

| Form | 990 |
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# \*\* PUBLIC DISCLOSURE COPY \*\*

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.



| Dep<br>Inter                              | artment<br>nal Reve  | of the Treasury<br>enue Service | <ul> <li>Go to www.irs.gov/Form990 for instructions and</li> </ul>   | -            | •                                | Open to Public<br>Inspection      |  |  |  |  |
|---|----------------------|---------------------------------|--|--------------|----------------------------------|-----------------------------------|--|--|--|--|
| -   |                      |                                 |  | l ending     |                                  | · ·                               |  |  |  |  |
| в   | Check if<br>applicat | C Name o                        | forganization  |              | D Employer identificat           | ion number                        |  |  |  |  |
| Г   | Addr                 |                                 | LE INC   |              |                                  |                                   |  |  |  |  |
| Name     Doing business as     84-2852472 |                      |                                 |  |              |                                  |                                   |  |  |  |  |
| F   | Initia               |                                 | and street (or P.O. box if mail is not delivered to street address)  | Room/suite   |                                  |                                   |  |  |  |  |
|   | Final                | 7000                            | EXECUTIVE CENTER DR  | 310          | 615-475-57                       | 17                                |  |  |  |  |
|   | termi                | n                               | own, state or province, country, and ZIP or foreign postal code  |              | G Gross receipts \$              | 923,859.                          |  |  |  |  |
|   | Amer                 |                                 | TWOOD, TN 37027  |              | H(a) Is this a group retur       |                                   |  |  |  |  |
|   | Appli<br>tion        | F Name a                        | nd address of principal officer: BEN TURNER  |              | for subordinates?                |                                   |  |  |  |  |
|   | pend                 |                                 | AS C ABOVE   |              | H(b) Are all subordinates includ |                                   |  |  |  |  |
| 1   | Tax-e>               | kempt status:                   | X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1)   | or 527       | If "No," attach a list           | . See instructions                |  |  |  |  |
|   |                      |                                 | LEIMPACT.ORG   |              | H(c) Group exemption n           | umber 🕨                           |  |  |  |  |
|   |                      |                                 | X Corporation Trust Association Other ►  | L Year       | of formation: 2019 M S           | tate of legal domicile: ${ m TN}$ |  |  |  |  |
| P   | art I                | Summary                         |  |              |                                  |                                   |  |  |  |  |
| đ   | 1                    |                                 | be the organization's mission or most significant activities: $\underline{\mathtt{THE}}$   |              |                                  |                                   |  |  |  |  |
| Activities & Governance                   |                      |                                 | IS TO SERVE REMARKABLE PEOPLE OF   |              |                                  |                                   |  |  |  |  |
| sus                                       | 2                    | Check this bo                   | x 🕨 🛄 if the organization discontinued its operations or dispos  | sed of more  | than 25% of its net assets       |                                   |  |  |  |  |
| Ň   | 3                    |                                 |  |              |                                  | 3                                 |  |  |  |  |
| 2<br>2                                    | 4                    |                                 | lependent voting members of the governing body (Part VI, line 1b)<br>of individuals employed in calendar year 2020 (Part V, line 2a) |              |                                  | 2                                 |  |  |  |  |
| es  | 5                    | 0                               |  |              |                                  |                                   |  |  |  |  |
| iviti                                     | 6                    |                                 | of volunteers (estimate if necessary)  |              |                                  | 0                                 |  |  |  |  |
| Act                                       | 7 a                  |                                 | d business revenue from Part VIII, column (C), line 12   |              |                                  | 0.                                |  |  |  |  |
|   | <u>  b</u>           | Net unrelated                   | business taxable income from Form 990-T, Part I, line 11   | <u></u>      |                                  |                                   |  |  |  |  |
|   |                      | Oantributions                   | and sweets (Dart ) (III line 11)   |              | Prior Year                       | Current Year<br>897,655.          |  |  |  |  |
| an  | 8                    |                                 | and grants (Part VIII, line 1h)  |              | 0.                               | 0.                                |  |  |  |  |
| Revenue                                   | 9                    | •                               | ce revenue (Part VIII, line 2g)<br>come (Part VIII, column (A), lines 3, 4, and 7d)  |              | 0.                               | 82.                               |  |  |  |  |
| Be  | 10                   |                                 | e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)   |              | 0.                               | 26,122.                           |  |  |  |  |
|   | 12                   |                                 | - add lines 8 through 11 (must equal Part VIII, column (A), line 12)   |              | 0.                               | 923,859.                          |  |  |  |  |
|   | 13                   |                                 | nilar amounts paid (Part IX, column (A), lines 1-3)  |              | 0.                               | 97,809.                           |  |  |  |  |
|   | 14                   |                                 | to or for members (Part IX, column (A), line 4)  |              | 0.                               | 0.                                |  |  |  |  |
|   | 40                   |                                 | r compensation, employee benefits (Part IX, column (A), lines 5-10)  |              | 0.                               | 576,413.                          |  |  |  |  |
| see                                       | 16a                  |                                 | undraising fees (Part IX, column (A), line 11e)  |              | 0.                               | 0.                                |  |  |  |  |
| Expenses                                  | b                    |                                 | ing expenses (Part IX, column (D), line 25)  | 00.          |                                  |                                   |  |  |  |  |
| ш   | 17                   | Other expense                   | es (Part IX, column (A), lines 11a-11d, 11f-24e)   |              | 0.                               | 269,507.                          |  |  |  |  |
|   | 18                   | Total expense                   | s. Add lines 13-17 (must equal Part IX, column (A), line 25)   |              | 0.                               | 943,729.                          |  |  |  |  |
|   | 19                   | Revenue less                    | expenses. Subtract line 18 from line 12  |              | 0.                               | -19,870.                          |  |  |  |  |
| P   | 6                    |                                 |  | Be           | ginning of Current Year          | End of Year                       |  |  |  |  |
| Net Assets or                             | <b>1</b> 20          | Total assets (F                 | Part X, line 16)   |              | 81,985.                          | 151,504.                          |  |  |  |  |
| tAs                                       | 21                   | Total liabilities               | (Part X, line 26)  |              | 0.                               | 89,389.                           |  |  |  |  |
|   |                      |                                 | fund balances. Subtract line 21 from line 20   |              | 81,985.                          | 62,115.                           |  |  |  |  |
|   | art II               | -                               |  |              |                                  |                                   |  |  |  |  |
| Und                                       | ler pen              | alties of periury.              | I declare that I have examined this return, including accompanying schedule  | s and statem | ents, and to the best of mv kn   | owledge and belief, it is         |  |  |  |  |

true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

| Sign<br>Here     | Signature of officer         BEN TURNER, PRESIDENT         Type or print name and title | Date  |  |  |  |  |  |  |
|------------------|---|---|--|--|--|--|--|--|
| Paid<br>Preparer | Print/Type preparer's name<br>SARA G. MOON<br>Firm's name CHERRY BEKAERT LLP            | $\begin{array}{c c} & & & \\ \hline & & \\ \hline \\ \hline \\ \hline \\ \hline \\ \hline \\ \hline \\$ |  |  |  |  |  |  |
| Use Only         | Firm's address 222 SECOND AVE, SOUTH STE 1240<br>NASHVILLE, TN 37201                    | Phone no. 615-383-6592  |  |  |  |  |  |  |
| May the IF       | May the IRS discuss this return with the preparer shown above? See instructions         |   |  |  |  |  |  |  |
| 032001 12-2      | 3-20 LHA For Paperwork Reduction Act Notice, see the separate instructions.             | Form <b>990</b> (2020)  |  |  |  |  |  |  |
| S                | EE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CO                                     | NTINUATION  |  |  |  |  |  |  |

| Form | 1 990 (2020) VIABLE INC 84-28524   | 72        | - <sub>age</sub> 2 |
|------|--|-----------|--------------------|
|      | rt III Statement of Program Service Accomplishments  |           | 9                  |
|      | Check if Schedule O contains a response or note to any line in this Part III   |           |                    |
| 1    | Briefly describe the organization's mission:   |           |                    |
|      | THE CORPORATION'S PRIMARY PURPOSE IS TO SERVE REMARKABLE PEOPLE O  | F         |                    |
|      | VULNERABLE COMMUNITIES BY FACILITATING BUSINESS OPPORTUNITIES AND  | )         |                    |
|      | DEVELOPING LEADERS, THEREBY ENHANCING THEIR ABILITY TO BECOME  |           |                    |
|      | SELF-SUSTAINING (VIABLE) WITHIN THEIR COMMUNITY AND CULTURE.   |           |                    |
| 2    | Did the organization undertake any significant program services during the year which were not listed on the                         |           |                    |
| -    | prior Form 990 or 990-EZ?  | Yes 🗌     | No                 |
|      | If "Yes," describe these new services on Schedule O.   |           |                    |
| 2    |  | Yes       | X No               |
| 3    |  |           |                    |
|      | If "Yes," describe these changes on Schedule O.  |           |                    |
| 4    | Describe the organization's program service accomplishments for each of its three largest program services, as measured by exp       |           |                    |
|      | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total exper | ises, and |                    |
|      | revenue, if any, for each program service reported.  |           |                    |
| 4a   |  |           | )                  |
|      | VIABLE WORKED TO IDENTIFY AND FACILITATE BUSINESS OPPORTUNITIES O  | N         |                    |
|      | BEHALF OF APPROXIMATELY 5,000 VULNERABLE, SUBSISTENCE FARMERS IN   |           |                    |
|      | UGANDA. VIABLE NEGOTIATED WITH LOCAL COMMERCIAL BUYERS AND PROCES  | SORS      |                    |
|      | IN UGANDA TO ESTABLISH PRE-ARRANGED, ETHICAL PURCHASE AGREEMENTS   | FOR       |                    |
|      | CROPS GROWN BY FAMILIES IN THE SAME REGIONS TO BE PURCHASED AT FA  | IR        |                    |
|      | MARKET PRICES. THE PARTICIPATING FAMILIES WERE QUALIFIED TO BE   |           |                    |
|      | STRUGGLING TO SURVIVE, WITH SIGNIFICANT HOUSEHOLD NEEDS FOR BASIC  | 1         |                    |
|      | NECESSITIES. IN THIS, FAMILIES WHO FORMERLY DEPENDED ON HANDOUTS   |           |                    |
|      | CHARITIES HAVE NEW HOPE FOR EARNED INCOME OPPORTUNITY THAT CAN PA  |           | 2                  |
|      | THEIR CHILDREN'S FOOD, SHELTER, EDUCATION AND MEDICAL NEEDS. THE   |           |                    |
|      |  | THE       |                    |
|      | INDIRECT EFFECT REACHED APPROXIMATELY 25,000 PEOPLE.   | 11111     |                    |
| 44   |  |           | )                  |
| 4b   | (Code:) (Expenses \$ including grants of \$) (Revenue \$)  |           | )                  |
|      |  |           |                    |
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|      |  |           |                    |
|      |  |           |                    |
| 4c   | (Code: ) (Expenses \$ including grants of \$ ) (Revenue \$   |           | )                  |
|      |  |           | /                  |
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|      |  |           |                    |
|      |  |           |                    |
| 4d   | Other program services (Describe on Schedule O.)   |           |                    |
|      | (Expenses \$ including grants of \$ ) (Revenue \$ )  |           |                    |
| 4e   | Total program service expenses 503, 113.   |           |                    |
|      |  | - arm 99( |                    |

| Form | 990 (2020) VIABLE INC 84-2852  | 472        | Р    | age <b>3</b> |
|------|--|------------|------|--------------|
| Pa   | TIV Checklist of Required Schedules  |            |      |              |
|      |  |            | Yes  | No           |
| 1    | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  |            |      |              |
|      | If "Yes," complete Schedule A  | 1          | Х    |              |
| 2    | Is the organization required to complete Schedule B, Schedule of Contributors?   | 2          | Х    |              |
| 3    | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for  |            |      |              |
|      | public office? If "Yes," complete Schedule C, Part I   | 3          |      | X            |
| 4    | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect   |            |      |              |
|      | during the tax year? If "Yes," complete Schedule C, Part II  | 4          |      | X            |
| 5    | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or   |            |      |              |
|      | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III   | 5          |      | X            |
| 6    | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to  |            |      |              |
|      | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I   | 6          |      | X            |
| 7    | Did the organization receive or hold a conservation easement, including easements to preserve open space,  |            |      |              |
|      | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II   | 7          |      | X            |
| 8    | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete   |            |      |              |
|      | Schedule D, Part III   | 8          |      | X            |
| 9    | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for  |            |      |              |
|      | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  |            |      |              |
|      | If "Yes," complete Schedule D, Part IV   | 9          |      | X            |
| 10   | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments   |            |      |              |
|      | or in quasi endowments? If "Yes," complete Schedule D, Part V  | 10         |      | X            |
| 11   | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X   |            |      |              |
|      | as applicable.   |            |      |              |
| а    | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,  |            |      | x            |
| h    | Part VI  | <u>11a</u> |      |              |
| D    | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total   | 446        |      | x            |
| -    | assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>   | 11b        |      |              |
| C    | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total  | 11c        |      | x            |
| Ь    | assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i><br>Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in |            |      | - 23         |
| u    | Part X, line 16? If "Yes," complete Schedule D, Part IX  | 11d        | х    |              |
| •    | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X  | 11e        | - 21 | x            |
| f    |  |            |      |              |
| •    | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X   | 11f        |      | x            |
| 12a  | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete  | <u> </u>   |      |              |
| 124  | Schedule D, Parts XI and XII   | 12a        |      | x            |
| b    | Was the organization included in consolidated, independent audited financial statements for the tax year?  |            |      |              |
| ~    | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional  | 12b        |      | x            |
| 13   | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E  | 13         |      | X            |
| 14a  | Did the organization maintain an office, employees, or agents outside of the United States?  | 14a        | Х    |              |
| b    | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,  |            |      |              |
|      | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000   |            |      |              |
|      | or more? If "Yes," complete Schedule F, Parts I and IV   | 14b        | Х    |              |
| 15   | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any  |            |      |              |
|      | foreign organization? If "Yes," complete Schedule F, Parts II and IV   | 15         | Х    |              |
| 16   | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to   |            |      |              |
|      | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV  | 16         |      | X            |
| 17   | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,  |            |      |              |
|      | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I   | 17         |      | X            |
| 18   | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines   |            |      |              |
|      | 1c and 8a? If "Yes," complete Schedule G, Part II  | 18         |      | X            |
| 19   | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"   |            |      |              |
|      | complete Schedule G, Part III  | 19         |      | X            |
| 20a  | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H  | 20a        |      | X            |
| b    | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?   | 20b        |      |              |
| 21   | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or  |            |      |              |
|      | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II  | 21         |      | X            |

