## **Return of Organization Exempt From Income Tax**

OMB No. 1545-0047 2020

**Open to Public** 

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Department of the Treasury Internal Revenue Service

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

Inter	mal Reve	nue Service	Go to www.irs.gov/Form990 for instructions and the lates	st information.		Inspection			
Α	For the	e 2020 calen	dar year, or tax year beginning , 2020, and endi	ing	, 20				
в	Check if	f applicable:	<b>C</b> Name of organization FRANKLIN HOUSING COLLABORATIVE		D Empl	oyer identification number			
	Address	s change	Doing business as		47-0	901382			
	Name cl	hange	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number				
	Initial ret	turn	200 SPRING STREET		(615)794-1247				
	Final retu	urn/terminated	City or town, state or province, country, and ZIP or foreign postal code						
	Amende	ed return	FRANKLIN, TN 37064			receipts \$2,255,003.			
	Applicat	tion pending	F Name and address of principal officer:	H(a) Is this a g	roup return fo	or subordinates? 🗌 Yes 🛛 No			
			DERWIN JACKSON, 200 SPRING STREET, FRANKLIN, TN 37	064 <b>H(b)</b> Are all s	ubordinat	es included? 🗌 Yes 🗌 No			
I	Tax-exe	empt status:	X       501(c)(3)      501(c) (       ) ◄ (insert no.)      4947(a)(1) or      527	lf "No,"	attach a li	st. See instructions			
	-	e:►N/A		H(c) Group e					
-		organization: 🗙	Corporation ☐ Trust ☐ Association ☐ Other ► L Year of form	nation: 2004	M State	of legal domicile: TN			
P	art I	Summa							
	1	Briefly des	cribe the organization's mission or most significant activities: $\underline{OUR}$ M	ISSION IS TO P	ROMOTE	AFFORDABLE / WORKFORCE			
ce		HOUSING	TO VARIOUS INCOME LEVELS AND PROVIDE ASSISTA	NCE TO LOW	-INCO	ME INDIVIDUALS			
nan			RT BETTER LIFE, SOCIAL, ECONOMIC AND PERSONAL						
ver	2		box $\blacktriangleright$ if the organization discontinued its operations or dispose		25% of	its net assets.			
ŝ	3		voting members of the governing body (Part VI, line 1a)		3	5			
യ് ഗ	4	Number of	4	5					
itie	5	Total numb	5	0					
Activities & Governance	6		per of volunteers (estimate if necessary)		6	15			
¥	7a		ated business revenue from Part VIII, column (C), line 12		7a	0.			
	b	Net unrelat	red business taxable income from Form 990-T, Part I, line 11		7b	0.			
				Prior Yea	ır	Current Year			
e	8		ons and grants (Part VIII, line 1h)		,124.	1,500.			
en	9	-	ervice revenue (Part VIII, line 2g)	902	,068.	2,105,161.			
Revenue	10		income (Part VIII, column (A), lines 3, 4, and 7d)			-23,038.			
_	11		nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		,487.	4,430.			
	12		ue-add lines 8 through 11 (must equal Part VIII, column (A), line 12)	1,255	,679.	2,088,053.			
	13		I similar amounts paid (Part IX, column (A), lines 1–3)						
	14	•	aid to or for members (Part IX, column (A), line 4)						
ses	15		her compensation, employee benefits (Part IX, column (A), lines 5–10)	357	,501.	400,526.			
Expenses	16a		al fundraising fees (Part IX, column (A), line 11e)						
Т. В	b		aising expenses (Part IX, column (D), line 25) ►0.	2.4.0	504	41.6 201			
	17	-	enses (Part IX, column (A), lines 11a–11d, 11f–24e)		,534.	416,391.			
	18	-	nses. Add lines 13–17 (must equal Part IX, column (A), line 25)		,035.	816,917.			
<u> </u>	19	Revenue le	ess expenses. Subtract line 18 from line 12		,644.	<u>1,271,136</u> .			
Net Assets or Fund Balances	00	Total as 4	(Devt) (line 10)	Beginning of Cur		End of Year			
\sse Bala	20		s (Part X, line 16)	5,316		5,209,632. 2,156,483.			
let A Ind I									
2 d 10	22		or fund balances. Subtract line 21 from line 20	3,342	,∪⊥3.	3,053,149.			

Signature Block Part II

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

			11	/12/2021	
Sign	Signature of officer		Date	e	
Here	DERWIN JACKSON, PRESIDE	INT/CEO			
	Type or print name and title				
Paid	Print/Type preparer's name	Preparer's signature	Date	Check 🗌 if	PTIN
Preparer	Ben Pilleteri	Ben Pilleteri	11/12/2021	self-employed	P02182270
Use Only	Firm's name ► HENDERSON & PIL	LETERI, LLC	Firm'	s EIN ► 26-3	957106
	Firm's address ► 200 CHASE PARK	SOUTH, BIRMINGHAM, AL 352	44 Phon	eno. (205)9	82-0992
May the IRS	discuss this return with the preparer s	shown above? See instructions			🛛 Yes 🗌 No
	de De des d'as Alex Martine a ser de services	La factoria DAA			- 000 (2020)

For Paperwork Reduction Act Notice, see the separate instructions. BAA

Form 99	0 (2020) Page <b>2</b>
Part	III         Statement of Program Service Accomplishments           Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: OUR MISSION IS TO PROMOTE AFFORDABLE/WORKFORCE HOUSING TO VARIOUS INCOME LEVELS AND PROVIDE ASSISTANCE TO LOW-INCOME INDIVIDUALS TO IMPART BETTER LIFE, SOCIAL, ECONOMIC AND PERSONAL SKILLS TO FOSTER
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$694,380. including grants of \$0.) (Revenue \$1,482,972.)         TO_PROMOTE_AFFORDABLE/WORKFORCE_HOUSING_TO_VARIOUS_INCOME_LEVELS_AND         PROVIDE_ASSISTANCE_TO_LOW-INCOME_INDIVIDUALS_TO_IMPART_BETTER_LIFE,         SOCIAL, ECONOMIC_AND_PERSONAL_SKILLS_TO_FOSTER_SELF-IMPROVEMENT_AND         SELF-SUFFICIENCY_THROUGH_EDUCATION, INSTRUCTION_AND_GUIDANCE.
4b	(Code:) (Expenses \$including grants of \$) (Revenue \$)
4c	(Code:) (Expenses \$including grants of \$) (Revenue \$)
4d	Other program services (Describe on Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )
4e	Total program service expenses ► 694, 380.

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Part	V Checklist of Required Schedules			
		-	Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1	×	
2	Is the organization required to complete Schedule B, Schedule of Contributors See instructions?	2		×
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		×
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		×
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		×
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		×
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		×
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8		×
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .	9		×
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> .	10		×
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	×	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b		×
С	Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c		×
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d	×	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	×	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	×	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		×
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	×	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		×
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		×
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV.</i>	14b		×
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i>	15		×
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV.</i>	16		×
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> See instructions	17		×
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>	18		×
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19		×
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		×
b 21	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	20b		
21	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		×

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Part	V Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>	22		×
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .	23	×	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i>	24a		×
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		×
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I </i>	25b		×
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		×
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		×
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	00-		
b	"Yes," complete Schedule L, Part IV	28a 28b		×
c	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If "Yes," complete Schedule L, Part IV	200 28c		×
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	200		×
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	30		×
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		×
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		×
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .	33		×
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	×	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	×	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2.	35b		×
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		×
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		×
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? <b>Note:</b> All Form 990 filers are required to complete Schedule O.	38	×	
Part				
		• •	 Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable   1a   0		100	
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable <b>1b</b> 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and	1		

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Part	V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return <b>2a</b> 0			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b		
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		×
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
h	a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country ►	4a		×
b	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
50	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		v
5a b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a 5b		×
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	50 50		×
c		50		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		×
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	•15		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
u	and services provided to the payor?	7a		×
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
_	required to file Form 8282?	7c		×
d	If "Yes," indicate the number of Forms 8282 filed during the year	_		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		×
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		×
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
_	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		×
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O $$ .	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		
	If "Yes," see instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	16		

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Part	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O.	See in	struc	tions.
	Check if Schedule O contains a response or note to any line in this Part VI	<u> </u>		×
Secti	on A. Governing Body and Management			
1a	Enter the number of voting members of the governing body at the end of the tax year <b>1a</b> 5 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		Yes	No
b	Enter the number of voting members included on line 1a, above, who are independent . <b>1b</b> 5			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		×
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? .	3		×
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		×
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		×
6	Did the organization have members or stockholders?	6		×
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		×
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		×
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	×	
b	Each committee with authority to act on behalf of the governing body?	8b	×	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If "Yes," provide the names and addresses on Schedule O</i>	9		×
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven	<u>ue Co</u>	, , , , , , , , , , , , , , , , , , ,	
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		×
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	×	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	10-		
12a	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13</i>	12a	X	
b c	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If "Yes,"</i>	12b	×	
40		12c	X	
13 14	Did the organization have a written whistleblower policy?	13 14	×	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a		×
b	Other officers or key employees of the organization	15b		×
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a		×
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Secti	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright$			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990- (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website I Upon request Other <i>(explain on Schedule O)</i>	⊺ (Sec	tion 5	501(c)
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict or and financial statements available to the public during the tax year.	f inter	rest p	olicy,

