_	(	990		Retu	urn of Or	ganization l	Exempt F	rom	Incon	ne 1	Гах		OMB No. 154	5-0047
Forn	n v			Under sectio	n 501(c), 527, o	r 4947(a)(1) of the In	iternal Revenue	e Code (e	except priv	ate fo	undatio	ns)	202	2
Depa	rtmer	nt of the Ti	reasurv	De	o not enter soc	al security numbers	s on this form a	s it may	be made p	oublic.			Open to P	ublic
Interr	al Re	venue Se	rvice		Go to www.irs	.gov/Form990 for in		-					Inspecti	on
<u>A</u>						07/01/2022	and ending	•	•					
В	Che	ck if app	licable:	C Name of organi		OT School I	mproveme	ent L	eader				ntification nu	umber
	Addı	ress cha	nge	Doing business					1		<u>92-0</u>			
Ц		ne chang				mail is not delivered to	street address)	Room	i/suite		E Telepi			
X		al return		1200 Ord							(615)	) 852	-8828	
Ц		return/term			•	untry, and ZIP or foreign	n postal code							
Ц		ended ret		Nashvill									<u> </u>	
Ш	Applic	cation pend				ficer: Same as							bordinates?	
						te. Apt B Na							icluded?	Yes No
		xempt st		<b>X</b> 501(c)(3)	501(c)(	) (insert no.)	4947(a)(1) or	52	7				ee instructions	
	Vebs			tleaders					rmation: <b>2</b>		Broup exem		<sup>ber</sup> legal domici	
		Su				Association Other	-	real of to		022	IVI	State of	legal domici	le: <b>TN</b>
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nce						ner in our						WIIO	arrye	3
Governance	2					tinued its operations o								
ove	3			-		ody (Part VI, line 1a)					1 1			13
	4			•	• •	e governing body (Par								13
Activities &	5			-		dar year 2022 (Part V								0
viti	6					sary)								0
Acti						III, column (C), line 12								0.
						orm 990-T, Part I, line					. 7b			0.
			o later						Prior	Year	112		Current Y	
	8	Contr	ibutions	s and grants (Pa	rt VIII, line 1h).									,825.
ne	9				-									,665.
Revenue	10	-		-		s 3, 4, and 7d)								
Re	11			-		6d, 8c, 9c, 10c, and 1								
	12	Total	revenue	e – add lines 8 th	nrough 11 (must	equal Part VIII, colum	n (A), line 12)						354,	,490.
	13	Gran	ts and s	imilar amounts p	oaid (Part IX, coli	umn (A), lines 1-3) .								
	14	Bene	fits paic	l to or for membe	ers (Part IX, colu	mn (A), line 4) ...								
Ś	15	Salar	ies, oth	er compensation	, employee bene	fits (Part IX, column (/	A), lines 5-10) .						143	<u>,923.</u>
Expenses	16	<b>a</b> Profe	ssional	fundraising fees	(Part IX, column	n (A), line 11e) ...								
ber		<b>b</b> Total	fundrai	sing expenses (F	Part IX, column (	D), line 25)								
ñ	17	Other	r expens	ses (Part IX, colu	ımn (A), lines 11	a-11d, 11f-24e)								<u>,454.</u>
	18	Total	expens	es. Add lines 13	-17 (must equal	Part IX, column (A), lii	ne 25)	· ·						<u>,377.</u>
	19	Reve	nue les	s expenses. Sub	tract line 18 from	line 12							195,	<u>,113.</u>
Net Assets or Fund Balances									ginning of	Curre	nt Year		End of Ye	
ssets Balar	20												195,	<u>,125.</u>
et As Ind E	21				,									<u>12.</u>
					Subtract line 21	from line 20							195,	<u>,113.</u>
_			-	re Block									dare and barth	<u>, , , , , , , , , , , , , , , , , , , </u>
	•					return, including accom						y knowled	age and belle	et, it is
เทษ	⇒, COI	nect, and	u comple	ete. Declaration of	preparer (other the	an officer) is based on a	in mormation of Wr	ncn prepa	ner nas any	NIOWIE	uye.			
e:	an	Signatu	ire of offi	cer						Date				
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-16	ei G	Type or	Drint na	loway, C me and title	EO									
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 May the IRS discuss this return with the preparer shown above? See instructions
 Yes
 No

 For Paperwork Reduction Act Notice, see the separate instructions.
 Form 990 (2022)

 UYA
 UYA

Form	90 (2022) PIVOT School Im	provement Leaders	92-0769769 Page 2
Par	III Statement of Program Ser	vice Accomplishments	
	Check if Schedule O contains a resp	oonse or note to any line in this Part III	
1	Briefly describe the organization's mission:		
	We develop and suppo	rt the most effective	school leaders who drive
	results for every le	arner in our highest n	eed schools.
2	Did the organization undertake any signific	ant program services during the year which w	ere not listed on the
	If "Yes," describe these new services on S		
3		make significant changes in how it conducts, a	any program
•			
	If "Yes," describe these changes on Sched		
4	-	e accomplishments for each of its three large	at program convision, as measured by
4		) organizations are required to report the amou	
	the total expenses, and revenue, if any, for		
4.			
4a		,011. including grants of \$	) (Revenue \$ 23,665.)
			ned to strengthen principals
			x Co principals to take part
			vidual coaching sessions and
	4 whole group learni	ng sessions each year	for 3 years.
4b	(Code: ) (Expenses \$	including grants of \$	) (Revenue \$
40	(Code: ) (Expenses \$	including grants of \$	) (Revenue \$)
40	(Code) (Expenses \$		
4d	Other program services (Describe on Sche	edule O.)	
		grants of \$ (Reven	ie\$)
4e	Total program service expenses		2,011.
-	1.0 1		

#### Form 990 (2022) **PIVOT School Improvement Leaders** Part IV Checklist of Required Schedules

	· ·		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions.	2	х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to	•		v
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			v
-	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section $501(c)(4)$ , $501(c)(5)$ , or $501(c)(6)$ organization that receives membership dues,	-		v
6	assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i>	5		X
6	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I.	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	0		<u> </u>
'	the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> .	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes,"</i>			
Ū	complete Schedule D, Part III	8		х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a	-		
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V.	10		х
11	If the organization's answer to any of the following questions is 'Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a		Х
b	Did the organization report an amount for investments-other securities in Part X, line 12, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments-program related in Part X, line 13, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets			37
_	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX.	11d		X X
e f	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	11e		~
•	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X.	11f		x
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			<u> </u>
120	Schedule D, Parts XI and XII.	12a		х
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if			
	the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV.	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
40	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		<u>x</u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	40		v
40	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		_X_
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	10		v
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	19 20a		X X
20a b	If "Yes," to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a 20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200		
- 1	domestic government on Part IX. column (A). line 1? <i>If "Yes." complete Schedule I. Parts I and II</i>	21		x