| Form     | 990 (2020) VIABLE INC 84-285  | 2472    | P   | age <b>4</b> |
|----------|---|---------|-----|--------------|
| Pa       | rt IV Checklist of Required Schedules (continued)   |         |     |              |
|          |   |         | Yes | No           |
| 22       | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on   |         |     |              |
|          | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III   | 22      |     | Х            |
| 23       | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current  |         |     |              |
|          | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes, " complete   |         |     |              |
|          | Schedule J  | 23      |     | X            |
| 24a      | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the   |         |     |              |
|          | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete  |         |     |              |
|          | Schedule K. If "No," go to line 25a   | 24a     |     | X            |
|          | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?   | 24b     |     |              |
| с        | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease  |         |     |              |
|          | any tax-exempt bonds?   | 24c     |     |              |
|          | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?   | 24d     |     |              |
| 25a      | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit  |         |     |              |
|          | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I   | 25a     |     | X            |
| b        | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and  |         |     |              |
|          | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete   |         |     | 77           |
|          | Schedule L, Part I  | 25b     |     | X            |
| 26       | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current   |         |     |              |
|          | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%   |         |     | v            |
|          | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II  | 26      |     | X            |
| 27       | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,   |         |     |              |
|          | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled   | 07      |     | x            |
|          | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III  | 27      |     | ~            |
| 28       | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV   |         |     |              |
| -        | instructions, for applicable filing thresholds, conditions, and exceptions):  |         |     |              |
| а        | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If  | 000     |     | х            |
| h        | "Yes," complete Schedule L, Part IV   | 28a     |     | X            |
|          | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV   | 28b     |     |              |
| C        | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If   | 28c     |     | х            |
| 29       | "Yes," complete Schedule L, Part IV<br>Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M   |         |     | X            |
| 29<br>30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation   | 29      |     | - 23         |
| 30       | -   | 30      |     | х            |
| 31       | contributions? If "Yes," complete Schedule M<br>Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  |         |     | X            |
| 32       | Did the organization required, terminate, or dissolve and cease operations? <i>If Yes, complete Schedule N, Part F</i><br>Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete</i> | - 51    |     |              |
| 02       |   | 32      |     | x            |
| 33       | Schedule N, Part II         Did the organization own 100% of an entity disregarded as separate from the organization under Regulations  | 52      |     |              |
| 00       | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I   | 33      |     | x            |
| 34       | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and   |         |     |              |
| •••      | Part V, line 1  | 34      | х   |              |
| 35a      | Did the organization have a controlled entity within the meaning of section 512(b)(13)?   |         |     | Х            |
|          | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity   |         |     |              |
|          | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   | 35b     |     |              |
| 36       | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?  |         |     |              |
|          | If "Yes," complete Schedule R, Part V, line 2   | 36      |     | х            |
| 37       | Did the organization conduct more than 5% of its activities through an entity that is not a related organization  |         |     |              |
|          | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  | 37      |     | х            |
| 38       | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?  |         |     |              |
|          | Note: All Form 990 filers are required to complete Schedule O   | 38      | Х   |              |
| Pa       | rt V Statements Regarding Other IRS Filings and Tax Compliance  |         |     |              |
|          | Check if Schedule O contains a response or note to any line in this Part V  | <u></u> |     |              |
|          |   |         | Yes | No           |
| 1a       | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1  | _       |     |              |
| b        | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable   | 0       |     |              |
| ~        | Did the organization comply with backup withbolding rules for reportable payments to vendors and reportable gaming  |         |     |              |

c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?

1c

|            | 990 (2020) VIABLE INC 84-2852  | 472      | P   | age <b>5</b> |
|------------|--|----------|-----|--------------|
| Par        | t V Statements Regarding Other IRS Filings and Tax Compliance (continued)  |          |     |              |
|            |  |          | Yes | No           |
| 2a         | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,  |          |     |              |
|            | filed for the calendar year ending with or within the year covered by this return 2a 0   |          | 37  |              |
| b          | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?   | 2b       | Х   |              |
|            | <b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)  |          |     | v            |
|            | Did the organization have unrelated business gross income of \$1,000 or more during the year?  | 3a       |     | <u>X</u>     |
|            | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O  | 3b       |     |              |
| 4a         | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a  |          |     | v            |
|            | financial account in a foreign country (such as a bank account, securities account, or other financial account)?   | 4a       |     | X            |
| D          | If "Yes," enter the name of the foreign country  |          |     |              |
| <b>F</b> - | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).  | 5.0      |     | Х            |
|            | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  | 5a<br>5b |     | X            |
|            | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   | 50<br>50 |     | <u></u>      |
|            | If "Yes" to line 5a or 5b, did the organization file Form 8886-T?  | 50       |     |              |
| 0a         | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit  | 6a       |     | Х            |
| h          | any contributions that were not tax deductible as charitable contributions?<br>If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts                  | 0a       |     |              |
| b          |  | 6b       |     |              |
| 7          | were not tax deductible?<br>Organizations that may receive deductible contributions under section 170(c).  | 00       |     |              |
| 7          | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?  | 7a       |     | Х            |
|            |  | 7a<br>7b |     |              |
|            | If "Yes," did the organization notify the donor of the value of the goods or services provided?<br>Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required |          |     |              |
| U          | to file Form 8282?   | 7c       |     | х            |
| Ь          | If "Yes," indicate the number of Forms 8282 filed during the year 7d   | 10       |     |              |
|            | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  | 7e       |     | Х            |
| f          | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   | 76<br>7f |     | X            |
| g          | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?   | 7g       |     |              |
| -          | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?   | 79<br>7h |     |              |
| 8          | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the   |          |     |              |
| Ŭ          | sponsoring organization have excess business holdings at any time during the year?   | 8        |     |              |
| 9          | Sponsoring organizations maintaining donor advised funds.  |          |     |              |
| a          | Did the sponsoring organization make any taxable distributions under section 4966?   | 9a       |     |              |
|            | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?  | 9b       |     |              |
| 10         | Section 501(c)(7) organizations. Enter:  |          |     |              |
|            | Initiation fees and capital contributions included on Part VIII, line 12 10a   |          |     |              |
|            | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b  |          |     |              |
| 11         | Section 501(c)(12) organizations. Enter:   |          |     |              |
| а          | Gross income from members or shareholders  |          |     |              |
| b          | Gross income from other sources (Do not net amounts due or paid to other sources against   |          |     |              |
|            | amounts due or received from them.)  |          |     |              |
| 12a        | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?   | 12a      |     |              |
|            | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b  |          |     |              |
| 13         | Section 501(c)(29) qualified nonprofit health insurance issuers.   |          |     |              |
| а          |  | 13a      |     |              |
|            | Note: See the instructions for additional information the organization must report on Schedule O.  |          |     |              |
| b          | Enter the amount of reserves the organization is required to maintain by the states in which the   |          |     |              |
|            | organization is licensed to issue qualified health plans   |          |     |              |
| с          | Enter the amount of reserves on hand   |          |     |              |
| 14a        | Did the organization receive any payments for indoor tanning services during the tax year?   | 14a      |     | X            |
| b          | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O  | 14b      |     |              |
| 15         | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or  |          |     |              |
|            | excess parachute payment(s) during the year?   | 15       |     | X            |
|            | If "Yes," see instructions and file Form 4720, Schedule N.   |          |     |              |
| 16         | Is the organization an educational institution subject to the section 4968 excise tax on net investment income?  | 16       |     | X            |
|            | If "Yes," complete Form 4720, Schedule O.  |          |     |              |

| Form <b>990</b> | (2020) |
|-----------------|--------|
|-----------------|--------|

| Form     | 990 (2020) VIABLE INC   |          | 84-285                     |           | Р      | age <b>6</b> |
|----------|---|----------|----------------------------|-----------|--------|--------------|
|          | t VI Governance, Management, and Disclosure For each "Yes" response to lines 2 th   | rough 7  | below, and for a           | "No" re   | spons  | se           |
|          | to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O   |          |                            |           |        |              |
|          | Check if Schedule O contains a response or note to any line in this Part VI   |          |                            |           |        | X            |
| Sec      | tion A. Governing Body and Management   |          |                            |           |        |              |
|          |   |          |                            |           | Yes    | No           |
| 1a       | Enter the number of voting members of the governing body at the end of the tax year   | 1a       |                            | 3         |        |              |
|          | If there are material differences in voting rights among members of the governing body, or if the governing   |          |                            |           |        |              |
|          | body delegated broad authority to an executive committee or similar committee, explain on Schedule 0.   |          |                            |           |        |              |
| b        | Enter the number of voting members included on line 1a, above, who are independent  | 1b       |                            | 2         |        |              |
| 2        | Did any officer, director, trustee, or key employee have a family relationship or a business relationship   | with a   | ny other                   |           |        |              |
|          | officer, director, trustee, or key employee?  |          |                            | 2         |        | X            |
| 3        | Did the organization delegate control over management duties customarily performed by or under the  | e direct | supervision                |           |        |              |
|          | of officers, directors, trustees, or key employees to a management company or other person?   |          |                            | 3         |        | X            |
| 4        | Did the organization make any significant changes to its governing documents since the prior Form 9   | 90 was   | filed?                     | 4         |        | X            |
| 5        | Did the organization become aware during the year of a significant diversion of the organization's ass  | ets?     |                            | 5         |        | X            |
| 6        | Did the organization have members or stockholders?  |          |                            | 6         |        | X            |
| 7a       | Did the organization have members, stockholders, or other persons who had the power to elect or ap  | point o  | ne or                      |           |        |              |
|          | more members of the governing body?   |          |                            | 7a        |        | <u>X</u>     |
| b        | Are any governance decisions of the organization reserved to (or subject to approval by) members, st  | ockhol   | ders, or                   |           |        |              |
|          | persons other than the governing body?  |          |                            | 7b        |        | X            |
| 8        | Did the organization contemporaneously document the meetings held or written actions undertaken during the year   | -        | -                          |           |        |              |
| а        | The governing body?   |          |                            | <u>8a</u> |        |              |
| b        | Each committee with authority to act on behalf of the governing body?   |          |                            | 8b        | Х      |              |
| 9        | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read  |          |                            |           |        |              |
| 0        | organization's mailing address? If "Yes," provide the names and addresses on Schedule O   |          |                            | 9         |        | Х            |
| Sec      | tion B. Policies (This Section B requests information about policies not required by the Internal Re  | venue (  | Code.)                     |           |        |              |
|          |   |          |                            |           | Yes    | No           |
|          | Did the organization have local chapters, branches, or affiliates?  |          |                            | 10a       |        | X            |
| b        | If "Yes," did the organization have written policies and procedures governing the activities of such ch   |          |                            | 101       |        |              |
|          |   |          | filing of the statement of | 10b       | Х      |              |
|          | Has the organization provided a complete copy of this Form 990 to all members of its governing body   | / before | e tilling the form?        | 11a       |        |              |
| b        | Describe in Schedule O the process, if any, used by the organization to review this Form 990.   |          |                            | 12a       | Х      |              |
| 12a      | Did the organization have a written conflict of interest policy? If "No," go to line 13   |          |                            | 12a       | X      |              |
| b        | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise<br>Did the organization regularly and consistently monitor and enforce compliance with the policy? <i>If</i> "Y |          |                            | 120       | - 23   |              |
| C        |   | · ·      |                            | 12c       | х      |              |
| 12       | in Schedule O how this was done<br>Did the organization have a written whistleblower policy?  |          |                            | 13        |        | X            |
| 13<br>14 | Did the organization have a written whistleblower policy?<br>Did the organization have a written document retention and destruction policy?   |          |                            | 14        |        | X            |
| 15       | Did the process for determining compensation of the following persons include a review and approva  |          |                            | 14        |        |              |
| 10       | persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   | i by ind | ependent                   |           |        |              |
| а        | The organization's CEO, Executive Director, or top management official  |          |                            | 15a       |        | х            |
| b        | Other officers or key employees of the organization   |          |                            | 15b       |        | X            |
| ~        | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).   |          |                            | 10.0      |        |              |
| 16a      | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangen   | nent wit | th a                       |           |        |              |
|          | taxable entity during the year?   |          |                            | 16a       |        | Х            |
| b        | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluat   |          |                            |           |        |              |
|          | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organ   |          | -                          |           |        |              |
|          | exempt status with respect to such arrangements?  |          |                            | 16b       |        |              |
| Sec      | tion C. Disclosure  |          |                            |           |        |              |
| 17       | List the states with which a copy of this Form 990 is required to be filed $\blacktriangleright TN$   |          |                            |           |        |              |
| 18       | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024 A, if applicable), 990, ar   | nd 990-  | T (Section 501(c)(3        | )s only)  | availa | ble          |
|          | for public inspection. Indicate how you made these available. Check all that apply.   |          |                            | - /       |        |              |
|          | Own website Another's website X Upon request Other (explain   | on Scl   | nedule O)                  |           |        |              |
| 19       | Describe on Schedule O whether (and if so, how) the organization made its governing documents, co   |          |                            | nd financ | cial   |              |
|          | statements available to the public during the tax year.   |          |                            |           |        |              |
| 20       | State the name, address, and telephone number of the person who possesses the organization's boo  | ks and   | records                    |           |        |              |
|          | BEN TURNER - 615-475-5717   |          |                            |           |        |              |
|          | 7000 EXECUTIVE CENTER DR, STE 310, BRENTWOOD, TN 3  | 3702     | 7                          |           |        |              |
|          |   |          |                            | -         |        | (0000)       |

| Form 990 (2 |  | 84-2852472                          | Page 7    |
|-------------|--|-------------------------------------|-----------|
| Part VII    | Compensation of Officers, Directors, Trustees, Key Employees, Highest C                              | Compensated                         |           |
|             | Employees, and Independent Contractors   |                                     |           |
|             | Check if Schedule O contains a response or note to any line in this Part VII                         |                                     | Χ         |
| Section A.  | Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees                      |                                     |           |
| 1a Comple   | te this table for all persons required to be listed. Report compensation for the calendar year endin | g with or within the organization's | tax year. |

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and title            | (B)<br>Average   | (C)<br>Position                |   | <b>(D)</b><br>Reportable | <b>(E)</b><br>Reportable | <b>(F)</b><br>Estimated         |                    |  |                                  |  |
|----------------------------------|--|--------------------------------|---|--------------------------|--------------------------|---------------------------------|--------------------|--|----------------------------------|--|
|                                  | hours per<br>week  | box                            | (do not check more than one<br>box, unless person is both an<br>officer and a director/trustee) |                          | compensation             | compensation<br>from related    | amount of<br>other |  |                                  |  |
|                                  | (list any<br>hours for<br>related<br>organizations<br>below<br>line) | Individual trustee or director | In stitutional trustee  | Officer                  | Key employee             | Highest compensated<br>employee | Former             | the<br>organization<br>(W-2/1099-MISC) | organizations<br>(W-2/1099-MISC) | compensation<br>from the<br>organization<br>and related<br>organizations |
| (1) BENJAMIN TURNER<br>PRESIDENT | 40.00  | x                              |   | x                        |                          |                                 |                    | 144,776.                               | 0.                               | 5,224.   |
| (2) JOHN JARED                   | 40.00  | - 23                           |   |                          |                          |                                 |                    | 111,770.                               |                                  | 5,2210   |
| DIRECTOR OF OPERATIONS           |  |                                |   |                          |                          | X                               |                    | 120,500.                               | 0.                               | 0.   |
| (3) BOB BENDER<br>DIRECTOR       | 5.00   | x                              |   |                          |                          |                                 |                    | 60,000.                                | 0.                               | 0.   |
| (4) RICH MILES                   | 2.00   |                                |   |                          |                          |                                 |                    |  |                                  |  |
| DIRECTOR                         |  | X                              |   |                          |                          |                                 |                    | 0.                                     | 0.                               | 0.   |
|                                  |  |                                |   |                          |                          |                                 |                    |  |                                  |  |
|                                  |  |                                |   |                          |                          |                                 |                    |  |                                  |  |
|                                  |  |                                |   |                          |                          |                                 |                    |  |                                  |  |
|                                  |  |                                |   |                          |                          |                                 |                    |  |                                  |  |
|                                  |  |                                |   |                          |                          |                                 |                    |  |                                  |  |
|                                  |  |                                |   |                          |                          |                                 |                    |  |                                  |  |
|                                  |  |                                |   |                          |                          |                                 |                    |  |                                  |  |
|                                  |  |                                |   |                          |                          |                                 |                    |  |                                  |  |
|                                  |  |                                |   |                          |                          |                                 |                    |  |                                  |  |
|                                  |  |                                |   |                          |                          |                                 |                    |  |                                  |  |
|                                  |  |                                |   |                          |                          |                                 |                    |  |                                  |  |
|                                  |  |                                |   |                          |                          |                                 |                    |  |                                  |  |
|                                  |  |                                |   |                          |                          |                                 |                    |  |                                  |  |
|                                  |  |                                |   |                          |                          |                                 |                    |  |                                  |  |