20 State the name, address, and telephone number of the person who possesses the organization's books and records ► DERWIN JACKSON, 100 SPRING STREET, FRANKLIN, TN 37065 (615)794-1247

### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

				(0	C)					
(A)	(B)				ition			(D)	(E)	(F)
Name and title	Average					e than c is both		Reportable	Reportable	Estimated amount
	hours	office				or/trust		compensation	compensation	of other
	per week (list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) DARLENE MORTON	0.20									
VICE-CHAIRPERSON	0.20	×						0.	0.	0.
(2) ETHEL SCRUGGS	0.20									
DIRECTOR	0.20	×						0.	0.	0.
(3) SCOTT BLACK	0.20									
CHAIRMAN	0.20	×						0.	0.	0.
(4) BOB BARRETT	0.20									
DIRECTOR	0.20	×						0.	0.	0.
(5) DONNELL LANE	0.20									
DIRECTOR	0.20	×						0.	0.	0.
(6) DERWIN JACKSON	15.00									
PRESIDENT/CEO	25.00			×				54,831.	163,800.	30,716.
(7)		-								
(8)										
(9)										
(10)										
(11)										
(12)										
(13)										
(14)										
	!							!	ļ	Form <b>000</b> (2020)

			_			,	-,		lighest Compe		Linbio	<u>, 000 (</u>	2011111	iueu)
					•	<b>C)</b> sition								
	(A) Name and title	(B) Average			neck	more	e than o		<b>(D)</b> Reportable	(E) Report		Ectimo	(F) ted am	ount
	Name and the	hours					is both or/trust		compensation	compen	sation	0	f other	
		per week (list any	Indi or o	Inst	Officer	Key	Hig	Former	from the organization	from re organiza			pensati om the	on
		hours for related	Individual trustee or director	Institutional	cer	Key employee	hest ploye	mer	(W-2/1099-MISC)	(W-2/1099	9-MISC)	organ related o	ization	
		organizations	al tru	onal t		oloye	e com					locatoa	or gainz	
		below dotted line)	Istee	trustee		Ğ	Highest compensated employee							
(15)							٩							
(16)														
(17)														
(18)														
(19)														
(20)														
(21)														
(22)														
(23)														
(24)			-											
<u></u>														
(25)			-											
1b Subtotal .				•	•	•			54,831.	163	,800.		30,5	716.
	continuation sheets to Part			•	•	•	•		<b>F4 021</b>	1.60	0.0.0		20 5	71 C
	lines 1b and 1c)	 t not limited					ahove	>) w	54,831.		<u>,800.</u>	of	30,5	/16.
	compensation from the organi			1000	/ 1101	.00	40070	,		o than y i	00,000	01		
													Yes	No
	ganization list any <b>former</b> on line 1a? <i>If "Yes," complete</i> of							•	loyee, or highes			3		×
	lividual listed on line 1a, is the													^
	n and related organizations												×	
	rson listed on line 1a receive c rendered to the organization											5		×
	pendent Contractors	,							,			-		
	this table for your five high ion from the organization. Rep													
	<b>(A)</b> Name and business add	lress							<b>(B)</b> Description of serv	vices		<b>(C)</b> Compens	ation	

