**FINANCIAL STATEMENTS** 

As of and for the Years Ended June 30, 2020 and 2019

And Report of Independent Auditor



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## **Report of Independent Auditor**

To the Board of Directors The National Museum of African American Music Nashville, Tennessee

We have audited the accompanying financial statements of The National Museum of African American Music (a nonprofit organization), which comprise the statements of financial position as of June 30, 2020 and 2019, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The National Museum of African American Music, as of June 30, 2020 and 2019, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

# **Emphasis of Matter**

As discussed in Note 18, toward the end of December 2019, an outbreak of a novel strain of coronavirus ("COVID-19") emerged globally. During 2020, there have been various mandates and/or requests from federal, state, and local authorities resulting in closures of non-essential businesses, which could negatively impact the Organization's operations. Although it is not possible to reliably estimate the length or severity of this outbreak and hence its financial impact, COVID-19 could result in uncertainties that could affect results of operations and other material, adverse effects to the Organization. Our opinion is not modified with respect to this matter.

Nashville, Tennessee January 5, 2021

# STATEMENTS OF FINANCIAL POSITION

JUNE 30, 2020 AND 2019

|  |    | 2020                  |    | 2019                 |
|--|----|-----------------------|----|----------------------|
| ASSETS   |    |                       |    |                      |
| Current Assets:  | \$ | 1,760,276             | \$ | 2,504,436            |
| Cash and cash equivalents Accounts receivable                  | Ф  | 361,681               | Ф  | 2,504,436            |
| Note receivable  |    | 157,500               |    | -                    |
| Grants receivable  |    | -                     |    | 1,144,731            |
| Contributions receivable, net                                  |    | 1,860,446             |    | 1,683,518            |
| Prepaid expenses and other assets                              |    | 10,500                |    | 2,578                |
| Total Current Assets   |    | 4,150,403             |    | 5,335,263            |
| Noncurrent Assets:   |    |                       |    |                      |
| Contributions receivable, net Beneficial interest in assets at |    | 5,255,174             |    | 1,047,437            |
| Community Foundation of Middle Tennessee                       |    | 347,549               |    | 347,361              |
| Property and equipment, net                                    |    | 21,885                |    | 23,309               |
| Intangible assets, net Project development costs               |    | 187,028<br>25,032,353 |    | 112,758<br>6,214,518 |
| Total Noncurrent Assets  |    | 30,843,989            |    | 7,745,383            |
| Total Assets   | \$ | 34,994,392            | \$ | 13,080,646           |
|  | Ψ  | 04,004,002            | Ψ  | 10,000,040           |
| LIABILITIES AND NET ASSETS                                     |    |                       |    |                      |
| Current Liabilities: Accounts payable and accrued expenses     | \$ | 3,253,733             | \$ | 951,958              |
| Deferred support   | Ψ  | 1,075,000             | Ψ  | -                    |
| Deferred grant revenue   |    | 231,870               |    | -                    |
| Total Current Liabilities                                      |    | 4,560,603             |    | 951,958              |
| Noncurrent Liabilities:  |    |                       |    |                      |
| Deferred revenue   |    | 1,001,886             |    | 1,000,000            |
| Construction loan payable                                      |    | 6,203,053             |    |                      |
| Total Noncurrent Liabilities                                   |    | 7,204,939             |    | 1,000,000            |
| Total Liabilities  |    | 11,765,542            |    | 1,951,958            |
| Net Assets:  |    |                       |    |                      |
| Without Donor Restrictions:                                    |    |                       |    |                      |
| Undesignated   |    | 15,765,681            |    | 8,050,372            |
| Board designated endowment                                     |    | 347,549               |    | 347,361              |
| Total Without Donor Restrictions                               |    | 16,113,230            |    | 8,397,733            |
| With Donor Restrictions  |    | 7,115,620             |    | 2,730,955            |
| Total Net Assets   |    | 23,228,850            |    | 11,128,688           |
| Total Liabilities and Net Assets                               | \$ | 34,994,392            | \$ | 13,080,646           |

# STATEMENT OF ACTIVITIES

|                                      | Without Donor<br>Restrictions |            |    | Vith Donor estrictions | Total            |
|--------------------------------------|-------------------------------|------------|----|------------------------|------------------|
| Public Support and Revenue:          |                               |            |    |                        |                  |
| Contributions                        | \$                            | 3,014,572  | \$ | 6,533,977              | \$<br>9,548,549  |
| Grant revenue                        |                               | 7,139,959  |    | -                      | 7,139,959        |
| Other                                |                               | 105,222    |    | -                      | 105,222          |
| Net assets released from restriction |                               | 2,149,312  |    | (2,149,312)            | <br>             |
| Total Public Support and Revenue     | 12,409,065 4,384,665          |            |    |                        | 16,793,730       |
| Expenses:                            |                               |            |    |                        |                  |
| Program Services                     |                               | 1,806,239  |    | <u>-</u>               | <br>1,806,239    |
| Supporting Services:                 |                               |            |    |                        |                  |
| Management and general               |                               | 1,958,919  |    | -                      | 1,958,919        |
| Fundraising                          |                               | 928,410    |    |                        | <br>928,410      |
| Total Supporting Services            |                               | 2,887,329  |    | -                      | <br>2,887,329    |
| Total Expenses                       |                               | 4,693,568  |    |                        | 4,693,568        |
| Change in net assets                 |                               | 7,715,497  |    | 4,384,665              | 12,100,162       |
| Net assets, beginning of year        |                               | 8,397,733  |    | 2,730,955              | 11,128,688       |
| Net assets, end of year              | \$                            | 16,113,230 | \$ | 7,115,620              | \$<br>23,228,850 |