|    | n 990 (2020) VIABLE IN   | IC   |        |       |        |           |                                 |   |   | 84-2                         | 852    | 472                             | P  | age <b>8</b>   |
|----|--|--|--------|-------|--------|-----------|---------------------------------|---|---|------------------------------|--------|---------------------------------|--|----------------|
| Pa | rt VII Section A. Officers, Directors, Trust   |  | oloye  | ees,  |        |           | ghes                            | st C                                      | Compensated Employee                              | s (continued)                |        |                                 |  |                |
|    | (A)<br>Name and title  | (B) (C)<br>Average<br>nours per<br>week officer and a director/trust |        |       |        |           | n an                            | (D)<br>Reportable<br>compensation<br>from | (E)<br>Reportable<br>compensation<br>from related |                              |        | (F)<br>timate<br>nount<br>other |  |                |
|    | (list any<br>hours for<br>related<br>organizations<br>below<br>line)   |  |        |       |        |           | Highest compensated<br>employee | Former                                    | the<br>organization<br>(W-2/1099-MISC)            | organization<br>(W-2/1099-MK | is     | fr<br>org<br>and                | pensa<br>om th<br>anizat<br>d relat<br>anizati | e<br>ion<br>ed |
|    |  |  |        |       |        |           |                                 |   |   |                              |        |                                 |  |                |
|    |  |  |        |       |        |           |                                 |   |   |                              |        |                                 |  |                |
|    |  |  |        |       |        |           |                                 |   |   |                              |        |                                 |  |                |
|    |  |  |        |       |        |           |                                 |   |   |                              |        |                                 |  |                |
|    |  |  |        |       |        |           |                                 |   |   |                              |        |                                 |  |                |
|    |  |  |        |       |        |           |                                 |   |   |                              |        |                                 |  |                |
| с  | Subtotal<br>Total from continuation sheets to Part VII<br>Total (add lines 1b and 1c)                              | , Section A  |        |       |        |           |                                 |   | 325,276.<br>0.<br>325,276.                        |                              | 0.0.   |                                 | 5,2<br>5,2                                     | 0.             |
| 2  | Total (add lines to and tc)<br>Total number of individuals (including but no<br>compensation from the organization |  |        |       |        |           |                                 | o re                                      |   | 000 of reportable            |        |                                 | 5,2  | 2 2            |
|    |  |  |        |       |        |           |                                 |   |   |                              | 1      |                                 | Yes  | No             |
| 3  | Did the organization list any <b>former</b> officer,<br>line 1a? If "Yes," complete Schedule J for su              | -  |        | -     | •      | -         |                                 |   |   |                              |        | 3                               |  | Х              |
| 4  | For any individual listed on line 1a, is the su  | m of reportabl   | e co   | mpe   | ensa   | tion      | and                             | oth                                       | ner compensation from t                           | he organization              |        | 4                               |  | x              |
| 5  | and related organizations greater than \$150<br>Did any person listed on line 1a receive or a                      | ccrue compen   | Isatio | on fr | om     | any       | unre                            | elate                                     | ed organization or individ                        | dual for services            |        |                                 |  | X              |
| Se | rendered to the organization? If "Yes." com<br>ction B. Independent Contractors                                    | plete Schedule   | e J fo | or su | ich r  | oers      | on .                            |   |   |                              |        | 5                               |  | Λ              |
| 1  | Complete this table for your five highest cor the organization. Report compensation for t                          | •  | •      |       |        |           |                                 |   |   | •                            | censat | tion fro                        | om   |                |
|    | (A)<br>Name and business   |  |        | ONE   |        |           |                                 |   | (B)<br>Description of s                           |                              | С      | <b>(C</b><br>compe              |  | n              |
|    |  |  |        |       |        |           |                                 |   |   |                              |        |                                 |  |                |
|    |  |  |        |       |        |           |                                 |   |   |                              |        |                                 |  |                |
|    |  |  |        |       |        |           |                                 |   |   |                              |        |                                 |  |                |
|    |  |  |        |       |        |           |                                 |   |   |                              |        |                                 |  |                |
| 2  | Total number of independent contractors (ir \$100.000 of compensation from the organiz                             | •  | ot lin | nitec | d to t | thos<br>( |                                 | ted                                       | above) who received mo                            | ore than                     |        |                                 |  |                |

|   | <u>n 990 (</u><br><b>rt VII</b> |  | BLE INC           |                        |  |  | 84-2852                                     | 472 Page 9  |
|---|---------------------------------|--|-------------------|------------------------|--|--|---|---|
| Fa  |                                 |  |                   |                        |  |  |   |   |
|   |                                 | Check if Schedule O c                                      | contains a respor | nse or note to any lin | <u>e in this Part VIII …</u><br>(A)<br>Total revenue | (B)<br>Related or exempt<br>function revenue | <b>(C)</b><br>Unrelated<br>business revenue | (D)<br>Revenue excluded<br>from tax under<br>sections 512 - 514 |
| ts  | 1 a                             | Federated campaigns  | 1a                |                        |  |  |   |   |
| Contributions, Gifts, Grants<br>and Other Similar Amounts | b                               | Membership dues  | 1b                |                        |  |  |   |   |
| s, G<br>Am  | с                               | Fundraising events   |                   |                        |  |  |   |   |
| Gift<br>lar   | d                               | Related organizations                                      | 1d                |                        |  |  |   |   |
| imi,  | е                               | Government grants (contr                                   |                   |                        |  |  |   |   |
| itior<br>er S   | f                               | All other contributions, gifts,                            |                   |                        |  |  |   |   |
| otho  |                                 | similar amounts not included                               |                   | 897,655.               |  |  |   |   |
| ont<br>nd (   | g                               |  |                   | <b>`</b>               | 897,655.   |  |   |   |
| <u>a</u> C  | h                               | Total. Add lines 1a-1f                                     |                   | Business Code          | 097,055.   |  |   |   |
| •   | 2 a                             |  |                   |                        |  |  |   |   |
| Program Service<br>Revenue                                | h                               |  |                   |                        |  |  |   |   |
| Ser   | c                               |  |                   |                        |  |  |   |   |
| am Ser<br>evenue  | d                               |  |                   |                        |  |  |   |   |
| Be  | e                               |  |                   |                        |  |  |   |   |
| Pro   | f                               | All other program service                                  | revenue           |                        |  |  |   |   |
|   |                                 | Total. Add lines 2a-2f                                     |                   |                        |  |  |   |   |
|   | 3                               | Investment income (incluc                                  |                   |                        |  |  |   |   |
|   |                                 | other similar amounts)                                     |                   |                        | 82.  |  |   | 82.   |
|   | 4                               | Income from investment of                                  | -                 | -                      |  |  |   |   |
|   | 5                               | Royalties  |                   |                        |  |  |   |   |
|   |                                 | _  | (i) Real          | (ii) Personal          |  |  |   |   |
|   | 6 a                             | Gross rents  | 6a                |                        |  |  |   |   |
|   |                                 | 1  | 6b                |                        |  |  |   |   |
|   | C<br>L                          | Rental income or (loss)                                    | 6c                |                        |  |  |   |   |
|   |                                 | Net rental income or (loss)<br>Gross amount from sales of  | (i) Securiti      |                        |  |  |   |   |
|   | <i>i</i> a                      | assets other than inventory                                | 7a                |                        |  |  |   |   |
|   | b                               | Less: cost or other basis                                  | 14                |                        |  |  |   |   |
| P   |                                 | and sales expenses   | 7b                |                        |  |  |   |   |
| /enue   | с                               | Gain or (loss)   | 7c                |                        |  |  |   |   |
| Rev   |                                 | Net gain or (loss)   |                   |                        |  |  |   |   |
| Other Rev   | 8 a                             | Gross income from fundraisir                               | ng events (not    |                        |  |  |   |   |
| đ   |                                 |  | of                |                        |  |  |   |   |
|   |                                 | contributions reported on                                  | -                 |                        |  |  |   |   |
|   | _                               | Part IV, line 18   |                   | 8a                     |  |  |   |   |
|   |                                 | Less: direct expenses                                      |                   | 8b                     |  |  |   |   |
|   | c<br>Q Q                        | ( )  | -                 | IS 🕨                   |  |  |   |   |
|   | 9 a                             | Gross income from gamin<br>Part IV, line 19                |                   | 9a                     |  |  |   |   |
|   | h                               | Less: direct expenses                                      |                   | 9b                     |  |  |   |   |
|   |                                 | Net income or (loss) from                                  |                   |                        |  |  |   |   |
|   |                                 | Gross sales of inventory, I                                |                   | F                      |  |  |   |   |
|   |                                 | and allowances   |                   | 10a                    |  |  |   |   |
|   | b                               | Less: cost of goods sold                                   |                   | 10b                    |  |  |   |   |
|   | с                               | Net income or (loss) from                                  | sales of inventor | / ►                    |  |  |   |   |
| s   |                                 |  |                   | Business Code          |  |  |   |   |
| e   | 11 a                            | MISCELLANEOUS  |                   | 900099                 | 26,122.  |  |   | 26,122.   |
| lané  | b                               |  |                   |                        |  |  |   |   |
| Miscellaneous<br>Revenue                                  | c                               |  |                   |                        |  |  |   |   |
| Mis   | d                               | All other revenue  |                   |                        | 26,122.  |  |   |   |
|   | <u>е</u><br>12                  | Total. Add lines 11a-11d<br>Total revenue. See instruction |                   |                        | 923,859.   |  | 0.  | 26,204.   |
|   | 14                              |  | הווס              |                        |  |  | J   | ,,  |

|        | Check if Schedule O contains a respons   |                              | his Part IX                               |  |                                       |
|--------|--|------------------------------|---|--|---------------------------------------|
|        | not include amounts reported on lines 6b,<br>8b, 9b, and 10b of Part VIII.   | <b>(A)</b><br>Total expenses | <b>(B)</b><br>Program service<br>expenses | <b>(C)</b><br>Management and<br>general expenses | <b>(D)</b><br>Fundraising<br>expenses |
| 1      | Grants and other assistance to domestic organizations  |                              |   |  |                                       |
|        | and domestic governments. See Part IV, line 21   |                              |   |  |                                       |
| 2      | Grants and other assistance to domestic  |                              |   |  |                                       |
|        | individuals. See Part IV, line 22  |                              |   |  |                                       |
| 3      | Grants and other assistance to foreign   |                              |   |  |                                       |
|        | organizations, foreign governments, and foreign  |                              |   |  |                                       |
|        | individuals. See Part IV, lines 15 and 16  | 97,809.                      | 97,809.                                   |  |                                       |
| 4      | Benefits paid to or for members  |                              |   |  |                                       |
| 5      | Compensation of current officers, directors,   |                              |   |  |                                       |
|        | trustees, and key employees  | 210,000.                     | 180,000.                                  | 30,000.  |                                       |
| 6      | Compensation not included above to disqualified  |                              |   |  |                                       |
|        | persons (as defined under section 4958(f)(1)) and  |                              |   |  |                                       |
|        | persons described in section 4958(c)(3)(B)   |                              |   |  |                                       |
| 7      | Other salaries and wages   | 366,413.                     | 158,708.                                  | 207,705.   |                                       |
| 8      | Pension plan accruals and contributions (include   |                              |   |  |                                       |
|        | section 401(k) and 403(b) employer contributions)  |                              |   |  |                                       |
| 9      | Other employee benefits  |                              |   |  |                                       |
| 10     | Payroll taxes  |                              |   |  |                                       |
| 11     | Fees for services (nonemployees):  |                              |   |  |                                       |
| а      | Management   |                              |   |  |                                       |
| b      | Legal  | 1,310.                       |   | 1,310.   |                                       |
| с      | Accounting   | 5,846.                       |   | 5,846.   |                                       |
| d      | Lobbying   |                              |   |  |                                       |
| е      | Professional fundraising services. See Part IV, line 17  |                              |   |  |                                       |
| f      | Investment management fees   |                              |   |  |                                       |
| g      | Other. (If line 11g amount exceeds 10% of line 25,   |                              |   |  |                                       |
|        | column (A) amount, list line 11g expenses on Sch 0.)   | 101,597.                     | 65,597.                                   |  | 36,000.                               |
| 12     | Advertising and promotion  | 63,964.                      |   | 63,964.  |                                       |
| 13     | Office expenses  | 3,192.                       |   | 3,192.   |                                       |
| 14     | Information technology   | 3,854.                       |   | 3,854.   |                                       |
| 15     | Royalties  | 80 450                       |   | 80.450   |                                       |
| 16     | Occupancy  | 72,452.                      | 0.0.0                                     | 72,452.  |                                       |
| 17     | Travel   | 1,286.                       | 999.                                      | 287.   |                                       |
| 18     | Payments of travel or entertainment expenses   |                              |   |  |                                       |
|        | for any federal, state, or local public officials  |                              |   |  |                                       |
| 19     | Conferences, conventions, and meetings   |                              |   |  |                                       |
| 20     |  |                              |   |  |                                       |
| 21     | Payments to affiliates   |                              |   |  |                                       |
| 22     | Depreciation, depletion, and amortization  | 12,220.                      |   | 12,220.  |                                       |
| 23     | Insurance  | 14,220.                      |   | 14,440.  |                                       |
| 24     | Other expenses. Itemize expenses not covered<br>above (List miscellaneous expenses on line 24e. If<br>line 24e amount exceeds 10% of line 25, column (A)<br>amount, list line 24e expenses on Schedule 0.) |                              |   |  |                                       |
| -      | BANK SERVICE CHARGES   | 1,859.                       |   | 1,859.   |                                       |
| a<br>b | DUES AND SUBSCRIPTIONS   | 1,275.                       |   | 1,275.   |                                       |
| c<br>b | FUNDRAISING  | 350.                         |   | 350.   |                                       |
| d      | MEALS  | 197.                         |   | 197.   |                                       |
|        | All other expenses   | 105.                         |   | 105.   |                                       |
| 25     | Total functional expenses. Add lines 1 through 24e   | 943,729.                     | 503,113.                                  | 404,616.   | 36,000.                               |
| 26     | Joint costs. Complete this line only if the organization   |                              |   |  | ,                                     |
|        | reported in column (B) joint costs from a combined   |                              |   |  |                                       |
|        | educational campaign and fundraising solicitation.   |                              |   |  |                                       |
|        | Check here if following SOP 98-2 (ASC 958-720)   |                              |   |  |                                       |
| -      |  |                              |   |  | 000                                   |