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►

Part VIII Statement of Revenue

Total Remue         Total Remue         Peterfeil or semiple function neuronal burdloor neuronal comparison of the definition errors and million neuronal document grant for houlded document and million neuronal not included document burdloor neuronal document document not included document burdloor neuronal document document not include document burdloor neuronal document document burdloor neuronal document document document document d	Paru	I VIII	Statement of Revenue Check if Schedule O contains a respo	onse or note to ar	nv line in this Pa	art VIII....		
But Membership dues					1	(B) Related or exempt	<b>(C)</b> Unrelated	(D) Revenue excluded from tax under
Solution         Distribution         Distribution <th>lts ts</th> <th>1a</th> <th>Federated campaigns</th> <th>1</th> <th></th> <th></th> <th></th> <th></th>	lts ts	1a	Federated campaigns	1				
Bit restment         Busines Code         Code           2a         NON-TENANT RENTAL INCOME         531110         140,579.         0.         0.           90         Example Code         531110         140,579.         0.         0.         0.           90         EXANAGEMENT FEX INCOME         531330         29,223.         29,223.         0.         0.           91         DEVELOPER FEX INCOME         531390         29,233.         0.         0.           92         Total. Add lines 2a-2t.	nun	b	· · –		_			
Bit restment         Busines Code         Code           2a         NON-TENANT RENTAL INCOME         531110         140,579.         0.         0.           90         Example Code         531110         140,579.         0.         0.         0.           90         EXANAGEMENT FEX INCOME         531330         29,223.         29,223.         0.         0.           91         DEVELOPER FEX INCOME         531390         29,233.         0.         0.           92         Total. Add lines 2a-2t.	Ğ Ğ	С	<u> </u>		-			
Bit Presidential of the set of	ìifts ar A	d	<u>د</u>		_			
Bit Presidential of the set of	s, G mila	е		•	-			
Bit restment         Busines Code         Code           2a         NON-TENANT RENTAL INCOME         531110         140,579.         0.         0.           90         Example Code         531110         140,579.         0.         0.         0.           90         EXANAGEMENT FEX INCOME         531330         29,223.         29,223.         0.         0.           91         DEVELOPER FEX INCOME         531390         29,233.         0.         0.           92         Total. Add lines 2a-2t.	Si	f						
Solution         Distribution         Distribution <th>outi then</th> <th></th> <td></td> <td>1,500.</td> <td>-</td> <td></td> <td></td> <td></td>	outi then			1,500.	-			
Solution         Distribution         Distribution <th>d Irik</th> <th>g</th> <td></td> <td>. (r</td> <td></td> <td></td> <td></td> <td></td>	d Irik	g		. (r				
Solution         Distribution         Distribution <th>Cor and</th> <th>h</th> <td></td> <td></td> <td>1 500</td> <td></td> <td></td> <td></td>	Cor and	h			1 500			
2a         NON-TENNINT RENTAL INCOME         531110         140,579         140,579         0.         0.           0         TENANT RENTAL INCOME         531110         268,420.         268,420.         0.         0.         0.           0         MANGEMENT FEE INCOME         531390         29,223.         0.         0.         0.           d         MAINTENANCE LABOR FEE INCOME         531390         242,345.         242,345.         0.         0.           f         All other program service revenue.         9         Total. Add lines 2a-2f.         2.105,161.         0.           g         Total. Add lines 2a-2f.         .         2.105,161.         0.         0.           4         Income from investment of tax-exempt bond preceds ►         0.         0.         0.           5         Royalties         .         .         .         .         0.           e         Retail income or (loss)         .         .         .         .         .         .           7a         Gross arents         6a         6b         .         .         .         .           7a         Gross anount for         8a         .         .         .         .         .	<u> </u>	n			1,500.			
g       Total. Add lines 2a-2f	ő	22	NON-TENANT RENTAL INCOME		140 579	140 579	0	0
g       Total. Add lines 2a-2f	ž							
g       Total. Add lines 2a-2f	Se	_					0.	
g       Total. Add lines 2a-2f	an Sve							0.
g       Total. Add lines 2a-2f	ng Reg	е	DEVELOPER FEE INCOME				0.	0.
3       Investment income (including dividends, interest, and other similar amounts)	Pro	f	All other program service revenue					
e         other similar amounts),,,,,,,, .		g	Total. Add lines 2a–2f	🕨	2,105,161.			
4       Income from investment of tax-exempt bond proceeds >         5       Royatiles		3						
5       Royalties			,					
Ga       Gross rents        Ga       (ii) Personal          b       Less: rental expenses       Go            Ta       Gross amount from sales of assets other than inventory       (i) Securities       (ii) Other sales of assets other than inventory            Ta       Gross amount from sales of assets other than inventory       Ta       143,912.           b       Less: cost or other basis and sales expenses        Ta       166,950.           c       Gain or (loss)          -23,038.        0       0         B       Gross income from fundraising events (not including \$ of contributions reported on line 10.). See Part IV, line 18       Bb         Ba         S       Less: direct expenses                                    <			•					
Ga       Gross rents       .       6a		5						
Butes: rental expenses         6b         6c           c         Rental income or (loss)         6c         6c           d         Net rental income or (loss)         0) Securities         00 Other           a         Gross amount from sales of assets other than inventory other than inventory other than inventory         143,912.         143,912.           a         Less: cost or other basis and sales expenses         7b         166,950.         7c           c         Gain or (loss)          >         -23,038.         -23,038.         0.         0.           8a         Gross income from fundraising events (not including \$         motion reported on line to). See Part IV, line 18          8a              b         Less: cost or (loss) from gaming activities. See Part IV, line 19				(II) Personal	-			
c       Rental income or (loss)       6c					-			
d       Net rental income or (loss)		-			-			
Ta       Gross amount from sales of assets other than inventory be less: cost or other basis and sales expenses .       Ta       143,912.         Ta       Less: cost or other basis and sales expenses .       Ta       166,950.         C       Gain or (loss)		_		<b>`</b>				
Provide       Constrained       Total       143,912.         b       Less: cost or other basis and sales expenses       Total       166,950.         C       Gain or (loss)       Total       -23,038.       -23,038.         d       Net gain or (loss)       Total       -23,038.       -23,038.       0.       0.         8a       Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18       Ba       Ba       -23,038.       -23,038.       0.       0.         9a       Gross income from gaming activities. See Part IV, line 19       9a       9a       9a       9b       .       .         10a       Gross sales of inventory, less returns and allowances       10a       10a       .       .       .         11a       OTHER MISCELLANEOUS INCOME c       Isueness Code       .       .       .       .         9ueness Code       .       .       .       .       .       .       .         11a       OTHER MISCELLANEOUS INCOME c       Total revenue. See instructions       .       4,430.       .       .       .       .         12       Total revenue. See instructions       .       2,088,053.       2,086,553.       .       .       .<		_						
Percent Section         Ta         143,912.           b         Less: cost or other basis and sales expenses         Tb         166,950.           C         Gain or (loss)         Tc         -23,038.         0.         0.           d         Net gain or (loss)         Tc         -23,038.         -23,038.         0.         0.           8a         Gross income from fundraising events (not including \$ of contributions reported on line 10. See Part IV, line 18         8a         8b         0.         0.         0.           9a         Gross income from gaming activities. See Part IV, line 19         9a         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.         0.		/a		(, e te.	-			
Bit Less: cost or other basis and sales expenses       7b       166,950.         C       Gain or (loss)       7c       -23,038.         d       Net gain or (loss)       7c       -23,038.         d       Net gain or (loss)       -23,038.       -23,038.       0.       0.         8a       Gross income from fundraising events (not including \$ or contributions reported on line 1c). See Part IV, line 18       8a       8a       8a         9a       Gross income from gaming activities. See Part IV, line 19       9a       9a       9a         9a       Gross income from gaming activities. See Part IV, line 19       9b       9b       9b       9a         10a       Gross sales of inventory, less returns and allowances       10a       9b       9b       9b         11a       OTHER MISCELLANEOUS INCOME       Business Code       9a       9a       9a         11a       OTHER MISCELLANEOUS INCOME       531390       4,430.       4,430.       0.       0.         c       Net income or (loss) from sales of inventory.       ►       4,430.       0.       0.         12       Total revenue. See instructions       2,088,053.       2,086,553.       0.       0.				143,912.				
Base expenses       7b       166,950.         c       Gain or (loss)       7c       -23,038.         d       Net gain or (loss)       -23,038.       -23,038.       0.       0.         8a       Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18       8a       8a       0.       0.       0.         9a       Gross income from gaming activities. See Part IV, line 19       8a       8a       0.       0.       0.         9a       Gross sales of inventory, less returns and allowances       9b       9a       9a       0.       0.       0.         10a       Gross sol of goods sold       10b       10b       10b       0.       0.       0.         stimeser code       0       0.       0.       0.       0.       0.       0.         11a       OTHER MISCELLANEOUS INCOME       531390       4,430.       4,430.       0.       0.       0.         b       c       Total revenue       4,430.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       0.       <	e	ь						
d       Net gain or (loss)	nué	-		166,950.				
d       Net gain or (loss)		с	Gain or (loss) 7c					
of contributions reported on line 1c). See Part IV, line 18       8a         b       Less: direct expenses       8b         c       Net income or (loss) from fundraising events       >         9a       Gross income from gaming activities. See Part IV, line 19       9a         9a       Gross income from gaming activities. See Part IV, line 19       9a         10a       Gross sales of inventory, less returns and allowances	г В	d		🕨	-23,038.	-23,038.	0.	0.
of contributions reported on line 1c). See Part IV, line 18       8a         b       Less: direct expenses       8b         c       Net income or (loss) from fundraising events       >         9a       Gross income from gaming activities. See Part IV, line 19       9a         9a       Gross income from gaming activities. See Part IV, line 19       9a         10a       Gross sales of inventory, less returns and allowances	the	8a	Gross income from fundraising					
1c). See Part IV, line 18       8a         b       Less: direct expenses       8b         c       Net income or (loss) from fundraising events       >         9a       Gross income from gaming activities. See Part IV, line 19       9a         9a       Gross income or (loss) from gaming activities       9b         b       Less: direct expenses       9b         c       Net income or (loss) from gaming activities       >         c       Net income or (loss) from gaming activities       >         c       Net income or (loss) from gaming activities       >         for a Gross sales of inventory, less returns and allowances       10a          b       Less: cost of goods sold       10b          c       Net income or (loss) from sales of inventory       >          c       Net income or (loss) from sales of inventory       >          c       Net income or (loss) from sales of inventory       >          c       Medianese Code           d       All other revenue            c              d       All other revenue	Ò							
b       Less: direct expenses       8b								
c       Net income or (loss) from fundraising events       >       >         9a       Gross income from gaming activities. See Part IV, line 19       9a       9a         b       Less: direct expenses       9b          c       Net income or (loss) from gaming activities       9b          c       Net income or (loss) from gaming activities       >          10a       Gross sales of inventory, less returns and allowances       10a          b       Less: cost of goods sold       10b           c       Net income or (loss) from sales of inventory       >           b       Less: cost of goods sold       10b            c       Net income or (loss) from sales of inventory       >       >           c       Business Code              c			,		-			
9a       Gross income from gaming activities. See Part IV, line 19 .       9a       9a         b       Less: direct expenses       9b		b						
activities. See Part IV, line 19 .       9a         b       Less: direct expenses       9b         c       Net income or (loss) from gaming activities ▶       10a         10a       Gross sales of inventory, less returns and allowances       10a         b       Less: cost of goods sold       10b         c       Net income or (loss) from sales of inventory ▶          c       Net income or (loss) from sales of inventory ▶          c       Net income or (loss) from sales of inventory ▶          c       Net income or (loss) from sales of inventory ▶          c       Business Code          b				vents 🕨				
b Less: direct expenses 9b c Net income or (loss) from gaming activities ► 10a Gross sales of inventory, less returns and allowances b Less: cost of goods sold 10a c Net income or (loss) from sales of inventory ► c Net income or (loss) from sales of inventory ► 11a OTHER MISCELLANEOUS INCOME b c d All other revenue e Total. Add lines 11a–11d ► 2,088,053. 2,086,553. 0. 0.		9a						
c       Net income or (loss) from gaming activities       ▶       ■       ■         10a       Gross sales of inventory, less returns and allowances       10a       ■       ■         b       Less: cost of goods sold       10b       ■       ■       ■         c       Net income or (loss) from sales of inventory       ▶       ■       ■       ■         s       0       10b       ■       ■       ■       ■         c       Net income or (loss) from sales of inventory       ▶       ■       ■       ■       ■         s       0       0       10b       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■       ■ <th></th> <th><b>h</b></th> <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td>		<b>h</b>			-			
10a       Gross sales of inventory, less returns and allowances       10a       Image: state of the st		-						
returns and allowances       10a         b       Less: cost of goods sold       10b         c       Net income or (loss) from sales of inventory       >         c       Net income or (loss) from sales of inventory       >         11a       OTHER MISCELLANEOUS INCOME       Business Code         b       C       C         c       All other revenue       0         c       C       C         d       All other revenue       0         e       Total Add lines 11a-11d       +         12       Total revenue. See instructions       >								
b Less: cost of goods sold 10b c Net income or (loss) from sales of inventory ► 11a OTHER MISCELLANEOUS INCOME b c d All other revenue		IVa		a				
c       Net income or (loss) from sales of inventory.       ▶       Image: Net income or (loss) from sales of inventory.         Image: Net income or (loss) from sales of inventory.       ▶       Business Code       Image: Net income or (loss)         Image: Net income or (loss) from sales of inventory.       ▶       Business Code       Image: Net income or (loss)         Image: Net income or (loss) from sales of inventory.       ▶       Business Code       Image: Net income or (loss)         Image: Net income or (loss) from sales of inventory.       ▶       Sales       Image: Net income or (loss)         Image: Net income or (loss) from sales of inventory.       ▶       Business Code       Image: Net income or (loss)         Image: Net income or (loss) from sales of inventory.       ▶       Sales       Image: Net income or (loss)       Net income or (loss)         Image: Net income or (loss) from sales of inventory.       ▶       Net income or (loss)       Net income or (loss)       Net income or (loss)         Image: Net income or (loss) from sales of inventor income or (loss) from sales of inventor income or (loss) from sales of inventor income or (loss)       Net income or (loss)<		ь			-			
Solution       Business Code       Business Code       Business Code         b       531390       4,430.       4,430.       0.       0.         c		_	-					
12       Total revenue. See instructions       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .	S			1				
12       Total revenue. See instructions       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .	e eu	11a	OTHER MISCELLANEOUS INCOME	531390	4,430.	4,430.	0.	0.
12       Total revenue. See instructions       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .	an∉	b						
12       Total revenue. See instructions       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .	evell.	c						
12       Total revenue. See instructions       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .	lisc B	d						
	2	е		🕨				
		12	Total revenue. See instructions			2,086,553.	0.	0.

