FINANCIAL STATEMENTS

December 31, 2015 and 2014

FINANCIAL STATEMENTS December 31, 2015 and 2014

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Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors Operation FINALLY HOME New Braunfels, Texas

Report on Financial Statements

We have audited the accompanying statements of financial position of Operation FINALLY HOME (a non-profit organization) as of December 31, 2015 and 2014, and the related statements of activities (with comparative totals for 2014) and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Operation FINALLY HOME as of December 31, 2015 and 2014, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Other Matters

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The schedule of functional expenses on page 12 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated May 17, 2016 on pages 13-14 on our consideration of Operation FINALLY HOME's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Operation FINALLY HOME's internal control over financial reporting and compliance.

Kandy L. Walker

San Antonio, Texas May 17, 2016

OPERATION FINALLY HOME STATEMENTS OF FINANCIAL POSITION December 31, 2015 and 2014

	2015	_	2014
<u>ASSETS</u>		_	
Cash and Cash Equivalents \$	837,793	\$	469,164
Investments	2,984,206		2,202,835
Accounts Receivable	83,395		393,443
Construction and Acquisition Costs for Veterans' Homes (Note 9)	1,067,859		614,981
Other Assets	5,234		9,374
Property and Equipment (net)	234,461	_	251,456
TOTAL ASSETS \$	5,212,948	\$_	3,941,253
<u>LIABILITIES AND NET ASSETS</u>	<u>i</u>		
LIABILITIES			
Contractual Commitment to Transfer Homes to Veterans (Note 9) \$	1,067,859	\$	614,981
Accounts Payable	32,495		68,378
Accrued Expenses	30,330		20,498
Note Payable	26,922	_	-
TOTAL LIABILITIES	1,157,606	_	703,857
NET ASSETS			
Unrestricted:			
Undesignated	1,545,000		1,889,648
Designated	658,236	_	57,345
	2,203,236		1,946,993
Temporarily Restricted	1,852,106	_	1,290,403
TOTAL NET ASSETS	4,055,342		3,237,396
TOTAL LIABILITIES AND NET ASSETS \$	5,212,948	\$	3,941,253

STATEMENT OF ACTIVITIES

For the Year Ended December 31, 2015 (with comparative totals for 2014)

	2015							
				Temporarily				2014
		Unrestricted	1	Restricted		Total		Total
SUPPORT AND REVENUE								
Contributions	\$	1,250,558	\$	2,959,637	\$	4,210,195	\$	4,911,261
Contributed Materials and Services		1,960,758		-		1,960,758		2,402,227
Fundraising		580,938		137,337		718,275		919,815
Grants		49,839		665,549		715,388		509,146
Other Income		24,377		-		24,377		4,864
Interest Income		18,265		-		18,265		9,056
(Loss) Gain on Investments		(9,299)		-		(9,299)		3,744
Net Assets Released from Restrictions		3,200,820		(3,200,820)		-		-
TOTAL SUPPORT AND REVENUE		7,076,256		561,703		7,637,959		8,760,113
<u>EXPENSES</u>								
Program Expense		5,035,536		-		5,035,536		4,629,087
General and Administrative		548,565		-		548,565		682,664
Fundraising		1,235,912		-		1,235,912		1,109,540
TOTAL EXPENSES		6,820,013	-	-		6,820,013	•	6,421,291
CHANGE IN NET ASSETS		256,243		561,703		817,946		2,338,822
NET ASSETS, Beginning of Year		1,946,993		1,290,403		3,237,396		898,574
NET ASSETS, END OF YEAR	\$	2,203,236	\$	1,852,106	\$	4,055,342	\$	3,237,396

