DLN: 93493067009212

Department of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No 1545-0047

Internal Re	venue Service	The organization may have	e to use a copy of this retu	rn to satisfy st	ate reporting	requireme	ents	Inspection
A Fort	the 2010 ca	alendar year, or tax year begin	ning 07-01-2010 and end	ing 06-30-2011		D Emple		dentification number
_	k if applicable	C Name of organization MEHARRY MEDICAL COLLEGE					•	
	ss change	Doing Business As				62-0	4880	046
Name	e change	Downg Business No				E Teleph	none	number
Initial	return		ıf maıl ıs not delivered to street a	ddress)	Room/suite	(615)	327	7-6241
Term	ınated	1005 Dr D B Todd Jr Blvd						
☐ Amen	ded return	City or town, state or country, an	nd ZIP + 4			G Gross	receip	its \$ 161,444,442
Applic	ation pending	Nashville, TN 372083599						
		F Name and address of p	rıncıpal officer		H(a) Isthisa	aroup return f	or affili	ates? Yes No
		Dr Wayne J Riley 1005 Dr D B Todd Jr Blvd			• • • • • • • • • • • • • • • • • • • •	5 p		
		Nashville, TN 37208359			H(b) Are all a			
								t (see instructions)
I Tax-	exempt status	▽ 501(c)(3) □ 501(c)()	◀ (ınsert no)	r 🖵 527	H(c) Group	exempti	on n	umber F
J Web	osite: ► ww	w mmc edu						
₩ Form	of organization	Corporation Trust Associa	ation C Other In	<u> </u>	L Year of form	mation 101	15	M State of legal domicile TN
Part		mary	ation Other F		L real of foli	nation 191	.5	14 State of legal dofficile TN
17 (17)		escribe the organization's mis	sion or most significant act	witios				
Governance	program	ove the health and healthcare s in the health sciences, deliv isparities	•					_
§	2 Charlet	b b -64b	4		:	0/ - f . t -		
		nis box 🖛 if the organization				96 01115	пет а З	34
8		of voting members of the gove of independent voting member		•		F	4	30
至		mber of individuals employed				H	5	1,480
Activities &		mber of volunteers (estimate			•	F	6	0
-		related business revenue from	,,	12		t	7a	0
		lated business taxable incom	, , , , , , , , , , , , , , , , , , , ,				7b	0
					Prior	Year		Current Year
	8 Contri	butions and grants (Part VIII	, line 1h)			92,355,1	.27	92,051,478
Revenue	9 Progra	am service revenue (Part VIII	, lıne 2g)			46,379,2	39	47,798,645
3		tment income (Part VIII, colu				3,519,6	73	3,953,492
-		revenue (Part VIII, column (A				10,255,3	34	17,640,827
1		revenue—add lines 8 through :				52,509,3	73	161,444,442
		s and similar amounts paid (Pa				2,616,2	94	1,747,166
1	L4 Benefi	ts paid to or for members (Pai	t IX, column (A), line 4)				0	0
l	L 5 Saları	es, other compensation, emplo	oyee benefits (Part IX, colu	mn (A), lines 5-				
<u>왕</u>	10)					83,136,1	\rightarrow	86,652,267
Expenses		sional fundraising fees (Part I				173,8	59	175,414
		indraising expenses (Part IX, column				10 757 7	4.5	FA 55= 15=
		expenses (Part IX, column (A				49,762,2	\rightarrow	50,207,485
		expenses Add lines 13–17 (r ue less expenses Subtract lii	,			35,688,5 16,820,8	\rightarrow	138,782,332
	L9 Reven	ue less expelises Subtract III	le 18 nom me 12	· · · ·	Beginning		\rightarrow	
ស្ដ						ear	`	End of Year
3.55 1.55 1.55 1.55 1.55 1.55 1.55 1.55	20 Total	assets (Part X, line 16)			2	36,456,0	50	251,881,027
Net Assets or Fund Balances		liabilities (Part X, line 26) .				97,181,0	30	89,943,897
		sets or fund balances Subtra	ct line 21 from line 20 .		1	39,275,0	20	161,937,130
Part	_	ature Block						
	ige and belie	erjury, I declare that I have exan f, it is true, correct, and comple						
	N.				201	.2-03-02		
Sign	Signa	ature of officer			Dat			
Here		el Bandy-Neal Sr Vice President of Fi	nance & CFO					
		or print name and title	T -		T -	Short 6 12		Г
	Print/Type preparer's		Preparer's signature	Da		theck if self mployed 🕨		PTIN
Paid	Fırm's naı	me 🕨						Euro's ETN

May the IRS discuss this return with the preparer shown above? (see instructions)

Firm's address

Preparer

Use Only

Firm's EIN 🕨

Phone no 🕨

┌Yes ┌No

Par		nt of Program Serv hedule O contains a res			ı	
1	Briefly describe th	ne organization's missioi	n			
	•		•	· · · · · · · · · · · · · · · · · · ·	offering excellent education at fosters the elimination of	and training programs in the health disparities
2	Did the organization the prior Form 990			ervices during the yea	ar which were not listed on	┌ Yes ┌ No
	If "Yes," describe	these new services on S	chedule O			
3		on cease conducting, or	make sıgnıfıcaı	nt changes in how it c	onducts, any program	┌ Yes ┌ No
	If "Yes," describe	these changes on Scheo	lule O			
4	Section 501(c)(3)		tions and secti	on 4947(a)(1) trusts	e largest program services are required to report the a n service reported	
4a	(Code) (Expenses \$	35,434,428	ıncludıng grants of \$	0)(Revenue \$	24,978,170)
		n Education of students in th SPH, MSCI, and PhD (Numbe			, medical science and allied health	profession Degrees conferred
4b	(Code) (Expenses \$	28,559,202	including grants of \$	0)(Revenue \$	29,620,475)
70	,	and Management, General/C		3 3 ,	, ,	ntal health care (Number of patient
4c	(Code) (Expenses \$	18,510,794	including grants of \$	0) (Revenue \$,
					(Cancer, Cardiovascular, Neurosci ocus on health disparities research	ence, Seatbelt Safety, along with n (Number of new grants for the
4d	Other program se	ervices (Describe in Scl	hedule O) See	also Additional Data	for Description	
	(Expenses \$	•	cluding grants (0) (Revenue \$	0)
4e	Total program se	rvice expenses -\$	94.795.40)6		

Part IV	Checklist	of Red	uired	Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes,"</i> complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instruction)? 😼	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		Νο
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If</i> "Yes," complete Schedule C, Part II	4		Νο
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		Νο
9	Did the organization report an amount in Part X, line 21, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		No
10	Did the organization, directly or through a related organization, hold assets in term, permanent,or quasi- endowments? If "Yes," complete Schedule D, Part V	10	Yes	
11	If the organization's answer to any of the following questions is 'Yes,' then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line10? If "Yes," complete Schedule D, Part VI.	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII.	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII.	11c		Νο
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		Νο
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X.	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		No
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a		Νο
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(II)? If "Yes," complete Schedule E	13	Yes	
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Νο
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the United States? <i>If</i> "Yes," complete Schedule F, Parts I and IV	14b		Νο
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the U S ? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than $$5,000$ of aggregate grants or assistance to individuals located outside the U S ? If "Yes," complete Schedule F, Parts III and IV.	16		Νο
17	Did the organization report a total of more than \$15,000, of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17	Yes	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		Νο
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		Νο
20a	Did the organization operate one or more hospitals? If "Yes," complete Schedule H	20a		Νο
b	If "Yes" to line 20a, did the organization attach its audited financial statement to this return? Note. Some Form 990 filers that operate one or more hospitals must attach audited financial statements (see instructions)	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to governments and organizations in the United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		Νο
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b-24d and complete Schedule K. If "No," go to line 25	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		Νο
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		Νο
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Νo
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		Νο
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor, or a grant selection committee member, or to a person related to such an individual? If "Yes," complete Schedule L, Part III	27		No
28	Was the organization a party to a business transaction with one of the following parties? (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		No
Ь	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b	Yes	
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Νο
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30		Νο
	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		N o
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		N o
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Schedule R, Part I	33		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1	34		No
35	Is any related organization a controlled entity within the meaning of section 512(b)(13)?	35		Νo
а	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 Yes V No			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		No
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? Note. All Form 990 filers are required to complete Schedule O	38	Yes	
		F	orm 990	(2010)

Form 990 (2010)

Part V Statements Regarding Other IRS Filings and Tax Compliance

	Check if Schedule O contains a response to any question in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable			
	1a 181			
b	Enter the number of Forms W-2G included in line 1a Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1 c	Yes	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements filed for the calendar year ending with or within the year covered by this return			
ь	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
	Note: Table ours of lines to and 20 is supplied than 200 is unamented to a file (one inchinistical)	2b	Yes	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Νο
ь	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b		110
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	4a		
	account)?	44		Νο
Ь	If "Yes," enter the name of the foreign country 🕨			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Νο
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
		3D		
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		Νο
	organization solicit any contributions that were not tax deductible?			
Ь	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a		
_	services provided to the payor?			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to	_		
	file Form 8282?	7c		
d	If "Yes," indicate the number of Forms 8282 filed during the year			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as	7g		
h	required?	79		
	Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did			
	the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter Instruction foce and capital contributions included on Part VIII. line 12			
	Initiation fees and capital contributions included on Part VIII, line 12 10a			
D	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities			
11	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the			
_	year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O	a		
Ь	Enter the amount of reserves the organization is required to maintain by the states			
_	In which the organization is licensed to issue qualified health plans Enter the amount of reserves on hand			
	13c			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Νο
h	If "Yes " has it filed a Form 720 to report these nayments? If "No " provide an explanation in Schedule O	14b		

