# Community Foundation of Middle Tennessee



## **General Information**

**Nonprofit** Community Foundation of Middle Tennessee

Address3421 Belmont BlvdPhone615-321-4939Web Sitewww.cfmt.org

**Facebook** https://www.facebook.com/CommunityFoundatio

nMidTN

Twitterhttps://twitter.com/CFMTEmailgivingback@cfmt.org

# Mission & Impact

### **Statements**

#### Mission

To enrich the quality of life in Middle Tennessee. We provide flexible and cost-effective ways for civic-minded individuals, families and companies to contribute to their community - now and for all time.

### **Background**

Founded by a group of civic leaders committed to the idea of creative and meaningful giving, Community Foundation of Middle Tennessee was envisioned as a strong, regional, community-based organization that could promote and facilitate giving. A public charity, we work hard to foster and encourage giving within the 43 counties we serve and on behalf of the broadest range of charitable purposes and charitable organizations. Since our creation in 1991, we have given \$795 million in grants to make a difference for this community.

#### **Impact**

Our Goals: 1) To serve as a leader, catalyst, and resource for giving. 2) To build and hold a permanent and growing endowment for the community's changing needs and opportunities. 3) To provide flexible and cost-effective ways for individuals, families, and companies to contribute to their community. 4) To strive for excellence in grant making that benefits Middle Tennessee in fields such as social services, education, health, the environment, and the arts. We hope to: 1) Increase the number of individuals, corporations and professional advisors who appreciate how we can help them help others. 2) Invite people to participate in giving by assuring them that, through Community Foundation, their gift matters.

#### Needs

We work hard to look for critical intervention points in the work of local nonprofits, places where our gift will matter most. We do that in large part because we have a personal responsibility to shake every donor's hand and assure them that their charitable giving matters. Every year we are unable to fund good people doing important work in Middle Tennessee. Our need is to increase giving to our Unrestricted Impact Fund - so we can help our neighbors in need, now and always.

#### **Statement from CEO/Executive Director**

What Community Foundation of Middle Tennessee does: We connect generosity with need by helping nonprofits, individuals and companies who care, protect the quality of life throughout Middle Tennessee. Why we do it: Because giving matters. It matters when people with great hearts - whether or not they have great wealth - give to make the path easier for others. How we do it: By connecting generosity with need. We provide customized services to people and companies to help them give with meaning, confidence and joy. We enable people to give assets of value (e.g. cash securities, land, personal possessions, insurance, etc.) to support the charitable organizations in which they believe.

#### Statement from Board Chair

Here's why I love the Community Foundation: It's based on the notion that giving is personal. What I might want to do, might not be what you want to. Animals in need of a home might tug at your heartstrings; I might worry about drugs in the middle schools. Someone else might find great meaning in endowing the historic Nashville City Cemetery; someone else might want to put on plays. I also love the fact that at Community Foundation, every gift matters. We accept it gratefully. We grow it carefully. We invest it wisely in the needs of our community. We are good stewards of our community's future and present. I hope you will join in our work. Pick your passion. Make a difference. Feel great!

## Service Categories

**Primary Category** 

Philanthropy, Voluntarism & Grantmaking Foundations - Community Foundations

Secondary Category Tertiary Category

### **Areas Served**

In addition to serving 40 counties in Middle Tennessee, the Foundation also serves 3 counties in Southern Kentucky, Christian, Todd and Trigg counties.

TN - Bedford,TN - Cannon,TN - Cheatham,TN - Clay,TN - Coffee,TN - Cumberland,TN - Davidson,TN - DeKalb,TN - Dickson,TN - Fentress,TN - Franklin,TN - Giles,TN - Hickman,TN - Houston,TN - Humphreys,TN - Jackson,TN - Lawrence,TN - Lewis,TN - Lincoln,TN - Macon,TN - Marshall,TN - Maury,TN - Montgomery,TN - Moore,TN - Overton,TN - Perry,TN - Pickett,TN - Putnam,TN - Robertson,TN - Rutherford,TN - Smith,TN - Stewart,TN - Sumner,TN - Trousdale,TN - Van Buren,TN - Warren,TN - Wayne,TN - White,TN - Williamson,TN - Wilson

# **Programs**

## Services for the Community

### Description

We build community in new ways, partnering with other funders, non-profits and government to identify and address Middle Tennessee's needs. Regional work on GivingMatters.com, NowPlayingNashville.com, Childcare Matters, are a few of our internal initiatives.