#### Form 990 (2022) **PIVOT School Improvement Leaders Part IV Checklist of Required Schedules** (continued)

	· ·		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
24 -	employees? If "Yes," complete Schedule J.	23		X
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b</i>			
	through 24d and complete Schedule K. If "No," go to line 25a	24a		х
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or	20		- 21
	founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity			
	(including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III.	27		х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L,			
	Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor?			
	If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV	28c		х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.	280		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified	25		- 21
	conservation contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I.	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N,			
	Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I.	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,	24		v
35 a	or IV, and Part V, line 1	34 35a		X X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	554		<u> </u>
-	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes,", complete Schedule R, Part V, line 2.	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and			
De	19? Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pa	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V		Yes	No
1 a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		165	NU
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling)			
	winnings to prize winners?	1c		

Form 990 (2022) PIVOT School Improvement Leaders 92-0769							
Part			Yes				
2 a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,						
	filed for the calendar year ending with or within the year covered by this return						
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b					
3 a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х			
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b					
4 a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,						
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X			
b	If "Yes," enter the name of the foreign country						
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).						
5 a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X			
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х			
С	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c					
6 a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the						
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		X			
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or						
_	gifts were not tax deductible?	6b					
7	Organizations that may receive deductible contributions under section 170(c).						
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	_					
	and services provided to the payor?	7a		X			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b					
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7.		v			
4	required to file Form 8282?	7c		X			
d	If "Yes," indicate the number of Forms 8282 filed during the year	7e		х			
e f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7e 7f		X			
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		<u> </u>			
9 h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h					
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the						
-	sponsoring organization have excess business holdings at any time during the year?	8					
9	Sponsoring organizations maintaining donor advised funds.						
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a					
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b					
10	Section 501(c)(7) organizations. Enter:						
а	Initiation fees and capital contributions included on Part VIII, line 12						
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities						
11	Section 501(c)(12) organizations. Enter:						
а	Gross income from members or shareholders						
b	Gross income from other sources. (Do not net amounts due or paid to other sources						
	against amounts due or received from them.)						
12 a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a					
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	40					
а	Is the organization licensed to issue qualified health plans in more than one state?	13a					
h	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.						
b	Enter the amount of reserves the organization is required to maintain by the states in which						
с	the organization is licensed to issue qualified health plans						
с 14 а	Did the organization receive any payments for indoor tanning services during the tax year?	14a		х			
b	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation on Schedule O</i>	14b		- 23			
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration						
	or excess parachute payment(s) during the year?	15		х			
	If "Yes," see the instructions and file Form 4720, Schedule N.	-					
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		х			
	If "Yes," complete Form 4720, Schedule O.						
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities						
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17					
	If "Yes " complete Form 6069						

#### Form 990 (2022) PIVOT School Improvement Leaders

Part	Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a	'No"		
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.			
	Check if Schedule O contains a response or note to any line in this Part VI			X
Sect	ion A. Governing Body and Management			
			Yes	No
1 a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct			
	supervision of officers, directors, trustees, or key employees to a management company or other person?	3		x
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		X
6	Did the organization have members or stockholders?	6		Х
7 a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a		x
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b		x
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
	the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X
Sect	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10 a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11 a		11a	Х	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
12 a	Did the organization have a written conflict of interest policy? If "No," go to line 13.	12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
	describe on Schedule O how this was done.	12c	Х	
13	Did the organization have a written whistleblower policy?	13		X
14	Did the organization have a written document retention and destruction policy?.	14	_	X
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
a	The organization's CEO, Executive Director, or top management official.	15a	<u>X</u>	
b	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16 a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint			
	venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with	16h		
Soct	respect to such arrangements?	16b		
17	List the states with which a copy of this Form 990 is required to be filed <b>TN</b>			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s			
10		/ Y / Y /		
	available for public inspection. Indicate how you made these available. Check all that apply			
	available for public inspection. Indicate how you made these available. Check all that apply.			
19	Own website X Another's website Upon request Other (explain on Schedule O)			
19				

Jacob Edwards 1840 Welcome Lane Nashville, TN 37216

#### Form 990 (2022) PIVOT School Improvement Leaders

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See instructions for the order in which to list the persons above.

**X** Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		(C)								
(A)	(B)			Posi	ition			(D)	(E)	(F)
Name and title	Average	(do n	iot ch	ieck i	more	e than o	ne	Reportable	Reportable	Estimated amount
	hours	box,	box, unless person is both an			an	compensation	compensation	of other	
	per week (list any			dad	irect	or/truste	ee)	from the organization (W-2/	from related organization (W-2/	compensation from the
	hours for	Individual trustee or director	Inst	Officer	Ke	em Hig	Former	1099-MISC/	1099-MISC/	organization and
	related	ividu direc	tituti	Cer	en	hes	mer	1099-NEC)	1099-NEC)	related organizations
	organizations	tor t	Institutional trustee		Key employee	ee co				
	below dotted line)	ust	tru		/ee	npe				
	dotted line)	e e	stee			nsa				
						Highest compensated employee				
(1) Cecil Allred										
Director		x								
(2) Matt Cheek										
Director		x								
(3) Katie Elam										
Treasurer		X								
(4) Steve Frederick										
Secretary		x								
(5) Dr. Jason Grissom										
Director	-	X								
(6) Elissa Kim										
Director		X								
(7) Mildred Nelson										
Director		x								
(8) Kyle Nixon										
Chairman	-	X								
(9) Dr. Sharon Roberts										
Director		X								
(10) Ben Schumacher										
Director	-	X								
(11) Maya Sethi										
Director	-	X								
(12) Jayme Simmons										
Director		X								
(13) Zoe Beckham	40.00									
CEO			<u> </u>	X						
(14) Amy Galloway	40.00									
CEO				X						= 000 (000)

## Form 990 (2022) PIVOT School Improvement Leaders 92-076976 Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Form 990 (2022)