STATEMENTS OF CASH FLOWS

For the Years Ended December 31, 2015 and 2014

	2015		2014	
CASH FLOWS FROM OPERATING ACTIVITIES				
Increase in Net Assets from Operations	\$	817,946	\$	2,338,822
Adjustments to Reconcile Net Increase to Net Cash				
Provided by Operations:				
Depreciation Expense		50,971		40,056
Realized and Unrealized Loss (Gain) on Investments		9,299		(3,744)
(Gain) Loss on Disposal of Assets		(1,784)		1,697
Donated Property and Equpment		(13,186)		(45,000)
Decrease (Increase) in Assets:				
Undeposited Funds		-		21,000
Accounts Receivable		310,048		(355,567)
Construction and Acquisition Costs for Veterans' Homes		(452,878)		(63,382)
House Inventory Pending Commitment		-		166,257
Other Assets		4,140		(7,574)
Increase (Decrease) in Liabilities:				
Contractual Commitment to Transfer Homes to Veterans		452,878		63,382
Accounts Payable		(35,883)		(54,763)
Accrued Expenses		9,832		2,337
NET CASH PROVIDED BY OPERATING ACTIVITIES		1,151,383		2,103,521
CASH FLOWS FROM INVESTING ACTIVITIES				
Proceeds from Sale of Investments		-		125,000
Purchases of Investments		(790,670)		(2,274,844)
Proceeds from Sale of Land		15,000		-
Purchases of Property and Equipment		(34,006)		(53,454)
NET CASH USED BY INVESTING ACTIVITIES		(809,676)		(2,203,298)
CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds from Borrowings on Note Payable		29,788		-
Principal Payments on Note Payable		(2,866)		-
NET CASH PROVIDED FROM FINANCING ACTIVITIES		26,922		-
NET INCREASE (DECREASE) IN CASH FLOWS		368,629		(99,777)
CASH AND CASH EQUIVALENTS, Beginning of Year		469,164		568,941
CASH AND CASH EQUIVALENTS, END OF YEAR	\$	837,793	\$	469,164
Supplemental Information				
Interest Paid	\$	1,172	\$	557
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The accompanying notes are an integral part of these financial statements.

OPERATION FINALLY HOME NOTES TO FINANCIAL STATEMENTS

December 31, 2015 and 2014

NOTE 1 - SUMMARY OF ACCOUNTING POLICIES

Basis of Accounting

The accompanying statements of Operation FINALLY HOME (the Organization) have been prepared on the accrual basis of accounting. The significant accounting policies followed are described below to enhance the usefulness of the financial statements to the reader.

Organization and Nature of Activities

Operation FINALLY HOME was founded in 2005 as a non-profit organization with the mission to provide Americans the ability to honor and thank America's wounded and disabled veterans and the widows of the fallen. The Organization brings together corporate sponsors, builder associations, builders, developers, individual contributors, and volunteers to help these Heroes and their families by providing custom-built, mortgage-free homes.

The past few years have allowed for Operation FINALLY HOME to increase its ability to provide more homes to more veterans. During this period, the Organization has held four pillar events for each build that include an announcement event, ground-breaking ceremony, town hall meeting, and dedication of the home. The Board of Directors recognizes that to successfully promote the Organization through these events, high travel costs are incurred each year. In addition, in-kind donors are also showcased at these events as a form of appreciation to those donors that have a major impact on Operation FINALLY HOME's ability to fulfill its mission.

Basis of Presentation

The Organization is required to report information regarding its financial position and activities according to the following classes of net assets:

- Unrestricted Resources that are expendable at the discretion of the Organization for conducting the operations.
- Temporarily Restricted Resources that are limited by donor-imposed stipulations that either expire by the passage of time or can be fulfilled and otherwise removed by actions of the Organization pursuant to those stipulations.
- Permanently Restricted Net assets subject to donor-imposed stipulations of which the principal must be maintained permanently by the Organization. Generally, the donors of these assets permit the use of all or part of the income earned on related investments for general or specific purposes. The Organization had no permanently restricted net assets at December 31, 2015 and 2014.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Cash and Cash Equivalents

For purposes of the statements of cash flows, cash equivalents include time deposits, certificates of deposit, and all highly liquid debt instruments with an original maturity of three months or less.

OPERATION FINALLY HOME NOTES TO FINANCIAL STATEMENTS

December 31, 2015 and 2014

NOTE 1 - SUMMARY OF ACCOUNTING POLICIES (continued)

Property and Equipment

Property and equipment are recorded at cost at the time of purchase, and donations of property and equipment are recorded at fair market value upon receipt. The Organization follows the practice of capitalizing all purchases of land, vehicles, furniture, and equipment in excess of \$250 that have a life of more than one year. Property and equipment are depreciated over estimated useful lives of 3 to 7 years using the straight-line method.