# Form 990 (2020)

#### VIABLE INC Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

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| INC |  |  |
|-----|--|--|
|     |  |  |
|     |  |  |

|             |    | Check if Schedule O contains a response or note to any line in this Part X   |                                 |     |                           |
|-------------|----|--|---------------------------------|-----|---------------------------|
|             |    |  | <b>(A)</b><br>Beginning of year |     | <b>(B)</b><br>End of year |
|             | 1  | Cash - non-interest-bearing  | 66,935.                         | 1   | 34,556.                   |
|             | 2  | Savings and temporary cash investments                                       |                                 | 2   |                           |
|             | 3  | Pledges and grants receivable, net   |                                 | 3   |                           |
|             | 4  | Accounts receivable, net   |                                 | 4   | 15,050.                   |
|             | 5  | Loans and other receivables from any current or former officer, director,    |                                 |     |                           |
|             |    | trustee, key employee, creator or founder, substantial contributor, or 35%   |                                 |     |                           |
|             |    | controlled entity or family member of any of these persons                   |                                 | 5   |                           |
|             | 6  | Loans and other receivables from other disqualified persons (as defined      |                                 |     |                           |
|             |    | under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)    |                                 | 6   |                           |
| s           | 7  | Notes and loans receivable, net  |                                 | 7   |                           |
| Assets      | 8  | Inventories for sale or use  |                                 | 8   |                           |
| As          | 9  | Prepaid expenses and deferred charges  |                                 | 9   |                           |
|             |    | Land, buildings, and equipment: cost or other                                |                                 |     |                           |
|             |    | basis. Complete Part VI of Schedule D 10a                                    |                                 |     |                           |
|             | b  |  |                                 | 10c |                           |
|             | 11 | Investments - publicly traded securities                                     |                                 | 11  |                           |
|             | 12 | Investments - other securities. See Part IV, line 11                         |                                 | 12  |                           |
|             | 13 | Investments - program-related. See Part IV, line 11                          |                                 | 13  |                           |
|             | 14 | Intangible assets  |                                 | 14  |                           |
|             | 15 | Other assets. See Part IV, line 11   |                                 | 15  | 101,898.                  |
|             | 16 | Total assets. Add lines 1 through 15 (must equal line 33)                    | 01 005                          | 16  | 151,504.                  |
|             | 17 | Accounts payable and accrued expenses  |                                 | 17  | 6,689.                    |
|             | 18 |  |                                 | 18  | 0,005.                    |
|             | 19 | Grants payable   |                                 | 19  | 82,700.                   |
|             | 20 | Deferred revenue   |                                 | 20  | 02,700.                   |
|             | 20 | Tax-exempt bond liabilities  |                                 | 20  |                           |
|             |    |  |                                 | 21  |                           |
| lies        | 22 | Loans and other payables to any current or former officer, director,         |                                 |     |                           |
| jii         |    | trustee, key employee, creator or founder, substantial contributor, or 35%   |                                 | 00  |                           |
| Liabilities | ~  | controlled entity or family member of any of these persons                   |                                 | 22  |                           |
|             | 23 | Secured mortgages and notes payable to unrelated third parties               |                                 | 23  |                           |
|             | 24 | Unsecured notes and loans payable to unrelated third parties                 | ·····                           | 24  |                           |
|             | 25 | Other liabilities (including federal income tax, payables to related third   |                                 |     |                           |
|             |    | parties, and other liabilities not included on lines 17-24). Complete Part X |                                 |     |                           |
|             |    | of Schedule D  |                                 | 25  | 89,389.                   |
|             | 26 | Total liabilities. Add lines 17 through 25                                   |                                 | 26  | 09,309.                   |
| ي<br>ا      |    | Organizations that follow FASB ASC 958, check here 🕨 🗓                       |                                 |     |                           |
| 9<br>2      |    | and complete lines 27, 28, 32, and 33.                                       | 01 005                          |     | CO 11E                    |
| alar        | 27 | Net assets without donor restrictions  |                                 | 27  | 62,115.                   |
| ğ           | 28 | Net assets with donor restrictions   | ······                          | 28  |                           |
| ŭ           |    | Organizations that do not follow FASB ASC 958, check here                    | J                               |     |                           |
| ۳.<br>۲     |    | and complete lines 29 through 33.  |                                 |     |                           |
| ts          | 29 | Capital stock or trust principal, or current funds                           |                                 | 29  |                           |
| se          | 30 | Paid-in or capital surplus, or land, building, or equipment fund             |                                 | 30  |                           |
|             | 31 | Retained earnings, endowment, accumulated income, or other funds             |                                 | 31  | <b>60</b> 44 -            |
|             | 32 | Total net assets or fund balances  | 81,985.                         | 32  | 62,115.                   |
|             | 33 | Total liabilities and net assets/fund balances                               |                                 | 33  | <u>151,504.</u>           |

Form **990** (2020)

# VIABLE Form 990 (2020) Part X Balance Sheet

|--|

| Form | 1 990 (2020) VIABLE INC   | 84-28     | 52472        | Page <b>12</b> |
|------|---|-----------|--------------|----------------|
| Pa   | rt XI Reconciliation of Net Assets  |           |              |                |
|      | Check if Schedule O contains a response or note to any line in this Part XI   |           |              |                |
|      |   |           |              |                |
| 1    | Total revenue (must equal Part VIII, column (A), line 12)   | 1         |              | ,859.          |
| 2    | Total expenses (must equal Part IX, column (A), line 25)  | 2         |              | ,729.          |
| 3    | Revenue less expenses. Subtract line 2 from line 1  | 3         |              | ,870.          |
| 4    | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))                             | 4         | 81           | ,985.          |
| 5    | Net unrealized gains (losses) on investments  | 5         |              |                |
| 6    | Donated services and use of facilities  | 6         |              |                |
| 7    | Investment expenses   | 7         |              |                |
| 8    | Prior period adjustments  | 8         |              |                |
| 9    | Other changes in net assets or fund balances (explain on Schedule O)  | 9         |              | 0.             |
| 10   | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,                    |           |              |                |
| _    | column (B))   | 10        | 62           | ,115.          |
| Pa   | rt XII Financial Statements and Reporting   |           |              |                |
|      | Check if Schedule O contains a response or note to any line in this Part XII  |           |              |                |
|      |   |           |              | Yes No         |
| 1    | Accounting method used to prepare the Form 990: Cash X Accrual Other  |           |              |                |
|      | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule        | Э.        |              |                |
| 2a   |   |           | . 2a         | X              |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed       | on a      |              |                |
|      | separate basis, consolidated basis, or both:  |           |              |                |
|      | Separate basis Consolidated basis Both consolidated and separate basis  |           |              |                |
| b    | · · · · · · · · · · · · · · · · · · ·   |           | . 2b         | X              |
|      | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate      | basis,    |              |                |
|      | consolidated basis, or both:  |           |              |                |
|      | Separate basis Consolidated basis Both consolidated and separate basis  |           |              |                |
| с    | , 3   |           |              |                |
|      | review, or compilation of its financial statements and selection of an independent accountant?                        |           | <u>2c</u>    |                |
|      | If the organization changed either its oversight process or selection process during the tax year, explain on Sche    |           |              |                |
| 3a   | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin   | gle Audit |              |                |
|      | Act and OMB Circular A-133?   |           | 3a           | X              |
| b    | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required |           |              |                |
|      | or audits, explain why on Schedule O and describe any steps taken to undergo such audits                              |           | . <b>3</b> b |                |

Form **990** (2020)

| SCF | IEDU | LE A |
|-----|------|------|
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| (Form | 990 | or | 990- | EZ) |
|-------|-----|----|------|-----|
|-------|-----|----|------|-----|

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

| OMB No. 1545-0047            |
|------------------------------|
| 2020                         |
| Open to Public<br>Inspection |

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|          |          | of the Treasury<br>nue Service   |                           | ► Go to www.irs.go          | Open to Public<br>Inspection |                       |                    |                 |               |                           |  |  |
|----------|----------|--|---------------------------|-----------------------------|------------------------------|-----------------------|--------------------|-----------------|---------------|---------------------------|--|--|
| Nam      | ne of t  | the organizati   | on                        | -                           |                              |                       |                    |                 | Employer      | identification number     |  |  |
|          |          |  | VIAB                      | LE INC                      |                              |                       |                    |                 | 8             | 4-2852472                 |  |  |
| Pa       | rt I     | Reason   | for Public (              | Charity Status.             | (All organizations must c    | omplete th            | nis part.) S       | ee instructior  | IS.           |                           |  |  |
| The      | organ    | ization is not a   | private found             | ation because it is: (      | For lines 1 through 12, c    | heck only             | one box.)          |                 |               |                           |  |  |
| 1        |          | A church, cor  | nvention of ch            | urches, or associatio       | on of churches described     | l in <b>sectio</b>    | n 170(b)(1         | 1)(A)(i).       |               |                           |  |  |
| 2        |          | A school des   | cribed in <b>sect</b> i   | ion 170(b)(1)(A)(ii).(      | Attach Schedule E (Forn      | n 990 or 99           | 90-EZ).)           |                 |               |                           |  |  |
| 3        |          | A hospital or  | a cooperative             | hospital service orga       | anization described in se    | ection 170            | (b)(1)(A)(ii       | ii).            |               |                           |  |  |
| 4        |          | A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, |                           |                             |                              |                       |                    |                 |               |                           |  |  |
|          |          | city, and state  | e:                        |                             |                              |                       |                    |                 |               |                           |  |  |
| 5        |          | •  | •                         |                             | llege or university owned    | l or operat           | ed by a go         | overnmental u   | nit describe  | ed in                     |  |  |
|          |          | section 170  | ( <b>b)(1)(A)(iv).</b> (C | Complete Part II.)          |                              |                       |                    |                 |               |                           |  |  |
| 6        |          | A federal, sta   | te, or local gov          | vernment or governn         | nental unit described in     | section 17            | 70(b)(1)(A)        | (v).            |               |                           |  |  |
| 7        | X        | -  |                           | -                           | ntial part of its support fi | rom a gove            | ernmental          | unit or from tl | ne general j  | public described in       |  |  |
|          |          |  |                           | omplete Part II.)           |                              |                       |                    |                 |               |                           |  |  |
| 8        |          | -  |                           |                             | (1)(A)(vi). (Complete Par    | -                     |                    |                 |               |                           |  |  |
| 9        |          |  |                           |                             | in section 170(b)(1)(A)(     |                       |                    |                 |               |                           |  |  |
|          |          | -  | or a non-land-g           | grant college of agric      | ulture (see instructions).   | Enter the             | name, city         | , and state of  | the college   | or                        |  |  |
|          |          | university:  |                           |                             |                              |                       |                    |                 |               |                           |  |  |
| 10       |          | -  |                           | • • • •                     | than 33 1/3% of its supp     |                       |                    |                 | -             | -                         |  |  |
|          |          |  |                           |                             | t to certain exceptions; a   |                       |                    |                 |               |                           |  |  |
|          |          |  |                           |                             | (less section 511 tax) fro   | om busines            | ses acqui          | red by the org  | janization a  | πer June 30, 1975.        |  |  |
| 11       |          |  |                           | mplete Part III.)           | ively to test for public sa  | foty Soo              | ocation E(         | $\Omega(a)(A)$  |               |                           |  |  |
| 12       | H        | •  | •                         | -                           | ively to test for public sa  | •                     |                    |                 | rny out the   | nurnoses of one or        |  |  |
| 12       |          | -  | -                         |                             | ed in section 509(a)(1) o    |                       |                    |                 | -             |                           |  |  |
|          |          |  |                           |                             | f supporting organization    |                       |                    |                 |               |                           |  |  |
| а        |          | -  | -                         | • •                         | upervised, or controlled     |                       |                    |                 | -             | aivina                    |  |  |
|          |          |  |                           | -                           | gularly appoint or elect a   | • • • •               | -                  |                 |               |                           |  |  |
|          |          |  | -                         | complete Part IV, Se        |                              |                       |                    |                 |               |                           |  |  |
| b        |          | -  |                           |                             | l or controlled in connect   | tion with it          | s supporte         | ed organizatio  | n(s), by hav  | ring                      |  |  |
|          |          | control or n   | nanagement o              | f the supporting org        | anization vested in the sa   | ame perso             | ns that co         | ntrol or mana   | ge the supp   | ported                    |  |  |
|          |          | organizatio  | n(s). <b>You mus</b>      | t complete Part IV,         | Sections A and C.            |                       |                    |                 |               |                           |  |  |
| с        |          | Type III fur   | nctionally inte           | grated. A supportin         | g organization operated      | in connect            | tion with, a       | and functiona   | lly integrate | d with,                   |  |  |
|          |          | its supporte   | ed organizatio            | n(s) (see instructions      | ). You must complete I       | Part IV, Se           | ctions A,          | D, and E.       |               |                           |  |  |
| d        |          | Type III no  | n-functionally            | integrated. A supp          | porting organization oper    | ated in co            | nnection v         | vith its suppo  | rted organiz  | ation(s)                  |  |  |
|          |          | that is not f  | unctionally int           | egrated. The organiz        | zation generally must sat    | isfy a distr          | ibution rec        | quirement and   | an attentiv   | reness                    |  |  |
|          |          | requiremen   | t (see instructi          | ions). <b>You must co</b> r | nplete Part IV, Sections     | A and D,              | and Part           | V.              |               |                           |  |  |
| е        |          |  | •                         |                             | written determination fro    |                       |                    | Туре I, Туре    | II, Type III  |                           |  |  |
|          |          | -  | -                         | • •                         | nally integrated supporting  | ng organiz            | ation.             |                 |               |                           |  |  |
| f        |          | er the number  |                           | •                           |                              |                       |                    |                 |               |                           |  |  |
| <u> </u> |          | vide the followi<br>(i) Name of suppo  |                           | about the supporte          | ed organization(s).          | (iv) Is the orga      | anization listed   | (v) Amount o    | fmonetary     | (vi) Amount of other      |  |  |
|          | ``       | organization   |                           | (,                          | (described on lines 1-10     | in your govern<br>Yes | ng document?<br>No | support (see in | -             | support (see instructions |  |  |
|          |          | -  |                           |                             | above (see instructions))    | 165                   |                    |                 |               |                           |  |  |
|          |          |  |                           |                             |                              |                       |                    |                 |               |                           |  |  |
|          |          |  |                           |                             |                              |                       |                    |                 |               |                           |  |  |
|          |          |  |                           |                             |                              |                       |                    |                 |               |                           |  |  |
|          |          |  |                           |                             |                              |                       |                    |                 |               |                           |  |  |
|          |          |  |                           |                             |                              |                       |                    |                 |               |                           |  |  |
|          |          |  |                           |                             |                              |                       |                    |                 |               |                           |  |  |
| _        |          |  |                           |                             |                              |                       |                    |                 |               |                           |  |  |
|          |          |  |                           |                             |                              |                       |                    |                 |               |                           |  |  |
|          |          |  |                           |                             |                              |                       |                    |                 |               |                           |  |  |
| Tota     | <u>l</u> |  |                           |                             |                              |                       |                    |                 |               |                           |  |  |