Part IX Statement of Functional Expenses

#### Check if Schedule O contains a response or note to any line in this Part IX . **(D)** Fundraising expenses (B) Program service expenses Do not include amounts reported on lines 6b. 7b. (A) Total expenses (C) Management and general expenses 8b. 9b. and 10b of Part VIII. Grants and other assistance to domestic organizations 1 and domestic governments. See Part IV, line 21 2 Grants and other assistance to domestic individuals. See Part IV, line 22 . . . . . 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 4 Benefits paid to or for members . . . . Compensation of current officers, directors, 5 trustees, and key employees . . . . . 46,606. Ο. 54,831. 8,225. 6 Compensation not included above to disgualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . 7 Other salaries and wages . . . . . . 36,391. 242,606. 206,215. Ο. 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 32,457. 27,588. Ο. 4,869. Other employee benefits . . . . . . . 39,404. <u>33,</u>493. 9 5,911. 0. 10 Payroll taxes . . . . . . . . . . . . 31,228. 26,544. 4,684. 0. 11 Fees for services (nonemployees): Management . . . . . . . 10,494. 1,574. Ο. а 8,920. 0. Legal . . . . . . . . . . . . . . 608. 517. 91. b С Accounting . . . . . . . . . . . 40,250. 34,213. 6,037. 0. d Lobbying . . . . . . . . . Professional fundraising services. See Part IV, line 17 е Investment management fees . . . . . f Other, (If line 11g amount exceeds 10% of line 25, column a (A) amount, list line 11g expenses on Schedule O.) Ο. 22,856. 19,428. 3,428. 12 Advertising and promotion . . . . 13 37,089. 31,526. 5,563. Office expenses . . . . . . . . 0. Information technology . . . . . . 14 15 Royalties . . . . . . . . . Occupancy . . . . . . . . . . . 16 Travel . . . . . . . . . . . . . . 2,411. 2,049. 362. 17 Ο. Payments of travel or entertainment expenses 18 for any federal, state, or local public officials 19 Conferences, conventions, and meetings . 23,261. 19,772. 3,489. 20 Interest . . . . . . . . . . . . Ο. 21 Payments to affiliates . . . . . . . 13,186. 87,908. 74,722. Ο. 22 Depreciation, depletion, and amortization . 0. 23 Insurance . . . . . . . . . . . . . 12,682. 10,780. 1,902. 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25. column (A) amount, list line 24e expenses on Schedule O.) 0. UTILITIES EXPENSE 42,707. 36,301. 6,406. а TENANT SERVICES 0. 27,485. 23,362. 4,123. b MAINTENANCE EXPENSES С 108,640. 92,344. 16,296. Ο. d \_\_\_\_\_ All other expenses е 25 Total functional expenses. Add lines 1 through 24e 816,917. 694,380. 122,537. 0. Joint costs. Complete this line only if the 26 organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► ☐ if following SOP 98-2 (ASC 958-720)

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Form 990 (2020)

	n 990 (20	,			Page <b>11</b>
P	art X				_
		Check if Schedule O contains a response or note to any line in this Pa	<b>t</b> X		
	1	Cash-non-interest-bearing	284,029.	1	446,091.
	2	Savings and temporary cash investments	425,250.	2	
	3	Pledges and grants receivable, net	425,250.	2	0.
	4		194,831.	4	2,093,553.
			194,031.	4	2,093,553.
	5	Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).		6	
s	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
As	9	Prepaid expenses and deferred charges		9	11,584.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D <b>10a</b> 2,343,401.			
	b	Less: accumulated depreciation <b>10b</b> 501,611.	1,921,234.	10c	1,841,790.
	11	Investments – publicly traded securities		11	
	12	Investments – other securities. See Part IV, line 11		12	
	13	Investments – program-related. See Part IV, line 11		13	
[	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	2,490,700.	15	816,614.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	5,316,044.	16	5,209,632.
	17	Accounts payable and accrued expenses	64,676.	17	573,906.
	18	Grants payable		18	
	19	Deferred revenue	3,444.	19	1,347.
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
Liabilities	22	Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		22	
Lial	23	Secured mortgages and notes payable to unrelated third parties	1,080,185.	22	927,500.
	23	Unsecured notes and loans payable to unrelated third parties	1,000,105.	23	527,500.
	25	Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17–24). Complete Part X			
I		of Schedule D	825,726.	25	653,730.
	26	Total liabilities. Add lines 17 through 25	1,974,031.	26	2,156,483.
nces		Organizations that follow FASB ASC 958, check here ► ⊠ and complete lines 27, 28, 32, and 33.			
ala	27	Net assets without donor restrictions	3,295,098.	27	3,006,234.
8 B	28	Net assets with donor restrictions	46,915.	28	46,915.
Net Assets or Fund Balances		Organizations that do not follow FASB ASC 958, check here $\blacktriangleright$ and complete lines 29 through 33.			
10	29	Capital stock or trust principal, or current funds		29	
iets	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
Ass	31	Retained earnings, endowment, accumulated income, or other funds .		31	
et /	32	Total net assets or fund balances	3,342,013.	32	3,053,149.
Ź	33	Total liabilities and net assets/fund balances	5,316,044.	33	5,209,632.

REV 09/08/21 PRO

Form **990** (2020)

Form 9	90 (2020)			Pa	ge <b>12</b>
Par	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				×
1	Total revenue (must equal Part VIII, column (A), line 12)	1	2,0	88,0	53.
2	Total expenses (must equal Part IX, column (A), line 25)	2	8	16,9	17.
3	Revenue less expenses. Subtract line 2 from line 1	3	1,2	71,1	36.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	3,3	42,0	13.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-1,5	60,0	00.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	32, column (B))	10	3,0	53,1	49.
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash 🛛 Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," e	explain i	n		
_	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		<u>×</u>
	If "Yes," check a box below to indicate whether the financial statements for the year were cor	npiled o	or		
	reviewed on a separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	×	
	If "Yes," check a box below to indicate whether the financial statements for the year were aud	ted on	a		
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for ov				
	the audit, review, or compilation of its financial statements and selection of an independent accounts		2c	×	
	If the organization changed either its oversight process or selection process during the tax year, e	xplain o	n		
	Schedule O.				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	rth in th			
	Single Audit Act and OMB Circular A-133?		3a		
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und				
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such a	audits .	3b		
	REV 09/08/21 PRO		For	n <b>990</b>	(2020)

SCH	EDUL	E A
(Form	990 oi	r 990-EZ)