Dora S Moore 1005 DB Todd Blvd Nashville,TN 37208 (615) 327-6241

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI										. ~
---	--	--	--	--	--	--	--	--	--	------

Se	ction A. Governing Body and Management											
					Yes	No						
			1									
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	34									
b	Enter the number of voting members included in line 1a, above, who are independent	1b	30									
2	Did any officer, director, trustee, or key employee have a family relationship or a bus other officer, director, trustee, or key employee?			2		Νο						
3	Did the organization delegate control over management duties customarily performe supervision of officers, directors or trustees, or key employees to a management con	d by c	or under the direct	3		No						
4	Did the organization make any significant changes to its governing documents since filed?			4		No						
5	5 Did the organization become aware during the year of a significant diversion of the organization's assets? .											
6	Does the organization have members or stockholders?			6		No No						
7a	Does the organization have members, stockholders, or other persons who may elect governing body?	one c	r more members of the	7a		No						
b	Are any decisions of the governing body subject to approval by members, stockhold	ers o	rother persons?	7b		No						
8	Did the organization contemporaneously document the meetings held or written action		•									
	year by the following	0115 G	racitation daring the									
а	The governing body?			8a	Yes							
b	Each committee with authority to act on behalf of the governing body?			8b	Yes							
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, organization's mailing address? If "Yes," provide the names and addresses in Sched			9		Νο						
Se	ction B. Policies (This Section B requests information about policies not	requ	red by the Internal									
Re	venue Code.)											
					Yes	No						
	Does the organization have local chapters, branches, or affiliates?			10a		No						
b	If "Yes," does the organization have written policies and procedures governing the adaffiliates, and branches to ensure their operations are consistent with those of the or			10b								
11a	Has the organization provided a copy of this Form 990 to all members of its governing	ng boo	ly before filing the form?	11a	Yes							
b	Describe in Schedule O the process, if any, used by the organization to review this F	orm 9	90									
12a	Does the organization have a written conflict of interest policy? If "No," go to line 13			12a	Yes							
Ь	Are officers, directors or trustees, and key employees required to disclose annually to conflicts?	ıntere	sts that could give rise	12b	Yes							
c	Does the organization regularly and consistently monitor and enforce compliance wit describe in Schedule O how this is done		policy? If "Yes,"	12c	Yes							
13	Does the organization have a written whistleblower policy?	-		13	Yes							
14	Does the organization have a written document retention and destruction policy? $\ \ .$			14	Yes							
15	Did the process for determining compensation of the following persons include a revi independent persons, comparability data, and contemporaneous substantiation of th		• • •									
а	The organization's CEO, Executive Director, or top management official			15a	Yes							
ь	Other officers or key employees of the organization			15b	Yes							
	If "Yes" to line 15a or 15b, describe the process in Schedule O $$ (See instructions)											
16a	Did the organization invest in, contribute assets to, or participate in a joint venture of taxable entity during the year?		ılar arrangement wıth a	16a		No						
b	16b											
	organization's exempt status with respect to such arrangements?			100								
<u>5e</u>	List the States with which a copy of this Form 990 is required to be filed AK, AZ, F		A.MA.MD.MI.MN.N	D N F	I . N.Y	O R						
	<u>WA</u>			, INT	. , 191 ,							
18	Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable (3)s only) available for public inspection. Indicate how you make these available. Characteristic forms of the control											
19	Describe in Schedule O whether (and if so, how), the organization makes its governing interest policy, and financial statements available to the public. See Additional Data											

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization 🕨

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed Report compensation for the calendar year ending with or within the organization's tax year

- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and current key employees Enter -0- in columns (D), (E), and (F) if no compensation was paid
- List all of the organization's current key employees, if any See instructions for definition of "key employee"
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations
- ◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organ		elated o	rgan	ızatı	on c	omper	sate	d any current office	er, director, or trust	ee
(A) Name and Title	(B) Average hours per	(C) Position (check all that apply)						(D) Reportable compensation from the	(E) Reportable compensation	(F) Estimated amount of other
	week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
See Additional Data Table										
-										
			<u> </u>							

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

		_												
	(A) Name and Title	(B) Average hours	1	tion (that a			ıII		Rep comp	(D) ortable ensation	(E) Reportable compensation		(F) Estima mount o	ated of other
		per week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organız	m the zation (W- 9-MISC)	from related organizations (W- 2/1099- MISC)		compen: from rganizat relat organiza	the ion and ed
See A	additional Data Table													
								-				_		
								-						
								Ļ				_		
1b	Sub-Total						<u></u>	<u> </u>				_		
<u>с</u>	Total from continuation sheets							 		E 976 270		0		205 110
d	Total (add lines 1b and 1c)									5,876,379		<u> </u>		285,110
2	Total number of individuals (incl \$100,000 in reportable compen						above) who	receive	ed more tha	n			
													Yes	No
3	Did the organization list any for	mer officer, dired	torort	ruste	e, k	ey e	mploy	ee, o	r highes	tcompens	ated employee			
	on line 1a? If "Yes," complete Sci	hedule J for such	ındıvıdı	ual		•	•	•				3	Yes	
4	For any individual listed on line organization and related organiz individual											4	Yes	
5	Did any person listed on line 1a	receive or accru	ue comp	oensa	ation	fror	many	unrel	lated ord	janization d	r individual for			
	services rendered to the organiz								_			5		No
Se	ection B. Independent Con	tractors												
1	Complete this table for your five \$100,000 of compensation from			ndep	ende	ent o	ontra	ctors	that red	eived more	e than			
	Nar	(A) me and business add	dress							Descr	(B) uption of services		(C Comper	
	erbilt University									2 2 3 6 1			22111111	
Depa	rtment of Finance									Medical Servi	res		1	1.825.478

(A) Name and business address	(B) Description of services	(C) Compensation
Vanderbilt University Department of Finance P O Box 40303 Atlanta, GA 311920303	Medical Services	1,825,478
Aramark Facility Services Director of Campus Services Meharry Medical College Nashville, TN 37208	Facilities Management Services	796,400
McKesson Information Solutions P O Box 98347 Chicago, IL 606938347	Medical Software Management Services	419,367
Huron Consulting Group 4795 Paysphere Circle Chicago, IL 60674	Research Administation Compliance Services	364,497
CIT Technology Fin Serv Inc 21719 Network Place Chicago, IL 606731217	Financing Services	324,685
2 Total number of independent contractors (including but not limited to those listed above) who received more than	

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶31

Form 990 (2010) Part VIII Statement of Revenue											
Part V	VIII SI	tatement of Revenu	ie		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections			
								512, 513, or 514			
nts nts	1a Fede	erated campaigns	1a	0							
Contributions, gifts, grants and other similar amounts	b Mem	nbership dues	. 1b	0							
ts, (am	c Fund	draising events	. 1 c	0							
gř ilar	d Rela	ted organizations	. 1d	0							
ins, sim	e Gove	rnment grants (contributions)	1e	80,862,008							
utíc	f All oth	her contributions, gifts, grants, ar amounts not included above	and 1f	11,189,470			j				
trib ott		ar amounts not included above ash contributions included in lii		0							
and	-	I. Add lines 1a-1f			92,051,478						
				Business Code							
an	2a						0				
Program Service Revenue	-	n and Fees and Service of Education Dep	†	611310	24,091,202						
<u>ය</u> ප	c Sales	and service of Education Dep		611310	886,968	886,968	0	1			
'WC(atient Revenue		611310	12,656,206	12,656,206					
33	d Contr	ractual Healthcare		611310	10,164,269	10,164,269	0				
ranı	е										
¥૦ુ	f Allo	ther program service rev	/enue		0	0	0				
	g Tota	I. Add lines 2a-2f		L	47,798,645						
	3 Inve	stment income (includin	g dıvıdends, ınterest								
		other similar amounts)				3,953,492					
		ne from investment of tax-exe			0	0	0				
	5 Roya	alties T	(\) Pool	(II) Personal	0			<u>'</u>			
	6a Gros	ss Rents	(ı) Real 0	(II) F el solial							
	ь Less		0	0							
		al income	0	0							
	or(lo d Neti	· -			0	0	0				
			(i) Securities	(II) O ther							
		s amount sales of	0	0							
	assets	s other inventory									
	b Less	cost or	0	0							
	sales	basis and expenses									
	c Gain	L	0	0							
		gain or (loss) ss income from fundraisir		1	0	0	0				
ue		including	ig events								
Other Revenue	\$	0 ontributions reported on l	uno 1 c								
Re		Part IV, line 18									
ıer	_		а	0							
₽		s direct expenses		0	0						
			ndraising events For ctivities See Part IV, line 19 . a	0				,			
				b 0							
			ming activities		0	0	o				
		ss sales of inventory, les	s								
	retur	rns and allowances .	a	0							
	b Less	s cost of goods sold .	. b	0							
			les of inventory 🕨		0	0	О				
	М	1ıscellaneous Revenue		Business Code							
	11a O the	er Sources		611310		5,456,948					
	b Net	gaın(Loss) on ınvestmen	ts	611310	12,183,879	12,183,879	0				
	С					,					
	d All o	ther revenue	•		0	0	0				
	e Tota	. Add lines 11a-11d			17,640,827						
	13 =	I	F		2.,510,027						
	12 Tota	il revenue. See Instructio	ons •••		161 444 442		I] ,			