## Schedule A (Form 990 or 990-EZ) 2020 VIABLE INC

 Part II
 Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

 (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec  | ction A. Public Support   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|------|---|-----------------------------------|-----------------|---------------------|----------|---------------------|-----------|--|--|--|--|--|--|
| Cale | ndar year (or fiscal year beginning in) 🕨   | (a) 2016                          | (b) 2017        | (c) 2018            | (d) 2019 | (e) 2020            | (f) Total |  |  |  |  |  |  |
| 1    | Gifts, grants, contributions, and   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | membership fees received. (Do not   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | include any "unusual grants.")  |                                   |                 |                     | 101,100. | 897,655.            | 998,755.  |  |  |  |  |  |  |
| 2    | Tax revenues levied for the organ-  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | ization's benefit and either paid to  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | or expended on its behalf   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
| 3    | The value of services or facilities   | e value of services or facilities |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | furnished by a governmental unit to   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | the organization without charge   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
| 4    | Total. Add lines 1 through 3  |                                   |                 |                     | 101,100. | 897,655.            | 998,755.  |  |  |  |  |  |  |
| 5    | The portion of total contributions  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | by each person (other than a  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | governmental unit or publicly   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | supported organization) included  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | on line 1 that exceeds 2% of the  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | amount shown on line 11,  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | column (f)  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
| 6    | Public support. Subtract line 5 from line 4.  |                                   |                 |                     |          |                     | 998,755.  |  |  |  |  |  |  |
|      | tion B. Total Support   |                                   | L               |                     | 1        |                     | •         |  |  |  |  |  |  |
| Cale | ndar year (or fiscal year beginning in) 🕨   | (a) 2016                          | <b>(b)</b> 2017 | (c) 2018            | (d) 2019 | (e) 2020            | (f) Total |  |  |  |  |  |  |
|      | Amounts from line 4   |                                   |                 |                     | 101,100. | 897,655.            | 998,755.  |  |  |  |  |  |  |
|      | Gross income from interest,   |                                   |                 |                     | -        |                     |           |  |  |  |  |  |  |
|      | dividends, payments received on   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | securities loans, rents, royalties,   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | and income from similar sources   |                                   |                 |                     | 100.     | 82.                 | 182.      |  |  |  |  |  |  |
| 9    | Net income from unrelated business  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
| Ŭ    | activities, whether or not the  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | business is regularly carried on  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
| 10   | Other income. Do not include gain   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
| 10   | or loss from the sale of capital  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | assets (Explain in Part VI.)  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
| 44   | <b>Total support.</b> Add lines 7 through 10  |                                   |                 |                     |          |                     | 998,937.  |  |  |  |  |  |  |
|      | Gross receipts from related activities,   |                                   |                 |                     |          | 12                  | 550,557.  |  |  |  |  |  |  |
|      | First 5 years. If the Form 990 is for th  | ,                                 | ,               | fourth or fifth tox |          | · · · ·             |           |  |  |  |  |  |  |
| 13   | -   | •                                 |                 |                     | •        |                     | ► X       |  |  |  |  |  |  |
| Sec  | organization, check this box and stop<br>ction C. Computation of Publi  | c Support Per                     | centage         |                     |          |                     |           |  |  |  |  |  |  |
|      | Public support percentage for 2020 (I   |                                   |                 | column (f))         |          | 14                  | %         |  |  |  |  |  |  |
|      |   |                                   | -               |                     |          | 15                  | <u>%</u>  |  |  |  |  |  |  |
|      |   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
| IUa  | <b>16a 33 1/3% support test - 2020.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization gualifies as a publicly supported organization  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      |   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | <b>b</b> 33 1/3% support test - 2019. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
| 17~  | and stop here. The organization qualifies as a publicly supported organization  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
| 178  | <b>17a 10% -facts-and-circumstances test - 2020.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization mosts the facts and circumstances test, check this box and <b>ctan bare</b> . Explain in Part VI how the organization |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
|      | and if the organization meets the facts-and-circumstances test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization  |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
| 1-   |   | •                                 | •               | ,                   | •        | To and line 1E is t |           |  |  |  |  |  |  |
| a    | 10% -facts-and-circumstances test   | -                                 |                 |                     |          |                     | 10% Or    |  |  |  |  |  |  |
|      | more, and if the organization meets the   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |
| 40   | organization meets the facts-and-circu  |                                   |                 | -                   |          |                     |           |  |  |  |  |  |  |
| 18   | 18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions   |                                   |                 |                     |          |                     |           |  |  |  |  |  |  |

Schedule A (Form 990 or 990-EZ) 2020

# Schedule A (Form 990 or 990-EZ) 2020 VIABLE INC Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Sec         | tion A. Public Support   |                      |                       |                      |                     |                                       |           |
|-------------|--|----------------------|-----------------------|----------------------|---------------------|---------------------------------------|-----------|
| Cale        | ndar year (or fiscal year beginning in) 🕨  | (a) 2016             | (b) 2017              | (c) 2018             | (d) 2019            | (e) 2020                              | (f) Total |
| 1           | Gifts, grants, contributions, and  |                      |                       |                      |                     |                                       |           |
|             | membership fees received. (Do not  |                      |                       |                      |                     |                                       |           |
|             | include any "unusual grants.")   |                      |                       |                      |                     |                                       |           |
| 2           | Gross receipts from admissions, merchandise sold or services per-  |                      |                       |                      |                     |                                       |           |
|             | formed, or facilities furnished in any activity that is related to the   |                      |                       |                      |                     |                                       |           |
| _           | organization's tax-exempt purpose  |                      |                       |                      |                     |                                       |           |
| 3           | Gross receipts from activities that  |                      |                       |                      |                     |                                       |           |
|             | are not an unrelated trade or bus-   |                      |                       |                      |                     |                                       |           |
|             | iness under section 513  |                      |                       |                      |                     |                                       |           |
| 4           | Tax revenues levied for the organ-   |                      |                       |                      |                     |                                       |           |
|             | ization's benefit and either paid to   |                      |                       |                      |                     |                                       |           |
|             | or expended on its behalf  |                      |                       |                      |                     |                                       |           |
| 5           | The value of services or facilities  |                      |                       |                      |                     |                                       |           |
|             | furnished by a governmental unit to  |                      |                       |                      |                     |                                       |           |
|             | the organization without charge  |                      |                       |                      |                     |                                       |           |
|             | Total. Add lines 1 through 5   |                      |                       |                      |                     |                                       |           |
| 7a          | Amounts included on lines 1, 2, and  |                      |                       |                      |                     |                                       |           |
|             | 3 received from disqualified persons   |                      |                       |                      |                     |                                       |           |
| b           | Amounts included on lines 2 and 3 received<br>from other than disqualified persons that  |                      |                       |                      |                     |                                       |           |
|             | exceed the greater of \$5,000 or 1% of the   |                      |                       |                      |                     |                                       |           |
|             | amount on line 13 for the year   |                      |                       |                      |                     |                                       |           |
| c           | Add lines 7a and 7b  |                      |                       |                      |                     |                                       |           |
|             | Public support. (Subtract line 7c from line 6.)  |                      |                       |                      |                     |                                       |           |
|             | ction B. Total Support   |                      |                       |                      |                     |                                       |           |
|             | ndar year (or fiscal year beginning in) 🕨  | (a) 2016             | (b) 2017              | (c) 2018             | (d) 2019            | (e) 2020                              | (f) Total |
| 9           | Amounts from line 6  |                      |                       |                      |                     |                                       |           |
| 10 <i>a</i> | Gross income from interest,<br>dividends, payments received on<br>securities loans, rents, royalties,<br>and income from similar sources |                      |                       |                      |                     |                                       |           |
| b           | Unrelated business taxable income  |                      |                       |                      |                     |                                       |           |
|             | (less section 511 taxes) from businesses   |                      |                       |                      |                     |                                       |           |
|             | acquired after June 30, 1975   |                      |                       |                      |                     |                                       |           |
| c           | Add lines 10a and 10b  |                      |                       |                      |                     |                                       |           |
|             | Net income from unrelated business<br>activities not included in line 10b,<br>whether or not the business is<br>regularly carried on     |                      |                       |                      |                     |                                       |           |
| 12          | Other income. Do not include gain<br>or loss from the sale of capital<br>assets (Explain in Part VI.)                                    |                      |                       |                      |                     |                                       |           |
| 13          | Total support. (Add lines 9, 10c, 11, and 12.)   |                      |                       |                      |                     |                                       |           |
|             | First 5 years. If the Form 990 is for th   | e organization's fi  | rst. second. third.   | fourth. or fifth tax | vear as a section 5 | 501(c)(3) organ                       | ization.  |
|             | check this box and <b>stop here</b>  | 8                    |                       | ,                    | ,                   | ()()                                  | ,         |
| Sec         | ction C. Computation of Publi  |                      |                       |                      |                     |                                       |           |
| 15          | Public support percentage for 2020 (I  | ine 8, column (f), d | livided by line 13, o | column (f))          |                     | 15                                    | %         |
|             | Public support percentage from 2019  |                      |                       |                      |                     | 16                                    | %         |
| -           | ction D. Computation of Inves  |                      |                       |                      |                     |                                       | · -       |
|             | Investment income percentage for 20  |                      |                       | ne 13. column (f))   |                     | 17                                    | %         |
|             | Investment income percentage from 2  |                      | <b>__</b>             |                      |                     | 18                                    | %         |
|             | 33 1/3% support tests - 2020. If the   |                      |                       |                      |                     | · · · · · · · · · · · · · · · · · · · |           |
|             | more than 33 1/3%, check this box ar   |                      |                       |                      |                     |                                       |           |
| h           | 33 1/3% support tests - 2019. If the   |                      |                       |                      |                     |                                       | ► □       |
| L.          | line 18 is not more than 33 1/3%, che  |                      |                       |                      |                     |                                       |           |
| 20          | Private foundation. If the organizatio   |                      |                       |                      |                     |                                       |           |
| 20          | i mate ioundation. Il the organizatio  | n ala not check a    |                       | a, or roo, crieck li | ING DUA ANU SEE IMS |                                       | ····· 🔽 🖊 |

Yes No

# Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

# Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? *If* "Yes," *describe in* **Part VI** *how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.*
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If* "Yes." *complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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| 1 4 | Supporting Organizations (continued)   |     |     |    |
|-----|--|-----|-----|----|
|     |  |     | Yes | No |
| 11  | Has the organization accepted a gift or contribution from any of the following persons?  |     |     |    |
| а   | A person who directly or indirectly controls, either alone or together with persons described in lines 11b and   |     |     |    |
|     | 11c below, the governing body of a supported organization?   | 11a |     |    |
| b   | A family member of a person described in line 11a above?   | 11b |     |    |
| с   | A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide   |     |     |    |
|     | detail in Part VI.   | 11c |     |    |
| Sec | tion B. Type I Supporting Organizations  |     |     |    |
|     |  |     | Yes | No |
| 1   | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If</i> " <i>No</i> ," <i>describe in</i> <b>Part VI</b> <i>how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, or trustees were allocated among the</i> |     |     |    |
|     | supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.   | 1   |     |    |
| 2   | Did the organization operate for the benefit of any supported organization other than the supported  |     |     |    |
|     | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in   |     |     |    |
|     | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,  |     |     |    |
|     | supervised, or controlled the supporting organization.   | 2   |     |    |
| Sec | tion C. Type II Supporting Organizations   |     |     |    |
|     |  |     | Yes | No |
| 1   | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors   |     |     |    |
|     | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control  |     |     |    |
|     | or management of the supporting organization was vested in the same persons that controlled or managed   |     |     |    |
|     | the supported organization(s).   | 1   |     |    |
| Sec | tion D. All Type III Supporting Organizations  |     |     |    |
|     |  |     | Yes | No |
| 1   | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the   |     |     |    |
|     | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax  |     |     |    |
|     | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the   |     |     |    |
|     | organization's governing documents in effect on the date of notification, to the extent not previously provided?   | 1   |     |    |

- 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).
- 3 By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's

#### supported organizations played in this regard. Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).
- a The organization satisfied the Activities Test. Complete line 2 below.
- b \_\_\_\_ The organization is the parent of each of its supported organizations. Complete line 3 below.

| с |  | The organization supported a g | governmental entity. | Describe in Part VI how | you supported a governme | ntal entity (see instruction <u>s).</u> |
|---|--|--------------------------------|----------------------|-------------------------|--------------------------|---|
|---|--|--------------------------------|----------------------|-------------------------|--------------------------|---|

- 2 Activities Test. Answer lines 2a and 2b below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described in line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- **3** Parent of Supported Organizations. **Answer lines 3a and 3b below.**
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If* "Yes" or "*No*" *provide details in* **Part VI.**
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If* "Yes." *describe in* **Part VI** *the role played by the organization in this regard.*

2

3

2a

2b

3a

3b

Yes No

| Part V     | Type III Non-Functiona      | lly Integrated 509(a | a)(3) Supporting Organizations |
|------------|-----------------------------|----------------------|--------------------------------|
| Schedule A | (Form 990 or 990-EZ) 2020 V | IABLE INC            |                                |

| 1                                | Check here if the organization estimated the Integral Part Test as a gualifying | a truct on N | lov 20 1070 (  |                                |
|----------------------------------|---|--------------|----------------|--------------------------------|
|                                  | Check here if the organization satisfied the Integral Part Test as a qualifyin  |              |                | Part VI). See Instructions.    |
| Sect                             | All other Type III non-functionally integrated supporting organizations mus     |              | (A) Prior Year | (B) Current Year<br>(optional) |
| 1                                | Net short-term capital gain   | 1            |                |                                |
| 2                                | Recoveries of prior-year distributions  | 2            |                |                                |
| 3                                | Other gross income (see instructions)   | 3            |                |                                |
| 4                                | Add lines 1 through 3.  | 4            |                |                                |
| 5                                | Depreciation and depletion  | 5            |                |                                |
| 6                                | Portion of operating expenses paid or incurred for production or                |              |                |                                |
|                                  | collection of gross income or for management, conservation, or                  |              |                |                                |
|                                  | maintenance of property held for production of income (see instructions)        | 6            |                |                                |
| 7                                | Other expenses (see instructions)   | 7            |                |                                |
| 8                                | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)                    | 8            |                |                                |
| Section B - Minimum Asset Amount |   |              | (A) Prior Year | (B) Current Year<br>(optional) |
| 1                                | Aggregate fair market value of all non-exempt-use assets (see                   |              |                |                                |
|                                  | instructions for short tax year or assets held for part of year):               |              |                |                                |
| a                                | Average monthly value of securities   | 1a           |                |                                |
| b                                | Average monthly cash balances   | 1b           |                |                                |
| C                                | Fair market value of other non-exempt-use assets                                | 1c           |                |                                |
| d                                | Total (add lines 1a, 1b, and 1c)  | 1d           |                |                                |
| е                                | Discount claimed for blockage or other factors                                  |              |                |                                |
|                                  | (explain in detail in Part VI):   |              |                |                                |
| 2                                | Acquisition indebtedness applicable to non-exempt-use assets                    | 2            |                |                                |
| 3                                | Subtract line 2 from line 1d.   | 3            |                |                                |
| 4                                | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,     |              |                |                                |
|                                  | see instructions).  | 4            |                |                                |
| 5                                | Net value of non-exempt-use assets (subtract line 4 from line 3)                | 5            |                |                                |
| 6                                | Multiply line 5 by 0.035.   | 6            |                |                                |
| 7                                | Recoveries of prior-year distributions  | 7            |                |                                |
| 8                                | Minimum Asset Amount (add line 7 to line 6)                                     | 8            |                |                                |
| Sect                             | tion C - Distributable Amount   |              |                | Current Year                   |
| 1                                | Adjusted net income for prior year (from Section A, line 8, column A)           | 1            |                |                                |
| 2                                | Enter 0.85 of line 1.   | 2            |                |                                |
| 3                                | Minimum asset amount for prior year (from Section B, line 8, column A)          | 3            |                |                                |
| 4                                | Enter greater of line 2 or line 3.  | 4            |                |                                |
| 5                                | Income tax imposed in prior year  | 5            |                |                                |
| 6                                | Distributable Amount. Subtract line 5 from line 4, unless subject to            |              |                |                                |
|                                  | emergency temporary reduction (see instructions).                               | 6            |                |                                |