#### **Budget**

Services for Givers

### Description

We enjoy a unique ability to tailor our work to your charitable goals. Whether you want to address a specific need, endow a specific charitable organization, provide a scholarship, or give to our Unrestricted Impact Fund, we can help. We also enable you to establish the equivalent of a Private Foundation, a charitable nest-egg for you and your children. No matter what you have to give, you can start or add to something special. This flexibility

combined with the information here on GivingMatters.com can empower you to have an impact on the issues and opportunities you care about most.

**Budget** \$220,000.00

Services for Professional Advisors

### **Description**

Our goal is to help you help your clients help their community. It?s as easy as that. Whether you are writing a Will, assisting with the sale of a company, or exploring ways to help your clients minimize their taxes and maximize their ability to help, The Community Foundation provides arrows for your quiver, tools you can use. The Foundation also offers an online resource the Planned Giving Design Center (www.pgdc.com) which provides you the latest philanthropic news and up-to-date tools as you work on your clients behalf.

### **Budget**

Services for Nonprofits

### **Description**

We write three types of grant checks to non-profit organizations: 1) checks that represent the annual payout from endowment funds created to support their work 2) checks that represent gifts from donors (individuals, families or corporations) who ask us to make a grant from their Donor-Advised Funds 3) checks for our annual discretionary grantmaking process. Additionally, we help nonprofits communicate the breadth and depth of the work they do through GivingMatters.com.

**Budget** \$0.00

## CEO/Executive Director/Board Comments

Our goal is to help our community thrive. The Community Foundation of Middle Tennessee's work revolves around enabling people to understand the opportunities of our community and to have an impact on the issues they choose. To that end, we help endow the present and future by making giving comfortable, convenient and cost-effective, knowing that without a ready supply of charitable dollars our community will be unable to move quickly to make good things happen. We work to support nonprofits and the people they serve by 1) sending support based on applications we receive from organizations seeking to address emerging needs; 2) accepting and investing gifts to endow the future of specific non-profits and forwarding approximately 5% to them each and every year; and 3) by allowing people who care to set aside money when it makes sense for them in order to use it now and later to support a variety of charitable causes and organizations. We convene collaborations to address opportunities such as our work with United Way of Metropolitan Nashville, the CNM and others to foster and then fund nonprofits working to reduce their administrative costs; or our work with the District Attorney and the Police Department to combat gun violence; with the Convention and Visitors Bureau, the Chamber, the CMA, the Airport and a host of others to help local arts organizations earn income; or with all of the major Funders, through GivingMatters.com, to help donors give with confidence. And we work extensively with individuals, families, corporations and professional advisors to serve as a resource as they explore their options for giving with meaning.

# Governance

Board Chair Company Affiliation Term Email Lyle Beasley West End Holdings LLC June 2022 to December 2023 lbeasley@westendholdings.com

## **Board of Directors**

Name	Affiliation	Status
Will Alexander	Community Volunteer	Voting
Hugh Atkinson	Atkinson Company Inc	Voting
Mrs. Judy Barker	Community Volunteer	Voting
Lyle Beasley		Voting
Mr. Jack Bovender Jr.	HCA	Voting
Jamie Cheek	FBMM	Voting
Charles Cook Jr.		Voting
Ronald Corbin		Voting
Senator Bob Corker		Voting
Honorable Waverly Crenshaw Jr.	US District Court for Middle	Voting
	District of TN	
Jana Davis		Voting
Beth DeBauche	OVC	Voting
Shari Dennis	Community Volunteer	Voting
Mark Emkes		Voting
Mr. Richard Eskind	Wells Fargo	Voting
Mr. Farzin Ferdowsi	MRCO	Voting
Mr. John Ferguson		Voting
Sara Finley	Community Volunteer	Voting
Dr. Stephen Flatt	,	Voting
Ben Freeland		Voting
Dr. Thomas Frist Jr.	Retired - HCA Healthcare	Voting
Julie Frist	Community Volunteer	Voting
Herbert Fritch	Community Volunteer	Voting
Eddie George	Community Volunteer	Voting
Jim Gingrich	Elk Mountain Partners	Voting
Max Goldberg	Community Volunteer	Voting
Honorable Alberto Gonzales	,	Voting
Mr. Joel Gordon	The Gordon Group	Voting
Kerry Graham	·	Voting
Ray Guzman	Switch Point Ventures	Voting
Carl Haley		Voting
Mr. Aubrey Harwell Jr.	Neal & Harwell	Voting
Carol Hudler		Voting
Mrs. Catherine Jackson	Community Volunteer	Voting
Decosta Jenkins		Voting
Milton Johnson	HCA	Voting
Christine Karbowiak Vanek	Community Volunteer	Voting
Honorable William Koch Jr.		Voting
Mr. Kevin Lavender	Fifth Third Bank	Voting
Ms. Ellen Lehman	The Community Foundation of	Voting
	Middle Tennessee	
Robert Lipman		Voting
Cary Mack	Southwest Value Partners	Voting
Mr. Bert Mathews	The Mathews Company	Voting
Andy May	Truxton Trust	Voting
Will Morrow	Whistler Capital Partners, LLC	Voting
Mr. Ralph Mosley	Community Volunteer	Voting
Dr. Turner Nashe Jr.	Community Volunteer	Voting
Mrs. Donna Nicely	Community Volunteer	Voting
Laurence Papel	Nelson Mullins Riley &	Voting
Dec Patal	Scarborough LLP	\/a+:
Dee Patel	Hermitage Hotel	Voting
Susan Simons		Voting