# STATEMENT OF ACTIVITIES

|                                      | Without Donor<br>Restrictions |           | With Donor<br>Restrictions |             | Total            |
|--------------------------------------|-------------------------------|-----------|----------------------------|-------------|------------------|
| Public Support and Revenue:          |                               |           |                            |             |                  |
| Contributions                        | \$                            | 1,754,452 | \$                         | 1,624,225   | \$<br>3,378,677  |
| Grant revenue                        |                               | 4,992,376 |                            | -           | 4,992,376        |
| Other                                |                               | 22,134    |                            | -           | 22,134           |
| Net assets released from restriction |                               | 1,945,643 |                            | (1,945,643) |                  |
| Total Public Support and Revenue     |                               | 8,714,605 |                            | (321,418)   | 8,393,187        |
| Expenses:                            |                               |           |                            |             |                  |
| Program Services                     |                               | 1,160,589 |                            | -           | 1,160,589        |
| Supporting Services:                 |                               |           |                            |             |                  |
| Management and general               |                               | 938,444   |                            | -           | 938,444          |
| Fundraising                          |                               | 846,953   |                            |             | <br>846,953      |
| Total Supporting Services            |                               | 1,785,397 |                            |             | 1,785,397        |
| Total Expenses                       |                               | 2,945,986 |                            | -           | 2,945,986        |
| Change in net assets                 |                               | 5,768,619 |                            | (321,418)   | 5,447,201        |
| Net assets, beginning of year        |                               | 2,629,114 |                            | 3,052,373   | 5,681,487        |
| Net assets, end of year              | \$                            | 8,397,733 | \$                         | 2,730,955   | \$<br>11,128,688 |

# STATEMENT OF FUNCTIONAL EXPENSES

|                                  |                 | Supporting Services |            |    |            |    |           |
|----------------------------------|-----------------|---------------------|------------|----|------------|----|-----------|
|                                  | Program         | M                   | anagement  |    |            |    |           |
|                                  | <br>Services    |                     | nd General | F  | undraising |    | Total     |
| Professional fees                | \$<br>788,947   | \$                  | 1,049,379  | \$ | 155,878    | \$ | 1,994,204 |
| Salaries and related expenses    | 768,974         |                     | 479,181    |    | 534,076    |    | 1,782,231 |
| General and administrative       | 68,263          |                     | 72,885     |    | 68,579     |    | 209,727   |
| Travel, meals, and entertainment | 37,344          |                     | 75,294     |    | 49,446     |    | 162,084   |
| Advertising                      | 3,499           |                     | 137,807    |    | 5,420      |    | 146,726   |
| Telephone and technology         | 8,769           |                     | 81,796     |    | 44,649     |    | 135,214   |
| Occupancy                        | 34,357          |                     | 35,058     |    | 35,757     |    | 105,172   |
| Program                          | 34,484          |                     | 17,868     |    | 2,872      |    | 55,224    |
| Interest expense                 | 34,784          |                     | -          |    | -          |    | 34,784    |
| Bad debt expense                 | -               |                     | -          |    | 25,000     |    | 25,000    |
| Depreciation and amortization    | 21,210          |                     | 1,844      |    | -          |    | 23,054    |
| Gifts and acknowledgements       | 532             |                     | 6,408      |    | 5,333      |    | 12,273    |
| Insurance                        | <br>5,076       |                     | 1,399      |    | 1,400      |    | 7,875     |
| Total Expenses                   | \$<br>1,806,239 | \$                  | 1,958,919  | \$ | 928,410    | \$ | 4,693,568 |

# STATEMENT OF FUNCTIONAL EXPENSES

|                                  |                 |       | Supportin     |    |            |                 |
|----------------------------------|-----------------|-------|---------------|----|------------|-----------------|
|                                  | Program         | M     | anagement     |    |            |                 |
|                                  | Services        | aı    | nd General    | F  | undraising | Total           |
| Salaries and related expenses    | \$<br>345,581   | \$    | 519,998       | \$ | 359,197    | \$<br>1,224,776 |
| Professional fees                | 554,101         |       | 236,491       |    | 141,080    | 931,672         |
| Travel, meals, and entertainment | 120,461         |       | 40,499        |    | 53,479     | 214,439         |
| General and administrative       | 60,562          |       | 76,556        |    | 83,778     | 220,896         |
| Bad debt expense                 | -               |       | -             |    | 105,990    | 105,990         |
| Rent                             | 23,839          |       | 24,112        |    | 22,759     | 70,710          |
| Telephone and technology         | 11,168          |       | 12,019 33,440 |    | 56,627     |                 |
| Program                          | 18,539          |       | 5,812         |    | 31,706     | 56,057          |
| Depreciation and amortization    | 21,329          | 1,855 |               |    | -          | 23,184          |
| Advertising                      | 1,159           |       | 17,951        |    | 1,930      | 21,040          |
| Gifts and acknowledgements       | 178             |       | 387           |    | 10,646     | 11,211          |
| Insurance                        | 3,648           |       | 948           |    | 948        | 5,544           |
| Fundraising supplies and meals   | -               |       | 1,800         |    | 2,000      | 3,800           |
| Interest expense                 | 24              |       | 16            |    |            | <br>40          |
| Total Expenses                   | \$<br>1,160,589 | \$    | 938,444       | \$ | 846,953    | \$<br>2,945,986 |