	990 (2010)				Page 10
Part					
	Section $501(c)(3)$ and $501(c)(4)$ organizations must omplete column (A) but are not required to c			(D)	
Do no	ot include amounts reported on lines 6b, b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21	0	0		ехрепзез
2	Grants and other assistance to individuals in the U.S. See Part IV, line 22	1,747,166	1,747,166		
3	Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16	0	0		
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	3,438,463	1,624,227	1,634,151	180,085
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0	0	0	0
7	Other salaries and wages	68,191,615	49,094,727	17,734,658	1,362,230
8	Pension plan contributions (include section 401(k) and section 403(b) employer contributions)	2,912,177	2,062,019	787,454	62,704
9	Other employee benefits	7,589,092	5,373,592	2,052,094	163,406
10	Payroll taxes	4,520,920	3,201,118	1,222,459	97,343
а	Fees for services (non-employees) Management	14,034,866	8,865,660	4,880,531	288,675
b	Legal	411,587	4,237	407,350	0
c	Accounting	100,450	0	100,450	0
d	Lobbying	0	0	0	0
е	Professional fundraising services See Part IV, line 17	175,414			175,414
f	Investment management fees	0	0	0	0
g	Other	763,971	749,096	14,875	0
12	Advertising and promotion	249,408	179,219	50,286	19,903
13	Office expenses	8,428,689	6,082,560	2,238,994	107,135
14	Information technology	4,542,816	2,397,020	2,139,511	6,285
15	Royalties	0	0	0	0
16	Occupancy	4,635,794	3,510,223	1,036,297	89,274
17	Travel	2,063,126	1,274,797	687,824	100,505
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	0	0	0
19	Conferences, conventions, and meetings	447,335	329,648	114,112	3,575
20	Interest	1,571,276	26,508	1,544,768	0
21	Payments to affiliates	0	0	0	0
22	Depreciation, depletion, and amortization	4,665,395	3,186,465	1,478,930	0
23	Insurance	2,312,178	1,750,781	517,697	43,700
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24f If line 24f amount exceeds 10% of line 25, column (A) amount, list line 24f expenses on Schedule O)				
а	Membership dues	627,644	332,076	282,682	12,886
b					
c					
d					
e f	All other expenses	5,352,950	3,004,267	2,333,817	14,866
25	Total functional expenses. Add lines 1 through 24f			 	
		138,782,332	94,795,406	41,258,940	2,727,986
26	Joint costs. Check here ► ☐ If following SOP 98-2 (ASC 958-720) Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation				
	•				

Pa	rt X	Balance Sheet					
					(A) Beginning of year		(B) End of year
	1	Cash—non-interest-bearing			10,743,335	1	18,911,693
	2	Savings and temporary cash investments	•		0	2	0
	3	Pledges and grants receivable, net			1,912,927	3	1,149,577
	4	Accounts receivable, net			36,577,674	4	29,432,452
	5	Receivables from current and former officers, directors, trustee highest compensated employees Complete Part II of	s, key	employees, and			
		Schedule L			0	5	0
	6	Receivables from other disqualified persons (as defined under spersons described in section 4958(c)(3)(B), and contributing esponsoring organizations of section 501(c)(9) voluntary emploorganizations (see instructions)	mploy	ers, and			
5		Schedule L			0	6	0
ssets	7	Notes and loans receivable, net			0	7	0
⋖	8	Inventories for sale or use			18,306	8	19,935
	9	Prepaid expenses and deferred charges			875,062	9	796,887
	10a	Land, buildings, and equipment cost or other basis <i>Complete Part VI of Schedule D</i>	10a	167,608,716			
	ь	Less accumulated depreciation	10Ь	77,356,447	92,427,199	10c	90,252,269
	11	Investments—publicly traded securities			68,098,557	11	73,041,312
	12	Investments—other securities See Part IV, line 11			25,802,990	12	38,276,902
	13	Investments—program-related See Part IV, line 11			0	13	0
	14	Intangible assets			0	14	0
	15	Other assets See Part IV, line 11	•		0	15	0
	16	Total assets. Add lines 1 through 15 (must equal line 34) .			236,456,050	16	251,881,027
	17	Accounts payable and accrued expenses .			21,823,320	17	18,115,005
	18	Grants payable			1,611,023	18	2,889,558
	19	Deferred revenue			7,823,506	19	7,296,467
	20	Tax-exempt bond liabilities			51,736,727	20	48,757,223
es.	21	Escrow or custodial account liability Complete Part IV of Schedu	le D		0	21	0
bilities	22	Payables to current and former officers, directors, trustees, ke employees, highest compensated employees, and disqualified					
Ę		persons Complete Part II of Schedule L			0	22	0
	23	Secured mortgages and notes payable to unrelated third partie	s.		0	23	0
	24	Unsecured notes and loans payable to unrelated third parties			0	24	0
	25	Other liabilities Complete Part X of Schedule D			14,186,454	25	12,885,644
	26	Total liabilities. Add lines 17 through 25			97,181,030	26	89,943,897
<u></u>		Organizations that follow SFAS 117, check here 🕨 🔽 and com	plet e	lines 27			
<u>9</u>		through 29, and lines 33 and 34.					
2	27	Unrestricted net assets			9,635,066	27	13,440,409
Fund Balance	28	Temporarily restricted net assets			19,018,635	28	32,349,359
Ξ	29	Permanently restricted net assets			110,621,319	29	116,147,362
or Fu		Organizations that do not follow SFAS 117, check here ► a lines 30 through 34.	nd con	nplet e			
	30	Capital stock or trust principal, or current funds				30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund				31	
Ą	32	Retained earnings, endowment, accumulated income, or other f	unds			32	
Net	33	Total net assets or fund balances			139,275,020	33	161,937,130
2	34	Total liabilities and net assets/fund balances			236,456,050	34	251,881,027

Pa	Check if Schedule O contains a response to any question in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1		161,4	444,44
2	Total expenses (must equal Part IX, column (A), line 25)	2		138,7	782,33
3	Revenue less expenses Subtract line 2 from line 1	3			562,11
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		139,2	275,02
5	Other changes in net assets or fund balances (explain in Schedule O)	5		· · · · · · · · · · · · · · · · · · ·	
6	Net assets or fund balances at end of year Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6		161,9	937,13
Pai	rt XII Financial Statements and Reporting	<u>'</u>			
	Check if Schedule O contains a response to any question in this Part XII			୮	-
				Yes	No
1	Accounting method used to prepare the Form 990 Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
Ь	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
c	If "Yes," to 2a or 2b, does the organization have a committee that assumes responsibility for oversight of audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain				
	Schedule O		2c	Yes	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were on a separate basis, consolidated basis, or both	ıssued			
	Separate basis Consolidated basis Both consolidated and separated basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in t Single Audit Act and OMB Circular A-133?	he	3a	Yes	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the	required	3b	Yes	

Employer identification number

OMB No 1545-0047

Inspection

SCHEDULE A

(Form 990 or 990EZ)

Name of the organization

MEHARRY MEDICAL COLLEGE

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ. See separate instructions.

	11.7.1			of conditions because				•		150 0000115	
	organı —		-	e foundation becaus	•			•	•		
1	 		•	on of churches, or as				ection 170(D)(1)(A)(I).		
2	<u> </u>			I in section 170(b)(1				- 470/L\/4	\/ & \/ :::\		
3	<u> </u>			perative hospital ser						4)/4)/:::\ [
4	1			n organization operat ty, and state	ea in conjun	ction with a	nospitai desc	ribea in se	ction 170(B)(1)(A)(III). E	enter the
5	Γ	An orga	nızatıon op	erated for the benefit	of a college	or universit	y owned or o	perated by	a government	tal unit desc	rıbed ın
		section	170(b)(1)(A)(iv). (Complete Pa	art II)						
6		A feder	al, state, or	local government or	government	al unit desci	rıbed ın secti	on 170(b)(1)(A)(v).		
7		describ	ed ın	at normally receives		I part of its :	support from	a governme	ental unit or fi	rom the gen	eral public
_	_			A)(vi) (Complete Pa							
8	<u> </u>		· ·	described in section			•	· ·			
9	1	_		at normally receives	• •				•	•	, -
		•		ities related to its ex	-	_					
			_	oss investment incor						tax) from bu	isinesses
10	_			janization after June ganized and operated	•			•	•		
10 11	<u>'</u>	•	_	janized and operated janized and operated	•		•			o carry out i	the nurneses of
••	,	one or i	more publicl	y supported organization by Type II	atıons descri ortıng organı	bed in secti zation and c	on 509(a)(1)	or section s 11e throu	509(a)(2) S igh 11h	ee section 5	
e f	Γ	other th section	nan foundatı 509(a)(2)	ox, I certify that the on managers and oth	ner than one	or more pub	licly supporte	ed organiza	tions describ	ed in section	n 509(a)(1) or
			his box					_			Г
g			ugust 17, 2 g persons?	2006, has the organi	zation accep	ted any gift	or contribution	on from any	of the		
				rectly or indirectly c	ontrols, eithe	eralone orto	ogether with p	ersons des	scribed in (ii)		Yes No
		and (III)) below, the	governing body of th	e the suppor	ted organiza	ition?			11g	ı(i)
		(ii) a fa	mily membe	er of a person describ	oed in (i) abo	ve?				11g	(ii)
		(iii) a 3	5% control	led entity of a persor	n described i	n (ı) or (ıı) a	bove?			11g((iii)
h		Provide	the followir	ng information about	the supporte	d organizati	on(s)				
	(i) Name suppo rganız	e of rted	(ii) EIN	(iii) Type of organization (described on lines 1- 9 above or IRC section	(iv) Is the organizati col (i) list your gove docume	on in ed in rning	(v) Did you not organizati col (i) of suppor	on in your	(vi) Is th organization (i) org	ie tion in janized	(vii) A mount of support
				(see instructions))	Yes	No	Yes	No	Yes	No	7
				,							
Tota	.1									1	