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2020

| D - J V    | The second secon |        |     |
|------------|--|--------|-----|
| Schedule A | (Form 990 or 990-EZ) 2020  | VIABLE | INC |

| Par   | t V   Type III Non-Functionally Integrated 509(                              | a)(3) Supporting Orga   | inizations <sub>(continu</sub> | led) |                                  |
|-------|--|-------------------------|--------------------------------|------|----------------------------------|
| Secti | on D - Distributions   |                         |                                |      | Current Year                     |
| 1     | Amounts paid to supported organizations to accomplish exer                   | mpt purposes            |                                | 1    |                                  |
| 2     | Amounts paid to perform activity that directly furthers exemp                | t purposes of supported |                                |      |                                  |
|       | organizations, in excess of income from activity                             |                         | 2                              |      |                                  |
| 3     | Administrative expenses paid to accomplish exempt purpose                    | 6                       | 3                              |      |                                  |
| 4     | Amounts paid to acquire exempt-use assets                                    |                         | 4                              |      |                                  |
| 5     | Qualified set-aside amounts (prior IRS approval required - pro               |                         | 5                              |      |                                  |
|       | Other distributions ( <i>describe in</i> <b>Part VI</b> ). See instructions. |                         | 6                              |      |                                  |
| 7     | Total annual distributions. Add lines 1 through 6.                           |                         | 7                              |      |                                  |
| 8     | Distributions to attentive supported organizations to which th               |                         |                                |      |                                  |
|       | (provide details in <b>Part VI</b> ). See instructions.                      |                         | 8                              |      |                                  |
| 9     | Distributable amount for 2020 from Section C, line 6                         |                         |                                | 9    |                                  |
| 10    | Line 8 amount divided by line 9 amount                                       |                         | 10                             |      |                                  |
|       |  | (i)                     | (ii)                           |      | (iii)                            |
| Secti | on E - Distribution Allocations (see instructions)                           | Excess Distributions    | Underdistribution<br>Pre-2020  | าร   | Distributable<br>Amount for 2020 |
| _1    | Distributable amount for 2020 from Section C, line 6                         |                         |                                |      |                                  |
| 2     | Underdistributions, if any, for years prior to 2020 (reason-                 |                         |                                |      |                                  |
|       | able cause required - explain in Part VI). See instructions.                 |                         |                                |      |                                  |
| 3     | Excess distributions carryover, if any, to 2020                              |                         |                                |      |                                  |
| a     | From 2015  |                         |                                |      |                                  |
| b     | From 2016  |                         |                                |      |                                  |
| C     | From 2017  |                         |                                |      |                                  |
| d     | From 2018  |                         |                                |      |                                  |
| e     | From 2019  |                         |                                |      |                                  |
| f     | Total of lines 3a through 3e   |                         |                                |      |                                  |
| g     | Applied to underdistributions of prior years                                 |                         |                                |      |                                  |
| h     | Applied to 2020 distributable amount   |                         |                                |      |                                  |
| i     | Carryover from 2015 not applied (see instructions)                           |                         |                                |      |                                  |
| i     | Remainder. Subtract lines 3g, 3h, and 3i from line 3f.                       |                         |                                |      |                                  |
| 4     | Distributions for 2020 from Section D,                                       |                         |                                |      |                                  |
|       | line 7: \$   |                         |                                |      |                                  |
| a     | Applied to underdistributions of prior years                                 |                         |                                |      |                                  |
| b     | Applied to 2020 distributable amount   |                         |                                |      |                                  |
| C     | Remainder. Subtract lines 4a and 4b from line 4.                             |                         |                                |      |                                  |
| 5     | Remaining underdistributions for years prior to 2020, if                     |                         |                                |      |                                  |
|       | any. Subtract lines 3g and 4a from line 2. For result greater                |                         |                                |      |                                  |
|       | than zero, explain in Part VI. See instructions.                             |                         |                                |      |                                  |
| 6     | Remaining underdistributions for 2020. Subtract lines 3h                     |                         |                                |      |                                  |
|       | and 4b from line 1. For result greater than zero, explain in                 |                         |                                |      |                                  |
|       | Part VI. See instructions.   |                         |                                |      |                                  |
| 7     | Excess distributions carryover to 2021. Add lines 3j                         |                         |                                |      |                                  |
|       | and 4c.  |                         |                                |      |                                  |
| 8     | Breakdown of line 7:   |                         |                                |      |                                  |
| a     | Excess from 2016   |                         |                                |      |                                  |
| b     | Excess from 2017   |                         |                                |      |                                  |
| C     | Excess from 2018   |                         |                                |      |                                  |
| d     | Excess from 2019   |                         |                                |      |                                  |
| е     | Excess from 2020   |                         |                                |      |                                  |

Schedule A (Form 990 or 990-EZ) 2020

# Schedule A (Form 990 or 990-EZ) 2020 VIABLE INC

| Part VI |  |
|---------|--|
|         | <b>Supplemental Information.</b> Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) |
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# Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Name of the organization

## \*\* PUBLIC DISCLOSURE COPY \*\*

# Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

# 2020

Employer identification number

| VIABLE | INC |
|--------|-----|

| Organization | type (check one): |  |
|--------------|-------------------|--|
|--------------|-------------------|--|

| 84 | 4 – | 2 | 8 | 5 | 2 | 4 | 7 | 2 |
|----|-----|---|---|---|---|---|---|---|
|    |     |   |   |   |   |   |   |   |

| Filers of:         | Section:   |
|--------------------|--|
| Form 990 or 990-EZ | $\fbox$ 501(c)( 3 ) (enter number) organization                                  |
|                    | 4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation |
|                    | 527 political organization   |
| Form 990-PF        | 501(c)(3) exempt private foundation  |
|                    | 4947(a)(1) nonexempt charitable trust treated as a private foundation            |
|                    | 501(c)(3) taxable private foundation   |

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

### **Special Rules**

| For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under               |
|---|
| sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from          |
| any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; |
| or (ii) Form 990-EZ, line 1. Complete Parts I and II.   |

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year for an exclusively religious, charitable, etc., exclusively religious, exclusively religious,

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

 $\label{eq:LHA} \ \ \mbox{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$ 

| Name of or | ganization   |                               | Employer identification number  |
|------------|--|-------------------------------|---|
| VIABLE     | E INC  |                               | 84-2852472  |
| Part I     | Contributors (see instructions). Use duplicate copies of Part I in | f additional space is needed. |   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio      | (d)<br>ns Type of contribution  |
| 1          |  | \$255,0                       | 00.<br>(Complete Part II for<br>noncash contributions.)                                   |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio      | (d)<br>ns Type of contribution  |
| 2          |  | \$634,0                       | 00.<br>Person X<br>Payroll<br>Noncash<br>(Complete Part II for<br>noncash contributions.) |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio      | (d)<br>ns Type of contribution  |
|            |  | \$                            | Person Payroll Noncash (Complete Part II for noncash contributions.)                      |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio      | (d)<br>ns Type of contribution  |
|            |  | \$                            | Person Payroll Noncash (Complete Part II for noncash contributions.)                      |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio      | (d)<br>ns Type of contribution  |
|            |  | \$                            | Person Payroll Noncash (Complete Part II for noncash contributions.)                      |
| (a)<br>No. | (b)<br>Name, address, and ZIP + 4                                  | (c)<br>Total contributio      | (d)<br>ns Type of contribution  |
|            |  | \$                            | Person Payroll Noncash (Complete Part II for noncash contributions.)                      |

Page **2** 

| ame of or                    | ganization   | Em  | ployer identification numb |
|------------------------------|--|---|----------------------------|
| IABLE                        | E INC  |   | 34-2852472                 |
| Part II                      | Noncash Property (see instructions). Use duplicate copies of P | art II if additional space is needed.           |                            |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                   | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received       |
|                              |  | \$  |                            |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                   | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received       |
| —                            |  | \$  |                            |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                   | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received       |
|                              |  | \$  |                            |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                   | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received       |
|                              |  | \$  |                            |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                   | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received       |
| —                            |  | \$  |                            |
| (a)<br>No.<br>from<br>Part I | (b)<br>Description of noncash property given                   | (c)<br>FMV (or estimate)<br>(See instructions.) | (d)<br>Date received       |
|                              |  |   |                            |

| Name of or                | ganization  |   | Employer identification number  |
|---------------------------|---|---|---|
| /IABLE                    | INC   |   | 84-2852472  |
| Part III                  | Exclusively religious, charitable, etc., contributi<br>from any one contributor. Complete columns (a)<br>completing Part III, enter the total of exclusively religious, | ) through (e) and the following line en<br>charitable, etc., contributions of <b>\$1,000 or</b> | ection 501(c)(7), (8), or (10) that total more than \$1,000 for the year try. For organizations |
| (a) No.                   | Use duplicate copies of Part III if additional  | space is needed.  |   |
| from<br>Part I            | (b) Purpose of gift   | (c) Use of gift   | (d) Description of how gift is held   |
| -                         | <br>Transferee's name, address, ar  | (e) Transfer of gif   | t<br>Relationship of transferor to transferee   |
| -                         |   |   |   |
| (a) No.<br>from<br>Part I | (b) Purpose of gift   | (c) Use of gift   | (d) Description of how gift is held   |
| -                         | Transferee's name, address, ar  | (e) Transfer of gif   | The Relationship of transferor to transferee  |
| (a) No.<br>from<br>Part I | (b) Purpose of gift   | (c) Use of gift   | (d) Description of how gift is held   |
|                           |   | (e) Transfer of gif   |   |
| -                         | Transferee's name, address, ar  | nd ZIP + 4  | Relationship of transferor to transferee  |
| (a) No.<br>from<br>Part I | (b) Purpose of gift   | (c) Use of gift   | (d) Description of how gift is held   |
|                           |   | (e) Transfer of gif   | <br>t   |
|                           | Transferee's name, address, ar  | nd ZIP + 4  | Relationship of transferor to transferee  |
|                           |   |   |   |

| SCHEDULE [ | ) |
|------------|---|
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Department of the Treasury Internal Revenue Service

Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.



| Name of th | ne organizat |
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| nploye | r | ide | ntif | ica | tio | n ı | number |  |
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| Nam        | e of the organization<br>VIABLE INC   |  |             | Employer identification number $84 - 2852472$ |
|------------|---|--|-------------|---|
| Par        |   | d Funds or Othor Similar Funds               |             |   |
| Fai        | organizations maintaining Donor Advise<br>organization answered "Yes" on Form 990, Part IV, lii |  |             | Complete if the                               |
|            |   | (a) Donor advised funds                      | (1          | b) Funds and other accounts                   |
| 1          | Total number at end of year   |  |             |   |
| 2          | Aggregate value of contributions to (during year)   |  |             |   |
| 3          | Aggregate value of grants from (during year)  |  |             |   |
| 4          | Aggregate value at end of year  |  |             |   |
| 5          | Did the organization inform all donors and donor advisors in                                    | writing that the assets held in donor advis  | sed fund    | 9   |
| J          | are the organization's property, subject to the organization's                                  | -  |             |   |
| 6          | Did the organization inform all grantees, donors, and donor a                                   |  |             |   |
| Ŭ          | for charitable purposes and not for the benefit of the donor of                                 |  |             |   |
|            | impermissible private benefit?  |  |             |   |
| Par        |   | rganization answered "Yes" on Form 990.      | Part IV.    | line 7.                                       |
| 1          | Purpose(s) of conservation easements held by the organizat                                      |  | ,           |   |
|            | Preservation of land for public use (for example, recrea  |  | of a histo  | rically important land area                   |
|            | Protection of natural habitat   |  |             | ied historic structure                        |
|            | Preservation of open space  |  |             |   |
| 2          | Complete lines 2a through 2d if the organization held a quali                                   | ified conservation contribution in the form  | of a con    | servation easement on the last                |
|            | day of the tax year.  |  | ]           | Held at the End of the Tax Year               |
| а          |   |  |             | 2a  |
| b          |   |  | ſ           | 2b  |
| с          | Number of conservation easements on a certified historic str                                    |  |             | 2c  |
| d          | Number of conservation easements included in (c) acquired                                       |  |             |   |
|            | listed in the National Register   |  |             | 2d  |
| 3          | Number of conservation easements modified, transferred, re                                      |  |             | ation during the tax                          |
|            | year 🕨  |  | -           | -   |
| 4          | Number of states where property subject to conservation ea                                      | sement is located                            |             |   |
| 5          | Does the organization have a written policy regarding the pe                                    | riodic monitoring, inspection, handling of   |             |   |
|            | violations, and enforcement of the conservation easements i                                     | it holds?                                    |             | Yes 📃 No                                      |
| 6          | Staff and volunteer hours devoted to monitoring, inspecting,                                    | , handling of violations, and enforcing con  | servatior   | n easements during the year                   |
|            | ▶   |  |             |   |
| 7          | Amount of expenses incurred in monitoring, inspecting, han                                      | dling of violations, and enforcing conserva  | ation eas   | ements during the year                        |
|            | ►\$   |  |             |   |
| 8          | Does each conservation easement reported on line 2(d) above                                     | ve satisfy the requirements of section 170   | (h)(4)(B)(i | i)  |
|            | and section 170(h)(4)(B)(ii)?   |  |             | Yes No  |
| 9          | In Part XIII, describe how the organization reports conservat                                   | ion easements in its revenue and expense     | e stateme   | ent and                                       |
|            | balance sheet, and include, if applicable, the text of the foot                                 | note to the organization's financial statem  | ents tha    | t describes the                               |
| <b>D</b> - | organization's accounting for conservation easements.   |  |             |   |
| Par        |   |  | ther Si     | milar Assets.                                 |
|            | Complete if the organization answered "Yes" on Forn   | n 990, Part IV, line 8.                      |             |   |
| 1a         | If the organization elected, as permitted under FASB ASC 98                                     |  |             |   |
|            | of art, historical treasures, or other similar assets held for pu                               | , , ,  |             | ce of public                                  |
|            | service, provide in Part XIII the text of the footnote to its fina                              |  |             |   |
| b          | If the organization elected, as permitted under FASB ASC 98                                     |  |             |   |
|            | art, historical treasures, or other similar assets held for public                              | c exhibition, education, or research in furt | herance     | of public service,                            |
|            | provide the following amounts relating to these items:  |  |             |   |
|            | (i) Revenue included on Form 990, Part VIII, line 1   |  |             | ► \$  |
| -          |   |  |             | ► \$  |
| 2          | If the organization received or held works of art, historical tre                               |  | al gain, p  | rovide  |
|            | the following amounts required to be reported under FASB A                                      | -  |             |   |
| а          | Revenue included on Form 990, Part VIII, line 1   |  |             | ▶ \$  |