	, -,		<b>,</b>	· · · · · · · · · · · · · · · · · · ·	· ·		<u>.</u>					
	(D)	(C)					( <b>-</b> )					
( <b>A</b> ) Name and title	(B)	(do p		Posi		than or		(D) Bapartabla	(E) Boportable	Estima	(F)	ount
Name and ute	Average hours per					than or is both		Reportable compensation	Reportable compensation		other	Juni
	week (list any			•		or/truste		from the	from related	comp	ensatio	'n
	hours for related				1		'	organization (W-2/ 1099-MISC/	organization (W-2/ 1099-MISC/		m the zation a	nd
	organizations	Individual or directo	stitu	Officer	Key employee	ghe:	Former	1099-NEC)	1099-NEC)	related c		
	below dotted	ual t ctor	liona	`	nplo	st co yee	Ē				-	
	line)	Individual trustee or director	Institutional truste		yee	mpe						
		ee	stee			Highest compensated employee						
						ted						
(15) Rose Moore												
Director		Х										
(16)												
(17)												
(17)												
(18)												
(10)												
(19)												
(20)												
						-						
(21)	_											
(22)												
(22)												
(23)												
(24)												
()												
(25)												
<u> </u>												
1b Subtotal												
c Total from continuation sheets to Pa	rt VII, Sec	tion A	٩									
2 Total number of individuals (including b		ed to	tho	se l	iste	d abo	ve)	who received m	ore than \$100,00	)0 of		
reportable compensation from the orga	nization											
2 Did the experimetion list on the second office	on dinactor	1	~~	ka		مريما		ar bigboot comp	a sector d		Yes	No
3 Did the organization list any former office employee on line 1a? If "Yes," complete s				-				•		3		17
4 For any individual listed on line 1a, is the										5		x
organization and related organizations gr												
individual						,				4		х
5 Did any person listed on line 1a receive c									tion or individual			
for services rendered to the organization	? If "Yes,"	compl	lete	Sci	hed	ule J f	or s	such person		5		х
Section B. Independent Contractors												
1 Complete this table for your five highest												
compensation from the organization. Rep	ort compe	nsatic	on to	or tr	ne c	alenda	ar y	ear ending with	or within the org	anizatio	on's	
tax year(A)								(B)		(C)		
Name and business address								Description of se	ervices	Compen	sation	
2 Total number of independent contractors	(including	but no	ot lii	mite	ed to	o thos	e li	sted above) who				

received more than \$100,000 of compensation from the organization

### Form 990 (2022) PIVOT School Improvement Leaders

#### Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

				(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenue excluded
					function revenue	business revenue	from tax under sections 512-514
-						Tevende	30010113 012-014
nts	1a	Federated campaigns					
oul	b	Membership dues					
Contributions, Gifts, Grants, and Other Similar Amounts	с	Fundraising events					
ar /	d	Related organizations					
G ∺	e	Government grants (contributions) <b>1e</b>					
Sir		All other contributions, gifts, grants,					
utic ler	f		222 00F				
<u>e</u> F			330,825.				
it o	g	Noncash contributions included in lines 1a-1f <b>1g</b>					
a C	h	Total. Add lines 1a–1f		330,825.			
e			Business Code				
Program Service Revenue	2a	Principal Development	511430	23,665.	23,665.		
Šev	b	•					
ë							
ĬŽ	C						
Š	d	·					
ran	е						
log	f	All other program service revenue					
ፈ	g	Total. Add lines 2a-2f		23,665.			
	3	Investment income (including dividends, interest,					
	-	and other similar amounts)					
		Income from investment of tax-exempt bond proce					
	4						
	5	Royalties					
		(i) Real	(ii) Personal				
	6a	Gross rents 6a					
	b	Less: rental expenses 6b					
	с	Rental income or (loss) 6c					
	d	Net rental income or (loss)					
		Gross amount from sales of (i) Securities	(ii) Other				
	1 a						
		assets other than inventory <b>7a</b>					
	b	Less: cost or other basis					
		and sales expenses 7b					
	С	Gain or (loss) 7c					
	d	Net gain or (loss)					
anc	8a	Gross income from fundraising					
Ver		events (not including \$					
Re							
ler		of contributions reported on line 1c).					
Other Revenu		See Part IV, line 18					
-		Less: direct expenses					
	C	Net income or (loss) from fundraising events					
	9a	Gross income from gaming activities.					
		See Part IV, line 19					
	b	Less: direct expenses					
		· · · · · · · · · · · · · · · · · · ·					
	lua	Gross sales of inventory, less					
		returns and allowances					
		Less: cost of goods sold 10b					
	c	Net income or (loss) from sales of inventory					
<i>(</i> 0			Business Code				
ŝno	11 a						
nue	b						
Miscellaneous Revenue							
Re	C d						
Σ	-						
	е	Total. Add lines 11a-11d					
	12	Total revenue. See instructions		354,490.	23,665.		

# Form 990 (2022) PIVOT School Improvement Leaders Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a response or note to any	/ line in this Part IX			
Do n	ot include amounts reported on lines 6b, 7b, 8b, 9b,	(A)	(B)	(C)	(D)
	10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations		expenses	general expenses	expenses
-	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
-	individuals. See Part IV, line 22.				
3	Grants and other assistance to foreign organizations,				
•	foreign governments, and foreign individuals. See Part IV,				
	lines 15 and 16				
4	Benefits paid to or for members.				
5	Compensation of current officers, directors, trustees,				
5		129,269.		120 260	
6	and key employees	129,209.		129,269.	
0	Compensation not included above to disqualified persons				
	(as defined under section $4958(f)(1)$ ) and persons				
7	described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include section				
0	401(k) and 403(b) employer contributions)	4 074		4 074	
9 10	Other employee benefits	4,974. 9,680.		4,974. 9,680.	
11		9,680.		9,680.	
	Fees for services (nonemployees):				
a h	Management				
	Lobbying				
	Professional fundraising services. See Part IV, line 17				
	Investment management fees				
y	Other. (If line 11g amount exceeds 10% of line 25, column				
12	(A), amount, list line 11g expenses on Schedule O.)	797.		797.	
13		11,140.		11,140.	
14	Office expenses	11,140.		11,140.	
15	Information technology.				
16					
17		1,999.	1,999.		
18		<u> </u>	1,999.		
10	Payments of travel or entertainment expenses for any				
19	federal, state, or local public officials				
20	Conferences, conventions, and meetings				
21	Payments to affiliates				
22					
23	Depreciation, depletion, and amortization	1,341.		1,341.	
24	Other expenses. Itemize expenses not covered above.	<u> </u>		1,541.	
	(List miscellaneous expenses on line 24e. If line 24e amount				
	exceeds 10% of line 25, column (A), amount, list line 24e				
	expenses on Schedule O.)				
а	Bank service fees	165.		165.	
	Meals - program	12.	12.	100.	
c		<u> </u>	14 · · · · · · · · · · · · · · · · · · ·		
d					
	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	159,377.	2,011.	157,366.	<u> </u>
26	Joint costs. Complete this line only if the organization		_, •= .		
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation. Check				
	here if following SOP 98-2 (ASC 958-720).				