# STATEMENTS OF CASH FLOWS

**YEARS ENDED JUNE 30, 2020 AND 2019** 

|   |    | 2020         |    | 2019        |
|---|----|--------------|----|-------------|
| Cash flows from operating activities:                       |    |              |    |             |
| Change in net assets  | \$ | 12,100,162   | \$ | 5,447,201   |
| Adjustments to reconcile change in net assets to net        |    |              |    |             |
| cash from operating activities:                             |    |              |    |             |
| Depreciation and amortization expense                       |    | 23,054       |    | 23,184      |
| Bad debts expense   |    | 25,000       |    | 105,990     |
| Contributions receivable restricted for long-term assets    |    | (9,205,035)  |    | (2,255,885) |
| Change in beneficial interest in assets                     |    | (188)        |    | (320,966)   |
| Changes in operating assets and liabilities:                |    |              |    |             |
| Accounts receivable   |    | (361,681)    |    | -           |
| Grants receivable   |    | 1,144,731    |    | (596,508)   |
| Prepaid expenses  |    | (7,922)      |    | 4,511       |
| Accounts payable and accrued expenses                       |    | (155,065)    |    | 643,678     |
| Deferred support  |    | 1,075,000    |    | -           |
| Deferred grant revenue                                      |    | 231,870      |    | -           |
| Deferred revenue  |    | 1,886        |    | 1,000,000   |
| Net cash provided by operating activities                   |    | 4,871,812    |    | 4,051,205   |
| Cash flows from investing activities:                       |    |              |    |             |
| Issuance of note receivable                                 |    | (157,500)    |    | -           |
| Purchases of property and equipment                         |    | (6,200)      |    | (18,669)    |
| Purchases of intangible assets                              |    | (89,700)     |    | (52,800)    |
| Investments in project development                          |    | (16,360,995) |    | (4,436,863) |
| Net cash used in investing activities                       |    | (16,614,395) |    | (4,508,332) |
| Cash flows from financing activities:                       |    |              |    |             |
| Proceeds from construction loan payable                     |    | 7,703,053    |    | -           |
| Payments on construction loan payable                       |    | (1,500,000)  |    | -           |
| Proceeds from contributions receivable for long-term assets |    | 4,795,370    |    | 2,471,313   |
| Net cash provided by financing activities                   |    | 10,998,423   |    | 2,471,313   |
| Change in cash and cash equivalents                         |    | (744,160)    |    | 2,014,186   |
| Cash and cash equivalents, beginning of year                |    | 2,504,436    |    | 490,250     |
| Cash and cash equivalents, end of year                      | \$ | 1,760,276    | \$ | 2,504,436   |
| Supplemental disclosure:                                    |    |              |    |             |
| Supplemental disclosure:                                    | æ  | 2 456 940    | ¢  |             |
| Project development costs financed through accounts payable | \$ | 2,456,840    | \$ | <del></del> |
| Donor deposits directly into the beneficial interest asset  | \$ |              | \$ | 300,000     |
| Interest paid   | \$ | 34,784       | \$ |             |

#### NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

## Note 1—Nature of operations and summary of significant accounting policies

Description of Business and Nature of Activities – The National Museum of African American Music (the "Organization") is a non-profit organization founded in 2001 and located in Nashville, Tennessee. The Organization's intent is to develop a museum (the "Museum") that will stand as an international and iconic cultural museum dedicated to the vast contributions African Americans have made in music and its rich influence on art and culture. The Museum will be an educational facility, national tourist destination, and economic development engine for Nashville and the state of Tennessee. The Museum is currently planned to be located in the new Fifth + Broadway development under a lease arrangement, generally with no rent under an arrangement with the Metropolitan Government of Nashville and Davidson County, Tennessee ("Metro"), the Metro Industrial Development Board and the Project Developer. Ultimately, the museum will tell the phenomenal story of African American music, both nationally and internationally, including important music history that occurred in Nashville, Tennessee. The Museum is currently expected to open in the first quarter of 2021.

Basis of Presentation – The accompanying financial statements have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"). Net assets and revenues, expenses, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

*Net Assets Without Donor Restrictions* – Net assets that are not subject to donor-imposed restrictions, and may be expended for any purpose in performing the primary objectives of the Organization. These net assets may be used at the discretion of the Organization's management and Board of Directors.

Net Assets With Donor Restrictions – Net assets subject to stipulations imposed by donors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity. Net assets with donor restrictions represent amounts that will be available in future periods.