Wayne Smith	CHS	Voting
Dr. Paul Stumb	Cumberland University	Voting
Holly Sullivan	Amazon	Voting
Mrs. Deborah Tate	Community Volunteer	Voting
Mr. Charles Trost	Waller Lansden	Voting
Ms. Deborah Turner	News Channel 5 Network	Voting
Jack Turner		Voting
Mr. Jack Turner	Jack Turner & Associates, Inc.	Voting
Steve Underwood		Voting
Mrs. Betsy Walkup	Community Volunteer	Voting
Jay Williams	WME	Voting
Jerry Williams		Voting
Gail Williams	Community Volunteer	Voting
Alan Young	Armor Concepts	Voting

# **Board Demographics - Ethnicity**

African American/Black	6
Asian American/Pacific Islander	0
Caucasian	53
Hispanic/Latino	2
Native American/American Indian	0
Other	2

# **Board Demographics - Gender**

Male	45
Female	18
Unspecified	0

## Governance

<b>Board Term Lengths</b>	3.00
<b>Board Term Limits</b>	2
<b>Board Meeting Attendance</b>	71%
Does the Organization have written	Yes
<b>Board Selection Criteria?</b>	
<b>Does the Organization have a Written</b>	Yes
Conflict of Interest Policy?	
Percentage Making Monetary	50%
Contributions	
Percentage Of Board Members	50%
Making In Kind Contributions	
Does the Board include Client	
Representation?	
Number of Full Board Meetings	6
Annually	

# **Standing Committees**

Audit Executive Finance Marketing Nominating Program Scholarship

## **Risk Provisions**

Commercial General Liability Crime Coverage Directors and Officers Policy Disability Insurance General Property Coverage Life Insurance Medical Health Insurance Workers Compensation and Employers' Liability

## CEO/Executive Director/Board Comments

Since The Community Foundation of Middle Tennessee serves as our community's endowment or charitable savings account, it is critical that we have a hard-working, conscientious and forward-thinking management team which joins the talent of Board, Volunteer, and Staff leadership. Since its creation, The Community Foundation of Middle Tennessee has relied on the skillful stewardship of a Board of committed leaders and a team of qualified, dedicated professionals.

CFMT's By-Laws and Conflict of Interest policy are available upon request. CFMT's Financial and Investment Policies can be viewed here: https://ddb9I06w3jzip.cloudfront.net/uploadedFiles/giving\_cfmt/contentFiles/file/135

# Management

**Executive Director** Mr. Hal Cato

**Email** givingback@cfmt.org

Term Start January 2023 Hal's Experience:

Staff

Number of Full Time Staff 56
Number of Part Time Staff 0
Volunteers 0
Contractors 0
Staff Retention Rate 95%

Plans & Policies

**Fundraising Plan?**Strategic Plan? **Yes**Years Strategic Plan Considers
5

When Strategic Plan Adopted? November 2019

Management Succession Plan?NoPolicy and Procedures Plan?YesNondiscrimination Policy?YesWhistle Blower Policy?YesDocument Destruction Policy?Yes

Senior Staff

Name Title

Amy Fair Vice President of Donor Services
Melisa Currey Chief Financial Officer

Kelly Walberg Vice President of Communications

Benja Hutchens Vice President of Employee Care Programs

Formal Evaluations

Is there a formal evaluation for...FrequencyCEO/Executive DirectorYesAnnuallySenior ManagementYesAnnuallyNon-ManagementYesAnnually

### **Affiliations**

Affiliation	Year
Better Business Bureau Wise Giving Alliance	2000
Center for Nonprofit Management Excellence	2003
Network	
Council on Foundations	1994
Nashville Area Chamber of Commerce	2000
Southeastern Council of Foundations	2004

### **Awards**

Award/Recognition	Organization	Year
Brotherhood-Sisterhood Award	National Conference of Christians and Jews	2003
Community Leadership Award	Human Rights Campaign	2004
Finalist, Innovation in Action	Center for Nonprofit Management, Salute to Excellence	2006
Winner, Innovation in Revenue	Center for Nonprofit Management, Salute to Excellence	2013
Nashvillians of the Year	Nashville Scene	2018

