# Form **990**

**Return of Organization Exempt From Income Tax** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Open to Public

► Do not enter social security numbers on this form as it may be made public. Department of the Treasury Internal Revenue Service ► Information about Form 990 and its instructions is at www.irs.gov/form990. Inspection 2014, and ending For the 2014 calendar year, or tax year beginning 7/01 2015 D Employer identification number Check if applicable: Address change A BETTER BALANCE, INC. 20-3664771 80 MAIDEN LANE #606 Telephone number Name change NEW YORK, NY 10038 Initial return Final return/terminated **G** Gross receipts \$ 712,888. Amended return Application pending | F Name and address of principal officer: SHERRY LEIWANT H(a) Is this a group return for subordinates Yes **H(b)** Are all subordinates included? If 'No,' attach a list. (see instructions) Yes No SAME AS C ABOVE Tax-exempt status X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or 527 Website: ► ABETTERBALANCE.ORG **H(c)** Group exemption number ▶ X Corporation Trust Other ► L Year of formation: 2005 Form of organization: Association M State of legal domicile: NY Part I Summary Briefly describe the organization's mission or most significant activities: A BETTER BALANCE (ABB) ADVOCACY ORGANIZATION USING A RANGE OF LEGAL STRATEGIES TO PROMOTE EQUALITY AND Governance EXPAND CHOICES IN THE WORKPLACE FOR MEN AND WOMEN AT ALL INCOME LEVELS SO THEY MAY CARE FOR THEIR FAMILIES WITHOUT SACRIFICING THEIR ECONOMIC SECURITY. Check this box I if the organization discontinued its operations or disposed of more than 25% of its net assets. Number of voting members of the governing body (Part VI, line 1a)..... 3 જ Number of independent voting members of the governing body (Part VI, line 1b). 10 Total number of individuals employed in calendar year 2014 (Part V, line 2a) . . . . . . 5 12 Total number of volunteers (estimate if necessary)..... 6 7a Total unrelated business revenue from Part VIII, column (C), line 12... 7a **b** Net unrelated business taxable income from Form 990-T. line 34..... 0. **Prior Year Current Year** Contributions and grants (Part VIII, line 1h)..... 1,071,770. 678,096. Program service revenue (Part VIII, line 2g) ..... 15,990. 10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)..... 102. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)..... 11 -3,577-18,545.Total revenue — add lines 8 through 11 (must equal Part VIII, column (A), line 12)..... 068,193 675,643. Grants and similar amounts paid (Part IX, column (A), lines 1-3)..... 50,000. Benefits paid to or for members (Part IX, column (A), line 4)..... Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) . . . . 457,643 575,273. **16a** Professional fundraising fees (Part IX, column (A), line 11e)..... **b** Total fundraising expenses (Part IX, column (D), line 25) ► Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)..... 17 165,300 239,068. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)...... 622,943. 864,341. Revenue less expenses. Subtract line 18 from line 12..... 445,250. -188,698.**Beginning of Current Year** End of Year Total assets (Part X, line 16)..... 825,941 641,315. Total liabilities (Part X, line 26)..... 21 42,164 46,236. 22 Net assets or fund balances. Subtract line 21 from line 20..... 783,777 595,079. Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign Here Type or print name and title. Print/Type preparer's name Preparer's signature Date X if Check self-employed GARY S. EISENKRAFT, CPA **Paid** GARY S. EISENKRAFT, CPA P00055181 Preparer ► GARY S. EISENKRAFT, CPA Use Only Firm's address Firm's EIN ► 20-4769566 271 MADISON AVENUE SUITE 1105

NEW YORK, NY 10016

May the IRS discuss this return with the preparer shown above? (see instructions).....

(212) 689-2655

Yes

# Form 990 (2014) A BETTER BALANCE, INC. Part IV Checklist of Required Schedules

|    |   |      | res | NO |
|----|---|------|-----|----|
| 1  | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A   | 1    | Х   |    |
| 2  | Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?   | 2    | X   |    |
| 3  | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I  | 3    |     | Х  |
| 4  | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II  | 4    | Х   |    |
| 5  | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III   | 5    |     | Х  |
| 6  | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I.   | 6    |     | Х  |
| 7  | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If 'Yes,' complete Schedule D, Part II</i>   | 7    |     | Х  |
| 8  | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.  | 8    |     | Х  |
| 9  | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.                           | 9    |     | Х  |
| 10 |   | 10   |     | Х  |
| 11 | If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.   |      |     |    |
|    | a Did the organization report an amount for land, buildings and equipment in Part X, line 10? If 'Yes,' complete Schedule D, Part VI  | 11 a |     | Х  |
|    | <b>b</b> Did the organization report an amount for investments – other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If 'Yes,' complete Schedule D, Part VII.</i>  | 11 b |     | Х  |
|    | c Did the organization report an amount for investments – program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII.  | 11 c |     | Х  |
|    | d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX.   | 11 d |     | Х  |
|    | e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X   | 11 e |     | Х  |
|    | f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X  | 11 f |     | Х  |
| 12 | a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI, and XII.  | 12a  | Х   |    |
|    | <b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b  |     | X  |
|    | Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E   | 13   |     | X  |
|    | a Did the organization maintain an office, employees, or agents outside of the United States?   | 14a  |     | X  |
|    | <b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If 'Yes,' complete Schedule F, Parts I and IV</i> | 14b  |     | Х  |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If 'Yes,' complete Schedule F, Parts II and IV</i>   | 15   |     | Х  |
|    | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV  | 16   |     | Х  |
|    | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I (see instructions)   | 17   |     | Х  |
|    | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.   | 18   | Х   |    |
|    | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.   | 19   |     | Х  |
|    | a Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H   | 20   |     | Х  |
|    | <b>b</b> If 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20 b |     |    |

# Part IV Checklist of Required Schedules (continued)

|      |  |     | Yes | No |
|------|--|-----|-----|----|
| 21   | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II.   | 21  | Х   |    |
| 22   | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III  | 22  |     | Х  |
| 23   | Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J.</i>   | 23  |     | Х  |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a                             | 24a |     | Х  |
| b    | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  | 24b |     |    |
| c    | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?   | 24c |     |    |
| d    | Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?  | 24d |     |    |
| 25 a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I   | 25a |     | Х  |
| b    | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I  | 25b |     | Х  |
| 26   | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If 'Yes', complete Schedule L, Part II.                                 | 26  |     | Х  |
| 27   | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part III. | 27  |     | Х  |
| 28   | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):  |     |     |    |
| а    | A current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV  | 28a |     | X  |
| b    | A family member of a current or former officer, director, trustee, or key employee? If 'Yes,' complete Schedule L, Part IV.  | 28b |     | Х  |
| c    | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If 'Yes,' complete Schedule L, Part IV   | 28c |     | Х  |
| 29   | Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M   | 29  |     | X  |
| 30   | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>  | 30  |     | Х  |
| 31   | Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I   | 31  |     | X  |
| 32   | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II.  | 32  |     | Х  |
| 33   | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If 'Yes,' complete Schedule R, Part l</i>  | 33  |     | X  |
|      | Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1.  | 34  |     | Х  |
| 35 a | Did the organization have a controlled entity within the meaning of section 512(b)(13)?  | 35a |     | Х  |
| b    | olf 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2   | 35b |     |    |
| 36   | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If 'Yes,' complete Schedule R, Part V, line 2</i>   | 36  |     | Х  |
| 37   | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI</i>   | 37  |     | Х  |
| 38   | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  Note. All Form 990 filers are required to complete Schedule O.   | 38  |     | Х  |

**BAA** Form **990** (2014)

# Part V | Statements Regarding Other IRS Filings and Tax Compliance

|  | Check if Schedule O contains a response or note to any line in this Part V   |                                       |      |     | 🗍      |  |  |
|--|--|---------------------------------------|------|-----|--------|--|--|
|  |  |                                       |      | Yes | No     |  |  |
| 1 8  | a Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   | <b>1a</b> 13                          | 3    |     |        |  |  |
| I  | <b>b</b> Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable   | 1b (                                  |      |     |        |  |  |
| (  | c Did the organization comply with backup withholding rules for reportable payments to vendors and re (gambling) winnings to prize winners?  | eportable gaming                      | 1 c  | X   |        |  |  |
| 2  | <b>a</b> Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return                                       | <b>2a</b> 12                          |      |     |        |  |  |
| 1  | ${f b}$ If at least one is reported on line 2a, did the organization file all required federal employmen   |                                       | 2 b  | Χ   |        |  |  |
| -  | <b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see ins   |                                       |      |     |        |  |  |
| 3 8  | a Did the organization have unrelated business gross income of \$1,000 or more during the yea  | •                                     | 3 a  |     | Х      |  |  |
| ı  | <b>b</b> If 'Yes' has it filed a Form 990-T for this year? <i>If 'No' to line 3b, provide an explanation in Schedule 0</i>   |                                       | 3 b  |     |        |  |  |
| 4 :  | a At any time during the calendar year, did the organization have an interest in, or a signature or othe<br>financial account in a foreign country (such as a bank account, securities account, or other financial account.) | r authority over, a nancial account)? | 4 a  |     | Х      |  |  |
| ı  | <b>b</b> If 'Yes,' enter the name of the foreign country: ►  |                                       |      |     |        |  |  |
|  | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial   | Accounts. (FBAR)                      |      |     |        |  |  |
|  | a Was the organization a party to a prohibited tax shelter transaction at any time during the tax  | •                                     | 5 a  |     | X      |  |  |
|  | <b>b</b> Did any taxable party notify the organization that it was or is a party to a prohibited tax shelt   |                                       | 5 b  |     | Х      |  |  |
| •  | c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?   |                                       | 5 c  |     |        |  |  |
| 6  | a Does the organization have annual gross receipts that are normally greater than \$100,000, a solicit any contributions that were not tax deductible as charitable contributions?   | nd did the organization               | 6 a  |     | Х      |  |  |
| <b>b</b> If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? |  |                                       |      |     |        |  |  |
| 7  | Organizations that may receive deductible contributions under section 170(c).  |                                       |      |     |        |  |  |
|  | a Did the organization receive a payment in excess of \$75 made partly as a contribution and p   | artly for goods and                   |      | 37  |        |  |  |
|  | 1 3  |                                       | 7 a  | X   |        |  |  |
|  | b If 'Yes,' did the organization notify the donor of the value of the goods or services provided?  |                                       | 7 b  | X   |        |  |  |
|  | c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it we Form 8282?   |                                       | 7 c  |     | Х      |  |  |
|  | <b>d</b> If 'Yes,' indicate the number of Forms 8282 filed during the year   |                                       | 7.0  |     | X      |  |  |
|  | f Did the organization receive any lunds, directly or indirectly, to pay premiums on a personal ben  |                                       | 7 e  |     | X      |  |  |
|  | <b>q</b> If the organization, earning the year, pay premiants, directly of manectly, on a personal ben   |                                       | / 1  |     | - 21   |  |  |
| ,  | as required?   |                                       | 7 g  |     |        |  |  |
|  | h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the Form 1098-C?   |                                       | 7 h  |     |        |  |  |
| 8  | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained  |                                       |      |     |        |  |  |
| _  | 3 3  |                                       | 8    |     |        |  |  |
|  | Sponsoring organizations maintaining donor advised funds.  |                                       |      |     |        |  |  |
|  | a Did the sponsoring organization make any taxable distributions under section 4966?   |                                       | 9 a  |     |        |  |  |
|  | b Did the sponsoring organization make a distribution to a donor, donor advisor, or related per-   | son /                                 | 9 b  |     |        |  |  |
|  | Section 501(c)(7) organizations. Enter:  a Initiation fees and capital contributions included on Part VIII, line 12  | 10 a                                  |      |     |        |  |  |
|  | <b>b</b> Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities   | 10 b                                  | _    |     |        |  |  |
|  | Section 501(c)(12) organizations. Enter:   | 100                                   | _    |     |        |  |  |
|  | a Gross income from members or shareholders.   | 11 a                                  |      |     |        |  |  |
|  | <b>b</b> Gross income from other sources (Do not net amounts due or paid to other sources  |                                       | _    |     |        |  |  |
|  | against amounts due or received from them.)  | 11 b                                  |      |     |        |  |  |
|  | a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of bill If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year                                 | f Form 1041?<br>1 <b>2b</b>           | 12a  |     |        |  |  |
|  | Section 501(c)(29) qualified nonprofit health insurance issuers.   | .=                                    | _    |     |        |  |  |
|  | a Is the organization licensed to issue qualified health plans in more than one state?   |                                       | 13a  |     |        |  |  |
|  | Note. See the instructions for additional information the organization must report on Schedul  |                                       |      |     |        |  |  |
| ı  | <b>b</b> Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans.  | i                                     |      |     |        |  |  |
|  | la contraction de la   | 13b                                   |      |     |        |  |  |
|  | c Enter the amount of reserves on hand   | 13c                                   |      |     | ,,     |  |  |
|  | a Did the organization receive any payments for indoor tanning services during the tax year?   |                                       | 14a  |     | X      |  |  |
|  | b If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation in S   | Schedule O                            | 14 b | 000 | (2014) |  |  |
| A٨   | TEEA0105L 05/28/14   |                                       | rorm | 330 | (2014) |  |  |

Form 990 (2014) A BETTER BALANCE, INC. 20-3664771 Page 6 Part VI Governance, Management, and Disclosure For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI. Section A. Governing Body and Management Yes No 1 a Enter the number of voting members of the governing body at the end of the tax year. . . . . 12 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. **b** Enter the number of voting members included in line 1a, above, who are independent ... 10 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? ...... 2 Χ Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? ..... 3 Χ Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?.... Χ 4 X Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 Χ Did the organization have members or stockholders?..... 6 7 a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7 a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... Χ 7 b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body?.... Χ 8 a X **b** Each committee with authority to act on behalf of the governing body?..... 8 b 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses in Schedule O..... 9 X Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10 a Did the organization have local chapters, branches, or affiliates?..... Χ 10 a b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?..... Χ b Describe in Schedule O the process, if any, used by the organization to review this Form 990. SEE SCHEDULE O Χ 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13...... 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise 12b Χ to conflicts?..... Χ 12c 13 Did the organization have a written whistleblower policy?..... 13 Χ Χ **14** Did the organization have a written document retention and destruction policy?..... 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Χ a The organization's CEO, Executive Director, or top management official...... 15 a **b** Other officers or key employees of the organization..... 15 b X If 'Yes' to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?..... Χ 16 a **b** If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?. 16 b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed NY TN Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website X Upon request Other (explain in Schedule O) Describe in Schedule 0 whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. SEE SCHEDULE O State the name, address, and telephone number of the person who possesses the organization's books and records:

NEW YORK NY 10038 (212)865-0303

SHERRY LEIWANT AND DINA BAKST 80 MAIDEN LANE

| Form <b>990</b> | (2014) | Α | BETTER | BALANCE. | TNC |
|-----------------|--------|---|--------|----------|-----|
|                 |        |   |        |          |     |

20-3664771

Page **7** 

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.....

# Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

|                         |  | (C)                            |                       |   |   |                                      |        |                                     |  |  |
|-------------------------|--|--------------------------------|-----------------------|---|---|--------------------------------------|--------|-------------------------------------|--|--|
| (A)<br>Name and Title   | (B)<br>Average<br>hours  |                                |                       | <b>(D)</b> Reportable compensation from | <b>(E)</b> Reportable compensation from | <b>(F)</b> Estimated amount of other |        |                                     |  |  |
|                         | per<br>week<br>(list any<br>hours for<br>related<br>organiza-<br>tions<br>below<br>dotted<br>line) | Individual trustee or director | Institutional trustee | Officer                                 | Key employee                            | Highest compensated<br>employee      | Former | the organization<br>(W-2/1099-MISC) | related organizations<br>(W-2/1099-MISC) | compensation<br>from the<br>organization<br>and related<br>organizations |
| (1) DINA BAKST          | 40   |                                |                       |   |   |                                      |        |                                     |  | _  |
| CO-PRESIDENT            | 0  | Χ                              |                       | Χ                                       |   |                                      |        | 38,439.                             | 0.                                       | 7,524.   |
| (2) ERIC BERGER         | 2  |                                |                       |   |   |                                      |        |                                     |  |  |
| TREASURER               | 0  | Χ                              |                       | Χ                                       |   |                                      |        | 0.                                  | 0.                                       | 0.   |
| (3) ARIEL DEVINE        | 2  |                                |                       |   |   |                                      |        |                                     |  |  |
| DIRECTOR                | 0  | Χ                              |                       |   |   |                                      |        | 0.                                  | 0.                                       | 0.   |
| (4) ALISON HIRSH        | 2  |                                |                       |   |   |                                      |        |                                     |  |  |
| DIRECTOR                | 0  | Χ                              |                       |   |   |                                      |        | 0.                                  | 0.                                       | 0.   |
| _(5) RISA E. KAUFMAN    | 2  |                                |                       |   |   |                                      |        |                                     |  |  |
| DIRECTOR                | 0  | Χ                              |                       |   |   |                                      |        | 0.                                  | 0.                                       | 0.   |
| (6) JUDY ENTELES LANDIS | 2  |                                |                       |   |   |                                      |        |                                     |  |  |
| DIRECTOR                | 0  | Χ                              |                       |   |   |                                      |        | 0.                                  | 0.                                       | 0.   |
| (7) SHERRY LEIWANT      | 40   |                                |                       |   |   |                                      |        |                                     |  |  |
| CO-PRESIDENT            | 0  | Χ                              |                       | Χ                                       |   |                                      |        | 72,449.                             | 0.                                       | 0.   |
| (8) ROSLYN POWELL       | 5  |                                |                       |   |   |                                      |        |                                     |  |  |
| SECRETARY               | 0  | Χ                              |                       | Χ                                       |   |                                      |        | 0.                                  | 0.                                       | 0.   |
| (9) ELIZABETH SAYLOR    | 5  |                                |                       |   |   |                                      |        |                                     |  |  |
| VICE CHAIR              | 0  | Χ                              |                       |   |   |                                      |        | 0.                                  | 0.                                       | 0.   |
| (10) MICHAEL GAEBLER    | 2  |                                |                       |   |   |                                      |        |                                     |  |  |
| DIRECTOR                | 0  | Χ                              |                       |   |   |                                      |        | 0.                                  | 0.                                       | 0.   |
| (11) YOLANDA WU         | 5  |                                |                       |   |   |                                      |        |                                     |  |  |
| CHAIR                   | 0  | Χ                              |                       |   |   |                                      |        | 0.                                  | 0.                                       | 0.   |
| (12) JENNA SEGAL        | 22   |                                |                       |   |   |                                      |        |                                     |  |  |
| DIRECTOR                | 0  | X                              |                       |   |   |                                      |        | 0.                                  | 0.                                       | 0.   |
| (13)                    |  |                                |                       |   |   |                                      |        |                                     |  |  |
| (14)                    |  |                                |                       |   |   |                                      |        |                                     |  |  |
| (14)                    |  |                                |                       |   |   |                                      |        |                                     |  |  |
|                         |  |                                |                       |   |   |                                      |        |                                     |  |  |

| Part VII   Section A. Officers, Directors, Tru  |   | Key                            | Em                    |               |                      | es,                             | and          | d Highest Com                       | pensated Emp                             | loyees         | <b>(</b> conti   | nued)      |
|---|---|--------------------------------|-----------------------|---------------|----------------------|---------------------------------|--------------|-------------------------------------|--|----------------|--|------------|
|   | (B)   |                                |                       | ((            | •                    |                                 |              |                                     |  |                |  |            |
| <b>(A)</b><br>Name and title  | Average<br>hours<br>per<br>week                                 | box.                           | . unle                | heck<br>ss pe | erson                | than<br>is botl<br>or/trus      | h an         | (D)  Reportable compensation from   | (E)  Reportable compensation from        | amo            | (F)<br>stimated<br>unt of ot   | her        |
|   | (list any hours for related organiza - tions below dotted line) | Individual trustee or director | Institutional trustee | Officer       | Key employee         | Highest compensated<br>employee | Former       | the organization<br>(W-2/1099-MISC) | related organizations<br>(W-2/1099-MISC) | f<br>org<br>ar | npensation the ganization description the ganization description anization description des | n<br>d     |
| (15)  |   |                                |                       |               |                      | ä                               |              |                                     |  |                |  |            |
| <u>(16)</u>   |   |                                |                       |               |                      |                                 |              |                                     |  |                |  |            |
| (17)  |   | -                              |                       |               |                      |                                 |              |                                     |  |                |  |            |
| <u>(18)</u>   |   | -                              |                       |               |                      |                                 |              |                                     |  |                |  |            |
| (19)  |   |                                |                       |               |                      |                                 |              |                                     |  |                |  |            |
| (20)  |   | -                              |                       |               |                      |                                 |              |                                     |  |                |  |            |
| (21)  |   |                                |                       |               |                      |                                 |              |                                     |  |                |  |            |
| (22)  |   | -                              |                       |               |                      |                                 |              |                                     |  |                |  |            |
| (23)  |   |                                |                       |               |                      |                                 |              |                                     |  |                |  |            |
| (24)  |   |                                |                       |               |                      |                                 |              |                                     |  |                |  |            |
| (25)  |   |                                |                       |               |                      |                                 |              |                                     |  |                |  |            |
| 1 b Sub-total   |   |                                |                       |               |                      |                                 | <b>&gt;</b>  | 110,888.                            | 0.                                       |                | 7,5  | 524.       |
| c Total from continuation sheets to Part VII, Section d Total (add lines 1b and 1c)   |   |                                |                       |               |                      |                                 | <b>&gt;</b>  | 0.<br>110,888.                      | 0.                                       |                | 7,5  | 0.<br>524. |
| 2 Total number of individuals (including but not limited from the organization ► 0  | to those I  | isted                          | abov                  | ve) v         | who                  | recei                           | ved          | more than \$100,00                  | 0 of reportable comp                     | ensatio        | n  |            |
| 3 Did the organization list any <b>former</b> officer, direct   | tor or tru  | ctoo                           | kov                   | , 00          | nolos                | 100                             | or h         | sighost component                   | tod amplayon                             |                | Yes  | No         |
| on line 1a? If 'Yes,' compléte Schedule J for such  | h individu  | ıal                            |                       |               |                      |                                 |              |                                     |  | . 3            |  | X          |
| 4 For any individual listed on line 1a, is the sum of<br>the organization and related organizations greate<br>such individual.  | r than \$1  | 50,00                          | 00?                   | lf 'γ         | es'                  | com                             | plet         | e Schedule J for                    |  | . 4            |  | Χ          |
| <ul> <li>5 Did any person listed on line 1a receive or accrue for services rendered to the organization? If 'Yes</li> <li>Section B. Independent Contractors</li> </ul> | e comper<br>,' comple   | satio<br>te Sc                 | n fro                 | om i<br>lule  | any<br><i>J fo</i>   | unre<br>r suc                   | late<br>ch p | ed organization or<br>erson         | individual                               | . 5            |  | Х          |
| 1 Complete this table for your five highest compensation from the organization. Report compensation from the organization.  | sated indesation for  | epend<br>the ca                | dent                  | cor           | ntrad<br>vear        | ctors<br>endi                   | tha          | t received more the                 | nan \$100,000 of                         | ·.             |  |            |
| (A)  Name and business address  |   |                                |                       |               | (B)<br>Description o |                                 | Compe        | <b>C)</b><br>ensatio                | n  |                |  |            |
|   |   |                                |                       |               |                      |                                 |              |                                     |  |                |  |            |
|   |   |                                |                       |               |                      |                                 |              |                                     |  |                |  |            |
|   |   |                                |                       |               |                      |                                 |              |                                     |  |                |  |            |
| Total number of independent contractors (including b \$100,000 of compensation from the organization)   |   | ited to                        | tho                   | se I          | isted                | d abo                           | ve)          | who received more                   | than                                     |                |  |            |

#### Form 990 (2014) A BETTER BALANCE, INC 20-3664771 Page 9 Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII..... (A) Total revenue (B) (D) Related or Unrelated Revenue business excluded from tax exempt under sections 512-514 function revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns . . . . . . . . **b** Membership dues..... 1 b c Fundraising events..... 1 c 114,185 d Related organizations . . . . . . . 1 d e Government grants (contributions) . . . . 1 e **f** All other contributions, gifts, grants, and similar amounts not included above . . . 563,911 g Noncash contributions included in lines 1a-1f: \$ h Total. Add lines 1a-1f ..... 678,096 Program Service Revenue **Business Code** 2a LEGAL SERVICES 541100 15,990 15,990 f All other program service revenue. . . g Total. Add lines 2a-2f ..... 15,990 Investment income (including dividends, interest and other similar amounts) ..... 102 102 Income from investment of tax-exempt bond proceeds.. ▶ Royalties..... (i) Real (ii) Personal 6a Gross rents..... **b** Less: rental expenses c Rental income or (loss) . . . **d** Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of assets other than inventory **b** Less: cost or other basis and sales expenses . . . . . . c Gain or (loss)..... **d** Net gain or (loss)..... 8 a Gross income from fundraising events Other Revenue (not including.. \$ 114,185. of contributions reported on line 1c). See Part IV, line 18..... a 18,700 **b** Less: direct expenses . . . . . **b** c Net income or (loss) from fundraising events . . . . . . . . -18,5459 a Gross income from gaming activities. See Part IV, line 19..... a **b** Less: direct expenses . . . . . . . . . b c Net income or (loss) from gaming activities..... 10a Gross sales of inventory, less returns and allowances . . . . . . . . . . . . a

**Business Code** 

**b** Less: cost of goods sold..... **b** 

Miscellaneous Revenue

c Net income or (loss) from sales of inventory.....

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX.....

