

**Monroe Harding, Inc.**  
**2017 Operating Budget**

	<b>2017 Budget</b>
<b>REVENUES</b>	
NON-GOVERNMENTAL GRANTS & REVENUE	1,691,754
GOVERNMENTAL GRANTS & REVENUE	4,384,688
<b>TOTAL REVENUES</b>	<b>6,076,442</b>
<b>EXPENSES</b>	
WAGES, TAXES, BENEFITS	
STAFF SALARIES, WAGES	3,433,650
PAYROLL TAXES	324,744
EMPLOYEE BENEFITS	556,272
TOTAL WAGES, TAXES, BENEFITS	<b>4,314,667</b>
NON-EMPLOYEE EXPENSES	
PROFESSIONAL FEES	134,587
RECRUITMENT	104,716
FOSTER PARENT SERVICES	638,343
SUPPLIES	28,024
POSTAGE, SHIPPING, DELIVERY SERVICES	5,754
PHONE, CELL PHONE, INTERNET	67,419
OCCUPANCY	192,834
UTILITIES	80,029
EQUIPMENT, SOFTWARE	159,322
PRINTING, PUBLIC RELATIONS, MARKETING	135,934
TRAVEL & VEHICLES	65,890
CONFERENCES, MEETINGS, COURSES	61,763
SPECIAL EVENTS / FUND RAISING EVENTS	46,470
SPECIAL OCCASIONS and MEETINGS	78,492
MEMBERSHIPS & SUBSCRIPTIONS	24,611
INSURANCE EXPENSE	71,426
YOUTH EXPENSES	348,967
DEPRECIATION & AMORTIZATION	220,500
MISCELLANEOUS EXPENSES	22,147
VOLUNTEER, BOARD EXPENSES	4,800
Total NON-EMPLOYEE EXPENSES	<b>2,492,027</b>
<b>TOTAL EXPENSES</b>	<b>6,806,694</b>
<b>NET SURPLUS/(DEFICIT)</b>	<b>(730,251) *</b>

\* Difference covered by Trust Fund draw