Investments

Investments are carried at market, and realized and unrealized gains and losses are reflected in the statement of activities. Investments acquired by gift are valued at amounts representing estimated fair market value at the date of the gift.

Accounts Receivable

Accounts receivable are considered fully collectible. Therefore, no allowance for doubtful accounts has been recorded.

Income Tax Status

Operation FINALLY HOME is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code and, as such, qualifies for the maximum charitable contributions deduction by donors. As of December 31, 2015, the tax years subject to examination by taxing authorities begin with 2013.

Revenue Recognition

Revenue is reported as an increase in unrestricted net assets, unless use of the related assets is limited by donor-imposed restrictions. Gains and losses on assets or liabilities are reported as increases or decreases in unrestricted net assets, unless their use is restricted by explicit donor stipulation or law. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restriction.

Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statement of activities and the schedule of functional expenses. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Advertising Costs

The Organization uses advertising to promote its programs among the audiences it serves. These costs of advertising are expensed as incurred. Advertising expense was \$104,817 and \$26,329 for the years ended December 31, 2015 and 2014, respectively.

Subsequent Events

The Organization has evaluated subsequent events through May 17, 2016, which is the date the financial statements were available to be issued.

OPERATION FINALLY HOME NOTES TO FINANCIAL STATEMENTS

December 31, 2015 and 2014

NOTE 2 - LINE OF CREDIT

On January 16, 2014, the Organization entered into an unsecured revolving line of credit agreement for up to \$150,000. The line of credit has an interest rate of prime plus 3.7% per annum and matured on January 17, 2015. The Organization renewed the line of credit for another year under the existing terms. As of December 31, 2015 and 2014, the outstanding balance was \$-0-.

NOTE 3 - CASH AND CASH EQUIVALENTS

Cash and cash equivalents included the following as of December 31:

		2015		2014
Cash in Bank	\$	816,590	\$	417,829
Mobile Cause		773		31,362
Direct Mailing Checking		16,671		16,154
PayPal and Crowdrise	_	3,759	_	3,819
Total Cash and Cash Equivalents	\$	837,793	\$	469,164

NOTE 4 - INVESTMENTS

Investments consisted of the following at December 31:

	_	2015			_	2	014	
		Fair Value		Cost		Fair Value		Cost
Short Term Investments:			_				_	
Cash and Cash Equivalents	\$	772,012	\$	772,012	\$	68,275	\$	68,274
Corporate Bond Fixed Income		3,560		3,909		4,161		3,909
Long Term Investments:								
Exchange Traded Funds-LP		21,171		10,975		10,947		10,975
Diversified Large Capital		-		-		13,669		13,629
Mutual Funds		2,057,179		2,065,348		2,005,314		2,005,312
Stocks-Long Position	_	130,284		96,301		100,469		96,301
Total Investments	\$_	2,984,206	\$_	2,948,545	\$	2,202,835	\$_	2,198,400

Investment income for the year ended December 31, was comprised of:

		2015	2014
Dividends and Interest	\$	19,064	\$ 8,157
Net Realized and Unrealized (Losses) Gains			
on Investments Reported at Fair Value			
•	_	(9,299)	3,744
Total Investment Income	\$	9,765	\$ 11,901

NOTE 5 - RELATED PARTIES

Three members of the Board of Directors receive a salary for services provided to the Organization. Total payments to the board members for these services for the years ended December 31, 2015 and 2014 were \$326,868 and \$204,953, respectively.

OPERATION FINALLY HOME NOTES TO FINANCIAL STATEMENTS

December 31, 2015 and 2014

NOTE 6 - CONTRIBUTED MATERIALS AND SERVICES

The Organization receives a significant amount of donated services and materials from corporate sponsors, builder associations, builders, developers and individual contributors in carrying out its mission. The following have been reflected as both expenses and contribution revenue in the accompanying financial statements as of December 31:

	2015	2014
Building Materials and Construction Services	\$ 1,861,558	\$ 2,388,759
Fundraising Event Costs	36,839	9,633
Advertising, Printing, and Misc.	62,361	3,835
Total Contributed Materials and Services	\$ 1,960,758	\$ 2,402,227

NOTE 7 - CONCENTRATION OF CREDIT RISK

The Organization maintains cash and investment balances at multiple financial institutions and investment organizations. The Federal Deposit Insurance Corporation insures cash balances up to \$250,000 per bank. The Securities Investor Protection Corporation insures the balances in investment accounts up to \$500,000. The uninsured balances in the Organization's cash accounts totaled \$534,206 and \$180,907 at December 31, 2015 and 2014, respectively, without consideration of reconciling items. The uninsured balances in the Organization's investments accounts totaled \$1,984,206 and \$1,505,182 at December 31, 2015 and 2014, respectively.