Allocation of Functional Expenses – The costs of providing program and supporting services have been summarized on a functional basis in the statements of activities and functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services based upon the estimates of management regarding the time employees spend on each function. During the years ended June 30, 2020 and 2019, management continued to concentrate its efforts on general and administrative and fundraising activities in anticipation of continued Museum design and development.

The following program and supporting services are included in the accompanying financial statements:

*Program Services* – Includes all activities dedicated to the outreach and education of the Museum. Such services include hosting educational events targeted to all parties regardless of age, gender, or any other demographic. Program services are made available through funding provided by organizations such as Metro Arts Access, Tennessee Arts Commission, and other local and national affiliates.

All construction related expenditures, other than amounts capitalized, are charged to the program services category.

#### NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

## Note 1—Nature of operations and summary of significant accounting policies (continued)

Supporting Services:

*Management and General* – Includes any and all expenditures that are vital to the overall sustainability of the Museum. Although these expenses are not particularly designated to one specific program of the Museum, they support each program on an equal operational basis.

Fundraising – Includes expenses directly related to the solicitation of gifts, donations, and pledges to financially support the Museum. These expenses include any expenses associated with the acquisition of new donors and also special events directly related to any and all attempts in the raising of funds.

Use of Estimates – The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses and allocation of functional expenses during the reporting period. Accordingly, actual results could differ from those estimates.

Income Taxes – The Organization is a tax-exempt organization under Section 501(c)(3) of the Internal Revenue Code ("IRC"), and the Organization is classified as an organization that is not a private foundation as defined in Section 509(a) of the IRC. Therefore, no provision for federal income taxes is included in the accompanying financial statements.

The Organization follows Financial Accounting Standards Board ("FASB") Accounting Standards Codification ("ASC") guidance related to unrecognized tax benefits. The guidance describes the accounting for uncertainty in income taxes recognized in an organization's financial statements. This guidance prescribes a minimum probability threshold that a tax position must meet before a financial statement benefit is recognized. The minimum threshold is defined as a tax position that is more likely than not to be sustained upon examination by the applicable taxing authority, including resolution of any related appeals or litigation processes, based on the technical merits of the position. The tax benefit to be recognized is measured as the largest amount of benefit that is greater than 50% likely of being realized upon ultimate settlement. The Organization has no tax penalties or interest reported in the accompanying financial statements.

Cash and Cash Equivalents – The Organization considers all cash funds, cash bank accounts, and highly liquid debt instruments with an original maturity when purchased of three months or less to be cash and cash equivalents. The cash accounts are held primarily by financial institutions and at times may exceed amounts that are federally insured.

Contributions and Support – Contributions are recognized when received as contributions without restriction if specified for the current period and there are no donor-imposed restrictions. Contributions specified for future periods or with donor-imposed restrictions are recognized in the period received as contributions with restrictions. Contributions that are restricted by the donor are reported as increases in net assets without restrictions if the restrictions are satisfied in the year in which the contributions are recognized.

Contributions Receivable – Contributions are recognized when the donor makes a promise to give to the Organization that is, in substance, unconditional. Contributions receivable due in the next year are reflected as current contributions receivable and are recorded at their estimated net realizable value. Contributions receivable due in subsequent years are reflected as noncurrent contributions receivable and are recorded at the present value of their estimated net realizable value, by discounting the contributions receivable at an appropriate rate commensurate with the risk involved.

#### NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

## Note 1—Nature of operations and summary of significant accounting policies (continued)

Contributions receivable are reviewed periodically as to their collectability. An allowance for uncollectible accounts is provided based on past experience with collections and estimated collectability of current receivables. Uncollectible accounts are charged against the allowance in the period they are deemed uncollectible.

*Grant Revenue* – Grant revenue from governmental agencies is recognized to the extent qualifying reimbursable expenses are incurred.

Revenue Recognition – Advance ticket sales are recorded as deferred revenue until the period redeemed.

Property and Equipment – The Organization capitalizes all expenditures for property and equipment in excess of \$1,000 with a life expectancy greater than one year. Property and equipment are carried at cost or, if donated, at the approximate fair value at the date of donation. Depreciation is computed on a straight-line basis over the estimated useful life of the assets.

Intangible Assets – The Organization has developed the Rivers of Rhythm digital exhibit, which is a web based experience highlighting the genealogy of American music and key contributors to African American music. During the planning, development, and construction phase of the Museum, the Organization's intent for this exhibit is to showcase the "museum without walls". The costs related to this exhibit have been capitalized and are amortized over the expected life of availability of seven years. The exhibit was published on the web for public access in June 2016.

Artifacts Collection – In conformity with accounting policies generally followed by art museums, the value of the Museum's collection has been excluded from the statements of financial position, and gifts of art objects are excluded from revenue in the statements of activities. Purchases of artifacts by the Museum are recorded as decreases in net assets in the statements of activities. The collection will be maintained for public exhibition, education, and research in furtherance of public service rather than for financial gain.

Fair Value of Financial Instruments – The carrying amounts of financial instruments including cash and cash equivalents, accounts and other receivables, and accounts payable and accrued expenses approximate their fair values because of the relatively short maturity of these instruments.