## Form 990 (2022) PIVOT School Improvement Leaders 92-0769769 Page 11 Part X Balance Sheet 92-0769769 Page 11

		Check if Schedule O contains a response or note to any line in this Part X			
			(A)		(B)
			Beginning of year		End of year
	1	Cash — non-interest-bearing.		1	194,457.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net		3	
	4			4	
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
<u>ets</u>	•	under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
Assets	7	Notes and loans receivable, net.		7	
Š	8			8	
	9	Prepaid expenses and deferred charges.		9	668.
		Land, buildings, and equipment: cost or other		3	000.
	10 a	basis. Complete Part VI of Schedule D			
	h			100	
		Less: accumulated depreciation		10c	
	11	Investments — publicly traded securities		11	
	12	Investments — other securities. See Part IV, line 11		12	
	13	Investments — program-related. See Part IV, line 11		13	
	14			14	
	15	Other assets. See Part IV, line 11		15	105 105
	16	Total assets. Add lines 1 through 15 (must equal line 33).		16	195,125.
	17	Accounts payable and accrued expenses		17	12.
	18	Grants payable		18	
	19			19	
Se	20	Tax-exempt bond liabilities		20	
iti€	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or			
-ia		founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
-	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties.		24	
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities			
		not included on lines 17-24). Complete Part X of Schedule D.		25	
	26	Total liabilities. Add lines 17 through 25		26	12.
ses		Organizations that follow FASB ASC 958, check here			
and		and complete lines 27, 28, 32, and 33.			
ala	27	Net assets without donor restrictions		27	
Fund Balances	28	Net assets with donor restrictions.			
nd				28	
Εu		Organizations that do not follow FASB ASC 958, check here			
or		and complete lines 29 through 33.			
	29	Capital stock or trust principal, or current funds		29	
se	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
As	31	Retained earnings, endowment, accumulated income, or other funds		31	195,113.
Net Assets	32	Total net assets or fund balances.		32	195,113.
z_	33	Total liabilities and net assets/fund balances.		33	195,125.
UY	Ά				Form <b>990</b> (2022)