## CEO/Executive Director/Board Comments

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## **Financials**

### **Financials**

Fiscal Year Start 01/01/2023 Fiscal Year End 12/31/2023 Projected Revenue \$4,965,260.00 Projected Expenses \$2,884,244.84

### **Detailed Financials**

### **Revenue and Expenses**

Fiscal Year	2022	2021	2020
Total	\$67,323,570.	\$137,846,38	\$154,729,33
Revenue	00	4.00	0.00
Total	\$70,636,592.	\$77,840,837.	\$126,000,87
Expenses	00	00	6.00
Revenue Less Expense	(\$3,313,022. 00)	\$60,005,547. 00	\$28,728,454. 00

#### **Revenue Sources**

Fiscal Year 2022 2021 2020
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Foundation and Corporation Contribution s	\$0.00	\$0.00	\$0.00
Government - Federal	\$0.00	\$0.00	\$0.00
Government - State	\$0.00	\$0.00	\$0.00
Government - Local	\$0.00	\$0.00	\$0.00
Government - Unspecified	\$0.00	\$12,646,990. 00	\$54,276,730. 00
Individual Contribution s	\$37,609,084. 00	\$57,406,256. 00	\$71,643,736. 00
Indirect Public Support	\$0.00	\$0.00	\$0.00
Earned Revenue	\$0.00	\$0.00	\$0.00
Investment Income, Net of Losses	\$8,465,920.0 0	\$55,464,682. 00	\$22,268,243. 00
Membership Dues	\$0.00	\$0.00	\$0.00
Special Events	\$1,013,318.0 0	\$653,199.00	\$408,929.00
Revenue In- Kind	\$11,246,532. 00	\$11,586,157. 00	\$6,088,237.0 0
Other	\$126,658.00	\$89,100.00	\$43,455.00

## **Expense Allocation**

Fiscal Year	2022	2021	2020
Program Expense	\$65,866,865. 00	\$73,619,367. 00	\$121,806,36 5.00
Administrativ e Expense	\$2,044,165.0 0	\$1,714,586.0 0	\$1,802,060.0 0
Fundraising Expense	\$2,725,562.0 0	\$2,506,884.0 0	\$2,392,451.0 0
Total Revenue/Tot al Expenses	95%	177%	123%
Program Expense/Tot al Expenses	93%	95%	97%
Fundraising Expense/Con tributed Revenue	4%	3%	2%

## **Top Funding Sources**

Fiscal Year	2022	2021	2020
Top Funding Source & Dollar Amount	Investment Income - \$8,465,920.0 0	Contributions, Gifts, Grants - \$57,406,256. 00	Contributions, Gifts, and Grants - \$71,643,736. 00
Second Highest Funding Source & Dollar Amount	Contributions, Gifts, and Grants - \$37,609,084. 00	Investment Income - \$55,464,682. 00	Government Grants - \$54,276,730. 00
Third Highest Funding Source & Dollar Amount	Noncash Contributions - \$11,246,532. 00	Government Grants - \$12,646,990. 00	Investment Income - \$22,268,243. 00

### **Assets and Liabilities**

Fiscal Year	2022	2021	2020
Total Assets	\$563,085,96	\$622,114,15	\$564,381,15
	2.00	3.00	8.00
Current	\$42,894,043.	\$43,535,820.	\$41,777,489.
Assets	00	00	00
Long-Term Liabilities	\$7,500,000.0 0	\$0.00	\$0.00
Current	\$15,833,616.	\$16,452,870.	\$16,705,112.
Liabilities	00	00	00
Total Net	\$539,752,34	\$605,661,28	\$547,381,15
Assets	6.00	3.00	8.00

## **Endowment Info**

Do you have an endowment?

Yes

**Endowment Value** 

\$36,534.00

**Spending Policy** 

Percentage

**Percentage (if selected)** 

5%

# Capital Campaign Info

**Currently in a Capital Campaign?** 

No

## Solicitation Permit Info

**State Charitable Solicitations Permit** 

Yes

### CEO/Executive Director/Board Comments

Because The Community Foundation of Middle Tennessee serves as our community's savings account, our numbers look a bit different from many more traditional nonprofit organizations. \*We have a small staff that works to educate people who care about a range of giving options -- within and beyond our customized services (and a six-month operating reserve). \*We look for opportunities to add value connecting generosity with need through grantmaking, education fiscal agency, etc. \*We do not fundraise to cover our expenses -- those are covered entirely by income we earn; although at the request of some donors/committees we do help host events from time to time to endow support for specific charitable purposes.