## **Public Charity Status and Public Support**

OMB No. 1545-0047

**Open to Public** 

Inspection

Department of the Treasury
Internal Revenue Service

(E) Total Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name	lame of the organization Employer identification number							
		HOUSING COLLABORA					47-0901382	
Par	tl	Reason for Public Cha	r <b>ity Status.</b> (All	organizations mus	t comple	ete this p	oart.) See instructio	ons.
The c	•	ation is not a private founda				-	,	
1		church, convention of church						
2		school described in section						
3		nospital or a cooperative hos						
4		nedical research organization spital's name, city, and state		onjunction with a hosp	oital desc	ribed in s	section 170(b)(1)(A)(	iii). Enter the
5		organization operated for t ction 170(b)(1)(A)(iv). (Com		college or university	owned o	r operate	d by a governmenta	al unit described in
6 7	🗙 An	ederal, state, or local govern organization that normally scribed in <b>section 170(b)(1)</b>	receives a subs	tantial part of its sup				the general public
8	🗌 A d	community trust described in	n section 170(b)	(1)(A)(vi). (Complete I	Part II.)			
9	or	agricultural research organi university or a non-land-gra iversity:						
10	rec	organization that normally r ceipts from activities related pport from gross investment quired by the organization a	to its exempt fui income and unr	nctions, subject to ce related business taxal	rtain exce ble incom	eptions; a le (less se	nd (2) no more than ection 511 tax) from	33 <sup>1</sup> /3% of its
11	🗌 An	organization organized and	operated exclus	sively to test for public	c safety. S	See <b>sect</b> i	on 509(a)(4).	
12		organization organized and						
		one or more publicly suppo						
	Ch	eck the box in lines 12a thro	-			-	-	-
а		<b>Type I.</b> A supporting organization supporting organization. Yes	(s) the power to	regularly appoint or e	lect a ma	jority of t		
b		<b>Type II.</b> A supporting organization(s). <b>You must</b>	the supporting o	rganization vested in	the same			
с		Type III functionally integ its supported organization(						lly integrated with,
d		Type III non-functionally in that is not functionally integrequirement (see instruction	grated. The organ	nization generally mus	st satisfy	a distribu	ition requirement and	
е		Check this box if the organ functionally integrated, or 1						II, Type III
f	Ente	r the number of supported of						
g		ide the following information	-	orted organization(s).				
	(i) Nam	e of supported organization	<b>(ii)</b> EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	listed in you	rganization ur governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
					Yes	No		
(A)								
(B)								
(C)								
(D)								

Part IISupport Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under<br/>Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support										
Calen	dar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2016	<b>(b)</b> 2017	(c) 2018	<b>(d)</b> 2019	(e) 2020	(f) Total			
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	108,862.	45,664.	604,984.	228,770.	1,500.	989,780.			
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf		10,0011				20277001			
3	The value of services or facilities furnished by a governmental unit to the organization without charge									
4	Total. Add lines 1 through 3	108,862.	45,664.	604,984.	228,770.	1,500.	989,780.			
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)									
<u>6</u>	Public support. Subtract line 5 from line 4						989,780.			
	on B. Total Support dar year (or fiscal year beginning in) ►	<b>(a)</b> 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total			
7	Amounts from line 4	108,862.	45,664.	604,984.	228,770.	1,500.	989,780.			
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from	100,002.	19,0011		220,770.	1,300.				
•	similar sources			5.			5.			
9	Net income from unrelated business activities, whether or not the business is regularly carried on									
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	0.	0.	0.			0.			
11	Total support. Add lines 7 through 10						989,785.			
12	Gross receipts from related activities, etc					12				
13	First 5 years. If the Form 990 is for the organization, check this box and stop he on C. Computation of Public Support	re		, third, fourth,						
<u>3ecu</u> 14	Public support percentage for 2020 (line (	•		11 column (fi)		14	100 %			
15	Public support percentage from 2019 Scl		•			15	97.71%			
16a	33 <sup>1</sup> / <sub>3</sub> % support test—2020. If the organ									
	box and stop here. The organization qua	lifies as a publ	icly supported	organization			🕨 🗙			
b	<b>33</b> <sup>1</sup> / <sub>3</sub> % <b>support test</b> — <b>2019.</b> If the organi this box and <b>stop here.</b> The organization									
17a										
b	<b>10%-facts-and-circumstances test</b> — <b>2</b> 15 is 10% or more, and if the organization in Part VI how the organization meets the organization	on meets the fa e facts-and-cir	icts-and-circur cumstances te	mstances test, est. The organi	check this bo zation qualifies	x and <b>stop he</b> s as a publicly	<b>re.</b> Explain supported			
18	Private foundation. If the organization	did not check	a box on line	e 13, 16a, 16b	, 17a, or 17b,	check this bo	x and see			
	instructions									

### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2016	(b) 2017	<b>(c)</b> 2018	(d) 2019	<b>(e)</b> 2020	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	<b>Total.</b> Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disgualified persons .						
-							
b	Amounts included on lines 2 and 3						
	received from other than disqualified persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
•	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
Ū							
Secti	on B. Total Support						
	dar year (or fiscal year beginning in) ►	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6					. ,	
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources .						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
40	(Explain in Part VI.)						
13	<b>Total support.</b> (Add lines 9, 10c, 11, and 12.)						
14	<b>First 5 years.</b> If the Form 990 is for the	organization'	le first second	third fourth	or fifth tax va	ar ac a coo	$\frac{1}{100}$
17	organization, check this box and <b>stop he</b>	•					
Secti	on C. Computation of Public Suppor			<u> </u>	<u> </u>		, _
15	Public support percentage for 2020 (line 8		•	13. column (f))		15	%
16	Public support percentage from 2019 Sch			, ())		16	%
Secti	on D. Computation of Investment Inc						
17	Investment income percentage for 2020 (I	ine 10c, colur	nn (f), divided b	by line 13, colu	ımn (f))	17	%
18	Investment income percentage from 2019	Schedule A,	Part III, line 17			18	%
19a	331/3% support tests-2020. If the organi						
	17 is not more than $33^{1}/_{3}\%$ , check this box a	and <b>stop here</b>	. The organization	on qualifies as	a publicly suppo	orted organiz	ation . 🕨 🗌
b	331/3% support tests-2019. If the organiz						
	line 18 is not more than 331/3%, check this b	-	-	-			
20	Private foundation. If the organization die	d not check a	box on line 14	, 19a, or 19b, o	check this box a	and see inst	ructions 🕨 🗌

#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No

1

2

3a

3b

3c

4a

4b

4c

5a

5b 5c

6

7

8

9a

9b

9c

10a

10b

#### Part IV Supporting Organizations (continued)

- Has the organization accepted a gift or contribution from any of the following persons? 11 A person who directly or indirectly controls, either alone or together with persons described in lines 11b and а 11c below, the governing body of a supported organization?
  - **b** A family member of a person described in line 11a above?
  - c A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.

#### Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

#### Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

#### Section D. All Type III Supporting Organizations

- Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification. to the extent not previously provided? 1 2 Were any of the orga ed organization(s) or (ii) how the organization main 2 3 By reason of the rela have
- a significant voice in income or assets at supported organizations played in this regard.

#### Section E. Type III Functionally Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). 1
- а The organization satisfied the Activities Test. Complete **line 2** below.
- The organization is the parent of each of its supported organizations. *Complete line 3 below.* b
- С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.
- Did substantially all of the organization's activities during the tax year directly further the exempt purposes of а the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

#### Schedule A (Form 990 or 990-EZ) 2020

ning documents in effect on the date of notification, to the extent not previously provided?
anization's officers, directors, or trustees either (i) appointed or elected by the supporter serving on the governing body of a supported organization? <i>If "No," explain in <b>Part VI</b> intained a close and continuous working relationship with the supported organization</i> (s).
ationship described in line 2, above, did the organization's supported organizations han the organization's investment policies and in directing the use of the organization's all times during the tax year? <i>If "Yes," describe in <b>Part VI</b> the role the organization</i> 's

Yes No

2

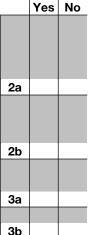
1

3

Yes No

11a

11b



### Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See
	instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Sect	ion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B—Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	<b>Discount</b> claimed for blockage or other factors (explain in detail in <b>Part VI</b> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C-Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	<b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
	Oberly temperary reddenen (eee mendedenen).	-		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2020

	e A (Form 990 or 990-EZ) 2020				Page 1	
Part	V Type III Non-Functionally Integrated 509(a)(3	B) Supporting Organi	zations (continued	d)		
Sect	on D-Distributions				Current Year	
1	Amounts paid to supported organizations to accomplish e			1		
2	Amounts paid to perform activity that directly furthers exe	empt purposes of suppo	orted			
	organizations, in excess of income from activity		2			
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations	3		
4	Amounts paid to acquire exempt-use assets			4		
	Qualified set-aside amounts (prior IRS approval required-	–provide details in <b>Part</b>	<b>VI</b> )	5		
	Other distributions (describe in <b>Part VI</b> ). See instructions.			6		
<u>7</u> 8	<b>Total annual distributions.</b> Add lines 1 through 6. Distributions to attentive supported organizations to whic	h the organization is rea	nonoivo	7		
• 	(provide details in <b>Part VI</b> ). See instructions.	in the organization is res		8		
9	Distributable amount for 2020 from Section C, line 6			9		
10	Line 8 amount divided by line 9 amount	1		10		
Sect	Section E-Distribution Allocations (see instructions)       (i)       (ii)         Underdistributions       Pre-2020			(iii) Is Distributable Amount for 2020		
_1	Distributable amount for 2020 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2020 (reasonable cause required — <i>explain in Part VI</i> ). See instructions.					
3	Excess distributions carryover, if any, to 2020					
а	From 2015					
b	From 2016					
С	From 2017					
d	From 2018					
е	From 2019					
f	Total of lines 3a through 3e					
g	Applied to underdistributions of prior years					
h	Applied to 2020 distributable amount			_		
<u>i</u>	Carryover from 2015 not applied (see instructions)			_		
]	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			_		
4	Distributions for 2020 from Section D, line 7: \$					
а	Applied to underdistributions of prior years			_		
b	Applied to 2020 distributable amount					
C	Remainder. Subtract lines 4a and 4b from line 4.					
5	Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.					
6	Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in</i> <b>Part VI.</b> See instructions.					
7	<b>Excess distributions carryover to 2021.</b> Add lines 3j and 4c.					
8	Breakdown of line 7:					
а	Excess from 2016					
b	Excess from 2017					
С	Excess from 2018					
d	Excess from 2019					
e	Excess from 2020					