| LHA    | For Paperwork Reduction Act Notice, see the Instructions for Form 990. |
|--------|--|
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| Sche       | dule D (Form 990) 2020 VIABLE  |                        |               |              |                   |           |          | 84-2           | 85247                        | <u>2</u> <sub>P</sub> | 'age <b>2</b> |
|------------|--|------------------------|---------------|--------------|-------------------|-----------|----------|----------------|------------------------------|-----------------------|---------------|
| Par        | t III Organizations Maintaining C  | ollections of Ar       | t, Histo      | orical Tre   | easures, o        | r Othe    | r Sim    | ilar Asse      | t <b>s</b> <sub>(conti</sub> | nued)                 |               |
| 3          | Using the organization's acquisition, accession  | on, and other record   | ls, check     | any of the   | following that    | t make s  | ignifica | ant use of its |                              |                       |               |
|            | collection items (check all that apply):   |                        |               |              |                   |           |          |                |                              |                       |               |
| а          | Public exhibition  | c                      | 1 🗌 L         | _oan or exc  | change progra     | am        |          |                |                              |                       |               |
| b          | Scholarly research   | e                      | •             | Other        |                   |           |          |                |                              |                       |               |
| с          | Preservation for future generations  |                        |               |              |                   |           |          |                |                              |                       |               |
| 4          | 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII. |                        |               |              |                   |           |          | t XIII.        |                              |                       |               |
| 5          | During the year, did the organization solicit o  | r receive donations of | of art, his   | torical trea | sures, or othe    | er simila | r assets | S              |                              |                       |               |
|            | to be sold to raise funds rather than to be ma   | aintained as part of t | he organi     | ization's co | ollection?        |           |          | <u></u>        | Yes                          |                       | No            |
| Par        | t IV Escrow and Custodial Arrangereported an amount on Form 990, Par   |                        | ete if the    | organizatio  | on answered       | "Yes" or  | n Form   | 990, Part IV   | , line 9, o                  | -                     |               |
| 1a         | Is the organization an agent, trustee, custodi   | an or other intermed   | liary for c   | ontribution  | is or other ass   | sets not  | include  | ed             |                              |                       |               |
|            | on Form 990, Part X?   |                        |               |              |                   |           |          | C              | Yes                          |                       | No            |
| b          | If "Yes," explain the arrangement in Part XIII   | and complete the fo    | llowing ta    | able:        |                   |           | _        |                |                              |                       |               |
|            |  |                        |               |              |                   |           |          |                | Amour                        | ıt                    |               |
| с          | Beginning balance  |                        |               |              |                   |           | [1       | lc             |                              |                       |               |
| d          | Additions during the year  |                        |               |              |                   |           | _1       | ld             |                              |                       |               |
| е          | Distributions during the year  |                        |               |              |                   |           | _1       | le             |                              |                       |               |
| f          | Ending balance   |                        |               |              |                   |           |          | 1f             |                              |                       |               |
|            | Did the organization include an amount on Fe   |                        |               |              |                   |           | lity?    | L              | Yes                          |                       | _ No          |
|            | If "Yes," explain the arrangement in Part XIII.  |                        |               |              |                   |           |          |                |                              |                       |               |
| Par        | <b>t V Endowment Funds.</b> Complete i   |                        |               |              |                   |           |          |                | 1                            |                       | <u> </u>      |
|            |  | (a) Current year       | <b>(b)</b> Pi | rior year    | (c) Two yea       | rs back   | (d) Ih   | ree years bacl | ( <b>(e)</b> Fou             | r years               | back          |
| 1a         | Beginning of year balance  |                        |               |              |                   |           |          |                |                              |                       |               |
| b          | Contributions  |                        |               |              |                   |           |          |                |                              |                       |               |
| с          | Net investment earnings, gains, and losses   |                        |               |              |                   |           |          |                |                              |                       |               |
| d          | Grants or scholarships   |                        |               |              |                   |           |          |                |                              |                       |               |
| е          | Other expenditures for facilities  |                        |               |              |                   |           |          |                |                              |                       |               |
|            | and programs   |                        |               |              |                   |           |          |                |                              |                       |               |
|            | Administrative expenses  |                        |               |              |                   |           |          |                |                              |                       |               |
| g          | End of year balance  |                        |               |              | )) la al al a a a |           |          |                |                              |                       |               |
| 2          | Provide the estimated percentage of the curr   | •                      |               | , column (a  | i)) held as:      |           |          |                |                              |                       |               |
| a          | Board designated or quasi-endowment  |                        | _%            |              |                   |           |          |                |                              |                       |               |
| b          | Permanent endowment  |                        |               |              |                   |           |          |                |                              |                       |               |
| С          |  | %                      |               |              |                   |           |          |                |                              |                       |               |
| 0-         | The percentages on lines 2a, 2b, and 2c sho  | •                      | -1: 101       |              |                   |           |          |                |                              |                       |               |
| 38         | Are there endowment funds not in the posse   | ssion of the organiza  | ation that    | are neid a   | na aaminister     | ed for tr | le orga  | Inization      |                              | Yes                   | Ne            |
|            | by:<br>(i) Unrelated organizations   |                        |               |              |                   |           |          |                | 20(1)                        | res                   | No            |
|            |  |                        |               |              |                   |           |          |                |                              |                       | <u> </u>      |
| h          | (ii) Related organizations<br>If "Yes" on line 3a(ii), are the related organiza  |                        |               |              |                   |           |          |                |                              |                       | <u> </u>      |
| 4          | Describe in Part XIII the intended uses of the   |                        |               |              |                   |           |          |                |                              |                       | L             |
| Par        | t VI Land, Buildings, and Equipm   |                        |               | 1103.        |                   |           |          |                |                              |                       |               |
|            | Complete if the organization answere   |                        | ). Part IV.   | line 11a.S   | See Form 990      | Part X    | line 10  | ).             |                              |                       |               |
|            | Description of property  | (a) Cost or c          | ŕ             |              | t or other        |           | Accum    |                | (d) Boo                      | yk vali               | Ie.           |
|            |  | basis (investr         |               | . ,          | (other)           |           | precia   |                | () 000                       |                       |               |
| <b>1</b> a | Land   | · · ·                  | ,             |              | . ,               |           |          |                |                              |                       |               |
|            | Buildings  |                        |               |              |                   |           |          |                |                              |                       |               |
|            | Leasehold improvements   |                        |               |              |                   |           |          |                |                              |                       |               |
|            | Equipment  |                        |               |              |                   |           |          |                |                              |                       |               |
|            | Other  |                        |               |              |                   |           |          |                |                              |                       |               |
|            | . Add lines 1a through 1e. (Column (d) must e  |                        | X. colum      | n (B) line 1 | 0c.)              |           |          | 🕨              |                              |                       | 0.            |
|            |  |                        | . y Jorann    |              |                   |           |          | <u> </u>       |                              |                       | 1 0000        |

Schedule D (Form 990) 2020

# Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|--|----------------|---|
| (1) Financial derivatives  |                |   |
| (2) Closely held equity interests                                    |                |   |
| (3) Other  |                |   |
| (A)  |                |   |
| (B)  |                |   |
| (C)  |                |   |
| (D)  |                |   |
| (E)  |                |   |
| (F)  |                |   |
| (G)  |                |   |
| (H)  |                |   |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)     |                |   |

#### Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment                                    | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|--|----------------|---|
| (1)  |                |   |
| (2)  |                |   |
| (3)  |                |   |
| (4)  |                |   |
| (5)  |                |   |
| (6)  |                |   |
| (7)  |                |   |
| (8)  |                |   |
| (9)  |                |   |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) |                |   |

## Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| Complete               |  |                 |
|------------------------|--|-----------------|
|                        | (a) Description  | (b) Book value  |
| (1) STANDING           | G IN THE GAP ADVANCES  | 101,898.        |
| (2)                    |  |                 |
| (3)                    |  |                 |
| (4)                    |  |                 |
| (5)                    |  |                 |
| (6)                    |  |                 |
| (7)                    |  |                 |
| (8)                    |  |                 |
| (9)                    |  |                 |
| Total. (Column (b) mus | t equal Form 990. Part X. col. (B) line 15.)   | ▶ 101,898.      |
| Part X Other L         | iabilities.  |                 |
| Complete               | if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Pa | art X, line 25. |
| 1.                     | (a) Description of liability   | (b) Book value  |
| (1) Federal income     | e taxes  |                 |
| (2)                    |  |                 |
| (3)                    |  |                 |
| (4)                    |  |                 |
| (5)                    |  |                 |
| (6)                    |  |                 |
| (7)                    |  |                 |
| (8)                    |  |                 |
|                        |  | 1               |

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

(9)

| Sche | dule D (Form 990) 2020 VIABLE INC  |                | 84-2852472 Page <b>4</b> |
|------|--|----------------|--------------------------|
| Par  | t XI Reconciliation of Revenue per Audited Financial Stateme                     | nts With Reven |                          |
|      | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.      |                |                          |
| 1    | Total revenue, gains, and other support per audited financial statements         |                |                          |
| 2    | Amounts included on line 1 but not on Form 990, Part VIII, line 12:              |                |                          |
| а    | Net unrealized gains (losses) on investments                                     | 2a             |                          |
| b    | Donated services and use of facilities   | 2b             |                          |
| с    | Recoveries of prior year grants  |                |                          |
| d    | Other (Describe in Part XIII.)   | 2d             |                          |
| е    | Add lines 2a through 2d  |                |                          |
| 3    | Subtract line 2e from line 1   |                |                          |
| 4    | Amounts included on Form 990, Part VIII, line 12, but not on line 1:             |                |                          |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b                 | . <b>4</b> a   |                          |
| b    | Other (Describe in Part XIII.)   | 4b             |                          |
| С    | Add lines 4a and 4b  |                |                          |
| 5    | Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12.)  |                |                          |
| Pa   | t XII Reconciliation of Expenses per Audited Financial Stateme                   | ents With Expe | nses per Return.         |
|      | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a       |                |                          |
| 1    | Total expenses and losses per audited financial statements                       |                | 1                        |
| 2    | Amounts included on line 1 but not on Form 990, Part IX, line 25:                | 1 1            |                          |
| а    | Donated services and use of facilities   |                |                          |
| b    | Prior year adjustments   | 2b             |                          |
| С    | Other losses   | 2c             |                          |
| d    | Other (Describe in Part XIII.)   | 2d             |                          |
| е    | Add lines 2a through 2d  |                |                          |
| 3    | Subtract line 2e from line 1   |                |                          |
| 4    | Amounts included on Form 990, Part IX, line 25, but not on line 1:               | 1 1            |                          |
| а    | Investment expenses not included on Form 990, Part VIII, line 7b                 | . <b>4a</b>    |                          |
| b    | Other (Describe in Part XIII.)   | 4b             |                          |
| С    | Add lines 4a and 4b  |                |                          |
| 5    | Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I, line 18.) |                |                          |
| Pa   | t XIII Supplemental Information.   |                |                          |

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

| Name of the organization         |                          |   |   |                   | Employer identifi                    | cation number                        |
|----------------------------------|--------------------------|---|---|-------------------|--------------------------------------|--------------------------------------|
| VIABLE INC                       |                          |   |   |                   | 84-285247                            | 2                                    |
| Part I General Info              | rmation on A             | ctivities Out                               | side the United States. Compl   | ete if the organ  | ization answered "Y                  | 2<br>"es" on                         |
| Form 990, Part IV                |                          |   |   | ete il tile organ |                                      | 03 011                               |
|                                  |                          | n maintain record                           | ds to substantiate the amount of its gra  | ants and other a  | assistance,                          |                                      |
| •                                | •                        |   | he selection criteria used to award the   |                   |                                      | Yes 🗌 No                             |
|                                  |                          |   |   |                   |                                      |                                      |
| 2 For grantmakers. Desc          | ribe in Part V the       | e organization's                            | procedures for monitoring the use of its  | s grants and ot   | her assistance outsi                 | de the                               |
| United States.                   |                          |   |   |                   |                                      |                                      |
|                                  |                          |   | an be duplicated if additional space is r                                       |                   |                                      | (0                                   |
| (a) Region                       | (b) Number of<br>offices | (c) Number of<br>employees,<br>agents, and  | (d) Activities conducted in the region<br>(by type) (such as, fundraising, pro- | is a pro          | vity listed in (d)<br>gram service,  | (f) Total<br>expenditures<br>for and |
|                                  | in the region            | independent<br>contractors<br>in the region | gram services, investments, grants to recipients located in the region)         |                   | e specific type<br>(s) in the region | investments<br>in the region         |
| SUB-SAHARAN AFRICA -             |                          |   |   |                   |                                      |                                      |
| ANGOLA, BENIN,                   |                          |   |   |                   |                                      |                                      |
| BOTSWANA, BURKINA                |                          |   |   |                   |                                      |                                      |
| FASO,                            | 0                        | 2   | DEVELOPMENT   | DEVELOPMENI       | 1                                    | 161,904.                             |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
|                                  |                          |   |   |                   |                                      |                                      |
| 3 a Subtotal                     | 0                        | 2   |   |                   |                                      | 161,904.                             |
| <b>b</b> Total from continuation |                          |   |   |                   |                                      |                                      |
| sheets to Part I                 | 0                        | 0   |   |                   |                                      | 0.                                   |
| c Totals (add lines 3a           |                          |   |   |                   |                                      |                                      |

Statement of Activities Outside the United States
 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.
 ▶ Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

0

2

Schedule F (Form 990) 2020

161,904.

OMB No. 1545-0047

**Open to Public** 

Inspection

and 3b)

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

| Page 2                     |   | of<br><, FMV,<br>:her)                                      |  |  |  |  | <u>س</u>  | ) 2020  |
|----------------------------|---|---|--|--|--|--|---|---|
|                            | any   | (i) Method of<br>valuation (book, FMV,<br>appraisal, other) |  |  |  |  |   | Schedule F (Form 990) 2020                              |
|                            | Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any<br>seded.  | (h) Description<br>of noncash<br>assistance                 |  |  |  |  |   | Sched   |
| 52472                      | "Yes" on Form   | <b>(g)</b> Amount of<br>noncash<br>assistance               | .0   |  |  |  |   |   |
| 84-2852472                 | janization answerec   | (f) Manner of<br>cash disbursement                          | WIRE   |  |  |  | scognized as a tax<br>valency letter  |   |
|                            | omplete if the org<br>ded.  | (e) Amount<br>of cash grant                                 | , 809, 76  |  |  |  | oreign country, re<br>ion 501(c)(3) equi  |   |
|                            | • the United States.<br>additional space is n   | <b>(d)</b> Purpose of<br>grant                              | MINISTRY WORK  |  |  |  | Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter |   |
| E INC                      | Grants and Other Assistance to Organizations or Entities Outside recipient who received more than \$5,000. Part II can be duplicated if | (c) Region  | SUB-SAHARAN<br>AFRICA - ANGOLA,<br>BENIN, BOTSWANA,<br>BURKINA FASO, M |  |  |  | is listed above that are re<br>r for which the grantee o  | r entities  |
| VIABLE                     | <b>r Assistance to Org</b><br>eived more than \$5,0   | (b) IRS code section<br>and EIN (if applicable)             |  |  |  |  | ecipient organization<br>nization by the IRS, o   | other organizations o                                   |
| Schedule F (Form 990) 2020 | Part II Grants and Other<br>recipient who reco  | 1<br>(a) Name of organization                               |  |  |  |  |   | 3 Enter total number of other organizations or entities |

032072 12-03-20

| Page 3                        |  | (h) Method of<br>valuation<br>(book, FMV,<br>appraisal, other) |  |  |  |  | Schedule F (Form 990) 2020 |
|-------------------------------|--|--|--|--|--|--|----------------------------|
|                               | IV, line 16.   | (g) Description of noncash assistance                          |  |  |  |  | Schedt                     |
| 84-2852472                    | on Form 990, Part  | (f) Amount of<br>noncash<br>assistance                         |  |  |  |  |                            |
| 84                            | Complete if the organization answered "Yes" on Form 990, Part IV, line 16.   | <b>(e)</b> Manner of<br>cash disbursement                      |  |  |  |  |                            |
|                               |  | (d) Amount of<br>cash grant                                    |  |  |  |  |                            |
|                               | e the United Stat<br>d.  | <b>(c)</b> Number of recipients                                |  |  |  |  |                            |
| VIABLE INC                    | e to Individuals Outside<br>Iditional space is neede   | ( <b>b</b> ) Region  |  |  |  |  |                            |
| Schedule F (Form 990) 2020 V. | Part III         Grants and Other Assistance to Individuals Outside the United States.           Part III         can be duplicated if additional space is needed. | (a) Type of grant or assistance                                |  |  |  |  |                            |

| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)   | Yes | X No |
|---|--|-----|------|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may<br>be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and<br>Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a<br>U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | Yes | X No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)</i>   | Yes | X No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)</i>  | Yes | X No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? <i>If</i> "Yes," <i>the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)</i>   | Yes | X No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? <i>If</i><br>"Yes," <i>the organization may be required to separately file Form 5713, International Boycott Report (see</i><br><i>Instructions for Form 5713; don't file with Form 990)</i>  | Yes | X No |

Schedule F (Form 990) 2020

# Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

PROCEDURES FOR MONITORING THE USE OF GRANT FUNDS: THE ORGANIZATION

EVALUATES REQUESTS FOR ASSISTANCE BASED ON THE CHARITABLE PURPOSE OF THE

REQUESTING CHARITY AND MONITORS SUCH DISBURSEMENTS BASED ON THE

HISTORICAL EXPENDITURES OF SAID CHARITY.