Part XI       Reconciliation of Net Assets         Check if Schedule O contains a response or note to any line in this Part XI.       1         1       Total expenses (must equal Part VII, column (A), line 25).       2       159, 377.         2       Total expenses (must equal Part IVI, column (A), line 25).       2       159, 377.         3       195, 113.       4         4       Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)).       4         5       Donated services and use of facilities       6         6       0.00000000000000000000000000000000000	orm 99	<sup>0 (2022)</sup> PIVOT School Improvement Leaders	92-076	9769	Page <b>12</b>
1 Total revenue (must equal Part VIII, column (A), line 12) 1 354, 490.   2 Total expenses (must equal Part IX, column (A), line 25) 2 159, 377.   3 Revenue less expenses. Subtract line 2 from line 1 3 195, 113.   4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4   5 Net unrealized gains (losses) on investments 5   6 6 7   7 7   8 Prior period adjustments 8   9 Other changes in net assets or fund balances (explain on Schedule O) 9   10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) 9   10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) 9   11 Accounting method used to prepare the Form 990: Cash   2 Consolidated basis Consolidated basis 9   1 Accounting method used to prepare the Form 990: Cash   2 Mere the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.   2 Were the organization stinatial statements compiled or reviewed by an independent accountant?   1 Accounting method used to prepare the form 990: Cash   2 Separate basis Consolidated basis Both consolidated and separate basis   5 Were the organization's financial statements compiled or reviewed by an independent accountant? 2a   1 <th>Part</th> <th></th> <th></th> <th></th> <th></th>	Part				
2 Total expenses (must equal Part IX, column (A), line 25)		Check if Schedule O contains a response or note to any line in this Part XI			🗌
3 Revenue less expenses. Subtract line 2 from line 1   4 4   4 4   5 6   6 7   7 8   9 Other charges in net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))   9 0ther charges in net assets or fund balances (explain on Schedule O)   10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))   9 0ther charges in net assets or fund balances (explain on Schedule O)   10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))   10 195, 113.   Part XII Financial Statements and Reporting   Check if Schedule O contains a response or note to any line in this Part XII.   1 Accounting method used to prepare the Form 990: Cash   1 Accounting method used to prepare the Form 990: Cash   1 Accounting method used to prepare the Form 990: Cash   2 Accrual Consolidated basis, or both:   1 Separate basis   2 Consolidated basis   2 Consolidated basis   3 Both consolidated and separate basis   5 Consolidated basis   6 Consolidated basis   1 Accounting method used to indicate whether the financial statements countant?   1 Merek abox below to indicate whether the financial statements for the year were audited on a separate basis   5 Separate basis   6 Consolidated	1	Total revenue (must equal Part VIII, column (A), line 12)	1	354	490.
4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) 4 5 Net unrealized gains (losses) on investments 6 6 7 7 8 Prior period adjustments 9 Other changes in net assets or fund balances (explain on Schedule O) 9 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) 9 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) 10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) 2art XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII. 1 Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O. 2a Were the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O. 2a Were the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O. 2a Were the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O. 2a X 1 f"Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis. Consolidated basis	2	Total expenses (must equal Part IX, column (A), line 25)	2	159	,377.
5 Net unrealized gains (losses) on investments   6 Donated services and use of facilities   7 Investment expenses   8 9   9 Other changes in net assets or fund balances (explain on Schedule O)   9 10   Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))   32, column (B)   10 195, 113.   2at XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII.   1 Accounting method used to prepare the Form 990:   1 Accounting method used to prepare the Form 990:   2a Were the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.   2a Were the organization's financial statements compiled or reviewed by an independent accountant?   1 Accounting method used to prepare the Form 990:   2a Were the organization's financial statements compiled or reviewed by an independent accountant?   1 Yes   1 Accounting from a prior year or checked "Other," explain on Schedule O.   2a Were the organization's financial statements compiled or reviewed by an independent accountant?   1 Yes   1 Accounting from a prior year or checked "Other," explain on Schedule O.   2a Were the organization's financial statements and the prior year or checked "Other," explain on Schedule O.   2a Were the organization's financial statements and the prior year or checked "Other," explain on Schedule O.   2a Were the organization changed its whe	3	Revenue less expenses. Subtract line 2 from line 1	3	195	,113.
6       Donated services and use of facilities       6         7       Investment expenses       7         8       Prior period adjustments       8         9       Other changes in net assets or fund balances (explain on Schedule O)       9         10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))       9         10       195,113.         Part XII       Financial Statements and Reporting         Check if Schedule O contains a response or note to any line in this Part XII.       1         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other, "explain on Schedule O.         2a       Were the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis       2b       X         If "Yes," theick a box below to indicate whether the financial statements for the year were audited on a separate basis       2b       X <td>4</td> <td>Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))</td> <td>4</td> <td></td> <td></td>	4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		
7 Investment expenses   8 Prior period adjustments   9 Other changes in net assets or fund balances (explain on Schedule O)   10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line   32, column (B)) 10   19 10   10 195, 113.   Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII. If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.   2a X   1 Accounting method used to prepare the Form 990:   1 Cash   X Yes No   If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis Check or box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis Were the organization changed either the financial statements for the year were audited on a separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis Consolidated basis Both consolidated and separate basis, consolidated basis Consolidated basis Both consolidated and separate basis Consolidated basis Both consolidated and separate basis Vere the organization changed either the sorresign process or selection of an independent accountant? If "Yes," to line 2 ao 2b, does the organization have a committee that assumes responsibility for ov	5	Net unrealized gains (losses) on investments	5		
<ul> <li>8 Prior period adjustments.</li> <li>9 Other changes in net assets or fund balances (explain on Schedule O)</li> <li>9 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))</li> <li>10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))</li> <li>10 195,113.</li> <li>Part XIII Financial Statements and Reporting</li> <li>Check if Schedule O contains a response or note to any line in this Part XII.</li> <li>1 Accounting method used to prepare the Form 990: Cash X Accrual Other Yes, "check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: Separate basis</li> <li>D Were the organization's financial statements audited by an independent accountant?</li> <li>If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis.</li> <li>D Were the organization's financial statements audited by an independent accountant?</li> <li>If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis.</li> <li>D Were the organization changed either the financial statements for the year were audited on a separate basis.</li> <li>D Were the organization changed either its oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?</li> <li>If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.</li> <li>3a As a result of a federal award, was the organization required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.</li> <li>3b I</li> </ul>	6	Donated services and use of facilities	6		
9 Other changes in net assets or fund balances (explain on Schedule O) 9   10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B))   10 195,113.   Part XIII Financial Statements and Reporting   Check if Schedule O contains a response or note to any line in this Part XII.   1 Accounting method used to prepare the Form 990:   2a Were the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.   2a Were the organization's financial statements compiled or reviewed by an independent accountant?   1 f"Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis   b Were the organization's financial statements audited by an independent accountant?   1 f"Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis   b Were the organization's financial statements audited by an independent accountant?   1 f"Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis   consolidated basis Both consolidated and separate basis   consolidated basis Consolidated basis   b Were the organization changed its matcial statements and selection of an independent accountant?   f"Yes," to line 2 aor 2b, does the organization nequired to undergo an audit or audits as set forth in the theUniform Guidance, 2 C.F.R. Part 200, Subpart F?   3 A sa a result of a federal award, was the organization required	7	Investment expenses	7		
10       Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line       10       195,113.         Part XIII       Financial Statements and Reporting       10       195,113.         Part XIII       Check if Schedule O contains a response or note to any line in this Part XII.       10       195,113.         1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       10       195,113.         2a       X       Yes       No       10       195,113.       10       195,113.         2a       X       If the organization's financial statements compiled or reviewed by an independent accountant?       2a       X       10	8	Prior period adjustments	8		
32, column (B)) 10 195, 113.   Part XII Financial Statements and Reporting Check if Schedule O contains a response or note to any line in this Part XII.   1 Accounting method used to prepare the Form 990: Cash   1 Accounting method used to prepare the Form 990: Cash   1 Accounting method used to prepare the Form 990: Cash   1 Accounting method used to prepare the Form 990: Cash   1 Accounting method used to prepare the Form 990: Cash   2 Accounting from a prior year or checked "Other," explain on Schedule O.   2 2   2 X   If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:   2 Separate basis   b Were the organization's financial statements audited by an independent accountant?   1 Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis   b Were the organization's financial statements and selection of an independent accountant?   1 Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?   1 Yes" to line 2a or 2b, does the organization nequired to undergo an audit or audits as set forth in the theUniform Guidance, 2 C.F.R. Part 200, Subpart F2.   3 A sa result of a federal award, was the organization required audit or audits? If the organization did not undergo the required audit	9	Other changes in net assets or fund balances (explain on Schedule O)	9		
Part XII Financial Statements and Reporting   Check if Schedule O contains a response or note to any line in this Part XII.     1   Accounting method used to prepare the Form 990:   Cash   X   Accrual   Other         If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.   2a   X   If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:   Separate basis   Consolidated basis   Both consolidated and separate basis   b Were the organization's financial statements audited by an independent accountant?   If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis   b Were the organization's financial statements audited basis   Both consolidated and separate basis   c If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis   c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?   If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.   3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the theUniform Guidance, 2 C.F.R. Part 200, Subpart F?   b If "Yes," did the organization unde	10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line			
Part XII Financial Statements and Reporting   Check if Schedule O contains a response or note to any line in this Part XII.     1   Accounting method used to prepare the Form 990:   Cash   X   Accrual   Other         If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.   2a   X   If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:   Separate basis   Consolidated basis   Both consolidated and separate basis   b Were the organization's financial statements audited by an independent accountant?   If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis   b Were the organization's financial statements audited basis   Both consolidated and separate basis   c If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis   c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?   If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.   3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the theUniform Guidance, 2 C.F.R. Part 200, Subpart F?   b If "Yes," did the organization unde		32, column (B))	10	195	,113.
1       Accounting method used to prepare the Form 990:       Cash       X       Accrual       Other       Yes       No         If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.       2a       X       Yes       No         2a       Were the organization's financial statements compiled or reviewed by an independent accountant?       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       Both consolidated and separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       Separate basis       Consolidated basis       Both consolidated and separate basis, consolidated basis, or both:       Separate basis       Consolidated basis       Both consolidated and separate basis, consolidated basis, or both:       Separate basis       Consolidated basis       Both consolidated and separate basis, consolidated basis, or both:       Separate basis       Consolidated basis       Both consolidated and separate basis, consolidated       Zb       X         If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       Zc       Zc       Zc       Zc       Zc       Zc<	Part	XII Financial Statements and Reporting			
1       Accounting method used to prepare the Form 990:       Cash       X Accrual       Other       Other       Image: Construction of the c		Check if Schedule O contains a response or note to any line in this Part XII.			🗌
If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2a       X         Separate basis       Consolidated basis       Both consolidated and separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis       2b       X         Separate basis       Consolidated basis       Both consolidated and separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, or both:       2b       X         Separate basis       Consolidated basis       Both consolidated and separate basis, consolidated basis, or both:       2b       X         Separate basis       Consolidated basis       Both consolidated and separate basis       2c       2c         c If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       2c         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       3a       X         3a				Ye	s No
2a       Were the organization's financial statements compiled or reviewed by an independent accountant?       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2b       X         Separate basis       Consolidated basis       Both consolidated and separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements audited by an independent accountant?       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         Separate basis       Consolidated basis       Both consolidated and separate basis, consolidated basis, or both:       2b       X         Separate basis       Consolidated basis       Both consolidated and separate basis, consolidated basis, or both:       2c       2c         Separate basis       Consolidated basis       Both consolidated and separate basis       2c       2c         If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       2c         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       3a As a result of a federal award, wa	1	Accounting method used to prepare the Form 990: 🗌 Cash 🛛 🕱 Accrual 🗌 Other			
2a       Were the organization's financial statements compiled or reviewed by an independent accountant?       2a       X         If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:       2b       X         Separate basis       Consolidated basis       Both consolidated and separate basis       2b       X         If "Yes," check a box below to indicate whether the financial statements audited by an independent accountant?       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         Separate basis       Consolidated basis       Both consolidated and separate basis, consolidated basis, or both:       2b       X         Separate basis       Consolidated basis       Both consolidated and separate basis, consolidated basis, or both:       2c       2c         Separate basis       Consolidated basis       Both consolidated and separate basis       2c       2c         If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       2c         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       3a As a result of a federal award, wa		If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule (	D.		
basis, consolidated basis, or both: Both consolidated and separate basis   b Were the organization's financial statements audited by an independent accountant?   b Were the organization's financial statements audited by an independent accountant?   c If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:   c Separate basis   c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?   c If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.   3a X   b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.	2 a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a	X
Separate basis Consolidated basis Both consolidated and separate basis   b Were the organization's financial statements audited by an independent accountant? 2b   If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: 2b   Separate basis Consolidated basis Both consolidated and separate basis   Separate basis Consolidated basis Both consolidated and separate basis   c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?   If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.   3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the theUniform Guidance, 2 C.F.R. Part 200, Subpart F?   b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.		If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed o	n a separate		
b       Were the organization's financial statements audited by an independent accountant?       2b       X         If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       2b       X         Separate basis       Consolidated basis       Both consolidated and separate basis       1       1         c       If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c       2c         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       3a       X         3a       X       5       5       1       1         b       If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.       3b		basis, consolidated basis, or both:	-		
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:       Image: Consolidated basis       Both consolidated and separate basis         Image: Consolidated basis       Image: Consolidated basis       Both consolidated and separate basis       Image: Consolidated basis         Image: Consolidated basis <td></td> <td>Separate basis Consolidated basis Both consolidated and separate basis</td> <td></td> <td></td> <td></td>		Separate basis Consolidated basis Both consolidated and separate basis			
basis, or both:       Consolidated basis       Both consolidated and separate basis         c       If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       3a       X         3a       X       b       If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.       3b	b	Were the organization's financial statements audited by an independent accountant?		2b	x
basis, or both:       Consolidated basis       Both consolidated and separate basis         c       If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       3a       X         3a       X       b       If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.       3b		If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate the	asis, consolidated		
<ul> <li>Separate basis</li> <li>Consolidated basis</li> <li>Both consolidated and separate basis</li> <li>c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?</li> <li>If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.</li> <li>3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the theUniform Guidance, 2 C.F.R. Part 200, Subpart F?</li> <li>b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.</li> </ul>		basis, or both:			
c       If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       2c         3a       As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the theUniform Guidance, 2 C.F.R. Part 200, Subpart F?       3a       X         b       If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.       3b					
of the audit, review, or compilation of its financial statements and selection of an independent accountant?       2c         If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.       2a         3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the theUniform Guidance, 2 C.F.R. Part 200, Subpart F?       3a       X         b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.       3b	с				
Schedule O.       3a       As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the theUniform Guidance, 2 C.F.R. Part 200, Subpart F?       3a       X         b       If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.       3b		of the audit, review, or compilation of its financial statements and selection of an independent accountant?		2c	
Schedule O.       3a       As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the theUniform Guidance, 2 C.F.R. Part 200, Subpart F?       3a       X         b       If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.       3b		If the organization changed either its oversight process or selection process during the tax year, explain on			
theUniform Guidance, 2 C.F.R. Part 200, Subpart F?       3a       X         b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.       3a       X		Schedule O.			
theUniform Guidance, 2 C.F.R. Part 200, Subpart F?       3a       X         b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.       3a       X	3 a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the			
b       If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits.       3b				3a	x
required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits	b		Ī		
				3b	
	UYA			Form 9	<b>90</b> (2022)