Schedule A (Form 990 or 990-EZ) 2020

Part VI	<b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE D (Form 990) Department of the Treasury		Supplement	al Financial S	Statements			OMB	No. 1545	5-0047	
		► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.						2020		
			Attach to Form 990.	110, 111, 120, 01 120				en to Pu		
	Revenue Service	► Go to www.irs.gov/Forms	990 for instructions a		Inspection					
	f the organization					-	ntification nu	mber		
		ING COLLABORATIVE				9013				
Par		zations Maintaining Donor Advi			is or	Acco	unts.			
	Comple	ete if the organization answered "			-	<i>a</i> > 5		<u> </u>		
4	Total number of	at and of year	(a) Donor ac	ivised funds		(b) Fu	nds and other	accounts	;	
1		at end of year								
2 3		ue of grants from (during year) .								
4		ue at end of year								
5		ization inform all donors and donor	advisors in writing	that the assets he	ld in (	donor	advised			
	-	organization's property, subject to the	•					Yes	□ No	
6	Did the organi	zation inform all grantees, donors, ar	nd donor advisors ir	n writing that grant	t fund	s can l	be used	_		
		able purposes and not for the benefi	it of the donor or do	onor advisor, or fo	r any	other p	purpose			
	conferring imp	ermissible private benefit?				• •	· · [	Yes	🗌 No	
Par	Conse	rvation Easements.								
	Comple	ete if the organization answered "	Yes" on Form 990	, Part IV, line 7.						
1		conservation easements held by the c								
		of land for public use (for example, recre	ation or education)	Preservation o					irea	
		of natural habitat		Preservation o	f a cei	rtified I	historic stru	icture		
•		n of open space								
2		s 2a through 2d if the organization he he last day of the tax year.	id a qualified consei	rvation contribution	ו n זה י					
_							Held at the En	d of the 1	Tax Year	
a L		of conservation easements			•	2a				
b	-	restricted by conservation easements nservation easements on a certified hi				2b 2c				
c d	Number of co	onservation easements included in (	c) acquired after 7			20				
-					· .	2d				
3	tax year ►	nservation easements modified, trans		-	ninate	d by tł	ne organiza	tion du	ring the	
4 5		tes where property subject to conser anization have a written policy reg			ectior	n. han	dlina of			
	violations, and	enforcement of the conservation eas	sements it holds?				· · [	Yes	🗌 No	
6	Staff and volunt	teer hours devoted to monitoring, inspec	cting, handling of viola	ations, and enforcing	g cons	ervatior	n easements	3 during	the year	
7	Amount of expe	enses incurred in monitoring, inspecting	g, handling of violation	ons, and enforcing o	consei	vation	easements	during t	the year	
8		iservation easement reported on line 2 0(h)(4)(B)(ii)?						Yes	□ No	
9	balance sheet,	scribe how the organization reports c and include, if applicable, the text of accounting for conservation easement	f the footnote to the			•	e statement	and		
Part		zations Maintaining Collections		Tropourco or (	Othai	· Cimi	lar Accet			
Fart	Comple	ete if the organization answered "	Yes" on Form 990	, Part IV, line 8.						
1a	of art, historic	tion elected, as permitted under FAS al treasures, or other similar assets le in Part XIII the text of the footnote t	held for public exh	nibition, education,	, or re	esearch	n in further			
b	art, historical t	tion elected, as permitted under FAS reasures, or other similar assets held lowing amounts relating to these item	for public exhibition							
	(i) Revenue in	cluded on Form 990, Part VIII, line 1 uded in Form 990, Part X					• \$			
2	If the organiza	ation received or held works of art, unts required to be reported under FA	historical treasures	, or other similar			Ψ inancial ga	in, prov	ide the	
а	Revenue inclue	ded on Form 990. Part VIII. line 1				►	· \$			

For Paperwork Reduction Act Notice, see the Instructions for Fo	orm 990.
BAA	REV 09/08/21 PRO

Assets included in Form 990, Part X

b

▶ \$

<ul> <li>Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar</li> <li>Using the organization's acquisition, accession, and other records, check any of the following that ma collection items (check all that apply):</li> </ul>	
	ke significant use of its
a 🗌 Public exhibition d 🗌 Loan or exchange program	
b   Scholarly research     e   Other	
c Preservation for future generations	
4 Provide a description of the organization's collections and explain how they further the organization's e	exempt purpose in Part
XIII.	
5 During the year, did the organization solicit or receive donations of art, historical treasures, or other s	imilar
assets to be sold to raise funds rather than to be maintained as part of the organization's collection?	· · 🗌 Yes 🗌 No
Part IV Escrow and Custodial Arrangements.	
Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported ar 990, Part X, line 21.	າ amount on Form
1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other asset included on Form 990, Part X?	
<b>b</b> If "Yes," explain the arrangement in Part XIII and complete the following table:	
	Amount
<b>c</b> Beginning balance	
d Additions during the year	
e Distributions during the year	
f Ending balance	
2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account lial	bility? 🗌 Yes 🗌 No
b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XI	II 🗌
Part V Endowment Funds.	
Complete if the organization answered "Yes" on Form 990, Part IV, line 10.	
(a) Current year (b) Prior year (c) Two years back (d) Three years	s back (e) Four years back
1a   Beginning of year balance   .	
<b>b</b> Contributions	
c Net investment earnings, gains, and losses	
d Grants or scholarships	
e Other expenditures for facilities and	
programs	
f Administrative expenses	
g End of year balance	
2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:	
a Board designated or quasi-endowment ▶%	
b Permanent endowment ▶%	
c Term endowment ▶% The percentages on lines 2a, 2b, and 2c should equal 100%.	
<ul><li>3a Are there endowment funds not in the possession of the organization that are held and administered for</li></ul>	or the
organization by:	Yes No
(i) Unrelated organizations	(3a(i)
(ii) Related organizations	
<b>b</b> If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R?	
4 Describe in Part XIII the intended uses of the organization's endowment funds.	
Part VI Land, Buildings, and Equipment.	
Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 9	90, Part X, line 10.
Description of property     (a) Cost or other basis (investment)     (b) Cost or other basis (other)     (c) Accumulated depreciation	(d) Book value
<b>1a</b> Land	38,814.
<b>b</b> Buildings	
c Leasehold improvements	
d Equipment	. 29,573.
e Other	29,970.
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.)	1,841,790.

#### Investments-Other Securities. Part VII Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security or category (b) Book value (c) Method of valuation: (including name of security) Cost or end-of-year market value (1) Financial derivatives . . . . . (2) Closely held equity interests . (3) Other (A) (B) (C) (D) (E) (F) (G) (H) Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ► Part VIII Investments-Program Related. Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13. (b) Book value (a) Description of investment (c) Method of valuation: Cost or end-of-year market value (1) (2) (3) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15. (a) Description (b) Book value (1) AFFORDABLE HOUSING UNITS HELD FOR RESALE 763,750. (2) NON-CASH CAPITAL CONTRIBUTION Ο. (3) AMOUNTS DUE FROM RELATED ORGANIZATION (FRANKLIN HSG AUTHORITY) 52,864. (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ► . . . . . . 816,614 Other Liabilities. Part X Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25. 1. (a) Description of liability (b) Book value (1) Federal income taxes (2) SECURITY DEPOSIT LIABILITY 10,550 643,180 (3) NOTES PAYABLE DUE TO RELATED ORGANIZATION (FRANKLIN HSG AUTHORITY) (4) (5) (6) (7) (8) (9) Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) . ► 653,730. .