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1) (A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

-	action A Public Support	organización i	ans to quality t	maci the tests	noted below, pic	sase complete	1 41 (111.)
	ection A. Public Support	1	1	1	1 1		·
Cale	endar year (or fiscal year beginning in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
	ınclude any "unusual						
_	grants ")			1			
2	Tax revenues levied for the						
	organization's benefit and either						
	paid to or expended on its						
_	behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
_	the organization without charge			1			
4	Total. Add lines 1 through 3			<u> </u>			
5	The portion of total contributions by						
	each person (other than a						
	governmental unit or publicly						
	supported organization) included on						
	line 1 that exceeds 2% of the						
	amount shown on line 11, column						
c	(f) Public Support. Subtract line 5 from			+			
6	line 4						
S	ection B. Total Support	1	1	1			<u> </u>
	endar year (or fiscal year beginning						
Care	in)	(a) 2006	(b) 2007	(c) 2008	(d) 2009	(e) 2010	(f) Total
7	A mounts from line 4						
-	Gross income from interest,						
8	dividends, payments received on	l					
	securities loans, rents, royalties						
	and income from similar						
	sources						
9	Net income from unrelated						
9	business activities, whether or						
	not the business is regularly	l					
	carried on						
10	Other income Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV)	l					
11	Total support (Add lines 7						
	through 10)						
12	Gross receipts from related activities	es, etc (See inst	ructions)			12	
13	First Five Years If the Form 990 is f	or the organization	on's first, second	, third, fourth. or	fifth tax vear as a	501(c)(3) organi	ızatıon.
	check this box and stop here	5	= =, = = = = = =	,,	, -a. a. a.	- (-)(-) - (5411	▶ □
	·						
	ection C. Computation of Pub						
14	Public Support Percentage for 2010) (line 6 column (f) divided by line	11 column (f))		14	
15	Public Support Percentage for 2009	Schedule A, Pai	t II, line 14			15	
16a	33 1/3% support test-2010. If the	organization did	not check the box	x on line 13. and	line 14 is 33 1/3%	or more, check	this box
	and stop here. The organization qua	-		·	2		▶ □
ь	33 1/3% support test—2009. If the	•			a, and line 15 is 3	3 3 1/3% or more	. ,
_	box and stop here. The organization				,	_,	▶□
17a	10%-facts-and-circumstances test-				ne 13, 16a, or 16b	and line 14	,
	is 10% or more, and if the organizat						
	in Part IV how the organization mee			•			rted
	organization			J	•		▶ ┌
ь	10%-facts-and-circumstances test-	–2009. If the orga	anızatıon dıd not o	check a box on lii	ne 13, 16a, 16b, o	r 17a and line	
	15 is 10% or more, and if the organ	ızatıon meets the	e "facts and circu	mstances" test,	check this box and	d stop here.	
	Explain in Part IV how the organizat						у
	supported organization						▶ ┌
18	Private Foundation If the organizati	on dıd not check	a box on line 13,	16a, 16b, 17a o	r 17b, check this	box and see	
	instructions						₽ □

Schedule A (Form 990 or 990-EZ) 2010 Page 3 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (e) 2010 (f) Total ın) 🟲 Gifts, grants, contributions, and membership fees received (Do not include any "unusual grants") Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an unrelated trade or business under section 513 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 5 7a Amounts included on lines 1, 2, and 3 received from disqualified **b** A mounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year c Add lines 7a and 7b Public Support (Subtract line 7c from line 6) Section B. Total Support Calendar year (or fiscal year beginning **(e)** 2010 (a) 2006 **(b)** 2007 (c) 2008 (d) 2009 (f) Total ın) 9 Amounts from line 6 Gross income from interest, 10a dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b c Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include 12 gain or loss from the sale of capital assets (Explain in Part Total support (Add lines 9, 10c, 11 and 12) First Five Years If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here Section C. Computation of Public Support Percentage

15	Public Support Percentage for 2010 (line 8 column (f) divided by line 13 column (f))	15	
16	Public support percentage from 2009 Schedule A, Part III, line 15	16	
S	ection D. Computation of Investment Income Percentage		
17	Investment income percentage for 2010 (line 10c column (f) divided by line 13 column (f))	17	
18	Investment income percentage from 2009 Schedule A , Part III, line 17	18	

19a 33 1/3% support tests—2010. If the organization did not check the box on line 14, and line 15 is more than 33 1/3% and line 17 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

33 1/3% support tests—2009. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18 is not more than 33 1/3%, check this box and stop here. The organization qualifies as a publicly supported organization

Private Foundation If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions

Schedule A (Fo	orm 990 or 990-EZ) 2010	Pag
Part IV	Supplemental Information. Supplemental Information. Complete this required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. additional information. (See instructions).	•

Facts And	Circumstances	Test

Schedule A (Form 990 or 990-EZ) 2010

Software ID: 10000077
Software Version: v1.00

EIN: 62-0488046

Name: MEHARRY MEDICAL COLLEGE

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Co Compensation Compensation	
Milton H Jones	her
Chairman	and
Aubrey Harwell 0 X 0 0 Vice Chairman 0 X 0 0 Dr Frank S Royal Sr 0 X 0 0 Chairman Emeritus 0 X 0 0 Dr Nelson L Adams III 0 X 0 0 Trustee 0 X 0 0 Trustee 0 X 0 0 Dr Laveil Allen 0 X 0 0 Trustee 0 X 0 0 Dr Taustee 0 X 0 0 M Inez Crutchfield 0 X 0 0 Trustee 0 X 0 0 Dr Robert M Daugherty Jr 0 X 0 0 Trustee 0 X 0 0 Richard R Davis 0 X 0 0 Trustee 0 X 0 0 Dr Fern	0
Vice Chairman	0
Chairman Emeritus	
Trustee	
Trustee 0 X 0 0 Dr Laveil Allen 0 X 0 0 Trustee 0 X 0 0 Dr B Boyd III 0 X 0 0 Trustee 0 X 0 0 M Inez Crutchfield 0 X 0 0 Trustee 0 X 0 0 Dr Robert M Daugherty Jr 0 X 0 0 Trustee 0 X 0 0 Richard R Davis 0 0 0 Trustee 0 X 0 0 Dr Fernando Daniels 0 X 0 0 Trustee 0 X 0 0 Dr Jerome King Del Pino 0 X 0 0 Trustee 0 0 0 0	0
Dr Laveil Allen Trustee 0 X 0 0 Dr Brandon Barton Jr Trustee 0 X 0 0 Dr T B Boyd III Trustee 0 X 0 0 M Inez Crutchfield Trustee 0 X 0 0 Dr Robert M Daugherty Jr Trustee 0 X 0 0 Richard R Davis Trustee 0 X 0 0 Dr Fernando Daniels Trustee 0 X 0 0 Dr Jerome King Del Pino Trustee 0 X 0 0 Dr Spencer Disher 0 X 0 0	0
Trustee	0
Trustee 0 X 0 0 Dr T B Boyd III 0 X 0 0 Trustee 0 X 0 0 M Inez Crutchfield 0 X 0 0 Dr Robert M Daugherty Jr 0 X 0 0 Dr Robert M Daugherty Jr 0 X 0 0 Richard R Davis 0 X 0 0 Trustee 0 X 0 0 Dr Fernando Daniels 0 X 0 0 Dr Jerome King Del Pino 0 X 0 0 Dr Spencer Disher 0 X 0 0	
Trustee 0 X 0 0 M Inez Crutchfield 0 X 0 0 Trustee 0 X 0 0 Dr Robert M Daugherty Jr 0 X 0 0 Richard R Davis 0 X 0 0 Trustee 0 X 0 0 Dr Fernando Daniels 0 X 0 0 Dr Jerome King Del Pino 0 X 0 0 Trustee 0 X 0 0 0 Dr Spencer Disher 0 X 0 0 0 0	0
Trustee 0 X 0 0 Dr Robert M Daugherty Jr 0 X 0 0 Trustee 0 X 0 0 Richard R Davis 0 X 0 0 Trustee 0 X 0 0 Dr Fernando Daniels 0 X 0 0 Trustee 0 X 0 0 Dr Jerome King Del Pino 0 X 0 0 Trustee 0 X 0 0	0
Dr Robert M Daugherty Jr 0 X 0 0 Trustee 0 X 0 0 Richard R Davis 0 X 0 0 Trustee 0 X 0 0 Dr Fernando Daniels 0 X 0 0 Trustee 0 X 0 0 Dr Jerome King Del Pino 0 X 0 0 Trustee 0 X 0 0	0
Richard R Davis	0
Trustee	0
Dr Jerome King Del Pino Trustee Dr Spencer Disher	0
Trustee	0
Trustee	0
Eddie D Evans Trustee 0 X 0 0	0
Dr Eric A Floyd Trustee 0 X 0	0
Derric Gregory Sr Trustee 0 X 0	0
Dr Cornelius Hopper Trustee 0 X	0
Dr Martin D Jeffries 0 X 0 0	0
Dr Norman Jones Trustee 0 X 0 0	0
Dr Shedrick D Jones Trustee 0 X	0
Kevin P Lavender 0 X 0 0	0
Dr A braham McIntosh Trustee 0 X	0
Dr Jonathan Perlin Trustee 0 X 0	0
The Honorable Mary Pruitt 0 X 0 0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Compensated Employees, and	Compensated Employees, and Independent Contractors									
(A) Name and Title	(B) Average hours per	(C) Position (check all that apply)				(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation		
	week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	organization (W- 2/1099-MISC)	organizations (W- 2/1099- MISC)	from the organization and related organizations
Dr Edward W Reed Trustee	0	Х						0	0	0
Edgar G Rios Trustee	0	Х						0	0	0
Dr Neal A Vanselow Trustee	0	Х						0	0	0
Carol H Williams-Hood Trustee	0	Х						0	0	0
James E Williams Trustee	0	Х						0	0	0
Lorenzo Williams Trustee	0	Х						0	0	0
Dr Robert Williams Jr Trustee	0	Х						0	0	0
Dr Claud R Young Trustee	0	Х						0	0	0
Charae Farmer-Dixon Prof Assoc Dean/Interim Chair/Trustee	40	Х			×			117,361	0	9,304
Daphne Ferguson-Young Assoc Prof Dentistry/Trustee	40	Х			х			84,327	0	7,681
George Breaux Chair Assoc Prof/Former Trustee	40	Х					Х	156,769	0	4,661
Dr Wayne J Riley President / CEO	40			х				543,198	0	23,810
Angela Franklın Former Executive Vice President	40			х			х	315,364	0	19,000
LaMel Bandy-Neal Senior VP Finance / CFO	40			х				263,510	0	21,182
Benjamin Rawlins General Counsel/SVP Administration	40			х				256,779	0	19,995
Anna C Epps Sr Advisor to the President	40			х			Х	325,213	0	14,631
Robert S Poole VP Advancement	40				х			180,085	0	10,455
Charles Mouton Dean School of Medicine	40				х			207,596	0	5,315
Janet H Southerland Dean School of Dentistry	40				x			0	0	0
Billy Ballard Former Dean School of Dentistry	40				х		Х	387,500	0	21,182
William Butler Former Dean School of Dentistry	40				х			416,609	0	15,969
Maria F Lima Dean School of Graduate Studies	40				х			200,291	0	12,313
Valerie Montgomery-Rice Former Dean SOM/Professor Dir CWHR	40				х		х	412,231	0	11,960
Derrick Beech Chair and Professor Surgery	40					Х		453,548	0	19,000
Joseph Akamah Assistant Prof Internal Medicine	40					х		442,346	0	17,140