F

SCHEDULE A		Public Charity Status and Public Support					OMB No. 1545-0047	
(For	m 990)		ne organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.					2022
Dena	rtment of the Treasury		Attach to Form 990 or Form 990-EZ.					Open to Public
Internal Revenue Service G			o to www.irs.gov/F	orm990 for instructions ar	nd the lates	t informatio	on.	Inspection
	e of the organization						Employer identification	
		Improveme					92-0769769	
								ons.
The 1 2 3 4 5 6 7 8 9 10 11 12	<ul> <li>A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).)</li> <li>A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).</li> <li>A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state:</li> <li>An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.)</li> <li>A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v).</li> <li>An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)</li> <li>A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)</li> <li>A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.)</li> <li>A n agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university:</li> <li>An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)</li> </ul>							A)(iii). Enter the Init described in the general public a land-grant college of the college or thip fees, and gross n 33 1/3% of its n businesses out the purposes of ection 509(a)(3). as 12e, 12f, and 12g. typically by giving
	-	• •	-	, Sections A and C.				
C				ng organization opera				lly integrated with,
	<ul> <li>its supported organization(s) (see instructions).You must complete Part IV, Sections A, D, and E.</li> <li><b>Type III non-functionally integrated.</b> A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions).You must complete Part IV, Sections A and D, and Part V.</li> <li>Check this box if the organization received a written determination from the IRS that it is a Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.</li> </ul>							
f		ber of supported c		· · · · · · · · · · · · · · · · ·				
Q	p Provide the fol	lowing information	n about the supp	orted organization(s)				
	(i) Name of supporte	ed organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	listed in you docui	ur governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
					Yes	No		
(A)								
(B)								
(C)								