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII 

Schedu	e D (Form 990) 2020				Page <b>4</b>
Part	XI Reconciliation of Revenue per Audited Financial Stateme	ents	With Revenue per	Return	
	Complete if the organization answered "Yes" on Form 990,	Part I	V, line 12a.		
1	Total revenue, gains, and other support per audited financial statements			1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a			
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines <b>2a</b> through <b>2d</b>			2e	
3	Subtract line <b>2e</b> from line <b>1</b>	· ·		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			
С	Add lines <b>4a</b> and <b>4b</b>			4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line			5	
Part				er Retu	rn.
	Complete if the organization answered "Yes" on Form 990,				
1	Total expenses and losses per audited financial statements	· ·		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1	1		
а	Donated services and use of facilities	2a		-	
b	Prior year adjustments	2b		-	
С	Other losses	2c		-	
d	Other (Describe in Part XIII.)	2d		_	
e	Add lines <b>2a</b> through <b>2d</b>			2e	
3	Subtract line <b>2e</b> from line <b>1</b>	; ·		3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
a	Investment expenses not included on Form 990, Part VIII, line 7b			-	
b	Other (Describe in Part XIII.)	4b			
c	Add lines <b>4a</b> and <b>4b</b>			4c	
5	Total expenses. Add lines <b>3</b> and <b>4c</b> . ( <i>This must equal Form 990, Part I, lin</i> <b>XIII Supplemental Information.</b>	e 18.)		5	
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part			,	

Schedule D (Fo	rm 990) 2020 Page <b>5</b>
	Supplemental Information (continued)

SCHI (Form	EDULE J 990)	For certain Officers, Dire	nsation Information ctors, Trustees, Key Employees, and Highest	OMB N	o. 1545	-0047
			ompensated Employees on answered "Yes" on Form 990, Part IV, line 23.			
	nent of the Treasury Revenue Service		Attach to Form 990. 1990 for instructions and the latest information.	Open Insi	pecti	
	of the organization		Employer identificat			
FRAN	KLIN HOUSI	NG COLLABORATIVE	47-0901382			
Part	Questic	ns Regarding Compensation				
4	Charly the ener		evided environments of feature listed on F		Ye	s No
1a			ovided any of the following to or for a person listed on F provide any relevant information regarding these items.	orm		
		or charter travel	Housing allowance or residence for personal use			
	Travel for c		Payments for business use of personal residence			
		ification and gross-up payments	$\square$ Health or social club dues or initiation fees			
	Discretiona	ry spending account	Personal services (such as maid, chauffeur, chef)			
_						
b			he organization follow a written policy regarding payn			
		nent or provision of all of the ex	penses described above? If "No," complete Part II	ιι το · <b>1</b>	<b>_</b>	
				· _ IL	J	
2			or to reimbursing or allowing expenses incurred by O/Executive Director, regarding the items checked on		Т	
	_	· · · · · · · · · · · · · · ·		. 2	2	
3	organization's	CEO/Executive Director. Check all t	tion used to establish the compensation of the hat apply. Do not check any boxes for methods used b the CEO/Executive Director, but explain in Part III.	ya		
		tion committee	Written employment contract			
	•	nt compensation consultant	Compensation survey or study			
	-	f other organizations	Approval by the board or compensation committee	e l		
4		ar, did any person listed on Form 990 r a related organization:	), Part VII, Section A, line 1a, with respect to the filing			
а			ol payment?		-	×
b			ntal nonqualified retirement plan?		-	×
С			ased compensation arrangement?	. 40	2	×
	II Tes to any	of lines 4a–c, list the persons and p	rovide the applicable amounts for each item in Part III.			
	Only section	501(c)(3), 501(c)(4), and 501(c)(29) o	organizations must complete lines 5–9.			
5			tion A, line 1a, did the organization pay or accrue	any		
	compensation	contingent on the revenues of:				
a					_	×
b	•	-		. 5k	<b>)</b>	×
	IT "Yes" on line	e 5a or 5b, describe in Part III.				
6		listed on Form 990, Part VII, Sect contingent on the net earnings of:	tion A, line 1a, did the organization pay or accrue	any		
а	The organizati	on?		. 6a	a	×
b	-	-		. 6ł	<b>b</b>	×
	If "Yes" on line	e 6a or 6b, describe in Part III.				
7	Ear parate	inted on Form 000 Port VIII Cont	on A line to did the exception provide on the	ived		
7			on A, line 1a, did the organization provide any nonfi ' describe in Part III...............		,	×
8			paid or accrued pursuant to a contract that was subject	-	+	+
			Regulations section 53.4958-4(a)(3)? If "Yes," desc			
					s	×
9			llow the rebuttable presumption procedure describe			
	Regulations se	ection 53.4958-6(c)?		. 9	)	

### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title			f W-2 and/or 1099-MIS		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation		
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	in column (B) reported as deferred on prior Form 990		
DERWIN JACKSON	(i)	54,831.	0.	0.	6,243.	1,531.	62,605.	0.		
1 PRESIDENT/CEO	(ii)	157,040.	0.	6,760.	18,349.	1,531. 4,593.	186,742.	0.		
	(i)									
2	(ii)									
	(i)									
3	(ii)									
	(i)									
4	(ii)									
	(i)									
5	(ii)									
	(i)									
6	(ii)									
	(i)									
7	(ii)									
	(i)									
8	(ii)									
	(i)									
9	(ii)									
	(i)									
10	(ii)									
	(i)									
11	(ii)									
	(i)									
12	(ii) (i)									
	(ii)									
13	(i)									
	(i) (ii)							+		
14	(i)									
46	(ii)							+		
15	(i)									
46	(ii)							+		
16	(1)		REV 09/08/21 PRO					hedule J (Form 990) 20		

Part III	Supplemental Information
Provide t	he information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part
for any a	dditional information.

Schedule J (Form 990) 2020

SCHEDULE O (Form 990 or 990-EZ)

#### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.



47-0901382

Department of the Treasury Internal Revenue Service Name of the organization

#### FRANKLIN HOUSING COLLABORATIVE

Pt VI, Line 11b: MICHAEL LLOYD, FEE ACCOUNTANT READ THE DRAFT 990 AND SUPPORTING

SCHEDULES PROVIDED BY THE CPA AND TRACED AMOUNTS TO THE ORGANIZATION'S ACCOUNTING

RECORDS. ANY DIFFERENCES WERE DISCUSSED WITH THE CPA TO ENSURE THE ACCURACY OF

THE 990. ALL QUESTIONS AND DISCLOSURES WERE VERIFIED BY THE FEE ACCOUNTANT DURING

Pt VI, Line 8a: THE ORGANIZATION DOCUMENTS THE MEETINGS HELD AND ACTIONS TAKEN

BY THE BOARD OF DIRECTORS DURING THE YEAR AND MAINTAINS ON FILE, COPIES OF THESE

DOCUMENTS.

Pt VI, Line 12c: ANNUAL MEMOS ARE DISTRIBUTED TO DOCUMENT COMPLIANCE FOR THE

#### YEAR.

Pt VI, Line 19: UPON WRITTEN REQUEST, THE ORGANIZATION WILL MAKE AVAILABLE THE

GOVERNING DOCUMENTS, POLICIES AND/OR FINANCIAL STATEMENTS.

Pt VII, Col (E): RELATED ORGANIZATION (FRANKLIN HOUSING AUTHORITY) WAS RELATED

TO THE ORGANIZATION FOR THE ENTIRE YEAR. THE EXECUTIVE DIRECTOR OF THE ORGANIZATION

IS ALSO THE EXECUTIVE DIRECTOR OF THE FRANKLIN HOUSING AUTHORITY.

Pt VII, Col (F): RELATED ORGANIZATION (FRANKLIN HOUSING AUTHORITY) WAS RELATED

TO THE ORGANIZATION FOR THE ENTIRE YEAR. OTHER COMPENSATION IS COMPOSED OF EMPLOYER

CONTRIBUTIONS TO A QUALIFIED RETIREMENT PLAN AS WELL AS VARIOUS NONTAXABLE HEALTH

BENEFITS.

Pt XI: OTHER CHANGES IN NET ASSETS INCLUDES A \$1,560,000 SPECIAL ITEM FOR A

NONCASH CAPITAL CONTRIBUTION PROVIDED BY FRANKLIN HOUSING COLLABORATIVE TO SPRING

JOHNSON, LP WHERE FRANKLIN HOUSING COLLABORATIVE DID NOT RECEIVE ANY EQUITY CONSIDERATION

IN RETURN.

#### SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. 🛛

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service Name of the organization

FRANKLIN HOUSING COLLABORATIVE

#### Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity
(1)					
(2)	-				
(3)	-				
(4)					
(5)	-				
(6)					

# Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Exempt Code section	<b>(e)</b> Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	Section 5 contr ent	<b>9)</b> 512(b)(13) rolled ity?
						Yes	No
(1) FRANKLIN HOUSING AUTHORITY 62-6011763 200 SPRING STREET FRANKLIN TN 37064	PUBLIC HOUSING AUTHORITY	TIN			N/A		×
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							



47-0901382

#### Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, Part III because it had one or more related organizations treated as a partnership during the tax year. (i) (k) (a) (b) (c) (d) (e) (f) (g) (h) (i) Name, address, and EIN of Primary activity Predominant Share of total Legal Direct controlling Share of end-of- Disproportionate Code V-UBI General or Percentage related organization income (related, domicile entity income year assets allocations? amount in box 20 managing ownership unrelated, of Schedule K-1 (state or partner? excluded from (Form 1065) foreign tax under country) sections 512-514) Yes No Yes No (1) SENIOR RESIDENCE AT REDDICK STREET, LP 27-5084373 Х X P.O. BOX 90708 CAMDEN NJ 08101 AFFORDABLE HOUSING NJ 0. 71. REDDICK-MICHAELS, LLC RELATED 4. 0.01 (2) (3) \_\_\_\_(4)\_\_\_\_\_\_ \_\_\_\_(5)\_\_\_\_\_\_ (6) (7)

#### Part IV

Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership	conti	( <b>i)</b> 512(b)(13) rolled tity?
								Yes	No
(1) FHC SPRING JOHNSON, INC. 81-3707700								×	
200 SPRING STREET FRANKLIN TN 37064-3337	AFFORDABLE HOUSING	TN	FRANKLIN HOUSING COLLABORATIVE	С			100.00	^	
(2) FHC CHICKASAW, INC. 30-1006128									
200 SPRING STREET FRANKLIN TN 37064-3337	AFFORDABLE HOUSING	TN	FRANKLIN HOUSING COLLABORATIVE	С			100.00	×	
(3) FHC REDDICK, INC. 47-3675279								×	
200 SPRING STREET FRANKLIN TN 37064-3337	AFFORDABLE HOUSING	TN	FRANKLIN HOUSING COLLABORATIVE	С			100.00		
(4)									
									<u> </u>
(5)									
(6)									<u> </u>
	1								
(7)									

Part	<b>Transactions With Related Organizations.</b> Complete if the organization answ	vered "Yes" on Form	n 990, Part IV, line 3	4, 35b, or 36.		
Note	Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	S No
1	During the tax year, did the organization engage in any of the following transactions with one	or more related orgar	nizations listed in Part	s II–IV?		
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity				а	×
b	Gift, grant, or capital contribution to related organization(s)				b	×
С	Gift, grant, or capital contribution from related organization(s)				с	×
d	Loans or loan guarantees to or for related organization(s)				d	×
е	Loans or loan guarantees by related organization(s)			1	e ×	
f	Dividends from related organization(s)			-	lf	×
g	Sale of assets to related organization(s)				g	×
•	Purchase of assets from related organization(s)				h	×
i	Exchange of assets with related organization(s)				li	×
i	Lease of facilities, equipment, or other assets to related organization(s)				ij ×	
•					·	
k	Lease of facilities, equipment, or other assets from related organization(s)			1	k	×
I	Performance of services or membership or fundraising solicitations for related organization(s	)		1	II ×	
m	Performance of services or membership or fundraising solicitations by related organization(s)			1	m	×
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .			1	n ×	
ο	Sharing of paid employees with related organization(s)			1	o X	
р	Reimbursement paid to related organization(s) for expenses			1	p X	
q	Reimbursement paid by related organization(s) for expenses			1	q ×	
	Other transfer of cash or property to related organization(s)				lr ×	_
S	Other transfer of cash or property from related organization(s)			-	s X	
2	If the answer to any of the above is "Yes," see the instructions for information on who must of	complete this line, inclu	uding covered relatior	ships and transaction	thresho	olds.
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining an	mount inv	olved
_ <b>(1)</b> FF	ANKLIN HOUSING AUTHORITY	е	643,180.	PROMISSORY NOTE	E TER	MS
<b>(2)</b> FF	ANKLIN HOUSING AUTHORITY	r	52,864.	CASH BORROWED BY HOUS	ING AUI	HORITY
<b>(3)</b> FF	ANKLIN HOUSING AUTHORITY	s	102,723.	TERMS OF DEVELOPMEN	T AGRE	EMENTS
_(4)						
(5)						
(6)						
BAA	REV 09/08/21 PRO			Schedule R (F	orm 99	0) 2020

## Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	income (related, unrelated, excluded		oartners tion c)(3)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	Disprop	h) ortionate tions?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	<b>(j</b> Gene mana parti	ral or Iging	<b>(k)</b> Percentag ownership
			from tax under sections 512–514)	Yes	No			Yes	No		Yes	No	1
													<u> </u>

Schedule R (Form 990) 2020 Page 5				
	Supplemental Information			
Part VII	Provide additional information for responses to questions on Schedule R. See instructions.			

Form 8879-E0	IRS e-file for an	e Signature Authoriz Exempt Organizatio	ation	OMB No. 1545-0047
Department of the Treasury Internal Revenue Service	For calendar year 2020, or fiscal yea <b>Do not s</b>		nd ending, 20 ords.	2020
Name of exempt organizati			Taxpayer identificati	on number
FRANKLIN HOUSI	NG COLLABORATIVE		47-0901382	
Name and title of officer or	person subject to tax			
	, PRESIDENT/CEO			
	<b>Return and Return Informat</b>			
check the box on lin blank, then leave line	e return for which you are using the e 1a, 2a, 3a, 4a, 5a, 6a, or 7a b e 1b, 2b, 3b, 4b, 5b, 6b, or 7b, y on the applicable line below. Do	elow, and the amount on that whichever is applicable, blank	line for the return being fil (do not enter -0-). But, if y	ed with this form was
1a Form 990 check	here 🕨 🔀 🛛 b Total revenue, if	any (Form 990, Part VIII, colum	n (A), line 12)	1b2,088,053.
2a Form 990-EZ che		, if any (Form 990-EZ, line 9) .		2b
3a Form 1120-POL		Form 1120-POL, line 22)		3b
4a Form 990-PF che		investment income (Form 990-1		4b
5a Form 8868 check		(Form 8868, line 3c)		5b 6b
6a Form 990-T check 7a Form 4720 check		n 990-T, Part III, line 4)		7b
	tion and Signature Authoriz			75
	rjury, I declare that 🔀 I am an off			to tax with respect to
(name of organization		, (EIN)		ave examined a copy
I consent to allow my to receive from the IF processing the return Agent to initiate an el software for payment a payment, I must co (settlement) date. I al confidential informati	nplete. I further declare that the a r intermediate service provider, tra RS (a) an acknowledgement of rea or refund, and (c) the date of an ectronic funds withdrawal (direct of the federal taxes owed on this ntact the U.S. Treasury Financial so authorize the financial institution on necessary to answer inquiries (PIN) as my signature for the elec-	ansmitter, or electronic return o ceipt or reason for rejection of t y refund. If applicable, I authori debit) entry to the financial inst s return, and the financial Institu Agent at 1-888-353-4537 no la ons involved in the processing and resolve issues related to th	riginator (ERO) to send the he transmission, <b>(b)</b> the rea ze the U.S. Treasury and its titution account indicated in ution to debit the entry to the iter than 2 business days pro of the electronic payment on the payment. I have selected	return to the IRS and son for any delay in designated Financial the tax preparation is account. To revoke rior to the payment f taxes to receive a personal
PIN: check one box	only			1
🔀 i authorize <u>HE</u>	NDERSON & PILLETERI, L ERO firm name	LC to enter	my PIN 37064 Enter five numbers, do not enter all zero	
state agency(ie	2020 electronically filed return. If s) regulating charities as part of th m's disclosure consent screen.			
electronically fil	person subject to tax with respected return. If I have indicated with ties as part of the IRS Fed/State	in this return that a copy of the	return is being filed with a s	state agency(ies)
Signature of officer or pers	an subject to tay $\mathbf{b}$ / $\mathbf{b}$ - :	SAL	Date > 11/12	12021
	ation and Authentication	onis		
A structure for the second structure of	ter your six-digit electronic filing	dentification		· · · · · · · · · · · · · · · · · · ·
	ed by your five-digit self-selected		6 3 7 4 7 Do not er	9 1 2 3 6 5 nter all zeros
that I am submitting	re numeric entry is my PIN, which this return in accordance with the or Business Returns:			
ERO's signature >	In Villita		Date► ///12/	202/
	Do Not Submit This I	etain This Form — See Ins form to the IRS Unless Re	quested To Do So	
For Paperwork Reduc	tion Act Notice, see back of form.	BAA REV 09/08/2	1 PRO	Form 8879-EO (2020

# Additional information from your 2020 Federal Exempt Tax Return

# Form 990: Return of Organization Exempt from Income Tax Sales of Other Assets

Sales of Other Assets	Itemization Statement
Description	Amount
Sale of affordable housing unit held for resale	143,912.
Tota	143,912.

# Form 990: Return of Organization Exempt from Income Tax Personal Cost Basis

Description	Amount
cost of the affordable housing unit held for resale	166,950.
Tota	166,950.

## Schedule R: Related Organizations and Unrelated Partnerships

Part III: Identification of Related Organizations Taxable as a Partnership (1)

## Code V-UBI Amount

Description	Amount
BUSINESS INTEREST EXPENSE	4.
Total	4.

**Itemization Statement** 

## Itemization Statement