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

(A) Name and Title	(B) Average hours	1) ition i that a	•		II		(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of other
	per week	Individual trustee or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	from the organization (W- 2/1099-MISC)	from related organizations (W- 2/1099- MISC)	compensation from the organization and related organizations
Thomas Limbird Professor Surgery	40					х		406,407	0	21,182
Rahn Bailey Assoc Prof/Chair&Interim Dir	40					х		364,462	0	13,961
Janice Whitty Professor O BGY N	40					х		342,783	0	16,369

4d. Other program services (Code) (Expenses \$ 12,290,982 including grants of \$ 0) (Revenue \$ 0) Public, Society Benefit Programs, General/Other Funds expended for activities that are established primarily to provide non-instructional services beneficial to individuals and groups external to the institution. Cost of providing health services to the community (Number of

patient encounters for year 244,236)

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DLN: 93493067009212

OMB No 1545-0047

SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

► Attach to Form 990. ► See separate instructions.

Open to Public

ilai Nevellue Scivice	ttacii to roilii 990. F See Separate ilistii	uctions.
ame of the organization EHARRY MEDICAL COLLEGE		Employer identification number
EHARRY MEDICAL COLLEGE		62-0488046
		Similar Funds or Accounts. Complete if th
organization answered "Yes" to	·	(1) 5
Total number at and af year	(a) Donor advised fur	nds (b) Funds and other accounts
Total number at end of year		
Aggregate contributions to (during year) Aggregate grants from (during year)		
Aggregate value at end of year		
	d d	. h. l.d
Did the organization inform all donors and funds are the organization's property, sub	<u> </u>	
Did the organization inform all grantees, d used only for charitable purposes and not conferring impermissible private benefit	· · · · · · · · · · · · · · · · · · ·	
art III Conservation Easements. (Complete if the organization answer	red "Yes" to Form 990, Part IV, line 7.
Purpose(s) of conservation easements he Preservation of land for public use (e Protection of natural habitat Preservation of open space Complete lines 2a-2d if the organization heasement on the last day of the tax year	g , recreation or pleasure)	rvation of an historically importantly land area rvation of a certified historic structure
easement on the last day of the tax year		Held at the End of the Year
Total number of conservation easements		2a
Total acreage restricted by conservation	easements	2b
Number of conservation easements on a c	ertified historic structure included in (a)	2c
Number of conservation easements includ	ed in (c) acquired after 8/17/06	2d
Number of conservation easements modified the taxable year		
Does the organization have a written polic enforcement of the conservation easemen		pection, handling of violations, and Yes No
Staff and volunteer hours devoted to moni	toring, inspecting and enforcing conserva	ation easements during the year 🛌
A mount of expenses incurred in monitorin	g, inspecting, and enforcing conservation	n easements during the year ► \$
Does each conservation easement reported 170(h)(4)(B)(i) and 170(h)(4)(B)(ii)?	ed on line 2(d) above satisfy the requiren	ments of section Yes No
In Part XIV, describe how the organization balance sheet, and include, if applicable, the organization's accounting for conserva	he text of the footnote to the organizatio	
	Collections of Art, Historical Tronswered "Yes" to Form 990, Part IV	easures, or Other Similar Assets. /, line 8.
If the organization elected, as permitted u	nder SFAS 116, not to report in its rever ssets held for public exhibition, educatio	nue statement and balance sheet works of on or research in furtherance of public service,
If the organization elected, as permitted u historical treasures, or other similar asset provide the following amounts relating to t	s held for public exhibition, education, o	statement and balance sheet works of art, or research in furtherance of public service,
(i) Revenues included in Form 990, Part \	/III, line 1	▶ \$
(ii) Assets included in Form 990, Part X		▶ \$
If the organization received or held works following amounts required to be reported		lar assets for financial gain, provide the
Revenues included in Form 990, Part VIII	•	▶ \$

b Assets included in Form 990, Part X

2011	Organizations Maintaining Co	liections of Art,	HISTO	<u>ricai ire</u>	asures, or	<u> Otne</u>	er Similar As	sets (co	ontinued)
3	Using the organization's accession and othe items (check all that apply)	r records, check any	of the f	ollowing th	at are a sıgnıfı	cant u	use of its collect	ıon	
а	Public exhibition		d [– Loan or	exchange pro	grams	5		
b	Scholarly research		e 「	– Other					
c	Preservation for future generations								
4	Provide a description of the organization's co	allections and explain	n how th	nev further	the organizatio	n's a	vemnt niirnose i	n	
•	Part XIV	onections and explan	ii iiow ti	iey iditilei	the organization) II 3 C	xempt purpose i	"	
5	During the year, did the organization solicit of								
D	assets to be sold to raise funds rather than t	-					<u> </u>	Yes	No
Par	t IV Escrow and Custodial Arrang Part IV, line 9, or reported an an					ean	res to Form 9	90,	
1a	Is the organization an agent, trustee, custod included on Form 990, Part X?					sets	not J	_ _{Yes}	┌ No
b	If "Yes," explain the arrangement in Part XIV	/ and complete the fo	ollowing	table					
							Am	ount	
c	Beginning balance					1c			
d	Additions during the year					1d			
e	Distributions during the year					1e			
f	Ending balance					1f			
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?				ſ	_ Yes	┌ No
b	If "Yes," explain the arrangement in Part XIV	1							
Pa	rt V Endowment Funds. Complete	f the organization	answe	ered "Yes'	' to Form 990), Pai			
		(a)Current Year	(b) Pr	or Year	(c)Two Years Ba	ack	(d) Three Years Back	(e) Four Y	ears Back
La	Beginning of year balance	121,737,417		109,240,349	113,050	,358			
b	Contributions	5,526,043		6,161,507	14,168	,899			
c	Investment earnings or losses	17,034,166		11,906,690	-13,210	,802			
d	Grants or scholarships	0		0		0			
е	Other expenditures for facilities	3,617,212		4,768,863	4,233	,988			
	and programs	896,795		802,266	E24	,118			
T	Administrative expenses	139,783,619		121,737,417	109,240				
g	End of year balance	LL		121,/3/,41/	109,240	,349			
2	Provide the estimated percentage of the yea		5						
а	Board designated or quasi-endowment 🕨	0 %							
b	Permanent endowment 🕨 100 %								
c	Term endowment ► 0 %								
3a	Are there endowment funds not in the posses organization by	ssion of the organizat	tion tha	t are held a	and administer	ed for	the	Yes	No
	(i) unrelated organizations						3a(No
	(ii) related organizations						3a(i		No
ь	If "Yes" to 3a(II), are the related organization	ns listed as required	on Sch	edule R?			3b)	İ
1	Describe in Part XIV the intended uses of th	e organization's endo	owment	funds				•	
Par	t VI Investments—Land, Building:	s, and Equipmen	ı t. See	Form 99	0, Part X, line	e 10.			
	Description of investment			a) Cost or oth			(c) Accumulated depreciation	(d) Bo	ok value
La	Land				0 5,46	6,046			5,466,046
b	Buildings			28,659,	730 104,12	24,495	0	13	2,784,225
c	Leasehold improvements				0	0	0		C
d	Equipment				0 24,66	3,104	0	2	4,663,104
e	Other		. [0 4,69	95,341	77,356,447	-7	2,661,106