Endowment Funds – The Uniform Prudent Management of Institutional Funds Act ("UPMIFA") was enacted in Tennessee effective July 1, 2007. FASB ASC provides guidance on the net asset classification of donor-restricted endowment funds for a nonprofit organization that is subject to an enacted version of UPMIFA. It also requires disclosure of a description of the governing board's interpretation of the law that underlies the organization's net asset classification of donor-restricted endowment funds, a description of the organization's policies for the appropriation of endowment assets for expenditures (its endowment spending policies), a description of the organization's endowment investment policies, and additional disclosures.

Contributed Services and Facilities – Contributed services are reflected in the financial statements at the estimated fair value of the services received. The contributions of services are recognized if the services received (a) create or enhance nonfinancial assets or (b) require specialized skills that are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation.

Advertising – Advertising costs are expensed when incurred.

#### NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

## Note 1—Nature of operations and summary of significant accounting policies (continued)

Recently Adopted Accounting Pronouncements – In June 2018, FASB issued ASU 2018-08, Not-for-Profit Entities Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. The Organization adopted this standard in fiscal 2020. The standard provides guidance on determining whether a transaction should be accounted for as contribution or as an exchange transaction. A primary aspect of this determination is whether the two parties receive and sacrifice commensurate value. The standard also provides guidance on determining whether a contribution is conditional, helping entities better distinguish a donor-imposed condition from a donor-imposed restriction. The Organization evaluated the impact of adoption of this ASU on the financial statements, noting that certain contributions are reflected in contributions receivable and deferred support if subject to a donor-imposed condition.

In January 2016, FASB issued ASU 2016-01, *Recognition and Measurement of Financial Assets and Financial Liabilities*. This guidance revises accounting related to (1) the classification and measurement of investments in equity securities and (2) the presentation of certain fair value changes for financial liabilities measured at fair value. It also amends certain disclosure requirements associated with the fair value of financial instruments. The Organization evaluated the new standard and determined the accounting standard did not require a change to the Organization's practice for recording financial assets and liabilities.

Forthcoming Accounting Pronouncements – In May 2014, FASB issued ASU 2014-09, Revenue from Contracts with Customers. ASU 2014-09 clarifies the principles for recognizing revenue and develops a common revenue standard under U.S. GAAP under which an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. ASU 2014-09 is effective for the Organization for the year ending June 30, 2021. The Organization is currently evaluating the effect of the implementation of this new standard.

In February 2016, FASB issued ASU 2016-02, *Leases*. The standard requires all leases with lease terms over 12 months to be capitalized as a right of use asset and lease liability on the statement of financial position at the date of lease commencement. Leases will be classified as either finance or operating. This distinction will be relevant for the pattern of expense recognition in the statement of activities. This standard will be effective for the fiscal year ending June 30, 2023. The Organization is currently in the process of evaluating the impact of adoption of this ASU on the financial statements.

Subsequent Events – The Organization evaluated subsequent events through January 5, 2021, when these financial statements were available to be issued. See Notes 10 and 19.

## NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

## Note 2—Liquidity and availability of financial resources

The Organization regularly monitors liquidity required to meet its operating needs and other contractual commitments. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Organization considers all expenditures related to its ongoing program service activities as well as the conduct of services undertaken to support those activities to be general expenditures. Financial assets available for general expenditure, that is, without donor restriction or other restrictions limiting their use within one year of the statements of financial position comprise the following at June 30:

|   | 2020 |           |    | 2019      |  |  |
|---|------|-----------|----|-----------|--|--|
| Financial assets at year-end:                     |      | _         |    |           |  |  |
| Cash and cash equivalents                         | \$   | 1,760,276 | \$ | 2,504,436 |  |  |
| Accounts receivable                               |      | 361,681   |    | -         |  |  |
| Note receivable                                   |      | 157,500   |    | -         |  |  |
| Grants receivable                                 |      | -         |    | 1,144,731 |  |  |
| Contributions receivable, net                     |      | 7,115,620 |    | 2,730,955 |  |  |
| Beneficial interest in assets at                  |      |           |    |           |  |  |
| Community Foundation of Middle Tennessee          |      | 347,549   |    | 347,361   |  |  |
| Total financial assets                            |      | 9,742,626 |    | 6,727,483 |  |  |
| Less amounts not available to be used for general |      |           |    |           |  |  |
| expenditures within one year:                     |      |           |    |           |  |  |
| Assets subject to board designation               |      | 347,549   |    | 347,361   |  |  |
| Assets subject to donor restrictions              |      | 7,115,620 |    | 2,730,955 |  |  |
| Financial assets available to meet cash needs     |      |           |    |           |  |  |
| for general expenditures within one year          | \$   | 2,279,457 | \$ | 3,649,167 |  |  |

The Organization is substantially supported by contributions and grants. As part of the Organization's liquidity management, it structures financial assets to be available for general expenditures, and liabilities, and other obligations as they come due.