|             | Check if Schedule O contains a response or note to any line in this Part IX  |                              |                                     |                                     |                                 |  |  |  |  |  |  |
|-------------|--|------------------------------|-------------------------------------|-------------------------------------|---------------------------------|--|--|--|--|--|--|
| Do i<br>6b, | not include amounts reported on lines<br>7b, 8b, 9b, and 10b of Part VIII.   | <b>(A)</b><br>Total expenses | <b>(B)</b> Program service expenses | (C) Management and general expenses | <b>(D)</b> Fundraising expenses |  |  |  |  |  |  |
| 1           | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21.  | 50,000.                      | 50,000.                             |                                     |                                 |  |  |  |  |  |  |
| 2           | Grants and other assistance to domestic individuals. See Part IV, line 22  |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| 3           | Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16   |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| 4<br>5      | Benefits paid to or for members  | 137,185.                     | 106,090.                            | 13,718.                             | 17,377.                         |  |  |  |  |  |  |
| 6           | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)  |                              | 0                                   | ·                                   |                                 |  |  |  |  |  |  |
| -           |  | 0.                           | 0.                                  | 0.                                  | 0.                              |  |  |  |  |  |  |
| 7           | Other salaries and wages   | 351,851.                     | 324,262.                            | 10,734.                             | 16,855.                         |  |  |  |  |  |  |
| 8           | Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)   |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| 9           | Other employee benefits  | 46,893.                      | 41,266.                             | 2,345.                              | 3,282.                          |  |  |  |  |  |  |
| 10          | Payroll taxes  | 39,344.                      | 34,623.                             | 1,967.                              | 2,754.                          |  |  |  |  |  |  |
| 11          | Fees for services (non-employees):   |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| a           | Management   |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| ŀ           | Legal  |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| (           | : Accounting   |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| c           | <b>!</b> Lobbying  |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| •           | Professional fundraising services. See Part IV, line 17  |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| f           | Investment management fees   |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| g           | Other. (If line 11g amt exceeds 10% of line 25, column   | 04 541                       | 74 206                              | 4 220                               | E 017                           |  |  |  |  |  |  |
| 12          | (A) amount, list line 11g expenses on Schedule 0) Advertising and promotion  | 84,541.                      | 74,396.                             | 4,228.                              | 5,917.                          |  |  |  |  |  |  |
|             |  | 8,318.                       | 7,320.                              | 416.                                | 582.                            |  |  |  |  |  |  |
| 13          | Office expenses  | 7,874.                       | 6,929.                              | 394.                                | 551.                            |  |  |  |  |  |  |
| 14          | Information technology   |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| 15          | Royalties  | 60.057                       | 60, 600                             | 2 440                               | 4 007                           |  |  |  |  |  |  |
| 16          | Occupancy  | 68,957.                      | 60,682.                             | 3,448.                              | 4,827.                          |  |  |  |  |  |  |
| 17          | Travel.  | 10,982.                      | 9,664.                              | 549.                                | 769.                            |  |  |  |  |  |  |
| 18          | Payments of travel or entertainment expenses for any federal, state, or local public officials   |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| 19          | Conferences, conventions, and meetings   |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| 20          | Interest   |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| 21          | Payments to affiliates   |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| 22          | Depreciation, depletion, and amortization  |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| 23          | Insurance  | 5,010.                       | 4,409.                              | 251.                                | 350.                            |  |  |  |  |  |  |
| 24          | Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)                  |                              |                                     |                                     |                                 |  |  |  |  |  |  |
| á           | MEETINGS   | 16,971.                      | 14,934.                             | 849.                                | 1,188.                          |  |  |  |  |  |  |
| k           | PRINTING AND PUBLICATIONS  | 14,704.                      | 12,940.                             | 735.                                | 1,029.                          |  |  |  |  |  |  |
|             | WEBSITE  | 7,496.                       | 6,596.                              | 375.                                | 525.                            |  |  |  |  |  |  |
|             | OTHER FUNDRAISING EXPENSES   | 5,741.                       |                                     |                                     | 5,741.                          |  |  |  |  |  |  |
|             | All other expenses   | 8,474.                       | 7,457.                              | 423.                                | 594.                            |  |  |  |  |  |  |
| 25          | Total functional expenses. Add lines 1 through 24e   | 864,341.                     | 761,568.                            | 40,432.                             | 62,341.                         |  |  |  |  |  |  |
| 26          | Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.  Check here ► ☐ if following SOP 98-2 (ASC 958-720) |                              | ·                                   |                                     | ·                               |  |  |  |  |  |  |

|                             |      | Check if Schedule O contains a response or note to any line in this Part X  |                       |          |                           |
|-----------------------------|------|---|-----------------------|----------|---------------------------|
|                             |      |   | (A) Beginning of year |          | <b>(B)</b><br>End of year |
|                             | 1    | Cash — non-interest-bearing   | 308,979.              | 1        | 496,905.                  |
|                             | 2    | Savings and temporary cash investments  |                       | 2        | ·                         |
|                             | 3    | Pledges and grants receivable, net  | 501,750.              | 3        | 125,030.                  |
|                             | 4    | Accounts receivable, net  |                       | 4        | ·                         |
|                             | 5    | Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L   |                       |          |                           |
|                             | _    |   |                       | 5        |                           |
|                             | 6    | Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L |                       | 6        |                           |
| ts                          | 7    | Notes and loans receivable, net.  |                       | 7        |                           |
| Assets                      | 8    | Inventories for sale or use   |                       | 8        |                           |
| Ä                           | 9    | Prepaid expenses and deferred charges   | 10,912.               | 9        | 15,080.                   |
|                             | 10 a | Land, buildings, and equipment: cost or other basis.  Complete Part VI of Schedule D  |                       |          |                           |
|                             | b    | Less: accumulated depreciation  |                       | 10 c     |                           |
|                             | 11   | Investments — publicly traded securities  |                       | 11       |                           |
|                             | 12   | Investments – other securities. See Part IV, line 11  |                       | 12       |                           |
|                             | 13   | Investments – program-related. See Part IV, line 11   |                       | 13       |                           |
|                             | 14   | Intangible assets.  |                       | 14       |                           |
|                             | 15   | Other assets. See Part IV, line 11  |                       | 15       | 4,300.                    |
|                             | 16   | <b>Total assets.</b> Add lines 1 through 15 (must equal line 34)  |                       | 16       | 641,315.                  |
|                             | 17   | Accounts payable and accrued expenses   |                       | 17       | 46,236.                   |
|                             | 18   | Grants payable  |                       | 18       |                           |
|                             | 19   | Deferred revenue  |                       | 19<br>20 |                           |
| ß                           | 20   | Tax-exempt bond liabilities   |                       | 21       |                           |
| ţį                          | 21   | Escrow or custodial account liability. Complete Part IV of Schedule D   |                       | 21       |                           |
| Liabilities                 | 22   | Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L  |                       | 22       |                           |
|                             | 23   | Secured mortgages and notes payable to unrelated third parties  |                       | 23       |                           |
|                             | 24   | Unsecured notes and loans payable to unrelated third parties  |                       | 24       |                           |
|                             | 25   | Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule   |                       | 25       |                           |
|                             | 26   | <b>Total liabilities.</b> Add lines 17 through 25   |                       | 26       | 46,236.                   |
| ဖွ                          |      | Organizations that follow SFAS 117 (ASC 958), check here ► X and complete   |                       |          |                           |
| 8                           |      | lines 27 through 29, and lines 33 and 34.   |                       |          |                           |
| an                          | 27   | Unrestricted net assets.  |                       | 27       | 264,052.                  |
| Ba                          | 28   | Temporarily restricted net assets.  | ****                  | 28       | 331,027.                  |
| pu                          | 29   | Permanently restricted net assets.  |                       | 29       |                           |
| Net Assets or Fund Balances |      | Organizations that do not follow SFAS 117 (ASC 958), check here ► and complete lines 30 through 34.   |                       |          |                           |
| ğ                           | 30   | Capital stock or trust principal, or current funds  |                       | 30       |                           |
| Š                           | 31   | Paid-in or capital surplus, or land, building, or equipment fund  |                       | 31       |                           |
| As                          | 32   | Retained earnings, endowment, accumulated income, or other funds  |                       | 32       |                           |
| let.                        | 33   | Total net assets or fund balances   | 783,777.              | 33       | 595,079.                  |
| -                           | 34   | Total liabilities and net assets/fund balances  | 825,941.              | 34       | 641,315.                  |

BAA Form **990** (2014)

| Pa  | rt XI Reconciliation of Net Assets   |      |      |      |        |
|-----|--|------|------|------|--------|
|     | Check if Schedule O contains a response or note to any line in this Part XI.   |      |      |      |        |
| 1   | Total revenue (must equal Part VIII, column (A), line 12).   | 1    | 6    | 75,6 | 543.   |
| 2   | Total expenses (must equal Part IX, column (A), line 25).  | 2    | 8    | 64,3 | 341.   |
| 3   | Revenue less expenses. Subtract line 2 from line 1   | 3    | -18  | 38,6 | 598.   |
| 4   | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))  | 4    | 7    | 33,  | 777.   |
| 5   | Net unrealized gains (losses) on investments   | 5    |      |      |        |
| 6   | Donated services and use of facilities   | 6    |      |      |        |
| 7   | Investment expenses  | 7    |      |      |        |
| 8   | Prior period adjustments   | 8    |      |      |        |
| 9   | Other changes in net assets or fund balances (explain in Schedule O)   | 9    |      |      | 0.     |
| 10  | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))   | 10   | 5    | 95,0 | 79.    |
| Pa  | rt XII Financial Statements and Reporting  | •    |      | •    |        |
|     | Check if Schedule O contains a response or note to any line in this Part XII   |      |      |      | . X    |
|     |  |      |      | Yes  |        |
| 1   | Accounting method used to prepare the Form 990: Cash X Accrual Other   |      |      |      |        |
|     | If the organization changed its method of accounting from a prior year or checked 'Other,' explain in Schedule O.  |      |      |      |        |
| 2   | a Were the organization's financial statements compiled or reviewed by an independent accountant?  |      | 2 a  |      | Х      |
|     | If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or reviewed separate basis, consolidated basis, or both:  Separate basis  Consolidated basis  Both consolidated and separate basis | on a |      |      |        |
| ı   | <b>b</b> Were the organization's financial statements audited by an independent accountant?  |      | 2b   | Χ    |        |
|     | If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:   | 9    |      |      |        |
|     | X Separate basis Consolidated basis Both consolidated and separate basis   |      |      |      |        |
| •   | c If 'Yes' to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?             |      | 2 c  | Х    |        |
| -   | If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.  SEE SCHEDULE O  |      |      |      |        |
| 3   | <b>a</b> As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?  |      | 3 a  |      | Х      |
| I   | <b>b</b> If 'Yes,' did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits          |      | 3 b  |      |        |
| BAA |  |      | Form | 990  | (2014) |

TEEA0112L 05/28/14

#### SCHEDULE A (Form 990 or 990-EZ)

Total

# Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is

OMB No. 1545-0047 2014

Open to Public Inspection

Department of the Treasury Internal Revenue Service at www.irs.gov/form990. Name of the organization Employer identification number

A BETTER BALANCE, INC. 20-3664771 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 1 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E.) 2 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). 4 A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 5 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described 7 in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An organization that normally receives: (1) more than 33-1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions — subject to certain exceptions, and (2) no more than 33-1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after 9 June 30, 1975. See **section 509(a)(2).** (Complete Part III.) 10 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations . . . . . . . . . g Provide the following information about the supported organization(s). (ii) EIN (iii) Type of organization (described on lines 1-9 above or IRC section (v) Amount of monetary (vi) Amount of other (i) Name of supported (iv) Is the organization listed in your governing organization support (see instructions) support (see instructions) (see instructions)) document? Yes No (A) (B) (C) (D) (E)

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2014

# Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec  | tion A. Public Support  |  |  |   | T   |   |                  |
|------|---|--|--|---|---|---|------------------|
| begi | ndar year (or fiscal year<br>nning in) ►  | <b>(a)</b> 2010                          | <b>(b)</b> 2011                          | <b>(c)</b> 2012                           | <b>(d)</b> 2013                               | <b>(e)</b> 2014                               | <b>(f)</b> Total |
| 1    | Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')  | 715,822.                                 | 397,243.                                 | 428,273.                                  | 1,082,820.                                    | 696,796.                                      | 3,320,954.       |
| 2    | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf.  |  |  |   |   |   | 0.               |
| 3    | The value of services or facilities furnished by a governmental unit to the organization without charge   |  |  |   |   |   | 0.               |
| 4    | Total. Add lines 1 through 3  | 715,822.                                 | 397,243.                                 | 428,273.                                  | 1,082,820.                                    | 696,796.                                      | 3,320,954.       |
| 5    | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |  |  |   |   |   | 1,608,581.       |
| 6    | <b>Public support.</b> Subtract line 5 from line 4  |  |  |   |   |   | 1,712,373.       |
| Sec  | tion B. Total Support   |  |  |   | T   | ,   |                  |
|      | ndar year (or fiscal year<br>nning in) ►  | <b>(a)</b> 2010                          | <b>(b)</b> 2011                          | <b>(c)</b> 2012                           | <b>(d)</b> 2013                               | <b>(e)</b> 2014                               | <b>(f)</b> Total |
| 7    | Amounts from line 4   | 715,822.                                 | 397,243.                                 | 428,273.                                  | 1,082,820.                                    | 696,796.                                      | 3,320,954.       |
| 8    | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources  |  |  |   |   |   | 0.               |
| 9    | Net income from unrelated business activities, whether or not the business is regularly carried on  |  |  |   |   |   | 0.               |
| 10   | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)   |  |  |   |   |   | 0.               |
| 11   | Total support. Add lines 7 through 10   |  |  |   |   |   | 3,320,954.       |
| 12   | Gross receipts from related activ   | ities, etc (see inst                     | tructions)                               |   |   | 12  | 0.               |
| 13   | First five years. If the Form 990 is organization, check this box and   | for the organization                     | 's first, second, thi                    | rd, fourth, or fifth                      | tax year as a sectio                          | on 501(c)(3)                                  | ▶ □              |
| Sec  | tion C. Computation of Bul  | alic Cupport D                           | orcontogo                                |   |   |   |                  |
|      | Public support percentage for 20  |  |  |   |   |   | 51.56%           |
|      | Public support percentage from 2  |  |  |   |   |   | 54.13%           |
| 16 a | <b>33-1/3% support test</b> $-$ <b>2014.</b> If and <b>stop here.</b> The organization  | the organization of qualifies as a pub   | did not check the<br>blicly supported or | box on line 13, a ganization              | nd the line 14 is 3                           | 3-1/3% or more,                               | check this box   |
| b    | 33-1/3% support test – 2013. If to and stop here. The organization  |  |  |   |   |   |                  |
| 17 a | 10%-facts-and-circumstances te<br>or more, and if the organization<br>the organization meets the 'facts   | meets the 'facts-a                       | ind-circumstances                        | s' test, check this                       | box and stop her                              | <b>e.</b> Explain in Part                     | VI how           |
|      | 10%-facts-and-circumstances to<br>or more, and if the organization<br>organization meets the 'facts-and   | meets the 'facts-a<br>d-circumstances' t | ind-circumstances<br>est. The organiza   | s' test, check this<br>ition qualifies as | box and <b>stop her</b><br>a publicly support | <b>e.</b> Explain in Part<br>ed organization. | VI how the▶      |
| 18   | Private foundation. If the organize   | zation did not che                       | ck a box on line 1                       | 3, 16a, 16b, 17a                          | , or 17b, check th                            | is box and see ins                            | structions >     |