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information. EZ
OMB No. 1545-0047
2020
Open to Public
Inspection
Employer identification number

84-2852472

VIABLE INC

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

FACILITATING BUSINESS OPPORTUNITIES AND DEVELOPING LEADERS, THEREBY

ENHANCING THEIR ABILITY TO BECOME SELF-SUSTAINING (VIABLE) WITHIN THEIR

COMMUNITY AND CULTURE.

FORM 990, PART VI, SECTION B, LINE 11B:

FORM 990 IS PROVIDED TO THE PRESIDENT AND CFO AT OR ABOUT THE TIME OF

FILING IN ORDER FOR THEM TO REVIEW AND MAKE COMMENTS.

FORM 990, PART VI, SECTION B, LINE 12C:

EACH DIRECTOR, OFFICER AND MEMBER OF A COMMITTEE WITH GOVERNING BOARD

DELEGATED POWERS SHALL ANNUALLY SIGN A STATEMENT WHICH AFFIRMS THAT A COPY

OF THE POLICY HAS BEEN RECEIVED, THE POLICY HAS BEEN READ AND UNDERSTOOD,

THAT HE OR SHE AGREES TO COMPLY WITH THE POLICY AND THAT HE OR SHE

UNDERSTANDS THAT VIABLE, INC IS CHARITABLE AND MUST ENGAGE PRIMARILY IN

ACTIVITIES WHICH ACCOMPLISH ITS TAX EXEMPT PURPOSE.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS ARE MADE AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART VII

DIRECTOR'S COMPENSATION:

DIRECTORS RECEIVED NO COMPENSATION FOR SERVING AS A DIRECTOR OF THE

FOUNDATION. THE COMPENSATION WAS FOR OTHER PROFESSIONAL SERVICES.

| Schedule O (Form 990 or 990-EZ) 2020<br>Name of the organization | Page<br>Employer identification numbe |
|--|---------------------------------------|
| VIABLE INC   | 84-2852472                            |
|  |                                       |
| FORM 990, PART IX, LINE 11G, OTHER FEES:                         |                                       |
| OUTSIDE SERVICES:  |                                       |
| PROGRAM SERVICE EXPENSES   | 65,597.                               |
| MANAGEMENT AND GENERAL EXPENSES                                  | 0.                                    |
| FUNDRAISING EXPENSES   | 0.                                    |
| TOTAL EXPENSES   | 65,597.                               |
|  |                                       |
| OTHER PROFESSIONAL FEES:   |                                       |
| PROGRAM SERVICE EXPENSES   | 0.                                    |
| MANAGEMENT AND GENERAL EXPENSES                                  | 0.                                    |
| FUNDRAISING EXPENSES   | 36,000.                               |
| TOTAL EXPENSES   | 36,000.                               |
| TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A           | 101,597.                              |
|  |                                       |

PERSONNEL COSTS

VIABLE INC. REIMBURSES AN UNRELATED ORGANIZATION FOR PERSONNEL COSTS

(WAGES, PAYROLL TAXES AND BENEFITS) INCLUDING OFFICER COMPENSATION.

WHILE VIABLE DOES NOT ISSUE W-2S, THE 990 REFLECTS THE ACTUAL EXPENSES

PAID TO REIMBURSE THE UNRELATED ORGANIZATION FOR ITS EMPLOYEES.

| SCHEDULE R<br>(Form 990)<br>Department of the Treasury<br>Internal Revenue Service               | Related Organizations and Unrelated Partnerships Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ▲ Attach to Form 990. ▲ Go to www.irs.gov/Form990 for instructions and the latest information. | anizations and Unrelated Partnerships<br>tion answered "Yes" on Form 990, Part IV, line 33, 34, 35b,<br>► Attach to Form 990.<br>.gov/Form990 for instructions and the latest information. | r <b>tnerships</b><br>ine 33, 34, 35b, 3<br>ti information. | 6, or 37.   | ° <b>0</b>                                    | OMB No. 1545-0047<br>2020<br>Open to Public<br>Inspection |
|--|--|--|---|---|---|---|
| Name of the organization VIABLE INC  |  |  |   |   | Employer identification number $84 - 2852472$ | ication number<br>4 7 2                                   |
| Part I Identification of Disregarded Entities. Comple  | Complete if the organization answered "Yes"  | answered "Yes" on Form 990, Part IV, line 33.  |   |   |   |   |
| <b>(a)</b><br>Name, address, and EIN (if applicable)<br>of disregarded entity                    | (b)<br>Primary activity  | (c)<br>Legal domicile (state or<br>foreign country)  | r Total income  | me End-of-year assets                                     |   | (f)<br>Direct controlling<br>entity                       |
|  |  |  |   |   |   |   |
|  |  |  |   |   |   |   |
|  |  |  |   |   |   |   |
|  |  |  |   |   |   |   |
| Identification of Related Tax-Exempt Organizations.           organizations during the tax year. | zations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt  | answered "Yes" on Form 990   | , Part IV, line 34, t                                       | ecause it had one   | or more related tax-exe                       | impt  |
| (a)<br>Name, address, and EIN<br>of related organization   | <b>(b)</b><br>Primary activity   | (c)<br>Legal domicile (state or<br>foreign country)  | (d)<br>Exempt Code<br>section                               | (e)<br>Public charity<br>status (if section<br>501(c)(3)) | (f)<br>Direct controlling<br>entity           | Section 512(b)(13)<br>controlled<br>entity?               |
| JUST HOPE FOUNDATION - 90-0678282<br>P.O. BOX 2088<br>BRENTWOOD, TN 37024                        | SUPPORT CHARITABLE<br>ACTIVITY   | TENNESSEE  | 501 (C)(3)  | <u></u> В   | N/A   |   |
| JUST HOPE INTERNATIONAL - 68-0649255<br>P.O. BOX 2088<br>BRENTWOOD IN 37024                      | SUPPORT CHARITABLE<br>ACTIVITY   | TENNESSEE  | 501 (C)(3)  | 066   | A/A   | ×   |
|  |  |  |   |   |   |   |
|  |  |  |   |   |   |   |
| For Paperwork Reduction Act Notice, see the Instructions for Form 990.                           | ons for Form 990.  |  |   |   | Schedule R                                    | Schedule R (Form 990) 2020                                |

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| Schedule R (Form 990) 2020 VIA  | VIABLE INC  |  |                                     |   |   |  |  |   | 84-28   | 2852472   | Page 2  |
|---|---|--|-------------------------------------|---|---|--|--|---|---|---|---|
| <b>Part III</b> Identification of Related Organizations Taxable as a Partnership. organizations treated as a partnership during the tax year. | <b>Drganizations Taxable</b><br>partnership during the to | <b>as a Partne</b><br>ax year.                               |                                     | the organize  | Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related | es" on Form 990,                                       | Part IV, line (                          | 34, because                                       | e it had one or m   | ore related   | _   |
| (a)<br>Name, address, and EIN<br>of related organization  | <b>(b)</b><br>Primary activity                            | (c)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Predominant income<br>(related, unrelated,<br>excluded from tax under<br>sections 512-514) |   | (f)<br>Share of total<br>income<br>er                  | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Disproportionate<br>allocations?<br>Yes No | (i)<br>Code V-UBI<br>amount in box<br>20 of Schedule<br>K-1 (Form 1065) | (j)<br>General or<br>managing<br>partner?<br>Yes No | (k)<br>Percentage<br>ownership                                  |
|   |   |  |                                     |   |   |  |  |   |   |   |   |
|   |   |  |                                     |   |   |  |  |   |   |   |   |
|   |   |  |                                     |   |   |  |  |   |   |   |   |
|   |   |  |                                     |   |   |  |  |   |   |   |   |
| Part IV Identification of Related Organizations Taxable as a Corporation organizations treated as a corporation or trust during the tax year. | <b>Drganizations Taxable</b><br>corporation or trust duri | <b>as a Corpo</b><br>ng the tax y                            | or Trust.                           | omplete if the  | Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related | swered "Yes" on f                                      | orm 990, Pai                             | t IV, line 34                                     | , because it had  | one or mo   | ore related   |
| (a)<br>Name, address, and EIN<br>of related organization  | i EIN<br>tion   | Prim   | (b)<br>Primary activity             | (c)<br>Legal domicile<br>(state or<br>foreign<br>country)   | (d)<br>Direct controlling<br>entity   | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>income          |   | (g)<br>Share of P<br>end-of-year c<br>assets                            | (h)<br>Percentage<br>ownership                      | (i)<br>Section<br>512(b)(13)<br>controlled<br>entity?<br>Yes No |
|   |   |  |                                     |   |   |  |  |   |   |   |   |
|   |   |  |                                     |   |   |  |  |   |   |   |   |
|   |   |  |                                     |   |   |  |  |   |   |   |   |
|   |   |  |                                     |   |   |  |  |   |   |   |   |
|   |   |  |                                     |   |   |  |  |   |   |   |   |
| 032162 10-28-20   |   |  | -                                   |   |   |  |  | -   | Schedt  | ule R (Forr   | Schedule R (Form 990) 2020                                      |

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Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| مار المحمود منطقة عن الاستقلامية المطمئة من المطمئة من المناقصة المحمود المستقل المستقل المستقل المستقل المستق<br>مار المحمود منطقة عن الاستقلاب المصفحة المحمودة المناقبة المستقل المحمود المستقل المستقل المستقل المستقل المستق |                           |                             |  |                |     |        |
|---|---------------------------|-----------------------------|--|----------------|-----|--------|
| Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.   |                           |                             |  |                | Yes | 2<br>Z |
| 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?   | s with one or more rel    | ated organizations listed   | in Parts II-IV?                          |                |     |        |
| a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity   | /                         |                             |  | 1a             |     | ×      |
| <b>b</b> Gift grant or capital contribution to related organization(s)  |                           |                             |  | 4              |     | ×      |
|   |                           |                             |  | ╀              | ⊳   |        |
| c dirt, grant, or capital contribution from related organization(s)   |                           |                             |  | ں<br>۲         | 4   |        |
| d Loans or loan guarantees to or for related organization(s)  |                           |                             |  | 1d             | _   | ×      |
|   |                           |                             |  | 1e             |     | ×      |
|   |                           |                             |  | 2              |     |        |
|   |                           |                             |  | :              | T   | ۶      |
| T DIVIGENDS ITOM FEISTED ORGANIZATION(S)  |                           |                             |  | =              | ╎   | 4      |
| g Sale of assets to related organization(s)   |                           |                             |  | 1g             |     | ×      |
| Durchase of assets from related organization(s)   |                           |                             |  | ÷              |     | ×      |
|   |                           |                             |  |                | t   | :      |
| i Exchange of assets with related organization(s)   |                           |                             |  | ÷              |     | ×      |
| j Lease of facilities, equipment, or other assets to related organization(s)  |                           |                             |  | ÷              |     | ×      |
| 1. I asso of facilities acruinment or other secole from related organization(s)   |                           |                             |  | ÷              |     | ×      |
|   |                           |                             |  | ≤ :            | ╈   | : ⊧    |
| Performance of services or membership or fundraising solicitations for related organization(s)  | nization(s)               |                             |  | -              | ╡   | ∢      |
| m Performance of services or membership or fundraising solicitations by related organization(s)   | nization(s)               |                             |  | Ē              |     | ×      |
| n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)   | on(s)                     |                             |  | ţ              |     | ×      |
| <ul> <li>Sharing of paid employees with related organization(s)</li> </ul>  |                           |                             |  | ę              |     | ×      |
|   |                           |                             |  | 2              |     |        |
| - Drimburrows and to volated acconitation(a) for account  |                           |                             |  | ł              |     | *      |
|   |                           |                             |  | 2              |     | \$ ₽   |
| <b>q</b> Reimbursement paid by related organization(s) for expenses   |                           |                             |  | <del>1</del> 0 | t   | 4      |
|   |                           |                             |  |                |     |        |
| r Other transfer of cash or property to related organization(s)   |                           |                             |  | ₽              |     | ×      |
|   |                           |                             |  | 1s             |     | ×      |
| I .   | ho must complete thi      | s line, including covered I | elationships and transaction thresholds. |                |     |        |
| (a)   | (q)                       | (c)                         |  |                |     |        |
| Name of related organization  | Transaction<br>type (a-s) | Amount involved             | Method of determining amount involved    | olved          |     |        |
|   |                           |                             |  |                |     |        |
|   |                           |                             |  |                |     |        |
| (2)   |                           |                             |  |                |     |        |
|   |                           |                             |  |                |     |        |
| (3)   |                           |                             |  |                |     |        |
|   |                           |                             |  |                |     |        |
| (4)   |                           |                             |  |                |     |        |
|   |                           |                             |  |                |     |        |
| (5)   |                           |                             |  |                |     |        |
| 0   |                           |                             |  |                |     |        |
| 032.463 10-28-20  |                           |                             | Schedule R (Form 990) 2020               | R (Form (      | 066 | 2020   |
|   |                           |                             |  | -              |     |        |

| Page 4                                |  | (enue)  | (k)<br>Percentage<br>ownership  |   |  |  |  | Schedule R (Form 990) 2020 |
|---------------------------------------|--|---|---|---|--|--|--|----------------------------|
| 472                                   |  | ss rev  | (j)<br>General or<br>managing<br>partner?   |   |  |  |  | (Forr                      |
| 84-285247                             |  | r total assets or gros  | Gei<br>-1 pa  | 2 |  |  |  | le R                       |
|                                       |  |   | (h) (j)<br>Dispropor-<br>tionate<br>allocations? of Schedule K-1<br>ves No (Form 1065) ves No |   |  |  |  | Schedt                     |
|                                       |  | sured by  | (h)<br>Dispropor-<br>tionate<br>allocations?  |   |  |  |  |                            |
|                                       | 37.<br>of its activities (meas   | of its activities (meas   | (g)<br>Share of<br>end-of-year<br>assets  |   |  |  |  |                            |
|                                       | 1 990, Part IV, line (   | e than five percent   | (f)<br>Share of<br>total<br>income  |   |  |  |  |                            |
| Schedule R (Form 990) 2020 VIABLE INC | Form   | more  | Are all<br>Are all<br>501(c)(3)<br>orgs.?   |   |  |  |  |                            |
|                                       | s" on  | which the organization conducted more than five percent of its activities (measured by total assets or gross revenue)<br>tain investment partnerships.  | Are all<br>Are all<br>501(c)(3)<br>orgs.?   |   |  |  |  |                            |
|                                       | ie organization answered "Yes" on Form 990, Part IV, line 37                     |   | (related, unrelated,<br>excluded from tax under<br>sections 512-514)                          |   |  |  |  |                            |
|                                       | Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organi | iip through which th<br>sion for certain inve   | (c)<br>Legal domicile<br>(state or foreign<br>country)  |   |  |  |  |                            |
|                                       |  | ntity taxed as a partnersh<br>ructions regarding exclus   | <b>(b)</b><br>Primary activity  |   |  |  |  |                            |
|                                       |  | Provide the following information for each entity taxed as a partnership through which the organization cond that was not a related organization. See instructions regarding exclusion for certain investment partnerships. | (a)<br>Name, address, and EIN<br>of entity  |   |  |  |  |                            |

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Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.