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. UYA

(D)

(E) Total

Schedu	le A (Form 990) 2022 <b>PIVOT Sch</b>	ool Impr	ovement	Leaders		92-076	59769 Page 2
Part	Support Schedule for Organiza	ations Desc	ribed in Sec	tions 170(b)(	(1)(A)(iv) and	d 170(b)(1)(A	.)(vi)
	(Complete only if you checked th						ualify under
	Part III. If the organization fails to	o qualify und	er the tests li	sted below, p	lease compl	ete Part III.)	
-	on A. Public Support		1		1		
Calen	dar year (or fiscal year beginning in)	<b>(a)</b> 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.").					330,825.	330,825.
2	Tax revenues levied for the						
	organization's benefit and either paid						
•	to or expended on its behalf						
3	furnished by a governmental unit to the						
	organization without charge						
4	Total. Add lines 1 through 3.					330 825	330,825.
5	° °					550,025.	550,025.
5	The portion of total contributions by each person (other than a governmental						-
	unit or publicly supported organization)						-
	included on line 1 that exceeds 2%						-
	of the amount shown on line 11,						-
	column (f)						281,915.
6	Public support. Subtract line 5 from line 4.						48,910.
Secti	on B. Total Support						
Calen	dar year (or fiscal year beginning in)	<b>(a)</b> 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
7	Amounts from line 4					330,825.	330,825.
8	Gross income from interest, dividends,					_	
	payments received on securities loans,						
	rents, royalties, and income from similar						
-	sources						
9	Net income from unrelated business						
	activities, whether or not the business						
40	is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)						
11	<b>Total support.</b> Add lines 7 through 10						330,825.
12	Gross receipts from related activities, etc	(see instructi	l ons)			12	550,025.
13	<b>First 5 years.</b> If the Form 990 is for the o						(1(c)(3))
	organization, check this box and <b>stop he</b>						
Secti	on C. Computation of Public Suppo						
14	Public support percentage for 2022 (line 6			11, column (f)	)	14	%
15	Public support percentage from 2021 Sch						%
16a	33 1/3 % support test-2022. If the organi						
	box and <b>stop here.</b> The organization qua	•		•			
b	33 1/3 % support test-2021. If the organ						
	check this box and <b>stop here.</b> The organ	-			-		
17a	10%-facts-and-circumstances test-202	•					
	10% or more, and if the organization me						
	Part VI how the organization meets the fa			-			
-	organization.						
b	10%-facts-and-circumstances test-202	•					
	15 is 10% or more, and if the organization					-	
	Explain in Part VI how the organization m supported organization				•	-	
18	Private foundation. If the organization d						
10	instructions						
							· · · · · · · <u> </u>

Part III

	(Complete only if you checked th						ider Part II.
	If the organization fails to qualify	under the te	sts listed belo	ow, please co	omplete Part	II.)	
	ion A. Public Support						
Caler	ndar year (or fiscal year beginning in)	<b>(a)</b> 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
1	Gifts, grants, contributions, and membership fees						
2	received. (Do not include any "unusual grants.") Gross receipts from admissions, merchandise						
2	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's fax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid						
	to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year	_					
_	Add lines 7a and 7b.					_	
8	Public support. (Subtract line 7c from						
Sect	line 6.)						
	ndar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) 2022	(f) Total
9	Amounts from line 6	(a) 2010	(b) 2019	(0) 2020	(u) 2021	(8) 2022	
-	Gross income from interest, dividends,						
iva	payments received on securities loans, rents,						
	royalties, and income from similar sources						
b	Unrelated business taxable income (less						
~	section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business						
••	activities not included on line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.).						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for the or	ganization's fi	irst, second, th	ird, fourth, or	fifth tax year a	s a section 501	(c)(3)
	organization, check this box and stop here	•					<u> </u>
Sect	ion C. Computation of Public Suppor						
15	Public support percentage for 2022 (lir						%
16	Public support percentage from 2021			15		. 16	%
	ion D. Computation of Investment Inc						
17	Investment income percentage for 2022 (		.,	•	. , ,		<u>%</u>
17						. 18	%
18	Investment income percentage from 202						
	Investment income percentage from 202 331/3 % support tests-2022. If the organ	ization did no	t check the bo	ox on line 14,	and line 15 is	more than 331/	3%, and
18 19a	Investment income percentage from 202 $331/3$ % support tests-2022. If the organ line 17 is not more than $33^{1/3}$ %, check this b	ization did no box and <b>stop l</b>	ot check the bo nere. The organ	ox on line 14, nization qualifi	and line 15 is es as a publicly	more than 33 <sup>1/</sup> supported orga	₃%, and anization □
18	Investment income percentage from 202 331/3 % support tests-2022. If the organ	ization did no box and <b>stop l</b> ation did not o	ot check the bo nere. The organ check a box or	ox on line 14, nization qualifi n line 14 or line	and line 15 is es as a publicly • 19a, and line	more than 33 <sup>1/</sup> supported orga 16 is more thar	<sup>3</sup> %, and anization [] n 33¹/₃ %,and

Schedu	PIVOT School Improvement Leaders 92-07	<u>69</u> 7	<u>69</u> <sup>⊦</sup>	Page <b>4</b>
Part	V Supporting Organizations			
	(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, comple			
	and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part			ete
	Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete	Part	V.)	
Secti	on A. All Supporting Organizations			
			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing			
	documents? If "No," describe in <b>Part VI</b> how the supported organizations are designated. If designated by			
	class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status			
	under section 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> how the organization determined that the supported	_		
-	organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer			
	lines 3b and 3c below.	3a		
b	Did the organization confirm that each supported organization qualified under section $501(c)(4)$ , (5), or (6) and			
	satisfied the public support tests under section 509(a)(2)? If "Yes," describe in <b>Part VI</b> when and how the			
	organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section $170(c)(2)(B)$	0		
4 -	purposes? If "Yes," explain in <b>Part VI</b> what controls the organization put in place to ensure such use.	3c		
4a		4-		
Ŀ	"Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign			
	supported organization? If "Yes," describe in <b>Part VI</b> how the organization had such control and discretion	4h		
•	despite being controlled or supervised by or in connection with its supported organizations. Did the organization support any foreign supported organization that does not have an IRS determination	4b		
С	under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in <b>Part VI</b> what controls the organization used			
	to ensure that all support to the foreign supported organization was used exclusively for section $170(c)(2)(B)$			
	purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes,"	40		
Ja	answer lines 5b and 5c below (if applicable). Also, provide detail in <b>Part VI</b> , including (i) the names and EIN			
	numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action;			
	(iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action			
	was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already	Uu		
~	designated in the organization's organizing document?	5b		
с	<b>Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?	5c		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to			
•	anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class			
	benefited by one or more of its supported organizations, or (iii) other supporting organizations that also			
	support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in			
	Part VI.	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor			
	(as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity			
	with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?			
	If "Yes," complete Part I of Schedule L (Form 990).	8		
<b>9</b> a	Was the organization controlled directly or indirectly at any time during the tax year by one or more			
	disqualified persons, as defined in section 4946 (other than foundation managers and organizations described			
	in section 509(a)(1) or (2))? If "Yes," provide detail in <b>Part VI.</b>	9a		
b	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which			
	the supporting organization had an interest? If "Yes," provide detail in Part VI.	9b		
С	Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit			
	from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.	9c		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section			
	4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated			
		10a		
b	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to			
	determine whether the organization had excess business holdings.)	10b		