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec      | tion A. Public Support  |                         |                          |                      |                      |                |           |                  |
|----------|---|-------------------------|--------------------------|----------------------|----------------------|----------------|-----------|------------------|
|          | dar year (or fiscal yr beginning in)  | <b>(a)</b> 2010         | <b>(b)</b> 2011          | <b>(c)</b> 2012      | <b>(d)</b> 2013      | <b>(e)</b> 201 | 4         | (f) Total        |
| 1        | Gifts, grants, contributions and membership fees                                |                         |                          |                      |                      |                |           |                  |
|          | received. (Do not include any 'unusual grants.')                                |                         |                          |                      |                      |                |           |                  |
| 2        | Gross receipts from admis-  |                         |                          |                      |                      |                |           |                  |
|          | sions, merchandise sold or<br>services performed, or facilities                 |                         |                          |                      |                      |                |           |                  |
|          | furnished in any activity that is   |                         |                          |                      |                      |                |           |                  |
|          | related to the organization's tax-exempt purpose                                |                         |                          |                      |                      |                |           |                  |
| 3        | Gross receipts from activities  |                         |                          |                      |                      |                |           |                  |
| 3        | that are not an unrelated trade or business under section 513.                  |                         |                          |                      |                      |                |           |                  |
| 4        | Tax revenues levied for the   |                         |                          |                      |                      |                |           | _                |
|          | organization's benefit and<br>either paid to or expended on<br>its behalf       |                         |                          |                      |                      |                |           |                  |
| 5        | The value of services or  |                         |                          |                      |                      |                |           |                  |
|          | facilities furnished by a governmental unit to the                              |                         |                          |                      |                      |                |           |                  |
|          | organization without charge   |                         |                          |                      |                      |                |           |                  |
| 6        | Total. Add lines 1 through 5  |                         |                          |                      |                      |                |           | _                |
| 7 a      | Amounts included on lines 1,  |                         |                          |                      |                      |                |           |                  |
|          | 2, and 3 received from disqualified persons                                     |                         |                          |                      |                      |                |           |                  |
|          | Amounts included on lines 2   | <del> </del>            |                          |                      |                      |                |           | <del></del>      |
|          | and 3 received from other than  |                         |                          |                      |                      |                |           |                  |
|          | disqualified persons that exceed the greater of \$5,000 or                      |                         |                          |                      |                      |                |           |                  |
|          | 1% of the amount on line 13 for the year.                                       |                         |                          |                      |                      |                |           |                  |
|          | Add lines 7a and 7b   |                         |                          |                      |                      |                |           |                  |
|          | Public support (Subtract line   |                         |                          |                      |                      |                |           |                  |
|          | 7c from line 6.)  |                         |                          |                      |                      |                |           |                  |
|          | tion B. Total Support   |                         | T                        | T                    | T                    |                | _         |                  |
|          | dar year (or fiscal yr beginning in)  | <b>(a)</b> 2010         | <b>(b)</b> 2011          | <b>(c)</b> 2012      | <b>(d)</b> 2013      | <b>(e)</b> 201 | 4         | <b>(f)</b> Total |
|          | Amounts from line 6   |                         |                          |                      |                      |                |           |                  |
| 10 a     | a Gross income from interest, dividends, payments received on securities loans, |                         |                          |                      |                      |                |           |                  |
|          | rents, royalties and income from  |                         |                          |                      |                      |                |           |                  |
|          | similar sources   |                         |                          |                      |                      |                |           |                  |
|          | Unrelated business taxable income (less section 511                             |                         |                          |                      |                      |                |           |                  |
|          | taxes) from businesses  |                         |                          |                      |                      |                |           |                  |
|          | acquired after June 30, 1975  |                         |                          |                      |                      |                |           |                  |
|          | Add lines 10a and 10b   |                         |                          |                      |                      |                |           |                  |
| 11       | Net income from unrelated business activities not included in line 10b,         |                         |                          |                      |                      |                |           |                  |
|          | whether or not the business is  |                         |                          |                      |                      |                |           |                  |
| 10       | regularly carried on  |                         |                          |                      |                      |                |           |                  |
| 12       | Other income. Do not include gain or loss from the sale of                      |                         |                          |                      |                      |                |           |                  |
|          | capital assets (Explain in  |                         |                          |                      |                      |                |           |                  |
| 12       | Part VI.)   | <del> </del>            |                          |                      |                      |                |           |                  |
| 13       | 10c, 11 and 12.)  |                         |                          |                      |                      |                |           |                  |
| 14       | First five years. If the Form 990   | is for the organiz      | ation's first, seco      | nd, third, fourth, c | or fifth tax year as | a section 5    | 01(c)(3)  |                  |
| Sac      | organization, check this box and  |                         |                          |                      |                      |                |           |                  |
|          | etion C. Computation of Pul<br>Public support percentage for 20                 |                         |                          | ne 13 column (f)     | <b>\</b>             |                | 15        | <del></del> %    |
|          | Public support percentage from 2  |                         |                          |                      |                      |                | 16        |                  |
|          | tion D. Computation of Inv  |                         |                          |                      |                      |                | 10        | -0               |
| <u> </u> | Investment income percentage f  |                         |                          |                      | ımn (f))             |                | 17        |                  |
| 18       | Investment income percentage f  | •                       | • •                      | -                    |                      |                | 18        | %                |
|          | a 33-1/3% support tests – 2014. If  |                         |                          |                      |                      |                |           |                  |
|          | is not more than 33-1/3%, check<br>33-1/3% support tests — 2013. If             | this box and <b>sto</b> | <b>p here.</b> The organ | nization qualifies a | as a publicly supp   | orted organ    | ization   |                  |
|          | line 18 is not more than 33-1/3%  | , check this box        | and stop here. Th        | ne organization qu   | nalifies as a public | ly supported   | d organiz | ation            |
| 20       | Private foundation. If the organize   |                         | •                        |                      | ·                    |                | -         | _                |

### Part IV Supporting Organizations

(Complete only if you checked a box on line 11 of Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

### **Section A. All Supporting Organizations**

|    | 3 3   |     | Yes | No  |
|----|---|-----|-----|-----|
| 1  | Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in <b>Part VI</b> how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.  | 1   | 165 | 140 |
| 2  | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in <b>Part VI</b> how the organization determined that the supported organization was described in section 509(a)(1) or (2).   | 2   |     |     |
| 3  | a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer (b) and (c) below.   | 3a  |     |     |
|    | <b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in <b>Part VI</b> when and how the organization made the determination.  | 3b  |     |     |
|    | <b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If 'Yes,' explain in Part VI what controls the organization put in place to ensure such use</i>  | 3c  |     |     |
| 4  | a Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked 11a or 11b in Part I, answer (b) and (c) below  | 4a  |     |     |
|    | <b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in <b>Part VI</b> how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations  | 4b  |     |     |
|    | c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in <b>Part VI</b> what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes  | 4c  |     |     |
| 5  | a Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer (b) and (c) below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed, (ii) the reasons for each such action, (iii) the authority under the organization's organizing document authorizing such action, and (iv) how the action was accomplished (such as by amendment to the organizing document). | 5a  |     |     |
|    | <b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?  | 5b  |     |     |
|    | c Substitutions only. Was the substitution the result of an event beyond the organization's control?  | 5с  |     |     |
| 6  | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (a) its supported organizations; (b) individuals that are part of the charitable class benefited by one or more of its supported organizations; or (c) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If 'Yes,' provide detail in Part VI</i>  | 6   |     |     |
| 7  | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in IRC 4958(c)(3)(C)), a family member of a substantial contributor, or a 35-percent controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990)  | 7   |     |     |
| 8  | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If 'Yes,' complete Part I of Schedule L (Form 990).   | 8   |     |     |
| 9  | a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in <b>Part VI</b>  | 9a  |     |     |
|    | <b>b</b> Did one or more disqualified persons (as defined in line 9(a)) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If 'Yes,' provide detail in Part VI</i>  | 9b  |     |     |
|    | c Did a disqualified person (as defined in line 9(a)) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in <b>Part VI</b>  | 9с  |     |     |
| 10 | a Was the organization subject to the excess business holdings rules of IRC 4943 because of IRC 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If 'Yes,' answer (b) below   | 10a |     |     |
|    | <b>b</b> Did the organization, have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.).   | 10b |     |     |

| Par | t IV                           | Supporting Organizations (continued)   |     |     |         |
|-----|--------------------------------|--|-----|-----|---------|
| -11 | l laa k                        | be executed a cift or contribution from any of the following mayons?   |     | Yes | No      |
|     |                                | he organization accepted a gift or contribution from any of the following persons? son who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the  |     |     |         |
|     | gover                          | ning body of a supported organization?   | 11a |     |         |
| b   | A fan                          | nily member of a person described in (a) above?  | 11b |     |         |
|     | A 359                          | % controlled entity of a person described in (a) or (b) above? If 'Yes' to a, b, or c, provide detail in Part VI   | 11c |     |         |
| Sec | tion I                         | B. Type I Supporting Organizations   |     |     |         |
| _   |                                |  |     | Yes | No      |
| 1   | or ele  Part V  If the  direct | directors, trustees, or membership of one or more supported organizations have the power to regularly appoint ct at least a majority of the organization's directors or trustees at all times during the tax year? If 'No,' describe in the supported organization(s) effectively operated, supervised, or controlled the organization's activities. Organization had more than one supported organization, describe how the powers to appoint and/or remove tors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, ed to such powers during the tax year. | 1   |     |         |
| 2   | that o                         | ne organization operate for the benefit of any supported organization other than the supported organization(s) operated, supervised, or controlled the supporting organization? If 'Yes,' explain in <b>Part VI</b> how providing such fit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the porting organization.  | 2   |     |         |
| Sec |                                | C. Type II Supporting Organizations  |     |     | <u></u> |
|     |                                | 5. 1)po  |     | Yes | No      |
| 1   | of ea                          | a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees ch of the organization's supported organization(s)? If 'No,' describe in <b>Part VI</b> how control or management of the orting organization was vested in the same persons that controlled or managed the supported organization(s)   | 1   |     |         |
| Sec | tion I                         | D. All Type III Supporting Organizations   |     |     |         |
|     |                                |  |     | Yes | No      |
| 1   | orgar                          | ne organization provide to each of its supported organizations, by the last day of the fifth month of the nization's tax year, (1) a written notice describing the type and amount of support provided during the prior tax  |     |     |         |
|     |                                | (2) a copy of the Form 990 that was most recently filed as of the date of notification, and (3) copies of the nization's governing documents in effect on the date of notification, to the extent not previously provided?   | 1   |     |         |
| 2   | orgar                          | any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported nization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in <b>Part VI</b> how rganization maintained a close and continuous working relationship with the supported organization(s)  | 2   |     |         |
| 3   | voice all tin                  | ason of the relationship described in (2), did the organization's supported organizations have a significant in the organization's investment policies and in directing the use of the organization's income or assets at nes during the tax year? If 'Yes,' describe in <b>Part VI</b> the role the organization's supported organizations played is regard.  | 3   |     |         |
| Sec |                                | E. Type III Functionally-Integrated Supporting Organizations   |     |     |         |
|     |                                |  |     |     |         |
| ı   |                                | the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):  |     |     |         |
| а   | ١∐⊺                            | he organization satisfied the Activities Test. Complete line 2 below.  |     |     |         |
| b   | ) <u> </u> T                   | he organization is the parent of each of its supported organizations. Complete line 3 below.   |     |     |         |
| c   | : 🗌 т                          | he organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instruction  | s). |     |         |
| 2   | Activi                         | ties Test. Answer (a) and (b) below.   |     | Yes | No      |
| а   | suppo<br>organ<br>respo        | substantially all of the organization's activities during the tax year directly further the exempt purposes of the organization(s) to which the organization was responsive? If 'Yes,' then in <b>Part VI identify those supported</b> **nizations and explain how these activities directly furthered their exempt purposes, how the organization was possive to those supported organizations, and how the organization determined that these activities constituted that the property is activities.  | 2a  |     |         |
|     |                                |  | a   |     |         |
| b   | the o                          | ne activities described in (a) constitute activities that, but for the organization's involvement, one or more of organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the reasons for organization's position that its supported organization(s) would have engaged in these activities but for the nization's involvement.  | 2b  |     |         |
| 3   |                                | nt of Supported Organizations. <i>Answer (a) and (b) below.</i>  |     |     |         |
|     | Did th                         | ne organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of of the supported organizations? <i>Provide details in Part VI</i>   | 3a  |     |         |
| b   | Did th                         | be organization exercise a substantial degree of direction over the policies, programs, and activities of each of its orted organizations? If 'Yes,' describe in <b>Part VI</b> the role played by the organization in this regard   | 3b  |     |         |

| Pa  | t V   Type III Non-Functionally Integrated 509(a)(3) Supporting Orga  | ınıza           | tions  |                                |
|-----|---|-----------------|--|--------------------------------|
| 1   | Check here if the organization satisfied the Integral Part Test as a qualifying trust on No other Type III non-functionally integrated supporting organizations must complete                             | ovembe<br>Secti | er 20, 1970. <b>See instruct</b><br>ons A through E. | ions. All                      |
| Sec | tion A — Adjusted Net Income  |                 | (A) Prior Year                                       | (B) Current Year<br>(optional) |
| 1   | Net short-term capital gain   | 1               |  |                                |
| 2   | Recoveries of prior-year distributions.   | 2               |  |                                |
| 3   | Other gross income (see instructions)   | 3               |  |                                |
| 4   | Add lines 1 through 3   | 4               |  |                                |
| 5   | Depreciation and depletion  | 5               |  |                                |
| 6   | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions). | 6               |  |                                |
| 7   | Other expenses (see instructions).  | 7               |  |                                |
| 8   | Adjusted Net Income (subtract lines 5, 6 and 7 from line 4)   | 8               |  |                                |
| Sec | tion B — Minimum Asset Amount   |                 | (A) Prior Year                                       | (B) Current Year<br>(optional) |
| 1   | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):   |                 |  |                                |
|     | Average monthly value of securities.  | 1a              |  |                                |
| I   | Average monthly cash balances   | 1b              |  |                                |
|     | Fair market value of other non-exempt-use assets  | 1c              |  |                                |
|     | Total (add lines 1a, 1b, and 1c)  | 1d              |  |                                |
| •   | Discount claimed for blockage or other factors (explain in detail in Part VI):  |                 |  |                                |
| 2   | Acquisition indebtedness applicable to non-exempt-use assets  | 2               |  |                                |
| 3   | Subtract line 2 from line 1d  | 3               |  |                                |
| 4   | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).   | 4               |  |                                |
| 5   | Net value of non-exempt-use assets (subtract line 4 from line 3)  | 5               |  |                                |
| 6   | Multiply line 5 by .035   | 6               |  |                                |
| 7   | Recoveries of prior-year distributions.   | 7               |  |                                |
| 8   | Minimum Asset Amount (add line 7 to line 6)   | 8               |  |                                |
| Sec | tion C — Distributable Amount   |                 |  | Current Year                   |
| 1   | Adjusted net income for prior year (from Section A, line 8, Column A)   | 1               |  |                                |
| 2   | Enter 85% of line 1   | 2               |  |                                |
| 3   | Minimum asset amount for prior year (from Section B, line 8, Column A)  | 3               |  |                                |
| 4   | Enter greater of line 2 or line 3   | 4               |  |                                |
| 5   | Income tax imposed in prior year  | 5               |  |                                |
| 6   | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).   | 6               |  |                                |
| 7   | Check here if the current year is the organization's first as a non-functionally-inte   | grated          | Type III supporting or                               | ganization                     |

(see instructions).

