

		2022 Bgt		2021 Proj	\$ Variance	% Var			2020 Act	\$ Variance	% Var			2019 Act	\$ Variance	% Var
Operating Revenue																
	Program Revenue	\$547,724		\$408,264	\$139,460	34%			\$326,311	\$221,413	68%			\$568,190	-\$20,466	-4%
	Government	\$2,300		\$203,192	-\$200,892	-99%			\$104,490	-\$102,190	-98%			\$3,751	-\$1,451	-39%
	Awards & Honorariums	\$5,000		\$12,000	-\$7,000	-58%			\$6,100	-\$1,100	-18%			\$5,525	-\$525	-10%
	Civic Clubs	\$1,000		\$25,600	-\$24,600	-96%			\$4,325	-\$3,325	-77%			\$985	\$15	2%
	Congregations	\$31,780		\$27,096	\$4,684	17%			\$75,594	-\$43,814	-58%			\$28,099	\$3,681	13%
	Corporations	\$265,000		\$174,444	\$90,556	52%			\$438,953	-\$173,953	-40%			\$147,281	\$117,719	80%
	Facilities Rental	\$25,000		\$6,000	\$19,000	317%			\$1,000	\$24,000	2400%			\$0	\$25,000	--%
	Foundations	\$430,500		\$449,425	-\$18,925	-4%			\$712,617	-\$282,117	-40%			\$255,439	\$175,061	69%
	Individuals	\$528,150		\$623,569	-\$95,419	-15%			\$799,040	-\$270,890	-34%			\$371,236	\$156,914	42%
	Schools	\$5,000		\$17,255	-\$12,255	-71%			\$1,109	\$3,891	351%			\$9,279	-\$4,279	-46%
	Special Events	\$275,500		\$132,924	\$142,576	107%			\$182,636	\$92,864	51%			\$306,616	-\$31,116	-10%
	In-Kind	\$500,000		\$558,951	-\$58,951	-11%			\$699,463	-\$199,463	-29%			\$469,870	\$30,130	6%
Total Operating Revenue		\$2,616,954		\$2,638,720	-\$21,766	-1%			\$3,621,508	-\$734,684	-20%			\$2,166,271	\$450,683	21%
Capital Revenue		\$2,911		-\$1,949	\$4,860	-249%			\$21,277	-\$18,366	-86%			\$124,423	-\$124,425	-100%
Total Revenue		\$2,619,865		\$2,636,771	-\$16,906	-1%			\$3,652,476	-\$1,032,611	-28%			\$2,290,694	-\$2,290,694	-100%
Operating Expense																
	Payroll & Payroll Taxes	\$1,477,319		\$1,246,359	-\$230,960	-19%			\$1,190,770	-\$286,549	-24%			\$964,063	-\$513,256	-53%
	Staff Benefits	\$91,562		\$85,239	-\$6,323	-7%			\$49,268	-\$42,294	-86%			\$46,893	-\$44,669	-95%
	Depreciation	\$194,100		\$192,731	-\$1,369	-1%			\$187,589	-\$6,511	-3%			\$170,246	-\$23,854	-14%
	Admin & Board Expenses	\$96,383		\$132,567	\$36,184	27%			\$78,440	-\$17,943	-23%			\$77,425	-\$18,958	-24%
	Marketing & Development Expenses	\$60,885		\$44,180	-\$16,705	-38%			\$34,898	-\$25,987	-74%			\$77,423	\$16,538	21%
	Facilities Expenses	\$120,926		\$87,624	-\$33,302	-38%			\$82,172	-\$38,754	-47%			\$64,562	-\$56,364	-87%
	Garden Expenses	\$79,930		\$64,581	-\$15,349	-24%			\$73,105	-\$6,825	-9%			\$43,889	-\$36,041	-82%
	Meals Expenses	\$282,760		\$251,850	-\$30,910	-12%			\$420,548	\$137,788	33%			\$320,516	\$37,756	12%
	Share Expenses	\$94,444		\$76,485	-\$17,959	-23%			\$25,278	-\$69,166	-274%			\$58,322	-\$36,122	-62%
	In-Kind	\$500,000		\$558,951	\$58,951	11%			\$699,463	\$199,463	29%			\$469,870	-\$30,130	-6%
Total Operating Expense		\$2,998,310		\$2,740,567	-\$257,743	-9%			\$2,841,531	-\$156,779	-6%			\$2,293,209	-\$705,101	-31%
Capital Expense		\$46,000		\$31,353	-\$14,647	-47%			\$60,581	\$14,581	24%			\$121,478	\$75,478	62%
Total Expense		\$3,044,310		\$2,771,920	-\$272,390	-10%			\$2,902,112	-\$142,198	-5%			\$2,414,687	-\$629,623	-26%
Less Depreciation		\$194,100		\$193,778	\$322	0%			\$187,589	\$6,511	3%			\$187,589	-\$6,511	-3%
Adjusted Operating Expense		\$2,804,210		\$2,546,789	-\$257,421	-10%			\$2,653,942	-\$150,268	-6%			\$2,105,620	-\$698,590	-33%
Adjusted Total Expense		\$2,850,210		\$2,578,142	-\$272,068	-11%			\$2,714,523	-\$135,687	-5%			\$2,227,098	-\$623,112	-28%
Adjusted Operating Net Revenue		-\$187,256		\$91,931	-\$279,187	-304%			\$967,566	-\$1,154,822	-119%			\$60,651	-\$247,907	-409%
Adjusted Total Net Revenue		-\$230,344		\$58,629	-\$288,973	-493%			\$937,953	-\$1,168,297	125%			\$63,596	-\$293,940	-462%
Cash Flow																
Beginning Cash (including Op Reserves)		\$1,039,309														
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