#### Note 3—Contributions receivable

Contributions receivable consist of the following as of June 30:

|   | <br>2020        | 2019            |
|---|-----------------|-----------------|
| Receivable in less than one year                          | \$<br>1,860,446 | \$<br>1,683,518 |
| Receivable in one to five years                           | <br>5,324,765   | 1,176,913       |
| Total contributions receivable                            | 7,185,211       | 2,860,431       |
| Less allowance for uncollectible contributions receivable | (60,845)        | (60,845)        |
| Less discount to net present value (0.83%)                | (8,746)         | (68,631)        |
| Contributions receivable, net                             | \$<br>7,115,620 | \$<br>2,730,955 |

#### NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

## Note 3—Contributions receivable (continued)

Approximately 73% and 59% of contributions receivable at June 30, 2020 and 2019, respectively, consists of amounts due from two and three donors, respectively. Cash collected on unrestricted pledges totaled \$2,375,370 and \$2,471,313 during the years ended June 30, 2020 and 2019, respectively.

In addition to the unconditional contributions receivable summarized above, the Organization has received certain conditional promises to give and/or entered into gift agreements whereby the Organization anticipates receiving \$1,345,500 over the coming five years. In conjunction with the individual gift agreements, in certain cases, the Organization is obligated to open the Museum and provide recognition to the donors. These amounts will be recognized when such conditions are met.

#### Note 4—Grant revenue

The Organization receives funding for the design and development of the Museum under an arrangement with the Industrial Development Board of the Metropolitan Government of Nashville and Davidson County, Tennessee ("Metro"), dated December 1, 2008, as amended in February 2017. This arrangement indicates that a maximum of \$10,000,000 in funding may be available for this project. To date, the Organization has recorded revenue of \$9,920,540 under this arrangement.

During the years ended June 30, 2020 and 2019, the Organization recognized revenue of \$1,607,955 and \$3,835,284, respectively, under this arrangement. Grants receivable from Metro of \$-0- and \$1,144,731 are recorded as of June 30, 2020 and 2019, respectively, and relate to reimbursable costs. In order to receive remaining amounts available under this arrangement, the Organization is required to obtain other funding or commitments for funding to complete the project. Management is continuing to obtain such additional funding. Total estimated costs of the project are \$35,000,000. The facility construction is nearing completion as of June 30, 2020. Based on the agreement discussed above, Metro funds will be released to the Organization upon the satisfactory submission of requisition forms in sufficient detail of payments made or of payments due for capital costs for construction of the project.

Additionally, during the year ended June 30, 2017, the Organization was awarded a \$2,000,000 grant contract from the state of Tennessee Department of General Services primarily for construction and project management services. The grant contract expired October 31, 2017, but was extended through October 2021. During the years ended June 30, 2020 and 2019, the Organization recognized revenue of \$422,829 and \$1,027,460, respectively, under this arrangement. There are no grants receivable from the state of Tennessee relating to reimbursable costs as of June 30, 2020 and 2019.

During the year ended June 30, 2019, the Organization received notification that an additional \$3,000,000 will be available from the state of Tennessee Department of General Services. All amounts under this arrangement have been utilized at June 30, 2020.

The Organization's management has reviewed these receivables for collectability and determined that an allowance for uncollectible amounts is not necessary.

#### NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

## Note 5—Property and equipment

Property and equipment consists of the following at June 30:

|                               | <br>2020     | 2019 |         |  |
|-------------------------------|--------------|------|---------|--|
| Furniture and fixtures        | \$<br>38,479 | \$   | 32,279  |  |
| Less accumulated depreciation | <br>(16,594) |      | (8,970) |  |
| Net property and equipment    | \$<br>21,885 | \$   | 23,309  |  |

Depreciation expense totaled \$7,624 and \$5,190 for the years ended June 30, 2020 and 2019, respectively.

## Note 6—Intangible assets

Intangible assets consists of the following at June 30:

|                               | <br>2020      | 2019 |          |  |
|-------------------------------|---------------|------|----------|--|
| Digital exhibits              | \$<br>228,500 | \$   | 138,800  |  |
| Website development           | 22,000        |      | 22,000   |  |
| Less accumulated amortization | <br>(63,472)  |      | (48,042) |  |
| Net intangible assets         | \$<br>187,028 | \$   | 112,758  |  |

Amortization expense totaled \$15,430 and \$17,994 for the years ended June 30, 2020 and 2019, respectively.

#### Note 7—Project development costs

The costs incurred in planning and developing the Museum and its contents are recorded at cost or, if donated, at the estimated fair value as of the date of donation. It is anticipated that such costs will be considered part of the depreciable asset once Museum construction is completed. Presently, such costs are not depreciated but are subjected to impairment testing on an annual basis.

#### Note 8—Board-designated endowment fund

As required by U.S. GAAP, net assets associated with endowment funds are classified and reported based upon the existence or absence of donor-imposed restrictions. The UPMIFA was enacted in Tennessee effective July 1, 2007. The Board of Directors has interpreted the UPMIFA as requiring that the Organization classify as net assets restricted in perpetuity: a) the original value of donor-restricted gifts to the endowment, b) the original value of subsequent donor-restricted gifts to the endowment, and c) accumulations (interest, dividends, capital gain/loss) to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in donor-restricted net assets is classified as donor-restricted net assets until those amounts are approved for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA. The Organization had no donor-restricted gifts to an endowment at June 30, 2020 and 2019. The Board of Directors, however, has designated certain assets to serve as an endowment.

## NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

# Note 8—Board-designated endowment fund (continued)

Endowment net asset composition by type of fund as of June 30, 2020:

|                                  | With         | Without Donor |          | onor |               |
|----------------------------------|--------------|---------------|----------|------|---------------|
|                                  | Restrictions |               | Restrict | ions | Total         |
| Board-designated endowment funds | \$           | 347,549       | \$       | _    | \$<br>347,549 |

Changes in endowment net assets for the fiscal year ended June 30, 2020:

|  | Without Donor<br>Restrictions |          | With Donor<br>Restrictions |        | Total |                 |  |
|--|-------------------------------|----------|----------------------------|--------|-------|-----------------|--|
| Endowment net assets, beginning of year Investment return: | \$                            | 347,361  | \$                         | -      | \$    | 347,361         |  |
| Net appreciation (realized and unrealized) Additions       |                               | 188<br>- |                            | -<br>- |       | 188<br><u>-</u> |  |
| Endowment net assets, end of year                          | \$                            | 347,549  | \$                         | -      | \$    | 347,549         |  |

Endowment net asset composition by type of fund as of June 30, 2019:

|                                  | With         | Without Donor |              | Donor |       |         |
|----------------------------------|--------------|---------------|--------------|-------|-------|---------|
|                                  | Restrictions |               | Restrictions |       | Total |         |
| Board-designated endowment funds | \$           | 347,361       | \$           |       | \$    | 347,361 |

Changes in endowment net assets for the fiscal year ended June 30, 2019:

|  | Without Donor<br>Restrictions |         | With Donor<br>Restrictions |   | Total |         |  |
|--|-------------------------------|---------|----------------------------|---|-------|---------|--|
| Endowment net assets, beginning of year Investment return: | \$                            | 26,395  | \$                         | - | \$    | 26,395  |  |
| Net appreciation (realized and unrealized)                 |                               | 20,966  |                            | - |       | 20,966  |  |
| Additions  | -                             | 300,000 |                            | - |       | 300,000 |  |
| Endowment net assets, end of year                          | \$                            | 347,361 | \$                         |   | \$    | 347,361 |  |

The endowment assets are held at the Community Foundation of Middle Tennessee (the "Foundation"). (See Note 13.) The Organization does not have a formal investment and spending policy for its endowment assets.

#### NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

## Note 9—Deferred grant revenue

During fiscal 2020, the Organization received a Paycheck Protection Program loan ("PPP Loan") in the amount of \$231,870. The PPP Loan is granted by the Small Business Administration under the Coronavirus Aid Relief, and Economic Security Act (the "CARES Act"). PPP Loans are considered conditional contributions under ASC 958-605, *Not-for Profit Entities – Revenue Recognition*. The loan must be repaid if the Organization does not overcome certain barriers within the CARES Act. The barriers under the program include the requirement to maintain employee headcount, spend up to 60% of the loan proceeds on certain payroll and employee benefits, and restricts other loan proceeds to be used for other qualifying expenses such as mortgage interest, rent, and utilities. The Organization has deferred recognition of grant revenue for the year ended June 30, 2020, because the conditions for forgiveness have not yet been substantially met; however, the Organization believes it will substantially meet the conditions required for forgiveness in the following year.

## Note 10—Construction loan payable

During April 2020, the Organization entered into a revolving credit agreement with a lender that allows for maximum borrowings of \$13,800,000. Each borrowing under this agreement is determined based on a borrowing base calculation that includes unpaid pledges receivable and guarantees of certain individuals and third party entities. Outstanding borrowings accrue interest at 4.25%. This agreement matures in April 2023. At June 30, 2020, amounts outstanding under this loan arrangement totaled \$6,203,053.

Subsequent to June 30, 2020, the Organization obtained additional borrowings under the credit agreement totaling approximately \$8,300,000 in order to pay for project development costs incurred.

#### Note 11—Net assets with donor restrictions

The Organization has received specific contributions for expenses associated with its mission. These contributions are classified as net assets with donor restrictions until the restricted time or purpose has been fulfilled.

Net assets with donor restrictions consists of the following at June 30:

|  | <br>2020        | 2019 |           |  |
|--|-----------------|------|-----------|--|
| Pledges and donations receivable in future years | \$<br>7,115,620 | \$   | 2,730,955 |  |

#### Note 12—Lease arrangement

Effective June 2016, the Organization leased office space under an agreement through June 2018. The Organization entered into a new lease for two years beginning July 2018 that extends through June 2020. Total rent expense under these arrangements during the years ended June 30, 2020 and 2019 was \$102,108 and \$70,710, respectively. This lease agreement was extended on a month to month arrangement through September 30, 2020 when the agreement terminated, with employees working remotely until the office space in the Museum is complete.

#### NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

## Note 13—Community Foundation of Middle Tennessee

The Community Foundation of Middle Tennessee (the "Foundation") maintains two investment accounts on behalf of the Organization. The Organization has recorded a beneficial interest in assets held at the Foundation related to the Organization's agency endowment fund, which was established by the Organization prior to fiscal 2018. (See Note 8.)