BAA

Schedule **A** (Form 990 or 990-EZ) 2014

| Par | rt v   Type III Non-Functionally integrated 509(a)(3) Su  | ipporting Organiza             | itions (continuea)                     |   |  |  |  |  |
|-----|---|--------------------------------|--|---|--|--|--|--|
| Sec | tion D - Distributions  |                                |  | Current Year                              |  |  |  |  |
| 1   | 1 Amounts paid to supported organizations to accomplish exempt purposes.  |                                |  |   |  |  |  |  |
| 2   | Amounts paid to perform activity that directly furthers exempt purposes on excess of income from activity.  |                                |  |   |  |  |  |  |
| 3   | Administrative expenses paid to accomplish exempt purposes of su  |                                |  |   |  |  |  |  |
| 4   | Amounts paid to acquire exempt-use assets   |                                |  |   |  |  |  |  |
| 5   | Qualified set-aside amounts (prior IRS approval required)   |                                |  |   |  |  |  |  |
| 6   | Other distributions (describe in Part VI). See instructions   |                                |  |   |  |  |  |  |
| 7   | Total annual distributions. Add lines 1 through 6   |                                |  |   |  |  |  |  |
| 8   | Distributions to attentive supported organizations to which the organization <b>Part VI</b> ). See instructions                                     |                                |  |   |  |  |  |  |
| 9   | Distributable amount for 2014 from Section C, line 6  |                                |  |   |  |  |  |  |
| 10  |   |                                |  |   |  |  |  |  |
| Sec | tion E — Distribution Allocations (see instructions)  | (i)<br>Excess<br>Distributions | (ii)<br>Underdistributions<br>Pre-2014 | (iii)<br>Distributable<br>Amount for 2014 |  |  |  |  |
| 1   | Distributable amount for 2014 from Section C, line 6  |                                |  |   |  |  |  |  |
| 2   | Underdistributions, if any, for years prior to 2014 (reasonable cause required – see instructions)  |                                |  |   |  |  |  |  |
| 3   | Excess distributions carryover, if any, to 2014:  |                                |  |   |  |  |  |  |
| а   |   |                                |  |   |  |  |  |  |
| b   |   |                                |  |   |  |  |  |  |
|     |   |                                |  |   |  |  |  |  |
|     |   |                                |  |   |  |  |  |  |
| - 6 | From 2013   |                                |  |   |  |  |  |  |
| 1   | f Total of lines 3a through e   |                                |  |   |  |  |  |  |
| g   | Applied to underdistributions of prior years  |                                |  |   |  |  |  |  |
| h   | Applied to 2014 distributable amount  |                                |  |   |  |  |  |  |
| i   | i Carryover from 2009 not applied (see instructions)  |                                |  |   |  |  |  |  |
|     | Remainder. Subtract lines 3g, 3h, and 3i from 3f  |                                |  |   |  |  |  |  |
| 4   | Distributions for 2014 from Section D, line 7: \$   |                                |  |   |  |  |  |  |
| а   | Applied to underdistributions of prior years  |                                |  |   |  |  |  |  |
| b   | Applied to 2014 distributable amount  |                                |  |   |  |  |  |  |
| С   | Remainder. Subtract lines 4a and 4b from 4  |                                |  |   |  |  |  |  |
| 5   | Remaining underdistributions for years prior to 2014, if any. Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions). |                                |  |   |  |  |  |  |
| 6   | Remaining underdistributions for 2014. Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions)                         |                                |  |   |  |  |  |  |
| 7   | Excess distributions carryover to 2015. Add lines 3j and 4c   |                                |  |   |  |  |  |  |
| 8   | Breakdown of line 7:  |                                |  |   |  |  |  |  |
| а   |   |                                |  |   |  |  |  |  |
| b   |   |                                |  |   |  |  |  |  |
| С   |   |                                |  |   |  |  |  |  |
| d   | Excess from 2013  |                                |  |   |  |  |  |  |
| -   | Excess from 2014  |                                |  |   |  |  |  |  |

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Schedule A (Form 990 or 990-EZ) 2014

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

#### SCHEDULE C (Form 990 or 990-EZ)

# **Political Campaign and Lobbying Activities**

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Information about Schedule C (Form 990 or 990-EZ) and it instructions is at www.irs.gov/form990.

If the organization answered 'Yes,' to Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

#### If the organization answered 'Yes,' to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered 'Yes,' to Form 990, Part IV, line 5 (Proxy Tax) (see instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see instructions), then

| •   | Section 501(c)(4), (5), or (6) or  | organizations: Complete Part III.   |  |   |  |
|-----|--|---|--|---|--|
|     | e of organization  |   |  | Employer identifica   | ation number   |
| Α   | BETTER BALANCE, INC  | •   |  | 20-366477   | 1  |
| Pa  | rt I-A   Complete if the o   | rganization is exempt under section   | on <b>501(c)</b> or is a s   | section 527 organiz   | zation.  |
|     | •  | organization's direct and indirect political o  |  |   |  |
|     | '  |   |  | •   |  |
|     |  |   |  |   |  |
|     | -  | rganization is exempt under section   | . , , , ,  |   |  |
| 1   |  | sise tax incurred by the organization under   |  |   | <u></u>  |
| 2   | Enter the amount of any exc  | cise tax incurred by organization managers  | under section 4955.  | ▶\$   | 0.   |
| 3   | If the organization incurred a   | a section 4955 tax, did it file Form 4720 for   | this year?   |   | Yes No   |
| 4   | a Was a correction made?   |   |  |   | Yes No   |
|     | <b>b</b> If 'Yes,' describe in Part IV.  |   |  |   |  |
| Pa  | rt I-C Complete if the o   | rganization is exempt under section   | on 501(c), excep   | t section 501(c)(3).  |  |
| 1   | Enter the amount directly ex   | pended by the filing organization for section   | n 527 exempt function  | n activities ▶ \$   |  |
| 2   | Enter the amount of the filing of function activities  | organization's funds contributed to other organ   | izations for section 52  | 7 exempt ► \$   |  |
| 3   | Total exempt function expen  | ditures. Add lines 1 and 2. Enter here and  | on Form 1120-POL,  | ▶\$   |  |
| 4   |  | e Form 1120-POL for this year?  |  |   |  |
| 5   | Enter the names, addresses   | and employer identification number (EIN) s. For each organization listed, enter the a   | of all section 527 pol   | itical organizations to w   | hich the filing  |
|     | organization made payments<br>amount of political contribution<br>segregated fund or a political | s. For each organization listed, enter the a<br>is received that were promptly and directly del<br>al action committee (PAC). If additional spa | mount paid from the fivered to a separate poace is needed, provide | filing organization's fund<br>plitical organization, such<br>e information in Part IV | ds. Also enter the as a separate   |
|     | <b>(a)</b> Name  | (b) Address   | (c) EIN  | (d) Amount paid from filing organization's funds. If none, enter-0                    | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0 |
| (1) |  |   |  |   |  |
| (2) |  |   |  |   |  |
| (3) |  |   |  |   |  |
| (4) |  |   |  |   |  |
| (5) |  |   |  |   |  |
| (6) |  |   |  |   |  |

BAA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2014

| Dort II A  |                           |   | F047 \/0\ I                   | 20-3664                               |                                    |
|--|---------------------------|---|-------------------------------|---------------------------------------|------------------------------------|
| Part II-A Complete if section 501(                                   | the organization<br>(h)). | on is exempt under sec  | ction 501(c)(3) and           | filed Form 5/68 (ele                  | ection under                       |
| A Check ► if the filin   | g organization belo       | ngs to an affiliated group (and                                   | list in Part IV each affilia  | ted group member's name,              |                                    |
| address,   | EIN, expenses, a          | nd share of excess lobbying                                       | expenditures).                |                                       |                                    |
| B Check ► if the filing  | ng organization ch        | ecked box A and 'limited cor                                      | ntrol' provisions apply.      |                                       |                                    |
| ·  | 'expenditures' me         | oying Expenditures<br>eans amounts paid or incurr                 | •                             | (a) Filing organization's totals      | <b>(b)</b> Affiliated group totals |
| 1 a Total lobbying expendit  | ures to influence p       | ublic opinion (grass roots lo                                     | bbying)                       | 2,871.                                |                                    |
|  |                           | legislative body (direct lobb                                     |                               | 10,910.                               |                                    |
|  | •                         | and 1b)   | <u> </u>                      | 13,781.                               | 0.                                 |
|  | •                         |   | L L                           | 747,787.                              |                                    |
|  |                           | ines 1c and 1d)   | -                             | 761,568.                              | 0.                                 |
| <b>f</b> Lobbying nontaxable ar both columns                         | mount. Enter the a        | mount from the following tab                                      | ole in                        | 139,235.                              |                                    |
| If the amount on line 1e, col  | umn (a) or (b) is:        | The lobbying nontaxable   | amount is:                    | 103/2001                              |                                    |
| Not over \$500,000   | - V-7 - V-7 -             | 20% of the amount on line 1e.                                     |                               |                                       |                                    |
| Over \$500,000 but not over \$1                                      | ,000,000                  | \$100,000 plus 15% of the excess                                  | over \$500,000.               |                                       |                                    |
| Over \$1,000,000 but not over \$                                     | \$1,500,000               | \$175,000 plus 10% of the excess                                  | over \$1,000,000.             |                                       |                                    |
| Over \$1,500,000 but not over \$                                     | \$17,000,000              | \$225,000 plus 5% of the excess of                                | over \$1,500,000.             |                                       |                                    |
| Over \$17,000,000  |                           | \$1,000,000.  |                               |                                       |                                    |
| g Grassroots nontaxable  | amount (enter 25%         | 6 of line 1f)   |                               | 34,809.                               | 0.                                 |
| <b>h</b> Subtract line 1g from lin                                   | ne 1a. If zero or le      | ss, enter -0  |                               | 0.                                    | 0.                                 |
| i Subtract line 1f from lin  | e 1c. If zero or les      | ss, enter -0  |                               | 0.                                    | 0.                                 |
| i If there is an amount other  | er than zero on eithe     | er line 1h or line 1i, did the org                                | ا<br>anization file Form 4720 |                                       |                                    |
| section 4911 tax for this  | s year?                   |   |                               | · · · · · · · · · · · · · · · · · · · | Yes No                             |
| (6   |                           | 4-Year Averaging Period U   |                               | annulate all at the floor             |                                    |
| (50m   |                           | nat made a section 501(h) elens<br>nns below. See the instruction |                               |                                       |                                    |
|  | Lob                       | bying Expenditures During   | 4-Year Averaging Perio        | od                                    |                                    |
| Calendar year (or fiscal year beginning in)                          | <b>(a)</b> 2011           | <b>(b)</b> 2012   | <b>(c)</b> 2013               | <b>(d)</b> 2014                       | (e) Total                          |
| 2 a Lobbying non-taxable amount                                      |                           |   | 110,149.                      | 139,235.                              | 249,384.                           |
| <b>b</b> Lobbying ceiling<br>amount (150% of line<br>2a, column (e)) |                           |   |                               |                                       | 374,076.                           |
| c Total lobbying expenditures  |                           | 23,403.   | 17,860.                       | 13,781.                               | 55,044.                            |
| <b>d</b> Grassroots nontaxable amount                                |                           |   | 27,537.                       | 34,809.                               | 62,346.                            |
| e Grassroots ceiling<br>amount (150% of line<br>2d, column (e))      |                           |   |                               |                                       | 93,519.                            |
| f Grassroots lobbying expenditures                                   |                           | 7,576.  | 4,729.                        | 2,871.                                | 15,176.<br>990 or 990-EZ) 2014     |
| BAA  |                           |   |                               | Schedule C (Form                      | 990 OF 990-EZ) 2014                |

20-3664771

# Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| (election under section 501(n)).   |       |           |                     |       |    |
|--|-------|-----------|---------------------|-------|----|
|  | (a)   |           | (                   | (b)   |    |
| For each 'Yes' response to lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.  | Yes   | No        | Am                  | ount  |    |
| <ul> <li>During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:</li> <li>a Volunteers?</li> </ul>   |       |           |                     |       |    |
| b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?   |       | 7         |                     |       |    |
| d Mailings to members, legislators, or the public?  e Publications, or published or broadcast statements?  |       |           |                     |       |    |
| f Grants to other organizations for lobbying purposes?   |       |           |                     |       |    |
| h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?  i Other activities?   |       |           |                     |       |    |
| j Total. Add lines 1c through 1i   |       | _         |                     |       |    |
| b If 'Yes,' enter the amount of any tax incurred under section 4912  |       |           |                     |       |    |
| Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c) section 501(c)(6).   | )(5)  | , or      |                     |       |    |
| 30000011 301(0)(0)1  |       |           |                     | Yes   | No |
| 1 Were substantially all (90% or more) dues received nondeductible by members?   |       |           | 1                   |       |    |
| 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?  |       |           | 2                   |       |    |
| 3 Did the organization agree to carry over lobbying and political expenditures from the prior year?  |       |           | 3                   |       |    |
| Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c) (6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered 'No,' OR (b) Part III-A, lines 1 and 2 and | art I | II-A, lir | ction 5<br>ne 3, is | 01(c) |    |
| 1 Dues, assessments and similar amounts from members   |       | 1         |                     |       |    |
| 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).   |       |           |                     |       |    |
| a Current year   | L     | 2 a       |                     |       |    |
| <b>b</b> Carryover from last year.   |       | 2 b       |                     |       |    |
| c Total  | -     | 2 c       |                     |       |    |
| <b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues   |       | 3         |                     |       |    |
| 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?   |       | 4         |                     |       |    |
| 5 Taxable amount of lobbying and political expenditures (see instructions)   |       | 5         |                     |       |    |