## Schedule A (Form 990) 2022 PIVOT School Improvement Leaders Part IV Supporting Organizations (continued)

- Yes No Has the organization accepted a gift or contribution from any of the following persons? 11 а A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization? 11a A family member of a person described on line 11a above? b 11b A 35% controlled entity of a person described on line 11a or 11b above?/f "Yes" to line 11a, 11b, or 11c, provide detail in Part VI. 11c С Section B. Type I Supporting Organizations Yes No 1 Did the governing body, members of the governing body, officers acting in their official capacity, or memberships of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organizations's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization. describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. 1 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part **VI** how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization. 2 Section C. Type II Supporting Organizations Yes No 1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). 1 Section D. All Type III Supporting Organizations Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2
  - 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? *If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).*
  - 3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? *If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.*

#### Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a The organization satisfied the Activities Test. Complete line 2 below.
- **b** The organization is the parent of each of its supported organizations. *Complete* **line 3** below.
- c U The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify** *those supported organizations and explain* how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- 3 Parent of Supported Organizations. *Answer lines 3a and 3b below.*
- **a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If "Yes" or "No," provide details in Part VI.*
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If "Yes," describe in Part VI the role played by the organization in this regard.*

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#### PIVOT School Improvement Leaders Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying <b>See instructions.</b> All other Type III non-functionally integrated supporting of the second sec	•		,
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Yea (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
<b>b</b> Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
<b>4</b> Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	1		
<b>2</b> Enter 0.85 of line 1.	2		
<b>3</b> Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
<ul> <li>7 Check here if the current year is the organization's first as a non-functional</li> </ul>	-		

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instructions).

Schedule A (Form 990) 2022

Schedul Part	e A (Form 990) 2022 PIVOT School Impro Type III Non-Functionally Integrated 509(a)(	vement Leader 3) Supporting Organ	s nizations (continu	<b>9</b> : ied)	2-0769769 Page 7
	on D - Distributions	-,			Current Year
1	Amounts paid to supported organizations to accomplish	exempt purposes		1	
2	Amounts paid to perform activity that directly furthers exe organizations, in excess of income from activity	rted	2		
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations	3	
4	Amounts paid to acquire exempt-use assets	11 5		4	
5	Qualified set-aside amounts (prior IRS approval required	- provide details in <b>Par</b>	t VI)	5	
6	Other distributions (describe in Part VI). See instructions.		,	6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to whic (provide details in <b>Part VI</b> ). See instructions.	h the organization is res	ponsive	8	
9	Distributable amount for 2022 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Se	ection E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2022	ns	(iii) Distributable Amount for 2022
1	Distributable amount for 2022 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2022 (reasonable cause required- <i>explain in Part VI</i> ). See instr.				
3	Excess distributions carryover, if any, to 2022				
а	From 2017				
b	From 2018				
С	From 2019				
d	From 2020				
e	From 2021				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
<u>h</u>	Applied to 2022 distributable amount				
i	Carryover from 2017 not applied (see instructions)				
j_	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2022 from Section D, line 7: \$				
<u>a</u>	Applied to underdistributions of prior years				
b	Applied to 2022 distributable amount				
C	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2022, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
6	Remaining underdistributions for 2022. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in</i> <b>Part VI.</b> See instructions.				
7	<b>Excess distributions carryover to 2023.</b> Add lines 3j and 4c.				
8	Breakdown of line 7:				
a	Excess from 2018				
b	Excess from 2019				
С	Excess from 2020				
d	Excess from 2021				
е	Excess from 2022				
UYA					Schedule A (Form 990) 2022

Schedule A (Form 990) 2022

Schedule A (F	orm 990) 2022	PIVOT	School	Improvement Lead	ers	92-0769769 Page 8
Part VI	<b>Supplemental I</b> Part III, line 12;	<b>nformation.</b> Part IV, Section	Provide the on A, lines 1	explanations required by Part , 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9 art IV, Section D, lines 2 and 3	II, line 10; Part II, line 1 9b, 9c, 11a, 11b, and 11	7a or 17b; c; Part IV, Section B,
				B, line 1e; Part V, Section D,		rt V, Section E,
	lines 2, 5, and 6.	. Also comple	te this part f	or any additional information.	(See instructions.)	
		_				

SCHEDULE O (Form 990)		No. 1545-0047					
Department of the Treasury Internal Revenue Service		n to Public ection					
Name of the organization	Employer identification nu	mber					
PIVOT School	92-0769769						
Part VI, Line 11b							
Completed 990 reviewed by Finance Committee which consists of three board							
Part VI, Line 11b							

members. PART VI, Line 12c

Before onboarding new board members, inquired about conflicts of interest. PART VI, Line 12c

Also, asked for updates to conflicts of interest at qtly board meetings.

Part VI, Line 15a Compensation is reviewed and approved by PIVOT Board of Directors as part Part VI, Line 15a of annual budgeting process.

Part VI, Line 15b Compensation is reviewed and approved by PIVOT Board of Directors as part Part VI, Line 15b of annual budgeting process.

Part VI, Line 19 No other documents available to the public.

Schedule O (Form 990) 2022		Page <b>2</b>
Name of the organization		Employer identification number
PIVOT School Improvement Le	aders	92-0769769
Part VI Line 11b		
See Schedule O		
Part VI Line 12c		
See Schedule 0		
Part VI Line 15a or b		
See Schedule O		
Part VI Line 19		
No other documents availabl	e to the public.	
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the second se		