NOTE 8 - BOARD DESIGNATED NET ASSETS

Unrestricted net assets were designted by the Board of Directors for the following purposes at December 31:

	_	2015	_	2014
Future Projects	\$	404,138	\$	20,000
Future Fundraisers		130,242		37,345
Future Operations	_	123,856	_	-
Tota Board Designated	\$	658,236	\$	57,345

NOTE 9 - CONSTRUCTION AND ACQUISITION COSTS FOR VETERANS' HOMES AND COMMITMENTS TO TRANSFER HOMES TO VETERANS

Construction and acquisition costs for veterans' homes represent construction costs of homes that will be transferred to veterans.

When constructing a new home, title and ownership of the property is retained by the Organization until such time the Organization transfers ownership to the veteran. Prior to transfer of ownership, costs incurred and donations of materials and services received by the Organization for these activities are recorded as an asset of the Organization in the statements of financial position.

To the extent that all significant conditions are met, a liability representing the commitment to transfer the home to a veteran is established. Upon transfer of ownership, the full cost of the property and the corresponding liability are both reduced to zero. As of December 31, 2015 and 2014, both the Construction and Acquisition Costs for Veterans' Homes and the Commitment to Transfer Homes to Veterans were \$1,067,859 and \$614,981, respectively.

OPERATION FINALLY HOME NOTES TO FINANCIAL STATEMENTS December 31, 2015 and 2014

NOTE 10 - PROPERTY AND EQUIPMENT

Property and equipment, less accumulated depreciation, were as follows at December 31:

	2015	2014
Land	\$ 120,200	\$ 133,200
Furniture and Equipment	69,955	66,238
Automobiles	183,085	139,826
Software	16,039	16,039
	389,279	355,303
Less: Accumulated Depreciation	(154,818)	(103,847)
Net Property and Equipment	\$ 234,461	\$ 251,456

Depreciation expense for the years ended December 31, 2015 and 2014 was \$50,971 and \$40,056, respectively.

NOTE 11 - TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets were available for the following purposes at December 31:

	2015	2014
Assigned Veteran Projects	\$ 936,229	\$ 921,701
Location-Specific Projects	485,690	191,965
Future Operations	331,111	124,000
San Angelo Projects	99,076	52,737
Total Temporarily Restricted	\$ 1,852,106	\$ 1,290,403

NOTE 12 - NOTE PAYABLE

In May 2015, the Organization entered into a note agreement with Ford Credit to finance the purchase of a new vehicle. The note is currently payable in monthly payments of \$581 with interest at 6.39% and maturing in June 2020. The outstanding balance of the note payable at December 31, 2015 and 2014 was \$26,922 and \$-0-, respectively.

The future maturities of this note payable are as follows:

Years Ended December	er 31,	
2016	\$	5,392
2017		5,747
2018		6,125
2019		6,529
2020		3,129
	Total \$	26,922

Interest expense for the years ended December 31, 2015 and 2014 was \$1,172 and \$-0-, respectively.

NOTE 13 - RECLASSIFICATION

Certain reclassifications have been made to the 2014 financial statement presentation to correspond to the 2015 presentation.

OPERATION FINALLY HOME NOTES TO FINANCIAL STATEMENTS

December 31, 2015 and 2014

NOTE 14 - FAIR VALUE OF FINANCIAL INSTRUMENTS

The Organization adopted the provisions of ASC 820, *Fair Value Measurements and Disclosures* (formerly SFAS 157). ASC 820 defines fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market, and establishes a framework for measuring fair value in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. The adoption of ASC 820 did not affect the Organization's financial position or results of operations.