In addition, the Foundation maintains a donor advised fund that was established by a donor for the benefit of the Organization in 2014 with an initial contribution to the Foundation of \$100,000. The Foundation has ultimate authority and control over the investments and the timing of receipt of the funds by the Organization is uncertain. Accordingly, the net assets of the Organization do not include these investments. The Organization does anticipate receiving periodic investment earnings on its pro-rata share of the Foundation's assets beginning in 2024. The balance of the donor advised funds held for the benefit of the Organization was approximated \$127,000 at June 30, 2020 and 2019.

### Note 14—Significant concentrations

The Organization received a significant portion of its contributions from one and three donors, respectively, during the years ended June 30, 2020 and 2019. Amounts received from such donors totaled \$2,000,000 and \$1,750,000 during the years ended June 30, 2020 and 2019, respectively, which represented approximately 12% and 21%, respectively, of total public support and revenue recognized by the Organization.

The Organization also receives significant funding from Metro and the state of Tennessee (see Note 4).

#### Note 15—Related party transactions

Contributions from board members, whether made by the board members or their respective employers, totaled \$1,552,500 and \$83,666 for the years ended June 30, 2020 and 2019, respectively. Contributions receivable from board members or their respective employers totaled \$404,626 and \$1,055,361 for the years ended June 30, 2020 and 2019, respectively, and is included in contributions receivable in the accompanying statements of financial position. Additional amounts to be received from board members or their respective employers under conditional gift agreements totaled \$375,000 and \$-0- at June 30, 2020 and 2019, respectively.

The Organization may, at times, enter into transactions with board members or companies affiliated with board members in the ordinary course of business.

#### Note 16—Contracts

During August 2018, the Organization entered into an agreement with a third party for media design services. That contract was amended in April 2019 to include media software development and production installation with total costs expected to approximate \$3,020,000. Actual costs to date have exceeded the contracted amount.

In January 2019, the Organization's construction management company signed a letter of intent indicating a desire for the Organization to enter into an agreement with a model design company for services related to the fabrication and installment of certain exhibits, with a budgeted cost of approximately \$8,500,000.

The Organization has entered into various other professional service contracts relating to the development of its planned museum. Such contracts, as well as the media design and model design contracts previously described, are generally cancelable by either party upon adequate notice as described in the contracts.

#### NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2020 AND 2019

# Note 17—Retirement plan

The Organization has a retirement plan covering substantially all of its employees. The plan is a tax-deferred 401(k) plan with its participants owning all amounts held in their individual accounts. Retirement expense for the years ended June 30, 2020 and 2019 totaled \$49,082 and \$35,642, respectively.

#### Note 18—Uncertainties

As discussed in Notes 1, 4, and 7, the Organization exists to develop a museum dedicated to the vast contributions African Americans have made in music and to the related rich history of art and culture. The Museum is currently estimated to cost approximately \$35,000,000. Presently, the Organization has incurred development costs funded by both private and public sectors. The fulfillment of the Organization's mission is dependent on obtaining additional funding, meeting related donor requirements, including timing of construction, and completion of the construction of a museum facility. Management is continuing to pursue firm commitments from both potential donors who have previously expressed interest to give and from new donors as well as certain debt financing. Presently, the ultimate outcome of these matters is uncertain.

In March 2020, the World Health Organization declared the outbreak of a novel coronavirus (COVID-19) as a global pandemic which continues to spread throughout the world and has adversely impacted global commercial activity and contributed to significant declines and volatility in the financial markets. The coronavirus outbreak and government responses are creating disruption to global supply chains and adversely impacting many industries. The outbreak could have a material, adverse impact on the economic and market conditions and trigger a period of global economic shutdown. The rapid development and fluidity of this situation precludes any prediction as to the ultimate material, adverse impact of the coronavirus outbreak. Nevertheless, the outbreak presents uncertainty and risk with respect to the Organization, its performance, and its financial results.

# Note 19—Subsequent events

Subsequent to June 30, 2020, the Organization obtained additional financing for the costs of museum construction (see Note 10). In addition, the Organization entered into a waiver and first amendment agreement (the "Agreement") with its primary lender in order for the lender to waive certain defaults including the timely delivery of landlord waivers, incurrence of additional debt and related liens, and not opening of the museum by November 1, 2020. In addition the Agreement stipulates certain borrowing and payment requirements relating to the Organization's debt.

Additionally, the Organization secured an operating line of credit agreement with a financial institution that allows for maximum borrowings of \$650,000. The agreement stipulates payment is due on demand. However, if no demand is made, the Organization will be required to pay the interest (variable rate based on the lender's prime rate plus 1.30%), due monthly, with all outstanding principal and interest due upon maturity in November 2021. Draws of \$285,000 under that arrangement have been made to date.

Also subsequent to June 30, 2020, the Organization entered into a five-year lease contract for furniture requiring one payment of \$81,679, three payments of \$1,500, and 56 monthly payments of \$5,503.

The Organization's construction of the museum has been completed and the Organization has received approval for building use and occupancy effective January 2021.