## Part IV | Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

# SCHEDULE D (Form 990)

Supplemental Financial Statements

Complete if the organization answered 'Yes,' to Form 990,
Part IV, lines 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

m990. Open to Public Inspection
Employer identification number

Department of the Treasury Internal Revenue Service

Name of the organization

|      | A BETTER BALANCE, INC.  |  |   | 20-3664771   |
|------|---|--|---|--|
| Par  | t   Organizations Maintaining Dono  | r Advised Funds or Other Sin   | nilar Funds or Acc                                  | ounts.   |
|      | Complete if the organization answ   | vered 'Yes' to Form 990, Part  | IV, line 6.   |  |
|      |   | (a) Donor advised funds  | <b>(b)</b> F  | unds and other accounts                                |
| 1    | Total number at end of year   |  |   |  |
| 2    | Aggregate value of contributions to (during year)   |  |   |  |
| 3    | Aggregate value of grants from (during year)  |  |   |  |
| 4    | Aggregate value at end of year  |  |   |  |
| 5    | Did the organization inform all donors and don are the organization's property, subject to the organization's   | or advisors in writing that the assets organization's exclusive legal control    | held in donor advised?                              | funds Yes No   |
| 6    | Did the organization inform all grantees, donor for charitable purposes and not for the benefit impermissible private benefit?                                    | of the donor or donor advisor, or for  | any other purpose cor                               | nferring   |
| Par  |   |  |   |  |
| ı aı | Complete if the organization answ   | vered 'Yes' to Form 990. Part  | IV. line 7.   |  |
| 1    | Purpose(s) of conservation easements held by  |  |   |  |
|      | Preservation of land for public use (e.g., re   | ecreation or education) Pres   | servation of a historical                           | lly important land area                                |
|      | Protection of natural habitat   | · · · · · · · · · · · · · · · · · · ·  | servation of a certified                            | •  |
|      | Preservation of open space  |  |   |  |
| 2    | Complete lines 2a through 2d if the organization he last day of the tax year.   | eld a qualified conservation contribution  | in the form of a conser                             | vation easement on the                                 |
|      |   |  | H   | leld at the End of the Tax Year                        |
| •    | Total number of conservation easements  |  |   |  |
| ŀ    | Total acreage restricted by conservation easen  | nents  | 2b  |  |
| (    | : Number of conservation easements on a certification   | ed historic structure included in (a).   | 2c  |  |
| (    | Number of conservation easements included in structure listed in the National Register  |  | 2d  |  |
| 3    | Number of conservation easements modified, transtax year ►  | sferred, released, extinguished, or term   | nated by the organization                           | n during the   |
| 4    | Number of states where property subject to conser   | vation easement is located >   |   |  |
| 5    | Does the organization have a written policy reg   |  |   |  |
|      | and enforcement of the conservation easemen   |  |   |  |
| 6    | Staff and volunteer hours devoted to monitoring, in   | nspecting, and enforcing conservation e  | asements during the yea                             | ar   |
| 7    | Amount of expenses incurred in monitoring, inspec   | cting, and enforcing conservation easen  | nents during the year                               |  |
| 8    | Does each conservation easement reported on and section 170(h)(4)(B)(ii)?   | line 2(d) above satisfy the requirem   | ents of section 170(h)(                             | (4)(B)(i)<br>  |
| 9    | In Part XIII, describe how the organization reports include, if applicable, the text of the footnote to   | conservation easements in its revenue  | and expense statement,                              | and balance sheet, and                                 |
| Par  | t III Organizations Maintaining Collections Complete if the organization answ   | ctions of Art, Historical Treas<br>vered 'Yes' to Form 990, Part                 | ures, or Other Sin IV, line 8.                      | ıilar Assets.  |
| 1 a  | If the organization elected, as permitted under<br>art, historical treasures, or other similar assets hel<br>in Part XIII, the text of the footnote to its finan- | d for public exhibition, education, or res                                       | search in furtherance of                            | nt and balance sheet works of public service, provide, |
| ł    | If the organization elected, as permitted under<br>historical treasures, or other similar assets held fo<br>following amounts relating to these items:            | SFAS 116 (ASC 958), to report in its r public exhibition, education, or research | s revenue statement ar<br>ch in furtherance of publ | nd balance sheet works of art, ic service, provide the |
|      | (i) Revenue included in Form 990, Part VIII, li   | ne 1   |   | ▶\$  |
|      | (ii) Assets included in Form 990, Part X  |  |   |  |
| 2    | If the organization received or held works of art, hi amounts required to be reported under SFAS 1  | storical treasures, or other similar asse  | ts for financial gain, pro                          |  |
| á    | Revenue included in Form 990, Part VIII, line 1   |  |   | ▶\$  |
|      | Assets included in Form 990, Part X   |  |   |  |

| Part III Organizations Maintaining Col  | ections of Art, Histo                              | ricai Treasures, or             | Otner Similar Ass            | sets (continuea)    |  |  |  |  |
|---|--|---------------------------------|------------------------------|---------------------|--|--|--|--|
| <b>3</b> Using the organization's acquisition, accession, items (check all that apply):   | and other records, check an                        | ny of the following that ar     | e a significant use of its   | collection          |  |  |  |  |
| a Public exhibition   | <b>d</b> Loan o                                    | or exchange programs            |                              |                     |  |  |  |  |
| <b>b</b> Scholarly research   | e Other  |                                 |                              |                     |  |  |  |  |
| c Preservation for future generations   |  |                                 |                              |                     |  |  |  |  |
| 4 Provide a description of the organization's college Part XIII.  | ctions and explain how they                        | further the organization's      | s exempt purpose in          |                     |  |  |  |  |
| 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? |  |                                 |                              |                     |  |  |  |  |
| Part IV   Escrow and Custodial Arrange line 9, or reported an amount o  | <b>ments.</b> Complete if t<br>n Form 990, Part X, | he organization ans<br>line 21. | swered 'Yes' to Fo           | rm 990, Part IV,    |  |  |  |  |
| 1 a Is the organization an agent, trustee, custod on Form 990, Part X?  | ian, or other intermediary                         | for contributions or oth        | er assets not included       | Yes No              |  |  |  |  |
| <b>b</b> If 'Yes,' explain the arrangement in Part XIII   | and complete the following                         | ng table:                       |                              |                     |  |  |  |  |
|   |  |                                 |                              | Amount              |  |  |  |  |
| c Beginning balance   |  |                                 | 1c                           |                     |  |  |  |  |
| <b>d</b> Additions during the year  |  |                                 |                              |                     |  |  |  |  |
| e Distributions during the year   |  |                                 |                              |                     |  |  |  |  |
| f Ending balance  |  |                                 |                              |                     |  |  |  |  |
| 2a Did the organization include an amount on F  |  |                                 |                              | Yes No              |  |  |  |  |
| <b>b</b> If 'Yes,' explain the arrangement in Part XIII   |  |                                 |                              |                     |  |  |  |  |
| bit res, explain the arrangement in rare xiii   | . Oneon here if the explain                        | ation has been provide          | a 1111 are 7(111             |                     |  |  |  |  |
| Part V Endowment Funds. Complete i  | f the organization an                              | swared 'Vas' to For             | m 990 Part IV/ lir           | no 10               |  |  |  |  |
| (a) Curre   |  |                                 |                              | (e) Four years back |  |  |  |  |
| <b>1 a</b> Beginning of year balance  | nt year <b>(b)</b> Prior year                      | (C) TWO years back              | (u) Tillee years back        | (e) Four years back |  |  |  |  |
| <b>b</b> Contributions  |  |                                 |                              |                     |  |  |  |  |
| <b>b</b> Contributions  |  |                                 |                              |                     |  |  |  |  |
| c Net investment earnings, gains, and losses  |  |                                 |                              |                     |  |  |  |  |
| d Grants or scholarships  |  |                                 |                              |                     |  |  |  |  |
| e Other expenditures for facilities and programs  |  |                                 |                              |                     |  |  |  |  |
| f Administrative expenses   |  |                                 |                              |                     |  |  |  |  |
| g End of year balance   |  |                                 |                              |                     |  |  |  |  |
| 2 Provide the estimated percentage of the curr  | ent year end balance (lin                          | e 1g, column (a)) held          | as:                          |                     |  |  |  |  |
| a Board designated or quasi-endowment ►   | *  |                                 |                              |                     |  |  |  |  |
| <b>b</b> Permanent endowment ►  | %  |                                 |                              |                     |  |  |  |  |
| c Temporarily restricted endowment ►  | %  |                                 |                              |                     |  |  |  |  |
| The percentages in lines 2a, 2b, and 2c shows   | uld equal 100%.                                    |                                 |                              |                     |  |  |  |  |
| <b>3 a</b> Are there endowment funds not in the possession organization by:   |  |                                 |                              | Yes No              |  |  |  |  |
| (i) unrelated organizations   |  |                                 |                              | 3a(i)               |  |  |  |  |
| (ii) related organizations  |  |                                 |                              | 3a(ii)              |  |  |  |  |
| <b>b</b> If 'Yes' to 3a(ii), are the related organization   | s listed as required on So                         | hedule R?                       |                              | 3b                  |  |  |  |  |
| 4 Describe in Part XIII the intended uses of the  | e organization's endowme                           | ent funds.                      |                              |                     |  |  |  |  |
| Part VI Land, Buildings, and Equipment  | nt.  |                                 |                              |                     |  |  |  |  |
| Complete if the organization an   |  | 990. Part IV. line              | 11a. See Form 99             | 0. Part X. line 10. |  |  |  |  |
| Description of property   | (a) Cost or other basis (investment)               | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value      |  |  |  |  |
| 1 a Land.   | ` ′  | ,,                              |                              |                     |  |  |  |  |
| <b>b</b> Buildings  |  |                                 |                              |                     |  |  |  |  |
| c Leasehold improvements  |  |                                 |                              | <u> </u>            |  |  |  |  |
| d Equipment   |  |                                 |                              |                     |  |  |  |  |
| • •   |  |                                 |                              |                     |  |  |  |  |
| e Other   |  | polymon (D) line 10c \          |                              |                     |  |  |  |  |
| Total. Add lines 1a through 1e. (Column (d) must  | equal FUIIII 990, Part X, C                        | Joiuitiii (B), Ilfie Tuc.)      |                              | 0.                  |  |  |  |  |

