/(DEFICIT)	\$0