90,252,269

Part VII Investments—Other Securities. Se	ee Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b)Book value	(c) Method of valuation Cost or end-of-year market value
(1)Financial derivatives		
(2)Closely-held equity interests		
(3)Other (A) Cash equivalents	408,754	F
(A) Cash equivalents	400,734	· · · · · · · · · · · · · · · · · · ·
(B) Bonds	34,177,547	F
(C) Other	3,690,601	F
(-)		·
Total. (Column (b) should equal Form 990, Part X, col (B) line 12)	38,276,902	
Part VIII Investments—Program Related. S	See Form 990, Part X, line 13	
(a) Description of investment type	(b) Book value	(c) Method of valuation Cost or end-of-year market value
Total. (Column (b) should equal Form 990, Part X, col (B) line 13)		
Part IX Other Assets. See Form 990, Part X, (a) Desc		(b) Book value
(4,7500		(5) 5550 (100)
Total. (Column (b) should equal Form 990, Part X, col.(B) lin		
Other Liabilities. See Form 990, Part (a) Description of Liability	(b) A mount	
Federal Income Taxes	(b) Amount	
Government advances for student loans	12,586,529	
Funds held in trusts for others	299,115	
Total. (Column (b) should equal Form 990, Part X, col (B) line 25)	▶ 12,885,644	

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	161,444,442
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	138,782,332
3	Excess or (deficit) for the year Subtract line 2 from line 1	3	22,662,110
4	Net unrealized gains (losses) on investments	4	0
5	Donated services and use of facilities	5	0
6	Investment expenses	6	0
7	Prior period adjustments	7	0
8	Other (Describe in Part XIV)	8	0
9	Total adjustments (net) Add lines 4 - 8	9	0
10	Excess or (deficit) for the year per financial statements Combine lines 3 and 9	10	22,662,110
_	Reconciliation of Revenue per Audited Financial Statements With Revenue p	er R	eturn
1	Total revenue, gains, and other support per audited financial statements	1	155,749,706
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12		
а	Net unrealized gains on investments		
b	Donated services and use of facilities		
c	Recoveries of prior year grants		
d	Other (Describe in Part XIV) 2d 0		
e	Add lines 2a through 2d	2e	0
3	Subtract line 2e from line 1	3	155,749,706
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1		
а	Investment expenses not included on Form 990, Part VIII, line 7b . 4a 0		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	5,694,736
5	Total Revenue Add lines 3 and 4c. (This should equal Form 990, Part I, line 12)	5	161,444,442
	Reconciliation of Expenses per Audited Financial Statements With Expenses	per	
1	Total expenses and losses per audited financial statements	1	134,497,785
2	Amounts included on line 1 but not on Form 990, Part IX, line 25		
а	Donated services and use of facilities		
b	Prior year adjustments		
c	Other losses	1	
d	Other (Describe in Part XIV) 2d 0		
e	Add lines 2a through 2d	2e	0
3	Subtract line 2e from line 1	3	134,497,785
4	A mounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 0		
b	Other (Describe in Part XIV)		
c	Add lines 4a and 4b	4c	4,284,547
5	Total expenses Add lines 3 and 4c. (This should equal Form 990, Part I, line 18)	5	138,782,332
Par	t XIV Supplemental Information		

Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9, Part III, lines 1a and 4, Part IV, lines 1b and 2b, Part V, line 4, Part X, Part XI, line 8, Part XII, lines 2d and 4b, and Part XIII, lines 2d and 4b Also complete this part to provide any additional information

Ident if ier	Return Reference	Explanation
SchD_P05_S00_L04	Schedule D, Part V, Line 4	The intended use of endowment funds is to fund scholarships for students and programs for the institution
SchD_P12_S00_L04b	Schedule D, Part XII, Line 4b	A udited financial statement total revenues include adjustment for college funded scholarships, change in net minimum pension liability, and adjustment in change in market value of interest rate swap agreement
SchD_P13_S00_L04b	Schedule D, Part XIII, Line 4b	A udited financial statement expenses include adjustment for scholarships

SCHEDULE E

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Schools

►Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ. OMB No 1545-0047

2010

Open to Public

Name of the organization MEHARRY MEDICAL COLLEGE Employer identification number

62-0488046 Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Yes Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? Yes Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe If "No," please explain If you need more space use Part II Yes Does the organization maintain the following? a Records indicating the racial composition of the student body, faculty, and administrative staff? 4a Yes b Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? 4b Yes c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? Yes d Copies of all material used by the organization or on its behalf to solicit contributions? 4d Yes If you answered "No" to any of the above, please explain If you need more space, use Part II Does the organization discriminate by race in any way with respect to a Students' rights or privileges? 5a Νo **b** Admissions policies? 5b Νo c Employment of faculty or administrative staff? 5c Νo d Scholarships or other financial assistance? 5d Νo e Educational policies? 5e Νo f Use of facilities? 5f Νo g Athletic programs? 5g Νo h Other extracurricular activities? 5h Νo If you answered "Yes" to any of the above, please explain If you need more space, use Part II 6a Does the organization receive any financial aid or assistance from a governmental agency? 6a Yes **b** Has the organization's right to such aid ever been revoked or suspended? 6b Νo If you answered "Yes" to either line 6a or line 6b, explain on Part II 7 Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05 of Rev Proc 75-50, 1975-2 C B 587, covering racial nondiscrimination? If "No," explain on Part II 7 Yes

Part II Supplemental Information

Complete this part to provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instructions)

ldentifier	Return Reference	Explanation
SchE_P01_S00_L03	Schedule E, Part I, Line 3	A non-discriminatory policy statement accompanies all solicitations
SchE_P01_S00_L06	Schedule E, Part I, Line 6	The organization receives funds and disburses to students financial assistance based on criteria as required by the funding agency

Schedule E (Form 990 or 990-EZ) 2010

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As Filed Data -

DLN: 93493067009212

OMB No 1545-0047

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

SCHEDULE G

Fundraising or Gaming Activities Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ. See separate instructions.

Supplemental Information Regarding

Open to Public Inspection

Name	of th	e orga	anızat	ion	
1EHA	RRY	MED	ICAL	COL	LEGE

Employer identification number

62-0488046

Part I	Fundraising	Activities. C	omplete if the	organization	answered	"Yes" to	Form 990.	Part IV	line 17.
	. ana aroni	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	ompiece ii die	or garnzadon	ansmerea	100 00	101111 2201		,c ±7.

- Indicate whether the organization raised funds through any of the following activities. Check all that apply
- e F Solicitation of non-government grants Mail solicitations
 - Internet and e-mail solicitations Solicitation of government grants Phone solicitations Special fundraising events
- ✓ In-person solicitations
- Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?
- If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		fundraiser have custody or control of contributions?		fundraiser have custody or control of		(iv) Gross receipts from activity	(v) A mount paid to (or retained by) fundraiser listed in col (i)	(vi) A mount paid to (or retained by) organization	
		Yes	No								
Gurley Allegiant Direct 278 Franklin Road Brentwood, TN 37027	Direct mail		No	411,329	175,414	235,915					
Total				411,329	175,414	235,915					

List all states in which the organization is registered or licensed to solicit funds or has been notified it is exempt from registration or licensina

AK, AZ, HI, LA, MA, MD, MI, MN, ND, NH, NY, OR, WA

Pa	rt II	Fundraising Events. Com more than \$15,000 on Form				
			(a) Event #1	(b) Event #2	(c) O ther Events (total number)	(d) Total Events (Add col (a) through col (c))
<u>Ф</u>					(**************************************	
Revenue	1 2	Gross receipts Less Charitable				
₩ Ф	-	contributions				
	3	Gross income (line 1 minus line 2)				
	4	Cash prizes				
ses	5	Non-cash prizes				
anse T	6	Rent/facility costs				
Expenses	7	Food and beverages				
Direct	8	Entertainment				
ā	9	Other direct expenses .				
	10	Direct expense summary Add lin	es 4 through 9 ın columı	n (d)	🛌	
	11	Net income summary Combine II	nes 3 and 10 ın column	(d)		
Par	t II	Gaming. Complete if the or \$15,000 on Form 990-EZ, lir		"Yes" to Form 990, Pa	rt IV, line 19, or repo	orted more than
			(a) Bingo	(b) Pull tabs/Instant	(c) O ther gaming	(d) Total gaming
Revenue				bingo/progressive bingo		(Add col (a) through col (c))
	1	Gross revenue				
Ses	2	Cash prizes				
Expenses	3	Non-cash prizes				
ញ ថ្ល	4	Rent/facility costs				
Direct	5	Other direct expenses				
	6	Volunteer labor	┌ Yes % ┌ No	☐ Yes % ☐ No	┌ Yes %	_
	7	Direct expense summary Add lines	s 2 through 5 ın column	(d)		
	8	Net gaming income summary Com	bine lines 1 and 7 in col	umn (d)		
9	Ent	er the state(s) in which the organize	ation operates gaming ac	tivities		
а		the organization licensed to operate				· Fyes Fno
b	If"	No," Explain				
						1
10a		re any of the organization's gaming			the tax year?	· · Fyes Fno
b	If"	Yes," Explain				
						1