BAA Schedule **D** (Form 990) 2014

BAA

|   | _ Investments -  | <ul> <li>Other Securities.</li> </ul>   |  | N/A  |                         |
|---|--|---|--|--|-------------------------|
|   |  |   |  | , Part IV, line 11b. See Form 9              |                         |
| (a) Desc  | cription of security or cate   | egory (including name of security)  | <b>(b)</b> Book value                      | <b>(c)</b> Method of valuation: Cost or end- | of-year market value    |
| (1) Financ  | cial derivatives   |   |  |  |                         |
| (2) Closely   | y-held equity interes  | sts   |  |  |                         |
| (3) Other   |  |   |  |  |                         |
| (A)   |  |   |  |  |                         |
| (B)   |  |   |  |  |                         |
| (C)   |  |   |  |  |                         |
| (D)   |  |   |  |  |                         |
| (E)   |  |   |  |  |                         |
| (F)   |  |   |  |  |                         |
| (G)   |  |   |  |  |                         |
| (H)   |  |   |  |  |                         |
| (l)   |  |   |  |  |                         |
| Total. (Colur   | mn (b) must equal Form 9   | 990, Part X, column (B) line 12.) 🕨   | <b>*</b>                                   |  |                         |
| <b>Part VIII</b>  | Investments -  | – Program Related.  | 10/ 11 5 000                               | N/A  | 00 D 1 V 1: 10          |
|   |  |   |  | , Part IV, line 11c. See Form 9              |                         |
|   | (a) Description of   | f investment type   | (b) Book value                             | (c) Method of valuation: Cost or end         | -of-year market value   |
| (1)   |  |   |  |  |                         |
| (2)   |  |   |  |  |                         |
| (3)   |  |   |  |  |                         |
| (4)   |  |   |  |  |                         |
| (5)   |  |   |  |  |                         |
| (6)   |  |   |  |  |                         |
| (7)   |  |   |  |  |                         |
| (8)   |  |   |  |  |                         |
| (9)   |  |   |  |  |                         |
| (10)  |  |   |  |  |                         |
|   | Other Assets.  | 990, Part X, column (B) line 13.) 🕨   |  |  |                         |
| Part IX   | Complete if the  | e organization answered   | N/A<br>d 'Yes' to Form 990                 | , Part IV, line 11d. See Form 9              | 90. Part X. line 15.    |
| -   |  |   | escription                                 | , . a  | (b) Book value          |
| (1)   |  |   | •  |  | , ,                     |
| (2)   |  |   |  |  |                         |
| (3)   |  |   |  |  |                         |
| (4)   |  |   |  |  |                         |
| (5)   |  |   |  |  |                         |
| (6)   |  |   |  |  |                         |
|   |  |   |  |  |                         |
| (7)   |  |   |  |  |                         |
| (8)   |  |   |  |  |                         |
| (8)<br>(9)  |  |   |  |  |                         |
| (8)<br>(9)<br>(10)  | olumn (h) must eauz  | al Form 990. Part X. column (   | B) line 15 )                               | •  |                         |
| (8)<br>(9)<br>(10)<br><b>Total.</b> (Co   |  | al Form 990, Part X, column (   | B), line 15.)                              |  |                         |
| (8)<br>(9)<br>(10)  | Other Liabilitie   | es.   | •  |  |                         |
| (8)<br>(9)<br>(10)<br><b>Total.</b> (Co   | Other Liabilitie<br>Complete if the or   | es.   | •  | e or 11f. See Form 990, Part X, line 25      |                         |
| (8)<br>(9)<br>(10)<br><b>Total.</b> (Co   | Other Liabilitie<br>Complete if the or   | <b>es.</b><br>ganization answered 'Yes' to F  | Form 990, Part IV, line 11                 |  |                         |
| (8)<br>(9)<br>(10)<br><b>Total.</b> (Co<br><b>Part X</b>  | Other Liabilitie<br>Complete if the ord<br>(a) Descrip                                       | <b>es.</b><br>ganization answered 'Yes' to F  | Form 990, Part IV, line 11                 |  |                         |
| (8)<br>(9)<br>(10)<br><b>Total.</b> (Co<br><b>Part X</b><br>(1) Fede<br>(2)<br>(3)  | Other Liabilitie<br>Complete if the ord<br>(a) Descrip                                       | <b>es.</b><br>ganization answered 'Yes' to F  | Form 990, Part IV, line 11                 |  |                         |
| (8)<br>(9)<br>(10)<br><b>Total.</b> (Co<br><b>Part X</b><br>(1) Fede<br>(2)<br>(3)<br>(4)   | Other Liabilitie<br>Complete if the ord<br>(a) Descrip                                       | <b>es.</b><br>ganization answered 'Yes' to F  | Form 990, Part IV, line 11                 |  |                         |
| (8)<br>(9)<br>(10)<br><b>Total.</b> (Co<br><b>Part X</b><br>(1) Fede<br>(2)<br>(3)<br>(4)<br>(5)  | Other Liabilitie<br>Complete if the ord<br>(a) Descrip                                       | <b>es.</b><br>ganization answered 'Yes' to F  | Form 990, Part IV, line 11                 |  |                         |
| (8)<br>(9)<br>(10)<br><b>Total.</b> (Co<br><b>Part X</b><br>(1) Fede<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)   | Other Liabilitie<br>Complete if the ord<br>(a) Descrip                                       | <b>es.</b><br>ganization answered 'Yes' to F  | Form 990, Part IV, line 11                 |  |                         |
| (8)<br>(9)<br>(10)<br><b>Total.</b> (Co<br><b>Part X</b><br>(1) Fede<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)  | Other Liabilitie<br>Complete if the ord<br>(a) Descrip                                       | <b>es.</b><br>ganization answered 'Yes' to F  | Form 990, Part IV, line 11                 |  |                         |
| (8)<br>(9)<br>(10)<br><b>Total.</b> (Co<br><b>Part X</b><br>(1) Fede<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)   | Other Liabilitie<br>Complete if the ord<br>(a) Descrip                                       | <b>es.</b><br>ganization answered 'Yes' to F  | Form 990, Part IV, line 11                 |  |                         |
| (8)<br>(9)<br>(10)<br><b>Total.</b> (Co<br><b>Part X</b><br>(1) Fede<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)                                    | Other Liabilitie<br>Complete if the ord<br>(a) Descrip                                       | <b>es.</b><br>ganization answered 'Yes' to F  | Form 990, Part IV, line 11                 |  |                         |
| (8)<br>(9)<br>(10)<br><b>Total.</b> (Co<br><b>Part X</b><br>(1) Fede<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>(10)                            | Other Liabilitie<br>Complete if the ord<br>(a) Descrip                                       | <b>es.</b><br>ganization answered 'Yes' to F  | Form 990, Part IV, line 11                 |  |                         |
| (8)<br>(9)<br>(10)<br><b>Total.</b> (Co<br><b>Part X</b><br>(1) Fede<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>(10)<br>(11)                    | Other Liabilitie Complete if the ord (a) Descrip eral income taxes                           | es.<br>ganization answered 'Yes' to F<br>otion of liability                             | Form 990, Part IV, line 11  (b) Book value |  |                         |
| (8)<br>(9)<br>(10)<br><b>Total.</b> (Columnos)<br>(1) Feder<br>(2)<br>(3)<br>(4)<br>(5)<br>(6)<br>(7)<br>(8)<br>(9)<br>(10)<br>(11)<br><b>Total.</b> (Columnos) | Other Liabilitie Complete if the ord (a) Descrip eral income taxes  mn (b) must equal Form 9 | es. ganization answered 'Yes' to Fotion of liability  990, Part X, column (B) line 25.) | Form 990, Part IV, line 11  (b) Book value |  | liability for uncertain |

| Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Re  | turn.   |                      |
|---|---------|----------------------|
| Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.   |         |                      |
| 1 Total revenue, gains, and other support per audited financial statements  | 1       | 675,643.             |
| 2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:   |         |                      |
| a Net unrealized gains (losses) on investments  |         |                      |
| b Donated services and use of facilities  |         |                      |
| c Recoveries of prior year grants   |         |                      |
| d Other (Describe in Part XIII.)  |         |                      |
| e Add lines 2a through 2d.  | 2 e     |                      |
| 3 Subtract line 2e from line 1  | 3       | 675,643.             |
| 4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:  |         |                      |
| a Investment expenses not included on Form 990, Part VIII, line 7b  |         |                      |
| b Other (Describe in Part XIII.)  |         |                      |
| c Add lines 4a and 4b.  | 4 c     |                      |
| 5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)   | 5       | 675,643.             |
| Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per  | Return. |                      |
| Complete if the organization answered 'Yes' to Form 990, Part IV, line 12a.   |         |                      |
| 1 Total expenses and losses per audited financial statements  | 1       | 864,341.             |
| 2 Amounts included on line 1 but not on Form 990, Part IX, line 25:   |         |                      |
| a Donated services and use of facilities  |         |                      |
|   |         |                      |
| b Prior year adjustments  |         |                      |
| b Prior year adjustments  |         |                      |
|   |         |                      |
| c Other losses. 2c  | 2 e     |                      |
| c Other losses.         2c           d Other (Describe in Part XIII.)         2d  | 2 e     | 864,341.             |
| c Other losses. 2c d Other (Describe in Part XIII.) 2d e Add lines 2a through 2d.   |         | 864,341.             |
| c Other losses. 2c d Other (Describe in Part XIII.) 2d e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b. 4a   |         | 864,341.             |
| c Other losses. 2c d Other (Describe in Part XIII.) 2d e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b. 4a b Other (Describe in Part XIII.) 4b                       | 3       | 864,341.             |
| c Other losses. 2c d Other (Describe in Part XIII.) 2d e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b. 4a b Other (Describe in Part XIII.) 4b c Add lines 4a and 4b | 3<br>4c |                      |
| c Other losses. 2c d Other (Describe in Part XIII.) 2d e Add lines 2a through 2d. 3 Subtract line 2e from line 1. 4 Amounts included on Form 990, Part IX, line 25, but not on line 1: a Investment expenses not included on Form 990, Part VIII, line 7b. 4a b Other (Describe in Part XIII.) 4b                       | 3       | 864,341.<br>864,341. |

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part XI, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

BAA Schedule **D** (Form 990) 2014

#### SCHEDULE G (Form 990 or 990-EZ)

# **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered 'Yes' to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

Open to Pr

Department of the Treasury Internal Revenue Service

► Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

OMB No. 1545-0047

|       | ETTER BALANCE, INC.   |  |              |                            |                            | 20-36647                              |                               |
|-------|---|--|--------------|----------------------------|----------------------------|---------------------------------------|-------------------------------|
|       | F 1 ' ' A 1' '1' O  | olete if the orga                      | nization a   | nswered '\                 | Yes' to Form 990. Part     |                                       | 7 1                           |
| Parl  | Form 990-EZ filers are not re   | quired to comp                         | lete this p  | art.                       | 100 10 1 01111 330, 1 411  | 17, 1110 17.                          |                               |
| 1     | Indicate whether the organization   | raised funds th                        | rough any    | of the foll                | owing activities. Check    | all that apply.                       |                               |
| а     | Mail solicitations  |  |              | е                          | Solicitation of non-       | government grants                     |                               |
| b     | Internet and email solicitations  | 5                                      |              | f                          | Solicitation of gove       | rnment grants                         |                               |
| С     | Phone solicitations   |  |              | g                          | Special fundraising        | events                                |                               |
| d     | In-person solicitations   |  |              | _                          |                            |                                       |                               |
| 2 a   | Did the organization have a written o   | r oral agreemen                        | t with any i | ndividual (i               | including officers directo | rs trustees or key                    |                               |
|       | employees listed in Form 990, Par   | t VII) or entity                       | in connect   | tion with p                | rofessional fundraising    | services?                             | Yes X No                      |
| b     | If 'Yes,' list the ten highest paid indiv compensated at least \$5,000 by the | riduals or entities<br>ne organization | s (fundraise | ers) pursua                | nt to agreements under v   | which the fundraiser is to            | ) be                          |
| (i)   | Name and address of individual  | (ii) Activity                          | (iii) Did    | fundraiser                 | (iv) Gross receipts        | (v) Amount paid to                    | (vi) Amount paid to           |
|       | or entity (fundraiser)  |  | have custo   | dy or control<br>ibutions? | from activity              | (or retained by) fundraiser listed in | (or retained by) organization |
|       |   |  | or conti     | ibutions:                  |                            | column (i)                            | organization                  |
|       |   |  | Yes          | No                         |                            |                                       |                               |
| 1     |   |  |              |                            |                            |                                       |                               |
| 1     |   |  |              |                            |                            |                                       |                               |
| 2     |   |  |              |                            |                            |                                       |                               |
| 3     |   |  |              |                            |                            |                                       |                               |
| 4     |   |  |              |                            |                            |                                       |                               |
|       |   |  |              |                            |                            |                                       |                               |
| 5     |   |  |              |                            |                            |                                       |                               |
| 6     |   |  |              |                            |                            |                                       |                               |
| 7     |   |  |              |                            |                            |                                       |                               |
| 8     |   |  |              |                            |                            |                                       |                               |
| 9     |   |  |              |                            |                            |                                       |                               |
| 10    |   |  |              |                            |                            |                                       |                               |
|       |   |  |              |                            |                            |                                       |                               |
| Total |   |  |              | ▶                          |                            |                                       | 0.                            |
| 3     | List all states in which the organization                                     | on is registered                       | or licensed  | to solicit c               | ontributions or has been   | notified it is exempt from            | n registration                |
|       | or licensing.   |  |              |                            |                            |                                       |                               |
|       |   |  |              |                            |                            |                                       |                               |
|       |   |  |              |                            |                            |                                       |                               |
|       |   |  |              |                            |                            |                                       |                               |
|       |   |  |              |                            |                            |                                       |                               |
|       |   |  |              |                            |                            |                                       |                               |
|       |   |  |              |                            |                            |                                       |                               |
|       |   |  |              |                            |                            |                                       |                               |
|       |   |  |              |                            |                            |                                       |                               |
|       |   |  |              |                            |                            |                                       |                               |
|       |   |  |              |                            |                            |                                       |                               |
|       |   |  |              |                            |                            |                                       |                               |
|       |   |  |              |                            |                            |                                       |                               |

20-3664771

Part II Fundraising Events. Complete if the organization answered 'Yes' to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1

|                    |  |   | (a) Event #1 ANNUAL GALA | <b>(b)</b> Event #2                                 | (c) Other events NONE | (d) Total events<br>(add column (a)<br>through column (c)) |  |  |  |
|--------------------|--|---|--------------------------|---|-----------------------|--|--|--|--|
| R<br>E             |  |   | (event type)             | (event type)  | (total number)        | through column (c)   |  |  |  |
| REVENUE            | 1  | Gross receipts  | 132,885.                 |   |                       | 132,885.   |  |  |  |
| E                  | 2  | Less: Contributions   | 114,185.                 |   |                       | 114,185.   |  |  |  |
|                    | 3  | Gross income (line 1 minus line 2)  | 18,700.                  |   |                       | 18,700.  |  |  |  |
|                    | 4  | Cash prizes   |                          |   |                       |  |  |  |  |
| _                  | 5  | Noncash prizes  |                          |   |                       |  |  |  |  |
| D I R E C T        | 6  | Rent/facility costs   | 25,467.                  |   |                       | 25,467.  |  |  |  |
|                    | 7  | Food and beverages  |                          |   |                       |  |  |  |  |
| EXPENSES           | 8  | Entertainment   |                          |   |                       |  |  |  |  |
| N<br>S<br>E        | 9  | Other direct expenses   | 11,778.                  |   |                       | 11,778.  |  |  |  |
| S                  | 10<br>11   | Direct expense summary. Add lines 4 thr. Net income summary. Subtract line 10 fro | . ,                      |   |                       | 0., 0.   |  |  |  |
| Par                | t III  | Gaming. Complete if the organiza  | tion answered 'Yes       |   |                       |  |  |  |  |
|                    |  | \$15,000 on Form 990-EZ, line 6a.   |                          | (IN Dull tale of the atoms                          |                       | (A) Tatal manning  |  |  |  |
| REVENUE            |  |   | (a) Bingo                | (b) Pull tabs/Instant<br>bingo/progressive<br>bingo | (c) Other gaming      | (d) Total gaming<br>(add column (a)<br>through column (c)) |  |  |  |
| Ü                  | 1  | Gross revenue   |                          |   |                       |  |  |  |  |
| F                  | 2  | Cash prizes   |                          |   |                       |  |  |  |  |
| EX P E N S E S E S | 3  | Noncash prizes  |                          |   |                       |  |  |  |  |
| S<br>F<br>S        | 4  | Rent/facility costs   |                          |   |                       |  |  |  |  |
|                    | 5  | Other direct expenses   |                          |   |                       |  |  |  |  |
|                    | 6  | Volunteer labor   | Yes 8                    | Yes%  | Yes %                 |  |  |  |  |
|                    | 7  | Direct expense summary. Add lines 2 thr   | ough 5 in column (d)     |   | <b>&gt;</b>           |  |  |  |  |
|                    | 8  | Net gaming income summary. Subtract li  | ne 7 from line 1, colum  | ın (d)  | <b>.</b>              |  |  |  |  |
| а                  |  |   |                          |   |                       |  |  |  |  |
|                    | 0 a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? |   |                          |   |                       |  |  |  |  |