The valuation techniques required by ASC 820 are based upon observable and unobservable inputs, and ASC 820 establishes a three-level fair value hierarchy that prioritizes the inputs used to measure fair value. The three levels of inputs used to measure fair value are as follows:

- Level 1 inputs consist of unadjusted quoted prices in active markets for identical assets or liabilities and have the highest priority.
- Level 2 valuations are based on quoted prices in markets that are not active.
- Level 3 valuations are based on inputs that are unobservable and supported by little or no market activity.

The Organization does not have Level 2 or Level 3 assets or liabilities.

The Organization's financial instruments (Level 1) were as follows at December 31:

	2015		2014	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Financial Assets:				
Cash and Cash Equivalents	\$ 837,793	\$ 837,793	\$ 469,164	\$ 469,164
Accounts Receivable	\$ 83,395	\$ 83,395	\$ 393,443	\$ 393,443
Construction and Acquisition Costs for				
Veterans' Homes	\$1,067,859	\$1,067,859	\$ 614,981	\$ 614,981
Other Assets	\$ 5,234	\$ 5,234	\$ 9,374	\$ 9,374
Financial Liabilities:				
Contractual Commitment to Transfer				
Homes to Veterans	\$1,067,859	\$1,067,859	\$ 614,981	\$ 614,981
Accounts Payable	\$ 32,495	\$ 32,495	\$ 68,378	\$ 68,378
Accrued Expenses	\$ 30,330	\$ 30,330	\$ 20,498	\$ 20,498

The carrying amounts reported in the statements of financial position approximate fair values because of the short maturities of those instruments.

The Organization's financial instruments also include investments. The fair values of investments are based on quoted market prices for those or similar investments and are disclosed in Note 4.



SCHEDULE OF FUNCTIONAL EXPENSES

For the Year Ended December 31, 2015 (with comparative totals for 2014)

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	Program General and			2014	
	Expense	Administrative	Fundraising	Total	Total
Salaries and Benefits	383,472	\$ 276,100	\$ 107,373 \$	766,945 \$	592,464
Payroll Taxes	22,270	20,805	14,718	57,793	46,161
TOTAL PAYROLL EXPENSES	405,742	296,905	122,091	824,738	638,625
Building Costs	3,879,623	-	-	3,879,623	3,958,192
Direct Mailing	-	-	874,201	874,201	767,075
Fundraising	150,094	1,557	197,491	349,142	283,657
Travel	164,147	65,895	20,139	250,181	235,947
Professional	124,933	15,787	-	140,720	99,744
Advertising and Promotion	83,853	10,482	10,482	104,817	26,329
Meals	34,502	50,726	4,926	90,154	54,090
Depreciation	44,344	4,078	2,549	50,971	40,056
Repairs and Maintenance - Homes	39,682	97	-	39,779	107
Auto	31,513	5,433	1,217	38,163	35,508
Property Taxes	33,929	-	-	33,929	33,312
Postage	12,880	8,402	-	21,282	11,174
Dues and Subscriptions	35	16,597	199	16,831	2,953
Insurance	3,699	12,491	-	16,190	15,262
Supplies	1,182	14,555	109	15,846	16,913
Rent	3,709	12,052	-	15,761	61,669
Printing and Production	12,564	-	-	12,564	21,823
Telephone	120	11,310	-	11,430	9,526
Builder Show	-	9,112	-	9,112	21,624
Bank Fees	2,019	2,907	2,508	7,434	14,821
Uniforms	3,041	3,119	-	6,160	5,268
Website	3,925	-	-	3,925	37,118
Other Expenses	-	3,176	-	3,176	6,564
Storage	-	2,658	-	2,658	1,535
Interest Expense	-	1,172	-	1,172	557
Awards	-	54	-	54	21,167
Equipment Rental		<u>-</u>		-	675
TOTAL EXPENSES \$	5,035,536	\$ 548,565	\$ 1,235,912 \$	6,820,013 \$	6,421,291

Certified Public Accountants

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INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors Operation FINALLY HOME New Braunfels, Texas

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Operation FINALLY HOME (the Organization), a non-profit organization, which comprise the statement of financial position as of December 31, 2015, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated May 17, 2016.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Organization's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Organization's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Compliance report Page 2

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Kandy L. Walker

San Antonio, Texas May 17, 2016