revenue?	11	Does the organization operate ga	aming activities with nonmembers? .		┌ _{Yes} ┌ _{No}
Indicate the percentage of gaming activity operated in a The organization's facility An outside facility Interpretation is facility Address Name Address Does the organization have a contract with a third party from whom the organization receives gaming revenue? If "Yes," enter the amount of gaming revenue received by the organization \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	L2	Is the organization a grantor, ber	neficiary or trustee of a trust or a mem	ber of a partnership or other entity	
a The organization's facility		formed to administer charitable g	gaming?		┌ _{Yes} ┌ _{No}
An outside facility	L3	Indicate the percentage of gamir	ng activity operated in		
Name ► Address ► LSa Does the organization have a contract with a third party from whom the organization receives gaming revenue?	а	The organization's facility		13a	
Address ► Address ► Address ► Does the organization have a contract with a third party from whom the organization receives gaming revenue? If "Yes," enter the amount of gaming revenue received by the organization ►\$ and the amount of gaming revenue retained by the third party ►\$ and the amount of gaming revenue retained by the third party ►\$ and the amount of gaming revenue retained by the third party ►\$ and the amount of gaming revenue retained by the third party ►\$ and the amount of gaming revenue retained by the third party ►\$ and the amount of gaming revenue retained by the third party ►\$ and the amount of gaming manager information Name ► Gaming manager compensation ►\$ Description of services provided ► Director/officer	b	An outside facility		13b	
Address ► Address ► Address ► Does the organization have a contract with a third party from whom the organization receives gaming revenue?	14		fthe person who prepares the organiza	tion's gaming/special events books and	
Address ► 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?		records			
Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Name 🟲			
revenue?		Address 🟲			
b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ and the amount of gaming and address Name ▶ Address ▶ Address ▶ Gaming manager information Name ▶ Gaming manager compensation ▶ \$ Description of services provided ▶ Independent contractor 17 Mandatory distributions a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	15a	Does the organization have a cor	ntract with a third party from whom the	organization receives gaming	
amount of gaming revenue retained by the third party \(\) \\$ C If "Yes," enter name and address Name \(\) Address \(\) Address \(\) Gaming manager information Name \(\) Gaming manager compensation \(\) \\$ Description of services provided \(\) Director/officer \(\) Employee \(\) Independent contractor 17 Mandatory distributions a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? \(\) \(\) \(\) \(\) \(\) Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year \(\) \\$ Part IV Complete this part to provide additional information for responses to question on Schedule G (see instructions.)		revenue?			┌ _{Yes} ┌ _{No}
Address ► Address ► Address ► Gaming manager information Name ► Gaming manager compensation ► \$ Description of services provided ► Director/officer	b				
Address ► Address ► Address ► Gaming manager information Name ► Gaming manager compensation ► \$ Description of services provided ► Director/officer	_				
Address Gaming manager information Name Gaming manager compensation \$ Description of services provided Director/officer Employee Independent contractor Mandatory distributions a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?		ir yes, entername and address	5		
Name Gaming manager compensation \$ Director/officer		Name 🟲			
Name Gaming manager compensation \$ Director/officer					
Name Gaming manager compensation \$ Director/officer		Address 🟲			
Name ► Gaming manager compensation ► \$ Description of services provided ► Director/officer					
Gaming manager compensation ► \$ Description of services provided ► Director/officer	16	Gaming manager information			
Description of services provided ► Director/officer					
Gaming manager compensation ► \$ Description of services provided ► Director/officer		N b			
Director/officer Employee Independent contractor Mandatory distributions a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?		Name F			
Director/officer Employee Independent contractor Mandatory distributions a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?		Gaming manager compensation	\$		
If the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?		Description of services provided	•		
If the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?		-	- .		
a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?		,	I Employee	I Independent contractor	
retain the state gaming license?		•	er state law to make charitable distribi	itions from the gaming proceeds to	
b Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ Part IV Complete this part to provide additional information for responses to question on Schedule G (see instructions.)	4				
In the organization's own exempt activities during the tax year ► \$ Part IV Complete this part to provide additional information for responses to question on Schedule G (see instructions.)	b	<u> </u>			res I No
instructions.)	-				
	Par	t IV Complete this part to p		responses to question on Schedule G (se	ee
		•	ReturnReference	Evalanation	

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DLN: 93493067009212

OMB No 1545-0047

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Department of the Treasury Internal Revenue Service Name of the organization

Schedule I

(Form 990)

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

Inspection Employer identification number

MEHARRY MEDICAL COLLEGE							
Consult Information	Ct	J A: - t				62-0488046	
Part I General Informatio 1 Does the organization maintain the selection criteria used to aw 2 Describe in Part IV the organization	records to substanti ard the grants or as	ate the amount of the					✓ Yes
Part II Grants and Other A Form 990, Part IV, line duplicated if additional	ssistance to Go e 21 for any recip	vernments and O	rganizations in the nore than \$5,000. Ch	United States. Con eck this box if no one	recipient receive	ed more than \$5,000	
1 (a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) A mount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of gran or assistance
2 Enter total number of section 50)1(c)(3) and govern	ment organizations -					
3 Enter total number of other orga	nizations					<u> ► </u>	le I (Form 990) 2010

art III	Grants and Other Assistance to Individuals in the United States.	Complete if the organization	answered "Y	es" to Form 990,	Part IV, line 22.
	Use Schedule I-1 (Form 990) if additional space is needed.				

(a)Type of grant or assistance	(b)Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance
(1) Scholarships to students	272	1,747,166	0		

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, and any other additional information.										
Ident if ier	Return Reference	Explanation								
SchI_P01_S00_L02		Organization has a Grants and Contracts management system for ensuring compliance with federal, state, local and private grant stipulations and requirements. Each program is responsible for monitoring the individual grants and contracts. The College retains independent auditors who prepare the federal OMB Circular A - 133 audit for compliance.								

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DLN: 93493067009212

OMB No 1545-0047

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Schedule J (Form 990)

Department of the Treasury Internal Revenue Service

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, question 23.

► Attach to Form 990. ► See separate instructions.

Name of the organization MEHARRY MEDICAL COLLEGE

Employer identification number

62-0488046

Pa	rt I Questions Regarding Compensation	on				
					Yes	Νo
1a	Check the appropriate box(es) if the organization pr 990, Part VII, Section A, line 1a Complete Part II					
	First-class or charter travel	<u> </u>	Housing allowance or residence for personal use			
	▼ Travel for companions	Г	Payments for business use of personal residence			
	Tax idemnification and gross-up payments	Γ	Health or social club dues or initiation fees			
	Discretionary spending account	Γ	Personal services (e g , maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the or reimbursement orprovision of all the expenses described.			1b	Yes	
2	Did the organization require substantiation prior to					
	officers, directors, trustees, and the CEO/Executiv	e Directo	or, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the organizat organization's CEO/Executive Director Check all t					
	Compensation committee		• •			
	✓ Independent compensation consultant	<u> </u>	Compensation survey or study			
	Form 990 of other organizations	 ✓	Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, or a related organization	, Part VII	, Section A, line 1a with respect to the filing organization			
а	Receive a severance payment or change-of-contro	l paymen	t from the organization or a related organization?	4a		No
b	Participate in, or receive payment from, a suppleme	ental non	qualified retirement plan?	4b		Νo
c	Participate in, or receive payment from, an equity-	based co	mpensation arrangement?	4c		Νo
	If "Yes" to any of lines 4a-c, list the persons and p	rovide th	e applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only m	nust comp	olete lines 5-9.			
5	For persons listed in form 990, Part VII, Section A compensation contingent on the revenues of	, line 1a,	did the organization pay or accrue any			
а	The organization?			5a		Νo
b	Any related organization?			5b		Νo
	If "Yes," to line 5a or 5b, describe in Part III					
6	For persons listed in form 990, Part VII, Section A compensation contingent on the net earnings of	, line 1a,	did the organization pay or accrue any			
а	The organization?			6a		Νo
Ь	Any related organization?			6b		Νo
	If "Yes," to line 6a or 6b, describe in Part III					
7	For persons listed in Form 990, Part VII, Section A payments not described in lines 5 and 6? If "Yes,"			7		No
8	Were any amounts reported in Form 990, Part VII,					
	subject to the initial contract exception described in Part III	ın Regs s	section 53 4958-4(a)(3)? If "Yes," describe			
				8		No
9	If "Yes" to line 8, did the organization also follow th section 53 4958-6(c)?	he rebutta	able presumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(1)-(111) must equal the applicable column (D) or column (E) amounts on Form 990, Part VII, line 1a

(A) Name	(B) Breakdown of	W-2 and/or 1099-MI		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported in prior Form 990 or Form 990-EZ
See Additional Data Table							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8 Also complete this part for any additional information

Ident if ier	Return Reference	Explanation
SchJ_P01_S00_L01a	Schedule J, Part I, Line 1a	The compensation paid to the CEO/President is approved by the compensation committee of the Board of Trustee