|     |  |                | 004//                |             | Page 3      |
|-----|--|----------------|----------------------|-------------|-------------|
| 11  | Does the organization operate gaming activities with nonmembers?   |                | · · · · · [ ]        | Yes         | No          |
| 12  | Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed t administer charitable gaming?   | <b>.</b>       |                      | Yes         | No          |
| 13  | Indicate the percentage of gaming activity conducted in:   |                | 1                    |             |             |
|     | <b>a</b> The organization's facility.  | 13             | За                   |             | %           |
| ı   | <b>b</b> An outside facility   | 13             | 3 b                  |             | %           |
| 14  | Enter the name and address of the person who prepares the organization's gaming/special events books and record  | ds:            | •                    |             |             |
|     | Name •   |                |                      |             |             |
|     | Address •  |                |                      |             |             |
| 15: | a Does the organization have a contact with a third party from whom the organization receives gaming rever   | nue?           |                      | Yes         | No          |
| .5  | <b>b</b> If 'Yes,' enter the amount of gaming revenue received by the organization► \$ and   | I the ai       | ····· ∟<br>mount     |             |             |
|     | of gaming revenue retained by the third party • C  |                |                      |             |             |
| (   | c If 'Yes,' enter name and address of the third party:   |                |                      |             |             |
|     | Name ►   |                |                      | - <b></b> - |             |
|     | Address •  |                |                      |             |             |
| 16  | Gaming manager information:  |                |                      |             |             |
|     | Name ►   |                |                      | - <b></b> - |             |
|     | Gaming manager compensation ► \$   |                |                      |             |             |
|     | Description of services provided ►   |                |                      |             |             |
|     | Director/officer Employee Independent contractor   |                |                      |             |             |
| 17  | Mandatory distributions  |                |                      |             |             |
| á   | a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the<br>state gaming license?  | )              |                      | Yes         | No          |
| I   | b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent organization's own exempt activities during the tax year ► \$                  | in the         | _                    | _           |             |
| Pai | Supplemental Information. Provide the explanations required by Part I, line 2b, and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide a information (see instructions). | olum<br>any ad | ns (iii)<br>dditiona | and (v      | <b>/</b> ), |
|     |  |                |                      |             |             |
|     |  |                |                      |             |             |
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#### SCHEDULE I (Form 990)

# Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered 'Yes' to Form 990, Part IV, line 21 or 22.

Attach to Form 990.

OMB No. 1545-0047
2014

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number A BETTER BALANCE, INC. 20-3664771 Part I General Information on Grants and Assistance 1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?...... Yes X No 2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered 'Yes' to Form 990. Part IV. line 21 for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. 1 (a) Name and address of organization (b) EIN (c) IRC section if applicable (f) Method of valuation (book, FMV, appraisal, (d) Amount of cash grant (e) Amount of non-cash (a) Description of (h) Purpose of grant (1) COMMUNITY SERVICE SOCIETY NY 105 EAST 22ND STREET NEW YORK, NY 10010 13-5562202 50,000 (3) 2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table 3 Enter total number of other organizations listed in the line 1 table.....

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance |
|---------------------------------|--------------------------|--------------------------|-----------------------------------|---|--|
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |
|                                 |                          |                          |                                   |   |  |

BAA Schedule I (Form 990) (2014)

### SCHEDULE O (Form 990 or 990-EZ)

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

A BETTER BALANCE, INC

Employer identification number 20-3664771

#### FORM 990, PART III, LINE 1 - ORGANIZATION MISSION

A BETTER BALANCE: THE WORK AND FAMILY LEGAL CENTER (ABB) IS A LEGAL TEAM DEDICATED TO HELPING WORKERS BALANCE THE DEMANDS OF EMPLOYMENT AND HOME BY PROVIDING LEGAL SUPPORT AND ADVOCATING FOR POLICIES THAT ENSURE THAT FAMILIES ARE TREATED FAIRLY AND NOT PUNISHED IN THE WORKPLACE. LOW-INCOME WORKERS ARE PARTICULARLY HAMPERED IN THEIR EFFORTS TO PROVIDE CARE TO CHILDREN AND OTHER FAMILY MEMBERS WHILE EARNING ENOUGH TO GET BY. ABB EMPLOYS A RANGE OF LEGAL STRATEGIES THAT (1) IMPROVE ACCESS TO WELL-DESIGNED PAID SICK AND PAID FAMILY LEAVE POLICIES AT THE LOCAL, STATE, AND FEDERAL LEVELS; (2) PROTECT PREGNANT AND CAREGIVING WORKERS, PARTICULARLY THOSE WHO ARE MOST MARGINALIZED, FROM DISCRIMINATION; AND (3) PROMOTE INCREASED WORKPLACE FLEXIBILITY AND ENSURE THAT LAWS PROTECT RATHER THAN UNDERMINE WORKERS WITH NON-STANDARD SCHEDULES. ALTHOUGH ABB'S WORK BENEFITS ALL INCOME LEVELS, IT IS LOW-INCOME FAMILIES THAT BENEFIT MOST.

### FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

MOST SIGNIFICANT ACTIVITIES

PAID SICK TIME

A BETTER BALANCE HAS PROVIDED EXTENSIVE LEGAL ADVICE AND SUPPORT FOR EFFORTS TO SECURE PAID SICK DAYS GUARANTEES AND PAID FAMILY LEAVE THROUGHOUT THE COUNTRY. IN NEW YORK CITY DURING THIS PERIOD WE ORGANIZED A COALITION THAT HELPED OBTAIN LEGISLATION SECURING PAID SICK DAYS GUARANTEES FOR 3.4 MILLION WORKERS. WE PROVIDE ONGOING LEGAL SUPPORT TO STATES AND LOCALITIES WORKING ON PAID SICK DAYS ISSUES, PROVIDING LEGAL SUPPORT DURING THIS FISCAL YEAR TO ORGANIZATIONS IN ALASKA, ARIZONA, CALIFORNIA, COLORADO, CONNECTICUT, FLORIDA, MAINE, MARYLAND, MASSACHUSETTS,

Name of the organization

A BETTER BALANCE, INC.

Employer identification number
20-3664771

#### FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

AND VERMONT. WE HAVE DEVELOPED MODEL POLICIES INCLUDING MODEL FAMILY DEFINITIONS THAT INSURE INCLUSIVENESS FOR ALL FAMILIES.

#### PROMOTING WORKPLACE FAIRNESS

A BETTER BALANCE IS WORKING TO PROMOTE FAMILY ECONOMIC SECURITY THROUGH (1)

PROTECTIONS FOR PREGNANT AND CAREGIVING WORKERS, PARTICULARLY LOW-INCOME,

MARGINALIZED POPULATIONS; (2) WELL-DESIGNED FAMILY LEAVE POLICIES; AND (3) DEVELOPING

POLICIES FOR INCREASED WORKPLACE FLEXIBILITY AND PROTECTIONS AGAINST SCHEDULING

ABUSES . OUR ACCOMPLISHMENTS IN EACH OF THESE AREAS ARE DESCRIBED BELOW.

- (1) LOW-WAGE WORKING WOMEN, ESPECIALLY SINGLE MOTHERS, ARE PARTICULARLY AT RISK OF LOSING INCOME OR EVEN THEIR JOBS IN THEIR EFFORT TO FULFILL FAMILY RESPONSIBILITIES AND THAT RISK IS ESPECIALLY ACUTE DURING PREGNANCY. ABB HAS BEEN ACTIVELY INVOLVED IN A RANGE OF WORK AT THE LOCAL, STATE, AND FEDERAL LEVELS TO CHANGE POLICIES THAT ADDRESS THE LIMITATIONS OF CURRENT LAWS PROTECTING PREGNANT AND CAREGIVING WORKERS. A NEW YORK TIMES OP-ED IN JANUARY 2012 INSPIRED CONGRESSIONAL ACTION, LEADING TO THE PREGNANT WORKERS FAIRNESS ACT. IN NEW YORK CITY, ABB'S LEGAL WORK LED TO ENACTMENT OF A PREGNANT WORKERS FAIRNESS ACT THAT INSURES THAT WOMEN CAN RECEIVE REASONABLE ACCOMMODATIONS TO KEEP THEM ON THE JOB WHILE PREGNANT AND NEW MOTHERS ARE AFFORDED TIME TO RECOVER FROM CHILDBIRTH AND EXPRESS BREAST MILK IN THE WORKPLACE. ABB HAS BEEN WORKING THROUGHOUT THE COUNTRY, LITIGATING CASES, PUBLISHING ARTICLES AND REPORTS AND PROVIDING LEGAL SUPPORT TO THOSE IN STATES AND LOCALITIES WHO ARE TRYING TO IMPROVE THE LEGAL LANDSCAPE FOR PREGNANT AND CAREGIVING WORKERS.
- (2) PAID FAMILY AND MEDICAL LEAVE BARELY EXISTS IN THE UNITED STATES. THE ONLY

#### FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

FEDERAL PROTECTION, THE FAMILY AND MEDICAL LEAVE ACT (FMLA), APPLIES ONLY TO BUSINESSES WITH OVER 50 EMPLOYEES, LIMITS ACCESS FOR PART-TIME WORKERS, AND GUARANTEES ONLY UNPAID LEAVE, WHICH SEVERELY RESTRICTS ITS USE, ESPECIALLY AMONG LOW-INCOME WORKERS. A BETTER BALANCE PROVIDES LEGAL SUPPORT TO COALITIONS THROUGHOUT THE COUNTRY WORKING ON THIS ISSUE AND IS ONE OF THREE ORGANIZATIONS LEADING THE EFFORT TO MAKE FAMILY LEAVE A REALITY IN NEW YORK STATE, HELPING EDUCATE THE PUBLIC AND KEY CONSTITUENCIES ABOUT THIS ISSUE. WE HAVE FORMED A STRONG COALITION THAT INCLUDES OTHER WOMEN'S RIGHTS, HEALTH, LGBT, AND LABOR GROUPS AND HAVE CREATED FACT SHEETS AND A COLLECTION OF STORIES BY WORKERS WHO LOST INCOME OR JOBS BECAUSE OF A LACK OF LEAVE.

(3) TODAY, WOMEN MAKE UP HALF OF ALL WORKERS ON U.S. PAYROLLS, AND TWO-THIRDS OF MOTHERS ARE THE PRIMARY OR CO-BREADWINNERS, MANY OF WHOM NEED SOME CONTROL OVER THEIR WORK SCHEDULES IN ORDER TO STAY IN THE WORKFORCE. HOWEVER, AN OVERWHELMING MAJORITY OF WORKERS FEAR MARGINALIZATION OR, EVEN WORSE, RETALIATION, FOR REQUESTING CHANGES IN THEIR WORK SCHEDULE. SCHEDULING PROBLEMS ARE PARTICULARLY PREVALENT IN THE RETAIL INDUSTRY, WHERE WORKERS ARE OFTEN UNCERTAIN OF THEIR SCHEDULE UNTIL THE LAST MINUTE AND ARE EVEN SENT HOME WITHOUT PAY IF MANAGERS DETERMINE THEY ARE NOT NEEDED. ABB IS WORKING IN COALITION WITH OTHER GROUPS TO ADDRESS THE ISSUE OF UNCERTAIN SCHEDULING BY DEVELOPING AND PROPOSING POLICIES THAT PROTECT RATHER THAN UNDERMINE THESE WORKERS.

REPRESENTATION OF WORKERS AND OUTREACH AND EDUCATION ON LEGAL RIGHTS.

ABB RUNS A CLINIC THAT SERVES WORKERS WHO ARE HAVING PROBLEMS AT WORK DUE TO THEIR FAMILY RESPONSIBILITIES, PREGNANCY OR LACK OF LEAVE. WE MAINLY SERVE WORKERS IN NEW

### FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

YORK TENNESSEE, KENTUCKY AND GEORGIA, BUT ALSO RECEIVE CALLS ON OUR HOTLINE FROM WORKERS OUTSIDE THESE REGIONS. WE PUBLISHED A BOOK, BABYGATE THAT GIVES INFORMATION TO PREGNANT AND NEW PARENTS ABOUT THEIR RIGHTS IN EACH STATE. IN NEW YORK CITY HAVE PREPARED BROCHURES, FLYERS AND OTHER INFORMATIONAL MATERIALS IN ENGLISH AND SPANISH AND DONE EXTENSIVE TRAININGS AND OUTREACH TO INSURE THAT WORKERS KNOW ABOUT THEIR RIGHTS UNDER NEW LAWS IN NEW YORK CITY PROTECTING PREGNANT WORKERS AND PAID SICK TIME RIGHTS.

#### FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

PRESENTED TO FINANCE COMMITTEE BY TAX PREPARER

FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS

BOARD MEMBERS ARE REQUIRED TO SUBMIT ANNUAL CONFLICT OF INTEREST DISCLOSURE

STATEMENTS.

FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE NO DOCUMENTS AVAILABLE TO THE PUBLIC.

#### FORM 990, PART XII, LINE 2 - CHANGE OF OVERSIGHT OR SELECTION PROCESS

THE AUDIT COMMITTEE ENGAGES THE AUDITOR AND DISCUSSES THE SCOPE AND TIMING OF SERVICES TO BE PERFORMED. THE AUDITED STATEMENTS AND OTHER AUDIT MATTERS ARE DISCUSSED WITH THE COMMITTEE UPON CONCLUSION OF THE AUDIT.