Schedule J (Form 990) 2010

Software ID: 10000077 **Software Version:** v1.00

EIN: 62-0488046

Name: MEHARRY MEDICAL COLLEGE

form 990, Schedule J, Part II - Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees												
(A) Name		(B) Breakdown o	f W-2 and/or 1099-MIS	C compensation	(C) Deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(ı)-(D)	(F) Compensation reported in prior Form				
		(i) Base Compensation	(ii) Bonus & incentive compensation	(iii) Other compensation	compensation	belleties	(5)(1) (5)	990 or Form 990-EZ				
Dr Wayne J Riley (503,579 0	0	39,619 0	15,000 0	23,810 0	582,008 0					
Angela Franklın	(1) (11)	315,364 0	0	o 0	15,500 0	19,000 0	349,864 0					
LaMel Bandy-Neal	(ı) (ıı)	263,510 0	0	0	16,000 0	21,182 0	300,692 0					
Anna C Epps	(ı) (ıı)	246,926 0	1,000	77,287 0	0	14,631 0	339,844 0					
Benjamin Rawlins	(ı) (ıı)	256,779 0	0	0	15,500 0	19,995 0	292,274 0					
Robert S Poole	(I) (II)	180,085 0	0	0	16,000 0	10,455 0	206,540					
Charles Mouton	(ı) (ıı)	207,596 0	0	0	7,500 0	5,315 0	220,411					
Janet H Southerland	(ı) (ıı)	0	0	0	0	0	0					
Billy Ballard	(ı) (ıı)	337,500 0	50,000 0	0	0	21,182 0	408,682					
Maria F Lima	(I) (II)	200,291 0	0	0	16,000 0	12,313 0	228,604					
V alerie Montgomery- Rice	(I) (II)	411,231 0	1,000	0	0	11,960 0	424,191 0					
George Breaux	(ı) (ıı)	155,769 0	1,000	0	0	4,661 0	161,430 0					
William Butler	(ı) (ıı)	268,961 0	147,648 0	0	7,500 0	15,969 0	440,078 0					
Derrick Beech	(I) (II)	450,692 0	2,855 0	0	0	19,000	472,547 0					
Joseph Akamah	(I) (II)	441,346 0	1,000	0	0	17,140 0	459,486 0					
Thomas Limbird	(ı) (ıı)	403,551 0	2,855 0	0	0	21,182 0	427,588 0					
Rahn Bailey	(ı) (ıı)	363,462 0	1,000	0	0	13,961	378,423 0					
Janice Whitty	(1) (11)	337,500 0	5,283 0	0	0	16,369 0	359,152 0					

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OMB No 1545-0047

Schedule K (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Information on Tax Exempt Bonds

► Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Schedule O (Form 990). ► Attach to Form 990. ► See separate instructions.

Nam	e of the organization									E	Employe	r identifi	cation num	ıber	
MEI	HARRY MEDICAL COLLEGE									e	62-048	8046			
P	art I Bond Issues			1	T										
										(a) De	efeased		On alf of		Pool
	(a) Issuer Name	(b) Issuer EIN	(c) CUSIP #	(d) Date Issued	(e) Issue F	rice	(f)	Description	of Purpose	(9) 5 e	ileaseu		uer	fina	ncing
										Yes	No	Yes	No	Yes	No
	Health and Educational Facilities Board of the													ļ	
Α	Metropolitan Government	62-6139016	592041SK4	12-03-2009	17,02			ndıng of outst ble bond ıssu		×			Х	ļ	X
	of Nashville and Davidson County TN						Canai	Die Dolla 1334	C					ļ	
_	County 114														
Pa	rt III Proceeds				<u> </u>	4		E	ı		С			D	
1	A mount of bonds retired					·	0		•						
	A mount of bonds legally defe		17,025	,000											
3	Total proceeds of issue					17,025									
4						<u> </u>	0								
5	Capitalized interest from pro	ceeds					0								
6	Proceeds in refunding escro	w					0								
7	Issuance costs from procee	ds					0								
8	Credit enhancement from pro	oceeds					0								
9	Working capital expenditures	s from proceeds					0								
10	Capital expenditures from pr	roceeds					0								
11	Other spent proceeds						0								
12	Other unspent proceeds						0								
13	Year of substantial completi	on			20	24			•				•		
					Yes	No)	Yes	No	Yes		No	Yes	\perp	No
14	Were the bonds issued as pa	art of a current refund	ding issue?		Х										
15	Were the bonds issued as pa	art of an advance refu	unding issue?			×									
16	Has the final allocation of pr	oceeds been made?			Х										
17	Does the organization maint allocation of proceeds?	aın adequate books a	and records to sup	port the final	х										
Pa	rt IIII Private Business	Use			•	•			1						
						A		E			<u> </u>			D	
	Was the sussession of			I Ckk	Yes	No	•	Yes	No	Yes		No	Yes	+	No
1	Was the organization a partn	LC, which owned		l x											

Are there any lease arrangements that may result in private business use of bond-

property financed by tax-exempt bonds?

financed property?

Schedule K (Form 990) 2010

Part III Private Business Use (Continued)

	Filvate business ose (continued)								
			A		В		С		D
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use?		×						
b	Are there any research agreements that may result in private business use of bond-financed property?		х						
С	Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property?	x							
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		•				
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 %						
6	Total of lines 4 and 5		0 %						
7	Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	Х							
D.	TITLE Aubituace								

		A		В	3	C		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and								
	Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?								
	bolid 133de		×						
2	Is the bond issue a variable rate issue?	X							
3a	Has the organization or the governmental issuer entered into a hedge with respect to the bond issue?								
	into a neage with respect to the bond issue?		X						
			^						
ь	Name of provider		•		•				
	Tama of hadaa								
С	Term of hedge				Т		1		ı
d	Was the hedge superintegrated?								
e	Was a hedge terminated?								
4a	Were gross proceeds invested in a GIC?		X						
			1						
Ь	Name of provider								
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market								
	value of the GIC satisfied?								
 5	Were any gross proceeds invested beyond an available temporary								
•	period?		×						
6	Did the bond issue qualify for an exception to rebate?								

Part V Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule K (see instructions)

Ident if ier	Return Reference	Explanat ion

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Schedule L

(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Transactions with Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, lines 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V lines 38a or 40b. ► Attach to Form 990 or Form 990-EZ. ►See separate instructions. OMB No 1545-0047

2010

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	of the organization Y MEDICAL COLLEGE			Employer identification number								
Part I								organi		only).		
	Complete if the organizat	ion ans	wered '	'Yes" on For	m 990, l T	Part IV, line 25a d	or 25b, c	or Form	990-EZ,	Part V , I		
1	(a) Name of dısq	ualıfıed	l person			(b) Desc	cription of transaction					orrected?
											Yes	No
3 F	h										I	
	ter the amount of tax impos ction 4958		_		-	disqualified pers		ng the y	ear unde	r ·		
	ter the amount of tax, if any									· ¢		
J [ter the amount of tax, if any	, 011 1111	c 2, abo	ve, remiburs	ocu by th	ic organization :	•	•		Ψ		
Part I												
	Complete if the organi	zation a	answere	<u>d "Yes" on F</u> T	orm 990), Part IV, line 26	, or Forr	n 990-l		, line 38	ia	
			oan to				(e) I	'n	(f) Approv	/od	(g) Writ	tan
(a) Name	ne of interested person and		om the	(c)0 rig		(d)Balance due	defau				agreement?	
	purpose	organi	ızatıon?	principal a	amount	()			commit			
		То	From				Yes	No	Yes	No	Yes	No
								1				
								1				
								-		-		
								1		+		
Total .					▶ \$			1				
Part II	Grants or Assista					Parconc						
raitii	Complete if the orga						/. line 2	7.				
						een interested per						
((a) Name of interested pers	on	`			ganization		(c) A n	nount of g	rant or t	ype of assı	stance
				<u> </u>								

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

Complete if the organization	ii alisweleu tes oli i	Office 990, Part IV, III	ie zoa, zob, ui zoc.		
(a) Name of Interested person	(b) Relationship between interested person and the organization	(c) A mount of transaction	(d) Description of transaction	revenues	
(1) Anthony Disher	Family member of Dr Spencer Disher, Trustee	340,355	Employment	Yes	No No
(2) Fernando V Vıllalta PhD	Family member of Maria F Lima Officer	187,923	Employment		No
(3) Rachel Ballard Mehr	Family member of Billy R Ballard Former Officer	27,063	Employment		No
(4) Natalie R Fleming	Family member of LaMel Bandy-Neal Officer/CFO	52,115	Employment		No
(5) George E Butler DDS	Family member of William Butler Former Officer	38,560	Employment		No
(6) Christian D Neal	Family member of LaMel Bandy-Neal Officer/CFO	31,689	Employment		No

Supplemental Information Part V

Complete this part to provide additional information for responses to questions on Schedule L (see instructions)

Identifier Return Reference Explanation

Schedule L (Form 990 or 990-EZ) 2010

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OMB No 1545-0047

2010

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SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

Name of the organization MEHARRY MEDICAL COLLEGE Employer identification number

62-0488046

ldentifier	Return Reference	Explanation
F990_P06_S0B_L11a	Section B, Line 11a	Copies of Form 990 will be reviewed by the Executive Committee of the board of trustees prior to filing. The Executive Committee provides review on behalf of the full Board. The College will post the 990 on its Sharepoint system, giving access to all voting board members. The College files return with the IRS.

ldentifier	Return Reference	Explanation
F990_P06_S0B_L12c	Form 990, Part VI, Section B, Line 12c	The organization has a formal policy on conflict of interest that requires an annual report and update from all employees. The policy requires reporting of existing or potential conflicts to the Office of the General Counsel via email. Potential and actual conflicts will be discussed between the employees immediate supervisor and a representative from the Office of the General Counsel. A conflict of interest committee has been established to hear complaints or to provide advice in cases where conflicts can be resolved.

ldentifier	Return Reference	Explanation
F990_P06_S0B_L15	Form 990, Part VI, Section B, Line 15	Compensation for the CEO is determined by a compensation committee of the Board of Trustees Compensation arrangements of officers are approved by the compensation committee Periodic use of an independent compensation consultant is utilized Comparable data from the Association of Academic Health Centers, Association of American Medical Colleges, and NACUBO is utilized to determine compensation

ldentifier	Return Reference	Explanation
F990_P06_S0C_L19	l ' '	Policies are reviewed and approved by the executive management of the College and distributed through email to the campus. Training is provided where deemed necessary. The organization provides upon request governing documents through the Office of the General Counsel and financial statements through the Office of the Controller.